FISCAL YEAR 2021 / 2022

MUNICIPAL BUDGET

ADOPTED MAY 10, 2021

Issued by Tanya Groce, Finance Director

Budget Data Updated On **5/18/2021** @ **12:40:23PM**

Town of Winslow, Maine
FY 2021 / 2022 Adopted Budget
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TOWN OF WINSLOW, MAINE

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PUBLIC HEARINGS: April 12, 2021

TOWN COUNCIL **ORDER NO. 12-2021**

AN ORDER

Providing for: Approval of the Town of Winslow 2021-2022 Fiscal Budget Series in the Amount of ~~**$26,596,924**~~ **$26,440,160** and to Establish a Tax Due Date and Interest Rate on Taxes Remaining Unpaid.

BE IT ORDERED by the Town Council of the Town of Winslow, as follows:

That the amount of ~~**$26,596,924**~~ **$26,440,160** shall be raised and appropriated for the period of July 1, 2021 to June 30, 2022 and that estimated, dedicated, and educational revenues of **$8,695,500** shall be used in reducing the Tax Commitment, and such appropriations be applied to the following accounts:

Administration	$	437,133.00
Town Council		9,800.00
Assessing		125,556.00
Elections		20,700.00
Library		232,643.00
Information Technology		50,430.00
Police Department		912,495.00
Ambulance		376,468.00
Fire Department		614,084.00
Emergency Management		2,500.00
Code Enforcement		71,040.00
Public Works		992,111.00
Sewer		1,046,211.00
Sanitation		618,659.00
Parks & Recreation		165,751.00
Education		~~17,195,879.00~~
		17,039,115.00
Adult Education		0.00
General Assistance		23,000.00
Insurance & Pensions		1,385,750.00
Other Town Utilities		174,826.00
Community Services		115,366.00
Organization Support		29,000.00
Debt Service		594,809.00
Capital Improvements		676,589.00

Kennebec County Tax	706,124.00
Assessors Overlay	0.00
Contingency Account	20,000.00
SUBTOTAL APPROPRIATIONS	~~**$26,596,924**~~ **$26,440,160**
Assessors Revenues	39,200.00
Educational Revenues	8,695,500.00
General Fund Estimated Revenues	2,762,252.00
Library Revenues	3,000.00
General Assistance Revenues	3,000.00
Public Works Revenues	137,300.00
Parks & Recreation Revenues	850.00
Police Revenues	2,000.00
Sanitation Revenues	139,758.00
Sewer Dept. Revenues	1,046,211.00
Ambulance	200,000.00
Adult Education Revenues	0.00
TOTAL REVENUES	**$13,029,071.00**
APPROPRIATIONS	~~13,567,853.00~~ 13,411,089.00
Fund Balance Applied	~~265,500.00~~ (422,754.00)
NET APPROPRIATIONS	~~**$ 13,832,853.00**~~ **$ 13,833,843.00**

BE IT FURTHER ORDERED that the school committee be authorized to expend ~~$17,195,879~~ $17,039,115 (rounded-up) for the fiscal year beginning July 1, 2021 and ending June 30, 2022 for public education from kindergarten to grade 12, which includes $1,097,075.00 for the annual payments on debt service previously approved by the Winslow Town Council for non-state-funded school construction projects, non-state-funded portions of school construction projects and minor capital projects; and

BE IT FURTHER ORDERED that said net appropriations shall establish the 2021-2022 Tax Commitment: and

BE IT FURTHER ORDERED that any amount of municipal revenue funds raised over the above-stated amounts will be applied to the Overlay Fund.

BE IT FURTHER ORDERED that the amount of school revenue funds raised over the above-stated amount will first be used to reduce the amount of municipal fund balance applied and then will be used to reduce the tax rate.

BE IT FURTHER ORDERED that taxes shall become due and payable **October 8 2021** and that one fourth (1/4) of the taxes shall be charged interest at a rate of 6% if it remains unpaid after **October 8, 2021**; and

BE IT FURTHER ORDERED that if one half (1/2) of the taxes due remains unpaid after **December 10, 2021** an interest penalty of 6% shall be charged to one half of the taxes; and,

BE IT FURTHER ORDERED that if three fourths (3/4) of the taxes due remains unpaid after **March 11, 2022** an interest penalty of 6% shall be charged to three fourths of the taxes; and,

BE IT FURTHER ORDERED that if the taxes due remains unpaid after **June 10, 2022** an interest penalty of 6% per year shall be charged; and,

BE IT FURTHER ORDERED that any tax which has been deemed overpaid shall be returned to the taxpayer with earned interest of 3% per year.

SPONSORED BY: Administration

IN THE TOWN COUNCIL

April 12, 2021 — First Reading, _____ accepted _____ rejected

May 10, 2021 — Second Reading, 6 adopted 0 rejected

Lisa Dilaire
Town Clerk

APPROVED: May 10, 2021

CHAIRMAN: Richard R Lee

Joseph R. Gravel

Jerry Lucier

OFFICE OF TOWN MANAGER
ERICA E. LACROIX

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Memo to Winslow Town Council- FY2022 Adopted Budget

May 11, 2021

Esteemed Council Members,

In this binder is the final approved municipal budget for FY2022. The proposed budget calls for a tax rate increase of $2.00 to $20.82/$1000 in valuation. Overall, the proposed increase in the municipal budget is $925,209 or 7.41% when compared to current FY. The General Fund Revenue projection has revenues declining by $824,340 or 5.12%. This is largely due to a reduction in the use of fund balance to $0 and the loss of rental income due to the sale of the Orion building.

Although the budget does not rely on use of fund balance it does rely heavily on use of the Orion sale revenue. $900,000 has been applied to Streets & Roads allowing that budget to come in flat from FY2021.

An attempt was made to cut operational budgets where possible. Significant increases in expenditures include the following:

- This proposed budget has an overall increase for salaries and benefits (including health insurance costs) of $351,900 or 8.79%. Included in this request is an across-the-board increase of 2% for all staff[1], contractual increases for the Town Manager, Fire and Public Works that result in an average increase of 5.5%, and longevity increases for both Police Sergeants upon achieving 10 years of service. An overall decrease will be experienced in the Police Department due to filling the Captain vacancy with a Lieutenant at a lower rate of compensation.

  Also included in this budget are two new administrative/clerical positions. One full-time position is dedicated to the Public Works and Fire Departments. This eliminates the need for the part-time clerical position that was previously assigned to Public Works and provides necessary clerical assistance to the Fire Department as well which has had no administrative help in the past. The other position is a part-time administrative assistant dedicated to Administration and will act as the Town Office Operator to alleviate the large number of phone calls directed to the Town Manager and Town Clerk (among others) which should be directed elsewhere, as well as providing much needed clerical support to both of those positions as well as the HR and Finance Director. This should streamline our phone calls getting people to the right place the first time, take some of the clerical burden off the administrative staff and reduce some of the overtime generated by making numerous photocopies, filing and other tasks that can be delegated to less highly compensated personnel.The total cost for both positions (including FICA, Medicare and full-time benefits) is $91,451.50 and is offset by the elimination of the Bookkeeper position and the part-time Public Works clerical position which total $21,422.

[1] Staff received either 2% OR a contractual increase, not both.

- Worker's Compensation insurance increased from $77,000 in FY21 to $162,900 for FY22. Thisis due to increased claims experience over the last year. MMA sets these rates.

- Elections budget was increased $4700. This segment is consistently underbudgeted. The bulk of the increase comes from the Part-Time salaries line which is used for temporary election clerks.

- The Fire and Ambulance budgets were reconfigured to more appropriately represent expenditures in these two operations. There is a net decrease of $285,277 to Fire, primarily due to transferring½ of the Chiefs salary, four (4) full-time positions, 2/3 of the part-time budget and $28,900 in operating costs to the Ambulance budget. The combined Fire/Ambulance budgets are $990,552 which represents an overall increase of $91,991 or 10%. The bulk of the increase is due to the new Administrative Assistant position in addition to the contractual salary increases, an increase in the PT help line for per diem paramedics which come at a cost savings over full time paramedic staff, the fees for the Ambulance billing service and additional medical supplies. The increase is offset by an additional $200,000 in annual revenue generated from the Ambulance Service.

- Most of our annual contracts also experienced annual increases of between 3 and 13 percent. These include Munis ($1420 or 4%), Waterville IT Support ($4399 or 13%), Waste Management ($13,000 or 7%) and Casella ($10,592 or 3%).

- Kennebec County Taxes also increased $56,671 or 3% to $706,124.

- The Capital budget shows an increase of $82,584 or 14%. This is after applying $900,000 of the Orion sale proceeds, $1.9 Million in RDA funding for roads and sewer and moving the remaining $38,339 from the Industrial Building line item to streets. This proposal still leaves Public Works $280,000 short in needed street repaving funds and $120,000 short in funds needed to replace an 18-year-old vehicle. This funding request is offset by a reduction of $145,875 in debt service payments due to paying off the FY2016 street bond.

I analyzed revenues over the last 3 years and adjusted budgets to more accurately reflect performance. The Ambulance Service is a new revenue source generating $200,000 annually. State Revenue Sharing is projected to increase, but at the time the budget was approved no projections were available, so I was conservative in leaving that line item flat. We should experience some increase in property taxes and a 1.5% increase has been assumed. However, overall revenues are down. Significant revenue decreases include:

- Loss of rent from Orion Building which was $236,453 annually. The $2 Million sale price equates to approximately 8 years of rental revenue, and we expect an additional $58,472 in annual taxes on this property.

- As I stated previously this budget reflects no use of budgeted surplus which is a $774,183 decrease in revenue from last fiscal year. This constitutes the bulk of the decline in revenue.

- The State has limited the interest that can be charged on unpaid taxes to 6% from 7% previously. This results in an anticipated loss of $4,000 in revenue annually.

- Line items for Boat Excise taxes, Marriage Licenses, Investimates and Sewer Interest have all been decreased due to average performance over the last 3 years. Conversely other revenue line items have been increased due to 3-year averages. These include Secretary of State revenue, Town Clerk's fees, Lien Fees, Permits and Sale of Town Property. Excise taxes on vehicles increased $70,000 based on past performance.

This budget does not address any Fire Department renovation or new facility needs. That will likely be a bond issue and cannot be reasonably budgeted until the Facilities Committee can be convened and start their deliberations on the best way forward.

This budget is designed to address critical infrastructure needs and address operational shortages without further depleting our fund balance. This should allow the Town to regain its favorable bond rating so when large infrastructure projects such as the Chaffee Brook Pump Station upgrade come along we are able to borrow funding to pay for them at a reasonable interest rate.

Respectfully submitted by,
Erica LaCroix
Town Manager

Data Date: **5/18/2021**
Data TIme: **12:40:24PM**

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Summary (*adopted 05/10/2021*)

ACCOUNT		2019 / 2020	2020 / 2021	2021 / 2022						
		Actual	Budgeted	Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase / Decrease	% Change
1100012	ADMINISTRATION	386,221.68	397,384.00	415,233.00	415,233.00	443,233.00	437,133.00	437,133.00	39,749.00	10.0%
1100022	TOWN COUNCIL	7,040.00	9,380.00	9,380.00	9,380.00	9,800.00	9,800.00	9,800.00	420.00	4.5%
1100032	ASSESSORS	138,088.38	124,536.00	125,496.00	125,556.00	125,556.00	125,556.00	125,556.00	1,020.00	0.8%
1100042	ELECTIONS	11,856.66	15,700.00	25,150.00	20,400.00	20,700.00	20,700.00	20,700.00	5,000.00	31.8%
1100052	LIBRARY	217,433.77	230,629.00	236,623.30	232,643.30	232,643.30	232,643.00	232,643.00	2,014.00	0.9%
1100082	INFORMATION TCHNOLOGY	47,281.17	51,640.00	50,430.00	50,430.00	50,430.00	50,430.00	50,430.00	-1,210.00	-2.3%
1200214	AMBULANCE	0.00	0.00	132,000.00	378,157.68	378,157.68	376,468.00	376,468.00	376,468.00	100.0%
1200202	POLICE	840,683.54	908,062.00	931,105.00	918,795.00	921,495.00	912,495.00	912,495.00	4,433.00	0.5%
1200212	FIRE	822,881.69	898,561.00	851,241.00	613,284.00	615,784.00	614,084.00	614,084.00	-284,477.00	-31.7%
1200222	EMERGENCY MANAGEMENT	301.30	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.0%
1200232	CODE ENFORCEMENT	65,942.65	71,118.00	71,594.00	70,910.00	71,040.00	71,040.00	71,040.00	-78.00	-0.1%
1600654	OTHER TOWN UTILITIES	233,624.08	173,826.00	190,826.00	190,826.00	174,826.00	174,826.00	174,826.00	1,000.00	0.6%
1600653	ORGANIZATION SUPPORT	25,500.00	27,750.00	30,616.00	25,500.00	29,000.00	29,000.00	29,000.00	1,250.00	4.5%
1300302	PUBLIC WORKS	1,018,879.72	942,906.00	1,023,831.00	1,018,311.00	986,911.00	992,111.00	992,111.00	49,205.00	5.2%
1300313	SEWER	852,666.15	1,023,046.00	1,040,932.00	1,044,066.00	1,046,311.00	1,046,211.00	1,046,211.00	23,165.00	2.3%
1300322	SANITATION	565,407.69	584,767.00	619,459.00	618,659.00	618,659.00	618,659.00	618,659.00	33,892.00	5.8%
1400402	PARKS & RECREATION	153,092.89	164,724.00	167,365.00	164,401.00	165,201.00	165,751.00	165,751.00	1,027.00	0.6%
1500502	EDUCATION	8,008,464.00	8,361,522.00	8,867,940.00	8,867,940.00	8,867,940.00	8,500,379.00	8,343,615.00	-17,907.00	-0.2%
1600602	GENERAL ASSISTANCE	0.00	21,100.00	23,000.00	23,000.00	23,000.00	23,000.00	23,000.00	1,900.00	9.0%
1600612	INSURANCE	1,311,442.21	1,298,588.00	1,395,120.00	1,395,120.00	1,375,340.00	1,385,750.00	1,385,750.00	87,162.00	6.7%
1600652	COMMUNITY SERVICES	758,265.71	797,818.00	854,488.83	854,488.83	841,488.83	841,489.00	841,490.00	43,672.00	5.5%
1700702	DEBT SERVICE PRINCIPAL	497,125.00	740,684.00	594,809.00	594,809.00	594,809.00	594,809.00	594,809.00	-145,875.00	-19.7%
1100903	TRANSFERS TO CAP IMPROVMNT	1,142,728.89	594,005.00	676,589.00	676,589.44	0.00	676,589.00	676,589.00	82,584.00	13.9%
	Total	17,104,927.18	17,440,246.00	18,335,728.13	18,310,999.25	17,594,824.81	17,901,423.00	**17,744,660.00**	304,414.00	1.7%

Data Date: **5/18/2021**
Data TIme: **12:40:24PM**

Town of Winslow, Maine
FY 2021 / 2022 Budget Revenue Summary (*adopted 05/10/2021*)

		2019 / 2020		2020 / 2021		2021 / 2022		
		Projected	Actua1	Projected	Actual To Date	Council's Projections	Increase / Decrease	% Change
1200215	AMBULANCE EST REVENUE	0.00	0.00	0.00	173,228.37	200,000.00	200,000.00	0.0%
1100034	ASSESSORS ESTIMATED REVENUE	36,000.00	39,557.73	39,000.00	39,398.24	39,200.00	200.00	0.5%
1202214	EMERG MNGMNT CIVIL DEF EST REV	0.00	0.00	0.00	0.00	0.00	0.00	0.0%
1100004	GEN FUND ESTIMATED REVENUE	15,507,852.00	16,209,936.09	16,091,392.00	57,386,028.04	15,267,052.00	-824,340.00	-5.1%
1600604	GENERAL ASSISTANCE REVENUE	4,000.00	0.00	1,500.00	1,918.00	3,000.00	1,500.00	100.0%
1100054	LIBRARY EST REVENUE	4,000.00	2,552.72	4,000.00	1,168.20	3,000.00	-1,000.00	-25.0%
1400404	PARKS & RECREATION REVENUE	2,160.00	1,625.00	2,250.00	420.00	850.00	-1,400.00	-62.2%
1200204	POLICE ESTIMATED REVENUE	2,000.00	2,505.48	2,000.00	1,235.00	2,000.00	0.00	0.0%
1300304	PUBLIC WORKS REVENUE	134,300.00	128,513.78	137,300.00	109,773.00	137,300.00	0.00	0.0%
1300324	SANITATION REVENUE	139,758.00	139,758.00	139,758.00	139,758.00	139,758.00	0.00	0.0%
1300314	SEWER EST REVENUE	992,181.00	1,086,596.84	1,023,046.00	862,675.83	1,046,211.00	23,165.00	2.3%
		16,822,251.00	17,611,045.64	17,440,246.00	58,715,602.68	**16,838,371.00**	-601,875.00	-3.45%

Data Date: **5/18/2021**
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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

ADMINISTRATION

1100011		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMININSTRATION SALARIES	246,000.00	265,400.00	284,600.00	284,600.00	312,600.00	306,500.00	306,500.00	41,100.00	15.5%
51130	PART TIME HELP	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	0.00	0.0%
51131	OVERTIME	1,000.00	1,000.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	500.00	50.0%
51750	CAR ALLOWANCE	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	2,750.00	0.00	0.0%
55240	BUILDING MAINTENANCE	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	0.00	0.0%
55301	UTILITIES-ELECTRICITY	3,700.00	3,700.00	3,500.00	3,500.00	3,500.00	3,500.00	3,500.00	-200.00	-5.4%
55302	UTILITIES-SEWERAGE	2,452.00	2,452.00	1,400.00	1,400.00	1,400.00	1,400.00	1,400.00	-1,052.00	-42.9%
55303	WATER FEES	1,500.00	1,500.00	1,505.00	1,505.00	1,505.00	1,505.00	1,505.00	5.00	0.3%
55310	TELEPHONE	1,300.00	1,732.00	2,328.00	2,328.00	2,328.00	2,328.00	2,328.00	596.00	34.4%
55340	HEATING FUEL	6,400.00	6,300.00	6,700.00	6,700.00	6,700.00	6,700.00	6,700.00	400.00	6.3%
55470	MISC. SUPPLIES	12,800.00	13,500.00	12,040.00	12,040.00	12,040.00	12,040.00	12,040.00	-1,460.00	-10.8%
55500	DUES-SEMINARS-SUBSCRIPTIO	12,000.00	12,000.00	11,000.00	11,000.00	11,000.00	11,000.00	11,000.00	-1,000.00	-8.3%
55510	TRAINING	600.00	600.00	960.00	960.00	960.00	960.00	960.00	360.00	60.0%
55610	ADVERTISING	2,000.00	2,000.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	500.00	25.0%
55801	REGISTRY OF DEEDS	100.00	100.00	100.00	100.00	100.00	100.00	100.00	0.00	0.0%
55810	AUDIT	18,500.00	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	21,000.00	0.00	0.0%
55811	COMPUTER HARDWARE	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
55812	APPLICATION SOFTWARE	250.00	250.00	250.00	250.00	250.00	250.00	250.00	0.00	0.0%
55820	LEGAL FEES	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	0.00	0.0%
55822	LEGAL RETAINER	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56108	POSTAGE	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	3,900.00	0.00	0.0%
57000	CONTRACTED SERVICES	13,800.00	13,800.00	13,800.00	13,800.00	13,800.00	13,800.00	13,800.00	0.00	0.0%
	Total	374,452.00	397,384.00	415,233.00	415,233.00	443,233.00	437,133.00	**437,133.00**	39,749.00	10.0%

Data Date: **5/18/2021**
Data TIme: **12:40:23PM**

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

TOWN COUNCIL

1100021		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51120	REGULAR SALARIES	3,780.00	3,780.00	3,780.00	3,780.00	4,200.00	4,200.00	4,200.00	420.00	11.1%
55470	MISC. SUPPLIES	200.00	200.00	200.00	200.00	200.00	200.00	200.00	0.00	0.0%
55473	CABLE TV BROADCASTING	5,400.00	5,400.00	5,400.00	5,400.00	5,400.00	5,400.00	5,400.00	0.00	0.0%
	Total	9,380.00	9,380.00	9,380.00	9,380.00	9,800.00	9,800.00	**9,800.00**	420.00	4.5%

Data Date: **5/18/2021**
Data TIme: **12:40:23PM**

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

ASSESSORS

1100031		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMIN SALARY	95,400.00	97,600.00	99,600.00	99,600.00	99,600.00	99,600.00	99,600.00	2,000.00	2.0%
51131	OVERTIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
51750	CAR ALLOWANCE	3,850.00	3,850.00	3,850.00	3,850.00	3,850.00	3,850.00	3,850.00	0.00	0.0%
55231	MAINTENANCE CONTRACTS	5,130.00	5,165.00	4,100.00	4,130.00	4,130.00	4,130.00	4,130.00	-1,035.00	-20.0%
55310	TELEPHONE	400.00	700.00	700.00	730.00	730.00	730.00	730.00	30.00	4.3%
55470	MISC. SUPPLIES	800.00	800.00	800.00	700.00	700.00	700.00	700.00	-100.00	-12.5%
55471	TAX MAPS	500.00	500.00	500.00	450.00	450.00	450.00	450.00	-50.00	-10.0%
55472	TAX BILLING	4,200.00	4,200.00	4,100.00	4,500.00	4,500.00	4,500.00	4,500.00	300.00	7.1%
55500	DUES-SEMINARS-SUBSCRIPTION!	2,000.00	2,000.00	2,000.00	1,650.00	1,650.00	1,650.00	1,650.00	-350.00	-17.5%
55510	TRAINING	0.00	0.00	0.00	200.00	200.00	200.00	200.00	200.00	100.0%
55801	REGISTRY OF DEEDS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55811	COMPUTER HARDWARE	1,500.00	200.00	200.00	200.00	200.00	200.00	200.00	0.00	0.0%
55812	APPLICATION SOFTWARE	6,015.00	7,221.00	7,146.00	7,146.00	7,146.00	7,146.00	7,146.00	-75.00	-1.0%
56108	POSTAGE	800.00	800.00	1,000.00	900.00	900.00	900.00	900.00	100.00	12.5%
57000	CONTRACTED SERVICES	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.0%
	Total	122,095.00	124,536.00	125,496.00	125,556.00	125,556.00	125,556.00	**125,556.00**	1,020.00	0.8%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

ELECTIONS

1100041		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATION SALARIES	2,000.00	2,000.00	0.00	0.00	0.00	0.00	0.00	-2,000.00	-100.0%
51130	PART-TIME SALARIES	2,000.00	3,000.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	4,000.00	133.3%
51131	ELECTION OVERTIME	0.00	0.00	5,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	100.0%
55231	MAINTENANCE CONTRACTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55450	ELECTION EXPENSES	3,510.00	7,000.00	8,000.00	7,000.00	7,000.00	7,000.00	7,000.00	0.00	0.0%
55451	BALLOTS	2,500.00	2,700.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	300.00	11.1%
55470	MISC. SUPPLIES	300.00	300.00	500.00	500.00	500.00	500.00	500.00	200.00	66.7%
55610	ADVERTISING	300.00	300.00	400.00	400.00	400.00	400.00	400.00	100.00	33.3%
56108	POSTAGE	400.00	400.00	1,250.00	500.00	800.00	800.00	800.00	400.00	100.0%
	Total	11,010.00	15,700.00	25,150.00	20,400.00	20,700.00	20,700.00	**20,700.00**	5,000.00	31.8%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

LIBRARY

1100051		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	112,500.00	114,500.00	116,600.00	116,600.00	116,600.00	116,600.00	116,600.00	2,100.00	1.8%
51130	PART TIME HELP	39,656.00	39,665.00	40,458.30	40,458.30	40,458.30	40,458.00	40,458.00	793.00	2.0%
51406	TRUSTEE SALARIES	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	0.00	0.0%
54007	BOOKS	20,000.00	20,000.00	20,000.00	19,000.00	19,000.00	19,000.00	19,000.00	-1,000.00	-5.0%
54008	PROGRAMS	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.0%
54009	BUILDING SUPPLIES	800.00	1,000.00	1,000.00	850.00	850.00	850.00	850.00	-150.00	-15.0%
55213	EQUIPMENT & MAINTENANCE	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.0%
55240	BUILDING MAINTENANCE	10,000.00	10,000.00	10,000.00	11,000.00	11,000.00	11,000.00	11,000.00	1,000.00	10.0%
55301	ELECTRICITY	6,500.00	6,500.00	6,500.00	5,600.00	5,600.00	5,600.00	5,600.00	-900.00	-13.8%
55302	SEWER FEES	267.00	334.00	335.00	335.00	335.00	335.00	335.00	1.00	0.3%
55303	WATER FEES	320.00	320.00	320.00	320.00	320.00	320.00	320.00	0.00	0.0%
55310	TELEPHONE	770.00	1,135.00	1,150.00	1,150.00	1,150.00	1,150.00	1,150.00	15.00	1.3%
55340	HEATING FUEL	8,000.00	8,000.00	8,130.00	8,300.00	8,300.00	8,300.00	8,300.00	300.00	3.8%
55470	MISCELLANEOUS SUPPLIES	4,000.00	4,500.00	4,500.00	3,500.00	3,500.00	3,500.00	3,500.00	-1,000.00	-22.2%
55510	TRAINING & PROFESSIONAL D	1,500.00	1,500.00	1,500.00	1,200.00	1,200.00	1,200.00	1,200.00	-300.00	-20.0%
55811	COMPUTER HARDWARE	750.00	800.00	800.00	500.00	500.00	500.00	500.00	-300.00	-37.5%
55812	APPLICATION SOFTWARE	3,400.00	4,500.00	4,500.00	3,000.00	3,000.00	3,000.00	3,000.00	-1,500.00	-33.3%
56108	POSTAGE	1,000.00	1,075.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	425.00	39.5%
56500	NETWORKING	9,100.00	9,100.00	11,630.00	11,630.00	11,630.00	11,630.00	11,630.00	2,530.00	27.8%
	Total	226,263.00	230,629.00	236,623.30	232,643.30	232,643.30	232,643.00	**232,643.00**	2,014.00	0.9%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

INFORMATION TCHNOLOGY

1100082		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
55231	MAINTENANCE CONTRACTS	11,100.00	11,100.00	9,930.00	9,930.00	9,930.00	9,930.00	9,930.00	-1,170.00	-10.5%
55232	MUNIS CONTRACT	36,951.00	38,980.00	40,400.00	40,400.00	40,400.00	40,400.00	40,400.00	1,420.00	3.6%
55470	MISC. SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55510	TRAINING	1,460.00	1,460.00	0.00	0.00	0.00	0.00	0.00	-1,460.00	-100.0%
55811	COMPUTER HARDWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55812	APPLICATION SOFTWARE	100.00	100.00	100.00	100.00	100.00	100.00	100.00	0.00	0.0%
55813	SECURITY SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56030	GIS/E911	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56500	NETWORKING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
	Total	49,611.00	51,640.00	50,430.00	50,430.00	50,430.00	50,430.00	**50,430.00**	-1,210.00	-2.3%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

AMBULANCE

1200213		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATION SALARIES	0.00	0.00	0.00	49,424.00	49,424.00	47,734.00	47,734.00	47,734.00	100.0%
51120	REGULAR SALARIES	0.00	0.00	0.00	196,733.68	196,733.68	196,734.00	196,734.00	196,734.00	100.0%
51130	PART-TIME SALARIES	0.00	0.00	57,600.00	57,600.00	57,600.00	57,600.00	57,600.00	57,600.00	100.0%
51131	OVERTIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55200	VEHICLE & RADIO MAINTENANC	0.00	0.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	100.0%
55211	FUEL-OIL-LUBRICANTS	0.00	0.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	100.0%
55213	EQUIPMENT & MAINTENANCE	0.00	0.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	100.0%
55470	MISCELLANEOUS SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55510	TRAINING	0.00	0.00	15,400.00	15,400.00	15,400.00	15,400.00	15,400.00	15,400.00	100.0%
55547	CAPITAL IMPROVEMENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55812	APPLICATION SOFTWARE	0.00	0.00	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	1,800.00	100.0%
56402	PROTECTIVE CLOTHING	0.00	0.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	100.0%
56506	RESCUE MEDICAL SUPPLIES	0.00	0.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	100.0%
57000	CONTRACTED SERVICES	0.00	0.00	24,500.00	24,500.00	24,500.00	24,500.00	24,500.00	24,500.00	100.0%
	Total	0.00	0.00	132,000.00	378,157.68	378,157.68	376,468.00	**376,468.00**	376,468.00	100.0%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

POLICE

1200201		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	178,800.00	182,400.00	185,000.00	116,900.00	116,900.00	116,900.00	116,900.00	-65,500.00	-35.9%
51120	REGULAR SALARIES	334,000.00	399,000.00	403,000.00	460,000.00	460,000.00	451,000.00	451,000.00	52,000.00	13.0%
51122	VACATIONS-HOLIDAYS REPLAC	46,920.00	49,610.00	50,610.00	50,610.00	50,610.00	50,610.00	50,610.00	1,000.00	2.0%
51123	SICK LEAVE REPLACEMENT	5,610.00	5,779.00	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	4,221.00	73.0%
51130	PART TIME HELP	8,198.00	12,480.00	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	12,520.00	100.3%
51131	OVERTIME & COMP TIME	37,740.00	38,873.00	39,660.00	39,660.00	39,660.00	39,660.00	39,660.00	787.00	2.0%
51401	COPS IN SCHOOL	12,600.00	12,800.00	13,100.00	13,100.00	13,100.00	13,100.00	13,100.00	300.00	2.3%
51651	STIPENDS	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.0%
51652	COPS GRANT	44,990.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55200	VEHICLE & RADIO MAINTENAN	10,500.00	10,500.00	10,500.00	10,500.00	10,500.00	10,500.00	10,500.00	0.00	0.0%
55211	FUEL-OIL-LUBRICANTS	17,170.00	17,170.00	12,370.00	12,300.00	15,000.00	15,000.00	15,000.00	-2,170.00	-12.6%
55212	TIRES & TUBES	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.0%
55213	EQUIPMENT & MAINTENENCE	13,000.00	13,000.00	13,000.00	10,000.00	10,000.00	10,000.00	10,000.00	-3,000.00	-23.1%
55240	BUILDING MAINTENANCE	1,500.00	2,000.00	2,500.00	4,000.00	4,000.00	4,000.00	4,000.00	2,000.00	100.0%
55301	ELECTRICITY	5,500.00	5,500.00	4,700.00	5,300.00	5,300.00	5,300.00	5,300.00	-200.00	-3.6%
55310	TELEPHONE	6,150.00	6,150.00	7,060.00	7,060.00	7,060.00	7,060.00	7,060.00	910.00	14.8%
55312	COMMUNICATION CENTER	36,210.00	83,490.00	83,490.00	83,490.00	83,490.00	83,490.00	83,490.00	0.00	0.0%
55340	HEATING FUEL	850.00	850.00	870.00	930.00	930.00	930.00	930.00	80.00	9.4%
55470	MISC. SUPPLIES	5,350.00	5,350.00	5,350.00	5,300.00	5,300.00	5,300.00	5,300.00	-50.00	-0.9%
55500	DUES-SEMINARS-SUBSCRIPTIONS	2,900.00	2,900.00	2,970.00	2,970.00	2,970.00	2,970.00	2,970.00	70.00	2.4%
55510	TRAINING	14,100.00	14,100.00	14,600.00	14,600.00	14,600.00	14,600.00	14,600.00	500.00	3.5%
55651	ANIMAL CONTROL	2,000.00	2,000.00	2,000.00	1,000.00	1,000.00	1,000.00	1,000.00	-1,000.00	-50.0%
55752	INVESTIGATIONS	1,750.00	1,750.00	2,000.00	3,000.00	3,000.00	3,000.00	3,000.00	1,250.00	71.4%
55811	COMPUTER HARDWARE	3,000.00	3,000.00	3,000.00	1,500.00	1,500.00	1,500.00	1,500.00	-1,500.00	-50.0%
55812	APPLICATION SOFTWARE	8,145.00	8,145.00	8,145.00	8,145.00	8,145.00	8,145.00	8,145.00	0.00	0.0%
56108	POSTAGE	200.00	200.00	200.00	500.00	500.00	500.00	500.00	300.00	150.0%
56400	CLOTHING ALLOWANCE	10,350.00	10,350.00	10,350.00	12,000.00	12,000.00	12,000.00	12,000.00	1,650.00	15.9%
56401	CLEANING ALLOWANCE	1,000.00	1,000.00	1,000.00	300.00	300.00	300.00	300.00	-700.00	-70.0%
56500	NETWORKING	10,665.00	10,665.00	11,630.00	11,630.00	11,630.00	11,630.00	11,630.00	965.00	9.0%
	Total	828,198.00	908,062.00	931,105.00	918,795.00	921,495.00	912,495.00	**912,495.00**	4,433.00	0.5%

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Town of Winslow, Maine
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FIRE

1200211		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	71,700.00	73,200.00	74,700.00	49,500.00	49,500.00	47,800.00	47,800.00	-25,400.00	-34.7%
51120	REGULAR PAYROLLS	477,945.00	484,894.00	489,714.00	266,814.00	266,814.00	266,814.00	266,814.00	-218,080.00	-45.0%
51122	VACATIONS AND HOLIDAYS RE	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	50,000.00	0.00	0.0%
51123	SICK LEAVE REPLACEMENT	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	0.00	0.0%
51130	PART TIME HELP	37,600.00	37,600.00	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	-23,600.00	-62.8%
51131	OVERTIME	34,000.00	76,055.00	76,055.00	76,055.00	76,055.00	76,055.00	76,055.00	0.00	0.0%
55200	VEHICLE AND RADIO MAINTEN	73,500.00	30,500.00	24,500.00	39,000.00	39,000.00	39,000.00	39,000.00	8,500.00	27.9%
55211	FUEL-OIL-LUBRICANTS	7,100.00	10,200.00	4,900.00	5,000.00	7,500.00	7,500.00	7,500.00	-2,700.00	-26.5%
55213	EQUIPMENT & MAINTENANCE	15,500.00	15,500.00	14,800.00	13,300.00	13,300.00	13,300.00	13,300.00	-2,200.00	-14.2%
55301	ELECTRICITY	5,500.00	5,500.00	4,700.00	5,300.00	5,300.00	5,300.00	5,300.00	-200.00	-3.6%
55303	WATER FEES	1,500.00	1,500.00	1,800.00	1,600.00	1,600.00	1,600.00	1,600.00	100.00	6.7%
55310	TELEPHONE	1,000.00	1,812.00	1,812.00	2,000.00	2,000.00	2,000.00	2,000.00	188.00	10.4%
55312	COMMUNICATION CENTER	18,110.00	41,750.00	41,750.00	41,750.00	41,750.00	41,750.00	41,750.00	0.00	0.0%
55340	HEATING FUEL	6,400.00	6,300.00	6,400.00	6,700.00	6,700.00	6,700.00	6,700.00	400.00	6.3%
55470	MISC.SUPPLIES	4,000.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	0.00	0.0%
55500	DUES-SEMINARS-SUBSCRIPTIONS	1,100.00	1,400.00	1,400.00	1,700.00	1,700.00	1,700.00	1,700.00	300.00	21.4%
55510	TRAINING	10,000.00	15,000.00	6,600.00	6,600.00	6,600.00	6,600.00	6,600.00	-8,400.00	-56.0%
55811	COMPUTER HARDWARE	1,250.00	1,250.00	1,200.00	200.00	200.00	200.00	200.00	-1,050.00	-84.0%
55812	APPLICATION SOFTWARE	4,250.00	4,250.00	2,450.00	800.00	800.00	800.00	800.00	-3,450.00	-81.2%
56108	POSTAGE	50.00	50.00	50.00	55.00	55.00	55.00	55.00	5.00	10.0%
56400	CLOTHING ALLOWANCE	7,600.00	7,600.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	400.00	5.3%
56402	PROTECTIVE CLOTHING	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.0%
56503	RESPIRATORY STANDARDS	3,000.00	3,000.00	3,000.00	2,500.00	2,500.00	2,500.00	2,500.00	-500.00	-16.7%
56504	FIREFIGHTING RELIEF	1,000.00	1,000.00	1,000.00	500.00	500.00	500.00	500.00	-500.00	-50.0%
56505	FIRE PREVENTION	1,200.00	1,500.00	1,500.00	1,000.00	1,000.00	1,000.00	1,000.00	-500.00	-33.3%
56506	RESCUE MEDICAL SUPPLIES	4,000.00	9,000.00	0.00	0.00	0.00	0.00	0.00	-9,000.00	-100.0%
57000	CONTRACTED SERVICES	1,700.00	1,700.00	2,910.00	2,910.00	2,910.00	2,910.00	2,910.00	1,210.00	71.2%
	Total	852,505.00	898,561.00	851,241.00	613,284.00	615,784.00	614,084.00	**614,084.00**	-284,477.00	-31.7%

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Town of Winslow, Maine
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EMERGENCY MANAGEMENT

1200221		2019 / 2020	2020 / 2021	2021 / 2022						
		Budgeted	Budgeted	Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.0%
	Total	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	**2,500.00**	0.00	0.0%

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Town of Winslow, Maine
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CODE ENFORCEMENT

1200231		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	56,400.00	58,600.00	59,800.00	59,800.00	59,800.00	59,800.00	59,800.00	1,200.00	2.0%
51130	PART-TIME SALARIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
51750	CAR ALLOWANCE	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.0%
55213	EQUIPMENT & MAINTENANCE	2,812.00	2,974.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	-1,474.00	-49.6%
55310	TELEPHONE	741.00	1,044.00	1,044.00	1,610.00	1,090.00	1,090.00	1,090.00	46.00	4.4%
55470	SUPPLIES	750.00	750.00	1,500.00	1,000.00	1,250.00	1,250.00	1,250.00	500.00	66.7%
55500	DUES-SEMINARS-SUBSCRIPTIONS	800.00	800.00	800.00	500.00	800.00	800.00	800.00	0.00	0.0%
55510	TRAINING	1,000.00	800.00	800.00	700.00	800.00	800.00	800.00	0.00	0.0%
55811	COMPUTER HARDWARE	400.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55812	APPLICATION SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55820	LEGAL FEES	1,000.00	1,000.00	1,000.00	500.00	500.00	500.00	500.00	-500.00	-50.0%
56108	POSTAGE	150.00	150.00	150.00	300.00	300.00	300.00	300.00	150.00	100.0%
	Total	69,053.00	71,118.00	71,594.00	70,910.00	71,040.00	71,040.00	**71,040.00**	-78.00	-0.1%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

OTHER TOWN UTILITIES

1600654		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
55311	TRAFFIC LIGHTS	4,000.00	4,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	1,000.00	25.0%
55515	HYDRANTS	159,826.00	159,826.00	159,826.00	159,826.00	159,826.00	159,826.00	159,826.00	0.00	0.0%
56000	STREET LIGHTS	42,000.00	10,000.00	26,000.00	26,000.00	10,000.00	10,000.00	10,000.00	0.00	0.0%
	Total	205,826.00	173,826.00	190,826.00	190,826.00	174,826.00	174,826.00	**174,826.00**	1,000.00	0.6%

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Town of Winslow, Maine
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ORGANIZATION SUPPORT

1600653		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
56001	FORT HALIFAX DAYS	500.00	2,000.00	500.00	500.00	500.00	500.00	500.00	-1,500.00	-75.0%
56006	MEMORIAL DAY - VFW	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
56010	BUS SERVICE KVCAP	1,500.00	1,500.00	1,750.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.0%
56014	ALFOND YOUTH & COMMUNITY	4,250.00	4,250.00	0.00	4,250.00	4,250.00	4,250.00	4,250.00	0.00	0.0%
56015	WINSLOW LEAGUE	500.00	1,500.00	0.00	500.00	1,500.00	1,500.00	1,500.00	0.00	0.0%
56016	WINSLOW YOUTH FOOTBALL	1,000.00	1,000.00	1,500.00	1,000.00	1,500.00	1,500.00	1,500.00	500.00	50.0%
56017	FT HALIFAX SNOWDRIFTERS	2,000.00	2,000.00	2,000.00	750.00	2,000.00	2,000.00	2,000.00	0.00	0.0%
56018	LITERACY VOLUNTEERS	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
56019	KVCAP DAY CARE	2,000.00	2,000.00	3,400.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.0%
56020	AMERICAN RED CROSS	250.00	0.00	0.00	250.00	0.00	0.00	0.00	0.00	100.0%
56023	HEALTH EQUITY ALLIANCE	0.00	0.00	500.00	0.00	0.00	0.00	0.00	0.00	100.0%
56024	SPECTRUM GENERATIONS	4,000.00	4,000.00	4,320.00	4,000.00	5,000.00	5,000.00	5,000.00	1,000.00	25.0%
56025	KENNEBEC BEHAVIORAL HEALT	2,750.00	2,750.00	3,000.00	2,750.00	2,750.00	2,750.00	2,750.00	0.00	0.0%
56026	MID-ME HOMELESS SHELTER	2,000.00	2,000.00	3,000.00	2,500.00	2,500.00	2,500.00	2,500.00	500.00	25.0%
56027	HOSPICE VOLUNTEERS	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.0%
56028	FAMILY VIOLENCE PROJECT	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	0.00	0.0%
56031	WOODFORDS FAMILY SERVICES	250.00	250.00	250.00	250.00	500.00	500.00	500.00	250.00	100.0%
56042	TRI-COUNTY MENTAL HEALTH S	0.00	0.00	500.00	0.00	0.00	0.00	0.00	0.00	100.0%
56043	ME SERVICE CENTERS COALITIC	0.00	0.00	919.00	750.00	0.00	0.00	0.00	0.00	100.0%
58306	LIFE FLIGHT	0.00	0.00	1,949.00	0.00	0.00	0.00	0.00	0.00	100.0%
	Total	25,000.00	27,250.00	27,588.00	25,000.00	28,000.00	28,000.00	**28,000.00**	750.00	2.8%
58304	SEXUAL ASSAULT SUPPORT CENTER	500.00	500.00	2,728.00	500.00	500.00	1,000.00	**1,000.00**		

TOTAL **$29,000.00**

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Town of Winslow, Maine
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PUBLIC WORKS

1300301

		2019 / 2020	2020 / 2021	2021 / 2022						
		Budgeted	Budgeted	Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	53,000.00	54,800.00	55,900.00	55,900.00	55,900.00	66,300.00	66,300.00	11,500.00	21.0%
51120	REGULAR SALARIES	359,000.00	369,800.00	439,100.00	439,100.00	397,700.00	397,700.00	397,700.00	27,900.00	7.5%
51130	PART TIME HELP	10,000.00	10,500.00	10,500.00	10,500.00	10,500.00	0.00	0.00	-10,500.00	-100.0%
51131	OVERTIME	51,696.00	53,252.00	59,500.00	59,500.00	59,500.00	59,500.00	59,500.00	6,248.00	11.7%
52511	ICE CONTROL	150,000.00	150,000.00	150,000.00	165,000.00	165,000.00	165,000.00	165,000.00	15,000.00	10.0%
52512	SIDEWALKS	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.0%
52513	STREET SIGNS	3,500.00	3,500.00	3,500.00	2,500.00	2,500.00	2,500.00	2,500.00	-1,000.00	-28.6%
52514	STORM DRAINS	5,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.0%
52516	STRIPING CROSSWALKS	13,000.00	13,000.00	14,000.00	14,000.00	14,000.00	14,000.00	14,000.00	1,000.00	7.7%
52518	RENTALS	2,000.00	2,000.00	2,000.00	800.00	800.00	800.00	800.00	-1,200.00	-60.0%
52519	MEAL REIMBURSEMENTS	5,000.00	6,000.00	6,000.00	5,500.00	5,500.00	5,500.00	5,500.00	-500.00	-8.3%
55200	VEHICLE & RADIO MAINTENAN	100,000.00	110,000.00	110,000.00	120,000.00	120,000.00	120,000.00	120,000.00	10,000.00	9.1%
55211	FUEL-OIL-LUBRICANTS	51,000.00	51,000.00	51,000.00	35,000.00	45,000.00	45,000.00	45,000.00	-6,000.00	-11.8%
55240	BUILDING MAINTENANCE	5,000.00	5,500.00	6,000.00	6,500.00	6,500.00	6,500.00	6,500.00	1,000.00	18.2%
55301	UTILITIES ELECTRICITY	10,500.00	10,500.00	9,000.00	9,100.00	9,100.00	9,100.00	9,100.00	-1,400.00	-13.3%
55302	UTILITIES SEWERAGE	1,100.00	1,500.00	1,500.00	1,900.00	1,900.00	1,900.00	1,900.00	400.00	26.7%
55303	UTILITIES WATER	4,000.00	5,000.00	5,000.00	4,500.00	4,500.00	4,500.00	4,500.00	-500.00	-10.0%
55310	TELEPHONE	1,150.00	1,150.00	2,040.00	1,700.00	1,700.00	1,700.00	1,700.00	550.00	47.8%
55340	HEATING FUEL	14,950.00	16,680.00	17,250.00	15,320.00	15,320.00	15,320.00	15,320.00	-1,360.00	-8.2%
55459	STREET AND ROAD MAINTENAN	40,000.00	50,000.00	50,000.00	41,000.00	41,000.00	46,000.00	46,000.00	-4,000.00	-8.0%
55470	MISC. SUPPLIES	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	0.00	0.0%
55500	DUES-SEMINARS-SUBSCRIPTIONS	250.00	250.00	250.00	250.00	250.00	250.00	250.00	0.00	0.0%
55510	TRAINING	500.00	500.00	500.00	250.00	250.00	250.00	250.00	-250.00	-50.0%
55560	SAFETY EQUIPMENT	1,500.00	1,500.00	1,500.00	1,800.00	1,800.00	1,800.00	1,800.00	300.00	20.0%
55811	COMPUTER HARDWARE	500.00	500.00	1,000.00	200.00	200.00	200.00	200.00	-300.00	-60.0%
55812	APPLICATION SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56108	POSTAGE	100.00	100.00	100.00	100.00	100.00	100.00	100.00	0.00	0.0%
56400	CLOTHING ALLOWANCE	5,600.00	5,600.00	6,300.00	6,000.00	6,000.00	6,300.00	6,300.00	700.00	12.5%
56403	WORKPLACE HEALTH	1,000.00	1,000.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	500.00	50.0%
56500	NETWORKING	2,274.00	2,274.00	3,391.00	3,391.00	3,391.00	3,391.00	3,391.00	1,117.00	49.1%
	Total	902,620.00	942,906.00	1,023,831.00	1,018,311.00	986,911.00	992,111.00	**992,111.00**	49,205.00	5.2%

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Town of Winslow, Maine
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SEWER

1300311		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	71,000.00	75,400.00	91,600.00	91,600.00	70,700.00	81,100.00	81,100.00	5,700.00	7.6%
51120	REGULAR PAYROLLS	84,300.00	86,800.00	91,600.00	91,600.00	91,600.00	91,600.00	91,600.00	4,800.00	5.5%
51130	PART TIME HELP	10,000.00	10,500.00	10,500.00	10,500.00	10,500.00	0.00	0.00	-10,500.00	-100.0%
51131	OVERTIME	6,744.00	6,944.00	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00	56.00	0.8%
51535	F.I.C.A.	10,700.00	11,200.00	12,500.00	12,500.00	11,200.00	11,200.00	11,200.00	0.00	0.0%
51538	MAINE STATE RETIREMENT SYS	10,731.00	7,834.00	8,255.00	8,255.00	8,255.00	8,255.00	8,255.00	421.00	5.4%
51539	GENERAL LIABILITY & TORT	3,300.00	3,300.00	3,300.00	2,500.00	2,500.00	2,500.00	2,500.00	-800.00	-24.2%
51542	WORKMEN'S COMPENSATION	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.0%
51543	GROUP INSURANCE	50,819.00	53,845.00	53,845.00	43,129.00	43,129.00	43,129.00	43,129.00	-10,716.00	-19.9%
55200	MAINTENANCE	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	0.00	0.0%
55211	FUEL-OIL-LUBRICANTS	4,900.00	4,900.00	4,500.00	4,500.00	4,500.00	4,500.00	4,500.00	-400.00	-8.2%
55240	BUILDING MAINTENANCE	8,000.00	8,000.00	8,000.00	500.00	500.00	500.00	500.00	-7,500.00	-93.8%
55301	UTILITIES ELECTRICITY	25,000.00	27,000.00	30,000.00	27,000.00	27,000.00	27,000.00	27,000.00	0.00	0.0%
55303	UTILITIES WATER	700.00	700.00	700.00	700.00	700.00	700.00	700.00	0.00	0.0%
55310	TELEPHONE	3,470.00	3,470.00	3,850.00	3,700.00	3,700.00	3,700.00	3,700.00	230.00	6.6%
55470	MISC.SUPPLIES	2,000.00	2,200.00	2,200.00	1,600.00	1,600.00	1,600.00	1,600.00	-600.00	-27.3%
55510	TRAINING	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
55534	LIEN COSTS-SEWERAGE	0.00	0.00	0.00	3,700.00	3,700.00	3,700.00	3,700.00	3,700.00	100.0%
55546	KENNEBEC SANITARY DISTRIC	295,364.00	317,587.00	306,500.00	325,000.00	349,445.00	349,445.00	349,445.00	31,858.00	10.0%
55548	DEBT SERVICE	115,281.00	112,054.00	108,810.00	108,810.00	108,810.00	108,810.00	108,810.00	-3,244.00	-2.9%
55549	SEWER LINE MAINTENANCE	40,000.00	40,000.00	45,000.00	50,000.00	50,000.00	50,000.00	50,000.00	10,000.00	25.0%
55550	SEWER BILLS	3,300.00	4,000.00	4,000.00	3,000.00	3,000.00	3,000.00	3,000.00	-1,000.00	-25.0%
55551	WATER METER SERVICE	13,572.00	13,572.00	13,572.00	13,272.00	13,272.00	13,272.00	13,272.00	-300.00	-2.2%
55552	CONTRACT SERVICES KSTD	12,000.00	12,240.00	12,700.00	13,000.00	13,000.00	13,000.00	13,000.00	760.00	6.2%
55553	LICENSE FEES	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
55811	COMPUTER HARDWARE	1,000.00	1,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	1,000.00	100.0%
55812	APPLICATION SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55820	LEGAL FEES	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	0.00	0.0%
56108	POSTAGE	2,000.00	2,500.00	2,500.00	2,200.00	2,200.00	2,200.00	2,200.00	-300.00	-12.0%
55547	CAPITAL IMPROVEMENT	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	200,000.00	0.00	0.0%
	Total	992,181.00	1,023,046.00	1,040,932.00	1,044,066.00	1,046,311.00	1,046,211.00	**1,046,211.00**	23,165.00	2.3%

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Town of Winslow, Maine
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SANITATION

1300321		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	17,600.00	18,300.00	19,400.00	18,600.00	18,600.00	18,600.00	18,600.00	300.00	1.6%
51120	REGULAR PAYROLLS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
51130	PART TIME HELP	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
51131	OVERTIME	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
52020	WASTE MANAGEMENT	188,000.00	188,000.00	201,000.00	201,000.00	201,000.00	201,000.00	201,000.00	13,000.00	6.9%
52021	OAKLAND TRANSFER STATION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
52022	TRANSPORTATION FEES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
52023	RECYCLING FUND	14,400.00	14,400.00	22,400.00	22,400.00	22,400.00	22,400.00	22,400.00	8,000.00	55.6%
52518	RENTALS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55200	VEHICLE & RADIO MAINTENAN	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55211	FUELOIL LUBRICANTS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55470	SUPPLIES	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
55553	LICENSE FEES	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
56195	BULKY WASTE	6,000.00	10,000.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	2,000.00	20.0%
56402	PROTECTIVE CLOTHING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
57000	CONTRACTED SERVICES	342,784.00	353,067.00	363,659.00	363,659.00	363,659.00	363,659.00	363,659.00	10,592.00	3.0%
	Total	569,784.00	584,767.00	619,459.00	618,659.00	618,659.00	618,659.00	**618,659.00**	33,892.00	5.8%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

PARKS & RECREATION

1400401		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	42,400.00	47,100.00	48,000.00	48,000.00	48,000.00	48,000.00	48,000.00	900.00	1.9%
51120	REGULAR SALARIES	45,000.00	47,000.00	47,940.00	47,940.00	47,940.00	47,940.00	47,940.00	940.00	2.0%
51126	SALARIES SUMMER PROGRAM	21,000.00	22,560.00	23,011.00	23,011.00	23,011.00	23,011.00	23,011.00	451.00	2.0%
51127	SALARIES WINTER PROGRAM	1,800.00	2,250.00	2,250.00	2,250.00	2,250.00	2,250.00	2,250.00	0.00	0.0%
51750	CAR ALLOWANCE	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.0%
55133	CONTRACTURAL SERVICES	17,000.00	17,000.00	17,000.00	16,800.00	16,800.00	16,800.00	16,800.00	-200.00	-1.2%
55134	MAINTENANCE	5,000.00	6,000.00	6,000.00	4,200.00	5,000.00	5,000.00	5,000.00	-1,000.00	-16.7%
55135	SPRING & SUMMER PROGRAMS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55136	FALL & WINTER PROGRAMS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55200	VEHICLE & RADIO MAINTENAN	4,500.00	4,500.00	4,500.00	5,200.00	5,200.00	5,200.00	5,200.00	700.00	15.6%
55211	FUEL OIL LUBRICANTS	4,300.00	4,300.00	4,300.00	3,200.00	3,200.00	3,750.00	3,750.00	-550.00	-12.8%
55240	BUILDING MAINTENANCE	500.00	500.00	500.00	300.00	300.00	300.00	300.00	-200.00	-40.0%
55301	UTILITIES ELECTRICITY	2,400.00	2,400.00	2,500.00	2,400.00	2,400.00	2,400.00	2,400.00	0.00	0.0%
55303	UTILITIES WATER	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	0.00	0.0%
55310	TELEPHONE	900.00	1,164.00	1,164.00	900.00	900.00	900.00	900.00	-264.00	-22.7%
55470	MISC. SUPPLIES	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	3,300.00	0.00	0.0%
55500	DUES-SEMINARS-SUBSCRIPTIONS	350.00	350.00	600.00	600.00	600.00	600.00	600.00	250.00	71.4%
55510	TRAINING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55811	COMPUTER HARDWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55812	APPLICATION SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56108	POSTAGE	50.00	50.00	50.00	50.00	50.00	50.00	50.00	0.00	0.0%
56403	WORKPLACE HEALTH	250.00	250.00	250.00	250.00	250.00	250.00	250.00	0.00	0.0%
	Total	154,750.00	164,724.00	167,365.00	164,401.00	165,201.00	165,751.00	**165,751.00**	1,027.00	0.6%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

EDUCATION

1500502		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
52423	ADULT EDUCATION	0.00	8,361,522.00	0.00	0.00	0.00	0.00	0.00	-8,361,522.00	-100.0%
52424	EDUCATION ACCOUNTS K12	8,008,464.00	0.00	8,867,940.00	8,867,940.00	8,867,940.00	8,500,379.00	8,343,615.00	8,343,615.00	100.0%
	Total	8,008,464.00	8,361,522.00	8,867,940.00	8,867,940.00	8,867,940.00	8,500,379.00	**8,343,615.00**	-17,907.00	-0.2%

	FY2021 Budgeted	Proposed FY2022 School Dept	Increase / (Decrease)	% Change	Council	Increase / (Decrease)	% Change
EXPENSES							
Education K12	$ 15,764,200	$ 15,942,040	177,840	1.13%	15,942,040	177,840	1.13%
Capital Improvement	$ -	$ -	-	0.00%		-	0.00%
New Elementary Sch Bond	$ -	$ -	-	0.00%		-	0.00%
Debt Service	$ 1,116,375	$ 1,097,075	(19,300)	-1.73%	1,097,075	(19,300)	-1.73%
SUBTOTAL	**$ 16,880,575**	**$ 17,039,115**	**158,540**	**0.94%**	**17,039,115**	**158,540**	**0.94%**
Adult Education			-	#DIV/0!	-	-	#DIV/0!
TOTAL EXPENSES	**$ 16,880,575**	**$ 17,039,115**	**158,540**	**0.94%**	**17,039,115**	**158,540**	**0.94%**
REVENUES							
Budgeted Use of Surplus	$ 100,000	$ 160,000	60,000	60.00%	160,000.00	60,000	60.00%
Tuition	$ 332,932	$ 397,097	64,165	19.27%	397,097.00	64,165	19.27%
Tuition (Special Ed)	$ 19,628	$ 30,000	10,372	52.84%	30,000.00	10,372	52.84%
School Subsidies	$ 7,651,930	$ 7,989,872	337,942	4.42%	7,989,872	337,942	4.42%
Non Grant Misc.	$ 414,563	$ 118,531	(296,032)	-71.41%	118,531	(296,032)	-71.41%
MainCare	$ -	$ -	-	0.00%		-	0.00%
SUBTOTAL	**$ 8,519,053**	**$ 8,695,500**	**176,447**	**2.07%**	**8,695,500**	**176,447**	**2.07%**
TOTAL REVENUES	**$ 8,519,053**	**$ 8,695,500**	**176,447**	**2.07%**	**8,695,500**	**176,447**	**2.07%**
LOCAL SHARE							
Education Exp. Less Rev.	**$ 8,361,522**	**$ 8,343,615**	**(17,907)**	**-0.21%**	**8,343,615**	**(17,907)**	**-0.21%**
TOTAL LOCAL SHARE	**$ 8,361,522**	**$ 8,343,615**	**(17,907)**	**-0.21%**	**8,343,615**	**(17,907)**	**-0.21%**

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Town of Winslow, Maine
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GENERAL ASSISTANCE

1600601		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51100	ADMINISTRATIVE SALARIES	18,700.00	19,400.00	19,800.00	19,800.00	19,800.00	19,800.00	19,800.00	400.00	2.1%
53000	GENERAL ASSISTANCE	4,000.00	1,500.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00	1,500.00	100.0%
55470	MISCELLANEOUS SUPPLIES	200.00	200.00	200.00	200.00	200.00	200.00	200.00	0.00	0.0%
55811	COMPUTER HARDWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
55812	APPLICATION SOFTWARE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
	Total	22,900.00	21,100.00	23,000.00	23,000.00	23,000.00	23,000.00	**23,000.00**	1,900.00	9.0%

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Town of Winslow, Maine
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INSURANCE

1600612		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
51535	F.I.C.A.	169,800.00	178,400.00	191,200.00	191,200.00	189,100.00	187,900.00	187,900.00	9,500.00	5.3%
51536	MEDICARE	39,700.00	41,800.00	44,800.00	44,800.00	44,300.00	44,000.00	44,000.00	2,200.00	5.3%
51537	ICMA RETIREMENT FUND	86,770.00	80,780.00	82,760.00	82,760.00	82,760.00	82,630.00	82,630.00	1,850.00	2.3%
51538	MAINE STATE RETIREMENT SY	145,412.00	168,396.00	171,475.00	171,475.00	167,295.00	166,335.00	166,335.00	-2,061.00	-1.2%
51539	GENERAL LIABILITY & TORT	36,446.00	37,926.00	39,880.00	39,880.00	39,880.00	39,880.00	39,880.00	1,954.00	5.2%
51540	FLEET & MARINE	30,871.00	34,786.00	36,305.00	36,305.00	36,305.00	36,305.00	36,305.00	1,519.00	4.4%
51541	PUBLIC OFFICIALS LIABILIT	8,200.00	8,100.00	8,800.00	8,800.00	8,800.00	8,800.00	8,800.00	700.00	8.6%
51542	WORKMEN'S COMPENSATION	77,000.00	77,000.00	162,900.00	162,900.00	162,900.00	162,900.00	162,900.00	85,900.00	111.6%
51543	GROUP INSURANCE	658,000.00	661,000.00	645,000.00	645,000.00	632,000.00	645,000.00	645,000.00	-16,000.00	-2.4%
51544	UNEMPLOYMENT INS	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	0.00	0.0%
51545	POLICE LIABILITY	8,200.00	7,900.00	8,000.00	8,000.00	8,000.00	8,000.00	8,000.00	100.00	1.3%
51546	SICK LEAVE ACCURALS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
51548	FLEXIBLE SPENDING ACCT	0.00	0.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00	100.0%
	Total	1,262,899.00	1,298,588.00	1,395,120.00	1,395,120.00	1,375,340.00	1,385,750.00	**1,385,750.00**	87,162.00	6.7%

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Town of Winslow, Maine
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COMMUNITY SERVICES

1600652		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
55000	INDUSTRIAL BUILDING	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56002	COUNTY TAX	630,538.00	649,453.00	706,123.83	706,123.83	706,123.83	706,124.00	706,124.00	56,671.00	8.7%
56003	SENIOR CITIZENS CLUB	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56004	KENNEBEC VALLEY COUNCIL O	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56005	PLANNING BOARD	500.00	500.00	500.00	500.00	500.00	500.00	500.00	0.00	0.0%
56007	REGIONAL ECONOMIC DEVELOI	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56008	HUMANE SOCIETY	12,315.00	12,315.00	12,315.00	12,315.00	12,315.00	12,315.00	12,316.00	1.00	0.0%
56009	CEMETERIES	20,000.00	20,000.00	20,000.00	20,000.00	30,000.00	30,000.00	30,000.00	10,000.00	50.0%
56012	SUPER PARK DEVELOPMENT	55,500.00	55,500.00	55,500.00	55,500.00	55,500.00	55,500.00	55,500.00	0.00	0.0%
56021	MID ME CHAMBER OF COMMER(	825.00	850.00	850.00	850.00	850.00	850.00	850.00	0.00	0.0%
56029	ZONING BOARD OF APPEALS	200.00	200.00	200.00	200.00	200.00	200.00	200.00	0.00	0.0%
56034	SUSTAIN MID ME COL	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
56037	EMPLOYEE SAFETY COMMITTEI	6,600.00	6,600.00	6,600.00	6,600.00	6,600.00	6,600.00	6,600.00	0.00	0.0%
56041	AGRICULTURAL COMMISSION	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
58000	CONTINGENCY	43,000.00	43,000.00	43,000.00	43,000.00	20,000.00	20,000.00	20,000.00	-23,000.00	-53.5%
58300	OVERLAY	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
58307	ASSESSING BD OF REVIEW	100.00	100.00	100.00	100.00	100.00	100.00	100.00	0.00	0.0%
58308	BANK SERVICE FEES	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00	0.00	0.0%
58309	SALE OF PROPERTY EXPENSES	300.00	300.00	300.00	300.00	300.00	300.00	300.00	0.00	0.0%
58310	V.M.F.S.P	0.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	0.00	0.0%
	Total	773,878.00	797,818.00	854,488.83	854,488.83	841,488.83	841,489.00	**841,490.00**	43,672.00	5.5%

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Town of Winslow, Maine
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DEBT SERVICE PRINCIPAL

1700702		2019 / 2020 Budgeted	2020 / 2021 Budgeted	2021 / 2022 Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
54517	FIRE ENGINE	0.00	134,127.00	134,127.00	134,127.00	134,127.00	134,127.00	134,127.00	0.00	0.0%
54518	HIGHWAY BONDS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
54519	TOWN GARAGE BOND	104,975.00	102,125.00	99,275.00	99,275.00	99,275.00	99,275.00	99,275.00	-2,850.00	-2.8%
54521	FY2017 BOND	246,000.00	238,000.00	232,000.00	232,000.00	232,000.00	232,000.00	232,000.00	-6,000.00	-2.5%
54522	SPORTS TRACK BOND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
54524	FY2016 BOND	146,150.00	137,025.00	0.00	0.00	0.00	0.00	0.00	-137,025.00	-100.0%
54525	FIRE LADDER	0.00	129,407.00	129,407.00	129,407.00	129,407.00	129,407.00	129,407.00	0.00	0.0%
	Total	497,125.00	740,684.00	594,809.00	594,809.00	594,809.00	594,809.00	**594,809.00**	-145,875.00	-19.7%

Debt Payment Schedule

Fiscal Year	Sewer Bond	Fire Truck (Pumper) Lease	2017 Bond	Fire Truck (Ladder) Lease	7,695,000 School Bond	$6,000,000 High School	Town Garage Bond	Total Debt Appropriation	Increase (Decrease)
2021/2022	$ 108,810.00	$ 134,127.00	$ 232,000.00	$ 129,407.00	$ 682,425.00	$ 414,650.00	$ 99,275.00	$ 1,800,694.00	$ (168,419.00)
2022/2023	$ 105,600.00	$ 134,127.00	$ 228,000.00	$ 129,407.00	$ 668,250.00	$ 419,225.00	$ 96,425.00	$ 1,781,034.00	$ (19,660.00)
2023/2024	$ 102,391.00	$ 134,127.00	$ 224,000.00	$ 129,407.00	$ 652,050.00	$ 423,350.00		$ 1,665,325.00	$ (115,709.00)
2024/2025		$ 134,127.00	$ 220,000.00	$ 129,407.00	$ 635,850.00	$ 420,200.00		$ 1,539,584.00	$ (125,741.00)
2025/2026			$ 215,000.00	$ 129,407.00	$ 621,675.00	$ 425,600.00		$ 1,391,682.00	$ (147,902.00)
2026/2027			$ 208,000.00	$ 129,407.00	$ 607,500.00	$ 423,300.00		$ 1,368,207.00	$ (23,475.00)
2027/2028			$ 202,000.00	$ 129,407.00	$ 591,300.00			$ 922,707.00	$ (445,500.00)
2028/2029				$ 129,407.00	$ 575,100.00			$ 704,507.00	$ (218,200.00)
2029/2030				$ 129,407.00	$ 558,900.00			$ 688,307.00	$ (16,200.00)
2030/2031					$ 542,700.00			$ 542,700.00	$ (145,607.00)
2031/2032					$ 526,500.00			$ 526,500.00	$ (16,200.00)
2032/2033					$ 510,300.00			$ 510,300.00	$ (16,200.00)
2033/2034					$ 494,100.00			$ 494,100.00	$ (16,200.00)
2034/2035					$ 477,900.00			$ 477,900.00	$ (16,200.00)
2035/2036					$ 461,700.00			$ 461,700.00	$ (16,200.00)
2036/2037					$ 445,500.00			$ 445,500.00	$ (16,200.00)
2037/2038					$ 429,300.00			$ 429,300.00	$ (16,200.00)
2038/2039					$ 413,100.00			$ 413,100.00	$ (16,200.00)

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

TRANSFERS TO CAP IMPROVMNT

1100903

		2019 / 2020	2020 / 2021	2021 / 2022						
		Budgeted	Budgeted	Department Head	Town Manager	Council's Workshop	1st. Reading	Council Adopted	Increase/ Decrease	% Changed
56040	CAP IMPROVEMENT EXP FROM (	861,257.00	594,005.00	676,589.00	676,589.44	0.00	676,589.00	676,589.00	82,584.00	13.9%
	Total	861,257.00	594,005.00	676,589.00	676,589.44	0.00	676,589.00	**676,589.00**	82,584.00	13.9%

	Transfers to Cap Improvement	FY2021	Description	Proposed	Increase / (Decrease)	% Change
2100013 - 53901	Industrial Building	-	Industrial Building Needs (Orion Ropeworks & Johnny's)	-	-	0.0%
2100013 - 53922	Municipal Building	74,185	Town Office Building Needs (Admin., Police, Fire, Parks & Rec)	57,737.00	(16,448)	-22.2%
2100033 - 53904	Assessing Consultant	45,000	Commercial / Non-Commercial Updates	45,000.00	-	0.0%
2100033 - 53905	Assessing Technology	-	Hardware, Software and Aerial Images	5,000.00	5,000	#DIV/0!
2100043 - 53915	Election Equipment	-	Election Equipment Replacement	-	-	#DIV/0!
2100053 - 53920	Library Building	-	Library Building Needs	-	-	#DIV/0!
2100053 - 53916	Library Equipment		Equipment Needs	-	-	#DIV/0!
2100083 - 53913	Computer Equipment	-	Town Office Administration IT Hardware Needs	-	-	#DIV/0!
2200203 - 53902	Police Radios	5,000	Police Two-Way Communications	5,000.00	-	0.0%
2200203 - 53908	Police Facility	2,000	Savings for New Police Facility	2,000.00	-	0.0%
2200203 - 53912	Police Computer & Equip	6,000	Police IT, Tazers & Body Cameras	6,000.00	-	0.0%
2200203 - 53924	Police Vehicles	48,320	Police SUV and Unmarked Vehicle	49,000.00	680	1.4%
2200213 - 53900	Fire Truck	-	Fire Truck Replacements	-	-	#DIV/0!
2200213 - 53911	Fire Dept Equipment	61,500	Fire Equipment Needs	10,000.00	(51,500)	-83.7%
2200213 - 53914	Rescue Replacement	4,000	Fire Rescue Vehicle Replacement	-	(4,000)	-100.0%
2200213 - 53927	Fire Dept. Facility	2,000	Saving for Fire Dept. Renovations	2,000.00	-	0.0%
2300303 - 52514	Storm Drains	-	Storm Drain Expenses	-	-	#DIV/0!
2300303 - 53903	Street & Roads	300,000	Resurfacing of Streets & Roads	300,000.00	-	0.0%
2300303 - 53907	PW Equipment	-	PW Equipment Needs	100,000.00	100,000	#DIV/0!
2300303 - 53910	Town Garage	-	Town Garage & Rec Building Needs	38,602.44	38,602	#DIV/0!
2300303 - 53925	Fuel Cap. Reserve	-	Surcharge on Fuel Use	-	-	#DIV/0!
2300313 - 53917	Sewer Dept. CSO & Equipment	-	Transfer from Sewer Capital Line (55417)	-	-	#DIV/0!
2300323 - 52023	Recycling Fund	-	Sanitation Recycling Needs	-	-	#DIV/0!
2300323 - 53921	Sanitation Equip.	-	Sanitation Equipment Needs	-	-	#DIV/0!
2400403 - 53918	Recreation Development	21,000	Buildings, Structures, Parks, Playgrounds & Trails	21,000.00	-	0.0%
2400403 - 53919	Maintenance Equipment	22,000	Tractors, Mowers & Trucks	12,250.00	(9,750)	-44.3%
2400403 - 53926	Sports Track	3,000	Town/ School Sports Track	3,000.00	-	0.0%
2400403 - 53928	Fort Halifax Park	-	Fort Halifax Park Work	-	-	#DIV/0!
2400403 - 53929	1804 Schoolhouse	-	1804 Schoolhouse Improvements	-	-	#DIV/0!
2200216 - 53930	Ambulance Replacement	-	Savings for Ambulance Replacement	20,000.00	20,000	#DIV/0!
1100903 - 56040	TOTAL	594,005.00		676,589.00	82,584	13.9%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1200215

AMBULANCE EST REVENUE

		2019 / 2020		2020 / 2021		2021 / 2022			
		Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
41438	AMBULANCE FEES	0.00	0.00	0.00	173,228.37	200,000.00	200,000.00	200,000.00	100.0%
		0.00	0.00	0.00	173,228.37	200,000.00	**200,000.00**	200,000.00	######%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1100034

ASSESSORS ESTIMATED REVENUE

		2019 / 2020		2020 / 2021		2021 / 2022			
		Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
41303	FARM SUPPORT PROGRAM	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
41300	TREE GROWTH REIMBURSEMEN	23,000.00	21,727.73	23,000.00	21,568.24	21,500.00	21,500.00	-1,500.00	-6.5%
41301	VETERAN'S EXEMPTION REIM	8,000.00	9,104.00	8,000.00	9,104.00	9,000.00	9,000.00	1,000.00	12.5%
41302	VETERAN'S ORGANIZATION REI	5,000.00	8,726.00	8,000.00	8,726.00	8,700.00	8,700.00	700.00	8.8%
		36,000.00	39,557.73	39,000.00	39,398.24	39,200.00	**39,200.00**	200.00	0.5%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1202214

EMERG MNGMNT CIVIL DEF EST REV

	2019 / 2020		2020 / 2021		2021 / 2022			
	Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
41405 CIVIL DEFENSE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
	0.00	0.00	0.00	0.00	0.00	**0.00**	0.00	0.0%

Data Date: **5/18/2021**
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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1100004

GEN FUND ESTIMATED REVENUE

		2019 / 2020		2020 / 2021		2021 / 2022			
		Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
49012	WORKERS COMP DIVIDEND	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
41437	PLUMBING/SEPTIC LOCAL PORT	0.00	3,870.00	0.00	4,501.00	0.00	0.00	0.00	100.0%
41400	SECRETARY OF STATE	27,000.00	32,597.00	27,000.00	33,190.00	28,500.00	28,500.00	1,500.00	5.6%
41403	VITALS	6,000.00	5,951.40	6,000.00	5,294.40	6,000.00	6,000.00	0.00	0.0%
41404	BOAT EXCISE TAXES	9,000.00	8,256.81	9,000.00	5,359.71	8,300.00	8,300.00	-700.00	-7.8%
41406	TOWN CLERK'S FEES	10,000.00	13,830.60	12,000.00	11,469.10	13,000.00	13,000.00	1,000.00	8.3%
41407	LIEN COSTS & FEES	0.00	-4,268.05	0.00	-203.00	5,000.00	5,000.00	5,000.00	100.0%
41409	BURIAL FEES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
41410	EXCISE TAXES	1,500,000.00	1,592,017.05	1,500,000.00	1,466,355.93	1,570,000.00	1,570,000.00	70,000.00	4.7%
41411	MISCELLANEOUS RECEIPTS	3,000.00	-575.86	3,000.00	3,840.10	500.00	500.00	-2,500.00	-83.3%
41412	MARRIAGE LICENSE	500.00	0.00	500.00	0.00	0.00	0.00	-500.00	-100.0%
41414	PERMITS	24,000.00	27,566.25	24,000.00	36,348.55	33,000.00	33,000.00	9,000.00	37.5%
41416	BOND REVENUES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
41417	PROPERTY TAX COMMITMENT	12,173,181.00	12,407,109.04	12,446,328.00	52,716,899.60	12,504,800.00	12,504,800.00	58,472.00	0.5%
41418	BUDGETED USE OF SURPLUS	914,000.00	0.00	774,183.00	0.00	0.00	0.00	-774,183.00	-100.0%
41419	SALE OF TOWN PROPERTY	10,000.00	956,120.63	10,000.00	2,082,618.82	20,000.00	20,000.00	10,000.00	100.0%
41421	STATE REVENUE SHARING	447,000.00	648,567.95	880,428.00	716,582.92	880,428.00	926,452.00	46,024.00	5.2%
41422	SNOWMOBILERS	2,500.00	2,469.26	2,500.00	2,462.64	2,500.00	2,500.00	0.00	0.0%
41424	INTEREST - TAXES	30,000.00	30,284.81	30,000.00	23,689.66	26,000.00	26,000.00	-4,000.00	-13.3%
41425	INTEREST - INVESTMENTS	20,000.00	26,322.94	20,000.00	3,199.06	4,000.00	4,000.00	-16,000.00	-80.0%
41426	INTEREST - SEWERAGE	6,000.00	4,424.02	6,000.00	5,435.60	4,000.00	4,000.00	-2,000.00	-33.3%
41427	STATE CABLE FRANCHISE FEES	68,000.00	80,994.94	68,000.00	81,794.65	79,000.00	79,000.00	11,000.00	16.2%
41432	VSD INTEREST-SEWERAGE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
49002	RENTAL INDUSTRIAL BLDG	221,671.00	336,993.08	236,453.00	183,832.30	0.00	0.00	-236,453.00	-100.0%
49005	FIRST PARK REVENUE	34,000.00	34,142.00	34,000.00	0.00	34,000.00	34,000.00	0.00	0.0%
49007	VSD REVENUE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
49008	INDUSTRIAL PARK	0.00	781.02	0.00	0.00	0.00	0.00	0.00	100.0%
49009	ABANDONED BLDG FEES	2,000.00	2,431.20	2,000.00	3,357.00	2,000.00	2,000.00	0.00	0.0%
		15,507,852.00	16,209,886.09	16,091,392.00	57,386,028.04	15,221,028.00	**15,267,052.00**	-824,340.00	-5.1%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1600604

GENERAL ASSISTANCE REVENUE

	2019 / 2020		2020 / 2021		2021 / 2022			
	Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
43000 GENERAL ASSISTANCE	4,000.00	0.00	1,500.00	1,918.00	3,000.00	3,000.00	1,500.00	100.0%
	4,000.00	0.00	1,500.00	1,918.00	3,000.00	**3,000.00**	1,500.00	100.0%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1100054

LIBRARY EST REVENUE

	2019 / 2020		2020 / 2021		2021 / 2022			
	Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
41423 LIBRARY FEES	4,000.00	2,552.72	4,000.00	1,168.20	3,000.00	3,000.00	-1,000.00	-25.0%
	4,000.00	2,552.72	4,000.00	1,168.20	3,000.00	**3,000.00**	-1,000.00	-25.0%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1200204

POLICE ESTIMATED REVENUE

	2019 / 2020		2020 / 2021		2021 / 2022			
	Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
41413 POLICE DEPARTMENT FEES	2,000.00	2,505.48	2,000.00	1,235.00	2,000.00	2,000.00	0.00	0.0%
	2,000.00	2,505.48	2,000.00	1,235.00	2,000.00	**2,000.00**	0.00	0.0%

Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1300304

PUBLIC WORKS REVENUE

		2019 / 2020		2020 / 2021		2021 / 2022			
		Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
42570	HIGHWAY BLOCK GRANT	115,000.00	118,132.00	118,000.00	109,148.00	118,000.00	118,000.00	0.00	0.0%
49000	CONTRACTUAL SERVICES MDO	18,900.00	9,831.78	18,900.00	0.00	18,900.00	18,900.00	0.00	0.0%
49016	STREET ENTRANCE PERMIT	400.00	550.00	400.00	625.00	400.00	400.00	0.00	0.0%
		134,300.00	128,513.78	137,300.00	109,773.00	137,300.00	**137,300.00**	0.00	0.0%

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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1300324

SANITATION REVENUE

	2019 / 2020		2020 / 2021		2021 / 2022			
	Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
49015 SANITATION DEPT - REV	139,758.00	139,758.00	139,758.00	139,758.00	139,758.00	139,758.00	0.00	0.0%
	139,758.00	139,758.00	139,758.00	139,758.00	139,758.00	**139,758.00**	0.00	0.0%

Data Date: **5/18/2021**
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Town of Winslow, Maine
FY 2021 / 2022 Budget Appropriations Detail (*adopted 05/10/2021*)

1300314

SEWER EST REVENUE

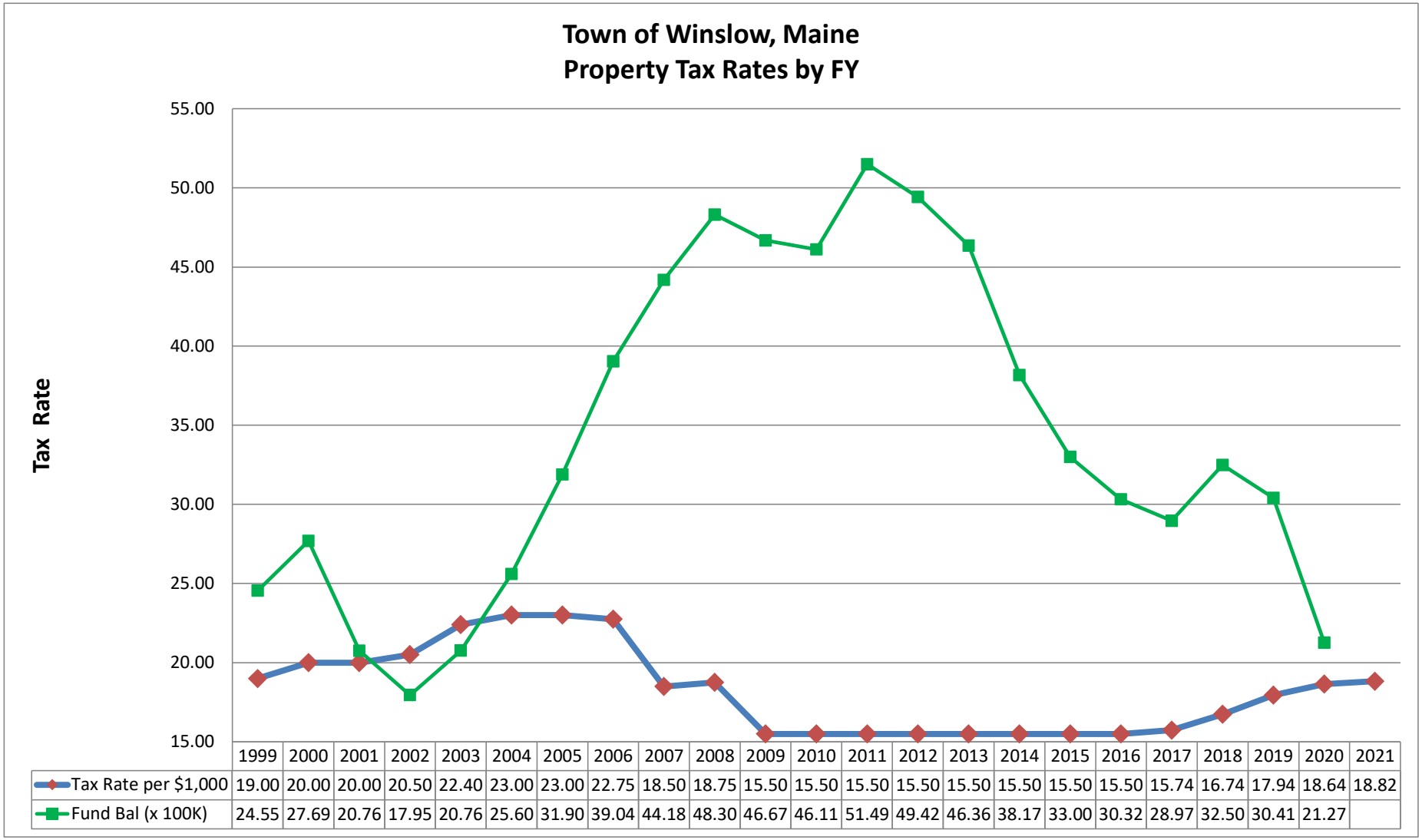
		2019 / 2020		2020 / 2021		2021 / 2022			
		Projected	Actual	Projected	Actual To Date	Manager's Projections	Council's Projections	Increase / Decrease	% Change
41408	LIEN COSTS - SEWERAGE	29,919.00	25,095.50	29,919.00	-54.96	27,158.00	27,158.00	-2,761.00	-9.2%
41418	BUDGETED USE OF SURPLUS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.0%
42040	USER FEE RECEIVABLES	962,262.00	1,060,601.34	993,127.00	862,130.79	1,016,908.00	1,019,053.00	25,926.00	2.6%
42045	SEWER CONNECTION FEES	0.00	900.00	0.00	600.00	0.00	0.00	0.00	100.0%
		992,181.00	1,086,596.84	1,023,046.00	862,675.83	1,044,066.00	**1,046,211.00**	23,165.00	2.3%

FY 2022
Proposed Expenditures

Town of Winslow, Maine
FY2022 Proposed Tax Commitment

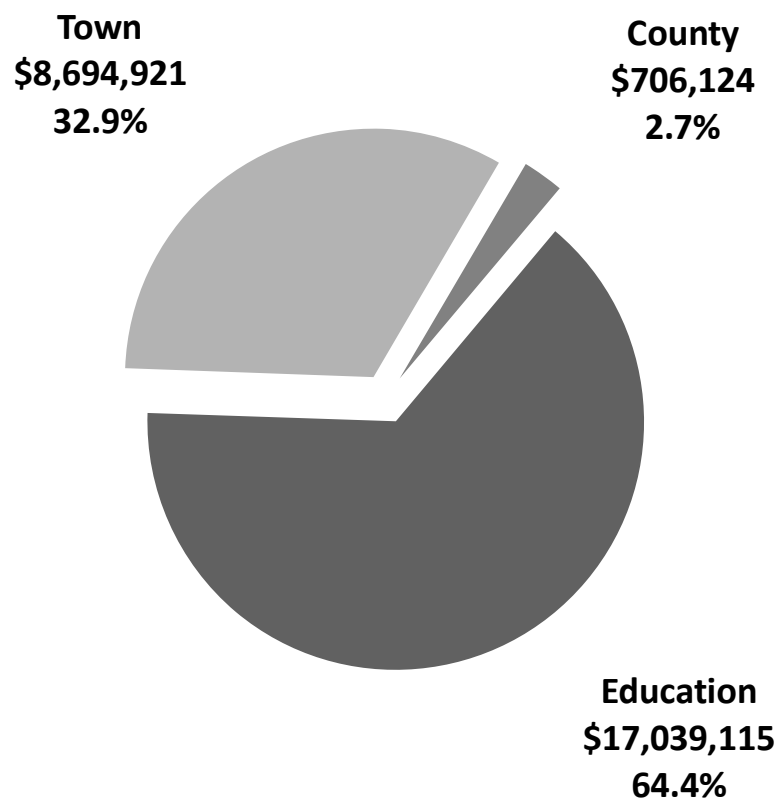
Appropriations		Revenues	
Account	$	Account	$
Administration	437,133.00	Assessors Est. Revenue	39,200.00
Town Council	9,800.00	Education Est Revenue	8,695,500.00
Assessors	125,556.00	Gen. Fund Est. Rev.	2,762,252.00
Elections	20,700.00	Library Est. Rev.	3,000.00
Library	232,643.00	General Asst. Rev.	3,000.00
Information Technology	50,430.00	Public Works Rev.	137,300.00
Police	912,495.00	Parks & Rec. Rev.	850.00
Ambulance	376,468.00	Police Est. Rev.	2,000.00
Fire	614,084.00	Sanitation Rev.	139,758.00
Emergency Management	2,500.00	Sewer Est. Rev	1,046,211.00
Code Enforcement	71,040.00	Ambulance Est Rev	200,000.00
Public Works	992,111.00		
Sewer	1,046,211.00		
Sanitation	618,659.00		
Parks & Recreation	165,751.00		
Education K12	17,039,115.00		
Adult Education	-		
General Assistance	23,000.00		
Insurance	1,385,750.00		
Other Town Utilities	174,826.00		
Community Services	115,366.00		
Organization Support	29,000.00		
Debt Service Principal	594,809.00		
Transfers to Cap Improvement	676,589.00		
Kennebec County Tax	706,124.00		
Assessors Overlay	-		
Contingency	20,000.00		
Total Appropriations	26,440,160.00	**Total Revenues**	13,029,071.00

Appropriations Less Revenues	13,411,089.00
Fund Balance Applied	**(422,754.00)**
NET APPROPRIATIONS	**13,833,843.00**
Estimated Taxable Valuation	664,448,736.00
PROJECTED TAX RATE	**0.02082**
	Mil Increase/Decrease
	0.00200



	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Tax Rate per $1,000	19.00	20.00	20.00	20.50	22.40	23.00	23.00	22.75	18.50	18.75	15.50	15.50	15.50	15.50	15.50	15.50	15.50	15.50	15.74	16.74	17.94	18.64	18.82
Fund Bal (x 100K)	24.55	27.69	20.76	17.95	20.76	25.60	31.90	39.04	44.18	48.30	46.67	46.11	51.49	49.42	46.36	38.17	33.00	30.32	28.97	32.50	30.41	21.27	

FY 2022 Tax Distribution
Town of Winslow, Maine (Dated 5/18/2021)
Appropriations Total $26,440,160



Town of Winslow, Maine
LD 1 Worksheet for FY 2022

FY 2021/2022 Core Municipal Commitment Calculation					FY 2022
			13,833,843.00	←	Tax Commitment
			706,123.83	←	County Tax
			304,654.37	←	TIF Payment
			8,343,615.00	←	School Appropriation
			21,190.00	←	Overlay
FY 2020/2021 Core Municipal Commitment Limit	→	$ 3,589,891.63	$ 4,458,259.80	✓	Core Municipal Commitment
Growth Limitation Factor Calculations					
Value of new property taxed for the 1st time (new builds) as of 04/01	→	$ 8,772,400.00			
Value of newly created lots assessed for the 1st time (new splits) as of 04/01	→	$ -			
Net value of improvements (additions to existing structures) as of 04/01	→	$ -			
Value of new personal property	→	$ -			
New value total (sum of first 4 lines)	✗	$ 8,772,400.00			
Total taxable value of municipality as of 04/01	→	$ 619,271,600.00			
Total valuation without new value	✗	$ 610,499,200.00			
Property growth factor (total new value devide by total taxable value without new value)	✗	0.0144			
Income growth factor (calculated by State Planning Office)	→	0.0289			
Growth limitation factor (Property Growth factor + Income Growth factor)	✗	0.0433			
Add 1 to the growth limitation factor	✓	1.0433			
Net New State Funding Calculation					
Amount of Revenue Sharing received in FY 2020/2021	→	$ 778,537.44			
Multiply the above line by the Growth limitation factor	✗	$ 812,224.15			
Amount of Revenue Sharing anticipated in FY 2021/2022	→	$ 778,537.44			
Net New State Funding (subtract the 2nd line from the 3rd line)	✓	$ -			
(if the result is negative, enter 0)					
LD 1 Core Municipal Commitment Limit Calculation					
Muliply Core Municipal Commitment above by Growth Limitation Factor	✗	$ 3,745,223.46			
Core Municipal Commitment Limit (subtract Net New State Funding from above)	✓	$ 3,745,223.46	$ 4,458,259.80	✓	**FY 2020/2021 Core Municipal Commitment**
			$ 713,036.34	=	**Amount Over / (Under) Limit**

Position	Employee	FY2020	Rate/Hr.	Hours	Rate/Hr.	Hours	Annual Salary	Inc/(Dec.)	% Change
Administration									
T. Manager	LaCroix,Erica	$ 90,000.00	$ 45.67	2080	$ -	0	$ 93,548.41	$ 3,548.41	3.9%
Office Clerk	Bard, Linda	$ 28,943.62	$ 18.92	1560	$ -	0	$ 29,515.20	$ 571.58	2.0%
Admin Help	NEW	$ -	$ 17.00	1560	$ -	0	$ 26,520.00	$ 26,520.00	#DIV/0!
T. Clerk	Gilliam, Lisa	$ 58,710.91	$ 28.79	2080	$ -	0	$ 59,883.20	$ 1,172.29	2.0%
Office Clerk	Gagne, Linda	$ 38,854.30	$ 19.05	2080	$ -	0	$ 39,624.00	$ 769.70	2.0%
Finance/HR Director	Groce, Tanya	$ 49,457.41	$ 24.25	2080	$ -	0	$ 50,440.00	$ 982.59	2.0%
Deputy Tax Collector	Fleury, Audra	$ 43,108.42	$ 21.13	2080	$ -	0	$ 43,950.40	$ 841.98	2.0%
	Subtotal	$ 309,074.66					$ 343,481.21	$ 34,406.55	11.1%
Assessing									
Assessor	Mathiau, Judy	$ 77,542.40	$ 38.03	2080	$ -	0	$ 79,102.40	$ 1,560.00	2.0%
Assessor Clerk	Bouchard, Robette	$ 40,102.40	$ 19.67	2080	$ -	0	$ 40,913.60	$ 811.20	2.0%
	Subtotal	$ 117,644.80					$ 120,016.00	$ 2,371.20	2.0%
Codes / GA									
CEO	Bradstreet, Adam	$ 57,928.00	$ 28.41	2080	$ -	0	$ 59,092.80	$ 1,164.80	2.0%
	Subtotal	$ 57,928.00					$ 59,092.80	$ 1,164.80	2.0%
Parks & Rec.									
P&R Director	McCaslin, Amanda	$ 47,049.60	$ 23.07	2080	$ -	0	$ 47,985.60	$ 936.00	2.0%
	Subtotal	$ 47,049.60					$ 47,985.60	$ 936.00	2.0%
Library									
Librarian	Auriemma, Lisa	$ 51,958.40	$ 25.48	2080	$ -	0	$ 52,998.40	$ 1,040.00	2.0%
Librarian Asst. I	Goldstein, Amy	$ 24,879.40	$ 13.94	1820	$ -	0	$ 25,370.80	$ 491.40	2.0%
Librarian Asst. II	Powers, Kathleen	$ 37,419.20	$ 18.35	2080	$ -	0	$ 38,168.00	$ 748.80	2.0%
	Subtotal	$ 114,257.00					$ 116,537.20	$ 2,280.20	2.0%
Public Works	Employee	FY2020	Rate/Hr.	Hours	Rate/Hr.	Hours	Annual Salary	Inc/(Dec.)	% Change
PW Director	Fongemie, Paul	$ 72,924.80	$ 35.76	2080	$ -	0	$ 74,380.80	$ 1,456.00	2.0%
PW Forman	Faucher, Jean Pierre	$ 54,828.80	$ 26.89	2080	$ -	0	$ 55,931.20	$ 1,102.40	2.0%
Bookkeeper	Fisher, Sherrie	$ 7,500.00	$ 20.00	1040	$ -	0	$ 20,800.00	$ 13,300.00	177.3%
Sr. Machine Operator	Labbe, Maurice	$ 39,956.80	$ 21.46	2080	$ -	0	$ 44,636.80	$ 4,680.00	11.7%
Sr. Machine Operator	Rossignol, Anthony	$ 39,956.80	$ 21.46	2080	$ -	0	$ 44,636.80	$ 4,680.00	11.7%
Sr. Mechanic	Nielson, Josh	$ 40,955.20	$ 20.69	2080	$ -	0	$ 43,035.20	$ 2,080.00	5.1%
Truck Driver	Vigue, Justin	$ 36,608.00	$ 18.60	2080	$ -	0	$ 38,688.00	$ 2,080.00	5.7%
Truck Driver	Bessey, Brad	$ 36,608.00	$ 18.60	2080	$ -	0	$ 38,688.00	$ 2,080.00	5.7%
Truck Driver	Gerow, James	$ 36,608.00	$ 18.60	2080	$ -	0	$ 38,688.00	$ 2,080.00	5.7%
Truck Driver	Ellis, Travis	$ 36,608.00	$ 18.60	2080	$ -	0	$ 38,688.00	$ 2,080.00	5.7%
Equipment Operator	Shaw, Nicholas	$ 38,313.60	$ 20.17	2080	$ -	0	$ 41,953.60	$ 3,640.00	9.5%
Truck Driver	Shuckrow, Lee	$ 36,608.00	$ 18.60	2080	$ -	0	$ 38,688.00	$ 2,080.00	5.7%
Equipment Operator	Tucker, Trevor	$ 38,313.60	$ 19.92	2080	$ -	0	$ 41,433.60	$ 3,120.00	8.1%
Truck Driver	Vacant	$ 36,608.00	$ 18.60	2080	$ -	0	$ 38,688.00	$ 2,080.00	5.7%
Mechanic	Routhier, Scott	$ 39,332.80	$ 19.91	2080	$ -	0	$ 41,412.80	$ 2,080.00	5.3%
	Subtotal	$ 604,130.40					$ 640,348.80	$ 36,218.40	6.0%
Fire Dept.									
Fire Chief	Rodriguez, Ronald	$ 75,649.60	$ 37.10	2080			$ 77,168.00	$ 1,518.40	2.0%
Admin Help	Fisher, Sherrie	$ -	$ 20.00	1040	$ -	0	$ 20,800.00	$ 20,800.00	#DIV/0!
Fire Lt	Reny, Jeff	$ 47,894.08	$ 16.20	2704	$ 24.30	208	$ 48,859.20	$ 965.12	2.0%
Fire Capt.	Bolduc, Scott	$ 52,116.48	$ 17.63	2704	$ 26.45	208	$ 53,172.08	$ 1,055.60	2.0%
Firefighter	Osbourne, Connor	$ 46,386.08	$ 15.70	2704	$ 23.55	208	$ 47,351.20	$ 965.12	2.1%
Firefighter	Solmitz, Samuel	$ 46,416.24	$ 15.70	2704	$ 23.55	208	$ 47,351.20	$ 934.96	2.0%
Fire Lt	Burgess, Adam	$ 52,116.48	$ 16.20	2704	$ 24.30	208	$ 48,859.20	$ (3,257.28)	-6.3%
Fire Capt.	Capp, Waylon	$ 52,116.48	$ 17.63	2704	$ 26.45	208	$ 53,172.08	$ 1,055.60	2.0%
Firefighter	Frizzell, Cormick	$ 46,386.08	$ 15.70	2704	$ 23.55	208	$ 47,351.20	$ 965.12	2.1%
Firefighter	Aucoin, Cameron	$ 46,416.24	$ 15.70	2704	$ 23.55	208	$ 47,351.20	$ 934.96	2.0%
Firefighter	Loubier, Benjamin	$ 46,386.08	$ 15.70	2704	$ 23.55	208	$ 47,351.20	$ 965.12	2.1%
FF/Parmedic	FF/Paramedic	$ 8,708.70	$ 3.85	2028	$ 5.78	156	$ 8,708.70	$ -	0.0%
FF/Parmedic	FF/Paramedic	$ 8,708.70	$ 3.85	2028	$ 5.78	156	$ 8,708.70	$ -	0.0%
FF/Parmedic	FF/Paramedic	$ 8,708.70	$ 3.85	2028	$ 5.78	156	$ 8,708.70	$ -	0.0%
	Subtotal	$ 538,009.94					$ 564,912.66	$ 26,902.72	5.0%
Police Dept.							Salary		
Police Chief	MacDaid, Leonard	$ 73,008.00	$ 35.80	2080	$ -	0	$ 74,464.00	$ 1,456.00	2.0%
Admin/Dispatch	Brown, Teresa	$ 41,516.80	$ 20.36	2080	$ -	0	$ 42,348.80	$ 832.00	2.0%
Police Officer	Poulin, Jacob	$ 47,902.40	$ 21.39	2080	$ -	0	$ 41,845.27	$ (6,057.13)	-12.6%
Police Capt.	Hubert, Bradley	$ 66,768.00	$ 29.45	2080	$ -	0	$ 59,320.75	$ (7,447.25)	-11.2%
Police Officer	Theobold, Charles	$ 48,900.80	$ 23.97	2080	$ -	0	$ 49,857.60	$ 956.80	2.0%
Police Officer	Buck, Matthew	$ 46,529.60	$ 22.82	2080	$ -	0	$ 47,465.60	$ 936.00	2.0%
SRO	Stewart, Ellen	$ 51,126.40	$ 25.07	2080	$ -	0	$ 52,145.60	$ 1,019.20	2.0%
Detective	Christiansen, Harold	$ 52,124.80	$ 25.55	2080	$ -	0	$ 53,144.00	$ 1,019.20	2.0%
Police Officer	Veilleux, John	$ 47,902.40	$ 23.49	2080	$ -	0	$ 48,859.20	$ 956.80	2.0%
Police Officer	Vacant	$ 47,902.40	$ 19.08	2080	$ -	0	$ 39,686.40	$ (8,216.00)	-17.2%
Police Sgt.	Lund, Brandon	$ 53,518.40	$ 27.44	2080	$ -	0	$ 56,196.33	$ 2,677.93	5.0%
Police Sgt.	Jones, Alexander	$ 53,518.40	$ 26.24	2080	$ -	0	$ 54,579.20	$ 1,060.80	2.0%
	Subtotal	$ 630,718.40					$ 619,912.74	$ (10,805.66)	-1.7%
	TOTAL	$ 2,418,812.80					$ 2,512,287.01	$ 93,474.21	3.9%

TIF Accounts FY 2022

Acct #	LOHMANN	FY2021	Description	Proposed	Increase / (Decrease)	% Change
6600003 - 56515	LOHMANN	126,859.18	Lohmann TIF Payment	126,859.18	-	0.00%
6600003 - 56516	Parking Lot	-	Industrial Building parking lot improvements	-	-	0.00%
6600003 - 56517	Staff Time	22,277.00	Town Manager's time spent on Economic Development	22,277.00	-	0.00%
6600003 - 56518	Regional Economic Dev.	32,528.22	Annual Dues for CMG and KVCOG	32,528.22	-	0.00%
	TOTAL	181,664.40		181,664.40	-	0.00%

Acct #	Natural Gas	FY2021	Description	Proposed	Increase / (Decrease)	% Change
6600004 - 56515	SUMMIT		NG TIF Payment		-	0.00%
6600004 - 56512	Sewer Extension		Sewer Extension on Millenium Drive		-	0.00%
6600004 - 56513	Road Extension		Road Extension on Millenium Drive		-	0.00%
6600004 - 56514	Economic Development		General Economic Development		-	0.00%
6600004 - 56517	Staff Time		Administration time spent on program		-	0.00%
6600004 - 56519	Roads & Sidewalks	10,000.00	Road & Sidewalk Work	10,000.00	-	0.00%
6600004 - 56520	Fire Station	24,657.35	Fire Station Improvements	24,657.35	-	0.00%
6600004 - 56521	Professional Costs		To facilitate implementation of Development Program		-	0.00%
	TOTAL	34,657.35		34,657.35	-	

Acct #	Standard Waterproofing	FY2021	Description	Proposed	Increase / (Decrease)	% Change
	ITAC		Standard Waterproofing TIF Payment	17,223.00	17,223.00	0.00%
			Fire Station	5,741.00	5,741.00	0.00%
					-	0.00%
					-	0.00%
					-	0.00%
					-	0.00%
					-	#DIV/0!
					-	0.00%
	TOTAL	-		22,964.00	22,964.00	

Updated 01/28/2021

TOTAL TIF Revenue	304,654.37
To Businesses	176,766.49
To Town	127,887.88
Staff Time	22,277.00
TOTAL CMG	26,761.00
TOTAL KVCOG	11,056.00
	60,094.00
Difference	67,793.88

Capital Needs FY2022 and Beyond

03/31/2021

Municipal Building

FY2022 – Heat Pump in Manager's Office	$7,095
Heat Pump in Collections	$4,950
Heat Pump in Codes/Assessing	$5,692
	$17,737
Deferred from FY2021	
Town Office Parking Lot	$40,000

Only partial cost. Total cost anticipated to be $125,000.

FY2023 – The Boiler should be replaced. Since the boiler will be a backup to the heat pumps a smaller boiler configuration may be possible.

FY2024 – Office furniture and carpeting are in dire need of replacement. Office reconfiguration is also needed.

Assessing Consultant

FY2021 Set aside	$45,000
FY2022 – Town-wide Full Revaluation Yr 1	$45,000
FY2023 – Town-wide Full Revaluation Yr 2	$45,000
FY2024 – Town-wide Full Revaluation Yr 3	$65,000
	$200,000

Assessing Technology

FY2022 – Aerial Maps ($25K every 5 yrs)	$5,000
FY2023 – Aerial Maps	$5,000
FY2024 – Aerial Maps	$5,000
	$15,000

Library Building

FY2022 – Yearly set aside	DEFERRED
FY2023 – Yearly set aside	$14,094
FY2024 – Yearly set aside	$7,047
*HVAC, Flooring, Roofing, Windows	$21,141

Library Building

FY2022 – Yearly set aside	DEFERRED
FY2023 – Yearly set aside	$8,130
FY2024 – Yearly set aside	$4,800
*Computers, peripherals, ethernet switches	$12,930

Police Radios

FY2022 – Yearly set aside	$5,000
FY2023 – Yearly set aside	$5,000
FY2024 – Yearly set aside	$5,000
	$15,000

Police Facility

FY2022 – Yearly set aside	$2,000
FY2023 – Yearly set aside	$2,000
FY2024 – Yearly set aside	$2,000
*For engineering & design	$6,000

Police Equipment (Tasers, Body Cameras)

FY2022 – Yearly set aside	$6,000
FY2023 – Yearly set aside	$6,000
FY2024 – Yearly set aside	$6,000
	$18,000

Police Vehicles

FY2022 – New Vehicle	$49,000

$49,000 will be needed in FY2022 and beyond -replace 1 vehicle per year.

Fire Equipment

FY2022 – SCBAs	$10,000
FY2023 – SCBAs, AED, Fire Hose, etc	$50,000
FY2024 – SCBAs, AED, Fire Hose, etc	$50,000
	$110,000

Fire Facility

FY2022 – Yearly set aside	$2,000
FY2023 – Yearly set aside	$2,000
FY2024 – Yearly set aside	$2,000
*For engineering & design	$6,000

Storm Drains

FY2022 – Benton Ave ($200K RDA funding)	$0
FY2023 - Baker St/Chadwick St.	$250,000
Joe Ave to Gail St Drainage Proj.	$1,200,000
	$1,450,000

Streets & Roads

FY2022 – Benton Ave Clinton to Roderick ($1M)	$100,000*
Basset Rd (Defer $50K)	$200,000
S Reynolds Rd ($350K)	DEFERRED
N Reynolds Rd ($280K)	DEFERRED
*Remainder from Orion sale proceeds $900K	$300,000
FY2023 – S Reynolds Rd	$350,000
N Reynolds Rd	$280,000
North Pond Rd	$330,000
Nowell Rd	$612,000
	$1,572,000
FY2024 – Abbott Rd	$161,000
Brann Rd	$57,000
	$218,000

FY2025 –	Morrill Rd	$428,000
	Patterson Ave	$132,000
		$560,000
Total Streets Capital FY22-FY25		$2,650,000

PW Equipment

FY2022 –	Replace 2003 Volvo, Unit #16*	$100,000*
FY2023 –	Replace 2005 GMC, Unit #23 and Replace 2008 Sterling, Unit #6	$440,000
FY2024 –	Replace Asphalt Box	$50,000
	*Partial Cost	$590,000

Town Garage

FY2022 –	Vehicle Lift*	$23,602*
	Heating System	$15,000
	*$38K left in Orion Capital budget	$38,602

Recreation Development

FY2022 –	Playground Replacement	$21,000
FY2023 –	Tennis Court	$50,000
	Trails	$2,000
		$73,000

Maintenance Equipment

FY2022 –	Vehicle & Equipment set aside	$12,250
FY2023 –	Vehicle & Equipment set aside	$12,250
FY2024 –	Vehicle & Equipment set aside	$12,250
		$36,750

Sports Track

FY2022 –	Yearly set aside	$3,000
FY2023 –	Yearly set aside	$3,000
FY2024 –	Yearly set aside	$3,000
		$9,000

Ambulance Replacement (eliminated Rescue Replacement)

FY2022 –	Yearly set aside	$20,000
FY2023 –	Yearly set aside	$20,000
FY2024 –	Yearly set aside	$20,000
		$60,0000