# TOWN OF TARBORO, NORTH CAROLINA

# COMPREHENSIVE ANNUAL FINANCIAL REPORT



FOR FISCAL YEAR ENDING JUNE 30, 2012

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# For the Fiscal Year Ended JUNE 30, 2012

Prepared by:

#### KARLA G. McCALL FINANCE DIRECTOR

Member of the Government Finance Officers Association of the United States and Canada

Published November 6, 2012

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# INTRODUCTORY SECTION



# Town of Tarboro

P. O. Box 220 - 500 Main Street Tarboro, NC 27886-0220 Telephone (252) 641-4200 Fax (252) 641-4286 www.tarboro-nc.com

November 6, 2012

To the Honorable Mayor, Town Council, and Town Manager:

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Town of Tarboro for the fiscal year ended June 30, 2012.

This report consists of management's representations concerning the finances of the Town of Tarboro. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Town of Tarboro has established a comprehensive internal control framework that is designed to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Town of Tarboro's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town of Tarboro's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town of Tarboro's financial statements have been audited by Flowers and Stanley L.L.P., a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Town of Tarboro for the fiscal year ended June 30, 2012, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based on the audit, that there was a reasonable basis for rendering an unqualified opinion that the Town of Tarboro's financial statements for the fiscal year ended June 30, 2012, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report. A state mandated "Single Audit" was required and performed for this fiscal year.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the financial statements in the form of Management's Discussion and Analysis (MD&A). The letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Town of Tarboro's MD&A can be found immediately following the report of the independent auditors.

#### **Profile of the Government**

The Town of Tarboro is located along the Tar River in the northeast part of North Carolina. It is the county seat of Edgecombe County. The Town was incorporated in 1760 and has a population of approximately 11,415. The Town of Tarboro takes pride in the vast amount of recreation facilities, which the Town provides its citizens. These facilities include a 128 acre park and athletic complex on which is constructed 4 softball fields, 1 baseball field, 2 soccer fields, 4 tennis courts, picnic shelters, walking trails and playground facilities. The Town also owns and maintains 4 public swimming pools, 2 recreation centers, a senior center, 4 youth softball/baseball fields and 4 public parks.

The Town operates under a Council/Manager form of government. The Mayor is elected at-large on a non-partisan basis for a four-year term. Eight Council members are elected from wards on a non-partisan basis to four-year staggered terms. A professional manager is employed to administer the operation of the Town. A team of seven department heads assists the manager in operating the Town.

The Town operates an electric system and a water and sewer system, providing service to approximately 6,200 households and businesses within the Town and the surrounding area. It provides a full range of municipal services, including police and fire protection, sanitation, street construction and maintenance, planning and zoning, building inspection, and recreation and parks.

#### **Budgetary Control**

The annual budget serves as the foundation for the Town of Tarboro's financial planning and control. The Town has a formal operating budget process, which begins in February of each year. The Town Council receives the recommended budget in May. The council is required to hold public hearings on the proposed budget and to adopt a final budget no later than June 30, the close of the Town's fiscal year. Legal budgetary control for operating budgets is exercised at the fund and department level. The Town Manager may make transfers of appropriations within a fund. Transfers of appropriations between funds, however, require the approval of the Town Council. Formal budgetary integration and encumbrance accounting are employed as management control devices during the year. Budget to actual comparisons are provided in this report for each individual governmental fund and proprietary funds for which an appropriated annual budget has been adopted.

#### Local economy

The economic outlook for the Town of Tarboro is cautiously optimistic. Tarboro has not been immune to the effects of the downturn in the nation's economy. However, residential, commercial, and industrial construction, while slowed, has continued throughout the downturn providing optimism that once corrected the Town will continue to grow. New residential construction has been in the form of infill development of existing subdivisions.

#### Major initiatives

The Town received grant funds from the U.S. Department of Housing and Urban Development in the amount of \$614,147 and \$412,191 from the North Carolina Rural Economic Development Center to assist in providing a generator as part of the expansion of the Sara Lee Bakery. The Company has completed the expansion of their facility and will provide 45 additional jobs and contribute to economic growth and development of the Town.

The Town used funding provided by the North Carolina Department of Transportation Powell Bill Allocation in the amount of \$555,267 for street reconstruction. These improvements were part of the five year street maintenance plan.

#### Financial Analysis of the Town

#### General Fund:

The economy has been a major concern for the Town of Tarboro. For FY 2011-2012 General Fund revenues from sales taxes and investment earnings have shown growth. These increases help to maintain personnel and operating costs without requiring additional property tax increases. Personnel and benefits are one of the largest operational costs to the Town. The budget for FY 11-12 did not include a pay plan adjustment or a merit pay increase for the employees.

#### Water and Sewer Fund:

The Water and Sewer fund continued to improve due to a rate increase in the prior fiscal year.

#### **Electric Fund:**

There was no rate increase in electricity for FY 2011-2012.

#### Solid Waste Fund:

The Solid Waste fund had been absorbing increased landfill costs from prior years which was steadily decreasing the fund balance. The Town Council approved an increase in the rate from \$19.50 to \$20.50 per month per customer to cover costs and begin restoring fund balance.

#### **Debt Administration**

During the fiscal year ended June 30, 2000, the Town retired the last of its remaining bonded debt. The Town has no bond rating due to the fact that it has no bonded debt.

Under North Carolina law, the Town's general obligation bonded debt is subject to a legal limitation based on 8% of the total assessed value of real and personal property. As of June 30, 2012, the Town's legal debt limit is approximately \$69,450,000.

#### Awards and Acknowledgements

Certificate of Achievement for Excellence in Financial Reporting Program - The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Tarboro for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2011. This was the 22nd consecutive year that the Town has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles (GAAP) and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report (CAFR) continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Acknowledgments - A number of individuals are responsible for the preparation of this report. I would like to express my appreciation to the Mayor, Town Council, and Town Manager for their continuing interest and support in conducting the financial operations of the Town in a responsible and progressive manner. Appreciation is also expressed to the staff of Flowers and Stanley, L.L.P., CPAs.

My special thanks go to the Finance Department staff members whose dedication contributes to the efficiency and high standards of the Department. Finally, I would like to thank all of the Town Department Heads, and their staff members, for their cooperation throughout the year.

Respectfully submitted,

Karla G. McCall

Finance Director

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Town of Tarboro North Carolina

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2011

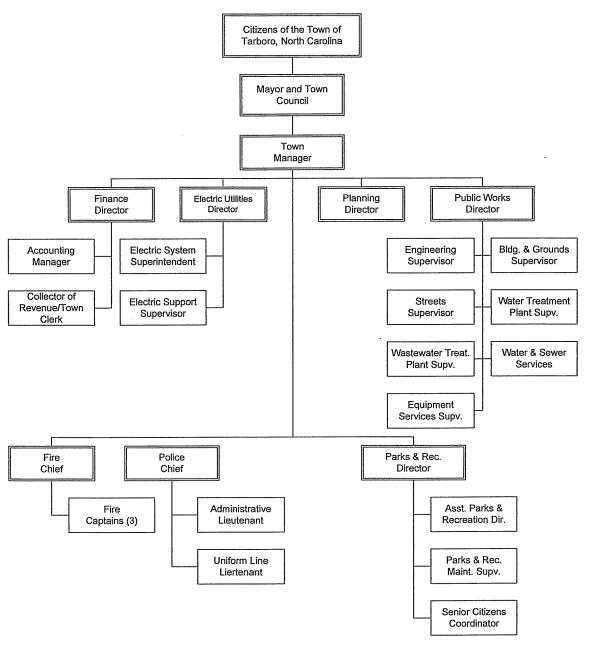
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

OF THE CHARGE OFF.

UNITED STATES
AND CANADA
CORPORATION
SIGNAL

Executive Director

#### TOWN OF TARBORO, NORTH CAROLINA ORGANIZATIONAL CHART MANAGER, DEPARTMENT HEADS & SUPERVISORS



#### TOWN OF TARBORO, NORTH CAROLINA Principal Officials June 30, 2012

#### **ELECTED OFFICIALS**

	Total Length	Term
<u>Name</u>	Of Service	Expires 1
Donald A. Morris	30 Years	December, 2013
Gerrelene Walker	2 Years	December, 2013
Alden W. Hull	4 Years	December, 2015
Ricky C. Page	2 Years	December, 2013
Carol Ruffin	1 Month	December, 2015
Candis B. Owens	2 Years	December, 2013
Deborah Jordan	1 Month	December, 2015
Taro Knight	2 Years	December, 2013
Garland Shepheard	1 Month	December, 2015
	Donald A. Morris Gerrelene Walker Alden W. Hull Ricky C. Page Carol Ruffin Candis B. Owens Deborah Jordan Taro Knight	NameOf ServiceDonald A. Morris30 YearsGerrelene Walker2 YearsAlden W. Hull4 YearsRicky C. Page2 YearsCarol Ruffin1 MonthCandis B. Owens2 YearsDeborah Jordan1 MonthTaro Knight2 Years

<sup>&</sup>lt;sup>1</sup> The Mayor serves a four-year term. Councilmen serve four-year staggered terms.

#### APPOINTED OFFICIALS

<u>Title</u>	<u>Name</u>	Length of Time In This Position	Length of Employment With The Town of Tarboro
Town Manager	M. Alan Thornton	1 Year	1 Year
Finance Director	Karla G. McCall	1 Year	1 Year
Police Chief	Damon Williams	4 Months	4 Months
Public Works Director	Troy R. Lewis	1 Year	11 Years
Electric Utilities Director	Robert Harrison III	3 Years	28 Years
Fire Chief	Frankie A.Winslow	3 Months	21 Years
Recreation Director	Cheryl Gay	1 Year	1 Year
Planning Director	Joshua Edmondson	1 Month	1 Month

# FINANCIAL SECTION

## Flowers & Stanley, L.L.P.

Certified Public Accountants 3403 North Main Street – Tarboro, North Carolina 27886 Phone: 252-823-3125 Fax: 252-823-3201

Charles R. Flowers Jr., CPA Michael L. Stanley, CPA

Eric B. Harrell, CPA Anne Y. Mann, CPA Members North Carolina Association of Certified Public Accountants

American Institute of Certified Public Accountants

#### Independent Auditor's Report

To the Honorable Mayor and Members of the Town Council Town of Tarboro, North Carolina

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Tarboro, North Carolina as of and for the year ended June 30, 2012, which collectively comprise the Town of Tarboro's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Tarboro's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, based on our audit, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Tarboro, North Carolina as of June 30, 2012, and the respective changes in financial position and cash flows, where applicable, thereof and the budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

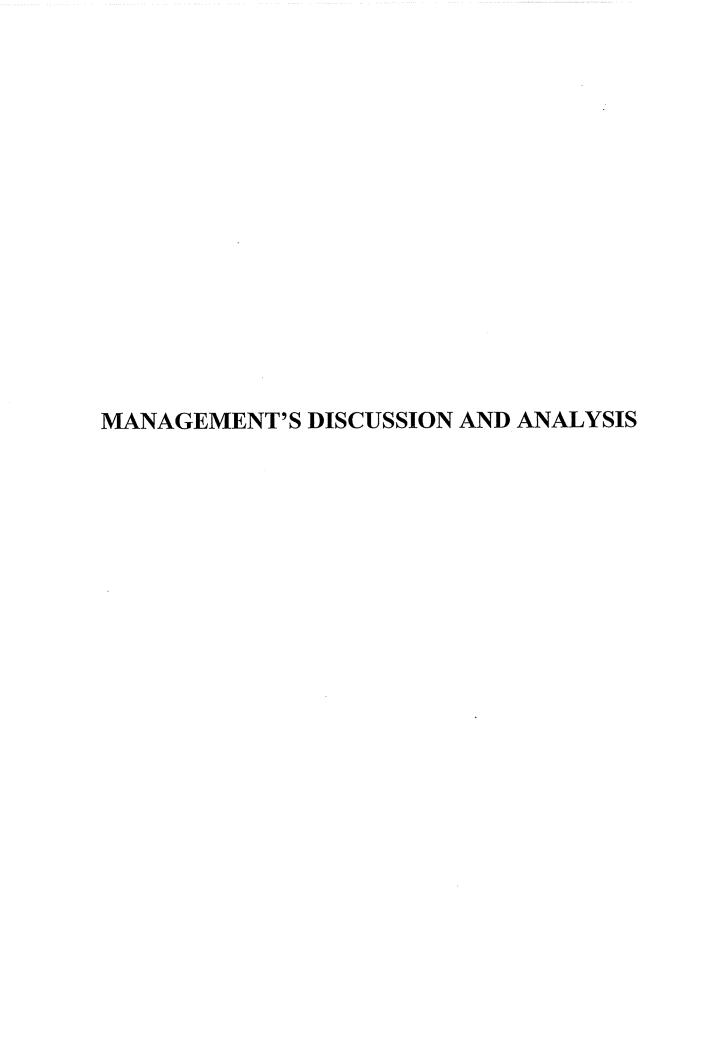
In accordance with *Government Auditing Standards*, we have also issued our report dated November 6, 2012, on our consideration of the Town of Tarboro's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of the report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis and the Law Enforcement Officers' Special Separation Allowance's and the Other Postemployment Benefits' Schedules of Funding and Progress and Schedules of Employer Contributions be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Tarboro's financial statements as a whole. The introductory information, combining and individual nonmajor fund financial statements, budgetary schedules other schedules, and the statistical tables, as well as the accompanying schedule of expenditures of federal and State awards as required by U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations and the State Single Audit Implementation Act are not a required part of the financial statements. The combining and individual nonmajor fund financial statements, budgetary schedules, other schedules and the accompanying schedule of expenditures of federal and State awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied by us in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements taken as a whole. The introductory information and the statistical section have not been subjected to the auditing procedures applied by us in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

Tarboro, North Carolina November 6, 2012

Flowers & Stanley, LLP





#### **TOWN OF TARBORO**

#### Management's Discussion and Analysis

As management of the Town of Tarboro, we offer readers of the Town of Tarboro's financial statements this narrative overview and analysis of the financial activities of the Town of Tarboro for the fiscal year ended June 30, 2012. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the Town's financial statements, which follow this narrative.

#### **Financial Highlights**

- The assets of the Town exceeded its liabilities at the close of the fiscal year by \$62,837,922. The assets of the governmental activities exceeded liabilities by \$19,939,069 and the assets of the business-type activities exceeded liabilities by \$42,898,853.
- The government's total net assets decreased by \$1,706,762, due in part to Other Postemployment Benefits expense and annual depreciation expense.
- As of the close of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$4,352,469, an increase of \$619,271 in comparison with the prior year. Approximately 66.55 percent of this total amount, or \$2,896,645, is non-spendable, restricted, or assigned.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$1,455,824, or 15.25 percent of total General Fund expenditures for the fiscal year.
- As of the close of the current fiscal year, the Town's business-type funds reported combined ending net assets of \$42,898,853, a decrease of \$768,990.
- The Town of Tarboro experienced devastating losses caused by Hurricane Irene on August 27, 2011. The President of the United States approved a federal emergency declaration for Edgecombe County. The Federal Emergency Management Agency grant funds covered a portion of the expenses associated with the Hurricane related damages, and as of June 30, 2012 an amount equal to \$218,238 had been collected in the General Fund and \$50,267 was recorded as a grant receivable to be collected in the next fiscal year.
- Water & Sewer fund expenses include all costs associated with emergency treatment of the public water supply as a result of heavy rains during Hurricane Irene as FEMA denied reimbursement of these expenses. An appeal has been filed with FEMA for reimbursement of expenses in the amount of \$84,197. These additional expenses contributed to the decrease in net assets.

This discussion and analysis is intended to serve as an introduction to Town of Tarboro's basic financial statements. The Town's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the Town through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the Town of Tarboro.

Required Components of Annual Financial Report

## Figure 1 Basic Management's Financial Discussion and Statements Analysis Notes to the Fund Government-wide Financial Financial Financial Statements Statements Statements

#### **Basic Financial Statements**

The first two statements (Exhibits 1 and 2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the Town's financial status.

Summary

The next statements (Exhibits 3 through 8) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the Town's government. These statements provide more detail than the government-wide statements. There are three parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; and 3) the proprietary fund statements.

The next section of the basic financial statements is the **Notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the Town's individual funds. Budgetary information required by the General Statutes also can be found in this part of the statements.

#### **Government-wide Financial Statements**

The government-wide financial statements are designed to provide the reader with a broad overview of the Town's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the Town's financial status as a whole.

The two government-wide statements report the Town's net assets and how they have changed. Net assets are the difference between the Town's total assets and total liabilities. Measuring net assets is one way to gauge the Town's financial condition.

The government-wide statements are divided into two categories: 1) governmental activities; and 2) business-type activities. The governmental activities include most of the Town's basic services such as public safety, parks and recreation, and general administration. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the Town charges customers to provide. These include the water and sewer, electric services and solid waste services offered by the Town of Tarboro. The government-wide financial statements are on Exhibits 3 and 4 of this report.

#### **Fund Financial Statements**

The fund financial statements provide a more detailed look at the Town's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Tarboro, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance with finance-related legal requirements, such as the General Statutes or the Town's budget ordinance. All of the funds of the Town of Tarboro can be divided into two categories: governmental funds and proprietary funds.

Governmental Funds — Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the Town's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting* which provides a short-term spending focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the Town's programs. The relationship between government activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The Town of Tarboro adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the Town, the management of the Town, and the decisions of the Council about which services to provide and how to pay for them. It also authorizes the Town to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the Town complied with the budget ordinance and whether or not the Town succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the legal budget document. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. To account for the difference between the budgetary basis of accounting and the modified accrual basis, a reconciliation showing the differences in the reported activities is shown at the end of the budgetary statement.

**Proprietary Funds** — Town of Tarboro maintains three enterprise funds. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town of Tarboro uses enterprise funds to account for its water and sewer activity, for its electric operations and for solid waste operations. These funds are the same as those functions shown in the business-type activities in the Statement of Net Assets and the Statement of Activities.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. Proprietary fund financial statements provide separate information for the water and sewer, electric, and solid waste activities, all of which are considered to be major funds of the Town.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements begin on page 34 of this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the Town of Tarboro's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found beginning on page 58 of this report.

Net Assets - The following (Figure 2) reflects condensed information on the Town's net assets.

	Govern		al	Business-type Activities				Total Primary Government			
	 2012	nies	2011	 2012	/11103	2011		2012		2011	
Assets	 2012		2011	 2012							
Current and other assets Capital assets	\$ 5,928,661 17,417,865	\$	4,469,456 18,800,428	\$ 9,717,238 37,362,264	\$	9,349,886 38,334,887	\$	15,645,899 54,780,129	\$	13,819,342 57,135,315	
Total Assets	\$ 23,346,526	\$	23,269,884	\$ 47,079,502	\$	47,684,773	\$	70,426,028	\$	70,954,657	
Liabilities Long-term liabilities outstanding	\$ 2,421,415	\$	1,985,149	\$ 1,349,228	\$	1,152,353	\$	3,770,643	\$	3,137,502	
Other liabilities	 986,042		407,894	 2,831,421		2,864,577		3,817,463		3,272,471	
Total Liabilities	\$ 3,407,457		2,393,043	 4,180,649	\$	4,016,930	\$	7,588,106	\$	6,409,973	
Net Assets Invested in capital assets, net of related debt Restricted Unrestricted	\$ 17,417,865 1,950,877 570,327	\$	18,800,428 2,292,281 (215,868)	\$ 37,230,175 - 5,668,678	\$	38,195,460 - 5,472,383	\$	54,648,040 1,950,877 6,239,005	\$	56,995,888 2,292,281 5,256,515	
Total Net Assets	 19,939,069	\$	20,876,841	\$ 42,898,853	\$	43,667,843	\$	62,837,922	\$	64,544,684	

As noted earlier, net assets may serve over time as one useful indicator of a government's financial condition. The assets of the Town exceeded liabilities by \$62,837,922 as of June 30, 2012. The Town's net assets decreased by \$1,706,762 for the fiscal year ended June 30, 2012. However, the largest portion reflects the depreciation of capital assets. An additional portion of the Town's net assets \$1,950,877 represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$570,327 is unrestricted.

Several particular aspects of the Town's financial operations positively influenced the total unrestricted governmental assets:

- Continued diligence in the collection of property taxes by maintaining a tax collection percentage of 96.37%, which is comparable to the statewide average of 97.42%.
- Increased sales tax revenue of approximately \$233,750 due to economic growth in the Town.
- The Town has no bonded indebtedness since June 30, 2000.

#### **Changes in Net Assets**

The Town's total revenues and expenditures for governmental and business-type activities are reflected in Figure 3.

Revenues:			Governi Activ		al		Busines Activi	-	-	Total Primary Government			
Properties   Program Revenues:	-			11103	2011						2012		2011
Program Revenues:   Charges for services   S   1,696,191   \$ 1,706,822   \$ 32,187,538   \$ 34,033,522   \$ 33,883,729   \$ 35,740,344   \$ Cartifoliutions:   Coperating   752,763   590,040   421,223   - 1,173,986   590,040   Capital   87,454   164,376   1,062,118   244,650   1,149,572   409,026   \$ Ceneral Revenues:   Property taxes   3,822,127   3,194,009   -   -   3,822,127   3,194,009   Chier taxes   271,248   240,565   -   271,248   240,565   Chier   2,939,695   2,575,359   21,145   10,753   2,960,840   2,286,112   Total Revenues   \$ 9,569,478   \$ 8,471,171   \$ 33,692,024   \$ 34,288,925   \$ 43,261,502   \$ 42,760,996   \$ Expenses:   Ceneral Government   \$ 3,408,646   \$ 3,597,888   \$ -   \$ 5 -   \$ 3,408,646   \$ 3,597,888   \$ -   \$ 5 -   \$ 3,408,646   \$ 3,597,888   \$ -   \$ 5 -   \$ 3,408,646   \$ 3,597,888   \$ -   \$ 5 -   \$ 3,408,646   \$ 3,597,885   \$ 1,413,543   \$ 4,557,785   \$ -   \$ 4,413,543   \$ 4,557,785   \$ -   \$ 4,413,543   \$ 4,557,785   \$ -   \$ -   \$ 4,413,543   \$ 4,557,785   \$ -   \$ -   \$ 2,658,802   2,553,295   \$ -   \$ 2,658,802   2,553,295   \$ -   \$ 2,658,802   2,553,295   \$ -   \$ 2,658,802   2,553,295   \$ -   \$ 2,658,802   2,553,295   \$ -   \$ 2,6	Revenues:												
Charges for services Grants & Contributions: Operating Capital S752,763 S90,040 Capital S752,763 S90,040 Capital S74,544 S44,454 S44,650 Capital S752,763 S90,040 Capital S74,544 S44,650 Capital S752,763 S90,040 Capital S74,544 S44,650 Capital S752,763 S90,040 Capital S74,544 S44,650 Capital S752,763 S90,040 Capital S752,763 S790,040 Capital S74,544 S44,650 Capital S752,763 S790,040 Capital S752,763 Capital Capital S752,763 Capital Capital Capital S752,763 Capital Capital Capital Capital S752,763 Capital Cap													
Grants & Contributions:         752,763         590,040         421,223         -         1,173,986         590,040           Capital         87,454         164,376         1,062,118         244,650         1,149,572         409,026           General Revenues:         Property taxes         3,822,127         3,194,009         -         -         3,822,127         3,194,009           Other         2271,248         240,565         -         -         2,712,248         240,565           Other         2,939,695         2,575,359         21,145         10,753         2,960,840         2,586,112           Total Revenues         9,569,478         8,471,171         33,692,024         3,428,8925         43,261,502         2,586,112           Expenses:           General Government         3,408,646         3,597,888         8         -         \$         3,408,646         3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Tamsportation         2,658,802         2,553,295         -         -         4,413,543         4,557,785           Teconomic & Physical Devolupment         54,786         163,040 <t< td=""><td>•</td><td>\$</td><td>1,696,191</td><td>\$</td><td>1,706,822</td><td>\$</td><td>32,187,538</td><td>\$</td><td>34,033,522</td><td>\$</td><td>33,883,729</td><td>\$</td><td>35,740,344</td></t<>	•	\$	1,696,191	\$	1,706,822	\$	32,187,538	\$	34,033,522	\$	33,883,729	\$	35,740,344
Operating Capital         752,763         590,040         421,223         -         1,173,986         590,040           General Revenues:         87,454         164,376         1,062,118         244,650         1,149,572         409,026           General Revenues:         Property taxes         3,822,127         3,194,009         -         -         3,822,127         3,194,009           Other         2,939,695         2,575,339         21,145         10,753         2,960,840         2,586,112           Total Revenues         \$ 9,569,478         \$ 8,471,171         \$ 33,692,024         \$ 34,288,925         \$ 43,261,502         \$ 42,760,096           Expenses:         General Government         \$ 3,408,646         \$ 3,597,888         \$ -         \$ 3,408,646         \$ 3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Transportation         2,658,802         2,553,295         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         1,139,510	•		, ,		, ,								
Capital         87,454         164,376         1,062,118         244,650         1,149,572         409,026           General Revenues:         Property taxes         3,822,127         3,194,009         -         -         3,822,127         3,194,009           Other taxes         271,248         240,565         -         -         271,248         240,565           Other         2,939,695         2,575,359         21,145         10,753         2,960,840         2,586,112           Total Revenues         9,569,478         8,471,171         8,33,692,024         8,342,88,925         8,42,61,502         8,427,60,096           Expenses:         General Government         \$3,408,646         \$3,597,888         -         \$-         \$3,408,646         \$3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Transportation         2,658,020         2,553,295         -         -         2,658,802         2,553,295           Economic & Physical Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         -         1,139,5			752,763		590,040		421,223		-		1,173,986		590,040
General Revenues:         Property taxes         3,822,127         3,194,009         -         -         3,822,127         3,194,009         -         -         271,248         240,565           Other         2,939,695         2,578,359         21,145         10,753         2,960,840         2,586,112           Total Revenues         \$ 9,569,478         \$ 8,471,717         \$ 33,692,024         \$ 34,288,925         \$ 43,261,502         \$ 42,760,096           Expenses:           General Government         \$ 3,408,646         \$ 3,597,888         \$ -         \$ -         \$ 3,408,646         \$ 3,597,888           Public Safety         4,413,543         4,557,785         -         \$ -         \$ 4,413,543         4,557,785           Transportation         2,658,802         2,553,295         -         -         54,786         163,040           Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         54,786         163,040           Water         -         -         2,723,604	•				164,376		1,062,118		244,650		1,149,572		409,026
Other taxes	=												
Other taxes         271,248         240,565 (2,939,695)         2,575,359         21,145         10,753         2,908,840         2,40,565 (2,586,112)           Total Revenues         \$9,569,478         \$8,471,171         \$33,692,024         \$34,288,925         \$43,261,502         \$42,760,096           Expenses:         General Government         \$3,408,646         \$3,597,888         \$-         \$-         \$3,408,646         \$3,597,888           Public Safety         4,413,543         4,557,785         \$-         \$-         \$4,413,543         4,557,785           Transportation         2,658,802         2,553,295         \$-         \$-         2,658,802         2,533,295           Economic & Physical Development         54,786         163,040         \$-         \$-         \$54,786         163,040           Culture & Recreation         1,139,510         1,146,491         \$-         \$-         \$1,139,510         1,146,491           Water & Sewer         \$-         \$-         4,723,604         4,548,503         4,723,604         4,548,503           Electric         \$-         \$-         4,724,604         4,548,503         4,724,604         4,548,503           Solid Waste         \$-         \$-         1,158,842         1,062,547			3,822,127		3,194,009		· -		-		3,822,127		3,194,009
Control Revenues         \$ 9,569,478         \$ 8,471,171         \$ 33,692,024         \$ 34,288,925         \$ 43,261,502         \$ 42,760,096           Expenses:         General Government         \$ 3,408,646         \$ 3,597,888         \$ -         \$ -         \$ 3,408,646         \$ 3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Transportation         2,658,802         2,553,295         -         -         2,658,802         2,553,295           Economic & Physical Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         54,786         163,040           Water & Sewer         -         -         -         54,786         163,040         -         -         54,786         163,040           Uniture & Recreation         1,139,510         1,146,491         -         -         54,786         163,040           Uniture & Sewer         -         -         -         27,410,531         28,410,410         27,410,531         28,410,410         27,410,531         28,410,410         27,410,531         28,410,410         27	•		271,248		240,565		-		-		271,248		240,565
Expenses:   General Government	Other		2,939,695		2,575,359		21,145		10,753		2,960,840		2,586,112
General Government         \$ 3,408,646         \$ 3,597,888         -         \$ -         \$ 3,408,646         \$ 3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Transportation         2,658,802         2,553,295         -         -         2,658,802         2,553,295           Economic & Physical Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         1,139,510         1,146,491           Water & Sewer         -         -         4,723,604         4,548,503         4,723,604         4,548,503           Electric         -         -         2,7410,531         28,410,410         27,410,531         28,410,410           Solid Waste         -         -         1,158,842         1,062,547         1,158,842         1,062,547           Total Expenses         \$ 11,675,287         \$ 12,018,499         \$ 33,292,977         \$ 34,021,460         \$ 44,968,264         \$ 46,039,959           Increase (Decrease) in Net Assets         \$ (2,105,809)         \$ (3,547,328)         \$ 399,047         \$ 267,465         \$ (1,706,762)		\$		\$	8,471,171	\$	33,692,024	\$	34,288,925	\$	43,261,502	\$	42,760,096
General Government         \$ 3,408,646         \$ 3,597,888         -         \$ -         \$ 3,408,646         \$ 3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Transportation         2,658,802         2,553,295         -         -         2,658,802         2,553,295           Economic & Physical Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         1,139,510         1,146,491           Water & Sewer         -         -         4,723,604         4,548,503         4,723,604         4,548,503           Electric         -         -         2,7410,531         28,410,410         27,410,531         28,410,410           Solid Waste         -         -         1,158,842         1,062,547         1,158,842         1,062,547           Total Expenses         \$ 11,675,287         \$ 12,018,499         \$ 33,292,977         \$ 34,021,460         \$ 44,968,264         \$ 46,039,959           Increase (Decrease) in Net Assets         \$ (2,105,809)         \$ (3,547,328)         \$ 399,047         \$ 267,465         \$ (1,706,762)							1						
General Government         \$ 3,408,646         \$ 3,597,888         -         \$ -         \$ 3,408,646         \$ 3,597,888           Public Safety         4,413,543         4,557,785         -         -         4,413,543         4,557,785           Transportation         2,658,802         2,553,295         -         -         2,658,802         2,553,295           Economic & Physical Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation         1,139,510         1,146,491         -         -         1,139,510         1,146,491           Water & Sewer         -         -         4,723,604         4,548,503         4,723,604         4,548,503           Electric         -         -         2,7410,531         28,410,410         27,410,531         28,410,410           Solid Waste         -         -         1,158,842         1,062,547         1,158,842         1,062,547           Total Expenses         \$ 11,675,287         \$ 12,018,499         \$ 33,292,977         \$ 34,021,460         \$ 44,968,264         \$ 46,039,959           Increase (Decrease) in Net Assets         \$ (2,105,809)         \$ (3,547,328)         \$ 399,047         \$ 267,465         \$ (1,706,762)	Expenses:												
Transportation 2,658,802 2,553,295 - 2,658,802 2,553,295  Economic & Physical Development 54,786 163,040 - 54,786 163,040  Culture & Recreation 1,139,510 1,146,491 - 54,786,1139,510 1,146,491  Water & Sewer - 4,723,604 4,548,503 4,723,604 4,548,503  Electric - 7,7410,531 28,410,410 27,410,531 28,410,410  Solid Waste - 1,158,842 1,062,547 1,158,842 1,062,547  Total Expenses \$11,675,287 \$12,018,499 \$33,292,977 \$34,021,460 \$44,968,264 \$46,039,959  Increase (Decrease) in Net Assets before transfers \$(2,105,809) \$(3,547,328) \$399,047 \$267,465 \$(1,706,762) \$(3,279,863)  Transfers 1,168,037 1,656,900 (1,168,037) (1,656,900)  Increase (Decrease) in Net Assets \$(937,772) \$(1,890,428) \$(768,990) \$(1,389,435) \$(1,706,762) \$(3,279,863)  Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587  Prior period adjustments - 283,960 283,960	-	\$	3,408,646	\$	3,597,888	\$	-	\$	-	\$	3,408,646	\$	
Transportation         2,658,802         2,553,295         -         2,658,802         2,553,295           Economic & Physical Development         54,786         163,040         -         -         54,786         163,040           Culture & Recreation Water & Sewer         1,139,510         1,146,491         -         -         1,139,510         1,146,491           Water & Sewer         -         -         4,723,604         4,548,503         4,723,604         4,548,503           Electric         -         -         27,410,531         28,410,410         27,410,531         28,410,410           Solid Waste         -         -         1,158,842         1,062,547         1,158,842         1,062,547           Total Expenses         \$ 11,675,287         \$ 12,018,499         \$ 33,292,977         \$ 34,021,460         \$ 44,968,264         \$ 46,039,959           Increase (Decrease) in Net Assets before transfers         \$ (2,105,809)         \$ (3,547,328)         \$ 399,047         \$ 267,465         \$ (1,706,762)         \$ (3,279,863)           Transfers         1,168,037         1,656,900         (1,168,037)         (1,656,900)         -         -         -         -           Increase (Decrease) in Net Assets         \$ (937,772)         \$ (1,890,428) <t< td=""><td>Public Safety</td><td></td><td>4,413,543</td><td></td><td>4,557,785</td><td></td><td>-</td><td></td><td>-</td><td></td><td>4,413,543</td><td></td><td>4,557,785</td></t<>	Public Safety		4,413,543		4,557,785		-		-		4,413,543		4,557,785
Economic & Physical Development			2,658,802		2,553,295		-		-		2,658,802		2,553,295
Culture & Recreation  1,139,510  1,146,491  Vater & Sewer  1,108,503  Vater & Sewer  1,158,842  1,062,547  1,158,842  1,062,547  1,158,842  1,062,547  1,158,842  1,062,547  1,158,842  1,062,547  Vater & Sewer  1,168,037  Vater & Sewer  1,168,	•												
Culture & Recreation         1,139,510         1,146,491         -         -         1,139,510         1,146,491           Water & Sewer         -         -         4,723,604         4,548,503         4,723,604         4,548,503           Electric         -         -         27,410,531         28,410,410         27,410,531         28,410,410           Solid Waste         -         -         1,158,842         1,062,547         1,158,842         1,062,547           Total Expenses         \$ 11,675,287         \$ 12,018,499         \$ 33,292,977         \$ 34,021,460         \$ 44,968,264         \$ 46,039,959           Increase (Decrease) in Net Assets before transfers         \$ (2,105,809)         \$ (3,547,328)         \$ 399,047         \$ 267,465         \$ (1,706,762)         \$ (3,279,863)           Transfers         1,168,037         1,656,900         (1,168,037)         (1,656,900)         -         -         -           Increase (Decrease) in Net Assets         \$ (937,772)         \$ (1,890,428)         \$ (768,990)         \$ (1,389,435)         \$ (1,706,762)         \$ (3,279,863)           Net Assets, July 1         20,876,841         22,483,309         43,667,843         45,057,278         64,544,684         67,540,587           Prior period adjustments	Development		54,786		163,040		-		-		54,786		
Electric	<del>-</del>		1,139,510		1,146,491		-		-		1,139,510		
Solid Waste         -         1,158,842         1,062,547         1,158,842         1,062,547           Total Expenses         \$ 11,675,287         \$ 12,018,499         \$ 33,292,977         \$ 34,021,460         \$ 44,968,264         \$ 46,039,959           Increase (Decrease) in Net Assets before transfers         \$ (2,105,809)         \$ (3,547,328)         \$ 399,047         \$ 267,465         \$ (1,706,762)         \$ (3,279,863)           Transfers         1,168,037         1,656,900         (1,168,037)         (1,656,900)         -         -         -           Increase (Decrease) in Net Assets         \$ (937,772)         \$ (1,890,428)         \$ (768,990)         \$ (1,389,435)         \$ (1,706,762)         \$ (3,279,863)           Net Assets, July 1         20,876,841         22,483,309         43,667,843         45,057,278         64,544,684         67,540,587           Prior period adjustments         -         283,960         -         -         -         283,960	Water & Sewer		-		-		4,723,604		4,548,503		4,723,604		-
Total Expenses \$ 11,675,287 \$ 12,018,499 \$ 33,292,977 \$ 34,021,460 \$ 44,968,264 \$ 46,039,959 Increase (Decrease) in Net Assets before transfers \$ (2,105,809) \$ (3,547,328) \$ 399,047 \$ 267,465 \$ (1,706,762) \$ (3,279,863) Transfers \$ 1,168,037 \$ 1,656,900 \$ (1,168,037) \$ (1,656,900) \$ - \$ - \$ - \$ Increase (Decrease) in Net Assets \$ (937,772) \$ (1,890,428) \$ (768,990) \$ (1,389,435) \$ (1,706,762) \$ (3,279,863) Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587 Prior period adjustments \$ - 283,960 \$ - \$ - \$ 283,960	Electric		-		-		27,410,531		28,410,410		27,410,531		
Increase (Decrease) in Net Assets before transfers  \$ (2,105,809) \$ (3,547,328) \$ 399,047 \$ 267,465 \$ (1,706,762) \$ (3,279,863)  Transfers  \$ 1,168,037	Solid Waste		-		-		1,158,842		1,062,547		1,158,842		
in Net Assets before transfers \$ (2,105,809) \$ (3,547,328) \$ 399,047 \$ 267,465 \$ (1,706,762) \$ (3,279,863)  Transfers		\$	11,675,287	\$	12,018,499	_\$	33,292,977		34,021,460		44,968,264		46,039,959
before transfers       \$ (2,105,809)       \$ (3,547,328)       \$ 399,047       \$ 267,465       \$ (1,706,762)       \$ (3,279,863)         Transfers       1,168,037       1,656,900       (1,168,037)       (1,656,900)       ————————————————————————————————————	Increase (Decrease)												
Transfers 1,168,037 1,656,900 (1,168,037) (1,656,900)	in Net Assets												
Increase (Decrease) in Net Assets \$ (937,772) \$ (1,890,428) \$ (768,990) \$ (1,389,435) \$ (1,706,762) \$ (3,279,863)  Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587  Prior period adjustments - 283,960 283,960	before transfers	\$	(2,105,809)	\$	(3,547,328)	\$	399,047	\$	267,465	\$	(1,706,762)	\$	(3,279,863)
Increase (Decrease) in Net Assets \$ (937,772) \$ (1,890,428) \$ (768,990) \$ (1,389,435) \$ (1,706,762) \$ (3,279,863)  Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587  Prior period adjustments - 283,960 283,960							•						
in Net Assets \$ (937,772) \$ (1,890,428) \$ (768,990) \$ (1,389,435) \$ (1,706,762) \$ (3,279,863)  Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587  Prior period adjustments - 283,960 283,960	Transfers		1,168,037		1,656,900		(1,168,037)		(1,656,900)				_
in Net Assets \$ (937,772) \$ (1,890,428) \$ (768,990) \$ (1,389,435) \$ (1,706,762) \$ (3,279,863)  Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587  Prior period adjustments - 283,960 283,960	Increase (Decrease)												
Net Assets, July 1 20,876,841 22,483,309 43,667,843 45,057,278 64,544,684 67,540,587  Prior period adjustments - 283,960 283,960	·	\$	(937,772)	\$	(1,890,428)	\$	(768,990)	\$	(1,389,435)	\$	(1,706,762)	\$	(3,279,863)
Prior period adjustments - 283,960 283,960		·			•								
adjustments - 283,960 283,960	Net Assets, July 1		20,876,841		22,483,309		43,667,843		45,057,278		64,544,684		67,540,587
adjustments - 283,960 283,960	Prior period												
Not Accepte Type 30 \$ 19 939 069 \$ 20 876 841 \$ 42 898 853 \$ 43.667.843 \$ 62,837,922 \$ 64,544,684	=		-		283,960		-		-		-		283,960
DIM ASSES TIME II II 17.7.17.007 W AUGULUTE W 12.070.000 W 17.7.17.007	Net Assets, June 30		19,939,069		20,876,841	\$	42,898,853		43,667,843	-\$	62,837,922	\$	64,544,684

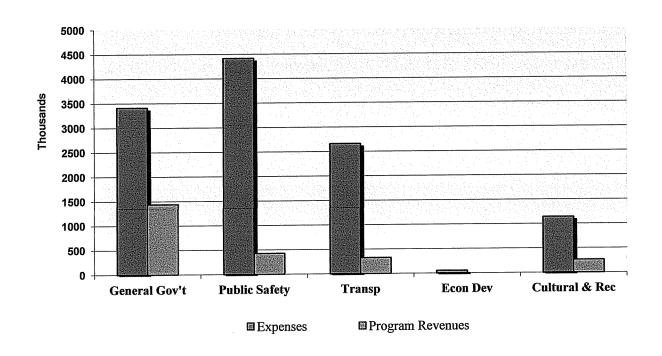
#### **Governmental Activities**

Governmental activities decreased the Town's net assets by \$937,772. Key elements of the current year governmental activities in the net assets are as follows:

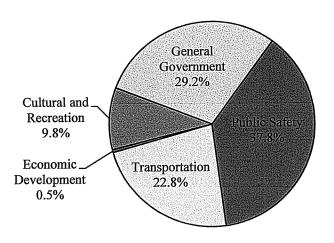
- Revenues increased by \$1,080,075, mainly due to an increase in tax collections as a result of an increase in tax rate and an increase in sales tax revenues related to improved economic conditions.
- Public safety accounts for the largest portion of total expenditures for governmental activities at 37.8 percent.
- Transfers from other funds decreased by \$470,842, with the majority of this amount resulting from a one-time \$500,000 reimbursement transfer from the Solid Waste Fund to the General Fund in fiscal year 2010-2011.

See figures 4 and 5 for governmental revenues and expenditures summary.

Town of Tarboro
Expenses and Program Revenues-Governmental Activities
June 30, 2012 - Figure 4



Town of Tarboro Expenditures-Governmental Activities - Figure 5

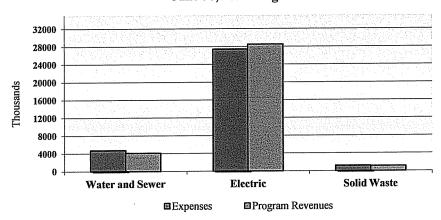


#### **Business-type activities**

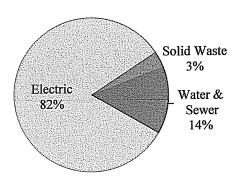
- Business-type activities decreased the Town's net assets by \$768,990. Key elements of the current year's activities are as follows:
- Operating revenues decreased by \$599,453, mainly due to a decrease in utility usage based on weather patterns.
- Operating expenditures decreased by a combined \$728,275, mainly due to the reduction in purchased power based on customer usage as a result of weather patterns.

See figures 6 and 7 for business-type revenues and expenditures summary.

Town of Tarboro
Expenses and Program Revenues--Business-Type Activities
June 30, 2012 - Figure 6



Town of Tarboro
Expenses - Business-type Activities
June 30, 2012 - Figure 7



#### Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds – The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the Town's financing requirements. Specifically, unassigned fund balance can be a useful means of a government's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General was \$1,455,824, while total fund balance reached \$4,314,611. As a measure of the general fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balances to total fund expenditures. Unassigned fund balance represents 15.2% of total General Fund expenditures, while total fund balance represents 45.2% of that same amount.

As of the end of the current year, the Town's governmental funds reported combined ending fund balances of \$4,352,469 up \$619,271 in comparison with the prior year. This increase is due in part to increased revenues from property tax and sales tax. The Town increased the property tax rate from \$0.36 to \$0.41 per \$100 of taxable value which is reflected in the increase in property tax revenues. The Town is experiencing a gradual increase in sales tax revenues due to improved economic conditions.

Of the fund balance, \$1,455,824 or 33.4% is unassigned and is available for spending at the government's discretion. The remainder of fund balance is non-spendable, restricted or assigned to indicate that is previously committed and not available for new spending. Included in this fund balance are increases in both the General Fund and Special Revenue Funds.

General Fund Budgetary Highlights – During the fiscal year, the Town revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 3) increases in appropriations that become necessary to maintain services.

Revenues exceeded the budget amount by \$523,649 primarily due to FEMA reimbursements for expenditures related to Hurricane Irene and increased sales tax revenues. Expenditures were held below budget by \$855,301 due, in part, to the decrease in wages caused by changes between retired employees and new employees, and street improvement expenditures being less than estimated.

**Proprietary Funds** — The Town of Tarboro's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Net assets at the end of the year amounted to \$27,025,768 for the Electric Fund, \$15,556,790 for the Water and Sewer Fund and \$316,295 for the Solid Waste Fund. The total changes in net assets for all three funds was (\$78,269), (\$627,993) and (\$62,728) respectively for a total net change of (\$768,990). Depreciation expense and transfers to other funds account for the reduction in net assets.

#### **Capital Asset and Debt Administration**

Capital assets. The Town of Tarboro's investment in capital assets for its governmental and business—type activities as of June 30, 2012, totals \$54,780,129 (net of accumulated depreciation). These assets include buildings, roads and bridges, land, machinery and equipment, park facilities, distribution system and vehicles.

Major capital asset transactions during the year include the following:

#### **Governmental Funds:**

#### **Additions**

- Construction Street Improvements \$505,792
- Replaced roof on the Braswell Center, MA Ray Center and Chamber building \$164,620
- Three (3) new squad cars for the police department \$74,668
- Replaced water heaters at the MA Ray Center \$16,151
- Construction Tar River Recreation Trail \$14,063
- New exterior paint on Fire Department #1 \$12,765

#### Retirements

No retirements

#### **Proprietary Funds:**

#### **Additions**

- Electric Distribution System additions \$254,743
- Construction Sara Lee Electric Generator \$1,025,462
- Electric SCADA System and Lighting Improvements \$39,591
- Hydraulic Valve Machine Water \$51,163
- Waste Water Treatment Plant Improvements \$129,280

#### Retirements

No retirements

#### Town of Tarboro, North Carolina Capital Assets Figure 8

	G	overnmental	В	usiness-type			
		Activities		Activities	 To	tal	
		2012		2012	 2012		2011
Land	\$	1,909,193	\$	1,285,932	\$ 3,195,125	\$	3,195,125
Buildings & Other				-			
Improvements		3,924,233		10,992	3,935,225		3,954,113
Infrastructure		11,025,120		-	11,025,120		12,139,842
Substations, Lines,							
Equipment		-		22,493,070	22,493,070		22,463,055
Load Management		-		2,000	2,000		2,000
Plant & Distribution							
Systems		-		13,154,754	13,154,754		14,070,556
Equipment		559,319		354,406	913,725		1,050,503
Construction							
in progress				61,110	 61,110		260,121
Total Capital Assets							
(net of accumulated							
depreciation)	_\$	17,417,865	<u>\$</u>	37,362,264	\$ 54,780,129	\$	57,135,315

Additional information on the Town's capital assets can be found in Note III-A.

Long-term Debt. As of June 30, 2012, the Town of Tarboro had no bonded debt.

North Carolina general statutes limit the amount of general obligation debt that a unit of government can issue to 8 percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for the Town is \$69,450,380.

#### **Economic Factors and Next Year's Budgets and Rates**

The following are key economic indicators of the Town. These factors have been considered when preparing the budget for fiscal year ending June 30, 2013.

- The economic outlook for the Town of Tarboro remains cautiously optimistic. Tarboro has not been immune to the effects of the downturn in the nation's economy. Tarboro has joined the International Council of Shopping Centers, attending conferences and conventions with retailers to proactively recruit new businesses. Occupancy rates for multifamily developments remain stable and the Tarboro resale market for single family homes continues to be stronger than surrounding communities.
- The Town of Tarboro is partnering with NC Rural Economic Development Center, Golden Leaf Foundation, Carolinas Gateway partnership and the NC Industrial Development Fund to assist in the expansion to Superior Essex. In order to facilitate the recent expansion project for Superior Essex Inc. the Town is providing a return of fifty percent (50%) of annual tax revenue for projects investing over five million dollars (\$5,000,000) over a ten-year period. The Town has projected grant awards in the amount of \$1,400,000 to assist in serving the power generation needs of Superior Essex. This project is anticipated to create 116 jobs over the next 5 years.
- The Town continues to pursue additional grants and initiate new programs to stimulate economic growth in the commercial, industrial and residential sectors of Tarboro.

#### Budget Highlights for the Fiscal Year Ending June 30, 2013

Governmental Activities: The governmental fund's primary revenue sources are property taxes and intergovernmental revenues. For the fiscal year ending June 30, 2013, the budget decreased 1.6% over the prior year. The Town's budget contains several revenue sources that are dependent on the general economy. Among these are sales taxes, property taxes, interest income, and permit fees. The Town is anticipating a gradual increase in sales tax revenues as indicated by the increase in these revenues in fiscal year 2011-2012. The Town anticipates an overall reduction in spending to offset a cost of living increase of 2.5% for employees. The general fund continues to have no bonded indebtedness.

Business – type Activities: Edgecombe County landfill costs continue to increase and the Council approved an increase in solid waste fees from \$20.25 to \$20.86 per month for FY 2012-2013.

Water and sewer rates will not increase for FY 2012-2013.

There is no anticipated increase in wholesale electric rates for FY 2012-2013.

The largest increments of expenses in the business-type activities are in the cost of purchased power, and employee compensation benefits.

#### **Requests for Information**

This report is designed to provide an overview of the Town's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Finance Director, Town of Tarboro, P. O. Box 220, Tarboro, NC 27886.

# BASIC FINANCIAL STATMENTS

#### Town of Tarboro, North Carolina Statement of Net Assets June 30, 2012

Exhibit 1

	]	Primar	y Government		
Go	vernmental	Bu	siness-type		
<i>E</i>	Activities		Activities		Total
		4		ф	7 402 460
\$		\$	4,694,956	\$	7,493,460
			-		548,894
					104,628
					4,560,796
			1,396,702		1,445,617
			-		1,492,105
			0.717.020	Φ.	399
	5,928,661	<u>\$</u>	9,717,238		15,645,899
		_	1 2 1 7 2 1 2	•	2.056.025
\$		\$		\$	3,256,235
					51,523,894
	17,417,865		37,362,264	_\$	54,780,129
	23,346,526		47,079,502		70,426,028
\$	131,608	\$	2,308,013	\$	2,439,621
	134,892		-		134,892
	63,372		26,046		89,418
					7,338
	-		490,024		490,024
	150,000		-		150,000
	506,170		_		506,170
\$	986,042	\$	2,831,421		3,817,463
\$	464,731	\$	191,002	\$	655,733
	171,002		-		171,002
	1,785,682		1,033,475		2,819,157
	-		124,751		124,751
\$	2,421,415	\$	1,349,228	\$	3,770,643
	3,407,457	\$	4,180,649		7,588,106
\$	17,417,865	\$	37,230,175	\$	54,648,040
	986,334		-		986,334
	28,928		-		28,928
	935,615		-		935,615
	570,327		5,668,678		6,239,005
\$	19,939,069	\$	42,898,853	\$	62,837,922
	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 2,798,504	\$ 2,798,504 \$ 548,894 104,628 935,216 48,915 1,492,105 399 \$ 5,928,661 \$ \$ 17,417,865 \$ \$ 23,346,526 \$ \$ \$ 131,608 \$ 134,892 63,372 150,000 506,170 \$ 986,042 \$ \$ \$ 464,731 \$ 171,002 1,785,682 \$ 2,421,415 \$ \$ 3,407,457 \$ \$ \$ 17,417,865 \$ \$ 986,334 28,928 935,615 570,327	Governmental Activities         Business-type Activities           \$ 2,798,504         \$ 4,694,956           548,894         -           104,628         -           935,216         3,625,580           48,915         1,396,702           1,492,105         -           399         -           \$ 5,928,661         \$ 9,717,238           \$ 17,417,865         \$ 37,362,264           \$ 23,346,526         \$ 47,079,502           \$ 131,608         \$ 2,308,013           134,892         -           63,372         26,046           -         7,338           -         490,024           150,000         -           506,170         -           \$ 986,042         \$ 2,831,421           \$ 464,731         \$ 191,002           177,85,682         1,033,475           -         124,751           \$ 2,421,415         \$ 1,349,228           \$ 3,407,457         \$ 4,180,649           \$ 17,417,865         \$ 37,230,175           986,334         -           28,928         -           935,615         -           570,327         5,668,678 <td>Activities         Activities           \$ 2,798,504         \$ 4,694,956         \$ 548,894           104,628         -         -           935,216         3,625,580         48,915         1,396,702           1,492,105         -         -           399         -         -           \$ 5,928,661         \$ 9,717,238         \$           \$ 1,909,193         \$ 1,347,042         \$           \$ 15,508,672         36,015,222         \$           \$ 17,417,865         \$ 37,362,264         \$           \$ 23,346,526         \$ 47,079,502         \$           \$ 131,608         \$ 2,308,013         \$           \$ 63,372         26,046         -           - 7,338         -         -           - 490,024         -         -           150,000         -         -           506,170         -         -           \$ 986,042         \$ 2,831,421         \$           \$ 464,731         \$ 191,002         \$           \$ 17,85,682         1,033,475         -           - 124,751         \$ 2,421,415         \$ 1,349,228         \$           \$ 3,407,457         \$ 4,180,649         \$</td>	Activities         Activities           \$ 2,798,504         \$ 4,694,956         \$ 548,894           104,628         -         -           935,216         3,625,580         48,915         1,396,702           1,492,105         -         -           399         -         -           \$ 5,928,661         \$ 9,717,238         \$           \$ 1,909,193         \$ 1,347,042         \$           \$ 15,508,672         36,015,222         \$           \$ 17,417,865         \$ 37,362,264         \$           \$ 23,346,526         \$ 47,079,502         \$           \$ 131,608         \$ 2,308,013         \$           \$ 63,372         26,046         -           - 7,338         -         -           - 490,024         -         -           150,000         -         -           506,170         -         -           \$ 986,042         \$ 2,831,421         \$           \$ 464,731         \$ 191,002         \$           \$ 17,85,682         1,033,475         -           - 124,751         \$ 2,421,415         \$ 1,349,228         \$           \$ 3,407,457         \$ 4,180,649         \$

For the Year Ended June 30, 2012 Town of Tarboro, North Carolina Statement of Activities

Exhibit 2

				Progr	Program Revenues				Net (Expense) Revenue and Changes in Net Assets Primary Government	Revenu rimar	Revenue and Changes Primary Government	s in Ne	t Assets
			Charges for	, o &	Operating Grants and	Cap	Capital Grants and	§	Governmental	Bus	Business-type		
Functions/Programs	Expenditures		Services	Co	Contributions	Ö	Contributions	¥	Activities	¥	Activities		Total
Primary Government: Governmental Activities:		 										,	
General Government	\$ 3.408.646	8	1,419,931	69	16,654	<del>5/9</del>		<del>5</del> 2	(1,972,061)	<del>69</del>		<del>69</del>	(1,972,061)
Public Safety			87,811		338,339		•		(3,987,393)		•		(3,987,393)
Transportation	2.658.802	۵)			322,850				(2,335,952)		•		(2,335,952)
Fronomic and Physical Develonment	54.786				•		87,454		32,668		•		32,668
Cultural and Recreation	1.139.510		188,449		74,920		•		(876,141)		1		(876,141)
Total Governmental Activities	\$ 11,675,287	8	1,696,191	6-9	752,763	ક્ક	87,454	6-9	(9,138,879)	89	1	so	(9,138,879)
Business-type Activities:	\$ 27.410.431	<i>€</i>	27 183 200	64	243.627	69	1.062.118	€9	,	<del>6/3</del>	1,078,414	69	1,078,414
With and Source				<del>)</del>	75,173	,			T		(636,300)		(636,300)
Water and Sewer	1 158 842	٠ ~	992,207		102,423		1		•		(64,212)		(64,212)
Total Business-type Activities	\$ 33,292,977	&   -	32,	8	421,223	8	1,062,118	8		89	377,902	69	377,902
23	P9C 890 VV 3	64	33 883 779	64	1,173,986	69	1.149.572	69	(9,138,879)	649	377,902	69	(8,760,977)
Total Fillinary Coveriment				,									
	General Revenues:												
	Taxes:							€	, ,	6		6	2 822 127
	Property taxe	s, levie	Property taxes, levied for general purposes	ses				A	3,822,127	<del>0</del>		9	271.248
,	Other taxes and licenses	nd licel	nses ns not restricted						DL 1,12				
	to snecific programs	ograms	no not required						2,676,160		•		2,676,160
	Unrestricted investment	estmer/	nt earnings						17,408		21,145		38,553
	Miscellaneous								246,127				246,127
	General	Reven	General Revenues not including transfers	ansfers				69	7,033,070	<del>6/3</del>	21,145	<del>69</del>	7,054,215
	Transfers								1,168,037		(1,168,037)		•
		eneral I	Total General Revenues, and Transfers	ısfers				6-9	8,201,107	8-9	(1,146,892)	ક્ક	7,054,215
	Change in Net Assets	sets						<del>69</del>	(937,772)	69	(768,990)	<del>69</del>	(1,706,762)

The notes to the financial statements are an integral part of this statement.

64,544,684

43,667,843

20,876,841

Net Assets-Beginning

Net Assets-Ending

62,837,922

69

42,898,853

19,939,069

89

#### Town of Tarboro, North Carolina Governmental Funds Balance Sheet June 30, 2012

#### Exhibit 3

		ajor Fund General Fund	No	ernmental n-Major Funds	Total Governmental Funds		
Assets							
Cash and cash equivalents	\$	2,743,868	\$	54,636	\$	2,798,504	
Restricted Cash		1,492,105		-		1,492,105	
Receivables, net:							
Taxes		548,894		-		548,894	
Accounts		926,286		8,930		935,216	
Restricted Receivables		399		-		399	
Inventories		48,915		-		48,915	
Total Assets	\$	5,760,467	\$	63,566	\$	5,824,033	
Liabilities and Fund Balances Liabilities:							
Accounts payable and accrued liabilities	\$	255,900	\$	25,708	\$	281,608	
Payable from restricted assets	Ψ	506,170	Ψ		*	506,170	
Deferred revenue		548,894		-		548,894	
Unearned revenue		134,892		-		134,892	
Total Liabilities	\$	1,445,856	\$	25,708	\$	1,471,564	
Fund Balances:				·			
Non Spendable:	ф	49.015	\$		\$	48,915	
Inventories	\$	48,915	Ф	-	Ф	40,713	
Restricted:		026 695		8,930		935,615	
Stabilization by State Statute		926,685 986,334		6,930		986,334	
Streets		960,334		28,928		28,928	
Public Safety		-		20,920		20,720	
Assigned:		744,885		_		744,885	
Insurance claims				_		151,968	
Subsequent year's expenditures		151,968		_		1,455,824	
Unassigned	<u> </u>	1,455,824	\$	37,858	\$	4,352,469	
Total Fund Balances		4,314,611	Φ	37,036	Ψ	7,332,703	
Total Liabilities and Fund Balances	\$	5,760,467	\$	63,566	\$	5,824,033	

#### Town of Tarboro, North Carolina Governmental Funds Balance Sheet June 30, 2012

Exhibit 3

#### (continued)

Reconciliation of Fund Balance as Reported in the Balance Sheet - Governmental Funds with Net Assets - Governmental Activities:

ith Net Assets - Governmental Activities:	
Fund balance as reported in the balance sheet governmental funds	\$ 4,352,469
Amounts reported for governmental activities in the Statement of Net Assets (exhibit 1) are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	17,417,865
Other long-term assets (accrued interest receivable from taxes) are not available to pay for current period expenditures and therefore are deferred in the funds.	104,628
Liabilities for earned but deferred revenues in fund statements.	548,894
Some liabilities, including compensated absences and pension and other postemployment benefits, are not due and payable in the current period and therefore are not reported in the funds.	(2,484,787)
Net Assets of Governmental Activities	\$ 19,939,069

# Town of Tarboro, North Carolina Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balance For the Year Ended June 30, 2012

Exhibit 4

	Major Fund General Fund		Governmental Non-Major Funds		Total Governmental Funds	
Revenues	-					
Ad valorem taxes	\$	3,559,208	\$	-	\$	3,559,208
Other taxes and licenses		271,248		-		271,248
Unrestricted intergovernmental		2,676,160		5,039		2,681,199
Restricted intergovernmental		645,711		164,356		810,067
Permits and fees		82,772		-		82,772
Sales and services		231,783		-		231,783
Investment earnings		16,903		505		17,408
Miscellaneous		246,127		30,150		276,277
Charges for services		1,376,597		_		1,376,597
Total Revenues	\$	9,106,509	\$	200,050	\$	9,306,559
Expenditures						
Current:						
General Government	\$	3,374,418	\$	-	\$	3,374,418
Public Safety		3,753,071		178,694		3,931,765
Transportation		1,448,271		-		1,448,271
Cultural and Recreation		971,628		-		971,628
Economic Development		-		54,575		54,575
Capital outlay		-		74,668		74,668
Total Expenditures	\$	9,547,388	\$	307,937		9,855,325
Excess (Deficiency) of Revenues						
over Expenditures		(440,879)	\$	(107,887)	\$	(548,766)
Other Financing Sources (Uses):						
Transfers from other funds	\$	1,249,603	\$	211	\$	1,249,814
Transfers to other funds		-		(81,777)		(81,777)
Total Other Financing Sources (Uses)	\$	1,249,603	\$	(81,566)		1,168,037
Net Change in Fund Balance	\$	808,724	\$	(189,453)	\$	619,271
Fund Balances:						
Beginning as previously reported	\$	3,505,887	\$	227,311	\$	3,733,198
Ending	\$	4,314,611	\$	37,858	\$	4,352,469

# Town of Tarboro, North Carolina Governmental Funds

# Statement of Revenues, Expenditures, and Changes in Fund Balance For the Year Ended June 30, 2012

	]	Exhibit 4
Reconciliation of Net Change in Fund Balance in the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds to Change in Net Assets - Governmental Activities.		
Net changes in fund balances - total governmental funds	\$	619,271
Change in fund balance because of change in inventory		-
Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation exceeded capital outlays in the current period. As a result, the gain/loss on disposal of these assets would also differ between the two statements in an amount equal to the basis of the asset reported on the date of disposal.		(2.179.779)
Depreciation Capital outlay		(2,178,778) 796,215
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.  Change in deferred revenue for tax revenues		262,919
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		
Tunds.  Compensated absences		(9,446)
Net pension obligations		(2,098)
Other post-employment benefits		(425,855)

Total Changes in Net Assets of Governmental Activities

(937,772)

# Town of Tarboro, North Carolina General Fund

# Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2012

		Original		Final	4	Actual Amounts	Fin:	iance with al Budget - Positive Negative)
Revenues:								
Ad valorem taxes	\$	3,695,664	\$	3,695,664	\$	3,559,208	\$	(136,456)
Other taxes and licenses		210,610		210,610		271,248		60,638
Unrestricted intergovernmental		2,418,000		2,418,000		2,676,160		258,160
Restricted intergovernmental		380,000		396,963		645,711		248,748
Permits and fees		46,350		46,350		82,772		36,422
Sales and services		269,420		269,420		231,783		(37,637)
Investment earnings		1,458		1,458		16,903		15,445
Miscellaneous		30,121		167,798		246,127		78,329
Charges for services		1,376,597		1,376,597		1,376,597		
Total Revenues	\$	8,428,220	\$	8,582,860	\$	9,106,509	\$	523,649
Expenditures:								
Current:	φ.	0.656.055	m	2 852 202	ø	2 274 419	\$	477,785
General Government	\$	3,656,877	\$	3,852,203	\$	3,374,418	Φ	81,605
Public Safety		3,825,817		3,834,676		3,753,071		220,203
Transportation		1,548,120		1,668,474		1,448,271		
Cultural and Recreation		1,017,394		1,047,336		971,628	<u> </u>	75,708
Total Expenditures		10,048,208		10,402,689		9,547,388		855,301
Revenues Over (Under) Expenditures		(1,619,988)		(1,819,829)		(440,879)	\$	1,378,950
Other Financing Sources (Uses):								
Transfers from other funds	\$	1,186,058	\$	1,186,058	\$	1,249,603	\$	63,545
Transfers to other funds		-		-		-		_
Fund balance appropriated		433,930		633,771		•		(633,771)
Total Other Financing Sources (Uses)		1,619,988	\$	1,819,829		1,249,603		(570,226)
Revenues and Other Sources								
Sources Over (Under) Expenditures and Other Uses	\$	=	\$	_	\$	808,724	\$	808,724
Expenditures and Other Oses	<u>Ψ</u>				*			
Fund Balances:								
Beginning of Year						3,505,887		
End of Year					\$	4,314,611		

# Town of Tarboro, North Carolina Proprietary Funds Statement of Net Assets June 30, 2012

	Enterprise Funds							
		Electric	V	Vater and	Sol	id Waste		
		Fund	Sewer Fund		Fund			Total
Assets								
Current Assets:						•		
Cash and cash equivalents	\$	2,430,243	\$	1,901,141	\$	363,572	\$	4,694,956
Accounts receivable (net)		2,897,791		581,141		146,648		3,625,580
Inventories		1,318,730		77,972				1,396,702
Total Current Assets	\$	6,646,764	\$	2,560,254	\$	510,220		9,717,238
Noncurrent Assets:								
Land and other non-depreciable assets	\$	919,478	\$	427,564	\$	-	\$	1,347,042
Other capital assets, net of depreciation		22,630,368		13,362,044		22,810	,	36,015,222
Total Noncurrent Assets	\$	23,549,846	\$	13,789,608	\$	22,810		37,362,264
Total Assets	\$	30,196,610		16,349,862	\$	533,030		47,079,502
Liabilities								
Current Liabilities:								
Accounts payable and accrued liabilities	\$	2,179,619	\$	83,801	\$	44,593	\$	2,308,013
Customer deposits		490,024		-		-		490,024
Current portion of ARRA Revolving Loan		-		7,338		-		7,338
Compensated absences (current)		13,820_		10,212		2,014		26,046
Total Current Liabilities	\$	2,683,463	_\$	101,351	\$	46,607		2,831,421
Noncurrent Liabilities:								
Other post employment benefits		386,033		492,083		155,359		1,033,475
Compensated absences		101,346		74,887		14,769		191,002
ARRA revolving loan				124,751				124,751
Total Noncurrent Liabilities	\$	487,379	\$	691,721	\$	170,128		1,349,228
Total Liabilities		3,170,842		793,072		216,735		4,180,649
Net Assets								
Invested in capital assets,								
net of related debt	\$	23,549,846	\$	13,657,519	\$	22,810	\$	37,230,175
Unrestricted		3,475,922		1,899,271		293,485		5,668,678
Total Net Assets	\$	27,025,768	\$	15,556,790	\$	316,295	\$	42,898,853

# Town of Tarboro, North Carolina Proprietary Funds Statement of Revenues, Expenses, and Changes in Net Assets For the Year Ended June 30, 2012

·							
	Electric		V	Vater and	So	olid Waste	
		Fund	Se	ewer Fund	Fund		Total
Operating Revenues							
Charges for services	\$	27,057,402	\$	3,953,764	\$	992,207	\$ 32,003,373
Water and sewer taps		-		30,318		-	30,318
Other operating revenues		125,798		28,049		-	153,847
Total Operating Revenues	\$	27,183,200	\$	4,012,131	\$	992,207	\$ 32,187,538
Operating Expenses							
Administration	\$	1,942,812	\$	2,203,837	\$	1,113,555	\$ 5,260,204
Load management		174,765		-		-	174,765
Electric operations		635,238		-		-	635,238
Electric power purchases		23,115,683		-		-	23,115,683
Water treatment and distribution		-		799,066		-	799,066
Waste collection and treatment		-		723,501		-	723,501
Depreciation		1,542,033		997,200		45,287	2,584,520
Total Operating Expenses	\$	27,410,531	\$	4,723,604	\$	1,158,842	\$ 33,292,977
Operating Income (Loss)	\$	(227,331)	\$	(711,473)	\$	(166,635)	\$ (1,105,439)
Nonoperating Revenues (Expenses)							
Investment earnings		11,354		8,307		1,484	21,145
Other non-operating revenues		243,627		75,173		102,423	421,223
Total Non-operating Expenses	\$	254,981	\$	83,480	\$	103,907	\$ 442,368
Income (Loss) before							
Contributions and Transfers	\$	27,650	\$	(627,993)	\$	(62,728)	\$ (663,071)
Capital contributions		1,062,118		-		-	1,062,118
Transfers (to)/from other funds		(1,168,037)		-		-	(1,168,037)
Change in Net Assets	\$	(78,269)	\$	(627,993)	\$	(62,728)	\$ (768,990)
Total Net Assets:							10.667.016
Beginning		27,104,037		16,184,783		379,023	43,667,843
Ending	\$	27,025,768	\$	15,556,790	\$	316,295	\$ 42,898,853

# Town of Tarboro, North Carolina Proprietary Funds Statement of Cash Flows For the Fiscal Year Ended June 30, 2012

			Ente	rprise Funds				
			V	Vater and		Solid		
		Electric Fund		Sewer Fund		Waste Fund		Totals
Cash Flows from Operating Activities:	*********	<u>runu</u>		rana		гини		I Utais
Cash received from customers	\$	27,457,947	\$	3,995,949	\$	985,913	\$	32,439,809
Cash paid for goods and services		(24,876,436)		(2,243,754)		(763,213)		(27,883,403)
Cash paid to or on behalf of								
employees for services		(1,072,312)		(1,350,014)		(291,936)		(2,714,262)
Net Cash Provided (Used) by								
Operating Activities		1,509,199		402,181	\$	(69,236)		1,842,144
Cash Flows from Non-Capital								
Financing Activities:								
Transfers from other funds	\$	-	\$	-	\$	-	\$	-
Transfers to other funds		(1,168,037)		-		-		(1,168,037)
FEMA grant funds		156,981		-		89,734		246,715
Other non-capital financing		38,953		75,173	***************************************	12,689		126,815
Net Cash Provided (Used) by								
Non-Capital Financing Activities		(972,103)		75,173	\$	102,423		(794,507)
Cash Flows from Capital and								
Related Financing Activities:								
Acquisition and construction								
of capital assets	\$	(1,381,811)	\$	(230,086)	\$	-	\$	(1,611,897)
Principal paid on loans		-		(7,338)		-		(7,338)
Capital contributions-federal grants		730,354		-		•••		730,354
Capital contributions-State grants		412,191		-		-		412,191
Capital contributions-local grants		10,000		-				10,000
Net Cash Provided (Used) by Capital								
and Related Financing Activities		(229,266)		(237,424)		***		(466,690)
Cash Flows from Investing Activities:								
Interest and dividends		11,354	\$	8,307	\$	1,484	_\$	21,145
Net Increase (Decrease) in								
Cash and Cash Equivalents	\$	319,184	\$	248,237	\$	34,671	\$	602,092
Balances at beginning of Year		2,111,059		1,652,904		328,901		4,092,864
	<u> </u>	2,430,243	-\$	1,901,141	\$	363,572		4,694,956
Balances at end of Year		۷,430,243	Φ	1,701,141	φ	303,312	Ψ	1,027,200

# Town of Tarboro, North Carolina Proprietary Funds Statement of Cash Flows For the Fiscal Year Ended June 30, 2012

			Ente	prise Funds				
	Electric Fund		Water and Sewer Fund		Solid Waste Fund		Totals	
(continued)								
Reconciliation of Operating Income to Net								
Cash Provided by Operating Activities: Operating income (loss)	\$	(227,331)	\$	(711,473)	\$	(166,635)	_\$_	(1,105,439)
Adjustments to reconcile operating income to net cash provided by operating activities:  Depreciation Changes in Assets and Liabilities:	\$	1,542,033	\$	997,200	\$	45,287	\$	2,584,520
(Increase) Decrease in: Accounts receivable Inventory Increase (Decrease) in:		281,712 (63,315)		(16,182) (3,915)		(6,294) -		259,236 (67,230)
Accounts payable & accrued liabilities Customer deposits Accrued vacation pay Other postemployment benefits		(111,490) (6,965) 12,145 82,410		62,501 - (24,948) 98,998		23,820 - 4,282 30,304		(25,169) (6,965) (8,521) 211,712
Total Adjustments	\$	1,736,530	\$	1,113,654	\$	97,399	\$	2,947,583
Net Cash Provided By (Used In) Operating Activities	_\$_	1,509,199	\$	402,181	\$	(69,236)		1,842,144

# I. Summary of Significant Accounting Policies

The accounting policies of the Town of Tarboro conform to generally accepted accounting principles as applicable to governments. The following is a summary of the more significant accounting policies.

#### A. Reporting Entity

The Town of Tarboro is a municipal corporation, which is governed by an elected mayor and an eight-member council. Generally accepted accounting principles require that the reporting entity include (1) the primary government, (2) organizations for which the primary government is financially accountable, and (3) other organizations for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The criteria provided in Governmental Accounting Standards Board Statement No. 14 have been considered and there are no agencies or entities, which should be presented as component units of the Town.

#### B. Basis of Presentation

Government—wide Statements: The statement of net assets and the statement of activities display information about the primary government. These statements include the financial activities of the overall government. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the Town. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the Town and for each function of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the Town's funds. Separate statements for each fund category – governmental and proprietary - are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies, result from non-exchange transactions. Other non-operating revenues are ancillary activities, such as investment earnings.

The Town reports the following major governmental funds:

General Fund. The General Fund is the general operating fund of the Town. The General Fund accounts for all financial resources except those required to be accounted for in another fund. The primary revenue sources are ad valorem taxes, federal and state grants, and various other taxes and licenses. The primary expenditures are for general government, public safety, public works, and cultural and recreational services.

The Town reports the following non-major governmental funds:

**Special Revenue Fund.** This fund is used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or major capital projects) that are legally restricted to expenditures for specified purposes.

Capital Projects Fund. This fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

The Town reports the following major enterprise funds:

Electric Fund. This fund is used to account for the Town's electric operations.

Water and Sewer Fund. This fund is used to account for the Town's water and sewer operations.

Solid Waste Fund. This fund is used to account for the Town's solid waste operations.

# C. Measurement Focus and Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the Town are maintained during the year using the modified accrual basis of accounting.

Government-wide and Proprietary Fund Financial Statements. The government-wide and proprietary fund financial statements are reported using the economic resources measurement focus. The government-wide and proprietary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the Town gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town enterprise funds are charges to customers for sales and services. The Town also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the water and sewer system. Operating expenses for enterprise funds include cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The Town considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem taxes receivable are not accrued as revenue because the amount is not susceptible to accrual. At June 30, taxes receivable are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of January 1, 1993, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, Edgecombe County is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts in the County, including the Town of Tarboro. For motor vehicles registered under the staggered system, property taxes are due the first day of the fourth month after the vehicles are registered. The billed taxes are applicable to the fiscal year in which they become due. Therefore, the Town's vehicle taxes for vehicles registered in Edgecombe County from March 2011 through February 2012 apply to the fiscal year ended June 30, 2012. Uncollected taxes, which were billed during this period, are shown as a receivable in these financial statements and are offset by deferred revenues.

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax, collected and held by the State at year-end on behalf of the Town are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because generally they are not measurable until received in cash. Grant revenues, which are unearned at year-end, are recorded as unearned revenues. Under the terms of grant agreements, the Town funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the Town's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

As permitted by generally accepted accounting principles, the Town has elected to apply only applicable FASB Statements and Interpretations issued on or before November 30, 1989, that do not contradict GASB pronouncements in its accounting and reporting practices for its proprietary operations.

# D. Budgetary Data

The Town's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the General Fund, Special Revenue Funds and Enterprise Funds. All annual appropriations lapse at the fiscal year end. Project ordinances are adopted for the Special Revenue Fund, Capital Projects Fund, and the Enterprise Capital Projects Fund. The enterprise fund projects are consolidated with their respective operating fund for reporting purposes. All budgets are prepared using the modified accrual basis of accounting. Expenditures may not legally exceed appropriations at the functional level for all annually budgeted funds and at the project level for the multi-year funds. Budgetary control is exercised in all funds. Appropriations are made at the departmental (functional) level and can be amended as necessary by the governing board. The Town Manager is authorized to transfer appropriations within a fund; however, any revisions that alter total expenditures of any fund must be approved by the governing board. Budgeted amounts presented in the financial statements represent the amended budget ordinance as of June 30, 2012.

# E. Assets, Liabilities, and Fund Equity

# **Deposits and Investments**

All deposits of the Town are made in board-designated official depositories and are secured as required by State law [G.S. 159-31]. The Town may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the Town may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the Town to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances; and the North Carolina Capital Management Trust (NCCMT).

The Town's investments with a maturity of more than one year at acquisition and non-money market investments are reported at fair value as determined by quoted market prices. The securities of the NCCMT Cash Portfolio, a SEC-registered (2a-7) money market mutual fund, are valued at fair value, which is the NCCMT's share price. The NCCMT Term Portfolio's securities are valued at fair value.

# Cash and Cash Equivalents

The Town pools money from several funds to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents.

#### **Restricted Assets**

Powell Bill funds are classified as restricted cash because it can be expended only for the purpose of maintaining, repairing, constructing, reconstructing or widening of local streets per G.S. 136-41.1 through 136-41.4.

#### Ad Valorem Taxes Receivable

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the Town levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1 (lien date January 1); however interest does not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2010.

#### **Allowances for Doubtful Accounts**

All receivables that historically experience uncollectable accounts are shown net of an allowance for doubtful accounts. This amount is estimated by analyzing the percentage of receivables that were written off in prior years.

#### **Inventories**

The inventories of the Town are valued at cost (first-in, first-out), which approximates market. The Town's General fund inventory consists of expendable supplies that are recorded as expenditures as used rather than when purchased.

The inventory of the Town's enterprise funds consist of materials and supplies held for subsequent use. The cost of these inventories is expensed when consumed rather than when purchased.

# **Capital Assets**

Capital assets are defined by the government as assets with an initial, individual cost of more than a certain cost and an estimated useful life in excess of two years. Minimum capitalization costs are as follows: Land, \$5,000; Buildings, improvements, substations, lines, and other plant and distribution systems, \$5,000; infrastructure, \$5,000; furniture and equipment, \$5,000; and vehicles, \$5,000. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. General infrastructure assets acquired prior to July 1, 2003, consist of the road network and water and sewer system assets that were acquired or that received substantial improvements subsequent to July 1, 1980, and are reported at estimated historical cost using deflated replacement cost. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

	Estimated
	Useful
Asset Class	<u>Lives</u>
Infrastructure	25
Buildings	50
Improvements	30
Vehicles	5
Furniture and equipment	5
Computer equipment	5

#### **Compensated Absences**

The vacation policy of the Town provides for the accumulation of earned vacation leave with such leave being fully vested when earned. For employees hired on or after July 1, 2000, the maximum accumulation allowed is 240 hours (340 hours for fire fighters). For employees hired before that date the maximum accumulation is 480 hours (680 hours for fire fighters). For the Town's government-wide and proprietary funds, an expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned. The portion of that time that is estimated to be used in the next fiscal year has been designated as a current liability in the government-wide financial statements.

The Town's sick leave policy provides for an unlimited accumulation of earned sick leave. Sick leave does not vest, but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since the Town has no obligation for accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

#### **Net Assets/Fund Balances**

#### **Net Assets**

Net assets in government-wide and proprietary fund financial statements are classified as invested in capital assets, net of related debt; restricted; and unrestricted. Restricted net assets represent constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through state statute.

#### **Fund Balances**

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

The governmental fund types classify fund balance as follows:

Non-spendable Fund Balance – This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Inventories – portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

<u>Restricted Fund Balance</u> – This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Restricted for Stabilization by State statute – portion of fund balance that is restricted by State Statute [G.S. 159-8(a)].

Restricted for Streets – Powell Bill portion of fund balance that is restricted by revenue source for street construction and maintenance expenditures. This amount represents the balance of the total unexpended Powell Bill funds.

Restricted for Public Safety – portion of fund balance that is restricted by revenue source for certain emergency telephone system and law enforcement expenditures.

<u>Committed Fund Balance</u> – portion of fund balance that can only be used for specific purposes imposed by majority vote by quorum of the Town of Tarboro's governing body (highest level of decision-making authority). Any changes or removal of specific purpose requires majority action by the governing body.

<u>Assigned Fund Balance</u> – portion of fund balance that the Town of Tarboro intends to use for specific purposes.

Assigned for insurance claims – portion of fund balance that has been budgeted by the Board for subsequent year's insurance claims.

Subsequent year's expenditures – portion of fund balance that is appropriated in the next year's budget that is not already classified in restricted or committed.

<u>Unassigned Fund Balance</u> – the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The Town of Tarboro has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following hierarchy; bond proceeds, federal funds, State funds, local non-town funds, town funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed inorder by committed fund balance, assigned fund balance and lastly unassigned fund balance. The Finance Officer has authority to deviate from this policy if it is in the best interest of the Town.

The Town of Tarboro has also adopted a fund balance policy which instructs management to conduct the business of the Town in such a manner that undesignated available fund balance will be a minimum of 30% of budgeted expenditures for the general fund; 25% for the electric fund; 50% for the water & sewer fund; and 50% for the solid waste fund. One the minimum fund balance percentage is realized, all revenue in excess of expenditures realized at the end of any given fiscal year will be credited as capital reserves.

# II. Stewardship, Compliance, and Accountability

# Significant Violations of Finance-Related Legal and Contractual Provisions

1. Noncompliance with North Carolina General Statutes:

There were no significant instances of noncompliance with North Carolina General Statutes for the year ended June 30, 2012.

#### 2. Contractual Violations:

There were no contractual violations for the year ended June 30, 2012.

#### Deficit in Fund Balance or Net Assets of Individual Funds

There were no deficits in Fund Balance or Net Assets for the year ended June 30, 2012.

# **Excess of Expenditures over Appropriations**

There were no excesses of expenditures over appropriations for the year ended June 30, 2012.

#### III. Detail Notes on All Funds

#### A. Assets

#### **Deposits**

All the deposits of the Town are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits that exceed the federal depository insurance coverage level are collateralized with securities held by the Town's agent in the units' name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the Town, these deposits are considered to be held by the Town's agent in their name. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the Town or the escrow agent. Because of the inability to measure the exact amounts of collateral pledged for the Town under the Pooling Method, the potential exists for under-collateralization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method. The Town has adopted a formal policy regarding custodial credit risk for deposits and also relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The Town complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured.

At June 30, 2012, the Town's deposits had a carrying amount of \$8,215,770 and a bank balance of \$8,622,930. Of the bank balance, \$6,750,000 was covered by federal depository insurance and the remainder was covered by collateral held under the pooling method. At June 30, 2012 the Town's petty cash fund totaled \$3,225.

#### **Investments**

At June 30, 2012, the Town of Tarboro had \$766,570 invested with the North Carolina Capital Management Trust's Cash Portfolio.

Credit Risk. The Town limits investments to the provisions of G.S. 159-30 and restricts the purchase of securities to the highest possible ratings whenever particular types of securities are rated. State law limits investments in commercial paper to the top rating issued by nationally recognized statistical rating organizations (NRSROs). The Town's investments in the NC Capital Management Trust Cash Portfolio carried a credit rating of AAAm by Standard & Poor's as of June 30, 2012.

#### Receivables - Allowances for Doubtful Accounts

The amounts presented in the Balance Sheet and the Statement of Net Assets are net of the following allowances for doubtful accounts:

Fund	June 30, 2012				
Enterprie Funds:					
Electric Fund	\$	50,911			
Water and Sewer Fund		10,579			
Solid Waste Fund		753			
Total	\$	62,243			

**Capital Assets** 

Capital asset activity for the year ended June 30, 2012 was as follows:

		Beginning Balances	Increases		Decreases			Ending Balances
Governmental Activities:								
Capital Assets not Being Depreciated:								
Land	\$	1,909,193	\$	-	\$	-	\$	1,909,193
Construction in Progress	Ψ	31,937	Ψ		*	31,937	•	_
Total	\$	1,941,130	\$	_	\$	31,937	\$	1,909,193
Total					<u> </u>			
Capital Assets								
Being Depreciated:								
Buildings & improvements	\$	8,858,779	\$	248,025	\$	-	\$	9,106,804
Infrastructure - streets		48,892,940		505,459		-		49,398,399
Infrastructure - sidewalk		549,028		-		-		549,028
Equipment		7,400,050		74,668		_		7,474,718
Total	\$	65,700,797	\$	828,152	\$			66,528,949
Less Accumulated								
Depreciation for: Buildings & improvements	\$	4,916,367	\$	266,204	\$	_	\$	5,182,571
Infrastructure - streets	Ψ	36,753,098	Ψ	1,620,181	Ψ.	-	•	38,373,279
Infrastructure - sidewalk		549,028		1,020,101		-		549,028
		6,623,006		292,393		-		6,915,399
Equipment Total		48,841,499	\$	2,178,778	\$	-	\$	51,020,277
20								
Total Capital Assets								
Being Depreciated, Net	\$	16,859,298					_\$_	15,508,672
Governmental Activities Capital Assets, Net	\$	18,800,428					\$	17,417,865
Capital Assets, Incl	<del>Ψ</del>	10,000,120					====	

Depreciation expense was charged to functions/programs of the primary government as follows:

General Government	\$ 100,946
Public Safety	321,239
Transportation	1,661,045
Cultural and Recreational	95,548
<b>Total Depreciation Expense</b>	\$ 2,178,778

# Continued:

		Beginning Balances	Increases		D	ecreases	Ending Balances		
<b>Business-type Activities:</b>									
Electric Fund:									
Capital Assets not									
Being Depreciated:					_	4	•	050 060	
Land	\$	858,368	\$	-	\$	<u>-</u>	\$	858,368	
Construction in Progress		228,184		53,610		220,684		61,110	
Total	\$	1,086,552		53,610	\$	220,684		919,478	
Capital Assets									
Being Depreciated:									
Substations, lines, &									
related equipment	\$	45,563,206	\$	1,479,627	\$	-	\$	47,042,833	
Office & maintenance	Ψ	.5,505,500	*	<b>-,</b> ,					
equipment		3,083,917		69,258		-		3,153,175	
Load management		269,713		-		-		269,713	
Total	\$	48,916,836	\$	1,548,885	\$		\$	50,465,721	
1000		,							
Less Accumulated									
Depreciation for:									
Substations, lines, &									
related equipment	\$	23,100,151	\$	1,449,612	\$	-	\$	24,549,763	
Office & maintenance									
equipment		2,925,456		92,421		-		3,017,877	
Load management		267,713		-			-	267,713	
Total	\$	26,293,320	\$	1,542,033	\$	_	\$	27,835,353	
Total Capital Assets									
Being Depreciated, Net	\$	22,623,516					\$	22,630,368	
Dong Depresiated, 1400	Ψ	22,023,010							
Electric Fund								00 540 046	
Capital Assets, Net	\$	23,710,068					\$	23,549,846	

# Continued:

	Beginning Balances	Ir	creases	Dec	reases	Ending Balances		
<b>Business-type Activities:</b>								
Water & Sewer Fund:								
Capital Assets not								
Being Depreciated:				Φ.		Ф	107 561	
Land	\$ 427,564	\$	-	\$	-	\$	427,564	
Construction in Progress	 				-		407.564	
Total	 427,564	\$	-	\$			427,564	
Capital Assets								
Being Depreciated:								
Plant & distribution			•					
system	\$ 32,899,194	\$	43,578	\$	-	\$	32,942,772	
Office & maintenance								
equipment	 1,636,323		186,508				1,822,831	
Total	 34,535,517	\$	230,086	\$	-		34,765,603	
Less Accumulated								
Depreciation for:								
Plant & distribution								
system	\$ 18,828,638	\$	959,380	\$	-	\$	19,788,018	
Office & maintenance								
equipment	1,577,721		37,820		-		1,615,541	
Total	\$ 20,406,359	\$	997,200	\$	_	\$	21,403,559	
Total Capital Assets						\$	13,362,044	
Being Depreciated, Net	 14,129,158					<u> </u>	13,302,044	
Water and Sewer Fund								
Capital Assets, Net	\$ 14,556,722						13,789,608	

#### Continued:

Danimon tuno Activition	Beginning Balances		<u>I</u> 1	ncreases	Dec	creases	Ending Balances		
Business-type Activities:									
Solid Waste Fund:									
Capital Assets									
Being Depreciated:		0.1.071	Φ.		ф		\$	21 274	
Buildings	\$	21,274	\$		\$	-	Ф	21,274	
Maintenance equipment		800,783		-				800,783	
Total	\$	822,057	\$		\$	-	\$	822,057	
Less Accumulated Depreciation for: Buildings Maintenance equipment Total	\$ \$/	9,573 744,387 753,960	\$	709 44,578 45,287	\$		\$	10,282 788,965 799,247	
Solid Waste Fund Capital Assets, Net		68,097					_\$	22,810	
Business-type Activities Capital Assets, Net	\$	38,334,887					\$	37,362,264	

#### B. Liabilities

#### **Pension Plan Obligations**

# Local Governmental Employees' Retirement System

Plan Description. The Town of Tarboro contributes to the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS provides retirement and disability benefits to plan members and beneficiaries. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Plan members are required to contribute six percent of their annual covered salary. The Town is required to contribute at an actuarially determined rate. For the Town, the current rate for employees not engaged in law enforcement and for law enforcement officers is 6.97% and 7.05%, respectively, of annual covered payroll. The contribution requirements of members and of the Town are established and may be amended by the North Carolina General Assembly. The Town's contributions to LGERS for the years ended June 30, 2012, 2011, and 2010 were \$436,219, \$420,858 and \$323,310, respectively. The contributions made by the Town equaled the required contributions for each year.

# Law Enforcement Officers Special Separation Allowance

Plan Description. The Town administers a public employee retirement system (the "Separation Allowance"), a single-employer defined benefit pension plan that provides retirement benefits to the Town's qualified sworn law enforcement officers. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

All full-time law enforcement officers of the Town are covered by the Separation Allowance. At December 31, 2011, the Separation Allowance's membership consisted of:

33
21
27
0
6

A separate report was not issued for the plan.

# **Summary of Significant Accounting Policies**

Basis of Accounting. The Town has chosen to fund the Separation Allowance on a pay as you go basis. Pension expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting.

Method Used to Value Investments. No funds are set aside to pay benefits and administration costs. These expenditures are paid as they come due.

#### **Contributions**

The Town is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the benefit payments on a pay as you go basis through appropriations made in the General Fund operating budget. The Town's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. There were no contributions made by employees.

The annual required contribution for the current year was determined as part of the December 31, 2011 actuarial valuation using the projected unit credit actuarial cost method. The actuarial assumptions included (a) 5.00% investment rate of return (net of administrative expense) and (b) projected salary increases ranging from 4.25% to 7.85% per year. Both (a) and (b) included an inflation component of 3.00%. The assumptions did not include post-employment benefit increases.

Annual Pension Cost and Net Pension Obligation. The Town's annual pension cost and net pension obligation to the Separation Allowance for the current year were as follows:

Annual required contribution Interest on net pension obligation Adjustment to annual required contribution	\$ 74,571 8,445 (10,076)
Annual Pension Cost Contributions made	\$ 72,940 70,842
Increase (Decrease) in Net Pension Obligation	\$ 2,098
Net Pension Obligation, beginning of year	168,904
Net Pension Obligation, end of year	\$ 171,002

	Annual		Percentage of	Net		
For Year Ended	Pension Cost		APC	]	Pension	
June 30	(APC)		Contributed	Obligation		
2010	\$	66,634	51.47%	\$	143,437	
2011		74,277	65.71%		168,904	
2012		72,940	97.12%		171,002	

#### **Funded Status and Funding Progress**

As of December 31, 2011, the most recent actuarial valuation date, the plan was not funded. The actuarial accrued liability for benefits and the unfunded actuarial accrued liability (UAAL) was \$857,501. The covered payroll (annual payroll of active employees covered by the plan) was \$1,166,725, and the ratio of the UAAL to the covered payroll was 73.5%.

The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets are increasing or decreasing over time relative to the actuarial accrued liability for benefits.

# Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description. The Town contributes to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the Town. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes the pension trust fund financial statements for the Internal Revenue Code Section 401(k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Article 12E of G.S. Chapter 143 requires the Town to contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2012 were \$76,551, which consisted of \$67,955 from the Town and \$8,596 from the law enforcement officers.

# Firemen's and Rescue Squad Workers' Pension Fund

Plan Description. The State of North Carolina contributes, on behalf of the Town of Tarboro, to the Firemen's and Rescue Squad Workers' Pension Fund (Fund), a cost-sharing multiple-employer defined benefit pension plan with a special funding situation administered by the State of North Carolina. The Fund provides pension benefits for eligible fire and rescue squad workers that have elected to become members of the fund. Article 86 of G.S. Chapter 58 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Firemen's and Rescue Squad Workers' Pension Fund is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for the Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

Funding Policy. Plan members are required to contribute \$10 each month to the Fund. The State, a non-employer contributor, funds the plan through appropriations. The Town does not contribute to the Fund. Contribution requirements of plan members and the State of North Carolina are established and may be amended by the North Carolina General Assembly.

# **Other Postemployment Benefits**

#### **Healthcare Benefits**

Plan Description. Under the terms of a Town resolution, the Town administers a single-employer defined benefit Healthcare Benefits Plan (the HCB Plan). This plan provides postretirement health benefits to retirees of the Town who participate in the North Carolina Local Governmental Employees' Retirement System (System) and have at least twenty years of creditable service with the System. The Town pays a portion of the premiums for the coverage of these benefits, up to the current rate for active employees. Also, the Town's retirees can purchase coverage for their dependents at the Town's group rates. The Town Council may amend the benefit provisions. A separate report was not issued for the plan.

Membership of the HCB Plan consisted of the following at December 31, 2011, the date of the latest actuarial valuation:

	Law
General	Enforcement
<b>Employees</b>	Officers
67	6
0	0
144	27
211	33
	Employees 67 0 144

Funding Policy. The Town pays a portion of the cost of coverage, up to the current rate for active employees, for the healthcare benefits paid to qualified retirees under a Town ordinance that can be amended by Town Council. The Town's members pay the full coast for dependent coverage. The Town has chosen to fund the healthcare benefits on a pay as you go basis.

The current ARC rate is 17.5% of annual covered payroll. For the current year, the Town contributed \$340,100 or 5.6% of annual covered payroll.

Summary of Significant Accounting Policies. Postemployment expenditures are made from the General Fund, which is maintained on the modified accrual basis of accounting. No funds are set aside to pay benefits and administration costs. These expenditures are paid as they come due.

Annual OPEB Cost and Net OPEB Obligation. The Town's annual OPEB cost (expense) is calculated based on the annual required contribution of the employer (ARC), an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years. The following table shows the components of the Town's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the Town's net OPEB obligation for the healthcare benefits:

Annual required contribution	\$ 965,689
Interest on net OPEB obligation	87,264
Adjustment to annual required contribution	(75,286)
Annual OPEB Cost (Expense)	\$ 977,667
Contributions made	340,100
Increase (Decrease) in Net OPEB Obligation	\$ 637,567
Net OPEB Obligation, beginning of year	2,181,590
Net OPEB Obligation, end of year	\$ 2,819,157

The Town's annual OPEB cost, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for 2012 were as follows:

		Annual	Percentage of		Net
For Year Ended		OPEB	Annual OPEB		OPEB
June 30	Cost		Cost Contributed	Obligation	
2010	\$	986,974	22.70%	\$	1,486,899
2011		986,974	29.60%		2,181,590
2012		977,667	58.50%		2,819,157

Funded Status and Funding Progress. As of December 31, 2011, the most recent actuarial valuation date, the plan was not funded. The actuarial accrued liability for benefits and, thus, the unfunded actuarial accrued liability (UAAL) was \$14,080,314. The covered payroll (annual payroll of active employees covered by the plan) was \$6,024,708 and the ratio of the UAAL to the covered payroll was 233.7 percent. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and healthcare trends. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

Actuarial Methods and Assumptions. Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members at that point. The actuarial methods and assumptions used include techniques that are designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value assets, consistent with the long-term perspective of the calculations.

In the December 31, 2011 actuarial valuation, the projected unit credit actuarial cost method was used. The actuarial assumptions included a 4.00 percent investment rate of return (net of administrative expenses), which is the expected long-term investment returns on the employer's own investments calculated based on the funded level of the plan at the valuation date, and an annual medical cost trend increase of 9.50 to 5.0 percent annually. The investment rate included a 3.00 percent inflation assumption. The actuarial value of assets, if any, was determined using techniques that spread the effects of short-term volatility in the market value of investments over a 5-year period. The UAAL is being amortized as a level percentage of projected payroll on an open basis. The remaining amortization period at December 31, 2011, was 30 years.

#### **Other Employment Benefits**

The Town has elected to provide death benefits to employees through the Death Benefit Plan for Members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer, State administered, cost-sharing plan funded on a one year-term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefits to beneficiaries are equal to the employee's 12 highest months' salary in a row during the 24 months prior to the employee's death, but the benefit may not exceed \$50,000 or be less than \$25,000. All death benefit payments are made from the Death Benefit Plan. The Town has no liability beyond the payment of monthly contributions. The contributions to the Death Benefit Plan cannot be separated between the postemployment benefit amount and the other benefit amount. The Town considers these contributions to be immaterial.

#### **Internal Revenue Code Section 457 Plans**

The Town offers its employees two deferred compensation plans created in accordance with Internal Revenue Code Section 457. The plans, available to all Town employees, permit them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency. The Town has complied with changes in the laws, which govern the Town's Deferred Compensation Plan, requiring all assets of the plans to be held in trust for the exclusive benefit of the participants and their beneficiaries.

#### **Internal Revenue Code Section 401(k) Plan**

The Town also offers its employees a deferred compensation plan created in accordance with Internal Revenue code Section 401(k). The plan is sponsored by the State of North Carolina and is governed by the Department of State Treasurer and the Plan's Board of Trustees. The Department and Board have contracted with Prudential Retirement Services to be the Plan administrator.

The plan is available to all Town employees. The plan permits the employees to defer a portion of their salary until future years. The deferred compensation is not available until termination, retirement, death, or financial hardships. The Town's contributions were calculated using a covered payroll amount of \$5,868,267, the Town's total payroll amount was \$6,046,486. Total contributions for the year ended June 30, 2012 were \$411,492, which consisted of \$352,096 from the Town and \$59,396 from employees. The Town's discretionary contribution and the employees' voluntary contribution represent 6.00% and 1.01% of the covered payroll amount, respectively.

#### **Deferred / Unearned Revenues**

The balance in deferred / unearned revenues at year-end is composed of the following elements:

	Deferred		Unearned		
		Revenue	Revenue		
Prepaid taxes (General Fund)	\$	-	\$	8,919	
Taxes receivable (General Fund)		548,894		-	
Other		-		24,201	
Demolition assessments		-		101,772	
Total	\$	548,894	\$	134,892	

# Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town participates in two self-funded risk-financing pools administered by the North Carolina League of Municipalities. Through these pools, the Town obtains general liability and auto liability coverage of \$2 million per occurrence, property coverage up to the total insurance values of the property policy and workers' compensation coverage up to statutory limits. The pools are reinsured through commercial companies for single occurrence claims against general liability and property coverage in excess of \$500,000 and \$300,000 up to statutory limits for workers' compensation.

The Town continues to carry commercial insurance for public officials' liability and law enforcement liability. Settled claims from all risks have not exceeded insurance coverage in any of the last three fiscal years.

The Town carries flood insurance through the National Flood Insurance Plan (NFIP). Because the Town is in an area of the State that has been mapped and designated an "A" area (an area close to a river, lake, or stream) by the Federal Emergency Management Agency, the Town is eligible to purchase coverage of \$500,000 per structure through the NFIP. The Town has total flood insurance coverage of \$2,500,000.

In accordance with G.S. 159-29, the Town's employees that have access to \$100 or more at any given time of the Town's funds are performance bonded through a commercial surety bond. The finance officer and tax collector are each individually bonded for \$50,000 each.

The Town operates a limited risk, self-insurance program to provide health benefits to Town employees. Premiums are paid into the General Fund by all other funds (including amounts withheld from employees) and are available to pay claims and administrative costs of the program. The inter-fund premiums are based upon actual estimates of the amounts needed to pay prior and current year claims. Administrative services are contracted with BlueCross BlueShield of North Carolina. Aggregate stop loss is purchased in the amount of 125% of expected annual claims and losses above \$50,000 on any one claim. Premiums are paid to the fund by the Town for employees and by the employee for dependents. Changes in the fund's claims liability amount were as follows:

Balance as of June 30, 2010	\$ 155,549
Changes in estimates, fiscal year 2011	 (93,482)
_	
Balance as of June 30, 2011	\$ 62,067
Changes in estimates, fiscal year 2012	87,933
Balance as of June 30, 2012	\$ 150,000

As of July 1, 2012, the Town has moved from a self-insured health benefits plan to a fully insured plan with Blue Cross Blue Shield of North Carolina. Premiums are paid directly to the insurance company to cover claims expense. This plan will eliminate the limited risk noted above.

# **Long-Term Obligations**

# a. Revolving ARRA Loan

A Promissory Note in the amount of \$146,765 was executed on January 6, 2010. The Federal Revolving Loan is due in annual installments of \$7,338 through May 2, 2030 at 0.00% interest. The balance of the revolving loan as of June 30, 2012 is \$132,089. Annual debt service payments are as follows:

Year Ending				
June 30,	P	rincipal	]	Interest
2013		7,338	\$	-
2014		7,338		-
2015		7,338		-
2016		7,339		-
2017		7,339		-
2018 - 2022		36,691		-
2023 - 2027		36,691		-
2028 - 2030		22,015		-
Total	\$	132,089	\$	-

# b. Changes in Long-Term Liabilities

								(	Current
	]	Beginning					Ending	F	Portion
		Balance	I	ncreases	D	ecreases	 Balance	of Balance	
Governmental Activities:									
Compensated absences	\$	518,657	\$	220,140	\$	210,694	\$ 528,103	\$	63,372
Net pension obligation		168,904		2,098		-	171,002		-
Other postemployment									
benefits		1,359,827		684,362		258,507	 1,785,682		-
Total	\$	2,047,388	\$	906,600	\$	469,201	\$ 2,484,787	\$	63,372
					-				
Business-type Activities:									
Compensated absences	\$	225,569	\$	16,427	\$	24,948	\$ 217,048	\$	26,046
ARRA revolving loan		139,427		-		7,338	132,089		7,338
Other postemployment									
benefits		821,763		293,305		81,593	 1,033,475		_
Total	\$	1,186,759	\$	309,732	\$	113,879	\$ 1,382,612	\$	33,384
								Name of the last o	

Compensated absences and other postemployment benefit obligation and net pension obligation for governmental activities have typically been liquidated in the General Fund.

# C. Interfund Transfers and Activity

There are no balances due to/from other funds at June 30, 2012.

Transfers to/from other funds at June 30, 2012, consist of the following:

From the Electric Fund to the Capital Projects Fund	\$ 211
From the Electric Fund to the General Fund (Services)	1,186,058
From the Capital Projects Funds to the General Fund	63,545
From the Capital Projects Funds to the Electric Capital Projects Fund	18,232
Total	\$1,268,046

Transfers are used to move unrestricted revenues to finance various programs that the government must account for in other funds in accordance with budgetary authorizations, including amounts provided matching funds for various grant programs.

#### D. Fund Balance

Total Fund Balance - General Fund	\$	4,314,611
Less:		
Inventories		48,915
Stabilization by State Statute		926,685
Streets - Powell bill		986,334
Insurance claims		744,885
Appropriated Fund Balance in 2013 Budget		151,968
Remaining Fund Balance	\$	1,455,824
	-	

#### IV. Jointly Governed Organizations

The Town, in conjunction with other local governments, is a member of the North Carolina Eastern Municipal Power Agency ("Agency"). The Agency was formed to enable municipalities that own electric distribution systems to finance, construct, own, operate, and maintain generation and transmission facilities. Each participating government appoints one commissioner to the Agency's governing board. The 32 members, that receive power from the Agency, have signed power sales agreements to purchase a specified share of the power generated by the Agency. Except for the power sales purchase requirements, no local government participant has any obligation, entitlement, or residual interest. The Town's purchases of power for the year ended June 30, 2012 totaled \$23,115,683.

The Town, in conjunction with five counties and other municipalities, established the Upper Coastal Plain Council of Governments (Council). The participating governments established the council to coordinate various funding received from federal and State agencies. Each participating government appoints one member to the Council's governing board. The Town paid membership fees of \$4,816 to the Council during the fiscal year ended June 30, 2012.

#### V. Joint Ventures

The Town participates in three joint ventures with Edgecombe County ("County") as follows: Tarboro-Edgecombe Airport Authority, Edgecombe County Memorial Library, and Edgecombe County Cultural Arts Council, Inc.

#### Tarboro-Edgecombe Airport Authority

The Town, in conjunction with the County, participates in a regional airport. Each government appoints three members to the seven-member board. The seventh member is jointly appointed by both governments. The Airport is a joint venture established to facilitate economic expansion within the County and improve the quality of life for its citizens. The Airport has been in existence for twenty-six years, but it is not yet self-sustaining. The Town has an ongoing financial responsibility for the Airport because it and the County are legally obligated under the intergovernmental agreement that created the Airport to honor any deficiencies in the event that proceeds from other default remedies are insufficient. The Town contributed \$15,654 to the Airport during the fiscal year ended June 30, 2012. The governments do not have any equity interest in the joint venture, so no equity interest has been reflected in the financial statements at June 30, 2012. Complete financial statements for the Airport Authority can be obtained from the Airport's administrative offices at 500 Main Street, Tarboro, North Carolina 27886.

#### **Edgecombe County Memorial Library**

The Town also participates in a joint venture to operate a regional library with the County. Each government appoints three board members to the six-member board of the Library. The Town has an ongoing financial responsibility for the joint venture because the Library's continued existence depends on the participating governments' continued funding. None of the participating governments have any equity interest in the Library, so no equity interest has been reflected in the financial statements at June 30, 2012. In accordance with the intergovernmental agreement between the governments, the Town contributed \$146,528 to the Library to supplement its activities during the year ended June 30, 2012. Complete financial statements for the Library can be obtained from the Library's offices at 909 Main Street, Tarboro, North Carolina 27886.

# Edgecombe County Cultural Arts Council, Inc.

The Town also participates in a joint venture with the County to operate a regional Arts Council. The Town appoints six of the nineteen board members to the Board of Arts Council. Neither participating governments has any equity interest in the Arts Council, so no equity interest has been reflected in the financial statements at June 30, 2012. The Town contributed \$35,431 to the Arts Council during the year ended June 30, 2012. Complete financial statements for the Arts Council can be obtained from the Arts Council office at 130 Bridgers Street, Tarboro, North Carolina 27886.

# VI. Summary Disclosure of Significant Contingencies

#### Federal and State Assisted Programs

The Town has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of grant moneys.



# Town of Tarboro, North Carolina Law Enforcement Officers' Special Separation Allowance Required Supplementary Information Schedule of Funding Progress

Actuarial Valuation Date	Va A	uarial lue of ssets (a)	Liab -Pro	rial Accrued ility (AAL) jected Unit Credit (b)	(	nfunded AAL UAAL) (b - a)	R	nded atio a/b)	Covered Payroll (c)	UAAL as a % of Covered Payroll ((b - a)/c)
12/31/97	\$	-	\$	244,030	\$	244,030	\$	_	\$ 849,144	28.74%
12/31/98		-		241,171		241,171		-	854,257	28.23%
12/31/99		_		249,358		249,358		-	887,176	28.11%
12/31/00		-		379,424		379,424		-	968,123	39.19%
12/31/01		-		406,334		406,334		-	1,074,772	37.81%
12/31/02		-		460,527		460,527		-	1,090,623	42.23%
12/31/03		-		541,210	,	541,210		-	997,135	54.28%
12/31/04		-		550,061		550,061		-	1,021,735	53.84%
12/31/05		-		561,152		561,152		-	1,137,121	49.35%
12/31/06		-		521,523		521,523		-	1,145,907	45.51%
12/31/07		-		564,861		564,861		-	1,256,356	44.96%
12/31/08		-		612,936		612,936		-	1,412,040	43.41%
12/31/09		-		720,592		720,592		-	1,330,873	54.14%
12/31/10		_		723,975		723,975		-	1,296,123	55.86%
12/31/11		-		857,501		857,501		-	1,166,725	73.50%

# Town of Tarboro, North Carolina Law Enforcement Officers' Special Separation Allowance Required Supplementary Information Schedule of Employer Contributions

Year Ended	Annual Required		Percentage
June 30	Contribution		Contributed
1997	\$	24,598	45.22%
1998		25,048	99.52%
1999		29,932	83.28%
2000		30,286	82.31%
2001		32,718	76.19%
2002		39,944	62.40%
2003		44,563	78.53%
2004		49,110	97.74%
2005		51,807	85.98%
2006		52,354	91.35%
2007		50,842	101.30%
2008		57,305	104.78%
2009		65,578	82.08%
2010		74,784	51.47%
2011		74,571	65.71%
2012		72,940	97.12%

# Notes to the Required Schedules:

The information presented in the required supplementary schedules was determined as part actuarial valuation follows:

Valuation date	12/31/2011
Actuarial cost method	Projected unit credit
Amortization method	Level percent of pay closed
Remaining amortization period	19 Years
Asset valuation method	Market value
Actuarial assumptions: Investment rate of return*	5.00%
Projected salary increases*	4.25 - 7.85%
*Includes inflation at	3.00%
Cost-of living adjustments	N/A

# Town of Tarboro, North Carolina Other Postemployment Benefits Required Supplementary Information Schedule of Funding Progress

Actuarial Valuation Date	Va A	uarial lue of ssets (a)	Lia	narial Accrued ability (AAL) rojected Unit Credit (b)	Unfunded AAL (UAAL) (b - a)	R	nded atio a/b)	 Covered Payroll (c)	UAAL as a % of Covered Payroll ((b - a)/c)
12/31/07	\$	_	\$	12,029,113	\$ 12,029,113	\$	-	\$ 5,844,561	205.82%
12/31/09		-		12,121,144	12,121,144		-	6,532,708	185.55%
12/31/11		-		14,080,314	14,080,314		-	6,024,708	233.71%

# Town of Tarboro, North Carolina Other Postemployment Benefits Required Supplementary Information Schedule of Employer Contributions

Year Ended	Annual Required		Percentage
June 30	Contribution		Contributed
2009	\$	947,470	23.6%
2010		986,974	22.7%
2011		986,974	29.6%
2012		977,667	58.5%

# Notes to the Required Schedules:

The information presented in the required supplementary schedules was determined as part actuarial valuation follows:

Valuation date	12/31/2011
Actuarial cost method	Projected unit credit
Amortization method	Level percentage of Pay, open
Remaining amortization period	30 Years
Asset valuation method	Market value of assets
Actuarial assumptions: Investment rate of return*	4.0%
Medical cost trend rate Pre-Medicare trend rate Post-Medicare trend rate Year of ultimate trend rate	9.50 - 5.00% 7.00 - 5.00% 2018
*Includes inflation at	3.00%

#### MAJOR GOVERNMENTAL FUNDS

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Fiscal Year Ended June 30, 2012

					I	ariance Positive
_		Budget		Actual	<u>(1</u>	legative)
Revenues:						
Ad Valorem Taxes:	ø	2 672 664	\$	3,537,489	\$	(136,175)
Taxes	\$	3,673,664	Ф	21,719	Ф	(281)
Penalties and interest	Ф.	22,000	<u> </u>	3,559,208	\$	(136,456)
Total		3,695,664		3,339,208	Φ	(130,430)
Other Taxes and Licenses:						
Cable TV franchise	\$	165,000	\$	214,137	\$	49,137
Rental vehicle tax	Ψ	3,100	Ψ	2,710	*	(390)
Dog licenses/Beer & Wine		2,010		1,859		(151)
Privilege licenses		40,500		52,542		12,042
Total	\$	210,610	\$	271,248	\$	60,638
Total	_Ψ	210,010	Ψ	271,210		
Unrestricted Intergovernmental:						
Local option sales taxes	\$	1,270,000	\$	1,614,660	\$	344,660
Payments in lieu of taxes-outside sources		11,000		7,752		(3,248)
Utility franchise tax		900,000		812,341		(87,659)
Beer and wine tax		49,000		49,545		545
ABC profit distribution		8,000		2,500		(5,500)
Hold harmless reimbursements		180,000		189,362		9,362
Total		2,418,000		2,676,160		258,160
Restricted Intergovernmental:						
Powell Bill allocation	\$	294,000	\$	322,850	\$	28,850
Federal nutrition program		50,000		48,368		(1,632)
Federal aging program		8,500		10,228		1,728
Other grants		44,463		264,265		219,802
Total	\$	396,963	\$	645,711		248,748
Permits and Fees:						
Building permits	\$	25,000	\$	63,878	\$	38,878
Fees	*	21,350	·	18,894		(2,456)
Total	\$	46,350	\$	82,772	\$	36,422
Sales and Services:	ф	202 500	ď	163,449	\$	(40,051)
Recreation department fees	\$	203,500	\$	25,000	Φ	(40,031)
Sale of cemetery lots		25,000		43,334		2,414
Rent revenue	Φ.	40,920	ф.		<u> </u>	
Total		269,420		231,783		(37,637)
Investment Earnings		1,458		16,903	\$	15,445

(continued)

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Fiscal Year Ended June 30, 2012

		Budget	Actual	P	riance ositive egative)
Revenues: (continued)		8			
Miscellaneous:					
Sale of materials	\$	5,000	\$ 2,490	\$	(2,510)
Risk management		-	82,932		82,932
Other		162,798	160,705		(2,093)
Total	\$	167,798	\$ 246,127	\$	78,329
Charges for Services:					
Electric	\$	570,632	\$ 570,632	\$	-
Water and Sewer		569,269	569,269		-
Solid Waste		236,696	 236,696		
Total	\$	1,376,597	\$ 1,376,597		-
Total Revenues	\$	8,582,860	\$ 9,106,509	\$	523,649
Expenditures:					
General Government:					
Governing Body:					
Salaries and employee benefits	\$	61,424	\$ 61,118	\$	306
Operating expenditures		23,000	 9,822		13,178
Total	\$	84,424	 70,940	\$	13,484
Administration:					
Salaries and employee benefits	\$	608,329	\$ 283,485	\$	324,844
Operating expenditures		349,676	 334,330		15,346
Total	\$	958,005	\$ 617,815	\$	340,190
Finance - Accounting:					
Salaries and employee benefits	\$	141,201	\$ 160,030	\$	(18,829)
Operating expenditures		115,500	102,711		12,789
Total	. \$	256,701	 262,741		(6,040)
Finance - Administration:					
Salaries and employee benefits	\$	96,500	\$ 104,548	\$	(8,048)
Operating expenditures		45,300	 38,841		6,459
Total	\$	141,800	\$ 143,389	\$	(1,589)
Finance - Collections:					
Salaries and employee benefits	\$	197,858	\$ 199,331	\$	(1,473)
Operating expenditures		67,100	65,852		1,248
Total	\$	264,958	\$ 265,183		(225)

(continued)

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Fiscal Year Ended June 30, 2012

	Budget	Actual	Variance Positive (Negative)		
Expenditures: (continued)					
Planning and Economic Development:			_		
Salaries and employee benefits	\$ 159,476	\$ 112,263	\$	47,213	
Operating expenditures	 45,504	 27,332		18,172	
Total	\$ 204,980	\$ 139,595		65,385	
General Government: (continued)					
Public Works:					
Salaries and employee benefits	\$ 1,089,732	\$ 1,061,399	\$	28,333	
Operating expenditures	373,570	356,564		17,006	
Capital outlay	237,540_	 216,299		21,241	
Total	 1,700,842	\$ 1,634,262	\$	66,580	
Payment to Outside Agencies					
Princeville Fire Tax Reimbursement	\$ 8,327	\$ 8,327	\$	-	
Tarboro Edgecombe Airport	15,654	15,654		-	
Edgecombe County Library	146,528	146,528		-	
Blount-Bridgers House	35,431	35,431		-	
Carolinas Gateway Partnership	34,553	 34,553		-	
Total	\$ 240,493	\$ 240,493	\$	-	
Total General Government	\$ 3,852,203	\$ 3,374,418	\$	477,785	
Public Safety:					
Police:					
Salaries and employee benefits	\$ 2,113,734	\$ 2,117,361	\$	(3,627)	
Operating expenditures	280,715	259,951		20,764	
Capital outlay	 	 _		-	
Total	\$ 2,394,449	\$ 2,377,312	\$	17,137	
Fire:					
Salaries and employee benefits	\$ 1,295,527	\$ 1,269,571	\$	25,956	
Operating expenditures	144,700	 106,188		38,512	
Total	\$ 1,440,227	\$ 1,375,759	\$	64,468	
Total Public Safety	\$ 3,834,676	\$ 3,753,071	\$	81,605	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Fiscal Year Ended June 30, 2012

		Budget		Actual	Variance Positive (Negative)			
Expenditures: (continued)					·			
Transportation:								
Streets and Highways:								
Salaries and employee benefits	\$	526,935	\$	545,259	\$	(18,324)		
Capital outlay - Street construction		680,937		505,459		175,478		
Operating expenditures		460,602		397,553		63,049		
Total Transportation	\$	1,668,474	\$	1,448,271	\$	220,203		
Cultural and Recreation:								
Parks and Recreation:	_		Φ.	610 550	dr.	0.224		
Salaries and employee benefits	\$	619,894	\$	610,570	\$	9,324		
Operating expenditures		427,442		361,058		66,384		
Total Cultural and Recreation	\$	1,047,336	\$	971,628	\$	75,708		
Total Expenditures	\$	10,402,689	\$	9,547,388	\$	855,301		
Revenues Over (Under) Expenditures		(1,819,829)	\$	(440,879)	\$	1,378,950		
Other Financing Sources (Uses):								
Transfers from other funds	\$	1,186,058	\$	1,249,603		63,545		
Transfers to other funds		-		-		-		
Fund balance appropriated		633,771		_		(633,771)		
Total Other Financing Sources (Uses)	\$	1,819,829	\$	1,249,603		(570,226)		
Revenues and Other Financing Sources Over (Under) Expenditures								
and Other Financing Uses	\$		\$	808,724	\$	808,724		
Fund balances, beginning				3,505,887				
Fund balances, ending			\$	4,314,611				



#### Town of Tarboro, North Carolina Combining Balance Sheet Non-Major Governmental Funds For the Fiscal Year Ended June 30, 2012

Assets	Emergency Telephone System Fund		Law Enforcement Fund		Lighting & Building Capital Project		Main Street EDA Project		Total Non Major Governmental Funds	
Assets										
Cash and cash equivalents	\$	32,856	\$	21,780	\$	-	\$	-	\$	54,636
Receivables - Net:										
Other		8,924		6		-		-		8,930
Total Assets	\$	41,780	\$	21,786	\$	-	\$	-	\$	63,566
Liabilities and Fund Balances										
Liabilities:										
Accounts payable										
and accrued liabilities		25,708	\$	-	\$		\$	-		25,708
Fund Balances:										
Restricted:									•	
Stabilization by State Statute	\$	8,924	\$	6	\$	-	\$	-	\$	8,930
Public Safety		7,148		21,780		-				28,928
Unassigned		-		-		-		-		-
Total Fund Balances	\$	16,072	\$	21,786	\$	-	\$	-	\$	37,858
Total Liabilites and Fund Balances	\$	41,780	\$	21,786	_\$	•••	\$	-	_\$	63,566

## Town of Tarboro, North Carolina Combining Statement of Revenues, Expenditures, and Changes in Fund Balance Non-Major Governmental Funds For the Year Ended June 30, 2012

	Emergency Telephone System Fund		Law Enforcement Fund		Lighting & Building Capital Project		Main Street EDA Capital Project		Total Non-Major Governmental Funds	
Revenues:										
Unrestricted Intergovernmental	\$	-	\$	5,039	\$	-	\$	-	\$	5,039
Restricted Intergovernmental		107,052		-		156		57,148		164,356
Sales and Services		-		-		-		-		
Investment earnings		412		93		-				505
Miscellaneous		_		-				30,150		30,150
Total Revenues		107,464	· <u>\$</u>	5,132		156	\$	87,298		200,050
Expenditures:										
Current:										
Capital outlay	\$	74,668	\$	-	\$	-	\$	-	\$	74,668
Public safety		176,623		2,071		-		-		178,694
Economic Development		-		-		-		54,575		54,575
Total Expenditures	_\$_	251,291	\$	2,071				54,575		307,937
Revenues Over (Under) Expenditures		(143,827)		3,061		156		32,723		(107,887)
Other Financing Sources (Uses):										
Transfers from other funds	\$	-	\$	-	\$	211	\$	-	\$	211
Transfers to other funds		-		-		(18,388)		(63,389)		(81,777)
Total Other Financing										
Sources (Uses)	\$			-		(18,177)		(63,389)		(81,566)
Revenues and Other Financing Sources Over (Under) Expenditures										
and Other Financing Uses	\$	(143,827)	\$	3,061	\$	(18,021)	\$	(30,666)	\$	(189,453)
Fund Balance Beginning		159,899		18,725		18,021		30,666		227,311
Fund Balance Ending	\$	16,072	\$	21,786	\$	-	\$	**	\$	37,858

NON-MAJOR SPECIAL REVENUE FUNDS

#### Town of Tarboro, North Carolina Emergency Telephone System Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Fiscal Year Ended June 30, 2012

•				2012				
	-	Budget		Actual	Variance Positive (Negative)			
Revenues:								
Restricted Intergovernmental	\$	107,052	\$	107,052	\$	-		
Investment Earnings		70		412		342		
Total Revenues	\$	107,122	\$	107,464	\$	342		
Expenditures:								
Telephone	\$	75,000	\$	51,233	\$	23,767		
Software Maintenance		30,000		27,284		2,716		
Hardware Maintenance		15,447		17,738		(2,291)		
S.L. 2012-158 Expenditures		155,037		155,036		1		
Total Expenditures	\$	275,484	\$	251,291	\$	24,193		
Revenues Over (Under) Expenditures	\$	(168,362)	\$	(143,827)	\$	24,535		
Other Financing Sources (Uses):								
Fund Balance Appropriated		168,362		_		(168,362)		
Revenues and Other Financing Sources Over (Under) Expenditures								
and Other Financing Uses		_	\$	(143,827)		(143,827)		
Fund Balances:								
Beginning of year, July 1				159,899				
End of year, June 30			\$	16,072				

## Town of Tarboro, North Carolina Law Enforcement Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual For the Fiscal Year Ended June 30, 2012

				2012				
	1	Budget	Actual	Variance Positive tual (Negative)				
Revenues:		buget		<u> </u>				
Unrestricted Intergovernmental	\$	30,000	\$	5,039	\$	(24,961)		
Investment Earnings	·	200		93		(107)		
Total Revenues	\$	30,200	\$	5,132	\$	(25,068)		
Expenditures:								
Public Safety		40,488		2,071		38,417		
Revenues Over (Under) Expenditures	\$	(10,288)	\$	3,061	\$	13,349		
Other Financing Sources (Uses):								
Fund Balance Appropriated		10,288		-		(10,288)		
Revenues and Other Financing								
Sources Over (Under) Expenditures			_		ø.	2.071		
and Other Financing Uses		_	\$	3,061	<u>\$</u>	3,061		
Fund Balances:								
Beginning of year, July 1				18,725				
End of year, June 30			\$	21,786				



#### Town of Tarboro, North Carolina Main Street Capital Projects Fund

#### Schedule of Revenues, Expenditures, and

#### Changes in Fund Balance - Budget and Actual

			•		Actual	Variance			
		Project	Prior	C	urrent	7	Fotal to		Positive
	Au	thorization	 Years		Year		Date	(Negative)	
Revenues:									
Restricted Intergovernmental:									
NC Main Street Energy Grant	\$	196,671	\$ 60,829	\$	57,148	\$	117,977	\$	(78,694)
Expenditures:									
Economic Development	*****	393,342	 150,753		54,575		205,328		188,014
Excess of Revenues Over									
(Under) Expenditures	\$	(196,671)	 (89,924)		2,573		(87,351)		109,320
Other Financing									
Sources (Uses):									
Transfer (to)from General fund	\$	98,336	\$ 98,336	\$	(63,389)	\$	34,947	\$	(63,389)
Main Street Business Owners	-	98,335	 22,254		30,150		52,404		(45,931)
Total Other Financing									
Sources (Uses)		196,671	 120,590		(33,239)	\$	87,351		(109,320)
Excess of Revenues and Other Financing Sources Over									
(Under) Expenditures and Other Financing Uses		_	\$ 30,666	\$	(30,666)		_	\$	-
Fund Balance:									
Beginning of year, July 1					30,666				
End of year, June 30				\$	_				

## Town of Tarboro, North Carolina Lighting & Building Capital Projects Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual From Inception and For the Fiscal Year Ended June 30, 2012

					Variance				
	P	roject	Prior	_	urrent		otal to		ositive
	Auth	orization	 Years		Year		Date	(Negative)	
Revenues:									
Restricted Intergovernmental:								_	
ARRA/NC Dept of Commerce	\$	43,463	\$ 43,463	\$	156	\$	43,619	\$	156
Expenditures:									
Capital outlay		49,958	 31,937		_		31,937		18,021
Excess of Revenues Over									
(Under) Expenditures	\$	(6,495)	 11,526		156		11,682		18,177
Other Financing									
Sources (Uses):									
Transfer from (to):									
General fund	\$	6,495	\$ 6,495	\$	(156)	\$	6,339	\$	(156)
Electric fund		-	-		211		211		211
Electric Capital Project fund		_	 -		(18,232)		(18,232)		(18,232)
Total Other Financing									
Sources (Üses)		6,495	 6,495		(18,177)		(11,682)		(18,177)
Excess of Revenues and Other Financing Sources Over (Under) Expenditures and			,						
Other Financing Uses	\$		\$ 18,021	\$	(18,021)	\$	-	\$	_
Fund Balance:									
Beginning of year, July 1					18,021				
End of year, June 30				\$	-				

ENTERPRISE FUNDS

#### Town of Tarboro, North Carolina Electric Fund

#### Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP)

For the Fiscal Year Ended June 30, 2012

						Variance Positive
_		Budget		Actual		Negative)
Revenues:						
Operating Revenues:	ø	20 010 900	\$	27 057 402	\$	(1,953,398)
Electricity sales	\$	29,010,800	Ф	27,057,402 125,798	Ф	(1,933,398) 8,798
Other operating revenues	\$	29,127,800	\$	27,183,200	\$	(1,944,600)
Total Operating Revenues	Ф	29,127,800	Ф	27,165,200	Φ	(1,944,000)
Non-operating Revenues:						
Interest on investments	\$	998	\$	11,354	\$	10,356
Other non-operating revenue	Ψ	134,918	Ψ	243,627	*	108,709
Total Non-Operating Revenues	\$	135,916	\$	254,981	\$	119,065
Total Ivon operating revenues		100,5210				
Total Revenues		29,263,716		27,438,181		(1,825,535)
Expenditures:						
Administration and Operations:						
Salaries and employee benefits	\$	1,162,753	\$	1,072,312	\$	90,441
Administration		801,490		775,945		25,545
Operations		763,130		635,238		127,892
Total		2,727,373		2,483,495	\$	243,878
Other Operating Expenses:						
Load management		190,000		174,765		15,235
Electrical Power Purchases		24,818,934	\$	23,115,683	\$	1,703,251
Capital Outlay:						
Distribution system	\$	200,000	\$	200,480	\$	(480)
Equipment		21,109		8,405		12,704
Total Capital Outlay		221,109		208,885		12,224
Total Expenditures	\$	27,957,416	\$	25,982,828	\$	1,974,588
Revenues Over (Under) Expenditures	_\$	1,306,300	\$	1,455,353	\$	149,053
Other Financing Sources (Uses):						
Transfer to General Fund	\$	(1,186,058)	\$	(1,186,058)	\$	-
Fund balance appropriated		28,517		-		(28,517)
Contribution to Reserves		(163,680)		-		163,680
Transfer to Electric Capital Project Fund		(1,579)		(101,579)		(100,000)
Transfer from Electric Capital Projects Fund		16,500		14,376		(2,124)
Transfer to Electric Capital Projects Fund				(211)		(211)
Total Other Financing Sources	\$	(1,306,300)	\$	(1,273,472)	\$	32,828
					(	(continued)

## Town of Tarboro, North Carolina Electric Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Fiscal Year Ended June 30, 2012

	l .				ariance Positive
	Budget		Actual	(N	(egative)
(continued) Revenues Over Expenditures and Other Financing Sources (Uses)	\$ -	_ \$	181,881	\$	181,881
Reconciliation from budgetary basis (modified accrual) to full accrual:			·		
Reconciling Items:					
Depreciation		\$	(1,542,033)		
Increase in other postemployment benefits			(82,410)		
Increase in accrued vacation pay			(12,145)		
Capital outlays			208,885		
Transfer from Electric to Capital Project Fund			101,579		
Transfer to Electric from Capital Project Fund			(14,376)		
Transfer from Capital Project Fund to Electric Ca	pital Project Fund		18,232		
Capital contributions			1,062,118		
Total Reconciling Items			(260,150)		
Change in Net Assets		\$	(78,269)		

## Town of Tarboro, North Carolina Water and Sewer Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Fiscal Year Ended June 30, 2012

		Budget	Actual	P	ariance Positive egative)
Revenues:		Duuget	 Actual		ogust (o)
Operating Revenues:					
Water and Sewer Sales	\$	4,037,200	\$ 3,953,764	\$	(83,436)
Water and sewer taps	•	8,500	30,318		21,818
Other operating revenues		24,776	28,049		3,273
Total Operating Revenues	\$	4,070,476	\$ 4,012,131	\$	(58,345)
Nonoperating Revenues:					
Interest earnings	\$	768	\$ 8,307	\$	7,539
Other non-operating revenues		55,668	75,173		19,505
Total Operating Revenues	\$	56,436	\$ 83,480	\$	27,044
Total Revenues	\$	4,126,912	 4,095,611	\$	(31,301)
Expenditures:					
Water and Sewer Administration:					
Salaries and employee benefits	\$	1,296,328	\$ 1,350,014	\$	(53,686)
Professional services		39,000	21,994		17,006
Administration		813,685	 757,779		55,906
Total	\$	2,149,013	 2,129,787	\$	19,226
Water Treatment and Distribution:					
Utilities	\$	250,000	\$ 248,839	\$	1,161
Other operating expenditures		589,197	 550,227		38,970
Total	\$	839,197	 799,066		40,131
Waste Collection and Treatment:					
Utilities	\$	296,000	\$ 322,028	\$	(26,028)
Other operating expenditures		454,668	 401,473		53,195
Total		750,668	\$ 723,501		27,167
Capital Outlay:					
Equipment	\$	242,779	\$ 186,508	\$	56,271
Water Treatment Plant		_	-		
Sewer Treatment		77,000	 42,303	<u></u>	34,697
Total		319,779	\$ 228,811		90,968
Total Expenditures	\$	4,058,657	\$ 3,881,165	\$	177,492
Revenues Over (Under) Expenditures	\$	68,255	\$ 214,446	\$	146,191

(continued)

# Town of Tarboro, North Carolina Water and Sewer Fund Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP) For the Fiscal Year Ended June 30, 2012

		Budget	Actual	I	ariance Positive Jegative)
(continued)					
Other Financing Sources (Uses): Fund balance appropriated Contribution to Reserves.	\$	95,466 (163,721)	\$ - -	\$	(95,466) 163,721
Total Other Financing Sources (Uses)	\$	(68,255)	\$ 	\$	68,255
Revenues Over Expenditures and Other Financing Sources (Uses)	_\$	-	\$ 214,446	\$	214,446
Reconciliation from budgetary basis (modified accrual) to full accrual:					
Reconciling Items:  Depreciation Increase in other postemployment benefits Decrease in accrued vacation pay Capital outlay Total Reconciling Items			\$ (997,200) (98,998) 24,948 228,811 (842,439)		
Change in Net Assets		,	\$ (627,993)		

#### Town of Tarboro, North Carolina Solid Waste Fund

#### Schedule of Revenues and Expenditures Budget and Actual (Non - GAAP)

#### For the Fiscal Year Ended June 30, 2012

				P	ariance 'ositive
		Budget	 Actual	(N	egative)
Revenues:					
Operating Revenues:					
Charge for Services:	_		000.00		2.160
Solid waste collection & disposal charge	\$	989,038	\$ 992,207		3,169
Non-Operating Revenues:					
Interest on investments		174	1,484		1,310
Solid Waste Disposal Tax		-	7,646		7,646
Other non-operating revenues		89,588	 94,777		5,189
Total Revenues	\$	1,078,800	 1,096,114	\$	17,314
Expenditures:					
Solid Waste Collection and Disposal:					
Salaries and employee benefits	\$	306,922	\$ 291,935	\$	14,987
Sanitary landfill fees		317,588	318,710		(1,122)
Administration		465,196	468,323		(3,127)
Total	\$	1,089,706	\$ 1,078,968	\$	10,738
Capital outlay		_	-		-
Total Expenditures	\$	1,089,706	\$ 1,078,968	\$	10,738
Revenues Over (Under) Expenditures	\$	(10,906)	\$ 17,146	\$	28,052
Other Financing Sources (Uses):					
Fund balance appropriated		10,906	 -		(10,906)
Revenues Over Expenditures					
and Other Financing Sources (Uses)	\$	-	 17,146	\$	17,146
Reconciliation from budgetary basis					
(modified accrual) to full accrual:					·
Reconciling Items:					
Depreciation			\$ (45,287)		
Increase in other postemployment benefits			(30,305)		
Increase in accrued vacation pay			(4,282)		
Capital outlay			 		
Total Reconciling Items			\$ (79,874)		
Change in Net Assets			\$ (62,728)		

# ENTERPRISE FUNDS CAPITAL PROJECTS

#### Town of Tarboro, North Carolina Electric Capital Projects Fund Sara Lee Generator Project

#### Schedule of Revenues, Expenditures, and

#### Changes in Fund Balance - Budget and Actual

						Actual			V	ariance
		Project		Prior	(	Current		Total to	_	ositive
	Au	thorization		Year		Year		Date	<u>(N</u>	egative)
Revenues										
Sara Lee Generator Project:							_			
CDBG Grant	\$	675,000	\$	63,308	\$	611,692	\$	675,000	\$	(05,000)
Rural Center Grant		450,000		-		412,191		412,191		(37,809)
Carolinas Gateway										
Partnership Grant		11,250		11,250		••		11,250		-
Total Revenues	\$	1,136,250	\$	74,558		1,023,883		1,098,441	\$	(37,809)
Total Revenues		1,100,000		,						
Expenditures:										
Sara Lee Generator Project:										
Professional services	\$	102,500	\$	85,808	\$	16,400	\$	102,208	\$	292
Construction		1,046,579		-		1,009,062		1,009,062		37,517
Total Expenditures	\$	1,149,079	\$	85,808	\$	1,025,462	\$	1,111,270	\$	37,809
Excess of Revenues Over										
(Under) Expenditures	\$	(12,829)	\$	(11,250)	\$	(1,579)	\$	(12,829)	\$	-
Other Financing										
Sources (Uses):										
Transfer from Electric fund		12,829		11,250		1,579		12,829	***************************************	-
Unexpended Balances	_\$_		_\$_	<b>*</b>		-	\$	_	\$	-

#### Town of Tarboro, North Carolina Electric Capital Projects Fund SCADA & Lighting Project

#### Schedule of Revenues, Expenditures, and

#### Changes in Fund Balance - Budget and Actual

				1	Actual			Variance		
	1	Project	 Prior	C	urrent	7	Total to	P	ositive	
	Aut	horization	 Year		Year		Date	<u>(N</u>	egative)	
Revenues										
SCADA & Lighting Project:										
ARRA/NC Dept of Commerce		156,537	\$ 100,015		28,236		128,251		(28,286)	
Expenditures:										
SCADA & Lighting Project:										
Lighting	\$	32,717	\$ 5,794	\$	9,993	\$	15,787	\$	16,930	
Equipment		183,636	154,037		29,599		183,636		-	
Total Expenditures	\$	216,353	\$ 159,831	\$	39,592	\$	199,423	\$	16,930	
Excess of Revenues Over										
(Under) Expenditures		(59,816)	 (59,816)		(11,356)		(71,172)		(11,356)	
Other Financing										
Sources (Uses):										
Transfer from Electric fund	\$	59,816	\$ 59,816	\$	(6,876)	\$	52,940	\$	(6,876)	
Transfer from Capital Project fund		•••	 ***		18,232		18,232		18,232	
Total Other Financings										
Sources (Uses)		59,816	 59,816		11,356		71,172		11,356	
Unexpended Balances	\$	-	\$ ••	\$	-		-	\$	-	

#### Town of Tarboro, North Carolina Electric Capital Projects Fund Superior Essex Project

#### Schedule of Revenues, Expenditures, and

#### Changes in Fund Balance - Budget and Actual

				A	Actual			Variance		
		Project	 Prior	C	urrent	T	Total to	Positive		
	Au	thorization	 Year		Year		Date		Negative)	
Revenues										
Superior Essex Project:										
Carolinas Gateway	\$	10,000	\$ -	\$	10,000	\$	10,000	\$	-	
Rural Center Grant		640,000	-		-		-		(640,000)	
Golden Leaf		500,000	-		-		-		(500,000)	
Industrial Develop. Fund		250,000	-		-		-		(250,000)	
Total Revenues	\$	1,400,000	\$ 	\$	10,000	\$	10,000	\$	(1,390,000)	
Expenditures:										
Superior Essex Project:										
Professional Services	\$	35,000	\$ 7,500	\$	17,500	\$	25,000	\$	10,000	
Construction		1,465,000	-		36,110		36,110		1,428,890	
Total Expenditures	\$	1,500,000	\$ 7,500	\$	53,610	\$	61,110	\$	1,438,890	
Excess of Revenues Over										
(Under) Expenditures	.\$	(100,000)	\$ (7,500)	\$	(43,610)	<b>\$</b>	(51,110)	\$	48,890	
Other Financing										
Sources (Uses):										
Transfer from Electric fund	**************************	100,000	 7,500		92,500		100,000			
Unexpended Balances		_	\$ 	\$	48,890		48,890		48,890	

## CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

### Town of Tarboro, North Carolina Comparative Schedule of Capital Assets, by Source June 30, 2012

	2012			2011
Capital Assets:				
Land	\$	1,909,193	\$	1,909,193
Building		6,242,554		6,040,318
Other improvements		2,864,250		2,818,461
Infrastructure streets		49,398,399		48,892,940
Infrastructure sidewalks		549,028		549,028
Equipment		7,474,718		7,400,050
Construction in progress		-		31,937
Total Capital Assets	\$	68,438,142	\$	67,641,927
Capital Assets by Source:				
General Government	\$	2,284,281	\$	2,284,281
Public Safety		7,093,151		7,018,483
Public Works		53,403,719		52,696,235
Cultural and Recreational		5,656,991		5,642,928
Total Capital Assets by Source	\$	68,438,142	\$	67,641,927

Town of Tarboro, North Carolina Schedule of Capital Assets, by Function and Activity June 30, 2012

						Other		Infrastructure	ucture								
		Land	B	Buildings	Imp	Improvements	S	Streets	Side	Sidewalks		CIP	Eq	Equipment		Total	
- - -											ž						
General Government	6	1 550 603	€	353 057	64	187.726	6/9	•	643		€9		69	7,874	<del>69</del>	2,099,350	
Administration	9	1,00,000	<del>3</del>		÷		,							168,382		168,382	
rinance								,				•		16,549		16,549	
ridiming																	
Total General Government	55	1,550,693	89	353,057	89	187,726	8		89	1	8	•	8	192,805	8	2,284,281	
Public Safety	6	0000	e	1 301 780	¥	36 338	64		69		€9		<del>69</del>	2,704,785	69	4,054,403	
Fire	9	0,000	<del>)</del>	628,098	€	231,613	<b>)</b>	•	+	1		•		2,179,037		3,038,748	
Total Public Safety	69	8,500	ક્ક	1,929,878	6-9	270,951	8		6-9		ક્ક		<del>69</del>	4,883,822	89	7,093,151	
Public Works					,		•		€		6		6	190 05	64	30.261	
Garage	<del>69</del>		69		<del>69</del>	•	<del>-</del>		A	ŧ	9		9	30,401	<del>)</del>	102,000	
Buildings and grounds		•		780,902		583,304		•		•				708,833		2,073,039	
Administration		,				•		•		•		•		10,637		10,637	
Daning		ı		•		,		1						90,414		90,414	
CALLED IN B		1		,		189.741	4	49.398.399				1		1,062,200		50,650,340	
Sifeets						•				549,028		į				549,028	
Sidewaiks																	
Total Public Works	89		69	780,902	8	773,045	\$	49,398,399	69	549,028	€9		\$	1,902,345	69	53,403,719	
Cultural and Recreational	6	340 000	e	2 178 717	€	1 632 528	64	ı	69	•	6-9	1	69	495,746	€9	5,656,991	
Cultural and Neoleanon	9	000,000	•	2,110,111													
Total Capital Assets	↔	1,909,193	<del>69</del>	6,242,554	<del>\$</del>	2,864,250	\$	\$ 49,398,399	89	549,028	<del>69</del>		<del>69</del>	7,474,718	89	68,438,142	



#### Town of Tarboro, North Carolina Schedule of Cash and Investment Balances June 30, 2012

Cash and Cash Equivalents	
On hand	\$ 3,225
In demand deposits	1,165,770
Certificates of deposit with maturities of 91 days or less	3,500,000
Certificates of deposit with maturities of over 91	3,550,000
North Carolina Capital Management Trust	766,570
Total	\$ 8,985,565
Distribution by Funds	
General Fund	\$ 4,235,973
Special Revenue Funds	54,636
Capital Projects Funds	
Enterprise Funds:	
Electric Fund	2,430,243
Water and Sewer Fund	1,901,141
Solid Waste Fund	363,572
Total	\$ 8,985,565

#### Town of Tarboro, North Carolina General Fund Schedule of Ad Valorem Taxes Receivable June 30, 2012

Et V. sou	3	acollected Balance	,	Additions		follections ad Credits	]	ncollected Balance ne 30, 2012
Fiscal Year 2011-2012	<u> </u>	e 30, 2011	\$	3,580,883	\$	3,450,764	\$	130,119
2011-2012	Φ	113,967	Ψ	212,810	Ψ	69,912	•	256,865
2009-2010		92,694				8,411		84,283
2008-2019		19,743		_		3,109		16,634
2008-2009		14,090				1,478		12,612
2006-2007		10,599		_		556		10,043
2005-2007		10,070		-		658		9,412
2003-2005		9,938		_		484		9,454
2003-2004		7,465		-		243		7,222
2002-2003		9,463		_		441		9,022
Prior years		26,500		-		23,272		3,228
	\$	314,529	\$	3,793,693	\$	3,559,328	\$	548,894
		ement with Re					\$	3,559,208
	Int Pri Pri	nciling Items: erest collected or years taxes or or year releases censes		off			\$	(21,719) 23,156 (2,586) 1,269
		Total Re	concili	ng Items			\$	120
		Total Co	llection	s and Credits			\$	3,559,328

#### Town of Tarboro, North Carolina Analysis of Current Tax Levy City - Wide Levy

For the Fiscal Year Ended June 30, 2012

						Total	Levy	
		Ci	ty - Wide		e	Property excluding Legistered	Re	egistered
		Property	ty wat	 Total		Motor		Motor
		Valuation	Rate	Levy		Vehicles	V	ehicles
Original Levy:				 	***************************************			
Property taxed at current:								
Real estate	\$	590,480,650	0.41	\$ 2,420,971	\$	2,420,971	\$	-
Personal property		175,112,933	0.41	717,963		717,963		-
Gross Levy	\$	765,593,583		\$ 3,138,934	\$	3,138,934	\$	•
Add:								
Motor vehicles taxed at								
current year's rate		62,833,238	0.41	257,616		-		257,616
Other afterlists (1)		39,702,934		161,039		161,039		-
Late listing penalties				5,900		5,900		40.000
Licenses				 42,408		1,518		40,890
	\$	868,129,755		\$ 3,605,897	\$	3,307,391	\$	298,506
Deduct releases:		(6,287,097)		(25,014)		(18,634)		(6,380)
Net levy	\$	861,842,658		\$ 3,580,883	\$	3,288,757	\$	292,126
Uncollected taxes at June 3	30, 2	012		130,119		73,314		56,805
Current year's taxes collect	ted			\$ 3,450,764	\$	3,215,443	\$	235,321
Current levy collection per	cent	age		 96.37%		97.77%	-	80.55%

<sup>(1)</sup> Includes Public Service Companies; also includes discoveries at varying tax rates.

#### STATISTICAL SECTION

This part of the Town of Tarboro's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the Town's overall financial health.

Contents	Page
Financial Trends  These schedules contain trend information to help the reader understand how the Town's financial performance and wellbeing have changed over time.	<b>8</b> 5
Revenue Capacity  These schedules contain information that helps the reader  assess the Town's most significant local revenue source, the  property tax.	91
Debt Capacity  This schedule presents information to help the reader assess  the affordability of the Town's ability to issue debt in the future.	98
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.	101
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the Town's financial report relates to the services the Town provides and the activities it performs.	104

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual reports for the relevant year.

# TOWN OF TARBORO, NORTH CAROLINA Net Assets by Component Last Ten Fiscal Years (accrual basis of accounting) (amounts expressed in thousands)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Governmental Activities Invested in capital assets, net of related debt	31,997	29,769	28,490	27,080	25,025	23,969	22,134	20,560	18,800	17,418
Unrestricted  Total governmental activities net assets	5,285	5,139 34,908	33,244	91,110 31,110	3,036	3,084	2,436 24,903	950 22,483	(215)	570 570 19,939
Business Type Activities Invested in capital assets, net of related debt	47,308	48,543	47,940	46,729	45,835	43,879	42,450	40,408	38,195	37,230
Restricted Unrestricted	9,180	6,521	5,899	5,665	5,918	5,010	4,439	4,650	5,472	5,669
Total business-type activities net assets	56,488	55,064	53,839	52,394	51,753	48,889	46,889	45,058	43,667	42,899
Primary Government Invested in capital assets, net of related debt	79,305	78,312	76,430	73,809	70,860	67,848	64,584	896'09	56,995	54,648
Restricted	•		4,040	3,363	836	759	333	973	2,292	1,951
Unrestricted	.14,465	11,660	6,613	6,332	8,954	8,094	6,875	2,600	5,257	6,239
Total primary government net assets	93,770	89,972	87,083	83,504	80,650	76,701	71,792	67,541	64,544	62,838

TOWN OF TARBORO, NORTH CAROLINA
Changes in Net Assets
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)

					Fiscal Year	sar		•		
	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Expenses										
Governmental activities:			1	!			6	,		6
General Government	1,862	3,874	2,719	2,737	2,920	3,062	3,590	3,630	3,369	3,409
Public safety	3,802	3,793	3,832	2,899	3,751	3,938	4,477	4,386	4,518	4,413
Transportation	2,576	2,913	1,790	3,448	1,855	2,560	2,667	2,894	2,549	2,659
Economic and physical development	•	•	426	832	446	18	102	•	163	55
Cultural and recreation	1,266	1,386	1,260	1,267	1,198	1,166	1,247	1,102	1,139	1,139
Total governmental activities expenses	9,506	11,966	10,027	11,183	10,170	10,744	12,083	12,012	11,938	11,675
Business Type Activities:										
Water & Sewer	3,296	3,533	3,727	3,663	3,932	4,036	4,413	4,385	4,549	4,723
Electric	21,585	22,178	22,005	23,689	24,468	24,616	27,301	28,146	28,410	27,411
Solid Waste	643	782	919	644	889	924	1,024	1,033	1,063	1,159
Total business-type activities net assets	25,524	26,493	26,348	27,996	29,088	29,576	32,738	33,564	34,022	33,293
Total primary government expenses	35,030	38,459	36,375	39,179	39,258	40,320	44,821	45,576	45,960	44,968
Program Revenues Governmental activities: Charges for services:										
General Government	55	80	1,070	1,026	1,063	1,266	1,334	1,332	1,426	1,420
Public Safety	93	189	47	218	572	71	57	103	09	88
Transportation	388		•	,	350	377	333	250	164	•
Cultural and recreation	128	136	156		247	255	194	303	221	188
Operating Grants and Contributions	186	357	369	363	101	1	107	501	290	753
Capital Grants and Contributions	(44)	94	205		,	103	,			69
Total governmental activities program revenues	806	856	1,847	1,607	2,333	2,072	2,025	2,489	2,461	2,518
Business Type Activities: Charges for services:										
Water & Sewer	2,643	2,665	2,865	3,081	2,895	2,919	3,172	3,307	4,040	4,012
Electric	21,380	22,310	22,002	23,311	24,015	23,879	26,862	28,476	29,035	27,183
Solid Waste	638	653	685	704	739	898	945	942	856	892
Operating Grants and Contributions	•	•	•	1	•	ı	•		,	422
Capital Grants and Contributions	2,352	510	493	4	664	5	594	129	205	1,080
Total business-type activities program revenues	27,013	26,138	26,045	27,096	28,313	27,671	31,573	32,854	34,238	33,689
Total primary government revenues	27,819	26,994	27,892	28,703	30,646	29,743	33,598	35,343	36,699	36,207

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						Fiscal Year	ar				
		2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
	Net (expense)/revenue Governmental activities	(8,700)	(11,110)	(8,180)	(9,576)	(7,837)	(8,672)	(10,058)	(9,523)	(9,477)	(9,157)
	Business-type activities	1,489	(355)	(303)	(006)	(775)	(1,905)	(1,165)	(710)	216	396
	ı otal primary government net expense	(1,211)	(11,402)	(8,483)	(10,470)	(8,012)	(1/2,01)	(11,223)	(10,233)	(9,201)	(8,/01)
	General Revenues and Other Changes in Net Assets										
	Governmental activities:	٠									
	Taxes										
	Ad valorem taxes	3,113	3,101	3,082	3,073	3,039	3,039	3,035	3,239	3,194	3,822
	Other taxes and licenses	114	132	136	140	144	179	205	230	241	271
	Unrestricted intergovernmental	2,198	2,331	2,592	2,462	2,591	2,777	2,728	2,434	2,507	2,676
	Unrestricted investment earnings	74	58	110	201	204	189	74	16	∞	18
	Miscellaneous	205	107	190	195	345	274	217	45	09	246
	Transfers	794	1,144	1,023	1,080	111	1,129	891	1,139	1,657	1,186
	Total governmental activities	6,498	6,873	7,133	7,151	6,434	7,587	7,150	7,103	7,667	8,219
	Business Type Activities:										
Ω	Unrestricted investment earnings	122	92	101	181	245	170	55	17	8	21
7	Transfers	(794)	(1,144)	(1,023)	(1,080)	(111)	(1,129)	(890)	(1,139)	(1,657)	(1,186)
	Total business-type activities net assets	(672)	(1,068)	(922)	(668)	134	(626)	(835)	(1,122)	(1,649)	(1,165)
	Total primary government revenues	5,826	5,805	6,211	6,252	6,568	6,628	6,315	5,981	6,018	7,054
	Change in Net Assets										
	Governmental Activities	(2,202)	(2,374)	(1,048)	(2,011)	(140)	(1,085)	(2,909)	(2,420)	(1,810)	(938)
	Prior period adjustment - Governmental Activities	1	•	(616)	(123)	•	ı	•			•
	Business-type activities	817	(1,424)	(1,224)	(1,445)	(869)	(2,864)	(2,000)	(1,831)	(1,429)	(206)
	Total primary government	(1,385)	(3,798)	(2,888)	(3,579)	(838)	(3,949)	(4,909)	(4,251)	(3,239)	(1,707)

#### TOWN OF TARBORO, NORTH CAROLINA Governmental Activities Tax Revenues by Source Last Ten Fiscal Years

#### (modified accrual basis of accounting) (amounts expressed in thousands)

Fiscal Year	Property Tax	Franchise Tax	Rental Vehicle Tax	Animal Tax	Privilege License	Total
2002	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2003	3,078	84	3	1	26	3,192
2004	3,099	90	7	2	33	3,231
2005	3,104	96	7	2	31	3,240
2006	3,054	99	8	1	32	3,194
2007	3,021	104	9	1	30	3,165
2008	3,022	135	8	1	34	3,200
2009	3,069	169	6	1	29	3,274
2010	3,164	172	3	1	54	3,394
2011	3,154	177	3	1	59	3,394
2012	3,559	214	3	2	53	3,831

TOWN OF TARBORO, NORTH CAROLINA Fund Balances of Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

		, 11			1 11
2012	49 1,913 897	4,315	ı	38	38
2011	68 2,029	3,506	1	(36)	(36)
2010	1,543	2,809		354	361
2009	1,504	3,344	-	260	328
2008	1,329	3,898	46	201	347
2007	1,584 2,483	4,067			178
2006	1,173	4,315	,	7	87
2005	1,535	4,390		108	653 762
2004	1,146	4,823	t	72	74
2003	1,712 3,302	5,014		29	29
	General Fund Reserved Unreserved Non-Spendable Restricted Assigned	Unassigned Total General Fund	All other governmental funds Reserved	Unreserved, reported in: Special revenue funds	Capital projects funds Total all other governmental funds

TOWN OF TARBORO, NORTH CAROLINA
Changes in Fund Balances-Governmental Funds
Last Ten Fiscal Years
(Accrual Basis of Accounting)
(Amounts expressed in thousands)

2011 2012		3,232 3,473						1	1							287 74			-	9,809 9,855	(1.378) (567)				1,657 1,186	279 619	
2010	3,394	3,115	52	408	16	•	100	1,293	8,378											10,019	(1.641)	(*)	1,210	(71)	1,139	(502)	
2009		3,168						1			3,403	4,304	850	1,123		102		•		9,782	(1 464)	(10167)	957	(67)	068	(574)	
2008	3.200	3,258	64	255	189	7	274	1,266	8,513		3,084	4,047	1,394	1,099		17				9,641	(1 128)	(021(1)	1.129	. '	1,129		
2002		3,542									2,842	3,582	984	1,053		446				8,907	(368)	(003)	1.419	(1,308)	111	(157)	
2006	3.194	3,142	84	221	201	10	204	1,026	8,082		2,727	3,454	1,548	1,225		833				9,787	(1 705)	(50/41)	1.426	(346)	1,080	(625)	
2005	3.240	3,158	47	205	110	6	189	1,020	7,978		2,725	3,381	1,064	1,151		426			•	8,747	(092)	(201)	2.105	(1,082)	1,023	254	
2004	3,231	2,898	47	216	58	27	9/	902	7,455		2,880	3,268	1,463	1,133		1			•	8,744	(1 280)	(1,202)	1.176	(32)	1,144	(145)	
2003									7,408		3.017	3,152	646	1,240		•		•		8,055	(447)	(1+0)	1 384	(260)	794	147	
	Revenues	Intergovernmental	Permits and fees	Sales and services	Investment earnings	Assessments	Miscellaneous	Charges for services	Total general fund	Exnenditures	General government	Public safety	Transportation	Culture and recreation	Economic Development	Capital Projects	Debt Service	Principal	Interest	Total all other governmental funds	Excess of revenues	over(under) expenditures	Other financing sources (uses)	Transfers out	Total other financing sources (uses)	Net change in fund balances	200000000000000000000000000000000000000

Debt service as a percentage of noncapital expenses

#### TOWN OF TARBORO, NORTH CAROLINA

#### General Governmental Tax Revenues by Source (1)

#### Last Ten Fiscal Years

(modified accrual basis of accounting) (amounts expressed in thousands)

Fiscal Year	Property Tax	Licenses, Permits and Fees	Other Taxes and Licenses	Inter- governmental	Sales and Services	Interest	Special Assessments	Other	Total
2003	3,078	94	114	2,746	183	74	21	165	6,475
2004	3,099	47	132	2,898	216	58	27	76	6,553
2005	3,104	47	137	3,158	205	108	9	190	6,958
2006	3,054	84	140	3,142	221	201	10	204	7,056
2007	3,022	64	144	3,215	247	204	8	345	7,249
2008	3,022	64	179	3,258	255	189	6	274	7,247
2009	3,068	57	205	3,168	232	74	0	220	7,024
2010	3,164	52	230	3,116	408	16	0	100	7,086
2011	3,154	56	241	3,230	265	8	0	95	7,049
2012	3,559	83	271	3,473	232	17	0	276	7,911

<sup>(1)</sup> Includes General, Special Revenue, and Capital Projects Funds

#### TOWN OF TARBORO, NORTH CAROLINA

### Assessed Value of Property Last Ten Fiscal Years (amounts expressed in thousands)

										Assessed
			Real Property		Personal	Public	Total	Total Direct	Estimated	Value as a
	Fiscal	Assessed	Less	Net	Property	Service Co.	Assessed	Tax Rate	Actual	Percentage o
	Year	Value	Exemptions	Value 1	Value 1	Value 2	Value	Base	Value	Actual Value
_										
	2003	406,447	4,143	402,304	291,303	31,204	724,811	4.20	784,430	92.4%
	2004	413,005	4,213	408,792	276,071	31,206	716,069	4.20	787,970	90.9%
	2005	417,943	4,717	413,226	273,912	30,844	717,982	4.20	796,620	90.1%
	2006	423,239	4,640	418,599	265,797	31,780	716,176	4.20	789,931	90.7%
			4,498	420,383	260,894	28,232	709,509	4.20	837,194	84.7%
	2007	424,881	. 4,496	420,363	200,094	20,232	100,500	4.20	057,174	01.770
	2008	428,042	5,001	423,041	253,632	27,992	704,665	4.20	841,843	83.7%
	2009	429,893	4,800	425,093	254,605	26,008	705,706	4.20	712,719	99.0%
	2010	593,362	7,600	585,762	247,990	33,946	867,698	3.60	877,737	98.9%
	2011	598,405	7,213	591,192	242,030	32,598	865,820	3.60	884,073	97.9%
	2012	598,788	8,467	590,321	241,150	30,371	861,842	4.10	879,080	98.0%

Note: Real property is revalued once every eight years; the last occurred in 2009.

 $<sup>^{\</sup>rm 1}\,$  Edge combe Co. Tax Assessor for real and personal property value

<sup>&</sup>lt;sup>2</sup> Public Service Co. NC Dept of Revenue

TOWN OF TARBORO, NORTH CAROLINA
Property Tax Rates
Direct and Overlapping Governments
Last Ten Fiscal Years
(rate per \$100 of assessed value)

2011 2012	0.36 0.41	0.86 0.00
2010	0.36	0.86
2009	0.42	0.94
2008	0.42	0.94
2007	0.42	0.94
2006	0.42	0.93
2005	0.42	0.93
2004	0.42	0.91
2003	0.42	0.91
-	Direct: Town of Tarboro	Overlapping: Edgecombe County

Source: Edgecombe County CAFR (6/30/11). Property was revalued in 2009.

Note: Overlapping rates are those of local and county governments that apply to property owners within the Town of Tarboro.

## TOWN OF TARBORO, NORTH CAROLINA Principal Property Taxpayers June 30, 2012 (amounts expressed in thousands)

		2011-2012			2010-2011	
			% of Total			% of Total
	Taxable		Taxable	Taxable		Taxable
	Assessed		Assessed	Assessed		Assessed
Taxpayer	Value	Rank	Value	Value	Rank	Value
Carolina System Technology, Inc	65,853	1	8.5%	69,274	1	9.0%
Sara Lee Bakery Co	49,166	2	6.4%	40,848	2	5.3%
Carolina Tel & Tel Company	20,116	3	2.6%	22,048	. 3	2.9%
Kitchens of Sara Lee Corp	17,274	4	2.2%	17,274	4	2.2%
Superior Teletec, Inc	14,584	5	1.9%	15,588	5	2.0%
Art Mortgage Borror Prop.	10,226	6	1.3%	10,226	6	1.3%
Lowe's Home Centers Inc.	10,112	7	1.3%			
Wal-Mart Real Estate Business	8,848	8	1.1%	8,848	8	1.1%
Spongex, LLC	8,441	9	1.1%	10,368	9	1.3%
Air Systems Components LP	8,387	10	1.1%	7,789	10	1.0%
Sunrise IV Albemarls SL LLC				8,382	9	1.1%

		2009-2010			2008-2009	
			% of Total			% of Total
	Taxable		Taxable	Taxable		Taxable
	Assessed		Assessed	Assessed		Assessed
Тахрауег	Value	Rank	Value	Value	Rank	Value
Carolina System Technology, Inc	71,614	1	8.3	66,930	1	9.5%
Sara Lee Bakery Co	31,473	2	3.7	37,408	2	5.3%
Carolina Tel & Tel Company	23,525	3	2.7	20,193	3	2.9%
Kitchens of Sara Lee Corp	17,274	4	1.0	11,000	5	1.6%
Superior Teletec, Inc	13,345	5	1.5	15,533	4	2.2%
Art Mortgage Borror Prop.	10,226	6	1.2	-		
Lowe's Home Centers Inc.	9,125	7	1.1	-		
Wal-Mart Real Estate Business	8,848	8	1.1	7,607	10	1.1%
Spongex, LLC	8,325	9	1.0	8,242	8	1.2%
Air Systems Components LP	7,789	10	1.1	8,613	7	1.2%
Sunrise IV Albemarls SL LLC	ŕ			-		
URS Real Estate LP				8,644	6	1.2%
General Foam Plastics LP				8,044	9	1.1%

(continued)

		2007-2008			2006-2007	
			% of Total			% of Total
	Taxable		Taxable	Taxable		Taxable
	Assessed		Assessed	Assessed		Assessed
Taxpayer	Value	Rank	Value	Value	Rank	Value
Carolina System Technology, Inc	66,465	1	9.4	66,334	1	9.3%
Sara Lee Bakery Co	40,687	2	5.8	47,558	2	6.7%
Carolina Tel & Tel Company	21,845	3	3.1	22,368	3	3.2%
Kitchens of Sara Lee Corp	11,000	5	2.4	11,000	5	1.6%
Superior Teletec, Inc	16,839	4	1.6	17,333	4	2.4%
Art Mortgage Borror Prop.				-		
Lowe's Home Centers Inc.				-		
Wal-Mart Real Estate Business	6,804	10	1.0	6,913	10	1.0%
Spongex, LLC						
Air Systems Components LP	9,035	6	1.3	9,498	6	1.3%
Long Agribusiness LLC	6,956	9	1.0	7,026	9	1.0%
URS Real Estate LP	8,644	7	1.2	8,644	7	1.2%
General Foam Plastics LP	7,222	8	1.0	7,576	8	1.1%

		2005-2006			2004-2005	
			% of Total			% of Total
	Taxable		Taxable	Taxable		Taxable
	Assessed		Assessed	Assessed		Assessed
Taxpayer	Value	Rank	Value	Value	Rank	Value
Carolina System Technology, Inc	59,624	1	8.3	56,191	1	7.8%
Sara Lee Bakery Co	50,507	2	7.1	54,647	2	7.6%
Carolina Tel & Tel Company	25,886	3	3.6	24,258	3	3.4%
Kitchens of Sara Lee Corp	11,000	5	1.5	12,955	5	1.8%
Superior Teletec, Inc	14,923	4	2.1	17,630	4	2.5%
Art Mortgage Borror Prop.						
Lowe's Home Centers Inc.						
Wal-Mart Real Estate Business	7,144	8	1.0	7,312	9	1.0%
Spongex, LLC						
Air Systems Components LP	9,298	6	1.3	9,946	6	1.4%
Long Agribusiness LLC						
URS Real Estate LP	8,644	7	1.2	8,644	7	1.2%
General Foam Plastics LP	6,989	9	1.0	7,217	10	1.0%
Glenoit Fabrics (HG) Corporation	6,919	10	1.0	8,368	8	1.2%

(continued)

Principal Property Taxpayers (continued)

		2003-2004			2002-2003	
			% of Total			% of Total
	Taxable		Taxable	Taxable		Taxable
	Assessed		Assessed	Assessed		Assessed
	Value	Rank	Value	Value	Rank	Value
Taxpayer						
	58,785	1	8.2	44,702	2	6.2%
Carolina System Technology, Inc	48,367	2	6.8	64,062	1	8.8%
Sara Lee Bakery Co	25,508	3	3.6	25,983	3	3.6%
Carolina Tel & Tel Company	12,941	5	1.8	12,943	6	1.8%
Kitchens of Sara Lee Corp	19,846	4	2.8	21,732	4	3.0%
Superior Teletec, Inc						
Art Mortgage Borror Prop.						
Lowe's Home Centers Inc.	7,795	9	1.1			
Wal-Mart Real Estate Business						
Spongex, LLC	10,369	7	1.4	11,149	. 7	1.5%
Air Systems Components LP	·			10,257	8	1.4%
Fieldcrest Cannon, Inc	8,644	8	1.2	8,644	9	1.2%
URS Real Estate LP	7,421	10	1.0	7,421	10	1.0%
General Foam Plastics LP	107,661	6	1.5	20,700	5	2.9%
Glenoit Fabrics (HG) Corporation				ŕ		

Source: Town of Tarboro Tax Records

#### TOWN OF TARBORO, NORTH CAROLINA Property Tax Levies and Collections (1) Last Ten Fiscal Years June 30, 2012

(amounts expressed in thousands)

Fiscal year Ended	Total Tax Levy for _	0022	cted within the Year of the Levy	_ Collections in		ollections to Date
June 30	Fiscal Year	Amount	Percentage of Levy	Subsequent Years	Amount	Percentage of Levy
2003	3,098	2,986	96.4%	102	3,088	99.7%
2004	3,065	2,969	96.9%	87	3,056	99.7%
2005	3,070	2,988	97.3%	69	3,057	99.6%
2006	3,065	2,974	97.0%	78	3,052	99.6%
2007	3,030	2,920	96.4%	92	3,012	99.4%
2008	3,014	2,889	95.9%	118	3,007	99.8%
2009	3,027	2,930	96.8%	72	3,002	99.2%
2010	3,219	3,054	94.9%	-	3,054	94.9%
2011	3,162	3,048	96.4%	-	3,048	96.4%
2012	3,581	3,451	96.4%	-	3,451	96.4%

Note: Includes ad valorem taxes, auto taxes and dog taxes, which are combined for billing and collection purposes

TOWN OF TARBORO, NORTH CAROLINA
Legal Debt Margin Information
Last Ten Fiscal Years
(amounts expressed in thousands)

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Assessed Value	728,954	720,283	722,570	720,816	714,008	709,666	710,506	874,645	873,037	868,130
Total net debt applicable to limit	•	1	•	,	1	ı	•	•	ı	•
Net Assessed Value	728,954	720,283	722,570	720,816	714,008	709,666	710,506	874,645	873,037	868,130
Total net debt applicable to the limit	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	. 0.00%	0.00%
as a percentage of debt limit					Legal Debt Margin Calculation for FY 2011	largin Calcul	ation for FY 2	2011		
					Assessed value Add back: exempt real property Total assessed value	e empt real prop value	erty		11	861,843 6,287 868,130
					Debt limit (8%) of total assessed value) Debt applicable to limit:	6) of total asse le to limit:	ssed value)			69,450
					General obligat Less: Amount general oblig Total net debt z	General obligation bonds Less. Amount set aside for repay general obligation debt Total net debt applicable to limit gal debt margin	General obligation bonds Less: Amount set aside for repayment of general obligation debt Total net debt applicable to limit	jo	1 1	69,450

Note: Under state finance law, the Town of Tarboro's outstanding general obligation debt should not exceed 8 percent of total assessed property value. By law, the general obligation debt subject to the limitation may be offset by amounts set aside for repaying general obligation bonds.

### TOWN OF TARBORO, NORTH CAROLINA Computation of Direct and Overlapping Bonded Debt General Obligation Bonds (in thousands) June 30, 2012

<u>Jurisdiction</u>		Net General Obligation Bonded Debt Outstanding <sup>1</sup>	Estimated Percentage <u>Applicable<sup>2</sup></u>	Estimate Share of Overlapping <u>Debt</u>
Direct: Town of Tarboro	<b>\$</b>	0.00	0%	\$ 0.00
Overlapping: Edgecombe County		10,590	27.70%	2,933

<sup>&</sup>lt;sup>1</sup> Edgecombe County CAFR @ 6/30/11

Note: Overlapping governments are those that coincide, at least in part, with the geographical boudanries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the Town of Tarboro. This process recognized that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt of each overlapping government.

<sup>&</sup>lt;sup>2</sup> The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion the Town of Tarboro's taxable assessed value that is within Edgecombe County's boundaries and dividing it by the Town's total taxable assessed value (865,820 divided by 3,124,358 equals 27.7% as of 6/30/11)

# TOWN OF TARBORO, NORTH CAROLINA Top Ten Utility Customers June 30, 2012

Saliza         Saliza<		Total		Total		Total		Total		Total	
Curromert         2004         3005         3005         3005         3007		Sales	% of Total	Sales	% of Total	Sales	% of Total	Sales	% of Total	Sales	% of Total
Lea Blackery Company  at Compound to the Compo	Customer	2003	TO 0.	2004		2005		2006		2007	
1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,		E	G		7000 01		11 67%			2 499 965	10.41%
Accompanion	Sara Lee Bakery Company	•			10.3370	4	0/70:11	1		20111111	
on Components	Glenoit Corporation	•	•	1,152,740	5.17%	903,670	4.11%	685,828	2.94%	446,714	1.86%
get Department         S19, 966         3.6%         7.66,044         3.48%         87,777         3.35%         7.65,581           year Components         1         7.42,386         3.26%         7.66,044         2.8%         7.13,786         7.65,581         7.65,762         7.65,781         7.65,781         7.65,762         7.65,781         7.65,762         7.65,782         7.65,762	General Foam Plastics Corp.	•	•	873,289	3.91%	811,597	3.69%	904,433	3.88%	960,129	4.00%
Kenting Mulls         S79,544         2.66%         622,044         2.88%         713,883         3.06%         755,981           Kenting Mulls         S. Mills         S. Mi	Nomaco	•	•	819,496	3.67%	766,024	3.48%	827,737	3.55%	765,981	3.19%
Kenting Mills         174,286         3.33%         3.64,478         2.57%         608,188         2.61%         793,338           Kenting Mills         1.62,886         3.33%         3.64,78         2.57%         60,800         2.18%         793,138           Restriction and anticolous of the control of the contr	Air System Components	٠	•	579,544	2.60%	622,044	2.83%	713,883	3.06%	765,981	3.19%
Revenue (Electric Fund)   Sales   Facilities Allies   Facilities Allies Allies   Facilities Allies   Facilities Allies   Facilities   Facilities Allies   Facilities	CST	•		742,586	3.33%	564,478	2.57%	608,185	2.61%	793,938	3.31%
regular         403,200         1,93%         463,600         1,99%         50,672         50,672           regular         390,402         1,73%         425,569         1,93%         463,000         1,99%         50,672           regular         390,402         1,73%         352,477         1,78%         428,441         0,00%         1,99%         407,768           regular         2000         38,432         38,432         38,432         38,432         38,432         37,837         370,781           regular         3 colored         8,214,589         3,682,532         3,1436         370,781         370,781         370,781           regular         3 colored         8,017,001         3,1436         1,147%         3,1436 <td>Mayo Knitting Mills</td> <td>•</td> <td>•</td> <td>445,217</td> <td>2.00%</td> <td>428,378</td> <td>1.95%</td> <td>508,500</td> <td>2.18%</td> <td>506,716</td> <td>2.11%</td>	Mayo Knitting Mills	•	•	445,217	2.00%	428,378	1.95%	508,500	2.18%	506,716	2.11%
Triple Final States State Stat	Heritage Hospital	,	•	431,200	1.93%	425,569	1.93%	463,000	1.99%	500,672	2.08%
ric Fund)         3 28,537         1,47%         354,542         1,61%         378,076         1,60%         370,781           ric Fund)         Total         Total <td>Wal-mart</td> <td>,</td> <td>•</td> <td>390.402</td> <td>1.75%</td> <td>392,407</td> <td>1.78%</td> <td>428,841</td> <td>1.84%</td> <td>427,768</td> <td>1.78%</td>	Wal-mart	,	•	390.402	1.75%	392,407	1.78%	428,841	1.84%	427,768	1.78%
ric Fund)         328,537         1,47%         354,542         1,61%         370,766         1,62%         370,781         370,781           ric Fund)         -         0,000%         \$ 8,214,589         36,82%         \$ 7,825,595         35,57%         \$ 7,999,445         34,32%         \$ 8,038,6645         3 370,781           ric Fund)         -         -         22,309,811         Total         Total         Total         Total         Total         Total         Total         Total         30,000         \$ 4,015,002         30,000         \$ 4,015,002         30,000         \$ 4,015,002         30,000 <td>Sponger</td> <td></td> <td>•</td> <td>,</td> <td>•</td> <td>•</td> <td>•</td> <td>•</td> <td>0.00%</td> <td>•</td> <td>0.00%</td>	Sponger		•	,	•	•	•	•	0.00%	•	0.00%
Fernation         S         328,337         1,47%         354,542         1,61%         378,076         1,62%         370,781         370,782<	Compains/Albamarle	•	٠	,	•	•	•	,	0.00%	•	0.00%
Fermedy         S         Colory         S         S         Colory         S         C	Tourisants/Problingion	•	,	328.537	1.47%	354.542	1.61%	378,076	1.62%	370,781	1.54%
Total   Tota	Oillied Netrigoration	64	0.00%	\$ 8.214.589	36.82%	\$ 7,825,595	35.57%		•	8,038,645	33.47%
Total   Sales   % of Total   % of Total   Sales   % of Total											
Customer         Sales         % of Total         Sales         % of Total         % of Total         Sales	Total Revenue (Electric Fund)	,		22,309,811		22,001,588		23,310,763		24,015,002	
Sales         % of Total         % of Total         Sales         % of Total         Sales         % of Total         Sales         % of Total         Sales         % of Total		Total		Total		Total		Total		Total	
Customer         2008         2009         2010         2011         2011         2011         2011         2011         2011         2011         2011         2011         2011         2011         2011         2011         2012         2010		Sales	% of Total	Sales	% of Total	Sales	% of Total	Sales	% of Total	Sales	% of Total
akery Company         \$ 3,011,965         12.58%         \$ 3,960,550         12.50%         \$ 3,966,989         13.93%         \$ 3,692,937         12.74%         \$ 4,993,001         1           Arporation         442,439         1.85%         - 0.00%	Customer	2008		2009		2010		2011		2012	
Sakery Company         \$ 3,011,965         12.58%         \$ 3,366,689         13.33%         \$ 3,662,937         12.74%         \$ 4,933,001         1           Arg 443         1.88%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         - <td></td> <td></td> <td></td> <td>i</td> <td></td> <td>I</td> <td></td> <td>l</td> <td></td> <td></td> <td></td>				i		I		l			
Type properation         442,439         1.85%         -         0.00%         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         -         0.00%         -         -         0.00%	Sara Lee Bakery Company		12.58%		12.50%		13.93%			4,393,001	10.24%
number plastics Corp.         752,819         3.14%         661,779         2.46%         829,547         2.91%         825,348         2.85%         763,996           number plastics Corp.         764,405         3.19%         802,341         2.99%         709,850         2.49%         677,937         2.17%         757,343         2.17%         509,474           n Components         846,853         3.54%         870,501         3.24%         777,093         2.77%         775,343         2.61%         853,317           string Mills         565,417         2.36%         910,757         3.39%         777,093         2.73%         755,004         2.64%         777,609           attlit Meritage Hospital)         589,647         2.46%         658,644         2.45%         694,596         2.44%         629,705         2.17%         778,809           Albernarie         415,700         1.74%         475,995         1.77%         504,389         1.77%         445,233         1.54%         391,106           Albernarie         438,995         1.83%         464,596         1.73%         476,140         1.67%         458,602         1.53%         484,435           Annucle         1.1L.C         0.00%         0.00%	Glenoit Corporation	442,439	1.85%	•	0.00%	•	%00.0	•	0.00%	•	0.00%
n Components         846,853         3.19%         802,341         2.99%         709,850         2.49%         627,937         2.17%         509,474           n Components         846,853         3.54%         870,501         3.24%         777,093         2.77%         757,343         2.61%         853,317           tring Mills         565,417         2.36%         910,757         3.39%         777,093         2.73%         765,004         2.64%         737,609           atth (Heritage Hospital)         586,417         2.46%         658,644         2.45%         694,596         2.44%         629,705         2.17%         778,809           Albemarle         1.82%         415,700         1.74%         475,995         1.77%         504,389         1.77%         445,233         1.54%         778,909           Albemarle         438,995         1.83%         464,596         1.73%         476,140         1.67%         458,601         1.93%         484,435           Albemarle         3 1,55,376         3 9,493,007         3 5,352,008         3 9,455,208         3 1,60%         3 1,79%         484,435           Albemarle         3 1,55,376         3 9,413,00         3 5,553,00         3 9,514,108         3 1,79% <t< td=""><td>General Foam Plastics Corp.</td><td>752,819</td><td>3.14%</td><td>661,779</td><td>2.46%</td><td>829,547</td><td>2.91%</td><td>825,348</td><td>2.85%</td><td>763,996</td><td>2.82%</td></t<>	General Foam Plastics Corp.	752,819	3.14%	661,779	2.46%	829,547	2.91%	825,348	2.85%	763,996	2.82%
R46,853         3.54%         870,501         3.24%         787,819         2.77%         757,343         2.61%         853,317           tting Mills         3.66% 3.66%         910,757         3.39%         777,093         2.73%         765,004         2.64%         737,609           tting Mills         565,417         2.36%         527,026         1.96%         519,364         1.82%         453,308         1.56%         364,310           Atth (Heritage Hospital)         589,647         2.46%         658,644         2.45%         694,596         2.44%         629,705         1.17%         578,809           Atth (Heritage Hospital)         415,700         1.74%         475,995         1.77%         504,389         1.17%         578,809         1.17%         578,809           AAlbemarle         438,995         1.83%         464,596         1.73%         476,40         1.67%         458,602         1.58%         484,435           ALLC         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%	Nomaco	764,405	3.19%	802,341	2.99%	709,850	2.49%	627,937	2.17%	509,474	1.88%
tting Mills         565,417         3.66%         910,757         3.39%         777,093         2.73%         765,004         2.64%         737,609           tting Mills         565,417         2.36%         527,026         1.96%         519,364         1.82%         453,308         1.56%         364,310           stath (Heritage Hospital)         589,647         2.46%         658,644         2.45%         694,596         2.44%         629,705         2.17%         578,809           A15,700         1.74%         475,995         1.77%         504,389         1.77%         445,233         1.54%         391,106           AMbemarle         438,995         1.83%         464,596         1.77%         476,140         1.67%         458,602         1.58%         484,435           Albemarle         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         0.00%         0.00%         0.00%	Air System Components	846,853	3.54%	870,501	3.24%	787,819	2.77%	757,343	2.61%	853,317	3.15%
tting Mills 555,417 2.36% 527,026 1.96% 519,364 1.82% 453,308 1.56% 364,310 589,647 2.46% 628,644 2.45% 694,596 2.44% 629,705 2.17% 578,809 594,134 2.48% 760,718 2.83% 589,421 2.07% 558,691 1.57% 445,233 1.54% 391,106 594,134 2.48% 760,718 2.83% 289,421 2.07% 558,691 1.93% 484,435 11.24	CST	733,002	3.06%	910,757	3.39%	777,093	2.73%	765,004	2.64%	737,609	2.73%
Albernarie         1.74%         658,644         2.45%         694,596         2.44%         629,705         2.17%         578,809           Albernarie         415,700         1.74%         475,995         1.77%         504,389         1.77%         445,233         1.54%         391,106           Albernarie         594,134         2.48%         760,718         2.83%         589,421         2.07%         558,691         1.93%         484,435           Albernarie         438,995         1.83%         464,596         1.77%         476,140         1.67%         458,602         1.58%         484,435           ALLC         0.00%         -         0.00%         -         0.00%         -         0.00%         482,713           Albernarie         \$ 9,155,376         38.24%         \$ 9,493,007         35.32%         \$ 9,855,208         \$ 9,214,108         31.79%         \$ 9,558,771         3           Anne (Electric Fund)         23,941,497         26,876,231         28,483,434         28,982,295         31.79%         \$ 9,558,771         3	Mayo Knitting Mills	565,417	2.36%	527,026	1.96%	519,364	1.82%	453,308	1.56%	364,310	1.35%
415,700         1.74%         475,995         1.77%         504,389         1.77%         445,233         1.54%         391,106           S94,134         2.48%         760,718         2.83%         589,421         2.07%         558,691         1.93%         484,435           Albemarle         438,995         1.83%         464,596         1.73%         476,140         1.67%         458,602         1.58%         484,435           1LLC         0.00%         -         0.00%         -         0.00%         -         0.00%         482,713           frigeration         \$ 9,155,376         38.24%         \$ 9,493,007         35.32%         \$ 9,855,208         \$ 9,214,108         31.79%         \$ 9,558,771         3           enue (Electric Fund)         23,941,497         26,876,231         28,483,434         28,982,295         27,057,402         27,057,402	Vidant Health (Heritage Hospital)	589,647	2,46%	658,644	2.45%	694,596	2.44%	629,705	2.17%	578,809	2.14%
Abbennarie         594,134         2.48%         760,718         2.83%         589,421         2.07%         558,691         1.93%         484,435           Abbennarie         438,995         1.83%         464,596         1.73%         476,140         1.67%         458,602         1.58%         484,435           1LLC         0.00%         -         0.00%         -         0.00%         482,713         482,713           strigeration         38.24%         \$ 9,493,007         35.32%         \$ 9,885,208         34.60%         \$ 9,214,108         31.79%         \$ 9,558,771           enue (Electric Fund)         23,941,497         26,876,231         28,483,434         28,982,295         27,057,402         27,057,402	Wal-mart	415,700	1.74%	475,995	1.77%	504,389	1.77%	445,233	1.54%	391,106	1.45%
Albemarle         438,995         1.83%         464,596         1.73%         476,140         1.67%         458,602         1.58%         482,713           1LLC         0.00%         0.00%         0.00%         0.00%         0.00%         482,713           4figeration         38,24%         38,24%         38,3493,007         35,32%         \$ 9,855,208         34,60%         \$ 9,214,108         31,79%         \$ 9,558,771         34,60%         31,79%         31,79%         32,58,771         34,60%         31,79%         32,941,407         32,041,407         32,041,407         32,041,407         32,041,407         32,041,407	Spongex	594,134	2.48%	760,718	2.83%	589,421	2.07%	558,691	1.93%	484,435	1.79%
-         0.00%         -         0.00%         -         0.00%         -         482,713           \$         0.00%         -         0.00%         -         0.00%         -         0.00%         -           \$         9,155,376         38.24%         \$         9,493,007         35.32%         \$         9,855,208         34.60%         \$         9,214,108         \$         9,558,771         3           23,941,497         26,876,231         26,876,231         28,483,434         28,982,295         27,057,402	Fountains/Albemarle	438,995	1.83%		1.73%	476,140	1.67%	458,602	1.58%		0.00%
-         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         -         0.00%         \$ 9,558,771           \$ 9,155,376         38.24%         \$ 9,493,007         35.32%         \$ 9,855,208         34.60%         \$ 9,214,108         \$ 9,558,771           23,941,497         26,876,231         28,483,434         28,483,434         28,982,295         27,057,402	Americold LLC		0.00%		0.00%	•	0.00%	,	0.00%	482,713	1.78%
\$ 9,155,376         38.24%         \$ 9,493,007         35.32%         \$ 9,855,208         34.60%         \$ 9,214,108         \$ 1.79%         \$ 9,558,771           23,941,497         26,876,231         28,483,434         28,483,434         28,982,295         27,057,402	United Refrigeration	,	0.00%	•	0.00%	1	0.00%	•	0.00%	1	0.00%
23,941,497 26,876,231 28,483,434 28,982,295	)				35.32%		34.60%	1 11	. 11	9,558,771	35.33%
C3,441,497 C4,404,404 C5,404,404 C5,404 C5,4	£	100 00		150 200 20		121 192 131		28 087 205		27 057 402	
	Total Revenue (Electric Fund)	7,941,497		20,870,231		+6+,60+,02		20,702,470		10000	

#### TOWN OF TARBORO, NORTH CAROLINA Demographics Statistics Last Ten Fiscal Years

Fiscal Year	Population <sup>3</sup>	Personal Income (amounts expressed in thousands)	Median Income <sup>3</sup>	Median Age <sup>3</sup>	School Enrollment 1	Unemployment Rate <sup>2</sup>
2003	11,153	249,024	22,328	38.20	7,643	11.7%
2004	11,153	266,813	23,923	38.20	7,621	9.7%
2005	10,985	279,129	25,410	37.58	7,832	9.0%
2006	10,841	276,370	25,493	37.84	7,645	8.5%
2007	10,686	284,301	26,605	38.00	7,499	7.9%
2008	10,585	307,515	29,052	38.25	7,800	8.8%
2009	10,585	355,190	33,556	35.30	7,579	14.2%
2010	11,415	395,279	34,628	38.00	7,290	15.6%
2011	11,415	383,042	33,556	38.00	6,939	16.3%
2012	11,415	409,114	35,840	42.30	6,645	15.2%

<sup>&</sup>lt;sup>1</sup> Source: Edgecombe County Public Schools

<sup>&</sup>lt;sup>2</sup> Employment Security Commission of North Carolina

<sup>&</sup>lt;sup>3</sup> U.S. Census Bureau - American Fact Finder (http://factfinder2.census.gov)

#### TOWN OF TARBORO, NORTH CAROLINA

#### **Principal Employers** Current Year and Nine Years Ago As of June 30, 2012

		2011-2012	2		2002-200	3
			Percentage of Total Town			Percentage of Total Town
Name of Employer	Employees	Rank	Employment	Employees	Rank	Employment <sup>1</sup>
Edgecombe County Schools	1100	1	16.92%	1100	1	-
Sara Lee Bakery	800	2	12.31%	935	2	-
Edgecombe County	650	3	10.00%	680	4	-
Air System Components	475	4	7.31%	287	7	-
Heritage Hospital	470	5	7.23%	489	5	` <u>-</u>
Keihin CST	400	6	6.15%	430	6	-
Barnhill Contracting	275	7	4.23%	735	3	•••
Superior Essex	260	8	4.00%	222	8	-
Town of Tarboro	174	9	2.68%	212	9	-
Nomaco, Inc	150	10	2.31%			
General Foam Plastics				200	10	-

<sup>1</sup> Historical information not available Source: Carolinas Gateway Partnership, Edgecombe County CAFR

### TOWN OF TARBORO, NORTH CAROLINA Full-time Equivalent City Government Employees by Function Last Ten Fiscal Years

Function	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
General Government										
Administration	. 3	3	3	3	3	3	3	3	3	3
Finance	9	9	9	9	9	9	9	8	8	8
Planning	3	3	3	2	2	2	2	2	2	2
Public Safety										
Police										
Officers	29	29	29	29	29	29	29	29	29	29
Civilians	6	6	6	6	6	6	6	6	6	6
Fire	22	22	22	22	22	22	22	22	22	22
Public Works										
Administration	2	2	2	2	2	2	2	2	2	2
<b>Buildings and Grounds</b>	12	12	12	12	12	12	17	17	14	14
Animal Control									1	1
Engineering	2	2	2	2	2	2	2	2	2	2
Garage	4	4	4	4	4	4	4	4	4	4
Streets	14	14	14	14	14	14	14	14	12	12
Recreation	18	18	16	15	16	18	13	13	13	13
Water and Sewer	28	28	28	28	28	28	28	28	28	28
Electric	21	20	20	20	21	21	21	21	19	19
Solid Waste	9	9	9	9	9	9	9	9	9	9
	182	181	179	177	179	181	181	180	174	174

Source: Town of Tarboro annual budget documents.

TOWN OF TARBOR, NORTH CAROLINA Operating Indicators by Function Last Ten Fiscal Years

	2003	2004	2002	2006	2007	2008	2009	2010	2011	2012
Function										
Police  Divinional amonto	2 721	3.055	3,193	2,538	2,538	2,414	1,855	1,565	1,330	1,446
Filysical dirests Dodging violations	449	419	408	657	533	233	335	505	440	581
Traffic violations	3,823	4,123	3,537	3,693	4,634	5,168	3,903	3,923	3,310	3,494
Fire					1	1	,	i	Ċ	000
Number of calls answered	312	271	246	267	307	237	191	177	C87	987
Inspections	950	734	737	807	771	777	812	808	770	760
Streets							1	•	,	
Street resurfacing (miles)	10.36	•	·	6.45	0.05	1	2.95	5.19	5.19	5.19
Potholes repaired	10	10	10	10	40	•		'n		
Sanitation								,	;	•
Refuse collected (tons/day)	14.86	12.20	15.41	12.27	12.05	11.83	11.33	11.78	12.01	17.70
Recylables collected (tons/day)	0.56	0.56	0.54	0.55	0.44	0.45	0.43	0.47	0.71	0.71
Recreation								,	,	,
Community center admissions	n/a	n/a	1,926	2,153	1,876	2,074	2,083	1,410	1,114	1,139
County Gym passes	n/a	n/a	47	20	65	70	252	105	101	82
Water					;	•	,	ć	;	ŗ
New connections	89	74	80	52	52	42	15	70	Ξ,	\ T
Water main breaks	4	_		'n	∞	7	S	2	9	4
Average daily consumptions	2,547	2,598	2,413	2,476	2,634	2,755	2,478	2,239	2,779	2,913
(thousand of gallons)										
Wastewater								,	t	000
Average daily sewage treatment (thousand of gallons)	2,300	2,300	2,143	2,077	2,364	1,880	1,736	2,130	1,/60	7,030

Sources: Various town departments

TOWN OF TARBORO, NORTH CAROLINA Capital Asset Statistics by Function Last Ten Fiscal Years

	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012
Function Public Safety										
Folice: Stations	·	-	,	-		_			,4	_
Officers	29	29	59	29	29	29	29	29	29	29
K-9 Units	4	ĵ 4	4	4	4	4	4	4	4	4
Fire Stations	2	2	2	7	2	2	7	7	7	7
Sanitation								,		•
Collection trucks	4	4	4	4	4	4	4	4	4	4
Streets										,
Street (miles)	94.2	94.0	94.0	94.0	94.1	95.2	95.2	96.0	0.96	96.0
Street lights	1,289	1,312	1,312	1,386	1,396	1,397	1,401	1,438	1,438	1,438
Traffic signals	32	32	29	29	29	30	30	32	32	32
Recreation										
Park acreage	273	273	273	273	273	273	273	273	273	273
Parks	11	П	П	Ξ	11	Π	11	<del></del>	Ξ	Π
Lakes	•		<b>-</b>			_	<b>—</b>	_		
Swimming pools	2	7	7	2	2	2	7	7	2	7
Tennis courts	∞	8	∞	∞	∞	∞	∞	8	∞	œ
Community Centers	4	4	4	4	4	4	4	4	4	4
Museums/art centers	-			_				-		<b>,</b> 1
Ball Fields	6	6	6	6	6	6	6	6	6	6
Water							,			
Water mains (miles)	119.0	125.3	125.3	125.3	125.4	125.4	126.0	129.4	129.4	129.4
Fire Hydrants	550	571	571	572	278	578	287	287	28./	780
Maximum daily capacity				1		•			000	
(thousands of gallons)	6,000	6,000	9,000	6,000	0,000	6,000	6,000	6,000	0,000	0,000
Sewer	,	1	4	0	•		ć	6	7	6
Sanitary sewers (miles)	89.5	89.9	89.9	89.9	90.4	90.4	7.76	90.4	70.4	70.4
Storm sewers (miles)	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0	38.0
Maximum daily treatment capacity						,	4	6		1
(thousands of gallons)	5,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Electric			,	•	•	•	•	ŧ	t.	ų
Number of Substations	10.5	10.5	5 10.5	5 11.5	5 11.5	5 11.5	5 11.5	, 11.5	11.5	11.5
מלתמו מאז זאף זה פאזודוו משחלה	<del>}</del>	•	! ! !	:						

Sources: Various town departments

**COMPLIANCE SECTION** 

#### Flowers & Stanley, L.L.P.

Certified Public Accountants 3403 North Main Street – Tarboro, North Carolina 27886 Phone: 252-823-3125 Fax: 252-823-3201

Charles R. Flowers Jr., CPA Michael L. Stanley, CPA

Eric B. Harrell, CPA Anne Y. Mann, CPA Members North Carolina Association of Certified Public Accountants

American Institute of Certified Public Accountants

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

#### **Independent Auditor's Report**

To the Honorable Mayor and Members of the Town Council Town of Tarboro, North Carolina

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregated remaining fund information of the Town of Tarboro, North Carolina, as of and for the year ended June 30, 2012, which collectively comprises the Town of Tarboro's basic financial statements, and have issued our report thereon dated November 6, 2012. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

Management of the Town of Tarboro is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Town of Tarboro's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town of Tarboro's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town of Tarboro's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of the Town of Tarboro in a separate letter dated November 6, 2012.

This report is intended solely for the information and use of management, others within the entity, members of the Town Council, and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Tarboro, North Carolina

Flowers & Stanley, LAP

#### Flowers & Stanley, L.L.P.

Certified Public Accountants 3403 North Main Street – Tarboro, North Carolina 27886 Phone: 252-823-3125 Fax: 252-823-3201

Charles R. Flowers Jr., CPA Michael L. Stanley, CPA

Eric B. Harrell, CPA Anne Y. Mann, CPA Members North Carolina Association of Certified Public Accountants

American Institute of Certified Public Accountants

Report on Compliance with Requirements Applicable to Each Major Federal Program and Internal Control Over Compliance in Accordance with OMB Circular A-133 And the State Single Audit Implementation Act

#### **Independent Auditor's Report**

To the Honorable Mayor and Members of the Town Council Town of Tarboro, North Carolina

#### Compliance

We have audited the Town of Tarboro, North Carolina, compliance with the types of compliance requirements described in the OMB *Circular A-133 Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that could have a direct and material effect on each of the Town of Tarboro's major federal programs for the year ended June 30, 2012. The Town of Tarboro's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs is the responsibility of the Town of Tarboro's management. Our responsibility is to express an opinion on the Town of Tarboro's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the State Single Audit Implementation Act. Those standards, OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town of Tarboro's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the Town of Tarboro's compliance with those requirements.

In our opinion, the Town of Tarboro complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2012.

#### Internal Control Over Compliance

Management of the Town of Tarboro is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts, and grants applicable to federal programs. In planning and performing our audit, we considered the Town of Tarboro's internal control over compliance with requirements that could have a direct and material effect on a major federal program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town of Tarboro's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, others within the entity, members of the Town Council, and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Tarboro, North Carolina November 6, 2012

Flowers & Stanley, LAP

### Flowers & Stanley, L.L.P.

Certified Public Accountants
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Report on Compliance with Requirements Applicable to Each Major State Program and Internal Control Over Compliance in Accordance with Applicable Sections of OMB Circular A-133 and the State Single Audit Implementation Act

#### **Independent Auditor's Report**

To the Honorable Mayor and Members of the Town Council Town of Tarboro, North Carolina

#### Compliance

We have audited the Town of Tarboro, North Carolina, compliance with the types of compliance requirements described in the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission that could have a direct and material effect on each of its major State programs for the year ended June 30, 2012. The Town of Tarboro's major State programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major State programs is the responsibility of the Town of Tarboro's management. Our responsibility is to express an opinion on the Town of Tarboro's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and applicable sections of OMB Circular A-133, as described in the *Audit Manual for Governmental Auditors in North Carolina*, and the State Single Audit Implementation Act. Those standards, applicable sections of OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major State program occurred. An audit includes examining, on a test basis, evidence about the Town of Tarboro's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination of the Town of Tarboro's compliance with those requirements.

In our opinion, the Town of Tarboro complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major State programs for the year ended June 30, 2012.

#### Internal Control Over Compliance

Management of the Town of Tarboro is responsible for establishing and maintaining effective internal control over compliance with the requirements of laws, regulations, contracts, and grants applicable to State programs. In planning and performing our audit, we considered the Town of Tarboro's internal control over compliance with the requirements that could have a direct and material effect on a major State program to determine the auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance with applicable sections of OMB Circular A-133 and the State Single Audit Implementation Act, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town of Tarboro's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a State program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a State program will not be prevented, or detected and corrected, on a timely basis.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended solely for the information and use of management, others within the entity, members of the Town Council, and federal and State awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Tarboro, North Carolina November 6, 2012

Flowers & Stanley, LAP

## Town of Tarboro Tarboro, North Carolina Schedule of Findings and Questioned Costs For the Year Ended June 30, 2012

Section I - Summary of A	uditor's Results
Financial Statements	
Type of auditor's report issued: Unqualified	
Internal control over financial reporting:	
Material weakness(es) identified?	_yes <u>X</u> no
<ul> <li>Significant deficiency (ies)     identified that are not considered     to be material weaknesses</li> </ul>	_yes <u>X</u> none reported
Noncompliance material to financial statements noted	_yes <u>X</u> no
Federal Awards  Internal control over major federal programs:	
Material weakness(es) identified?	_yes <u>X</u> no
<ul> <li>Significant deficiency (ies) identified that are not considered to be material weaknesses</li> </ul>	_yes <u>X</u> none reported
Type of auditor's report issued on compliance for major federal programs: Unqualified.	
Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of Circular A-133	_yes <u>X</u> no

## Town of Tarboro Tarboro, North Carolina Schedule of Findings and Questioned Costs For the Year Ended June 30, 2012

Identification of major federal programs:	
CFDA# Program Name  14.228 NC Small cities CDBG and Neighborhood Stabilization Program	
97.036 (FEMA) Public Assistance Grant Program For Infrastructure Support	
Dollar threshold used to distinguish between Type A and Type B Programs	\$ 300,000
Auditee qualified as low-risk auditee	X yes _no
State Awards	
Internal control over major State programs:	
Material weakness(es) identified?	_yes <u>X</u> no
<ul> <li>Significant deficiency (ies) identified that are not considered to be material weaknesses</li> </ul>	_yes <u>X</u> none reported
Type of auditor's report issued on compliance for major State programs: Unqualified.	
Any audit findings disclosed that are required to be reported in accordance with the State Single Audit Implementation Act	_yes <u>X</u> no
Identification of major State programs:	
Program Name Non-State System Street – Aid Allocation (Powell Bill)	
Rural Center Grant	

# Town of Tarboro Tarboro, North Carolina Schedule of Findings and Questioned Costs For the Year Ended June 30, 2012

Section II - Financial Statement Findings
None reported
Section III – Federal Award Findings and Questioned Costs
None reported
Section IV – State Award Findings and Questioned Costs

None reported

### Town of Tarboro Tarboro, North Carolina Corrective Action Plan For the Year Ended June 30, 2012

Section II - Financial Statement Findings
N/A
Section III – Federal Award Findings and Questioned Costs
N/A
Section IV – State Award Findings and Questioned Costs

### Town of Tarboro Tarboro, North Carolina Summary Schedule of Prior Year Findings For the Year Ended June 30, 2012

Finding 11-1

Status: Corrected

### Town of Tarboro Tarboro, North Carolina Schedule of Expenditures of Federal and State Awards For the Year Ended June 30, 2012

Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number		Federal penditures		State enditures
FEDERAL GRANTS:					
U.S. Department of Housing and Urban Development:					
Passed-through the N.C. Department of Commerce:					
North Carolina Small Cities CDBG and	14.228	\$	614,147	\$	_
Neighborhood Stabilization Program	14.220	Ф	014,147	Ψ	-
U.S. Department of Justice:					
Bureau of Justice Assistance:					
Bulletproof Vest Partnership Program	16.607	\$	8,028	\$	-
U.S. Department of Transportation:					
Passed-through the N.C. Department of Transportation:					
Governor's Highway Safety Program	20.600	\$	2,169	\$	-
U.S. Department of Energy:					
Passed-through the N.C. Department of Commerce:					
Recovery Act - Energy Efficiency and					
Conservation Block Grant	81.128	\$	39,917	\$	-
U.S. Dan automont of Homoloud Security					
U.S. Department of Homeland Security:	•				
Passed-through the N.C. Department of Crime Control and Public Safety	•				
Division of Emergency Management:					
(FEMA) Public Assistance Grant Program for	97.036	\$	384,484	\$	_
Infrastructure Support	97.030	Ф	304,404	Ψ	
U.S. Department of Health and Human Services:					
Passed-through the N.C. Department of Health and Human Services:					
Passed-through Upper Coastal Plain Council of Government:					
Access:		_		•	4 500
90% State Funds	N/A	\$		\$	4,528
Title III-B	93.044		5,383		317
Congregate Nutrition:					0.110
Title III-C1	93.045		35,877		2,110
Senior Center Development	N/A	*	46.55		12,205
NSIP Supplement (USDA)	10.570		10,381		10.170
Total U.S. Department of Health and Human Services			51,641		19,160
Total Federal Awards and State Matches		\$	1,100,386		19,160

(continued)

### Town of Tarboro Tarboro, North Carolina Schedule of Expenditures of Federal and State Awards For the Year Ended June 30, 2012

Grantor/Pass-Through	Federal CFDA	Federal	State	
Grantor/Program Title	Number	Expenditures	Ex	penditures
STATE GRANTS:				
N.C. Department of Environment and Natural Resources:				
Division of Environmental Health:				
State Aid for Mosquito Control			\$	2,220
N.C. Department of Agriculture & Consumer Services:				
Veterinary Division, Animal Welfare Section:				
NC Spay Neuter Program				3,724
N.C. League of Municipalities				
NCLM Safety Grant			\$	2,500
N.C. Department of Public Safety:				
North Carolina Governor's Crime Commission:				
NC Street Gang Prevention			\$	352
N.C. Department of Insurance:			_	
Seniors' Health Insurance Information Program (SHIIP)				4,086
N.C. Department of Transporation:				
Non-State System Street - Aid Allocation (Powell Bill)	·			555,267
N.C. Rural Economic Development Center:			•	410 101
Rural Center Grant				412,191
N.C. Department of Commerce:				
N.C. Energy Division:				
State Energy Grant				57,148
N.C. Department of Crime Control and Public Safety:				
Division of Energy Management:			Φ.	100 161
Public Assistance Program			\$	128,161
Total State Awards			\$	1,184,809
Total Federal Awards		\$ 1,100,386		

(continued)

### Town of Tarboro Tarboro, North Carolina Schedule of Expenditures of Federal and State Awards For the Year Ended June 30, 2012

	Federal				
Grantor/Pass-Through	CFDA	Federal	State		
Grantor/Program Title	Number	<b>Expenditures</b>	Expenditures		

Notes to the Schedule of Expenditures of Federal and State Awards:

#### Note 1

#### **Basis of Presentation**

The accompanying schedule of expenditures of federal and State awards includes the federal and State grant activity of the Town of Tarboro and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB circular A-133, Audits of States, Local Government, and Non-Profit Organizations and the State Single Audit Implementation Act. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the basic financial statements.