

# Capital Improvement Program Summary

	FY 24	FY 25	FY 26	FY 27	FY 28	TOTAL
Special Streets Fund	\$ 157,520.00	\$ 163,520.00	\$ 163,520.00	\$ 163,520.00	\$ 163,520.00	\$ 811,600.00
Capital Improvement Sales Tax Fund	\$ 765,614.41	\$ 743,597.98	\$ 512,987.82	\$ 677,509.35	\$ 358,666.53	\$ 3,058,376.10
Park Improvement Fund	\$ 144,306.00	\$ 134,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 606,530.00
Electric Reserves Fund	\$ 102,500.00	\$ 55,000.00	\$ 155,000.00	\$ 105,000.00	\$ 655,000.00	\$ 1,072,500.00
Water Reserves Fund	\$ 143,844.00	\$ 266,656.00	\$ 460,000.00	\$ 60,000.00	\$ 60,000.00	\$ 990,500.00
Wastewater Reserves Fund	\$ 78,855.05	\$ 196,494.95	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 635,350.00
Airport Fund	\$ 73,117.00	\$ 62,500.00	\$ -	\$ -	\$ 76,500.00	\$ 212,117.00
Grant Funds & Bond Issue	\$ 3,243,295.66	\$ 2,444,000.00	\$ 4,017,750.00	\$ 1,685,750.00	\$ 688,500.00	\$ 12,079,295.66
<b>TOTAL</b>	<b>\$ 4,709,052.12</b>	<b>\$ 4,066,074.93</b>	<b>\$ 5,538,563.82</b>	<b>\$ 2,921,085.35</b>	<b>\$ 2,231,492.53</b>	<b>\$ 19,466,268.76</b>

# Capital Improvement Revenue

	FY 24	FY 25	FY 26	FY 27	FY 28	TOTAL
Special Streets Fund	\$ 185,000.00	\$ 188,700.00	\$ 192,474.00	\$ 196,323.48	\$ 200,249.95	\$ 962,747.43
Capital Improvement Sales Tax Fund	\$ 767,832.00	\$ 783,188.64	\$ 798,852.41	\$ 814,829.46	\$ 831,126.05	\$ 3,995,828.56
Park & Recreation Fund	\$ 662,108.00	\$ -	\$ -	\$ -	\$ -	\$ 662,108.00
Electric Reserves Fund	\$ 264,925.52	\$ 270,224.03	\$ 275,628.51	\$ 281,141.08	\$ 286,763.90	\$ 1,378,683.02
Water Reserves Fund	\$ 41,155.00	\$ 41,978.10	\$ 42,817.66	\$ 43,674.02	\$ 44,547.50	\$ 214,172.27
Wastewater Reserves Fund	\$ 54,589.00	\$ 55,680.78	\$ 56,794.40	\$ 57,930.28	\$ 59,088.89	\$ 284,083.35
Airport Fund	\$ 5,772.00	\$ 5,887.44	\$ 6,005.19	\$ 6,125.29	\$ 6,247.80	\$ 30,037.72
Grant Funds & Bond Issue	\$ 3,243,295.66	\$ 2,444,000.00	\$ 4,017,750.00	\$ 1,685,750.00	\$ 688,500.00	\$ 12,079,295.66
<b>TOTAL</b>	<b>\$ 5,224,677.18</b>	<b>\$ 3,789,658.99</b>	<b>\$ 5,390,322.17</b>	<b>\$ 3,085,773.61</b>	<b>\$ 2,116,524.08</b>	<b>\$ 19,606,956.02</b>

**Funds generated from Special Sales Taxes**

**SPECIAL STREETS FUND - 201**

Beginning Balance 7/1/2023	\$	<b>395,420.00</b>
Revenues (IN)	+ \$	185,000.00
Expences (OUT)	- \$	<b>157,520.00</b>
(25% Reserve)	- \$	42,112.25
(Min 5% Reserve Annually)	\$	8,422.45
Ending Balance 6/30/24	= \$	<b>372,365.30</b>

**CAPITAL IMPROVEMENTS FUND - 301**

Beginning Balance 7/1/2023	\$	<b>737,700.00</b>
Revenues (IN)	+ \$	767,832.00
Expences (OUT)	- \$	<b>765,614.41</b>
(25% Reserve)	- \$	154,174.20
(Min 5% Reserve Annually)	\$	30,834.84
Ending Balance 6/30/24	= \$	<b>554,908.55</b>

**PARKS IMPROVEMENTS FUND - 210**

Beginning Balance 7/1/2023	\$	<b>443,258.00</b>
Revenues (IN)	+ \$	662,108.00
Expences (OUT)	- \$	<b>690,715.00</b>
(25% Reserve)	- \$	127,057.50
(Min 5% Reserve Annually)	\$	25,411.50
Ending Balance 6/30/24	= \$	<b>262,182.00</b>

**AIRPORT FUND - 560**

Beginning Balance 7/1/2023	\$	<b>191,557.00</b>
Revenues (IN)	+ \$	5,772.00
Expences (OUT)	- \$	<b>124,446.00</b>
(25% Reserve)	- \$	4,391.25
(Min 5% Reserve Annually)	\$	878.25
Ending Balance 6/30/24	= \$	<b>67,613.50</b>

Parks and Recreation does not have a separate capital improvement or reserve fund for capital expenditures. Instead it has it's own special tax funding and all expenditures are funded from this.

**Funds generated from Customer Rates and Fees**

**ELECTRIC RESERVES FUND - 502/503**

Beginning Balance 7/1/2023	\$	<b>427,118.00</b>
Revenues (5% Reserves Annually)	+ \$	264,925.52
Expences (OUT)	- \$	<b>102,500.00</b>
(25% Reserve Goal)	\$ 1,324,627.50	- \$ -
Ending Balance 6/30/24	\$ (735,083.98) =	<b>\$ 589,543.52</b>

**WATER RESERVES FUND - 511/512**

Beginning Balance 7/1/2023	\$	<b>902,733.00</b>
Revenues (5% Reserves Annually)	+ \$	41,155.00
Expences (OUT)	- \$	<b>143,844.00</b>
(25% Reserve Goal)	\$ 205,774.25	- \$ 205,774.25
Ending Balance 6/30/24	= \$	<b>594,269.75</b>

**WASTEWATER RESERVES FUND - 521/522**

Beginning Balance 7/1/2023	\$	<b>284,391.00</b>
Revenues (5% Reserves Annually)	+ \$	67,408.30
Expences (OUT)	- \$	<b>78,855.05</b>
(25% Reserve Goal)	\$ 272,944.25	- \$ 272,944.25
Ending Balance 6/30/24	= \$	<b>-</b>

**City of Salem, Missouri**  
**Fiscal Year 2024 Capital Improvement Plan Details**

		FY 24	FY 25	FY 26	FY 27	FY 28	TOTAL
<b>201- Special Streets Fund</b>							
Streets	Pre-Existing Leases & Debt	\$ 37,520.00	\$ 43,520.00	\$ 43,520.00	\$ 43,520.00	\$ 43,520.00	\$ 211,600.00
Streets	Street Repaving	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 600,000.00
<b>201- Special Streets Fund Total</b>		<b>\$ 157,520.00</b>	<b>\$ 163,520.00</b>	<b>\$ 163,520.00</b>	<b>\$ 163,520.00</b>	<b>\$ 163,520.00</b>	<b>\$ 811,600.00</b>
<b>210- Park Improvement Fund</b>							
	Leases & Debt	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 546,530.00
	Vehicle Replacement	\$ 35,000.00	\$ -	\$ -	\$ -	\$ -	\$ 35,000.00
	Pool Improvements - Filter Replacement	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ 25,000.00
	Pool Lighting R&R - Future Placeholder	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Pool Parking Repaving - Future Placeholder	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>210- Park Improvement Fund Total</b>		<b>\$ 144,306.00</b>	<b>\$ 134,306.00</b>	<b>\$ 109,306.00</b>	<b>\$ 109,306.00</b>	<b>\$ 109,306.00</b>	<b>\$ 606,530.00</b>
<b>301- Capital Improvement Fund</b>							
	Pre-Existing Leases & Debt	\$ 141,270.00	\$ 141,270.00	\$ 141,270.00	\$ 141,270.00	\$ 132,770.00	\$ 697,850.00
<b>Pre-Existing Leases &amp; Debt Subtotal</b>		<b>\$ 141,270.00</b>	<b>\$ 141,270.00</b>	<b>\$ 141,270.00</b>	<b>\$ 141,270.00</b>	<b>\$ 132,770.00</b>	<b>\$ 697,850.00</b>
Animal Control	Building Improvements - New Roof	\$ 15,000.00	\$ -	\$ -	\$ -	\$ -	\$ 15,000.00
<b>Animal Control Subtotal</b>		<b>\$ 15,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000.00</b>
Non Departmental	Old City Hall Building Improvements	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00
	Admin Building Copier Replacement	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00
	Council Chamber Updates	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 10,000.00
	IT & Cybersecurity	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Non Departmental Subtotal</b>		<b>\$ 20,000.00</b>	<b>\$ 10,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,000.00</b>
Bldg Insp	Dangerous Structure Remediation	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
<b>Bldg Insp Subtotal</b>		<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 75,000.00</b>
	Personnel Svcs						
Construction	Sidewalk Construction	\$ 130,000.00	\$ 133,900.00	\$ 137,917.00	\$ 142,054.51	\$ 146,316.15	\$ 690,187.66
Construction	Overtime Sidewalk Construction	\$ 1,766.00	\$ 1,818.98	\$ 1,873.55	\$ 1,929.76	\$ 1,987.65	\$ 9,375.93
Construction	Fica	\$ 10,300.00	\$ 10,609.00	\$ 10,927.27	\$ 11,255.09	\$ 11,592.74	\$ 54,684.10
Construction	Sidewalk Construction	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00
Construction	Downtown Tap Grant - Sidewalks & Pavers	\$ 70,521.96	\$ -	\$ -	\$ -	\$ -	\$ 70,521.96
Construction	Concrete Forms	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00
Construction	Backhoe	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 100,000.00
Construction	Utility Bed	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00
<b>Sidewalk Construction Total</b>		<b>\$ 242,587.96</b>	<b>\$ 271,327.98</b>	<b>\$ 195,717.82</b>	<b>\$ 180,239.35</b>	<b>\$ 184,896.53</b>	<b>\$ 1,074,769.65</b>
Elecric	DowntownTap Grant- Light Poles & Undergrounding	\$ 70,006.45	\$ -	\$ -	\$ -	\$ -	\$ 70,006.45
<b>Ele Downtown Project Total</b>		<b>\$ 70,006.45</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 70,006.45</b>
Streets	General Culvert Replacement	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 30,000.00
Streets	Hydrovac Truck	\$ 47,500.00	\$ -	\$ -	\$ -	\$ -	\$ 47,500.00
Streets	Brush Hog	\$ 20,250.00	\$ -	\$ -	\$ -	\$ -	\$ 20,250.00
Streets	Salt Bin Improvements	\$ 15,500.00	\$ -	\$ -	\$ -	\$ -	\$ 15,500.00
Streets	Cemetary - Vehicle Replacement	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00
Streets	Tractor	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00
Streets	Replace Storm Water Culverts on Henderson St.	\$ -	\$ 45,000.00	\$ -	\$ -	\$ -	\$ 45,000.00
Streets	Rotary Cutter for Skid Steer	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ 15,000.00
Streets	Dump Truck	\$ -	\$ -	\$ -	\$ 195,000.00	\$ -	\$ 195,000.00
<b>Streets Fund Total</b>		<b>\$ 89,250.00</b>	<b>\$ 151,000.00</b>	<b>\$ 21,000.00</b>	<b>\$ 201,000.00</b>	<b>\$ 6,000.00</b>	<b>\$ 468,250.00</b>
Police	Vehicle Replacement (2)	\$ 90,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ -	\$ 450,000.00
Police	911 Enhancement	\$ 12,500.00	\$ -	\$ -	\$ -	\$ -	\$ 12,500.00
Police	K9 Replacement	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 15,000.00
<b>Police Subtotal</b>		<b>\$ 102,500.00</b>	<b>\$ 135,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ -</b>	<b>\$ 477,500.00</b>
Econ Dev	Masters Industrial Park Signs	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
Econ Dev	Voluntary Residential Demolition Program	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
<b>Econ Dev Subtotal</b>		<b>\$ 70,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 150,000.00</b>
<b>301- Capital Improvement Fund Total</b>		<b>\$ 765,614.41</b>	<b>\$ 743,597.98</b>	<b>\$ 512,987.82</b>	<b>\$ 677,509.35</b>	<b>\$ 358,666.53</b>	<b>\$ 3,058,376.10</b>
<b>502/503- Electric Reserve Fund</b>							
Elecric	Leases & Debt - Not in Subtotal	\$ 424,271.00	\$ 424,271.00	\$ 424,271.00	\$ 189,400.00	\$ 189,400.00	\$ 1,651,613.00
Elecric	Transformers	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 150,000.00
Elecric	Utility Poles	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00
Elecric	Hydrovac Truck	\$ 47,500.00					\$ 47,500.00
Elecric	Bucket Truck			\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 150,000.00
Elecric	Vehicle Replacement			\$ 50,000.00			\$ 50,000.00

**City of Salem, Missouri**  
**Fiscal Year 2024 Capital Improvement Plan Details**

		FY 24	FY 25	FY 26	FY 27	FY 28	TOTAL
Electric	Ind Park Ele Feeder Line					\$ 300,000.00	\$ 300,000.00
Electric	Line Replacement					\$ 250,000.00	\$ 250,000.00
<b>Electric Reserve Fund Total</b>		<b>\$ 102,500.00</b>	<b>\$ 55,000.00</b>	<b>\$ 155,000.00</b>	<b>\$ 105,000.00</b>	<b>\$ 655,000.00</b>	<b>\$ 1,072,500.00</b>
<b>511/512- Water Reserve Fund</b>							
Water	Leases & Debt - Not in Subtotal	\$ 115,411.00	\$ 103,411.00	\$ 103,411.00	\$ 103,411.00	\$ 103,411.00	\$ 529,055.00
Water	Line Replacement	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 300,000.00
Water	New Well & Tower	\$ 6,344.00	\$ 31,656.00	\$ -	\$ -	\$ -	\$ 38,000.00
Water	Hydrovac Truck	\$ 47,500.00	\$ -	\$ -	\$ -	\$ -	\$ 47,500.00
Water	Lead Line Service Mapping	\$ 30,000.00	\$ -	\$ -	\$ -	\$ -	\$ 30,000.00
Water	Center St. Water Line Replacement		\$ 175,000.00				\$ 175,000.00
Water	Ind Park Water Tower Rehab			\$ 400,000.00			\$ 400,000.00
<b>Water Reserve Fund Total</b>		<b>\$ 143,844.00</b>	<b>\$ 266,656.00</b>	<b>\$ 460,000.00</b>	<b>\$ 60,000.00</b>	<b>\$ 60,000.00</b>	<b>\$ 990,500.00</b>
<b>521/522- WasteWater Reserve Fund</b>							
WWater	Leases & Debt - Not in Subtotal	\$ 305,790.00	\$ 305,790.00	\$ 305,790.00	\$ 305,790.00	\$ 305,790.00	\$ 1,528,950.00
WWater	WW Treatment Plant Upgrades	\$ 8,505.05	\$ 41,494.95				\$ 50,000.00
WWater	Hydrovac Truck	\$ 47,500.00					\$ 47,500.00
WWater	I&I Mapping	\$ 22,850.00					\$ 22,850.00
WWater	I&I Rehabilitation-80000		\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 480,000.00
WWater	Bonebrake Ctr Sewer Line Realignment-200000						\$ -
WWater	Vehicle Replacement		\$ 35,000.00				\$ 35,000.00
<b>WasteWater Reserve Fund Total</b>		<b>\$ 78,855.05</b>	<b>\$ 196,494.95</b>	<b>\$ 120,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 635,350.00</b>
<b>560- Airport Fund</b>							
Airport	Pilot's Lounge Improvements	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
Airport	New Electric Svs via Intercounty Electric	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00
Airport	T-Hangar Construction	\$ 43,117.00	\$ -	\$ -	\$ -	\$ -	\$ 43,117.00
Airport	Taxiway Construction	\$ -	\$ 62,500.00	\$ -	\$ -	\$ -	\$ 62,500.00
Airport	Add'l 6 T-Hangar Construction	\$ -	\$ -	\$ -	\$ -	\$ 76,500.00	\$ 76,500.00
<b>Airport Subtotal</b>		<b>\$ 73,117.00</b>	<b>\$ 62,500.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 76,500.00</b>	<b>\$ 212,117.00</b>
<b>Grants &amp; Bond Issue</b>							
Construction	Downtown Tap Grant-MoDOT funding	\$ 155,760.85					\$ 155,760.85
Electric	Downtown Tap Grant-MoDOT funding	\$ 158,652.81					\$ 158,652.81
Police	911 Enhancement-	\$ 237,500.00	\$ -	\$ -	\$ -	\$ -	\$ 237,500.00
Water	New Well & Tower-DNR funding	\$ 628,000.00	\$ 517,000.00	\$ 1,938,750.00	\$ 646,250.00		\$ 3,730,000.00
Water	Lead Line Service Mapping-DNR funding	\$ 150,000.00	\$ -	\$ -	\$ -	\$ -	\$ 150,000.00
WWater	WW Plant Upgrades - ARPA Grant through DNR	\$ 842,000.00	\$ 1,039,500.00	\$ 2,079,000.00	\$ 1,039,500.00	\$ -	\$ 5,000,000.00
WWater	I&I Mapping - DNR funding	\$ 50,000.00	\$ -	\$ -	\$ -	\$ -	\$ 50,000.00
560	Airport T Hangars-FAA & BIL funding through MoDOT	\$ 721,382.00	\$ -	\$ -	\$ -	\$ -	\$ 721,382.00
Airport	Airport Taxilanes for future 6 Unit T-Hangars	\$ -	\$ 562,500.00	\$ -	\$ -	\$ -	\$ 562,500.00
Airport	Add'l 6 T-Hangar Const FAA/NPE MoDOT	\$ -	\$ -	\$ -	\$ -	\$ 688,500.00	\$ 688,500.00
703	Econ Dev Welcome Home Housing Rehab - FHLB DM	\$ 300,000.00	\$ 325,000.00	\$ -	\$ -	\$ -	\$ 625,000.00
<b>Grants &amp; Bond Issue Total</b>		<b>\$ 3,243,295.66</b>	<b>\$ 2,444,000.00</b>	<b>\$ 4,017,750.00</b>	<b>\$ 1,685,750.00</b>	<b>\$ 688,500.00</b>	<b>\$ 12,079,295.66</b>
<b>ALL FUNDS TOTAL PROJECTS</b>		<b>\$ 4,709,052.12</b>	<b>\$ 4,066,074.93</b>	<b>\$ 5,538,563.82</b>	<b>\$ 2,921,085.35</b>	<b>\$ 2,231,492.53</b>	<b>\$ 19,466,268.76</b>

<b>Project:</b>	<b>Debts &amp; Leases</b>	<b>Fund:</b>	<b>Special Street - 201</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Description continued:</b>
<p>The listed items are pre-existing equipment leases and incurred debt for the department that are paid out of the Capital Improvement Revenues. Loader lease ends FY 24 (will still need a loader - expected that a renewed/new lease will be necessary as there will not be enough time to build reserves for a purchase). Backhoe lease ends FY 24 (will still need a backhoe, but possibility of buying out this lease and moving this equipment to Construction and acquiring a new lease for this piece of equipment). Skid Steer (1/2 lease split with Cap Improvement Fund 301) Lease ends FY 27, will need to make determination of purchase or renewed lease at end of term. Each of the leased pieces of equipment are critical for the successful execution of our jobs and for the jobs of other city departments. We use them for all of the duties mentioned above and to assist other city departments as needed, as well as for storm/damage clean-up and repair to re-open city streets.</p>	<ul style="list-style-type: none"> <li>• <b>Backhoe.</b> The backhoe is one of our most heavily used pieces of equipment. We use it to repair/replace culvert pipes, remove yard waste, assist with asphalt work, load materials, etc. Its uses are basically endless.</li> <li>• <b>Loader.</b> The loader is used to pick up yard waste, load/unload transformers and other equipment and materials, mix and load salt and gravel for ice/snow removal, push snow/ice from cul-de-sacs and city parking lots, load gravel on dump trucks, etc.</li> <li>• <b>Skid Steer.</b> The skid steer is used continuously, and weekly at the yard waste site. It has tracks instead of rubber tires, so there is no need to worry about flat tires. We also use it to level asphalt for asphalt patches, spread topsoil, and for many other things city-wide on a routine basis.</li> </ul> <p>The Street Department could not function without these 3 pieces of equipment.</p>

<b>Justification:</b>	<b>Image:</b>
Pre-existing Debt Obligations	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
201-501-70840 - Loader Lease	\$ 17,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 97,000.00
201-501-70870- Backhoe Lease	\$ 12,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 72,000.00
201-501-70890- Skid Steer Lease	\$ 8,520.00	\$ 8,520.00	\$ 8,520.00	\$ 8,520.00	\$ 8,520.00	\$ 42,600.00
<b>Total</b>	<b>\$ 37,520.00</b>	<b>\$ 43,520.00</b>	<b>\$ 43,520.00</b>	<b>\$ 43,520.00</b>	<b>\$ 43,520.00</b>	<b>\$ 211,600.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Street Repaving</b>	<b>Fund:</b>	<b>Special Streets - 201</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	<b>Annual Street Repaving</b>

<b>Project or Item Description:</b>	<b>Image:</b>
<p>Street repaving is when new asphalt is used to resurface streets that are in severe disrepair due to crumbling and/or deteriorating asphalt from weather, use, time, and age. The new asphalt levels and smooths uneven surfaces and helps to seal cracks to prevent moisture from seeping into the subsurface, which would cause further (costlier) damage.      Priority Streets: YEAR-1: Hickory St (Roosevelt to 32 Hwy); Coffman St (Hickory to Pershing); Oak St (Dent to Center); 1st St (19 to MacArthur); Jackson St and Bergman Street Loop.      YEAR-2: Pershing St (32 Hwy to 10th Street); E. Hawkins St (Warfel to Holman); Holman St (Hawkins to Center); Hobson St (Louise to dead end); Dent St (MacArthur to Washington); Henderson St (Dent to Franklin); Parkview; Rolla Rd (J Hwy to 19 Hwy); 9th St(Henderson to Jackson); 4th St/Orchard St Loop (MacArthur to 3rd); 11th St and Hickory St Loop; Iron Mountain Rd (3rd St to City Limit).      YEAR 3: 9th St (Pershing to dead end); Westwood Dr; Orchard St (32 Hwy to International); Butler St (MacArthur to Grand); Acuff St (MacArthur to Grand); Orchard St (Butler to 1st); 1st St (MacArthur to Grand); 1st St (Walker to Park); Grand St (3rd to Rolla Rd)</p>	

<b>Justification:</b>	<b>Image:</b>
<p>The streets listed above have worse (larger and deeper) cracks, more deterioration (crumbling asphalt/pot holes), and more uneven surfaces. They are in dire need of repair.</p>	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
	\$120,000.00	\$120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 600,000.00
						\$ -
<b>Total</b>	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 600,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Leases &amp; Debt</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Parks and Recreation</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Pre-existing debt for the COP which financed the pool upgrades. COP will be paid in full in 2037.	

<b>Justification:</b>	<b>Image:</b>

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 546,530.00
						\$ -
Total	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 109,306.00	\$ 546,530.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Vehicle Replacement</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Parks and Recreation</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Purchasing a new or used 4 wheel drive 3/4 ton truck with a long bed for Parks and Recreation daily use for park maintenance, trash collection, and watering.	

<b>Justification:</b>	<b>Image:</b>
The 2002 Dodge we were driving for Parks and Recreation the rear end went out and it has one cylinder that is not firing, a costly repair. The Dodge 2002 was a hand me down from another department. It's now sitting on lot for Purplewave. Lonnie and Ethan are currently driving the truck we use for watering, 1/2 ton Chevy 2 wheel drive, for everyday tasks and watering. The water tank is too heavy for truck which causes more trips to fill tank and not filling to capacity. Not having 4-wheel drive also adds challenges to everyday tasks.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 35,000.00					\$ 35,000.00
						\$ -
<b>Total</b>	<b>\$ 35,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 35,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
Regular scheduled maintenance (oil changes) and tires.



<b>Project:</b>	<b>Leases &amp; Debt</b>	<b>Fund:</b>	<b>Cap Improvements 301</b>
<b>Department:</b>	<b>Multiple Departments</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
ESP Financing Ends in 2036 - This is financing for Energy Efficiency Upgrades at the Admin Building, Old City Hall, Police Department, Parks Shop and Salem Community Ctr. Skid Steer Lease Ends FY27 (Split with Special Streets Fund 201), City Hall & Admin Bldg Lighting Proj ends 2031 - Includes Admin Bldg, Old City Hall, Police Dept and Salem Community Center	


<b>Justification:</b>	<b>Image:</b>
Pre-Existing Leases and Debt Obligations	



#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	
301-506-70685 ESP Al Brown Lighting	\$ 42,029.00	\$ 42,029.00	\$ 42,029.00	\$ 42,029.00	\$ 42,029.00	\$ 210,145.00
301-508-70890- Skid Steer Lease 1/2	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00	\$ 8,500.00		\$ 34,000.00
301-510-70695-ESP HVAC Admin & City Hall	\$ 46,924.00	\$ 46,924.00	\$ 46,924.00	\$ 46,924.00	\$ 46,924.00	\$ 234,620.00
301-510-71052-City Hall Lighting Project	\$ 2,674.00	\$ 2,674.00	\$ 2,674.00	\$ 2,674.00	\$ 2,674.00	\$ 13,370.00
301-510-71062-Admin Bldg Lighting Project	\$ 1,337.00	\$ 1,337.00	\$ 1,337.00	\$ 1,337.00	\$ 1,337.00	\$ 6,685.00
301-511-71122-Police Dept Lighting Proj	\$ 2,674.00	\$ 2,674.00	\$ 2,674.00	\$ 2,674.00	\$ 2,674.00	\$ 13,370.00
301-511-71160-ESP Police Dept	\$ 6,328.00	\$ 6,328.00	\$ 6,328.00	\$ 6,328.00	\$ 6,328.00	\$ 31,640.00
301-517-71720-Comm Ctr Lightng Project	\$ 6,685.00	\$ 6,685.00	\$ 6,685.00	\$ 6,685.00	\$ 6,685.00	\$ 33,425.00
301-517-71730-ESP Comm Ctr	\$ 24,119.00	\$ 24,119.00	\$ 24,119.00	\$ 24,119.00	\$ 24,119.00	\$ 120,595.00
<b>Total</b>	<b>\$ 141,270.00</b>	<b>\$ 141,270.00</b>	<b>\$ 141,270.00</b>	<b>\$ 141,270.00</b>	<b>\$ 132,770.00</b>	<b>\$ 697,850.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Roof Replacement</b>	<b>Fund:</b>	<b>301 - Cap Improvements</b>
<b>Department:</b>	<b>Animal Control</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
The roof for the City's Animal Shelter, used for temporary housing of animals during overnights, in instances of law enforcement cases, and when the Dent County Animal Welfare Society (DECAWS) is not accepting animals, needs to be replaced to keep the building in usable condition.	

<b>Justification:</b>		
The current roof has a visible hole and down elevation rot, and has been leaking for an unknown amount of time.		

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301 - Capital Improvements	\$ 15,000.00					\$ 15,000.00
						\$ -
<b>Total</b>	<b>\$ 15,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
Should reduce maintenance costs by securing the building envelope and preventing further damage to the interior.

<b>Project:</b>	<b>City Hall Building Improvements</b>	<b>Fund:</b>	<b>301-Cap Improvements</b>
<b>Department:</b>	<b>Non-Departmental</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
<p>The Old City Hall is in need of both final sealing of the building envelop via sealing up drafty windows, removing the window air conditioner, and replacing the old furnace room exterior door, as examples, but there is also a need for renovation of the top floor meeting space accessed via the balcony access. I propose to gut the interior walls which were not original to the building and space, it was carved into individual offices, and to open the entire width of the building on this floor to create a meeting/banquet space. Once the newer partition walls are removed, we can look at having the original plaster walls repaired, determine a solution for the ceiling, apply new paint and have the original oak floors repaired in once section and refinished. We will also need to re-install the bathroom for this space. The intent is to instill a feel and look appropriate to the late 30s/early 40s but with modern amenities for a useful meeting/banquet space.</p>	

<b>Justification:</b>	<b>Image:</b>
<p>The building is sitting underutilized and has been for several years. Leaving an old building sitting and not keeping it in repair is one of the worst things you can do for preservation of a building. While there are efforts underway to get the Civic Theater portion of the building going, the rest of the building awaits a modern purpose. During this in-between time we need to care for and make efforts to not let it slip further into neglect. These repairs and renovations could also lend to an additional revenue stream for the building as rented space for meetings and small events. The intent is not to compete with other facilities, but to put the space back in usable condition.</p>	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
	\$ 10,000.00	\$ -				\$ 10,000.00
						\$ -
<b>Total</b>	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
<p>Sealing the Building envelope will reduce ongoing utility costs for heating and cooling the building. Since it is in use year round, it is important to reduce those costs.</p>

<b>Project:</b>	<b>Main Copier Replacement</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Non-Departmental</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
The Kyocera Ecosys FS-c8525MFP copier/scanner/fax machine at the Administration Building prints color or PDF documents with shadow printing as shown in the image.	

<b>Justification:</b>	<b>Image:</b>
This leaves staff with only being able to utilize the smaller desktop printers/copiers for color printing/copying. The purpose of a larger muntifunction machine is that when printing large numbers of copies, the copying is supposed to be cheaper and faster than using desktop units.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 10,000.00					\$ 10,000.00
						\$ -
<b>Total</b>	\$ 10,000.00	\$ -	\$ -	\$ -	\$ -	\$ 10,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Housing Demolition</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Building Inspection</b>	<b>Program:</b>	<b>Dangerous Structure Remediation</b>

<b>Project or Item Description:</b>	<b>Image:</b>
This is a new funding request. In instances where the City Staff, working with property owners are not able to come to a resolution of public safety issues concerning dangerous structures. Staff may move forward with legal efforts to condemn a structure and have it demolished for the public good of the community. This effort will only be pursued after first attempting a resolution of the issues through other means which may include making the owner aware of the options available through the Voluntary Residential Demolition Program.	

<b>Justification:</b>	<b>Image:</b>
Derelict properties often pose a public safety concern for the community. The proposed budgeted amount is based upon costs incurred to demolish 8 houses over the past two years through the Voluntary Residential Demolition Program with added inflation factors and allowing for the loss of efficiency for doing multiple demolitions at once.	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
301 - Cap Improvements	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 15,000.00	\$ 75,000.00
						\$ -
<b>Total</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 15,000.00</b>	<b>\$ 75,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
It is anticipated this expense will be necessary for the foreseeable future.

<b>Project:</b>	<b>Personnel</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Construction</b>	<b>Program:</b>	<b>Sidewalk Construction</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Wages for City's Construction Crew. Projections reflect a 3% COLA beginning in FY25.	

<b>Justification:</b>	<b>Image:</b>
This crew performs all sidewalk replacement, and smaller construction jobs for the City.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-501-11003 Sidewalk Construction	\$ 130,000.00	\$ 133,900.00	\$ 137,917.00	\$ 142,054.51	\$ 146,316.15	\$ 690,187.66
301-501-11100 Overtime Sidewalk Const	\$ 1,766.00	\$ 1,818.98	\$ 1,873.55	\$ 1,929.76	\$ 1,987.65	\$ 9,375.93
301-501-15000 FICA	\$ 10,300.00	\$ 10,609.00	\$ 10,927.27	\$ 11,255.09	\$ 11,592.74	\$ 54,684.10
Total	\$ 142,066.00	\$ 146,327.98	\$ 150,717.82	\$ 155,239.35	\$ 159,896.53	\$ 754,247.69

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Sidewalks</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Construction</b>	<b>Program:</b>	<b>Ongoing Sidewalk Repair &amp; Replacement</b>

<b>Project or Item Description:</b>	<b>Image:</b>
sidewalk and curb construction	

<b>Justification:</b>	<b>Image:</b>
To continue to construct new and replace old sidewalks and curbing that are in need of repair	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-505-70510 Sidewalk Construction	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 125,000.00
						\$ -
<b>Total</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 125,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Downtown Upgrades</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Construction</b>	<b>Program:</b>	<b>Sidewalk R&amp;R</b>

Project or Item Description:
<p>The City of Salem is working with downtown property owners to enhance and beautify our city core.</p> <p>The Downtown Project is funded mainly through grant funding which includes a Transportation Alternatives Program (TAP) grant through the Missouri Department of Transportation (MoDOT).</p> <p>The main focus of this project is to upgrade our sidewalks to meet Americans with Disabilities Act (ADA) standards and upgrade the lighting with historically reminiscent street lighting fixtures and underground wiring to enhance the aesthetics of our historic business corridor. The Downtown Project replaces sidewalks with ADA compliant ramps and accesses and undergrounds the electric infrastructure under a brick paver border for ease of access for repair work. Light Poles and fixtures will also be replaced with replicas matching what was historically downtown.</p>

Image:
<p>Technical drawing of a Stresscrete Pole Structure Type "KCH20". The drawing includes side and front views with various dimensions and component labels. Key dimensions include a total height of 20' 0", a top arm length of 6' 0", and a base width of 2' 0". Labels include: (A) 15A/120V SIMPLY RECEPTACLE WITH WEATHERPROOF "W-USE" COVERPLATE, PROVIDED BY OWNER; (2) - BANNER ARMS WITH REMOVABLE BALL; (B) (2) - 1" NPT "BRANDNAME" PLUMBING COUPLER FOR BANNER ARM LOCATION AND; (A) NEMA 3R, 240/120VAC, 2-POL, 2-CIRCUIT BREAKER ENCLOSED WITH 2-20A, 1-POLE CHLZ/TORP OR APPROVED EQUAL, CONTRACTOR TO COORDINATE WITH POLE MANUFACTURER FOR REQUIRED THREADED CONDUIT NIPPLE AND MOUNTING STUDS PLACEMENT &amp; DIMENSIONS (TYP OF 2); (A-D) 20A/120V GFCI DUPLEX RECEPTACLE WITH WEATHERPROOF COVERPLATE &amp; GASKET COLOR: TXT CHICAGO BRONZE, PROVIDED BY OWNER, (TYP OF 2); (A) SMALL NAMEPLATE; (A) 2 5/8" x 8" RECESSED ZINC PLATED BOX &amp; COVERPLATE 1/4" GROUND WIRE &amp; ALLENHEAD SCREWS PANEL: TXT CHICAGO BRONZE; SCHEDULE 40 PVC CONDUIT, 1.5" (MIN) OR 2" (TYP), SIZE PER NEC AND AS REQUIRED BASED ON CONDUIT ROUTING &amp; QUANTITIES PER 1-LINE DIAGRAM AND SITE PLANS, EXTEND TOP OF CONDUIT INTO POLE STRUCTURE 6 INCHES (MIN) ABOVE FOUNDATION BASE; (A) 45/4" x 27" LG GALV ANCHOR BOLTS (BY STRESSCRETE); #3 TIES AT 12" O.C (TYP); 6 - #6 BARS (EVENLY SPACED); 3/4" REVEL; 16" FL/PL; 12"; 24"; 12"; 3' 0"; 13 1/2"; 10 1/2"; 5" MIN; GROUND ROD; DNG LAB (BY TYP); NOT TO SCALE; SINGLE HORIZONTAL ARM MOUNTED LED TYPE FIXTURE.</p>

Justification:	Image:
<p>Bring sidewalks up to ADA requirements. Renew and Refresh Salem's Downtown and make it safer for pedestrians.</p>	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-??? Sidewalks & Pavers	\$ 70,521.96					\$ 70,521.96
301 - Ele Light poles & underground	\$ 70,006.45					\$ 70,006.45
Grants & Bond Issue - Sidewalks & Pavers	\$ 155,760.85					\$ 155,760.85
Grants & Bond Issue - Electric light poles & underground	\$ 158,652.81					\$ 158,652.81
<b>Total</b>	<b>\$ 454,942.07</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 454,942.07</b>

Estimated Ongoing Annual Operation and Maintenance (explain and include costs)
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<b>Project:</b>	<b>Sidewalk R&amp;R</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Construction</b>	<b>Program:</b>	<b>Sidewalk R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Concrete Forms	

<b>Justification:</b>	<b>Image:</b>

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-505-70540 Concrete Forms	\$ 5,000.00					\$ 5,000.00
						\$ -
Total	\$ 5,000.00	\$ -	\$ -	\$ -	\$ -	\$ 5,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Culvert R&amp;R</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	<b>Facility R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
A culvert is a structure that channels water past an obstacle or to another waterway. Over time, these culverts can rust and deteriorate. If not replaced, there is an increased danger of road collapse and flooding.        Priority culverts: North Park Street; Doss Road, south of the bridge; and 4th and MacArthur.	


<b>Justification:</b>	<b>Image:</b>
North Park Streets: Holes are appearing in the yards of home owners because the bottoms of the culvert pipes are rusted out and gone, and water is eroding the dirt around the culverts, causing the soil to further erode and collapse.        Doss Road and 4th and MacArthur: These culverts actually go under the city streets. The bottoms of these culvert pipes are also rusted out and gone. Their collapse could cause the shutdown of two major city streets.	


Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 30,000.00
						\$ -
Total	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 30,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Hydrovac Truck Purchase</b>	<b>Fund:</b>	<b>Cap Improvements - 301, Ele Rsv - ???, Water Rsv - ???, WWtr Rsv - ???</b>
<b>Department:</b>	<b>Streets, Water, Wwater, Electric</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
<p>2013 vac truck with hydro-excavation package. This VAC TRUCK has three functions. It can rod sewer mains and services a newer and more reliable way to do this would give the city a tool to cut out costly call outs if they had a piece of equipment that could operate daily to prevent this. This machine also is a pump truck currently the city has no way to pump out lift stations in an emergency situation. We currently have to wait on a vac truck while the sewers is backing up in the customers house. That charge is \$500.00 trip. The last function of this machine is it will hydro-excavate. This ensures the safety of personnel excavating around gas lines and other utilities. This machine can be used by electric, water, sewer and the street department.</p>	

<b>Justification:</b>	<b>Image:</b>
<p>with the amount of underground utilities that we have we need to be able to expose those utilities before we start excavation. The city has culverts that need replaced that are under streets. Currently the City of Salem has a 27 year old sewer machine. This machine has only one function and is worn out. In 2022 the machine failed us. The city had to rent another machine for four days. The cost of rental per day was \$450.00 per day not to mention two days pay for an employee to get the machine and deliver it back. The city also had a several thousand- dollar bill for parts for the city mechanic to repair the machine on the weekend to put it back in service.</p> <p>This machine is no longer able to operate to do the sewer maintenance required by the E.P.A. or D.N.R. it is used for when a problem occurs not to prevent problems. It only has one function and that is to rod sewers and sewer services. This 2013 model would be a nice piece of equipment to have to ensure the safety of employees and would produce less injuries in hand digging. It also will leave less mess in customers yard and allow a more suitable yard appearance when yard work is done.</p>	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
301- ST - Hydrovac Truck Purchase	\$47,500.00					\$ 47,500.00
Ele - Hydrovac Truck Purchase	\$47,500.00					\$ 47,500.00
Water - Hydrovac Truck Purchase	\$47,500.00					\$ 47,500.00
Wwater - Hydrovac Truck Purchase	\$ 47,500.00					\$ 47,500.00
<b>Total</b>	<b>\$ 190,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 190,000.00</b>

Estimated Ongoing Annual Operation and Maintenance (explain and include costs)

<b>Project:</b>	<b>Equipment Purchase</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
2022 batwing bush hog - The requested brush hog is a 15-foot batwing piece of equipment that is pulled behind a large tractor and is used to cut grass and brush to maintain the city airport, the city landfill (required by DNR to be cut twice a year), the industrial park (including the 30 acres m/1 recently cleared), and other city property as needed.	

<b>Justification:</b>	<b>Image:</b>
We currently only have a 5-foot brush hog that simply cannot meet the maintenance demands of the city. For example, currently it takes at least 3 weeks to brush hog just the airport. With the new 15-foot batwing brush hog, the estimated time for completion at the airport would be reduced to 1 week or less. The savings (fuel, man hours) for that task alone would be substantial.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$20,250.00					\$ 20,250.00
						\$ -
Total	\$ 20,250.00	\$ -	\$ -	\$ -	\$ -	\$ 20,250.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Salt Bin Repair</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	<b>Bldg &amp; Facility Maintenance</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Salt bins are sheds that are used to store rock salt and pea gravel/grit used for snow and ice removal. We have two buildings; each building has two bins (a total of 4 bins). One of the sheds needs a new metal roof and back wall replaced.	

<b>Justification:</b>	<b>Image:</b>
The current old shingle roof leaks, which allows rain and moisture to melt the stored salt. The back wall is constructed of wood and a large metal I-beam for structural support. Over the years, the salt has nearly completely eroded the I-beam, and the entire back wall is bulged out and about to collapse. According to the City construction crew, they can fix the back wall by tearing out the old wall and then pouring concrete footings and a new concrete wall, including new concrete structural supports. Last year, we replaced the old leaking roof on the other shed. That shed has concrete walls that are structurally sound, so no other improvements were needed. In addition to the probable collapse of the entire building, the leaking roof will cause the loss of any stored salt.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301- Salt Bin Repair	\$ 15,500.00					\$ 15,500.00
						\$ -
Total	\$ 15,500.00	\$ -	\$ -	\$ -	\$ -	\$ 15,500.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Vehicle Replacement</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Police</b>	<b>Program:</b>	<b>Vehicle R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
(1) 2023 Dodge Charger Pursuit, (1) Dodge Durango Pursuit to replace (1) outgoing Ford Explorer and (1) Dodge Charger	

<b>Justification:</b>	<b>Image:</b>
This is a part of our ongoing fleet management plan. The plan allows us to keep low mileage dependable and warranty covered patrol cars on our streets. The program has reduced our vehicle maintenance costs by 40% per year on average. Our fixed asset sales allow us to offset the purchase price of one car per year	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-511-71110- Vehicle Replacement	\$ 90,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00		\$ 450,000.00
						\$ -
Total	\$ 90,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ -	\$ 450,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>



<b>Project:</b>	<b>911 Enhancement</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Police</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>


<b>Justification:</b>	<b>Image:</b>

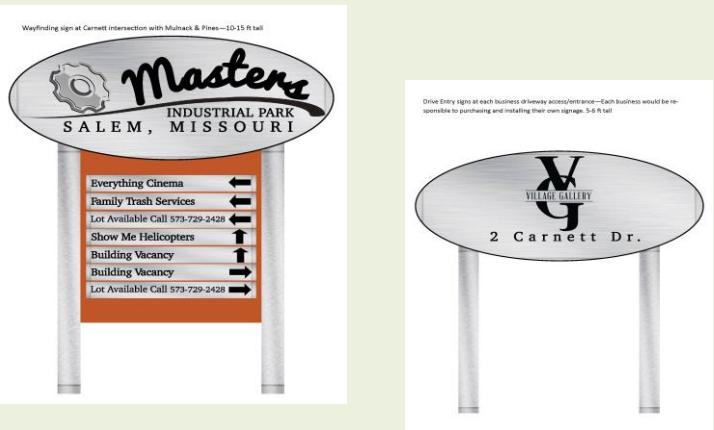
Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301 - 911 Enhancement Local Match 5%	\$ 12,500.00					\$ 12,500.00
Grants & Bonds	\$ 237,500.00					\$ 237,500.00
Total	\$ 250,000.00	\$ -	\$ -	\$ -	\$ -	\$ 250,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Industrial Park Signage</b>	<b>Fund:</b>	<b>301 Cap Improvements</b>
<b>Department:</b>	<b>Economic Development</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
<p>Planned signage set for the Industrial Park. Includes design and construction/instalation for main sign and a directional sign at the intersection of Mulnack, Pines and Carnett Dr. To also include design work only, as part of the complete project, for matching individual signage for each business to have built and installed at their expense.</p> <p>Preparation for this project completed to date: Concept design as seen in the pictures included, MoDOT ROW has been identified to determine location of main sign.</p>	<p><b>Main Sign at Industrial Park Entrance</b></p> 

<b>Justification:</b>	<b>Image:</b>
<p>The main sign for Masters Industrial Park fell down several years ago and needs to be replaced. There is an unspoken obligation on the City's part to provided signage for those businesses located in the City's Industrial Park. This project is a roll-over from last budget year. Due to change in positions and responsibilities, this project was not able to be completed.</p>	<p><b>Directional Sign and Individual Business Signs</b></p> 

### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
CI Sales Tax	\$ 50,000.00					\$ 50,000.00
						\$ -
<b>Total</b>	<b>\$ 50,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 50,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Housing Demolition</b>	<b>Fund:</b>	<b>301 Cap Improvements</b>
<b>Department:</b>	<b>Economic Development</b>	<b>Program:</b>	<b>Voluntary Residential Demolition</b>

<b>Project or Item Description:</b>	<b>Image:</b>
The City offers residents an incentive to beautify the community through a sponsored residential demolition program. The program assists with efforts to beautify the community and promotes a sense of pride for residents, and makes the community safer and more appealing.	

<b>Justification:</b>	<b>Image:</b>
This program was developed to assist property owners inside the City with property cleanup in an effort to improve pubic safety, appearance and community pride. To date 8 structures have been cleanup in partnership with private property owners and 1 property has been donated to the City.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 100,000.00
						\$ -
<b>Total</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 20,000.00</b>	<b>\$ 100,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Leases &amp; Debt</b>	<b>Fund:</b>	<b>Electric 501</b>
<b>Department:</b>	<b>Multiple Departments</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
The listed items are pre-existing equipment leases and incurred debt for the department that are paid out of the Electric Fund revenues. TL48 Digger Truck lease began in 2023 and goes through 2028. The C5048 Bucket Truck lease began in 2023 and goes through 2028. The COP payment is for installation of automatic meter reading infrastructure and goes through 2038. The MMMPEP is for the Feb 2021, severe weather event, this debt payment goes through 2026.	

<b>Justification:</b>	<b>Image:</b>
Pre-Existing Leases and Debt Obligations	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	
501-501-70182- Digger Truck	\$ 57,600.00	\$ 57,600.00	\$ 57,600.00	\$ 57,600.00	\$ 57,600.00	\$ 288,000.00
501-501-70184- Bucket Truck Lease	\$ 30,300.00	\$ 30,300.00	\$ 30,300.00	\$ 30,300.00	\$ 30,300.00	\$ 151,500.00
501-501-70199/70200- COP Payments	\$ 101,500.00	\$ 101,500.00	\$ 101,500.00	\$ 101,500.00	\$ 101,500.00	\$ 507,500.00
501-501-66010- MMMPEP weather relief	\$ 234,871.00	\$ 234,871.00	\$ 234,871.00			\$ 704,613.00
<b>Total</b>	<b>\$ 424,271.00</b>	<b>\$ 424,271.00</b>	<b>\$ 424,271.00</b>	<b>\$ 189,400.00</b>	<b>\$ 189,400.00</b>	<b>\$ 1,651,613.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

\$ 19,572.58

<b>Project:</b>	<b>transformers</b>	<b>Fund:</b>	<b>301-02</b>
<b>Department:</b>	<b>electric</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
transformers for upgrades and general maintenance	

<b>Justification:</b>	<b>Image:</b>
As services are being upgaded or loads change at a residence, old transformers which are unable to handle the load increases must be changed	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$ 150,000.00
						\$ -
<b>Total</b>	<b>\$ 30,000.00</b>	<b>\$ 30,000.00</b>	<b>\$ 30,000.00</b>	<b>\$ 30,000.00</b>	<b>\$ 30,000.00</b>	<b>\$ 150,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>utility poles</b>	<b>Fund:</b>	<b>301-02</b>
<b>Department:</b>	<b>electric</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
utility poles	

<b>Justification:</b>	<b>Image:</b>
As new services are built or old poles need replaced due to age	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$ 125,000.00
						\$ -
<b>Total</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 25,000.00</b>	<b>\$ 125,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Leases &amp; Debt</b>	<b>Fund:</b>	<b>Water 510</b>
<b>Department:</b>	<b>Multiple Departments</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
The listed items are pre-existing equipment leases and incurred debt for the department that are paid out of the Water Fund revenues. The COP payment is for installation of automatic meter reading infrastructure and goes through 2038. The lease for the backhoe goes through 2024.	

<b>Justification:</b>	<b>Image:</b>
Pre-Existing Leases and Debt Obligations	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	
510-501-70197/70199- COP	\$ 103,411.00	\$ 103,411.00	\$ 103,411.00	\$ 103,411.00	\$ 103,411.00	\$ 517,055.00
510-501-70391- Backhoe	\$ 12,000.00	\$ -	\$ -	\$ -	\$ -	\$ 12,000.00
						\$ -
						\$ -
						\$ -
<b>Total</b>	<b>\$ 115,411.00</b>	<b>\$ 103,411.00</b>	<b>\$ 103,411.00</b>	<b>\$ 103,411.00</b>	<b>\$ 103,411.00</b>	<b>\$ 529,055.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>replacement of water lines</b>	<b>Fund:</b>	<b>301-03</b>
<b>Department:</b>	<b>water</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
replace old water lines	

<b>Justification:</b>	<b>Image:</b>
With the growing issues of water lines that need replaced the city needs a plan in place to start the process of replacing water lines. The future funding and scope for line replacement is subject to change as the City completes the Lead Service Line Inventory during this budget year, but we do not have a way of anticipating what that may look like yet.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 300,000.00
						\$ -
Total	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ 300,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>



<b>Project:</b>	<b>New well</b>	<b>Fund:</b>	<b>301-03</b>
<b>Department:</b>	<b>water</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
New well and storage tower on hwy 72 across from Salem Memorial Hospital. The City of Salem's operable water wells do not have adequate production to meet the current maximum daily water demand of the system, should the largest well be out of service. Furthermore, the City's elevated storage facilities do not have adequate volume to meet the average day demand, not including any fire fighting reserve. The project includes construction of a estimated 450 gpm new drinking water well, well house, a 400,000 gallon welded steel elevated storage tank and approximately 1,500 lineal feet of water main with MoDOT Highway bore to connect to existing distribution system. Several locations were considered for the new facilities. The chosen location will located in the northwest portion of the system and provide redundant service to the Salem	

<b>Justification:</b>	<b>Image:</b>
The City of Salem's Well No. 5 has been removed from production due to ongoing turbidity issues that were not able to be resolved. The new well and well house will essentially replace Well No. 8 production in the system. The new 400,000 gallon elevated storage tank will likely replace the 70+ year old 75,000 gallon "witch's hat" tower. The additional capacity will also allow maintenance on the tower in the industrial park.	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
<b>Water</b>	\$ 6,344.00	\$ 31,656.00				\$ 38,000.00
<b>DNR Grant Funding</b>	\$ 628,000.00	\$ 517,000.00	\$ 1,938,750.00	\$ 646,250.00		\$ 3,730,000.00
<b>Total</b>	\$ 634,344.00	\$ 548,656.00	\$ 1,938,750.00	\$ 646,250.00	\$ -	\$ 3,768,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Lead Svs Line Study/Mapping</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Water</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
<p>The project consists of accurately locating/surveying all public and private water service features and developing a GIS map of the water system. Survey grade instruments will be used to locate water infrastructure including meters and identifiable service line routings. Interviews will be conducted with the utility personnel to determine the information they have on all service laterals. Historic information will be reviewed, such as Building Permits, Infrastructure Construction Documents, historic aerial/satellite images, etc. Once all the information is disseminated that can be obtained and the unknown service lateral pipe locations and materials are short listed, field inspections will be conducted of the meter pits and of crawl spaces and basements where possible. Some excavation may be used if deemed appropriate. Each service line will be categorized as Lead, Galvanized Requiring Replacement, Non-Lead or Lead Status Unknown.</p>	

<b>Justification:</b>	<b>Image:</b>
<p>Once an accurate GIS map is completed as much as is feasible a replacement plan can be developed.</p>	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
	\$ 30,000.00					\$ 30,000.00
<b>DNR Grant Funding</b>	\$ 150,000.00					\$ 150,000.00
<b>Total</b>	\$ 180,000.00	\$ -	\$ -	\$ -	\$ -	\$ 180,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Leases &amp; Debt</b>	<b>Fund:</b>	<b>Sewer 520</b>
<b>Department:</b>	<b>Multiple Departments</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
The listed items are pre-existing equipment leases and incurred debt for the department that are paid out of the Sewer Fund revenues. The COP payment is for sewer system extensions and upgrades to the wastewater treatment facility and goes through 2038.	

<b>Justification:</b>	<b>Image:</b>
Pre-Existing Leases and Debt Obligations	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	
520-501-701970/70191- COP	\$ 305,790.00	\$ 305,790.00	\$ 305,790.00	\$ 305,790.00	\$ 305,790.00	\$ 1,528,950.00
		\$ -	\$ -	\$ -	\$ -	\$ -
						\$ -
						\$ -
						\$ -
<b>Total</b>	<b>\$ 305,790.00</b>	<b>\$ 305,790.00</b>	<b>\$ 305,790.00</b>	<b>\$ 305,790.00</b>	<b>\$ 305,790.00</b>	<b>\$ 1,528,950.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Inflow &amp; Infiltration Study</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Wastewater</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Facility Plan to evaluate I&I issues throughout the City. This will include 4 months of flow monitoring in strategic locations throughout the collection system. In addition, it will include smoke testing in the collection system based upon priority areas identified during flow monitoring analysis.	

<b>Justification:</b>	<b>Image:</b>
This Facility Plan will help the City to develop a multi-year capital improvement plan for the collection system.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 22,850.00					\$ 22,850.00
DNR Grant	\$ 50,000.00					\$ 50,000.00
Total	\$ 72,850.00	\$ -	\$ -	\$ -	\$ -	\$ 72,850.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>WWTF Upgrades</b>	<b>Fund:</b>	<b>Wasetwater Reserves</b>
<b>Department:</b>	<b>WasteWater</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Project represents Phase 2a of the City's WWTF Master Plan. Improvements include: Wet Weather Treatment including Disinfection to meet the requirements of the AOC for Outfall #002, new sludge drying bed, improvements to the Influent Pump Station, Chemical Phosphorus facilities and Oxidation Aeration Equipment. Per discussions with MDNR, this project does not require Antidegradation Review	

<b>Justification:</b>	<b>Image:</b>
Wet Weather treatment improvements will allow the City to fully meet their existing disinfection limit and afford elimination of the existing Outfall #002. Oxidation Ditch Aeration Equipment improvements and Chemical Phosphorus facilities will aid in meeting upcoming Total Nitrogen and Total Phosphorus limits. Additional facility rehabilitation will aid their ability to meet all discharge limits.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$ 8,505.05	\$ 41,494.95				\$ 50,000.00
ARPA Grant - DNR	\$ 842,000.00	\$ 1,039,500.00	\$ 2,079,000.00	\$ 1,039,500.00		\$ 5,000,000.00
<b>Total</b>	<b>\$ 850,505.05</b>	<b>\$ 1,080,994.95</b>	<b>\$ 2,079,000.00</b>	<b>\$ 1,039,500.00</b>	<b>\$ -</b>	<b>\$ 5,050,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Bonebrake Realignment</b>	<b>Fund:</b>	<b>301-04</b>
<b>Department:</b>	<b>WasteWater</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
<p>Bonebrake Sewer Main Realignment is a project to move an old clay sewer main and replace it the line is in terrible shape and full of tree roots. The line goes under water in a storm event and in return most of that water goes to our wastewater treatment plant and we have to treat the storm water. The line has been consistently failing for the last fifteen years and the City has little to no access to do maintenance to cut tree roots out of the sewer main. Replacing and moving this line allows for better access and will locate it in a place easier to get equipment to it also will get it away from the creek and out of a swamp to prevent future storm water from going to the plant. The line has trouble draining in a storm event and has been known to back the main line up. This project includes installing four new manholes and replacing nine hundred fifty one feet of sewer main. It also includes the demolition of the existing sewer and dirt work and clean up for the project.</p>	

<b>Justification:</b>	<b>Image:</b>
<p>to replace the main that has major issues: breaking apart, has roots that are causing the system to back up, and has inflow and infiltration issues that effect the WWTF</p>	

#### Project Costs and Funding Source

<b>Funding Source</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28</b>	<b>Total</b>
	\$200,000.00					\$ 200,000.00
						\$ -
<b>Total</b>	<b>\$ 200,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 200,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>I and I issues</b>	<b>Fund:</b>	<b>301-03</b>
<b>Department:</b>	<b>water</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
<p>I&amp;I Rehabilitation of manholes project. I&amp;I stands for inflow and infiltration of storm water. This is water leaking or flowing into a sealed system due to deterioration or root damage. Manhole lining is a effective solution to fixing these problems and cheaper than replacement. Missouri Department of Natural Resources requires owners of system to maintain and do maintenance to collection systems yearly and report what they are doing to maintain there system. This also keeps lines from backing up and causing damage to a customers property or a sewer overflow on the ground or into a possible stream. I&amp;I Rehabilitation can also be done on sewer main lines. When we talk about rehabilitation or lining we are talking about a strong durable poly spray that will not let water in or out and will last more than fifty years. This is a proven product used by many cities and in many applications. The city of Salem has done this in the past with good results. This work allows for the wastewater treatment plant to not treat unwanted storm water in rain events .</p>	
<b>Justification:</b>	
<p>I and I or (inflow) and (infiltration) are what happens when stormwater and groundwater enter a waste water system which can cause issues: to much flow into WWTF or man holes to over flow</p>	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
	\$80,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 560,000.00
						\$ -
<b>Total</b>	<b>\$ 80,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 120,000.00</b>	<b>\$ 560,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>T-Hangar Construction</b>	<b>Fund:</b>	<b>301</b>
<b>Department:</b>	<b>Streets - Airport</b>	<b>Program:</b>	<b>Airport Facility Improvements</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Construction of a 6 unit T-Hangar facility at the Salem Memorial Airport. Of the 6 spaces, one would be large enough to potentially house an aviation mechanic. There is also included a storage/maintenance space in addition to the 6 hangars.	

<b>Justification:</b>	<b>Image:</b>
The City of Salem has a waiting list of pilots who would like to house lease hangar space at the Salem Memorial Airport. The funding for design and construction is 90% from NPE funds and the Bipartisan Infrastructure Legislation (BIL) funding both through MoDOT. This project has been accruing NPE grant funds for 5 years to have enough to design and build this project.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27		Total
Electric Svs Via Intercounty	\$ 5,000.00					\$ 5,000.00
301-512-71270- T-Hangar	\$ 43,117.00					\$ 43,117.00
Grants & Bonds	\$ 721,382.00					\$ 721,382.00
Total	\$ 769,499.00	\$ -	\$ -	\$ -	\$ -	\$ 769,499.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>



<b>Project:</b>	<b>Pilot Lounge Improvements</b>	<b>Fund:</b>	<b>301</b>
<b>Department:</b>	<b>Streets - Airport</b>	<b>Program:</b>	<b>Airport Facility Improvements</b>

Project or Item Description:	Image:
<p>With the construction of the 6 new T-hangars, there will be a new inclosed space to store the curtosity car. This frees up space the space where the car is stored now to be able to take out a wall between it and the current Pilot's Lounge giving more space and opening opportunities to enhance the experience for visiting pilots and to provide additional amentities. This includes actual work to the building and furnishings when completed.</p>	

Justification:	Image:
<p>The Pilot Lounge at the Airport has needed improvements for some time. These improvements are proposed to be paid for entirely out of Prior Year Balances/Reserves from the Airport Fund.</p>	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27		Total
New Electric Service via Intercounty Electric	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00
Total	\$ 25,000.00	\$ -	\$ -	\$ -	\$ -	\$ 25,000.00

Estimated Ongoing Annual Operation and Maintenance (explain and include costs)

<b>Project:</b>	<b>Housing Improvements</b>	<b>Fund:</b>	<b>301 Cap Improvements</b>
<b>Department:</b>	<b>Economic Development</b>	<b>Program:</b>	<b>Welcome Home</b>

<b>Project or Item Description:</b>	<b>Image:</b>
<p>Welcome Home - Affordable Housing Rehabilitation Program</p> <p>The City of Salem with support from Riverways FCU received funding through the Federal Home Loan Bank (FHLB) of Des Moines' Affordable Housing Program to rehabilitate 25 owner-occupied homes in Salem, MO. This is a pass-through grant that combined with the owner contribution, covers 100% of the cost of the program. The City is the Sponsor who administers the program and Riverways FCU is the Participating Member of FHLB in support of the program. As with most grant programs, the City incurs the upfront expense and then applies for reimbursement.</p>	

<b>Justification:</b>	<b>Image:</b>

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
FHLB Grant	\$ 300,000.00	\$ 325,000.00				\$ 625,000.00
<b>Total</b>	<b>\$ 300,000.00</b>	<b>\$ 325,000.00</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 625,000.00</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Pool Media Replacement</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Parks and Recreation</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Replace pool media (pool filter sand) with glass media to filter pool water.	

<b>Justification:</b>	<b>Image:</b>
Pool filter media is to be changed every 8-10 years. No records of our media every being replaced. The media filters pool water and helps reduce the amount of water and chemicals we use to maintain the pool. They have a new product that has a 20+ year life that I recommend we go with. Due to the location of our filters there will have to be a access point cut into the pool deck to be able to remove and replace current media. Glass media is not subject to biodynamic instability and will not allow untreated water to pass the filter. It also substantially lowers chlorine oxidation demand by up to 50%, lowers backwash water demand by an average of 50%, and is expected to last for the life of the filtration system.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
		\$ 25,000.00				\$ 25,000.00
						\$ -
Total	\$ -	\$ 25,000.00	\$ -	\$ -	\$ -	\$ 25,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
No annual operating cost. Projected life of glass media is 20+ years. It's replaces the use of sand that only last 8-10 years. Reducing the amount of water and chemicals we waste to clean water when we backwash the pool.

<b>Project:</b>	<b>Council Chamber Upgrades</b>	<b>Fund:</b>	
<b>Department:</b>		<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
The City Council Chambers are in need of multi-media and interior upgrades. As the official location where our Mayor and Aldermen make the decisions for the business of our City, the space should reflect a sence of stewardship and care for the community.	

<b>Justification:</b>	<b>Image:</b>
Indiviudals and Board Members who have needed to utilize online conferencing to attend meetings have often mentioned difficulty hearing the Board and speakers in addition to needing a secure way to have a computer and projector or screen permanently set up and in place for such needs. In addition the carpet in the Chamber is stained and has multiple runs in the weave of the carpet. A potential low-cost upgrade in the asthetics of the Chamber would go a long way to instilling confidence and pride in our City.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
		\$ 10,000.00				\$ 10,000.00
						\$ -
<b>Total</b>	\$ -	\$ 10,000.00	\$ -	\$ -	\$ -	\$ 10,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Backhoe Purchase</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Construction</b>	<b>Program:</b>	

Project or Item Description:	Image:
X -	

Justification:	Image:
X- how old is the current backhoe, downtime for breakdowns, etc	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
		\$ 100,000.00				\$ 100,000.00
						\$ -
Total	\$ -	\$ 100,000.00	\$ -	\$ -	\$ -	\$ 100,000.00

Estimated Ongoing Annual Operation and Maintenance (explain and include costs)
X

<b>Project:</b>	<b>Utility Bed Replacement</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Construction</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
X	

<b>Justification:</b>	<b>Image:</b>
X	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
			\$ 20,000.00			\$ 20,000.00
						\$ -
<b>Total</b>	\$ -	\$ -	\$ 20,000.00	\$ -	\$ -	\$ 20,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
X

<b>Project:</b>	<b>Storm Drain R&amp;R</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	<b>Facility R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
A culvert is a structure that channels water past an obstacle or to another waterway. Over time, these culverts can rust and deteriorate. If not replaced, there is an increased danger of road collapse and flooding. ROW acquisition for FY24 with actual construction work in FY 25	

<b>Justification:</b>	<b>Image:</b>
South Henderson: Holes are appearing in the yards of home owners because the bottoms of the culvert pipes are rusted out and gone, and water is eroding the dirt around the culverts, causing the soil to further erode and collapse.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301- Storm Drain R&R		\$ 45,000.00				\$ 45,000.00
						\$ -
Total	\$ -	\$ 45,000.00	\$ -	\$ -	\$ -	\$ 45,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Vehicle R&amp;R</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets - Cemetary</b>	<b>Program:</b>	<b>Vehicle R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Pickup Replacement	

<b>Justification:</b>	<b>Image:</b>
The current cemetery pickup is over twenty years old. The cab/mechanical components are worn out.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-Cemetary Vehicle		\$ 50,000.00				\$ 50,000.00
						\$ -
Total	\$ -	\$ 50,000.00	\$ -	\$ -	\$ -	\$ 50,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>



<b>Project:</b>	<b>Equipment Purchase</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Rotary Cutter for Skid Steer	

<b>Justification:</b>	<b>Image:</b>
There are areas that are so steep that you can’t safely use a tractor and brush hog to maintain the terrain. These areas are at numerous places, including the city airport, city landfill, and the industrial park.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301- Rotary Cutter for Skid			\$ 15,000.00			\$ 15,000.00
						\$ -
Total	\$ -	\$ -	\$ 15,000.00	\$ -	\$ -	\$ 15,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>K9 Replacement</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Police</b>	<b>Program:</b>	<b>Drug Enforcement</b>

<b>Project or Item Description:</b>	<b>Image:</b>

<b>Justification:</b>	<b>Image:</b>

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301-K9 Replacement		\$ 15,000.00				\$ 15,000.00
						\$ -
Total	\$ -	\$ 15,000.00	\$ -	\$ -	\$ -	\$ 15,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Equipment R&amp;R</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	<b>R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
2002 Dump Truck Replacement	

<b>Justification:</b>	<b>Image:</b>
The hour meter has not worked for some time. This truck is used year round for hauling, spreading salt and snow removal. The worn-out mechanical and cab components are no longer sufficient to keep employees warm and/or safe while working in extreme hazardous conditions. Approximately 5-6 years ago, we replaced the dump bed on it, so we have been able to limp it along to this point. However, it is now well past the point of needing to be replaced.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
301- Dump Truck Purchase				\$195,000.00		\$ 195,000.00
						\$ -
Total	\$ -	\$ -	\$ -	\$ 195,000.00	\$ -	\$ 195,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Equipment R&amp;R</b>	<b>Fund:</b>	<b>Cap Improvements - 301</b>
<b>Department:</b>	<b>Streets</b>	<b>Program:</b>	<b>R&amp;R</b>

<b>Project or Item Description:</b>	<b>Image:</b>
2000 kabota tractor	

<b>Justification:</b>	<b>Image:</b>
This tractor is used for bushing in areas where it is rough to use a mower. It is also used to mow along shoulders of the streets and roads. We use a tractor to pull the 5-foot brush hog to mow, cut, and maintain along city streets/right-of-ways. Our current tractor is old and has a tremendous amount of wear and tear on it.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
		\$50,000.00				\$50,000.00
						\$ -
Total	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$ 50,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>bucket truck</b>	<b>Fund:</b>	<b>301-02</b>
<b>Department:</b>	<b>electric</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
70 ft. bucket truck	

<b>Justification:</b>	<b>Image:</b>
<p>This truck is used for tree trimming and work that has to be done on the city's taller poles. The truck and unit is accumulating quite a few hours and despite keeping up with the maintenance the truck is getting quite a bit of normal wear which is going to be expensive to replace different parts that wear out.if worn parts are not replaced it will be red-tagged and not be used</p>	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
		\$50,000.00	\$50,000.00	\$50,000.00	\$ 50,000.00	\$ 200,000.00
						\$ -
Total	\$ -	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 200,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>Taxiway Construction</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Streets - Airport</b>	<b>Program:</b>	<b>Airport Facility Improvements</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Construction of new taxiway for future 6 T-hangar construction.	

<b>Justification:</b>	<b>Image:</b>
The City of Salem has a waiting list of pilots who would like to house lease hangar space at the Salem Memorial Airport. The funding for design and construction is 90% from NPE funds andpotential additional grant funds via MoDOT. This project will have accrued NPE grant funds for multiple years to have enough to design and build this project.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27		Total
Local Match for Taxiway		\$ 62,500.00				\$ 62,500.00
Grants & Bonds		\$ 562,500.00				\$ 562,500.00
Total	\$ -	\$ 625,000.00	\$ -	\$ -	\$ -	\$ 625,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>T-Hangar Construction</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Streets - Airport</b>	<b>Program:</b>	<b>Airport Facility Improvements</b>

<b>Project or Item Description:</b>	<b>Image:</b>
Construction of additional 6 unit T-Hangar facility at the Salem Memorial Airport.	

<b>Justification:</b>	<b>Image:</b>
The City of Salem has a waiting list of pilots who would like to house lease hangar space at the Salem Memorial Airport. The funding for design and construction is 90% from NPE funds and the Bipartisan Infrastructure Legislation (BIL) funding both through MoDOT. This project will have accrued NPE grant funds for multiple years to have enough to design and build this project.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
Local Match 6 T-Hangars					\$ 76,500.00	\$ 76,500.00
Grants & Bonds					\$ 688,500.00	\$ 688,500.00
Total	\$ -	\$ -	\$ -	\$ -	\$ 765,000.00	\$ 765,000.00

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>electric feeder</b>	<b>Fund:</b>	<b>301-02</b>
<b>Department:</b>	<b>electric</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
electric feeder to bring into east side of town	

<b>Justification:</b>	<b>Image:</b>
The entire city is served by one substation. The industrial park is at the end of one of the city's feeders. As the load increases in the industrial park the city is not going to have the capacity to serve all of its citizens. A new feeder would eleviate those issues and allow the city to possibly gain new industries	

Project Costs and Funding Source



Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$ 200,000.00
						\$ -
Total	\$ -	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00	\$ 200,000.00

???

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>



<b>Project:</b>	<b>Pool Lights R&amp;R</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Parks and Recreation</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Upgrading the lights and fixtures at the Alice Lou Craig Municipal Swimming Pool.	 
<b>Justification:</b>	
Several light fixtures are unrepairable and the pool is not well lite during evening hours of pool operation. It's becoming a safety concern. There are 11 lights out, out of 36, 2 complete poles not in working order. The current fixures are not a bright light it's always very dim on the pool deck at night.	

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
						\$ -
						\$ -
<b>Total</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>
If we upgrade to LED lights the maintenace would be minimal and lower cost of electric use.

<b>Project:</b>	<b>Pool-Parking Lot Resurfacing</b>	<b>Fund:</b>	
<b>Department:</b>	<b>Parks and Recreation</b>	<b>Program:</b>	

<b>Project or Item Description:</b>	<b>Image:</b>
Resurfacing or fixing the pool parking lot. Either new asphalt or concrete. It was discussed at one point to do 1/3 of parking lot each year in concrete to resolve issues.	

<b>Justification:</b>	<b>Image:</b>
The pool parking lot has become a safety concern for citizen using the pool, pavilion, playground, tennis courts, and skate park. Especially the handicap parking next to the pool. The Street Department patched with gravel one year and then the next year had to come in and dig it out, fill and put an asphalt patch to help create a safer parking area for our handicap and elderly visitors. The asphalt from years past has become brittle and breaking all over the place creating large chunks to surface.	

#### Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
						\$ -
						\$ -
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

<b>Estimated Ongoing Annual Operation and Maintenance (explain and include costs)</b>

<b>Project:</b>	<b>IT - Cybersecurity</b>	<b>Fund:</b>	
<b>Department:</b>		<b>Program:</b>	

Project or Item Description:
Working with Bryon Craig of Craig Technologies, Wes Hester and Steven Farrar with the Missouri Cybersecurity Center of Excellence (MCCoE) a non-profit that provides affordable cybersecurity services to the regional community, especially small and mid-sized organizations; to perform an assessment of the city's IT and Cybersecurity current situation and develop from this assessment a plan for addressing current and future IT and Cybersecurity needs.

Justification:
<p>The number of attacks targeting the government sector increased 95% worldwide in the last half of 2022 and is projected to get worse moving forward.</p> <p>Within the US, organizations are subject to a cyberattack every 39 seconds, every day, 365 days a year. As the City increases its reliance on technology, it increases its risk of being the subject of a cyberattack. Over 90% of cyberattacks originate as the result of an action taken by an organization’s employees. This can include someone unknowingly opening a malicious email, bringing an infected device or media into the office, or a disgruntled employee intentionally sabotaging the organization.</p> <p>Implementing cybersecurity best practices, ensuring proper controls are in place, and routinely performing risk assessments is the only way to reduce cybersecurity risks because the cyber landscape is constantly evolving and security breaches can be expensive.</p> <p>The most recent IBM report indicated that the average cost of a cybersecurity breach in the US was \$9.44M per incident. Within government, it could also cost lives as critical services such as 911 systems are brought down, as was evidenced by the ransomware attack against Douglas County, NE last year.</p>

Project Costs and Funding Source

Funding Source	FY 24	FY 25	FY 26	FY 27	FY 28	Total
						\$ -
						\$ -
<b>Total</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Estimated Ongoing Annual Operation and Maintenance (explain and include costs)