



## Agenda

Nashua Regional Solid Waste Management District Meeting  
June 29, 2021

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### Public Notice of Meeting

The Public is hereby advised that the Board of the Nashua Regional Solid Waste Management District will hold a regular meeting on June 29, 2021 at 10:00 AM. The meeting will be held in the Large Conference Room of Nashua Regional Planning Commission, 30 Temple Street, Suite 310, Nashua, NH

1. Call to order
2. Approval of March 17, 2020 meeting minutes
3. FY22 Budget Proposal & Schedule A, Exhibit 3
4. FY23 Dues Discussion
5. Officer Appointment
6. Developing waste streams: batteries, vaping devices, lead products, anything else?
7. Other Business



## DRAFT Meeting Minutes

Nashua Regional Solid Waste Management District Meeting

March 17, 2021

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### Attendees:

Joan Cudworth  
Sally Hyland  
Rhonda Martin  
Mike Fimbel  
Kris Perreault  
Mason Twombly  
Kate Lafond  
Cassie Mullen  
Jay Minkarah

Town of Hollis  
City of Nashua  
Town of Pelham  
Town of Mont Vernon  
Town of Merrimack  
NRPC  
NRPC  
NRPC  
NRPC

### **I. Call to Order**

This meeting is virtual, through ZOOM. The meeting was called to order at 10:08am by Hyland with introductions.

### **II. Approval of December 17, 2020 Draft Meeting Minutes**

Twombly referred to the draft minutes of December 17, 2020 and asked for comments and if accurate, a motion for draft approval.

***Cudworth motioned to approve the meeting minutes of December 17, 2020 with a second from Fimbel. All were in favor.***

### **III. Financial Updates**

Lafond provided financial updates for the last quarter. The district budget was reviewed first. The additional event in August generated some overages. There is about 30% of the remaining budget left, which is appropriate for where we are in the year with two events left in the fiscal year.

The balance sheet was reviewed next. The capital reserve fund money is still in the checking account, which still has the highest interest rate. At the end of the year Lafond is projecting a \$32,000 deficit, which is typical for years with seven events.

Profit and Loss was reviewed next. Currently loss is trending high, as there is more waste and cars coming in. Interest and income are down. We still expect about \$48,000 to come in as income in the fall with the grant from the NH Department of Environmental Services.

Lafond reported next that the FY20 audit is complete. It was a good, clean audit with no finding, and we received positive feedback from the auditors.

Lafond is also starting FY22 budget preparation. The FY22 budget and projections will be presented at the June meeting. If anyone has input let Twombly or Lafond know.

### **IV. 2021 Collection Season Overview**

Twombly presented the 2021 Household Hazardous Waste season flyer. Martin stated that there might be an address change for the Pelham event in late August. Possible locations include 8 Nashua Rd and 33 Newcomb Field Parkway. Twombly will follow up with Martin and work with Veolia and provide an update at a later date.

Twombly has been dropping off new sign materials for all the transfer stations. Cudworth stated that delivering signs could be a good opportunity to interact with the attendants and try to get more engagement from towns that don't participate.

Hyland stated that things are still up in the air for the Nashua DPW. This year is definitely out for using the DPW building for any events. Hyland is not sure what the future holds in terms of use for the building.

Veolia is working on rescinding the permit to use the storage facility at the Nashua DPW because it is not being used. Hyland stated that there was some abandoned HHW left in Nashua, and that having that storage facility in that emergency scenario was very helpful. Twombly responded that it is something to think about. We will keep that in mind and continue to discuss as more information comes along.

Hyland stated that she does not like the signs at the transfer stations and would like to revamp the signage. She suggested working on developing a new design this year to have for next year.

Cudworth added that no one reads the sign in Hollis. They print the flyers and poster and put them out in the recycling area.

Martin stated that the Department of Corrections can make signs. The Pelham sign has been hit and no one reads it.

Twombly added that the Litchfield sign is in rough shape too. He asked the group what they would like the sign to look like. It would be hard to change the dates every single year.

Cudworth suggested polling transfer station operators. Having holes in the signs would also be beneficial to hang the signs and make them more visible.

Hyland suggested using more colors and bigger lettering. And maybe only putting the sign up right before events. Or maybe use a sandwich board that can be moved around.

Hyland asked everyone what they use for handouts.

Cudworth said that she uses the regular handout, laminates it and places them around the transfer station. She prints out a bigger one to put on the main board.

Martin stated that Pelham hands out the regular flyers as well.

Hyland added that putting a pocket on the new signs for the yearly flyers would be very helpful.

#### **V. NRSWMD Informational Binders**

Twombly is working on the binders and they will be delivered in April before the events.

#### **VI. Other Business**

We received the new grant contract (\$46,543), which is a little less than usual and will impact the budgeting. FY22 is another year with seven events, so we were expecting a little bit more. Twombly, Minkarah, and Lafond are working to sign and finalize the contract.

***Motion to adjourn came from Fimbel with a second from Cudworth. All in favor. The meeting ended at 10:43am.***

1 **Proposed FY 2022 NRSWMD Budget--7 Events**

*Adopted 6/XX/2021*

2 *July 1, 2021 - June 30, 2022*

3 **FY 2022 Income and Expenses**

4 **INCOME**

% of income

5 FY22 Municipal Assessments	\$138,200	65%	<i>*reduced due to host offset for 7 events in FY</i>
6 User Fee (\$15/car)	\$26,000	12%	
7 NH DES Grant	\$46,543	22%	<i>*per capita rate that determines grant amount has decreased - .245 in FY20, .2205 in FY21 &amp; now .21</i>
8 Account Interest	\$950	0%	<i>*reduced by 1/2. Interest rates haven't rebounded.</i>
9 <b>Total Income</b>	<b>\$211,693</b>		

10

11 **EXPENSES**

12 Fall 2021 Collections (4 events * \$23,695)	\$94,780	<i>*Veolia price reduction</i>
13 Spring 2022 Collections (3 events * \$23,695)	\$71,085	
14 Police Detail Nashua (5 events * \$280 per 4 hr event)	\$1,400	<i>*slight increase to detail rate</i>
15 <b>NRPC Program Administration</b>		
16 Outreach	\$10,000	
17 HHW Collections	\$25,000	
18 NRSWMD Management	\$25,000	
19 <b>Printing &amp; Signage</b>		
20 Transfer Station #s	\$100	
21 No Latex Signs	\$100	
22 Educational Postcards at Events	\$500	<i>*could be used for alt signage in lieu of handouts due to covia</i>
23 Hazardous Waste Coordinator Certification & Training (x2)	\$600	
24 Audit	\$3,900	<i>*change in auditors in FY21</i>
25 <b>Maintenance</b>		
26 Fire Suppression System	\$750	
27 <b>Misc. Expenses</b>		
28 Other expenses	\$2,000	<i>*added \$300/5 events (2021) for portable toilets</i>
29 <b>Total Expenses</b>	<b>\$235,215</b>	

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31 **SUMMARY**

32 Checking Account Balance at end of FY21	\$139,250
33 Income FY22	\$211,693
34 Expenses FY22	\$235,215
35 FY22 Income less Expenses	-\$23,522
36 <b>Ending Balance FY 2022</b>	<b>\$115,728</b>

**FY 2022 Municipal Assessments**

**Approved June 18, 2020**

Amherst	\$9,007
Brookline	\$5,947
Hollis	\$7,206
Hudson	\$15,885
Litchfield	\$7,569
Merrimack	\$16,028
Milford	\$10,142
Mont Vernon	\$4,558
Nashua	\$42,152
Pelham	\$9,134
Windham	\$10,570
<b>Total</b>	<b>\$138,200</b>

**FY22 NRSWMD Dues (July 1, 2021-June 30,2022)**
**0% increase from FY21 approved 6/18/20**

			<b>FY22 Dues Allocation</b>		<b>Host Offsets</b>	<b>FY22 Dues Invoiced</b>
	<b>2018 Population</b>	<b>% of population</b>	<b>Base Fee</b>	<b>by Pop</b>		
Amherst	11,545	0.052	\$3,300.00	\$5,707.30	\$0.00	\$9,007.30
Brookline	5,355	0.024	\$3,300.00	\$2,647.26	\$0.00	\$5,947.26
Hollis	7,901	0.036	\$3,300.00	\$3,905.88	\$0.00	\$7,205.88
Hudson	25,458	0.116	\$3,300.00	\$12,585.23	\$0.00	\$15,885.23
Litchfield	8,636	0.039	\$3,300.00	\$4,269.23	\$0.00	\$7,569.23
Merrimack	25,747	0.117	\$3,300.00	\$12,728.10	\$0.00	\$16,028.10
Milford	15,864	0.072	\$3,300.00	\$7,842.41	\$1,000.00	\$10,142.41
Mont Vernon	2,545	0.012	\$3,300.00	\$1,258.13	\$0.00	\$4,558.13
Nashua	88,706	0.403	\$3,300.00	\$43,852.06	\$5,000.00	\$42,152.06
Pelham	13,824	0.063	\$3,300.00	\$6,833.93	\$1,000.00	\$9,133.93
Windham	14,707	0.067	\$3,300.00	\$7,270.45	\$0.00	\$10,570.45
<b>Total</b>	<b>220,288</b>	<b>1.000</b>	<b>\$36,300.00</b>	<b>\$108,900.00</b>	<b>\$7,000.00</b>	<b>\$138,200.00</b>
			<b>Total Dues</b>	<b>\$145,200.00</b>		
			Base Fee %	25%		

*\*Population calculated by 2018 OEP estimates*

User Fee Projectons Based on 10 Year Averages								
Year	April (Nashua)	May (Milford)	June (Nashua)	Aug. (Nashua)	Aug. (Pelham)	Oct. (Nashua)	Nov. (Nashua)	Total Households
2020	N/A	174	N/A	423	N/A	372	289	1,258
2019	303	N/A	278	281	246	328	298	1,734
2018	273	170	217	292	N/A	344	307	1,603
2017	326	153	204	278	217	275	355	1,808
2016	339	170	150	308	201	233	335	1,736
2015	265	173	243	309	N/A	336	370	1,696
2014	312	133	211	310	N/A	339	318	1,623
2013	245	219	205	313	N/A	332	218	1,532
2012	217	122	148	270	N/A	252	271	1,280
2011	213	125	119	238	N/A	194	143	1,032
2010	220	141	162	300	N/A	251	294	1,368
10 yr avg	271	158	194	302	221	296	291	1541
10 yr avg *15(user fee)	\$4,069.50	\$2,370.00	\$2,905.50	\$4,530.00	\$3,320.00	\$4,440.00	\$4,360.91	\$25,995.91

	April	Milford*	June	August	Pelham*	October	November	Totals
10 yr avg (rounded)	\$4,100.00	\$2,400.00	\$2,900.00	\$4,500.00	\$3,300.00	\$4,400.00	\$4,400.00	\$26,000.00

\*Satellite Event

**SCHEDULE A**  
**SCOPE OF WORK FOR THE NASHUA REGIONAL PLANNING COMMISSION**  
**JULY 1, 2021-JUNE 30, 2022**

This document outlines Nashua Regional Planning Commission's (NRPC) annual work task in fulfillment of its terms of engagement with the Nashua Region Solid Waste Management District (the District) established through the Cooperative Agreement for Household Hazardous Waste Collection within the Nashua, NH Region. This document shall be updated and executed annually.

NRPC shall perform the following tasks in FY2022 on behalf of the District.

**1.0 HOUSEHOLD HAZARDOUS WASTE (HHW) COLLECTION PROGRAM**

**1.1 Creation and Dissemination of Outreach Materials**

NRPC is responsible for fulfilling the public education component of the HHW Collection Program. Educating the public on sound purchasing decisions and ways to most efficiently utilize the materials they already have can help to reduce the amount of HHW that is generated. In addition, it is important to incorporate lessons on the potential dangers of HHW and the need to dispose of it properly. The following tasks are anticipated:

**Task 1**—Create Outreach Materials—NRPC develops outreach materials including fliers, brochures, website, press releases, posters, presentations, and display boards that address ways to reduce HHW generation, the potential dangers of HHW, and proper disposal methods. *(FY22 District budget line items 16, 20,21,22)*

**Task 2**—Disseminate Outreach Materials—NRPC distributes outreach materials in a manner that is tailored to each municipality based on input received from HHW surveys. Outreach methods may include NRPC's HHW website, NRPC's email newsletter, NRPC's Facebook and Twitter accounts, local press, local cable TV, municipal websites and social media accounts, direct communication with public, mailings to municipalities, transfer station signs, and presentations to civic groups and Board of Realtors. *(FY22 District budget line item 16)*

**Task 3**—Update Transfer Station Signs—NRPC purchases and delivers new lettering and numbering as needed to update HHW Collection program signs as transfer stations. *(FY22 District budget line item 20)*

**1.2 Organize and Manage Household Hazardous Waste Collection events**

NRPC will organize and manage the HHW collection events according to the schedule established by the District members per Section 2.2 of the Cooperative Agreement. Residents from any participating municipality can attend any of these events. Preregistered Small Quantity Generators ([as defined by NH Code of Administrative Rules Env-Hw 503.01](#)) may also attend. Events scheduled for FY22 include:



<b>FY</b>	<b>Date</b>	<b>Time</b>	<b>Address</b>	<b>City/Town</b>
22	8/7/21	8:00AM-12:00PM	Nashua City Park & Ride, 25 Crown Street	Nashua
22	8/28/21	8:00AM-12:00PM	Pelham Senior Center, 8 Nashua Road	Pelham
22	10/2/21	8:00AM-12:00PM	Nashua City Park & Ride, 25 Crown Street	Nashua
22	11/6/21	8:00AM-12:00PM	Nashua City Park & Ride, 25 Crown Street	Nashua
22	4/23/22	8:00AM-12:00PM	Nashua City Park & Ride, 25 Crown Street	Nashua
22	5/7/22	8:00AM-12:00PM	Milford Public Works, 289 South Street	Milford
22	6/2/22	3:00PM-7:00PM	Nashua City Park & Ride, 25 Crown Street	Nashua

*(Note: Schedule to be set annually per section 2.2 of the Cooperative Agreement)*

The following tasks shall be undertaken by NRPC:

**Task 4**—Event Preparation—NRPC notifies emergency management in host community, hires police detail (as necessary), coordinates with HHW vendor, sets up cash box, packs for event, facilitates pre-event meeting with HHW vendor and representative from host community. *(FY22 District budget line item 17)*

**Task 5**—Event Staffing—NRPC provides 4 staff members per event (including 1 staff with Hazardous Waste Coordinator Certification status), arrives at site at least 1 hour in advance of start to setup for event as outlined in Exhibit 2, is responsible for management during operation of event, breaks down after event as outlined in Exhibit 2, accounts for and deposits user fees collected into the District's account according to audit standards. *(FY22 District budget line item 17)*

**Task 6**—Post Event Summary—NRPC tallies surveys, tallies receipt books, completes cash box and deposit paperwork according to audit standard. *(FY22 District budget line item 17)*

**Task 7**—HHW Vendor Payments—NRPC make payments to HHW vendor following each collection event. NRPC works with the HHW vendor to develop Operations and Safety Plans. NRPC facilitates communications between participating Small Quantity Generators and the HHW vendor. *(FY22 District budget line items 12, 13)*

**Task 8**—Purchase Supplies—NRPC purchases supplies as needed to run the HHW Collection program, including but not limited to receipt books, pencils, rubber gloves. *(FY27 District budget line item 27)*

**Task 9**—Hazardous Waste Coordinator Certification—participate in Hazardous Waste Coordinator Certification training offered by NH Dept. of Environmental Services and achieve re-certification. *(FY21 District budget line item 22)*

## **2.0 DISTRICT PROGRAM MANAGEMENT**

NRPC manages the day-to-day business of the District. The following tasks shall be completed along with any other necessary or advisable tasks:

**Task 10**— Budget and Accounting—NRPC prepares the District’s annual budget. NRPC is also responsible for the District’s accounting and financial administration, in accordance with audit standards. NRPC shall maintain the District’s funds, including receiving and reviewing bank statements, maintaining financial records, and providing quarterly financial updates. *(FY22 District budget line item 17)*

**Task 11**—Reporting—NRPC provides annual HHW Collection event participation reports to the District and NH DES. *(FY22 District budget line item 18)*

**Task 12**—Audit—NRPC is responsible for contracting with a certified public accounting firm to conduct an annual audit of the District’s financial records. *(FY22 District budget line item 24)*

**Task 13**—NH DES HHW grant—NRPC applies for the NH Dept. of Environmental Services HHW grant, administers grant according to contract (if awarded), and applies for reimbursement at the end of the contract period. Reimbursement is then transferred from NRPC’s financial account to the District’s financial account. *(FY22 District budget line item 18)*

**Task 14**—Collect Municipal Fees—NRPC prepares letters and invoices District member municipalities to request dues payments. Dues payments are sent to NRPC and NRPC deposits them directly into the District’s financial account. *(FY22 District budget line item 18)*

**Task 15**—Insurance—NRPC maintains adequate insurance coverage, as required by New Hampshire law and/or more specific donor or grant imposed requirements. Additionally, NRPC will ensure that the vendor-provided liability insurance lists NRPC and all District members as additional insured parties. *(FY22 District budget line item 18)*

**Task 16**—Planning—NRPC develops plans as appropriate for the District, such as strategic planning and MOUs with emergency responders. *(FY22 District budget line item 18)*

**Task 17**—District Meetings—NRPC is responsible for scheduling and noticing quarterly meetings of the District and documenting meeting minutes in accordance with applicable laws. *(FY22 District budget line item 18)*

**Task 18**—District Representatives—draft annual letter to confirm District representatives from each member municipality. *(FY22 District budget line item 18)*

**Task 19**—Storage Facility Maintenance—schedule bi-annual fire inspections, purchase eye wash, ensure Fire Permit is current, coordinate maintenance as needed. *(FY22 District budget line items 25 and 26)*

### **3.0 TERMS AND CONDITIONS**

#### **3.1 Ownership of Material:**

All materials and other work products prepared by NRPC in its engagement to the District shall be owned by the District, provided, however, that NRPC may retain file copies of any or all of the above for its own use, which use shall not be in contravention of the goals and purpose of the HHW Collection Program or those of the District.

#### **3.2 Compensation:**

In order to implement these tasks, NRPC shall receive 25% of the FY 2022 HHW Program Expense Funds in each quarter by the following dates: 7/15/21, 10/15/2021, 1/15/2022, and 4/15/2022. NRPC shall maintain an accounting of all funds expended. At the end of the fiscal year NRPC will credit any unspent funds and/or invoice any additional regular operating costs. Any additional expenditures appropriated by special meeting will be invoiced separately.

#### **3.3 Project Officer:**

The project officer for NRPC shall be the Executive Director. No other member of the Commission or staff may make representations or binding commitments for the Commission unless authorized by the Director.

### ***NASHUA REGIONAL PLANNING COMMISSION***

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*Jay Minkarah, Executive Director*

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*Date*

### ***NASHUA REGION SOLID WASTE MANAGEMENT DISTRICT***

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*Sarah O. Hyland, Chairperson*

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*Date*

**FY22 NRSWMD Dues (July 1, 2021-June 30,2022)**
**0% increase from FY21 approved 6/18/20**

FY22 Dues Allocation by						
	2018 Population	% of population	Base Fee	Pop	Host Offsets	FY22 Dues Invoiced
Amherst	11,599	0.052	\$3,300.00	\$5,699.20	\$0.00	\$8,999.20
Brookline	5,387	0.024	\$3,300.00	\$2,646.92	\$0.00	\$5,946.92
Hollis	7,962	0.036	\$3,300.00	\$3,912.15	\$0.00	\$7,212.15
Hudson	25,514	0.115	\$3,300.00	\$12,536.38	\$0.00	\$15,836.38
Litchfield	8,634	0.039	\$3,300.00	\$4,242.34	\$0.00	\$7,542.34
Merrimack	26,237	0.118	\$3,300.00	\$12,891.62	\$0.00	\$16,191.62
Milford	16,003	0.072	\$3,300.00	\$7,863.12	\$1,000.00	\$10,163.12
Mont Vernon	2,601	0.012	\$3,300.00	\$1,278.01	\$0.00	\$4,578.01
Nashua	88,872	0.401	\$3,300.00	\$43,667.51	\$5,000.00	\$41,967.51
Pelham	14,032	0.063	\$3,300.00	\$6,894.66	\$1,000.00	\$9,194.66
Windham	14,792	0.067	\$3,300.00	\$7,268.09	\$0.00	\$10,568.09
<b>Total</b>	<b>221,633</b>	<b>1.000</b>	<b>\$36,300.00</b>	<b>\$108,900.00</b>	<b>\$7,000.00</b>	<b>\$138,200.00</b>
<div> <b>Total Dues</b> <b>\$145,200.00</b> </div>						\$145,200.00
*Population calculated by 2018 OEP estimates			Base Fee %		25%	

**FY22-26 Projections 0% increase in dues**

	FY22	FY23	FY24	FY25	FY26	
<b>Municipal Assessments</b>	\$ 138,199.98	\$ 140,200.00	\$ 138,200.00	\$ 140,200.00	\$ 138,200.00	
<b>Starting Cash Balance</b>	\$ 139,250.00	\$ 115,727.98	\$ 141,595.98	\$ 118,073.98	\$ 143,941.98	
<b>Income</b>	\$ 211,692.98	\$ 213,693.00	\$ 211,693.00	\$ 213,693.00	\$ 211,693.00	
<b>Expenses</b>	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	<b>Net FY22-FY26</b>
<b>Income less Expenses</b>	\$ (23,522.02)	\$ 25,868.00	\$ (23,522.00)	\$ 25,868.00	\$ (23,522.00)	<b>\$ (18,830.02)</b>
<b>Ending Balance</b>	\$ 115,727.98	\$ 141,595.98	\$ 118,073.98	\$ 143,941.98	\$ 120,419.98	

**FY23 NRSWMD Dues (July 1, 2022-June 30,2023)**
**3% increase from FY22**

FY23 Dues Allocation by						
	2019 Population	% of population	Base Fee	Pop	Host Offsets	FY23 Dues Invoiced
Amherst	11,599	0.052	\$3,399.00	\$5,870.18	\$0.00	\$9,269.18
Brookline	5,387	0.024	\$3,399.00	\$2,726.33	\$0.00	\$6,125.33
Hollis	7,962	0.036	\$3,399.00	\$4,029.52	\$0.00	\$7,428.52
Hudson	25,514	0.115	\$3,399.00	\$12,912.47	\$0.00	\$16,311.47
Litchfield	8,634	0.039	\$3,399.00	\$4,369.61	\$0.00	\$7,768.61
Merrimack	26,237	0.118	\$3,399.00	\$13,278.37	\$0.00	\$16,677.37
Milford	16,003	0.072	\$3,399.00	\$8,099.01	\$0.00	\$11,498.01
Mont Vernon	2,601	0.012	\$3,399.00	\$1,316.35	\$0.00	\$4,715.35
Nashua	88,872	0.401	\$3,399.00	\$44,977.53	\$5,000.00	\$43,376.53
Pelham	14,032	0.063	\$3,399.00	\$7,101.50	\$0.00	\$10,500.50
Windham	14,792	0.067	\$3,399.00	\$7,486.13	\$0.00	\$10,885.13
<b>Total</b>	<b>221,633</b>	<b>1.000</b>	<b>\$37,389.00</b>	<b>\$112,167.00</b>	<b>\$5,000.00</b>	<b>\$144,556.00</b>
				<b>Total Dues</b>	<b>\$149,556.00</b>	
*Population calculated by 2019 OEP estimates			Base Fee %		25%	

**FY22-26 Projections 3% increase to dues**

	FY22	FY23	FY24	FY25	FY26	
<b>Municipal Assessments</b>	\$ 138,199.98	\$ 144,556.00	\$ 142,556.00	\$ 144,556.00	\$ 142,556.00	
<b>Starting Cash Balance</b>	\$ 139,250.00	\$ 115,727.98	\$ 145,951.98	\$ 126,785.98	\$ 157,009.98	
<b>Income</b>	\$ 211,692.98	\$ 218,049.00	\$ 216,049.00	\$ 218,049.00	\$ 216,049.00	
<b>Expenses</b>	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	
<b>Income less Expenses</b>	\$ (23,522.02)	\$ 30,224.00	\$ (19,166.00)	\$ 30,224.00	\$ (19,166.00)	Net FY22-FY26
<b>Ending Balance</b>	\$ 115,727.98	\$ 145,951.98	\$ 126,785.98	\$ 157,009.98	\$ 137,843.98	\$ (1,406.02)

**FY23 NRSWMD Dues (July 1, 2022-June 30,2023)**
**5% increase from FY22**

			FY23 Dues Allocation by				
	2019 Population	% of population	Base Fee	Pop	Host Offsets	FY23 Dues Invoiced	
Amherst	11,599	0.052	\$3,465.00	\$5,984.16	\$0.00	\$9,449.16	
Brookline	5,387	0.024	\$3,465.00	\$2,779.26	\$0.00	\$6,244.26	
Hollis	7,962	0.036	\$3,465.00	\$4,107.76	\$0.00	\$7,572.76	
Hudson	25,514	0.115	\$3,465.00	\$13,163.19	\$0.00	\$16,628.19	
Litchfield	8,634	0.039	\$3,465.00	\$4,454.46	\$0.00	\$7,919.46	
Merrimack	26,237	0.118	\$3,465.00	\$13,536.21	\$0.00	\$17,001.21	
Milford	16,003	0.072	\$3,465.00	\$8,256.28	\$0.00	\$11,721.28	
Mont Vernon	2,601	0.012	\$3,465.00	\$1,341.91	\$0.00	\$4,806.91	
Nashua	88,872	0.401	\$3,465.00	\$45,850.88	\$5,000.00	\$44,315.88	
Pelham	14,032	0.063	\$3,465.00	\$7,239.40	\$0.00	\$10,704.40	
Windham	14,792	0.067	\$3,465.00	\$7,631.50	\$0.00	\$11,096.50	
<b>Total</b>	<b>221,633</b>	<b>1.000</b>	<b>\$38,115.00</b>	<b>\$114,345.00</b>	<b>\$5,000.00</b>	<b>\$147,460.00</b>	
			<b>Total Dues</b>	<b>\$152,460.00</b>			
*Population calculated by 2019 OEP estimates			Base Fee %	25%			

**FY22-26 Projections 5% dues increase**

	FY22	FY23	FY24	FY25	FY26	
<b>Municipal Assessments</b>	\$ 138,199.98	\$ 147,460.00	\$ 145,460.00	\$ 147,460.00	\$ 145,460.00	
<b>Starting Cash Balance</b>	\$ 139,250.00	\$ 115,727.98	\$ 148,855.98	\$ 132,593.98	\$ 165,721.98	
<b>Income</b>	\$ 211,692.98	\$ 220,953.00	\$ 218,953.00	\$ 220,953.00	\$ 218,953.00	
<b>Expenses</b>	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	Net FY22-FY26
<b>Income less Expenses</b>	\$ (23,522.02)	\$ 33,128.00	\$ (16,262.00)	\$ 33,128.00	\$ (16,262.00)	\$ 10,209.98
<b>Ending Balance</b>	\$ 115,727.98	\$ 148,855.98	\$ 132,593.98	\$ 165,721.98	\$ 149,459.98	

**FY23 NRSWMD Dues (July 1, 2022-June 30,2023)**
**7% increase from FY22**

	2019		FY23 Dues Allocation by			FY23 Dues Invoiced
	Population	% of population	Base Fee	Pop	Host Offsets	
Amherst	11,599	0.052	\$3,531.00	\$6,098.15	\$0.00	\$9,629.15
Brookline	5,387	0.024	\$3,531.00	\$2,832.20	\$0.00	\$6,363.20
Hollis	7,962	0.036	\$3,531.00	\$4,186.00	\$0.00	\$7,717.00
Hudson	25,514	0.115	\$3,531.00	\$13,413.92	\$0.00	\$16,944.92
Litchfield	8,634	0.039	\$3,531.00	\$4,539.30	\$0.00	\$8,070.30
Merrimack	26,237	0.118	\$3,531.00	\$13,794.04	\$0.00	\$17,325.04
Milford	16,003	0.072	\$3,531.00	\$8,413.54	\$0.00	\$11,944.54
Mont Vernon	2,601	0.012	\$3,531.00	\$1,367.47	\$0.00	\$4,898.47
Nashua	88,872	0.401	\$3,531.00	\$46,724.23	\$5,000.00	\$45,255.23
Pelham	14,032	0.063	\$3,531.00	\$7,377.29	\$0.00	\$10,908.29
Windham	14,792	0.067	\$3,531.00	\$7,776.86	\$0.00	\$11,307.86
Total	221,633	1.000	\$38,841.00	\$116,523.00	\$5,000.00	\$150,364.00
			Total Dues	\$155,364.00		
*Population calculated by 2019 OEP estimates			Base Fee %	25%		

**FY22-26 Projections 7% due increase**

	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>	<b>FY25</b>	<b>FY26</b>	
<b>Municipal Assessments</b>	\$ 138,199.98	\$ 150,364.00	\$ 148,364.00	\$ 150,364.00	\$ 148,364.00	
<b>Starting Cash Balance</b>	\$ 139,250.00	\$ 115,727.98	\$ 151,759.98	\$ 138,401.98	\$ 174,433.98	
<b>Income</b>	\$ 211,692.98	\$ 223,857.00	\$ 221,857.00	\$ 223,857.00	\$ 221,857.00	
<b>Expenses</b>	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	\$ 187,825.00	\$ 235,215.00	Net FY22-FY26
<b>Income less Expenses</b>	\$ (23,522.02)	\$ 36,032.00	\$ (13,358.00)	\$ 36,032.00	\$ (13,358.00)	\$ 21,825.98
<b>Ending Balance</b>	\$ 115,727.98	\$ 151,759.98	\$ 138,401.98	\$ 174,433.98	\$ 161,075.98	



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# NEW WASTE STREAMS?

# WHAT ARE WE SEEING OUT THERE?





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# OTHER BUSINESS?