

Norwalk City Budget

FY2022

July 1, 2021 to June 30, 2022

Preserve and improve why people want
to *live* and *work* in **norwalk**.



Manager's Budget Message

Overview

Norwalk continues to see a stable growth pattern reflective of the Des Moines Metro Area despite the COVID19 pandemic. Similar to the past two years, Norwalk will have the opportunity to lower the tax levy (please note that a lower levy does not mean a lower tax bill – there are many factors that influence your property taxes). Norwalk also has plans for several large projects to advance in FY22. Here is a summary of our major projects:

- Great Western Trail Connector (\$1.2M)
- Elizabeth Holland Park Enclosed Shelter (\$1.1M)
- Cherry Parkway Rehabilitation (\$600K)
- North Ave Rehab – Redwood to Orchard Hills Elem (\$500K)
- Norwalk Central & Athletic Complex (\$4M)
- Norwalk North Entrance Beautification – Hwy 28 (\$2M)
- Hwy 28 & Beardsley Intersection Improvements (\$1.8M)
- Over \$1.5 million of other street improvement projects

We look forward to advancing these enhancements to our community along with many others for Fiscal Year 2022.

Goals, Vision, Path to Success

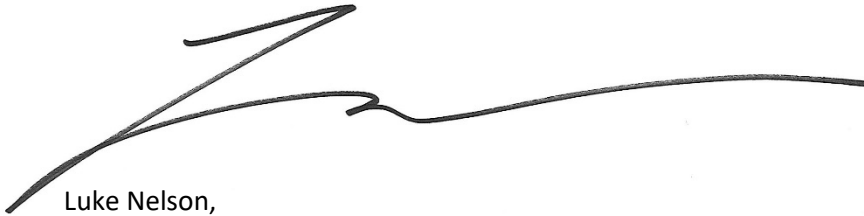
Norwalk continues to strive for success of our community by carrying out the vision and goals of the Mayor, City Council, and input from citizens. Below is an update of our progress.

Status Update of Vision 2028:

- 1) Tight Knit Friendly Neighborhoods – Norwalk has participated in community efforts to engage the public, such as Front Porch Norwalk. The City is also working on a program to help LMI families by offering financial assistance in updates and maintenance of their homes. Finally, the City implemented Norwalk NiCE (Neighborly is a Community Effort), a round-up program for utility bills where funds help neighbors that might be struggling to pay a utility bill.
- 2) Safest City in Iowa – Norwalk continues to place at the top of “safe city” ratings across Iowa and the United States.
- 3) Trails – During 2021 we will see our first connection to the Great Western Trail.
- 4) Full-Service Recreation Complex – Norwalk Central is a project that seeks to establish an athletic complex with both indoor and outdoor athletic amenities.
- 5) Town Center Developed – Norwalk Central is folding in both recreation and a town center. The area will host food, entertainment and shopping.
- 6) Vibrant Downtown – We are heading into year two of a multi-phase project to improve Norwalk's downtown. The first phase involved a new street design with streetscape and landscaping.

- 7) Mixed Use Developments – We are at the beginning stages of a project called Norwalk New Urbanism. The goal of this program is to welcome mixed density development with some integration of workforce housing. The intention is that this housing will spur surrounding commercial development.
- 8) 30% Property Tax Revenue from Commercial – The current fiscal year brought an additional 2% of commercial tax revenue. The City is leveraging that commercial value to help introduce additional commercial projects. Current projects include the North River Sewer Interceptor (certified site 2.0), a hotel project near Hwy 5 and Norwalk Central.
- 9) Increase Quality Jobs – Norwalk recently welcomed Michael Foods and Windsor Windows to the Norwalk community. These two employers have introduced over 300 jobs in our City.

I look forward to another successful year for the City of Norwalk. The Fiscal Year 2022 Norwalk City Budget is respectfully submitted.

A handwritten signature in black ink, appearing to read 'Luke Nelson', with a long, sweeping horizontal line extending to the right.

Luke Nelson,
Norwalk City Manager

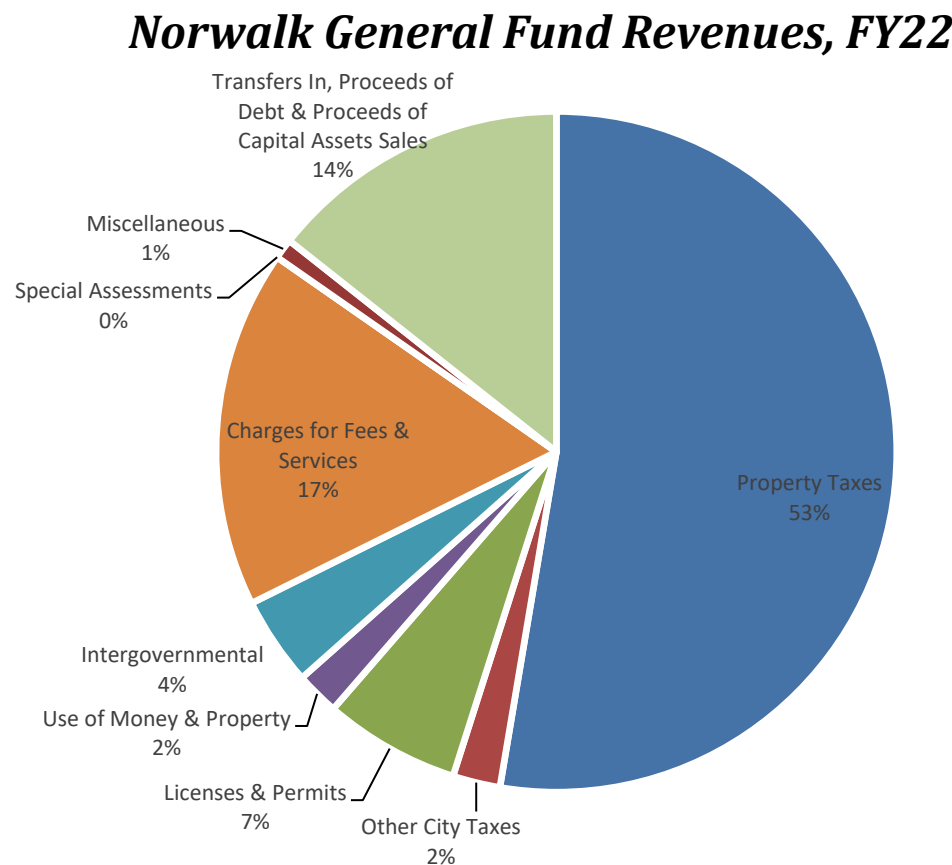
The Norwalk City Budget and Operations

The following graphs provide a general overview of the major funds operated by the City of Norwalk.

City Revenues

Most cities in Iowa rely heavily on stable revenue sources such as property taxes to fund operations. Property taxes tend to be consistent from year to year; however, State and Federal laws can impact property tax revenues and consequently impact your local city services. In Figure 1 you can see that over 50% of the total General Fund revenues come from property taxes. Other City revenues come from Enterprise Funds and these are covered later in this report.

Figure 1 FY22 General Fund Revenues



Iowa Property Tax Revenue by Class

Property tax classification in Iowa is based on the type of use of land. A property where a retail business is located is classified as commercial. A property having a factory or large distribution center would carry an industrial classification and a home is classified as residential. Each property class has a formula for taxation. The State of Iowa has implemented a rollback for several classes of property. These rollbacks are used to adjust taxable value. An example is a single-family home. The residential rollback was implemented in the 1970s. That rollback has generally reduced taxable value to about 50% of full value. The commercial and multi-family rollbacks occurred in 2013 giving commercial properties a 10% reduction and multi-family a gradual decrease from 100% to approximately 50% (multi-family previously carried a commercial value, but with the 2013 legislation those uses are set to take on the residential rollback).

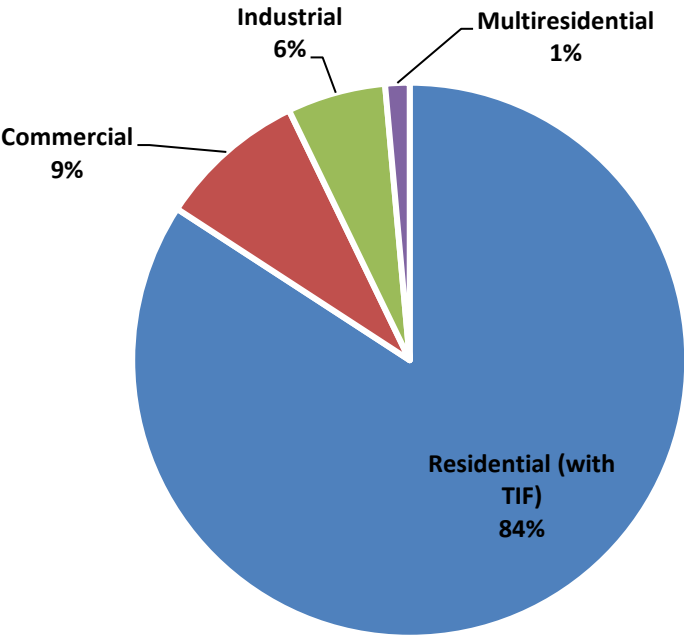
A community that is primarily residential will tend to have less taxable value due to the rollback. The average across the State of Iowa (all cities with population 10,000 to 50,000) is 54% of taxes coming from residential and approximately 30% from commercial/industrial.

The City of Norwalk does not follow the state-wide trend of tax revenue classifications. Norwalk has seen significant residential growth over the past several years. While we are starting to see our community develop more commercial and industrial property, we are predominantly residential. It will be important

for the City to continue to explore commercial and industrial development to help establish a more balanced tax base to relieve tax burdens for all property owners.

Figure 2 FY22 Norwalk Property Tax Revenue by Class

Norwalk Property Tax Revenue by Class, FY22
Data Source: Iowa DOM

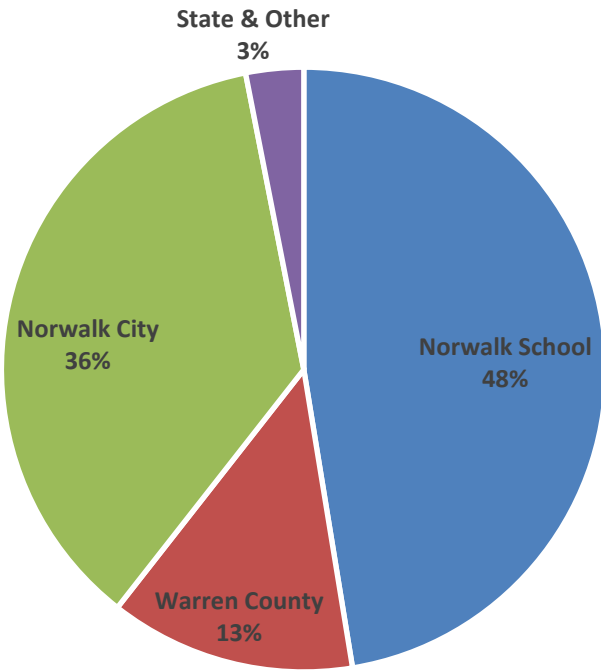


Who Receives My Property Tax Dollars?

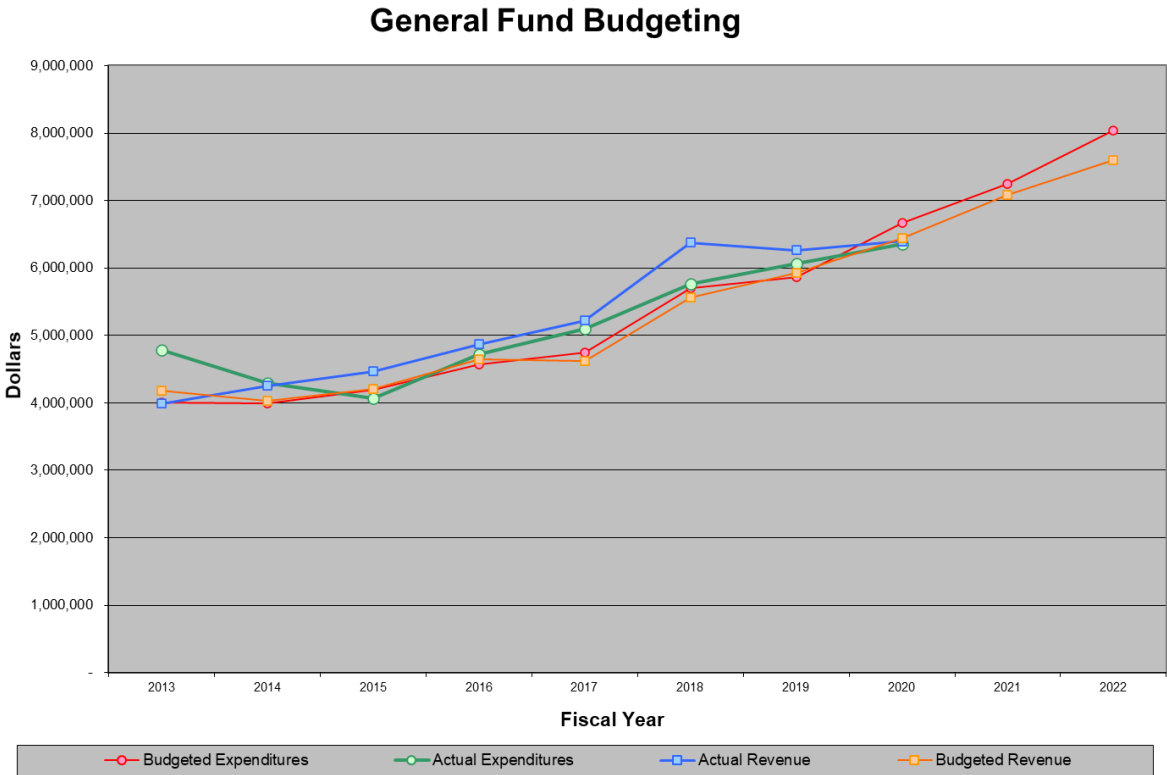
Only a portion of property taxes paid by individuals or businesses goes to the City. Other tax authorities share the property tax distribution. Schools, cities, counties, and other taxing authorities impact the distribution of the property taxes. The property tax revenue distribution for the Norwalk community is shown in Figure 3.

Figure 3 Property Tax Distribution by Taxing Authority

Norwalk Property Tax Revenue Distribution



General Fund

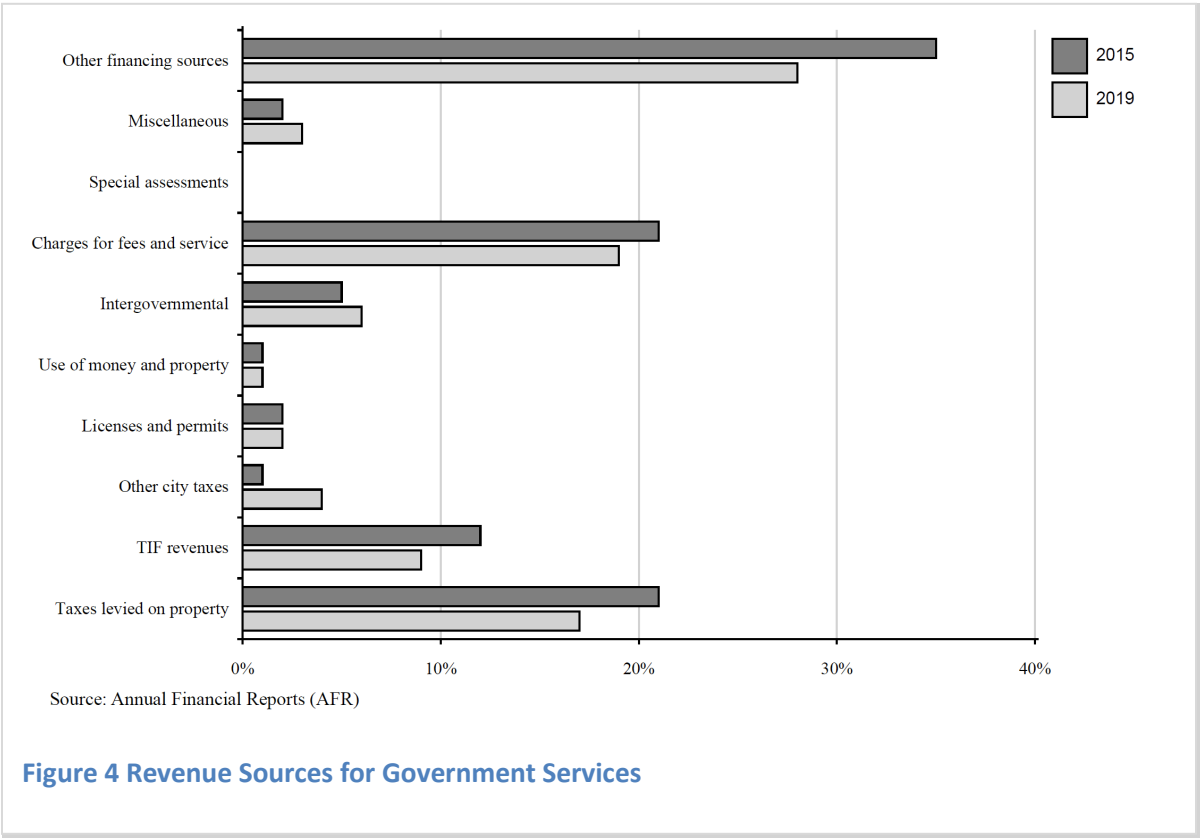


The General Fund is where the core City services are funded from property taxes.

For the past few years, and anticipated for FY22, the City has utilized reserves to balance the budget and prevent an increase in property taxes. Our reserve balance will continue to meet or exceed our 30% policy. Reserves are developed due to growth and revenue outside of estimates, cautious spending by City staff, and grant dollars not anticipated. The City is purposeful in the use of reserves to maintain our levy and improve our financial standing. A healthy reserve also helps the City achieve an improved bond rating that results in lower interest rates for debt issuance.

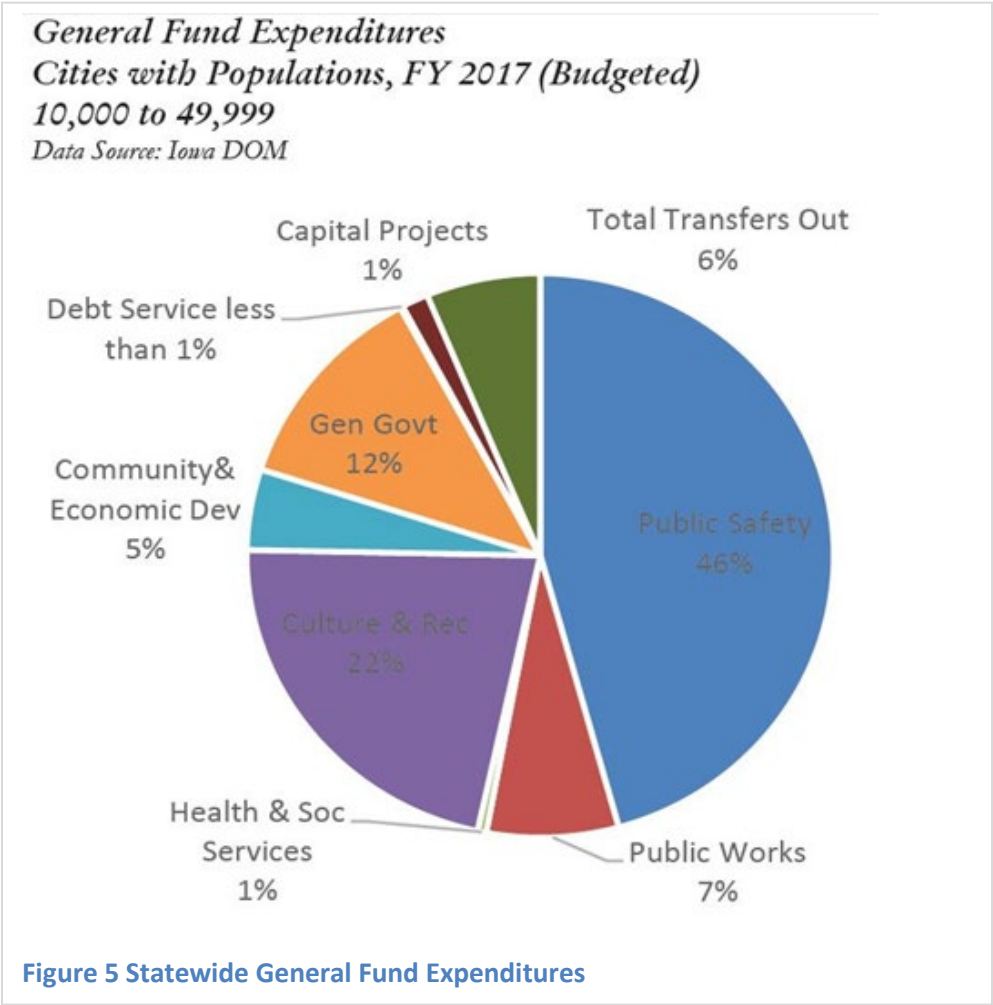
Revenues

In general, a local government with a revenue mix that provides adequate, stable funding and distributes the burden equally among all groups without heavy reliance on any revenue source is considered to be better situated to deal with financial challenges. There is no prescribed mix that is considered ideal, so the local government should take into consideration local needs, preferences, and resources when evaluating local revenue sources.² Norwalk has a variety of funding sources without predominant reliance on any single revenue source.



Expenditures (A statewide comparison)

Cities are like many service industries and have large wage and benefit costs that are subject to inflation and health care costs. More than other industries, however, cities are impacted with legislative mandates and retirement costs beyond a city’s control. Figure 5 reflects averaged city general fund expenditures by category (10,000 to 49,999 population cities). As a reminder, the general fund does not include activities such as utilities which are a major expense included in the overall operation of a city. The size of the community, by population is also indicative of the difference in service levels that are provided. Figure 6 shows the current fiscal year fund expenditures in Norwalk. ¹



¹ Iowa League of Cities Fiscal Conditions Report 2016 and Iowa Department of Management

Norwalk General Fund Expenditures, FY22

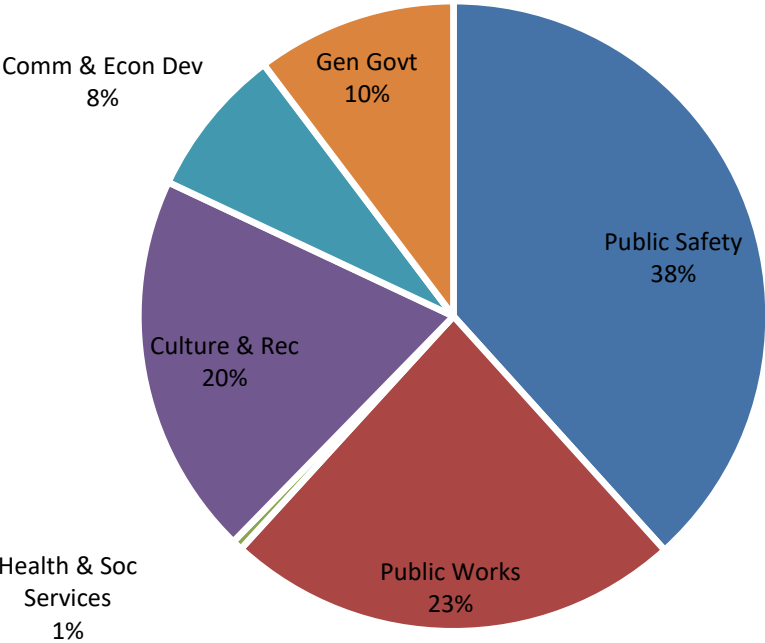


Figure 6 FY22 General Fund Expenditures

Norwalk General Fund Expenditures, FY21

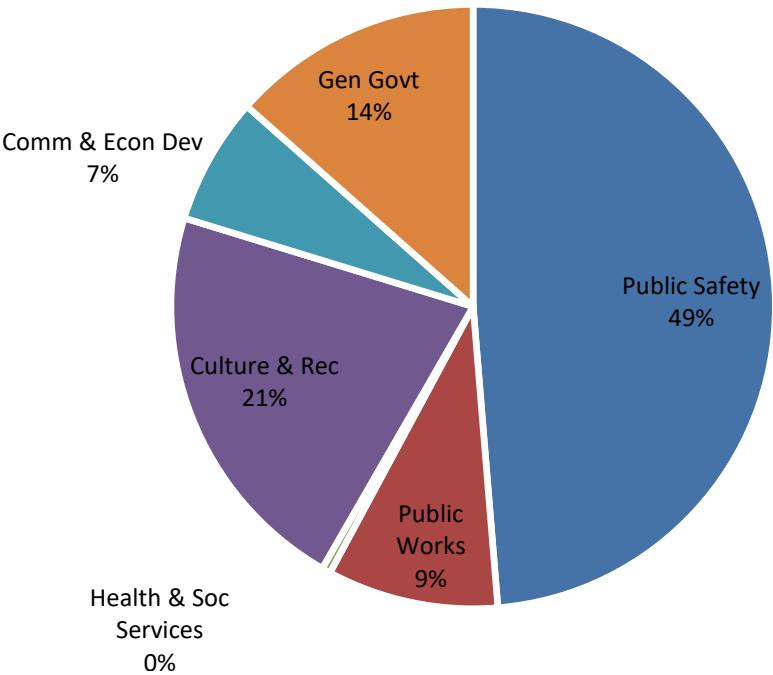


Figure 7 FY21 General Fund Expenditures

Total Expenditures

Total expenditures can be considered a measure of the overall responsibility of city government. In general, this responsibility has increased over the past decade in response to changes in economic conditions, state and federal mandates, and local needs and preferences.

2018 Importance-Satisfaction Rating City of Norwalk Major Categories of City Services

Category of Service	Most Important %	Most Important Rank	Satisfaction %	Satisfaction Rank	Importance-Satisfaction Rating	I-S Rating Rank
Very High Priority (IS >.20)						
Condition of City streets	81%	1	26%	10	0.6026	1
Condition of City sidewalks	45%	3	42%	9	0.2610	2
High Priority (IS .10-.20)						
Parks & recreation programs & facilities provided by City	45%	2	66%	7	0.1549	3
Enforcement of City codes & ordinances	23%	5	54%	8	0.1053	4
Medium Priority (IS <.10)						
Effectiveness of City communication with the public	28%	4	66%	6	0.0936	5
Quality of customer service you receive from City employees	7%	8	77%	5	0.0157	6
Quality of police services	15%	6	93%	2	0.0112	7
Quality of emergency medical services	11%	7	92%	4	0.0086	8
Quality of fire services	6%	9	93%	1	0.0043	9
Appearance of City buildings (City Hall, library, fire station &	4%	10	93%	3	0.0027	10

Figure 8 Norwalk Citizen Survey Priority Ranking for City Services

Figure 6 and Figure 7 demonstrate that the Norwalk City Council is listening to the voice of our citizens. Note the increase in Public Works spending. The increased expenditure is a reaction to the 2018 citizen survey that shows a top priority for citizens is the maintenance of city streets. This was the number one priority at 81% (see Figure 8).

***General Fund Expenditure Categories**

Public Safety

- Police Department / Crime prevention
- Jail
- Emergency management
- Flood control
- Fire department
- Ambulance
- Building inspections
- Miscellaneous protective services
- Animal control
- Other public safety

Public Works

- Roads, bridges, and sidewalks
- Parking – meter and off-street
- Street lighting
- Traffic control and safety
- Snow removal
- Highway engineering
- Street cleaning
- Airport (if not enterprise)
- Garbage (if not enterprise)
- Other public works

Health and Social Services

- Welfare assistance
- City hospital
- Payments to private hospitals
- Health regulation and inspection
- Water, air, and mosquito control
- Community mental health
- Other health and social services

Culture and Recreation

- Library services
- Museum, band, and theater
- Parks
- Recreation
- Cemetery
- Community center, zoo, and marina
- Other culture and recreation

Community and Economic Development

- Community beautification
- Economic development
- Housing and urban renewal
- Planning and zoning
- Other community and economic development

General Government

- Mayor, council, and city manager
- Clerk, treasurer, and finance administration
- Elections
- Legal services and city attorney
- City hall and general buildings
- Tort liability
- Other general government

Debt Service

- Governmental capital projects
- TIF capital projects

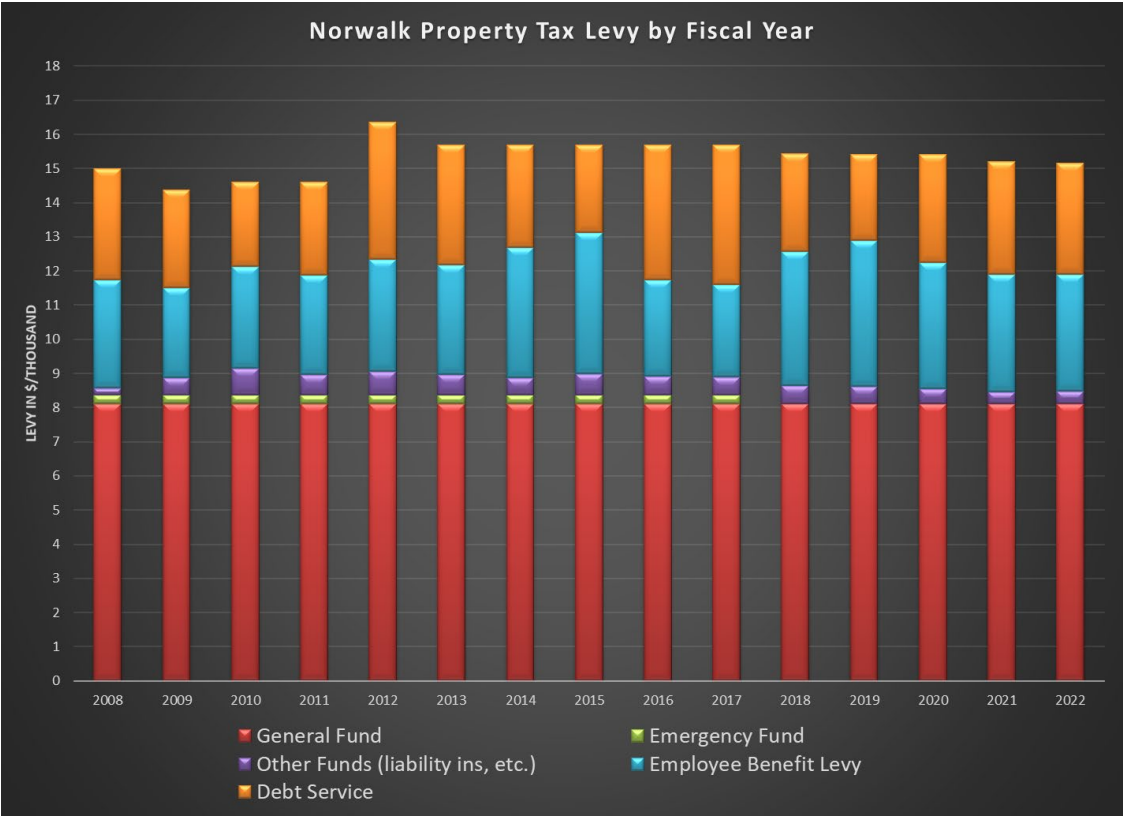
General Fund Transfers Out

- Regular transfers out
- Internal TIF loan / repayment transfers out

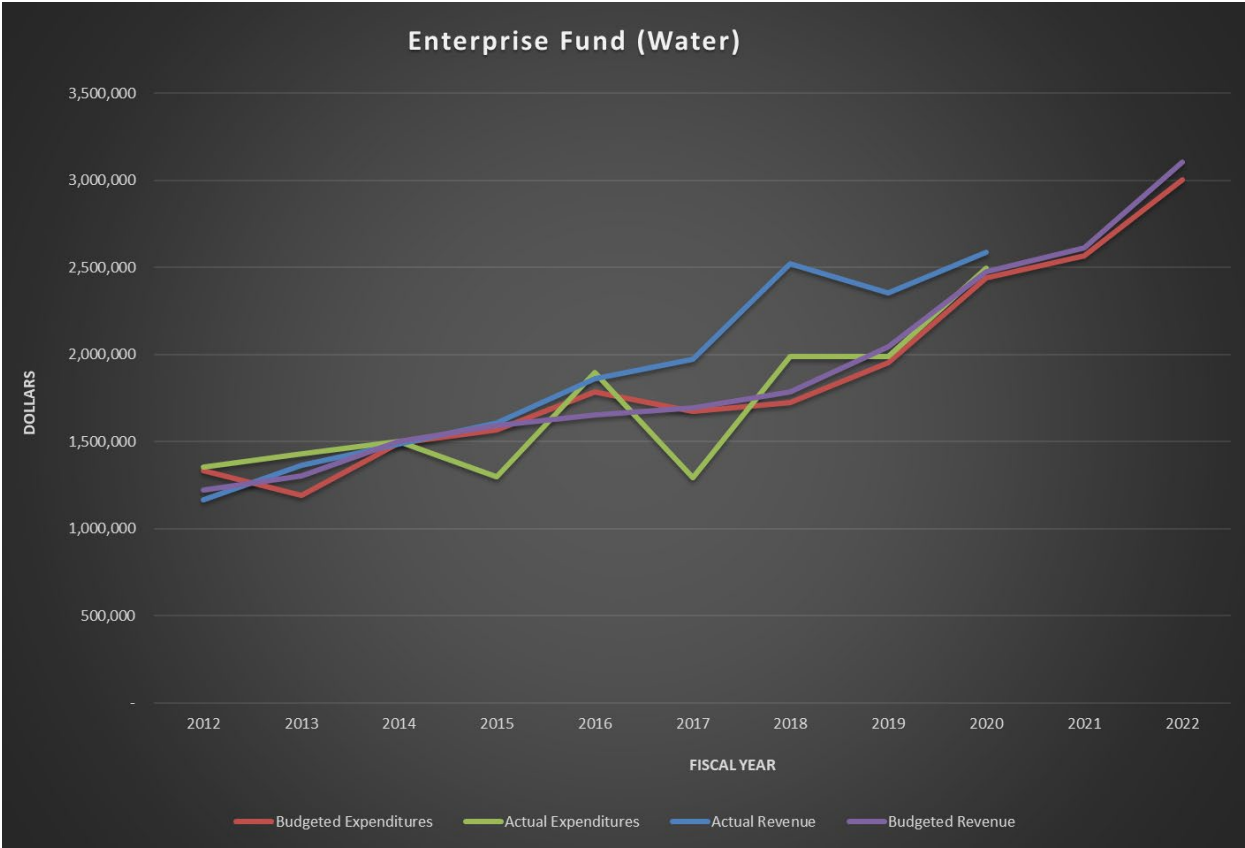
City Property Tax Levy

The City of Norwalk is making efforts to minimize tax impacts on taxpayers. Each year there are a number of factors that impact the property tax levy. Growth is a key factor along with staffing levels.

For FY22 Norwalk will see a 5-cent levy reduction. Keep in mind that a decrease in the City levy does not necessarily equate to a reduced tax bill. There are many factors that impact a property tax bill. There are several taxing entities including the city, state, school, and county. Also, the valuation of your property can change each year. It can change due to the rollbacks established by the State of Iowa or your valuation can change due to improvements you have made to your property. Your valuation can also change as general property values increase for the area. In addition, your taxes could be impacted by the expiration of a tax abatement you may have received (tax incentives provided by the City). Below is a historical perspective of the tax levy in Norwalk.

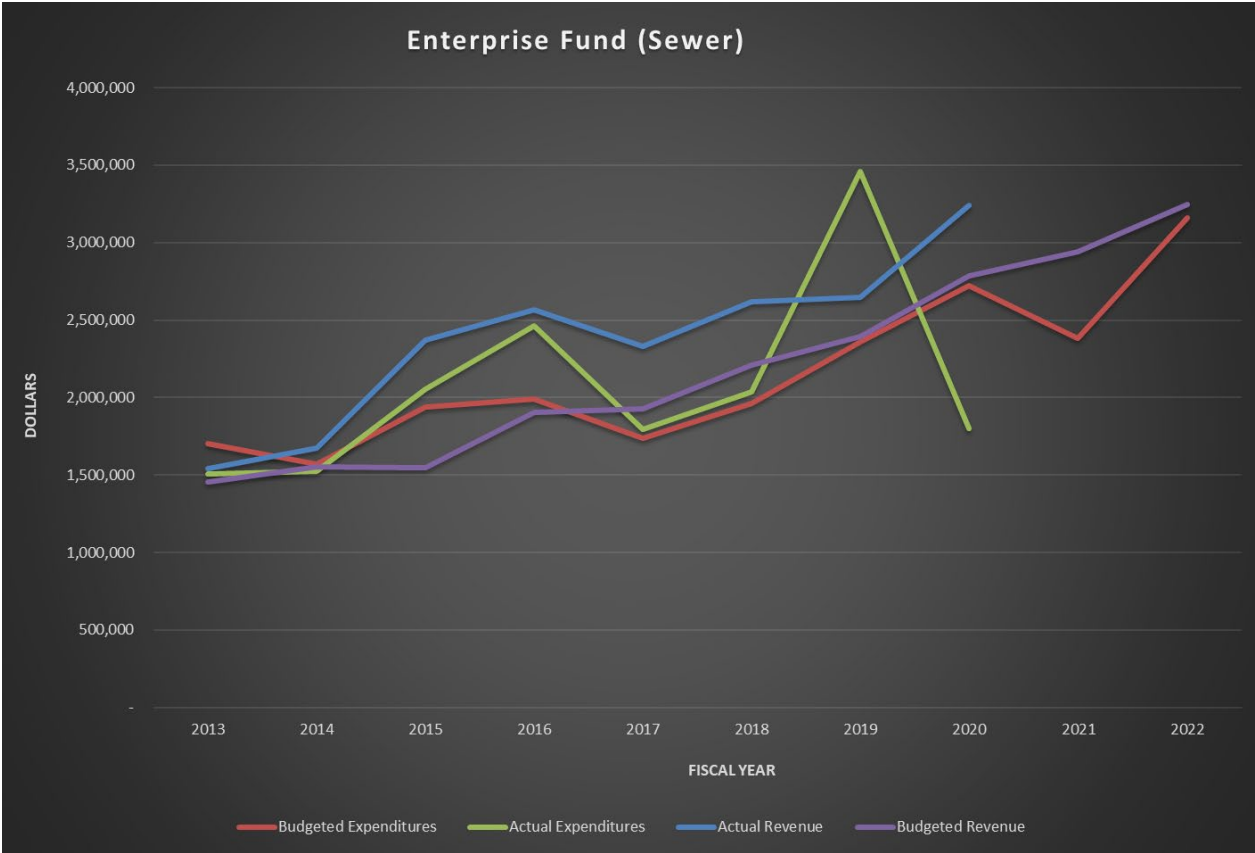


Enterprise Funds

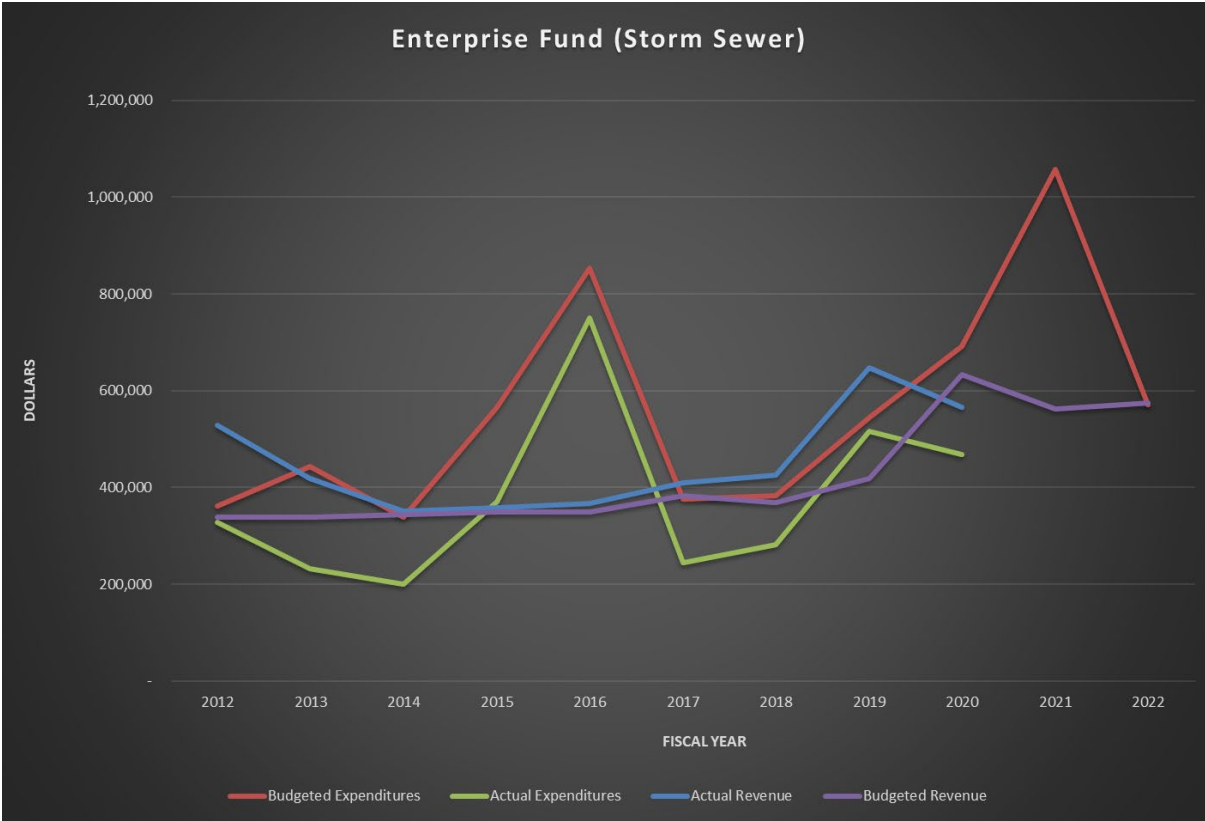


Our Water Enterprise Fund shows growth for FY22 as a reflection of the growth in our community as well as a recent water rate increase. In the upcoming years we anticipate continued rate increases to accommodate a variety of new water system improvements as well as the wholesale rate increases imposed by Des Moines Water Works (DMWW). A critical component impacting rates is the peak day usage. Each year Norwalk’s peak day usage is factored in the calculation for the next year’s rates from DMWW. Calendar year 2020 we experienced drought conditions resulting in a higher rate for 2021. Norwalk is working towards a strategy that will assign a higher responsibility to the customers driving peak usage. The driver for this usage is irrigation.

Norwalk will be expanding our infrastructure system to accommodate growth as well as improve performance of our existing system. For more information about future infrastructure projects, please see our Capital Improvement Plan.



The Sanitary Sewer Enterprise Fund follows a similar trend line of the Water Fund. Sanitary Sewer revenues closely match Water trends because sanitary sewer is billed based on water consumption. Healthy growth of these Enterprise Funds helps reduce the need for large rate increases to maintain and expand our systems.



The final Enterprise Fund is Storm Sewer. The City receives fees from properties having impervious surfaces which leads to increased runoff. An impervious surface does not allow storm water to infiltrate into the ground thereby creating runoff. There are various storm water systems around the community. These range from an intake near your home to the regional Elizabeth Holland Park Retention Ponds. In the past couple years, the City added three retention pond (storm water) areas to our public system. This will require more expenditure for maintenance and upkeep.

Some of our storm water retention ponds are regional facilities that serve a large area. These areas are typically part of an assessment district. As the area develops the landowners pay assessment fees that offset the original cost of developing the retention ponds. Through economies of scale, we can reduce costs and provide a better long-term approach to storm water management.

The spikes that you see in the graph above represent planned use of reserves for improvement projects. This enterprise fund gradually builds reserves and then the City uses those reserves to fund projects instead of a bond issue.

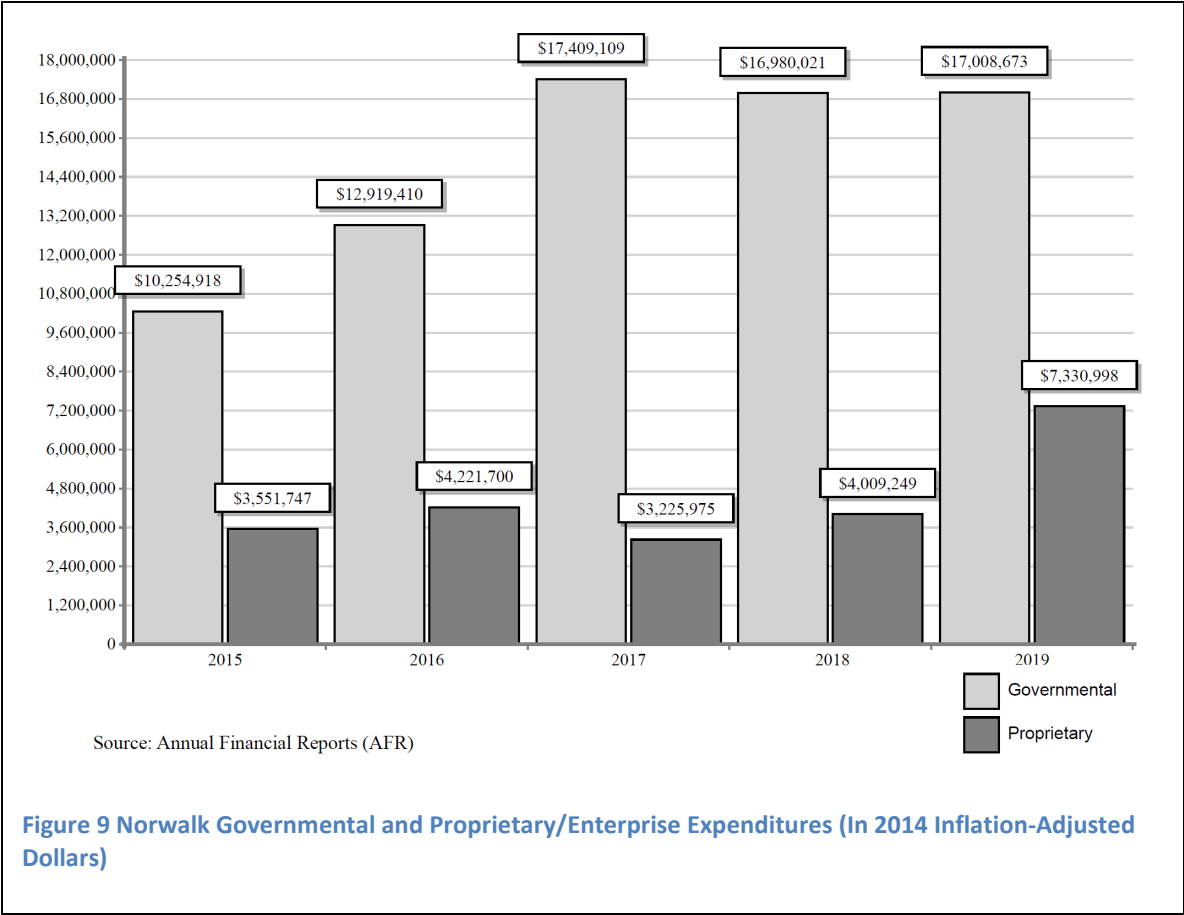
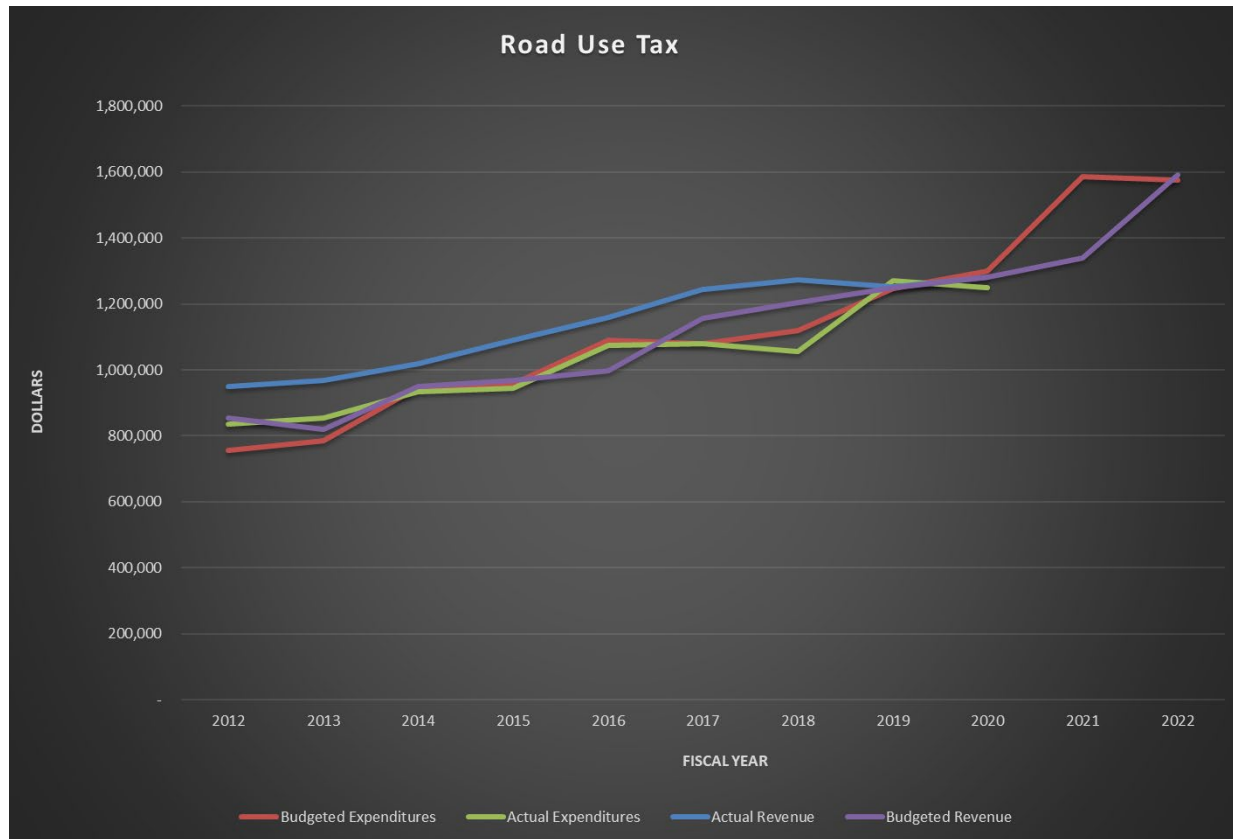


Figure 9 shows both government and enterprise funds side-by-side. This graph helps to show how Norwalk has maintained a consistent cost of government while advancing our business activities in response to growth. I believe this validates that Norwalk government aims at efficiency and we hit that mark despite growth pressures.

Road Use Tax (RUT)



The RUT budget for Norwalk is healthy. We anticipate that the Census 2020 will reflect a significant increase in our population. The 2020 Census will be used to determine Norwalk's Road Use Tax allocation from the State of Iowa.

In the RUT graph you see that 2021 was a year where the City utilized reserves to conduct special projects. Norwalk builds reserves instead of expanding operations. From 2012 through 2018 the City built significant reserves. In 2019 we experienced reductions in RUT allocations from the State of Iowa. In 2021 we used reserves for special street projects.

Total Revenue Per Capita

Figure 10 below illustrates the per capita revenue (PCR) of the city government. PCR refers to the ratio between net operating revenue and the population of a city. This ratio is created using annual revenue and county population—that is, the total operating revenue available for a year and the existing population.

A marginally increasing or a stable PCR is not a matter of concern, a declining trend is a warning sign that must be investigated further. PCR decline may be caused by one of the following scenarios:

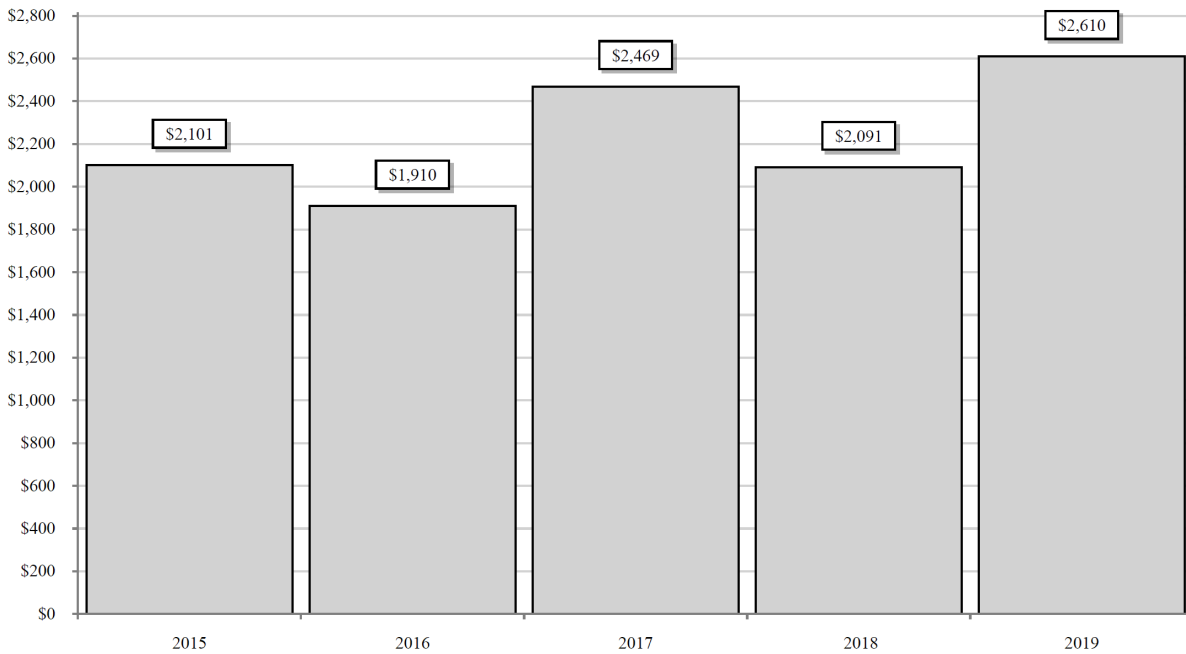
declining revenues, stagnant population, or a rate of revenue increase that is slower than the rate of population increase. A declining PCR may create challenges for the government being able to provide the existing levels of services unless it finds additional sources of revenue. Therefore, if a city is experiencing a stagnant population, its revenues at the very least need to keep pace with inflation. If a community is growing, it is helpful if the added population contributes to the revenue stream to ensure that government has the resources to cater to the additional population. If that is not the case, the local government must find alternate avenues to bolster revenue. If there is a warning sign, it is recommended that further investigation be done to identify factors impacting the trend.²

Some suggested questions that the local government could ask under such circumstances are:

- Is the local economy declining? If population is declining, are residents who contributed more to the revenue base leaving?
- Does the city rely on any one type of revenue?
- Are state and local restrictions preventing the city from instituting appropriate taxes, fees, charges, etc.?
- What are some additional means of adding to the revenue stream?

Since total revenue includes multiple sources, individual sources need to be examined to understand where the change is coming from.

² Annual Fiscal Conditions Report FYE2019. Iowa State University, Extension and Outreach, Community and Economic Development.



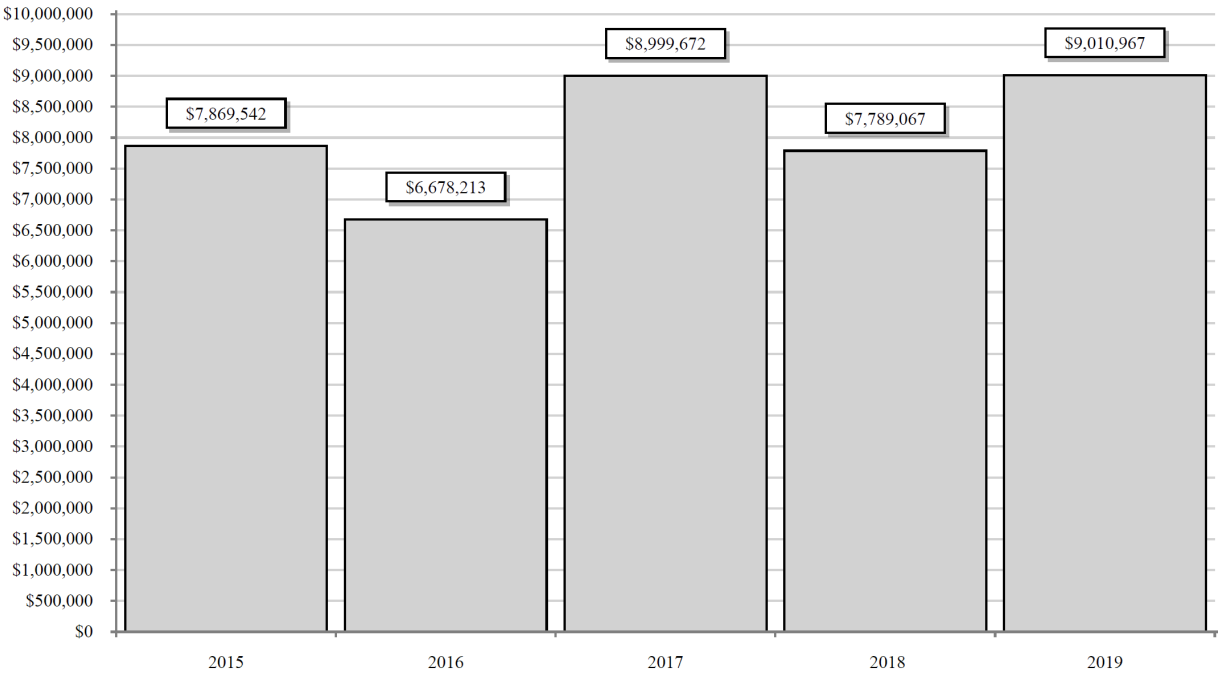
Source: Annual Financial Reports (AFR)

Figure 10 Total Revenue Per Capita (In 2014 Inflation-Adjusted Dollars)

Ending Fund Balance (Governmental)

Ending Fund Balance Ending fund balance (Governmental) refers to the balance of funds (revenue over expenditures) in the governmental account. This represents not only the annual surplus or deficit but also includes balance carried forward from previous years. It is sometimes confusing for public officials to distinguish between how much fund balance there is available and how much of that can be spent for specific purposes. This is tied to the way GASB 54 identifies the types of ending balance: non-spendable, restricted, committed, assigned, and unassigned.

As the titles reflect, the unassigned category is the one where there is scope for monies being used for a variety of purposes. The categories are strictly defined, and funds can only be used for very specific purposes. It is considered a good practice for a city to have a positive fund balance and sufficient monies in the assigned category to ensure that it is able to draw from this account in the event of a situation that warrants added expenditures. The figure below illustrates the trends on ending balance on the five specific categories over time. A decline in unassigned fund balances as a percentage of operating revenues over time suggests the government is more vulnerable to withstand financial emergencies and more likely to need to borrow funds when needed. Note that this may not be the case if the government planned to draw down fund balances or made a large capital purchase out of balances.²



Source: Annual Financial Reports (AFR)

Figure 11 Governmental Ending Fund Balance (In 2014 Inflation-Adjusted Dollars)

2028 Norwalk Strategic Vision



Tight Knit, Friendly Neighborhoods



Safest City in Iowa



Trails



Full Service Recreation Complex



Town Center



Vibrant Downtown



Mixed Use Developments



30% commercial tax income*



Increase Quality Jobs



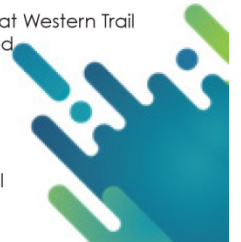
2019 Benchmarks

- Commercial Tax Base - Gain commitment for \$15M of commercial projects
- Trails - Great Western Trail is engineered
 - Prioritized entire trail system
 - Internal/external funding
- Town Center - Site identified
- Rec Complex - Citizen survey
- Mixed Use Developments - Review zoning code for enabling mixed-use development
- Vibrant Downtown - Corner of North and Main Street completed

2021 Benchmarks

- FTE jobs available for 35% of working population
 - 1,000 jobs created
- Mixed Use Developments
 - 2 mixed developments in process
- Countyline Rd. Commercial Street Open (North Shore)
- Vibrant Downtown
 - Cosmetic updated with new/renovated improvements, with parking and city park improvements
- Commercial Tax Base
 - 30% tax base from commercial
- Safest City in Iowa
- Fulfill staffing /resource plan
- Trails
 - 2 segments of the Great Western Trail Connection completed
- Rec Complex
 - Concept design drafted and location identified
- Town Center
 - Concept design is final

*This goal achieved will result in 1.6% less tax needed from residential property taxpayers



1 Year Goals

- Finalize long-range budget planning tools
- Finalize long-range staffing plans
- Finalize a plan to address peak water usage

3-5 Year Goals

- Achieve goals outlined by the Mayor and City Council through cooperation and coordination of all City departments
- Maintain a balanced budget that leverages revenues in a way that achieves the greatest investment in Norwalk
- Continually improve upon the skills, capability, and morale of City staff

10-Year Vision

The Administration Department is the leader in connecting the Mayor and City Council with all City Departments. A critical role of our Department is to carry out the vision of our Elected Officials. Also, the overall health of our organization is linked to the leadership of our department.

In ten years Norwalk will have completed the top priorities outlined by the Mayor and City Council in their Vision 2028. These goals will be achieved while Norwalk effectively maintains a fair tax rate with healthy reserves that meet our adopted policies. Norwalk will also be proud of a low turn-over rate of City employees and the City will receive high service ratings by citizens and businesses.

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Executive & Administration Fund							
Revenues							
001-4-610-2-4710	REIMBURSEMENT	30	-	-		-	
		30	-	-	-	-	
Expenses							
001-5-610-1-6010	SALARIES AND WAGES-FULLTIME	54,613	37,000	40,707	55,000	59,500	
001-5-610-1-6182	ALLOWANCES	2,508	5,500	1,152	5,500	5,500	
001-5-610-1-6210	ASSOCIATION DUES	4,817	6,500	6,095	6,500	6,500	
001-5-610-1-6220	SUBSCRIPTIONS & EDUCATION MATL	4,475	5,000	4,620	5,000	5,000	
001-5-610-1-6230	EDUCATION AND TRAINING	1,495	5,000	-	1,000	5,000	
001-5-610-1-6240	MEETING & CONFERENCES	2,381	7,500	176	1,000	7,500	
001-5-610-2-6490	CONSULTANT & PROFESSIONAL FEES	-	12,800	7,500	9,500	-	
		70,290	79,300	60,250	83,500	89,000	
Includes 25% of CM wages/Elected Officials wages. This budget also includes any education\training\conferences and any consultant fees related to administration.							

		FY20	FY21	FY21	FY21	FY22	NOTES:
		6/30/2020	6/30/2021	6/30/2021	6/30/2021	6/30/2022	
		Actual	Budget	Actual	Re-Est.	Budget	
Finanacial Administration Fund							
Revenues							
001-4-620-2-4710	REIMBURSEMENT	-	-	-		-	
		-	-	-		-	
Expenses							
001-5-620-1-6010	SALARIES AND WAGES-FULLTIME	92,298	95,000	75,084	115,500	106,000	
001-5-620-1-6182	ALLOWANCES	1,641	2,000	250	500	2,000	
001-5-620-1-6210	ASSOCIATION DUES	370	800	170	800	800	
001-5-620-1-6220	SUBSCRIPTIONS & EDUCATION MATL	-	-	-	-	-	
001-5-620-1-6230	EDUCATION AND TRAINING	560	3,000	25	500	3,000	
001-5-620-2-6408	INSURANCE/GENERAL	158,101	170,000	170,775	171,000	185,000	
001-5-620-2-6412	SETTLEMENTS-INSURANCE PAYMTS	-	4,000	-	-	4,000	
001-5-620-2-6490	CONSULTANT/PROFESSIONAL FEES	8,000	9,500	10,000	10,000	10,000	
		260,969	284,300	256,304	298,300	310,800	

Includes 50% of the FD & 40% of the CC wages.
 Education\training and association dues & PFM's
 consulting fees. The largest line item is for
 GL/Property Insurance paid in July of each year
 and covers all departments.

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
City Hall Fund Revenues							
001-4-650-2-4710	REIMBURSEMENTS	-	-	253	200	-	
001-4-650-1-4500	CHARGES/FEES FOR SERVICE	-	-	50		-	
	TRANSFERS IN		200,000		245,100	60,000	
		-	-	303	245,300	60,000	
Expenses							
001-5-650-1-6010	SALARIES AND WAGES-FULLTIME	45,369	48,500	22,397	40,000	71,000	48,526.79
001-5-650-1-6020	PART-TIME AND TEMPORARY HELP	-	-	-		-	
001-5-650-1-6182	ALLOWANCES	987	1,000	835	1,000	1,000	
001-5-650-1-6210	ASSOCIATION DUES	385	1,200	604	1,200	6,500	
001-5-650-1-6220	SUBSCRIPTIONS & EDUCATION MATL	572	500	440	500	500	
001-5-650-1-6230	EDUCATION AND TRAINING	50	3,500	232	1,500	3,500	
001-5-650-1-6240	MEETING & CONFERENCES	2,660	2,500	713	1,000	2,500	
001-5-650-2-6310	BUILDING MAINTENANCE/REPAIR	12,117	14,000	5,550	10,000	14,000	
001-5-650-2-6350	OPERATIONAL EQUIPMENT REPAIR	462	1,000	14	1,000	1,000	
001-5-650-2-6371	ELECTRIC/GAS EXPENSE	6,505	8,500	4,716	8,500	8,500	
001-5-650-2-6373	TELECOMMUNICATIONS EXPENSE	5,078	8,000	2,827	6,200	8,000	
001-5-650-2-6401	ACCOUNTING & AUDITING	11,650	13,000	12,500	13,000	13,000	
001-5-650-2-6402	ADVERTISING & LEGAL PUBLICATIO	8,103	8,000	5,115	8,000	8,000	
001-5-650-2-6413	PAYMENT FOR SERVICES	18,359	15,000	14,299	15,000	15,000	
001-5-650-2-6414	PRINTING & PUBLISHING EXPENSE	998	2,000	873	2,000	2,000	
001-5-650-2-6415	RENTS & LEASES	1,899	1,500	1,677	1,500	1,500	
001-5-650-2-6420	REFUNDS	59	300	6	300	300	
001-5-650-2-6490	CONSULTANT & PROFESSIONAL FEES	2,837	3,500	1,191	3,000	3,500	
001-5-650-2-6506	OFFICE SUPPLIES	7,435	3,500	1,455	3,500	3,500	
001-5-650-2-6507	OPERATING SUPPLIES	3,365	4,000	2,476	4,000	4,000	
001-5-650-2-6508	POSTAGE AND SHIPPING	1,002	2,000	990	2,000	2,000	
001-5-650-3-6721	FURNITURE & FIXTURES	1,867	2,500	41	500	2,500	
001-5-650-3-6725	OFFICE EQUIPMENT	-	2,000	-	2,000	2,000	
001-5-650-3-6727	CAPITAL EQUIPMENT	2,021	200,000	47,839	245,100	60,000	CH Roof-LOSST
		133,780	346,000	126,789	370,800	233,800	

This budget covers 20% of the CC's wages & 40% of HR Payroll. Education\training\conferences for the staff at city hall. UBS, AA & portion of HR wages split between Water, Sewer, SWU & Garbage. This budget also covers 95% of building maintenance and repair for CH. Accounting/auditing/printing & publication expenses are also included.

Information Technology Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Expenses							
001-5-670-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	1,000	-	-	1,000	
001-5-670-2-6490	CONSULTANT & PROFESSIONAL FEES	125,429	140,000	98,668	140,000	220,400	
001-5-670-3-6727	CAPITAL EQUIPMENT	31,780	55,000	26,112	50,000	55,000	
		157,208	196,000	124,779	190,000	276,400	
	CONSULTANT & PROFESSIONAL FEES						
	Cyber Security Software				23,800.00	115,000.00	LOSST
	Civic Systems				28,200.00	28,200.00	
	Plan-IT CIP				750.00	1,600.00	
	NCSD-T. Geyer					25,000.00	
	Website Maintenance				4,400.00	9,000.00	
	Google Suite Annual License				10,800.00	10,000.00	
	Oxen Technology					2,500.00	
	Adobe-CDW-G				6,933.00	7,200.00	
	CivicLive website hosting					2,000.00	
	GovDelivery-Granicus				6,365.00	6,400.00	
	Microsoft 365				13,506.00	13,500.00	
					94,754.00	220,400.00	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
OTHER GENERAL FUND							
Animal Control\Garbage\Other Public Works							
EXPENSES							
001-5-190-2-6310	BLDG MAINTENANCE	-	500	-	500	500	
001-5-190-2-6490	CONSULTANT & PROFESSIONAL FEES	700	1,500	254	1,500	1,500	
001-5-190-2-6507	OPERATING SUPPLIES	802	400	220	400	400	
001-5-290-1-6010	SALARIES AND WAGES-FULLTIME	12,095	18,100	12,505	19,000	19,800	
001-5-290-1-6020	PART-TIME AND TEMPORARY HELP	-	-	-	-	-	
001-5-290-1-6230	EDUCATION AND TRAINING	-	300	-	300	300	
001-5-290-2-6404	COLLECTION COSTS	599,397	589,000	413,729	589,000	592,000	
001-5-290-2-6418	TAXES (PROPERTY/SERVICE/SALES)	-	100	-	100	100	
001-5-290-2-6508	POSTAGE AND SHIPPING	-	100	-	100	100	
001-5-299-1-6010	SALARIES AND WAGES-FULLTIME	-	-	-	-	-	
001-5-299-1-6181	ALLOWANCES - UNIFORMS	905	1,400	204	1,400	1,400	
001-5-299-1-6182	ALLOWANCES	434	-	250	-	-	
001-5-299-1-6220	SUBSCRIPTIONS & EDUCATION MATL	-	-	-	-	-	
001-5-299-1-6230	EDUCATION AND TRAINING	2,575	1,000	-	500	1,000	
001-5-299-1-6240	MEETING & CONFERENCES	-	-	-	-	-	
001-5-299-2-6331	VEHICLE OPERATIONS	10,528	6,000	5,040	6,000	6,000	
001-5-299-2-6332	VEHICLE REPAIR	466	2,000	713	2,000	2,000	
001-5-299-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	5,000	538	5,000	5,000	
001-5-299-2-6371	ELECTRIC/GAS EXPENSE	14,144	16,000	8,592	16,000	16,000	
001-5-299-2-6373	TELECOMMUNICATIONS EXPENSE	2,087	2,600	1,441	2,600	2,600	
001-5-299-2-6420	REFUNDS	-	-	15,000	18,800	13,700	
001-5-299-2-6490	CONSULTANT & PROFESSIONAL FEES	44,254	15,000	14,209	34,000	15,000	
001-5-299-2-6504	MINOR EQUIPMENT	35,923	5,000	6,207	5,000	5,000	
001-5-299-2-6506	OFFICE SUPPLIES	1,480	1,200	292	1,200	1,200	
001-5-299-2-6507	OPERATING SUPPLIES	1,216	1,000	2,255	1,000	1,000	
001-5-299-3-6727	CAPITAL EQUIPMENT	19,585	-	-	-	-	
001-5-299-3-6728	CAPITAL IMPROVEMENTS		75,000	-	-	-	
		746,588	666,200	481,450	704,400	684,600	
HEALTH & HUMAN SERVICES							
001-5-310-2-6413	PAYMENT FOR SERVICES	25,274	33,800	22,394	38,700	51,000	*See below requests
ELECTIONS\LEGAL EXPENSES							
001-5-630-2-6413	PAYMENT FOR SERVICES	3,475	-	-	-	7,000	Election Expenses
001-5-640-2-6411	LEGAL SERVICES	66,640	70,000	46,410	70,000	72,000	
Total Other GF		841,977	770,000	550,254	813,100	814,600	
	* Norwalk Cemetery				8,000	8,000	
	Impact Warren County-\$10/person served				3,700	5,000	
	Mid-Iowa Homeless Shelter				7,000	9,000	
	Norwalk Nice				5,000	5,000	
	HIRTA				15,000	24,000	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
GENERAL FUND REVENUES							
001-4-000-1-4205	CIGARETTE PERMITS	525	600	-	600	500	
001-4-000-1-4735	SALES TAX	504	5,000	149	500	500	
001-4-000-2-4200	ALCOHOLIC CONTROL LICENSES	7,113	6,000	350	6,000	7,000	
001-4-000-2-4400	FEDERAL GRANTS OR REIMB	8,486	-	298,674	360,200	-	
001-4-000-2-4705	CONTRIBUTIONS	-	-	-	-	-	
001-4-000-2-4710	REIMBURSEMENTS	133,949	85,000	79,847	85,300	36,000	
001-4-000-2-4712	REDEPOSIT CHECKS	146	-	40	-	-	
001-4-000-4-4003	AGRICULTURAL LAND TAXES	9,342	10,000	7,410	10,000	10,200	
001-4-000-4-4013	LIABILITY, PROPERTY, SELF INSU	175,366	163,800	89,442	163,800	178,800	
001-4-000-4-4060	UTILITY EXCISE TAX	169,019	144,400	73,328	144,400	138,500	
001-4-000-4-4065	UTILITY FRANCHISE TAX	32,027	32,000	15,584	32,000	32,000	
001-4-000-4-4085	HOTEL/MOTEL TAX	-	-	1,527	1,600	1,600	
001-4-000-4-4100	PROPERTY TAXES-CURRENT	3,166,203	3,636,400	1,975,734	3,636,400	3,830,100	
001-4-000-4-4300	INTEREST INCOME	90,574	110,000	48,395	88,500	85,000	
001-4-000-4-4310	RENTAL INCOME	20,055	20,000	17,671	20,000	20,000	
001-4-000-4-4464	STATE ROLLBACK REPLACEMENT	22,736	54,900	14,776	35,600	67,000	
001-4-000-4-4810	SALE OF REAL PROPERTY	6,900	-	-	-	-	
001-4-110-1-4500	CHARGES/FEEs FOR SERVICE	5,552	4,000	3,001	2,300	2,500	
001-4-110-1-4770	COURT FINES	7,812	12,000	2,264	4,000	5,000	
001-4-110-2-4400	COPS FED GRANT REIMBURSEMENT	40,470	34,000	12,820	35,000	12,000	
001-4-110-2-4440	STATE GRANTS/GTSB	9,996	19,500	13,561	19,500	19,500	
001-4-110-4-4810	SALE OF PERSONAL PROPERTY	-	-	-	57,600	59,400	
001-4-110-2-4710	REIMBURSEMENTS	63,248	56,000	1,209	1,000	600	
001-4-150-1-4500	CHARGES/FEEs FOR SERVICE	270	-	50	100	100	
001-4-150-1-4501	INSPECTION FEES	75	-	-	-	-	
001-4-150-2-4475	TOWNSHIP FIRE/EMS SERVICE	58,044	65,000	30,015	65,000	65,000	
001-4-150-2-4485	CITY FIRE/EMS SERVICE	1,225	2,500	6,471	6,500	6,500	
001-4-150-2-4710	REIMBURSEMENTS	8,997	700	1,486	1,500	500	
001-4-160-1-4500	CHARGES/FEEs FOR SERVICE	362,010	360,000	138,597	320,000	320,000	
001-4-160-2-4485	CITY FIRE/EMS SERVICE	-	5,600	15,098	15,100	30,000	
001-4-160-2-4710	REIMBURSEMENTS	-	-	60	-	-	
001-4-170-1-4220	BUILDING/CONSTRUCTION PERMITS	447,549	445,000	298,800	475,000	475,000	
001-4-170-1-4500	CHARGES/FEEs FOR SERVICES	-	-	-	-	-	
001-4-170-1-4765	FINES	-	-	-	-	-	
001-4-190-1-4280	ANIMAL LICENSES	9,150	10,000	5,475	9,000	9,200	
001-4-190-1-4500	ANIMAL IMPOUND FEE	2,415	2,500	375	1,200	2,000	
001-4-191-1-4280	DOG PARK LICENSE FEES	1,800	3,000	495	1,500	1,800	
001-4-290-1-4510	NON-METERED SERVICE	638,547	635,000	388,883	655,000	660,000	
001-4-290-2-4710	REIMBURSEMENTS	23,439	12,000	4,340	12,000	12,000	
001-4-299-1-4730	DEPOSITS	21,000	-	18,831	18,800	-	
001-4-299-2-4710	REIMBURSEMENTS	7,714	6,800	2,146	2,500	2,500	
001-4-410-1-4500	CHARGES/FEEs FOR SERVICE	4,298	4,200	2,076	2,000	2,000	
001-4-410-2-4465	COUNTY CONTRIBUTIONS	46,990	47,000	23,073	46,200	46,200	
001-4-410-2-4470	LIBRARY SERVICE	9,668	9,700	10,723	10,700	10,700	
001-4-410-2-4705	CONTRIBUTIONS	1,595	-	11	200	-	
001-4-410-2-4710	REIMBURSEMENTS	496	100	171	200	100	
001-4-410-3-4440	STATE GRANTS	6,032	3,300	6,125	6,000	6,000	
001-4-410-4-4310	RENTAL INCOME	1,550	1,500	-	-	-	
001-4-430-2-4705	CONTRIBUTIONS	2,260	-	-	-	-	

001-4-430-2-4710	REIMBURSEMENTS	-	-	210	200	-
001-4-430-4-4310	RENTAL INCOME	2,373	2,500	1,204	2,500	2,500
001-4-440-1-4500	CHARGES/FEES FOR SERVICE	32,539	42,000	5,360	7,000	35,000
001-4-440-1-4505	TEAM SPORTS	39,978	60,000	23,995	20,000	60,000
001-4-440-1-4550	MISCELLANEOUS CHGS FOR SERVICE	-	-	-	-	-
001-4-440-2-4705	CONTRIBUTIONS	3,108	2,000	316	200	-
001-4-440-2-4710	REIMBURSEMENTS	40	-	175	200	-
001-4-460-1-4755	CONCESSIONS	630	12,000	7,255	12,000	12,000
001-4-460-2-4710	REIMBURSEMENTS	-	-	-	-	-
001-4-460-4-4310	RENTAL INCOME	36,953	50,000	28,080	40,000	50,000
001-4-499-1-4500	CHARGES/FEES FOR SERVICE	58	500	175	200	200
001-4-499-1-4501	POOL ADMISSIONS	14,091	20,000	18,488	20,000	20,000
001-4-499-1-4502	POOL SEASON PASSES	1,176	20,000	-	-	20,000
001-4-499-1-4503	SWIMMING LESSONS	7,040	20,000	346	600	20,000
001-4-499-1-4755	CONCESSIONS	7,202	10,500	2,820	4,000	4,000
001-4-499-2-4710	REIMBURSEMENTS	300	300	500	500	300
001-4-499-4-4310	RENTAL INCOME	2,437	3,500	-	-	-
001-4-520-3-4705	CONTRIBUTIONS	-	-	5,000	5,000	-
001-4-520-4-4710	REIMBURSEMENTS	-	-	25	-	-
001-4-599-1-4500	CHARGES/FEES FOR SERVICE	23,620	7,500	6,516	7,500	7,500
001-4-599-1-4551	FILING FEES/DEVELOPMENT	-	-	-	-	-
001-4-599-1-4552	SUBDIVISION APPL FEES-OER	128,134	150,000	78,737	150,000	150,000
001-4-599-2-4710	REIMBURSEMENTS	1,748	-	5,311	1,100	-
001-4-610-2-4710	REIMBURSEMENT	30	-	-	-	-
001-4-620-2-4710	REIMBURSEMENT	-	-	-	-	-
001-4-650-1-4500	CHARGES/FEES FOR SERVICE	-	-	50	-	-
001-4-650-2-4710	REIMBURSEMENTS	150	-	253	200	-
001-4-920-4-4830	TRANSFERS IN	465,700	679,300	286,000	874,300	1,095,300
		6,392,456	7,087,600	4,079,898	7,498,300	7,632,600



STRATEGIC PLAN

Community Development

1 Year Goals

- Research and discuss Emergency Management Plan with other City Departments
- Implement Building Permit Software
- Develop a hiring guide - what are benchmarks (based on data)

3-5 Year Goals

- Develop an Emergency Management Plan
- Fully Implement the Building Permit Software and transition to digital permitting only
- Begin to implement a digital development review process using more formal resources (similar to building permits)
- Annually providing reports on the Department's role in the City and changing trends that will need to be considered in the future
- Hire one new inspector

10-Year Vision

In 10 years the Community Development Department will be staffed to meet the increasing demands for building development, and code enforcement. Will have hired two new inspectors, one new planner, and one new administrative staff. The added staff will allow the department to continue to be flexible and creative in solving the variety of issues that we deal with on a daily basis. We will operate 100% digitally while allowing us to continue to excel in serving residents. The department will annually provide resources to residents, contractors, applicants, other staff, and elected officials to assist in understanding the role of the department. We will also have an Emergency Management Plan that will allow the City to quickly react to a large-scale emergency that might overwhelm the department.

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Community Development Fund							
Revenues							
001-4-599-2-4710	REIMBURSEMENTS	1,748	-	5,311	1,100	-	
001-4-599-1-4552	SUBDIVISION APPL FEES-OER	128,134	150,000	59,983	150,000	150,000	Outside Eng Review
001-4-599-1-4500	CHARGES/FEES FOR SERVICE	23,620	7,500	3,636	7,500	7,500	
	TRANSFERS IN				78,000	78,000	LOSST
		153,502	157,500	68,931	236,600	235,500	
Expenses							
001-5-599-1-6010	SALARIES AND WAGES-FULLTIME	93,000	78,000	38,100	78,000	72,500	Re-allocated wages
001-5-599-1-6020	PART-TIME AND TEMPORARY HELP	-	-	-	-	-	-
001-5-599-1-6181	ALLOWANCE CLOTHING	458	800	74	800	800	
001-5-599-1-6182	ALLOWANCES	359	300	-	300	300	
001-5-599-1-6210	ASSOCIATION DUES	1,312	1,500	476	1,500	1,500	
001-5-599-1-6220	SUBSCRIPTIONS & EDUCATION MATL	85	500	43	500	500	
001-5-599-1-6230	EDUCATION AND TRAINING	1,557	1,200	200	600	1,200	
001-5-599-1-6240	MEETING & CONFERENCES	978	6,000	100	3,000	6,000	
001-5-599-2-6331	VEHICLE OPERATIONS	2,186	2,000	722	2,000	2,000	
001-5-599-2-6373	TELECOMMUNICATIONS EXPENSE	1,719	1,500	878	1,500	1,500	
001-5-599-2-6402	ADVERTISING & LEGAL PUBLICATIO	113	500	444	500	500	
001-5-599-2-6413	PAYMENT FOR SERVICES	17,682	16,500	3,881	16,500	20,000	Norwalk New Urbanism Study
001-5-599-2-6414	PRINTING & PUBLISHING EXPENSE	-	1,000	-	1,000	1,000	
001-5-599-2-6490	CONSULTANT & PROFESSIONAL FEES	129,699	150,000	72,772	150,000	150,000	Reimbursed Expense
001-5-599-2-6499	OTHER CONSULTANT & PROF FEES	10,602	52,000	25,475	68,000	91,000	\$18K V&K Retainer/Comp Plan
001-5-599-2-6506	OFFICE SUPPLIES	1,193	2,000	347	2,000	2,000	
001-5-599-2-6508	POSTAGE AND SHIPPING	280	300	145	300	300	
001-5-599-3-6721	FURNITURE & FIXTURES	772	2,500	-	-	2,500	
001-5-599-3-6725	OFFICE EQUIPMENT	2,453	3,000	-	-	3,000	
001-5-599-3-6728	CAPITAL IMPROVEMENTS	-	15,000	-	15,000	15,000	Sidewalks (LOSST)
		264,446	334,600	143,658	341,500	371,600	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Building Department Fund							
Revenues							
001-4-170-1-4765	FINES	-	-	-		-	
001-4-170-1-4220	BUILDING/CONSTRUCTION PERMITS	447,549	445,000	226,454	475,000	475,000	
001-4-170-1-4210	BUILDING TRADE LICENSES	-	-	-		-	
001-4-170-1-4500	CHARGES/FEES FOR SERVICES					-	
	TRANSFERS IN				45,000		LOSST
		447,549	445,000	226,454	475,000	475,000	
Expenses							
001-5-170-1-6010	SALARIES AND WAGES-FULLTIME	365,706	298,000	131,185	308,000	295,000	
001-5-170-1-6020	PART-TIME AND TEMPORARY HELP	21,627	25,600	7,618	19,500	27,000	
001-5-170-1-6181	ALLOWANCES - UNIFORMS	799	1,700	386	1,700	1,700	
001-5-170-1-6182	ALLOWANCES	450	-	-	-	-	
001-5-170-1-6210	ASSOCIATION DUES	560	600	12	600	600	
001-5-170-1-6220	SUBSCRIPTIONS & EDUCATION MATL	3,900	2,500	271	2,500	2,500	
001-5-170-2-6310	BUILDING MAINTENANCE/REPAIR	3,934	3,000	1,055	3,000	3,000	
001-5-170-2-6332	VEHICLE REPAIR	352	900	-	900	900	
001-5-170-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	-	-	-	-	
001-5-170-2-6373	TELECOMMUNICATIONS EXPENSE	3,911	3,600	1,801	3,600	3,600	
001-5-170-2-6420	REFUNDS	-	-	-	-	-	
001-5-170-2-6490	CONSULTANT & PROFESSIONAL FEES	2,865	1,000	8,652	45,000	14,000	
001-5-170-2-6506	OFFICE SUPPLIES	119	700	67	700	700	
001-5-170-2-6507	OPERATING SUPPLIES	193	4,000	622	4,000	4,000	
001-5-170-2-6508	POSTAGE AND SHIPPING	-	100	-	100	100	
001-5-170-3-6727	CAPITAL EQUIPMENT	29,705		-		5,000	
001-5-170-3-6728	CAPITAL IMPROVEMENTS	-		-		-	
		434,121	341,700	151,668	389,600	358,100	



STRATEGIC PLAN

Economic Development

1 Year Goals

- Implement Business Expansion and Retention Program to assist existing companies and those impacted by COVID shutdowns/restrictions
- Begin highway corridor improvements and signage plan
- Award all remaining Commercial Improvement Grant funds to encourage commercial renovations and expansions
- Complete Development Agreements with Council approval for Cobblestone Hotel, SportsPlex, and tow chain restaurants in current negotiations
- Implement new Norwalk promotional and marketing plan to gain foothold in Metro
- Restart the Kosovo economic development and business recruitment plan that was delayed due to COVID

3-5 Year Goals

- Complete a minimum of six groundbreaking events and three grand openings for new commercial projects
- Continue to increase the commercial tax base to provide high quality services to the community
- Complete community-wide physical improvements including Hwy 28 Corridor walls/landscaping, downtown, and monument signs
- Attract and complete new projects that will provide recreation, entertainment, shopping, dining, and sports/fitness opportunities to Norwalk and central Iowa
- Improve the overall reputation, appearance, and quality of life in Norwalk, in relation to the Greater Des Moines Region in order to attract the best developers as well as new residents and visitors

10-Year Vision

Norwalk will effectively be the hottest city to locate in the Des Moines metro. Not only for new residential, but commercial and industrial developments. The City's second certified site will be at capacity and a third underway. Hughes Century Crossing will be up and running with infrastructure, two full retail centers, two new freestanding restaurants, the sports campus and at least one hotel. All of North Shore's commercial parcels will be sold and at least half fully built out. 10% of Norwalk's largest employers will have expanded or be in the process of. New residential developments will have morphed into a more unique and identifiable neighborhood style with varying sizes, price points, facade materials, and architectural types.

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Economic Development Fund							
Revenues							
001-4-520-4-4710	REIMBURSEMENTS	2,921	-	25	-	-	
001-4-520-3-4705	CONTRIBUTIONS	17,250	-	5,000	5,000	-	
	Transfers	135,000	167,000	-	167,000	213,600	TIF/LOSST
		155,171	167,000	5,025	172,000	213,600	
Expenses-GF							
001-5-520-1-6010	SALARIES AND WAGES FULL-TIME		158,000	74,686	144,000	167,000	GF-New Code (CD/Bldg Reduc
001-5-520-1-6020	PART-TIME AND TEMPORARY HELP		-	1,713	3,000		
001-5-520-1-6182	ALLOWANCES	201	2,000	327	2,000	2,000	
001-5-520-1-6240	MEETING & CONFERENCES	9,480	13,000	794	6,500	13,000	
001-5-520-2-6310	BUILDING MAINTENANCE & REPAIR	-	24,000	12,473	24,000	24,000	Temp Location (utilities\cleanir
001-5-520-2-6413	PAYMENT FOR SERVICES	99,132	96,200	42,743	96,200	111,600	
001-5-520-2-6490	CONSULTANT & PROFESSIONAL FEES	1,000	2,000	-	2,000	2,000	
001-5-520-2-6507	OPERATING SUPPLIES	4,034	8,000	1,972	8,000	8,000	Marketing Supplies/Events Bud
001-5-520-3-6728	CAPITAL IMPROVEMENTS	14,156	53,000	13,348	25,000	45,000	
		128,002	356,200	148,057	310,700	372,600	
Payment for Services:	WCEDC				20,000	28,000	
	Iowa Living Magazine					20,000	
	MPO					12,100	
	Chamber					15,000	
	GDMP					7,500	
	Foreign Relations Committee					1,000	
	BRAVO					1,000	23% of hotel/motel tax
	Communications				8,000	7,000	
	Hometown Pride					5,000	
	4th of July Celebration					15,000	Due to decrease in donations
						111,600	

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Fire Department

STRATEGIC PLAN

1 Year Goals

- Purchase of a new ambulance
- Purchase of a new frontline fire engine
- Maintain staffing levels to keep response times at an acceptable level
- Continue to execute EMS agreements with surrounding communities to maintain a high level of emergency medical care to our surrounding neighbors

3-5 Year Goals

- Continue to work on staffing models that best fit the needs of the community and continue to be fiscally responsible for the budget
- Utilization of part-time staff will continue to be the focus, with transitions to full-time as funding and growth allow
- Alternatives to budgetary growth will be researched and executed to include grant funding of full-time positions
- Continuous study of geographical growth will be monitored and continued planning for the likely addition of a secondary station in the western side of the city

10-Year Vision

The Norwalk Fire Department will continue to provide a high level of emergency services to the City, as well as the surrounding area of Warren County. The department will be committed to maintaining its standards and equipment to be state of the art, and up to date with the most current technology. Staffing will likely expand to a second station location to meet the needs of the growing population, and keep in tandem with age specific retirement and elderly targeted populations.

Fire Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget
Revenues						
001-4-150-1-4500	CHARGES/FEES FOR SERVICE	270	-	50	100	100
001-4-150-1-4501	INSPECTION FEES	75	-	-	-	-
001-4-150-2-4475	TOWNSHIP FIRE/EMS SERVICE	58,044	65,000	29,781	65,000	65,000
001-4-150-2-4485	CITY FIRE/EMS SERVICE	1,225	2,500	6,471	6,500	6,500
001-4-150-2-4710	REIMBURSEMENTS	8,997	700	1,486	700	500
		68,612	68,200	37,787	72,300	72,100
Expenses						
001-5-150-1-6010	SALARIES AND WAGES-FULLTIME	101,595	116,000	62,132	130,000	127,000
001-5-150-1-6020	PART-TIME AND TEMPORARY HELP	120,757	126,000	52,216	115,000	126,000
001-5-150-1-6040	OVERTIME PAY	8,312	8,000	7,010	12,000	10,000
001-5-150-1-6181	ALLOWANCES - UNIFORMS	11,819	13,000	7,610	13,000	13,000
001-5-150-1-6182	ALLOWANCES	626	2,000	165	2,000	2,000
001-5-150-1-6210	ASSOCIATION DUES	300	1,000	454	1,000	1,000
001-5-150-1-6220	SUBSCRIPTIONS & EDUCATION MATL	325	4,500	-	4,500	4,500
001-5-150-1-6230	EDUCATION AND TRAINING	7,253	5,000	1,399	2,500	5,000
001-5-150-1-6240	MEETING & CONFERENCES	480	4,000	42	2,000	4,000
001-5-150-2-6310	BUILDING MAINTENANCE/REPAIR	4,352	3,000	41	3,000	3,000
001-5-150-2-6331	VEHICLE OPERATIONS	8,654	5,500	1,864	5,500	5,500
001-5-150-2-6332	VEHICLE REPAIR	12,794	10,000	16,039	20,000	10,000
001-5-150-2-6350	OPERATIONAL EQUIPMENT REPAIR	4,193	6,000	751	6,000	6,000
001-5-150-2-6371	ELECTRIC/GAS EXPENSE	-	-	-	-	-
001-5-150-2-6373	TELECOMMUNICATIONS EXPENSE	2,759	1,500	3,026	1,500	1,500
001-5-150-2-6402	ADVERTISING & LEGAL PUBLICATIO	-	-	-	-	-
001-5-150-2-6413	PAYMENT FOR SERVICES	7,550	2,000	3,238	2,000	5,000
001-5-150-2-6414	PRINTING & PUBLISHING EXPENSE	144	300	-	300	300
001-5-150-2-6415	RENTS & LEASES	278	3,000	-	3,000	3,000
001-5-150-2-6420	REFUNDS	75	500	-	500	500
001-5-150-2-6490	CONSULTANT & PROFESSIONAL FEES	481	400	-	400	400
001-5-150-2-6504	MINOR EQUIPMENT	25,951	4,000	7,458	4,000	4,000
001-5-150-2-6506	OFFICE SUPPLIES	180	1,000	152	1,000	1,000
001-5-150-2-6507	OPERATING SUPPLIES	6,869	6,000	3,022	6,000	6,000
001-5-150-2-6508	POSTAGE AND SHIPPING	117	200	-	200	200
001-5-150-2-6520	TRAINING SUPPLIES	807	1,200	940	1,200	1,200
001-5-150-3-6710	AUTOMOTIVE EQUIPMENT	12	-	-	-	-
001-5-150-3-6721	FURNITURE/FIXTURES	-	-	-	-	-
001-5-150-3-6725	OFFICE EQUIPMENT	-	-	-	-	-
001-5-150-3-6727	CAPITAL EQUIPMENT	3,404	-	-	-	-
		330,087	324,100	167,559	336,600	340,100

NOTES:

EMS FUND	EMS	FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Revenues							
001-4-160-1-4500	CHARGES/FEES FOR SERVICE	362,010	360,000	123,169	320,000	320,000	246,337.22
001-4-160-2-4485	CITY FIRE/EMS SERVICE	-	5,600	15,098	15,100	30,000	
001-4-160-2-4710	REIMBURSEMENTS	-	-	60	-	-	
		362,010	365,600	138,327	335,100	350,000	
Expenses							
001-5-160-1-6010	SALARIES AND WAGES-FULLTIME	237,055	256,000	144,974	290,000	294,000	
001-5-160-1-6020	PART-TIME AND TEMPORARY HELP	285,766	294,000	123,836	241,000	275,000	
001-5-160-1-6040	OVERTIME PAY	21,331	12,000	16,355	30,000	15,000	
001-5-160-1-6181	ALLOWANCES - UNIFORMS	-	-	-	-	-	
001-5-160-1-6182	ALLOWANCES	23	-	-	-	-	
001-5-160-1-6210	ASSOCIATION DUES	325	800	280	800	800	
001-5-160-1-6220	SUBSCRIPTIONS & EDUCATION MATL	25	2,000	-	2,000	2,000	
001-5-160-1-6230	EDUCATION AND TRAINING	1,502	4,000	713	2,000	4,000	
001-5-160-1-6240	MEETING & CONFERENCES	1,816	3,000	-	1,500	3,000	
001-5-160-2-6331	VEHICLE OPERATIONS	7,255	4,000	1,338	4,000	4,000	
001-5-160-2-6332	VEHICLE REPAIR	4,314	5,000	2,295	5,000	5,000	
001-5-160-2-6350	OPERATIONAL EQUIPMENT REPAIR	854	1,000	40	1,000	1,000	
001-5-160-2-6373	TELECOMMUNICATIONS EXPENSE	-	-	179	-	-	
001-5-160-2-6413	PAYMENT FOR SERVICES	46,491	45,000	11,463	32,000	35,000	
001-5-160-2-6414	PRINTING & PUBLISHING EXPENSE	-	500	-	500	500	
001-5-160-2-6420	REFUNDS	5,036	400	243	400	400	
001-5-160-2-6490	CONSULTANT & PROFESSIONAL FEES	-	-	-	-	-	
001-5-160-2-6504	MINOR EQUIPMENT	2,043	8,000	-	3,000	5,000	
001-5-160-2-6506	OFFICE SUPPLIES	177	1,000	-	1,000	1,000	
001-5-160-2-6507	OPERATING SUPPLIES	1,764	2,000	838	2,000	2,000	
001-5-160-2-6508	POSTAGE/SHIPPING	148	300	-	300	300	
001-5-160-2-6520	TRAINING SUPPLIES	395	500	-	500	500	
001-5-160-2-6530	MEDICAL SUPPLIES	32,197	36,000	18,725	42,000	36,000	
		648,517	675,500	321,280	659,000	684,500	



STRATEGIC PLAN

1 Year Goals

- Research architectural design firms
- Evaluate current library space and resources with a space study consultant
- Evaluate staff onboarding and continuing education methods

3-5 Year Goals

- Refresh current library's interior to address functionality, space, and design issues
- Hire one additional programmer, a digital services/IT professional, and a customer experience manager
- Develop an improved staff on-boarding and continuing education program
- Create a plan for evaluating and maintain virtual library spaces (databases, social media, website, etc.)

10-Year Vision

Norwalk will have a newly expanded library that is reorganized, attractive, functional, and versatile. The facility will feature spaces to meet community needs - individual study spaces; small and large group meeting rooms; informal gathering spots with casual seating; larger, divisible spaces for concerts, performances, and large events; and outdoor program spaces and informal use areas to celebrate the natural beauty of our local landscape. There will be ample room for a broad physical collection and dedicated spaced for computer/technology use. The staff will be well-trained and provide exceptional customer service to exceed expectations. The library will be more visible and active in the community, providing services and programs in nursing homes, schools, child care centers, recreation centers, festivals, and other gathering places.

		FY20	FY21	FY21	FY2	FY22	
		6/30/2020	6/30/2021	6/30/2021	6/30/2021	6/30/2022	
Library Fund		Actual	Budget	Actual	Re-Est	Budget	NOTES:
Revenues							
001-4-410-4-4310	RENTAL INCOME	1,550	1,500	-	-	700	
001-4-410-3-4440	STATE GRANTS	6,032	3,300	3,561	6,000	6,000	
001-4-410-2-4710	REIMBURSEMENTS	496	100	171	200	100	
001-4-410-2-4705	CONTRIBUTIONS	1,595	-	156	200	-	
001-4-410-2-4470	LIBRARY SERVICE	9,668	9,700	10,723	10,700	10,700	
001-4-410-2-4465	COUNTY CONTRIBUTIONS	46,990	47,000	23,073	46,200	46,200	
001-4-410-1-4500	CHARGES/FEES FOR SERVICE	4,298	4,200	1,819	2,000	2,000	
	TRANSFERS IN					18,300	LOSST
		70,629	65,800	39,501	65,300	84,000	
Expenses							
001-5-410-1-6010	SALARIES AND WAGES-FULLTIME	203,570	229,600	119,562	229,600	235,600	
001-5-410-1-6020	PART-TIME AND TEMPORARY HELP	74,112	94,400	38,271	85,000	90,000	
001-5-410-1-6182	ALLOWANCES	-	-	-	-	300	
001-5-410-1-6210	ASSOCIATION DUES	-	-	-	-	1,700	
001-5-410-1-6220	SUBSCRIPTIONS & EDUCATION MATL	10,547	13,500	14,457	14,500	15,000	
001-5-410-1-6240	MEETING & CONFERENCES	750	1,000	349	1,000	1,100	
001-5-410-2-6310	BUILDING MAINTENANCE/REPAIR	11,587	20,000	8,503	18,000	20,600	
001-5-410-2-6350	OPERATIONAL EQUIPMENT REPAIR	31	500	-	500	600	
001-5-410-2-6371	ELECTRIC/GAS EXPENSE	13,723	20,000	7,722	17,000	18,000	
001-5-410-2-6373	TELECOMMUNICATIONS EXPENSE	7,620	6,800	2,281	6,800	7,000	
001-5-410-2-6402	ADVERTISING & LEGAL PUBLICATIO	-	300	-	300	300	
001-5-410-2-6413	PAYMENT FOR SERVICES	43,275	35,500	21,008	35,500	37,500	
001-5-410-2-6414	PRINTING & PUBLISHING EXPENSE	-	300	-	300	300	
001-5-410-2-6415	RENTS & LEASES	918	2,000	334	2,000	2,100	
001-5-410-2-6417	PROGRAMMING	12,631	14,000	8,246	14,000	18,500	
001-5-410-2-6420	REFUNDS	408	300	-	300	300	
001-5-410-2-6490	CONSULTANT & PROFESSIONAL FEES	-	-	-	-	-	
001-5-410-2-6502	BOOKS/FILMS	63,561	65,000	36,190	65,000	67,000	
001-5-410-2-6507	OPERATING SUPPLIES	19,423	12,000	13,154	12,000	12,400	COVID-19
001-5-410-2-6508	POSTAGE AND SHIPPING	1,413	1,500	367	1,500	1,600	
001-5-410-3-6721	FURNITURE & FIXTURES	-	-	-	-	-	
001-5-410-3-6728	CAPITAL IMPROVEMENTS	658	-	-	-	18,300	Digital Sign
		464,226	516,700	270,444	503,300	548,200	



STRATEGIC PLAN

Park & Recreation Department

1 Year Goals

- Design of the maintenance facility is complete
- Create job descriptions for new staff
- Training tutorials created for the department
- Plans complete for the FY22 parkland dedications
- Agreement signed for the community center shared facility
- Design is complete and ground broke for EHP enclosed shelter

3-5 Year Goals

- Break ground on new maintenance facility
- Increase the number of staff members to support the new parkland dedications
- Volunteer program developed to support athletic programs and parks
- Plans complete for new parkland
- Community center construction complete
- EHP enclosed shelter construction complete

10-Year Vision

The Park and Recreation Department will manage 15 additional parks with an additional 2 full-time and 10-15 part-time employees with offices in the new community center and parks maintenance facility. Our department will continue to maintain overall high standards in our facilities and parks with an increased emphasis in conservation. The community center will also allow our department to provide a more diverse selection of programs reaching residents currently lacking our attention due to space and time constraints providing all of our community with an opportunity for good quality of life and an outlet for social and emotional connections.

Our department will have an established volunteer program and we will have added 20 miles of new trail/greenway segments throughout the city closing pre-identified city, county and regional trail gaps.

Parks Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est	FY22 6/30/2022 Budget	NOTES:
Revenues							
001-4-430-2-4705	CONTRIBUTIONS	2,260	-	-	-	-	
001-4-430-2-4710	REIMBURSEMENTS	-	-	210	200	-	
001-4-430-4-4310	RENTAL INCOME	2,373	2,500	1,179	2,500	2,500	
	TRANSFER IN		10,400	-	10,400	445,400	
		2,373	12,900	1,389	13,100	447,900	
Expenses							
001-5-430-1-6010	SALARIES AND WAGES-FULLTIME	100,108	91,400	47,350	95,000	106,000	
001-5-430-1-6020	PART-TIME AND TEMPORARY HELP	27,659	80,000	24,287	55,000	70,000	
001-5-430-1-6040	OVERTIME PAY	-	1,000	395	1,000	1,000	
001-5-430-1-6182	ALLOWANCES	-	100	-	100	100	
001-5-430-1-6210	ASSOCIATION DUES	100	600	140	600	600	
001-5-430-1-6220	SUBSCRIPTIONS & EDUCATION MATL	83	500	-	500	500	
001-5-430-1-6230	EDUCATION AND TRAINING	1,393	900	36	900	900	
001-5-430-2-6310	BUILDING MAINTENANCE/REPAIR	10,970	15,000	695	10,000	12,000	
001-5-430-2-6332	VEHICLE REPAIR	469	4,000	-	1,500	4,000	
001-5-430-2-6350	OPERATIONAL EQUIPMENT REPAIR	1,464	5,000	51	2,500	3,000	
001-5-430-2-6371	ELECTRIC/GAS EXPENSE	2,546	2,500	1,544	2,500	9,500	
001-5-430-2-6402	ADVERTISING & LEGAL PUBLICATIC	-	100	-	100	100	
001-5-430-2-6413	PAYMENT FOR SERVICES	43,019	10,000	8,639	10,000	10,000	
001-5-430-2-6415	RENTS & LEASES	562	500	-	-	-	
001-5-430-2-6420	REFUNDS	774	200	610	1,000	1,000	
001-5-430-2-6490	CONSULTANT & PROFESSIONAL FEES	-	-	-	-	-	
001-5-430-2-6501	CHEMICALS FERTILIZER	115	4,500	187	3,000	3,000	
001-5-430-2-6504	MINOR EQUIPMENT	9,413	9,000	3,681	6,000	6,000	
001-5-430-2-6507	OPERATING SUPPLIES	13,262	19,500	5,538	16,000	16,000	COVID-19
001-5-430-3-6721	FURNITURE & FIXTURES	505	1,000	-	1,000	1,000	
001-5-430-3-6727	CAPITAL EQUIPMENT	38,958	12,600	12,799	12,800	70,400	LOSST
001-5-430-3-6728	CAPITAL IMPROVEMENTS	16,302	10,400	1,352	10,400	375,000	Park Acquisition/Greenways LOSS
		267,704	268,800	107,304	229,900	690,100	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Recreation Fund							
Revenues							
001-4-440-2-4705	CONTRIBUTIONS	3,108	2,000	154	200	-	
001-4-440-1-4550	MISCELLANEOUS CHGS FOR SERVICE	-	-	-	-	-	
001-4-440-1-4505	TEAM SPORTS	39,978	60,000	10,082	20,000	60,000	
001-4-440-1-4500	CHARGES/FEES FOR SERVICE	32,539	42,000	4,215	7,000	35,000	
001-4-440-2-4710	REIMBUREMENTS	40	-	175	200	-	
	TRANSFERS IN		60,000		60,000		
			164,000	14,625	87,400	95,000	
Expenses							
001-5-440-1-6010	SALARIES AND WAGES-FULLTIME	76,905	95,800	49,781	99,700	104,000.00	
001-5-440-1-6020	PART-TIME AND TEMPORARY HELP	3,503	15,000	8,363	18,200	20,000.00	
001-5-440-1-6040	OVERTIME PAY	-	2,000	111	1,000	2,000.00	
001-5-440-1-6150	GROUP INSURANCE	1,728	-	-	-	-	
001-5-440-1-6182	ALLOWANCES	258	600	358	600	600	
001-5-440-1-6210	ASSOCIATION DUES	850	700	503	700	700	
001-5-440-1-6220	SUBSCRIPTIONS & EDUCATION MATL	357	600	43	600	600	
001-5-440-1-6230	EDUCATION AND TRAINING	500	1,500	200	700	1,500	
001-5-440-2-6310	BUILDING MAINTENANCE/REPAIR	7,413	24,000	10,886	24,000	24,000	Temp Building
001-5-440-2-6331	VEHICLE OPERATIONS	3,320	6,200	1,450	6,200	6,200	
001-5-440-2-6332	VEHICLE REPAIR	936	1,000	7	1,000	1,000	
001-5-440-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	500	1,119	500	500	
001-5-440-2-6373	TELECOMMUNICATIONS EXPENSE	4,058	3,500	2,467	3,500	3,500	
001-5-440-2-6413	PAYMENT FOR SERVICES	21,330	30,000	8,539	25,000	30,000	
001-5-440-2-6414	PRINTING & PUBLISHING EXPENSE	48	100	-	100	100	
001-5-440-2-6415	RENTS & LEASES	350	500	-	500	500	
001-5-440-2-6418	TAXES (PROPERTY/SERVICE/SALES)	2,069	6,000	99	6,000	6,000	
001-5-440-2-6420	REFUNDS	2,881	1,500	705	1,500	1,500	
001-5-440-2-6490	CONSULTANT & PROFESSIONAL FEES	29,998	60,000	-	60,000	16,000	
001-5-440-2-6504	MINOR EQUIPMENT	217	300	77	300	300	
001-5-440-2-6506	OFFICE SUPPLIES	2,155	800	352	800	800	
001-5-440-2-6507	OPERATING SUPPLIES	20,158	30,000	5,331	15,000	20,000	
001-5-440-2-6508	POSTAGE AND SHIPPING	8	500	3	500	500	
001-5-440-3-6721	FURNITURE & FIXTURES	-	-	-	-	-	
001-5-440-3-6725	OFFICE EQUIPMENT	160	-	-	-	-	
001-5-440-3-6728	CAPITAL IMPROVEMENTS	-	-	-	-	-	
		179,200	281,100	90,397	266,400	240,300	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Sports Complex Fund							
Revenues							
001-4-460-4-4310	RENTAL INCOME	36,953	50,000	19,816	40,000	50,000	
001-4-460-2-4710	REIMBURSEMENTS	-	-	-	-	-	
001-4-460-1-4755	CONCESSIONS	630	12,000	7,255	12,000	12,000	
	TRANSFERS IN		86,300		60,000		LOSST
		37,583	148,300	27,072	112,000	62,000	
Expenses							
001-5-460-1-6010	SALARIES AND WAGES-FULLTIME	66,796	48,600	25,160	53,000	55,000	
001-5-460-1-6020	PART-TIME AND TEMPORARY HELP	17,371	30,000	14,483	35,000	38,000	
001-5-460-1-6040	OVERTIME PAY	-	2,000	-	2,000	2,000	
001-5-460-2-6310	BUILDING MAINTENANCE/REPAIR	1,179	3,000	133	2,500	2,500	
001-5-460-2-6320	GROUPS MAINTENANCE & REPAIR	5,735	24,000	10,432	21,000	24,000	
001-5-460-2-6331	VEHICLE OPERATIONS	3,418	5,000	1,505	4,000	4,000	
001-5-460-2-6332	VEHICLE REPAIR	971	2,500	327	2,500	2,500	
001-5-460-2-6350	OPERATIONAL EQUIPMENT REPAIR	876	5,000	1,374	5,000	5,000	
001-5-460-2-6371	ELECTRIC/GAS EXPENSE	2,568	4,000	1,233	3,500	9,000	
001-5-460-2-6373	TELECOMMUNICATIONS EXPENSE	-	-	-	-	-	
001-5-460-2-6413	PAYMENT FOR SERVICES	4,790	1,500	743	1,500	1,500	
001-5-460-2-6415	RENTS & LEASES	156	500	-	-	-	
001-5-460-2-6501	CHEMICALS	10,363	12,500	2,352	8,000	6,000	
001-5-460-2-6503	MERCHANDISE FOR RE-SALE	-	-	-	-	-	
001-5-460-2-6504	MINOR EQUIPMENT	3,141	6,000	3,345	5,000	6,000	
001-5-460-2-6507	OPERATING SUPPLIES	3,829	2,500	6,109	8,000	14,000	COVID-19
001-5-460-3-6721	FURNITURE & FIXTURES	-	-	-	-	-	
001-5-460-3-6727	CAPITAL EQUIPMENT	7,876	-	3,621	3,700	3,700	
001-5-460-3-6728	CAPITAL IMPROVEMENTS	-	86,300	-	60,000		LOSST
		129,069	233,400	70,819	214,700	173,200	

Pool Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Revenues							
001-4-499-4-4310	RENTAL INCOME	2,437	3,500	-	-		
001-4-499-2-4710	REIMBURSEMENTS	300	300	500	500	300	
001-4-499-1-4755	CONCESSIONS	7,202	10,500	2,820	4,000	4,000	
001-4-499-1-4503	SWIMMING LESSONS	7,040	20,000	346	600	20,000	
001-4-499-1-4502	POOL SEASON PASSES	1,176	20,000	-	-	20,000	
001-4-499-1-4501	POOL ADMISSIONS	14,091	20,000	18,488	20,000	20,000	
001-4-499-1-4500	CHARGES/FEES FOR SERVICE	58	500	175	200	200	
	TRANSFERS IN					65,000	LOSST
		32,305	74,800	22,329	25,300	129,500	
Expenses							
		-					
001-5-499-1-6010	SALARIES AND WAGES-FULLTIME	30,455	47,800	24,372	48,800	52,000	
001-5-499-1-6020	PART-TIME AND TEMPORARY HELP	41,522	66,000	32,623	47,000	64,000	
001-5-499-1-6040	OVERTIME PAY	-	2,000	91	1,000	1,000	
001-5-499-1-6181	ALLOWANCES - UNIFORMS	-	500	150	500	500	
001-5-499-1-6182	ALLOWANCES	-	300	-	300	300	
001-5-499-1-6210	ASSOCIATION DUES	150	200	140	200	200	
001-5-499-1-6220	SUBSCRIPTIONS & EDUCATION MATL	-	500	-	500	500	
001-5-499-1-6230	EDUCATION AND TRAINING	796	1,500	266	700	1,500	
001-5-499-2-6310	BUILDING MAINTENANCE/REPAIR	2,595	8,000	566	6,500	6,500	
001-5-499-2-6350	OPERATIONAL EQUIPMENT REPAIR	1,551	4,000	2,524	4,000	4,000	
001-5-499-2-6371	ELECTRIC/GAS EXPENSE	7,919	9,500	2,736	9,500	9,500	
001-5-499-2-6373	TELECOMMUNICATIONS EXPENSE	665	300	477	1,200	1,200	
001-5-499-2-6413	PAYMENT FOR SERVICES	6,692	9,000	4,537	9,000	9,000	
001-5-499-2-6414	PRINTING & PUBLISHING EXPENSE	-	500	-	500	500	
001-5-499-2-6418	TAXES (PROPERTY/SERVICE/SALES)	-	-	-	-	-	
001-5-499-2-6420	REFUNDS	-	1,000	-	1,000	1,000	
001-5-499-2-6490	CONSULTANT & PROFESSIONAL FEES	486	800	-	800	800	
001-5-499-2-6501	CHEMICALS	6,405	6,000	2,869	6,000	6,000	
001-5-499-2-6503	MERCHANDISE FOR RE-SALE	3,404	8,000	1,640	6,500	6,500	
001-5-499-2-6504	MINOR EQUIPMENT	1,979	7,000	995	3,000	6,000	
001-5-499-2-6506	OFFICE SUPPLIES	628	100	82	100	100	
001-5-499-2-6507	OPERATING SUPPLIES	6,966	3,000	4,347	6,000	6,000	
001-5-499-2-6508	POSTAGE AND SHIPPING	-	100	-	100	100	
001-5-499-3-6721	FURNITURE & FIXTURES	-	-	-	-	-	
001-5-499-3-6728	CAPITAL IMPROVEMENTS	-	-	5,900	5,900	65,000	\$65K LOSST
		112,213	176,100	84,317	159,100	242,200	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget
Revenues						
325-4-430-2-4710	REIMBURSEMENTS	-	-	-	-	-
325-4-430-3-4700	GRANTS & CONTRIBUTIONS	29,500	-	-	-	-
325-4-430-4-4820	PROCEEDS FROM DEBT	2,376,000	-	-	-	2,983,000
325-4-920-4-4830	TRANSFERS IN	-	50,000	50,000	50,000	50,000
		<u>2,405,500</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>3,033,000</u>
Expenses						
325-5-430-2-6490	CONSULTANT & PROFESSIONAL FEES	83,490	-	-		
325-5-430-3-6727	CAPITAL EQUIPMENT	12,600	-	-		
325-5-430-3-6728	CAPITAL IMPROVEMENTS	797,921	50,000	116,845	166,900	1,123,000
325-5-435-2-6490	GREAT WESTERN CONNECTOR ENG	-	-	103,298	446,200	
325-5-435-3-6728	GREAT WESTERN CONNECTOR CIP	38,593	600,000	-	1,274,200	1,260,000
325-5-460-3-6728	SPORTS COMPLEX CAPITAL IMPROVE	39,265	600,000	452,987	510,000	600,000
		<u>971,869</u>	<u>1,250,000</u>	<u>673,129</u>	<u>2,397,300</u>	<u>2,983,000</u>



Police Department

STRATEGIC PLAN

1 Year Goals

- Hold a sergeant promotional process
- Create and staff an administrative sergeant position
- Increase the police patrol fleet by one vehicle
- Augment police protective equipment

3-5 Year Goals

- Increase departmental staff proportionally to the increase in population and commercial/retail activity
- Restructure the patrol format to allow for more detailed supervision and a more structured operation
- Overhaul the written directive manual to an electronic system that incorporates ongoing updates and training
- Achieve Tier One National Accreditation through the Commission on Accreditation for Law Enforcement Agencies (CALEA)

10-Year Vision

The Police Dept. will be housed in a new fully functioning modern facility built to hold an enlarged police force of approximately 30 officers along with an appropriate complement of vehicles and administrative staff. Personnel will be a diverse group that reflects the community. Operations will have transformed from the current model based on the time of day to an operational model based on geography. We will focus on problem oriented policing in a geotemporal format that emphasises ongoing responsibility for geographic portions of the city vs. the entire city for certain periods of time. We will continue to protect one of the safest cities in Iowa and the rate of crime will continue to be low. Citizen satisfaction for departmental services will continue to be high; 95% or better.

		FY20	FY21	FY21	FY2	FY22	NOTES:
		6/30/2020	6/30/2021	6/30/2021	6/30/2021	6/30/2022	
		Actual	Budget	Actual	Re-Est.	Budget	
Police Fund							
Revenues							
001-4-110-1-4500	CHARGES/FEES FOR SERVICE	5,552	4,000	1,151	2,300	2,500	SRO
001-4-110-2-4440	STATE GRANTS/GTSB	9,996	19,500	7,604	19,500	19,500	
001-4-110-2-4490	LOCAL GOVERNMENT REIMBURSEMENT			57,677	57,700	59,400	
001-4-110-1-4770	COURT FINES	7,812	12,000	2,082	4,000	5,000	
001-4-110-2-4710	REIMBURSEMENTS	63,248	56,000	535	600	500	
001-4-110-4-4810	SALE OF PERSONAL PROPERTY	-	-	-	-	-	
001-4-110-2-4400	COPS FED GRANT REIMBURSEMENT	40,470	34,000	12,820	35,000	12,000	
		127,078	125,500	81,870	119,100	98,900	
Expenses							
001-5-110-1-6010	SALARIES AND WAGES-FULLTIME	1,357,890	1,482,700	672,316	1,459,800	1,543,200	Moved to 001-5-180
001-5-110-1-6020	PART-TIME AND TEMPORARY HELP	2,894	2,000	120	1,000	2,000	
001-5-110-1-6040	OVERTIME PAY	69,041	65,000	27,701	62,000	70,000	
001-5-110-1-6062	HOLIDAY WORKED PAY	43,899	25,000	31,013	55,000	60,000	
001-5-110-1-6066	SHIFT DIFFERENTIAL PAY	3,872	8,400	2,577	8,400	8,400	
001-5-110-1-6069	GTSB OVERTIME PAY	10,180	19,500	12,952	19,500	19,500	
001-5-110-1-6181	ALLOWANCES - UNIFORMS	12,634	16,500	6,428	16,500	17,300	
001-5-110-1-6182	ALLOWANCES	272	-	250	-	300	
001-5-110-1-6210	ASSOCIATION DUES	2,193	1,200	200	1,200	1,200	
001-5-110-1-6220	SUBSCRIPTIONS & EDUCATION MATL	190	500	-	500	500	
001-5-110-1-6230	EDUCATION AND TRAINING	21,631	16,000	6,040	8,000	8,000	
001-5-110-1-6240	MEETING & CONFERENCES	3,796	5,000	622	2,500	5,000	
001-5-110-2-6310	BUILDING MAINTENANCE/REPAIR	41,515	-	-	-	-	
001-5-110-2-6331	VEHICLE OPERATIONS	27,342	25,000	9,038	20,000	20,000	
001-5-110-2-6332	VEHICLE REPAIR	22,615	15,000	4,096	15,000	15,000	
001-5-110-2-6350	OPERATIONAL EQUIPMENT REPAIR	2,544	2,500	1,670	2,500	2,500	
001-5-110-2-6371	ELECTRIC/GAS EXPENSE	32,966	37,000	15,073	34,000	34,000	
001-5-110-2-6373	TELECOMMUNICATIONS EXPENSE	13,185	19,000	7,904	16,000	16,000	
001-5-110-2-6413	PAYMENT FOR SERVICES	29,240	23,000	8,824	23,000	23,000	
001-5-110-2-6414	PRINTING & PUBLISHING EXPENSE	908	1,000	277	1,000	1,000	
001-5-110-2-6415	RENTS & LEASES	-	300	222	300	300	
001-5-110-2-6420	REFUNDS	35	100	-	100	100	
001-5-110-2-6490	CONSULTANT & PROFESSIONAL FEES	339	-	-	-	2,000	
001-5-110-2-6504	MINOR EQUIPMENT	31,162	22,000	17,102	22,000	20,000	
001-5-110-2-6506	OFFICE SUPPLIES	3,103	4,000	901	4,000	4,000	
001-5-110-2-6507	OPERATING SUPPLIES	10,695	12,000	6,782	12,000	12,000	
001-5-110-2-6508	POSTAGE AND SHIPPING	698	1,200	68	1,200	1,200	
001-5-110-3-6721	FURNITURE & FIXTURES	-	-	-	-	-	
001-5-110-3-6725	OFFICE EQUIPMENT	-	-	-	-	-	
001-5-110-3-6727	CAPITAL EQUIPMENT	-	-	-	-	-	
		1,744,838	1,803,900	832,175	1,785,500	1,886,500	

Westcom Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Expenses							
001-5-180-2-6413	PAYMENTS TO OTHER AGENCIES	309,417	342,000	14,673	312,000	381,000	
001-5-180-2-6490	CONSULTANT & PROFESSIONAL FEES	-	-	-	-	-	
001-5-180-3-6727	CAPITAL EQUIPMENT	5,597	13,000	9,315	9,400	4,500	
001-5-180-3-6728	CAPITAL IMPROVEMENTS	-	-	-	-	-	
001-5-180-2-6310	BUILDING/MAINTENANCE REPAIR	-	25,000	23,102	28,600	30,000	
		315,014	380,000	47,089	350,000	415,500	

Payments to Other Agencies:

Westcom	365,000
Homeland Security	11,000
Iowa System Access	5,000

1 Year Goals

- Continue progress on street maintenance and improvement projects. There are several projects in the current CIP
- Beardsley & Highway 28 project should have a preliminary design complete so that ROW acquisition can occur
- North Ave. & Highway 28 should have ROW acquisition complete and utilities relocated
- Golden Valley Drive reconstruction under design
- Ongoing street maintenance projects

3-5 Year Goals

- Survey elected officials and residents to gauge satisfaction with Public Works service. A recent citizen survey indicated residents desired more emphasis on street infrastructure. Public Works has been requesting, and receiving, more money for street projects to meet this desire.
- Increase in Street Pavement Condition Index (PCI)

10-Year Vision

In 10 years, the Public Works' mission will continue to be what it is today, to economically carry out the priorities and goals of the elected officials. To make that happen, we envision public works having an additional cold storage facility, additional staff, and our campus occupied entirely for City services. More technology will be incorporated into our daily operations. Staff will be able to remotely view, update and add data for infrastructure tracking. Vehicles will incorporate more technology to improve efficiencies. Staff will continue to be hard working, dedicated and responsive to the needs of elected officials and residents.

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Road Use Tax Fund Revenues							
110-4-210-4-4300	RUT INTEREST	19,603	23,900	6,159	11,400	11,400	
110-4-210-2-4445	IDOT REIMBURSEMENT	40,068	40,100	40,068	40,100	40,100	
110-4-210-2-4720	FUEL	60,671	45,000	26,826	30,000	25,000	
110-4-210-2-4710	REIMBURSEMENTS	6,369	2,000	22,486	22,000	5,000	
110-4-210-1-4735	SALES/FUEL TAX REFUNDS	4,501	10,000	-	10,000	10,000	
110-4-210-2-4430	ROAD USE TAX	1,149,776	1,218,000	774,008	1,345,900	1,500,000	12,600*128*.9
		1,280,987	1,339,000	869,547	1,459,400	1,591,500	
Expenses							
110-5-210-1-6010	SALARIES AND WAGES-FULLTIME	491,243	480,000	308,478	485,000	500,000	
110-5-210-1-6020	PART-TIME AND TEMPORARY HELP	6,780	40,000	2,055	20,000	30,000	
110-5-210-1-6040	OVERTIME PAY	-	2,000	-	2,000	2,000	
110-5-210-1-6110	CITY'S CONTRIBUTION FOR FICA	36,562	36,100	22,660	37,200	42,100	
110-5-210-1-6130	CITY'S CONTRIBUTION FOR IPERS	44,927	44,500	29,026	47,500	52,000	
110-5-210-1-6140	DEFERRED COMPENSATION	5,203	9,000	4,299	7,500	10,000	
110-5-210-1-6150	GROUP INSURANCE	90,935	121,600	58,768	90,000	98,000	
110-5-210-1-6160	WORKERS' COMPENSATION	19,575	16,000	14,924	15,000	18,000	
110-5-210-1-6170	UNEMPLOYMENT COMPENSATION	1,842	900	561	1,500	3,000	
110-5-210-1-6181	ALLOWANCES - UNIFORMS	3,861	4,000	4,798	4,700	4,000	
110-5-210-1-6182	ALLOWANCES	223	1,200	487	1,200	1,200	
110-5-210-1-6210	ASSOCIATION DUES	208	500	141	500	500	
110-5-210-1-6230	EDUCATION AND TRAINING	802	2,400	178	2,400	2,400	
110-5-210-2-6310	BUILDING/MAINTENANCE REPAIR			7,932		10,000	
110-5-210-2-6331	VEHICLE OPERATIONS	18,140	32,000	13,614	20,000	32,000	
110-5-210-2-6332	VEHICLE REPAIR	13,326	25,000	5,104	20,000	25,000	
110-5-210-2-6333	FUEL	46,747	80,000	50,725	65,000	80,000	
110-5-210-2-6350	OPERATIONAL EQUIPMENT REPAIR	22,373	25,000	17,038	25,000	25,000	
110-5-210-2-6373	TELECOMMUNICATIONS EXPENSE	2,924	2,400	1,759	2,400	2,400	
110-5-210-2-6417	STREET MAINTENANCE SUPPLIES	101,674	150,000	123,164	150,000	200,000	
110-5-210-2-6490	CONSULTANT & PROFESSIONAL FEES	69,690	50,000	5,220	40,000	45,000	
110-5-210-2-6501	CHEMICALS	2,516	2,000	966	2,000	2,000	
110-5-210-2-6504	MINOR EQUIPMENT	25,960	25,000	11,999	22,000	25,000	
110-5-210-2-6507	OPERATING SUPPLIES	16,666	12,000	13,323	12,000	12,000	
110-5-210-3-6727	CAPITAL EQUIPMENT	6,890	95,000	500	95,000	55,000	
110-5-210-3-6728	CAPITAL IMPROVEMENTS	17,428	115,000	2,500	95,000	75,000	
110-5-230-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	2,500	-	2,500	2,500	
110-5-230-2-6371	ELECTRIC/GAS EXPENSE	112,375	120,000	76,433	120,000	120,000	
110-5-230-2-6490	CONSULTANT & PROFESSIONAL FEES	-	-	7,556	6,000	-	
110-5-230-2-6507	OPERATING SUPPLIES	3,675	100	-	100	100	
110-5-240-1-6020	PART - TIME AND TEMPORARY HELP	-	-	-	-	-	
110-5-240-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	-	-	-	-	
110-5-240-2-6371	ELECTRIC/GAS EXPENSE	712	900	546	900	900	
110-5-240-2-6415	RENTS & LEASES	-	-	-	-	-	
110-5-240-2-6490	CONSULTANT & PROFESSIONAL FEES	6,605	8,000	150	8,000	8,000	
110-5-240-2-6507	OPERATING SUPPLIES	7,326	4,000	4,428	4,000	4,000	
110-5-240-3-6727	CAPITAL EQUIPMENT	-	-	-	-	-	
110-5-240-3-6728	CAPITAL IMPROVEMENTS	-	-	-	-	-	

110-5-250-2-6350	OPERATIONAL EQUIPMENT REPAIR	18,963	12,000	15,734	12,000	12,000
110-5-250-2-6417	STREET MAINTENANCE SUPPLIES	51,115	65,000	53,083	65,000	75,000
110-5-270-2-6331	VEHICLE OPERATIONS	-	800	-	800	800
110-5-270-2-6332	VEHICLE REPAIR	520	600	502	600	600
110-5-270-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	200	-	200	200
110-5-270-2-6504	MINOR EQUIPMENT	-	400	-	400	400
110-5-270-3-6765	STORM DRAINAGE	-	-	-	-	-
110-5-910-4-6910	TRANSFERS OUT	-	-	-	-	-
		1,247,787	1,586,100	858,651	1,483,400	1,576,100

Used Reserves

		FY20	FY21	FY21	FY21	FY22
		6/30/2020	6/30/2021	6/30/2021	6/30/2021	6/30/2022
		Actual	Budget	Actual	Re-Est.	Budget
600-4-810-4-4550	MISCELLANEOUS CHGS FOR SERVICE	-	-	175		
600-4-810-4-4300	INTEREST INCOME	54,739	64,700	18,125	32,600	32,600
600-4-810-2-4710	REIMBURSEMENTS	13,323	16,000	21,009	21,000	12,000
600-4-810-1-4750	MERCHANDISE SALES	23,297	3,000	1,631	2,500	2,500
600-4-810-1-4570	WATER CAPITAL CHARGE	117,985	130,000	66,819	80,000	60,000
600-4-810-1-4560	SALES TAX	-	-	-	-	
600-4-810-1-4561	WATER EXCISE TAX	122,511	130,000	96,711	150,000	140,000
600-4-810-1-4735	SALES TAX	45	-	20	-	
600-4-810-1-4540	CONNECT FEES	94,510	75,000	111,800	120,000	120,000
600-4-810-1-4530	PENALTIES ON DELINQUENT CHG	23,754	28,000	18,149	28,000	28,000
600-4-810-1-4500	CHARGES/FEES FOR SERVICE	2,137,154	2,167,000	1,672,958	2,467,000	2,711,000
		<u>2,587,318</u>	<u>2,613,700</u>	<u>2,007,397</u>	<u>2,901,100</u>	<u>3,106,100</u>
600-5-810-1-6010	SALARIES AND WAGES-FULLTIME	273,233	236,600	129,125	236,600	265,400
600-5-810-1-6020	PART-TIME AND TEMPORARY HELP	-	3,000	-	3,000	3,000
600-5-810-1-6040	OVERTIME PAY	-	1,000	-	1,000	1,000
600-5-810-1-6110	CITY'S CONTRIBUTION FOR FICA	20,284	16,900	12,770	23,000	24,000
600-5-810-1-6130	CITY'S CONTRIBUTION FOR IPERS	25,498	20,800	16,172	29,000	31,500
600-5-810-1-6140	DEFERRED COMPENSATION	2,206	900	1,700	900	2,400
600-5-810-1-6150	GROUP INSURANCE	59,040	47,200	22,344	47,200	36,000
600-5-810-1-6160	WORKERS' COMPENSATION	2,098	3,400	1,575	3,400	3,000
600-5-810-1-6170	UNEMPLOYMENT COMPENSATION	1,076	600	235	600	800
600-5-810-1-6181	ALLOWANCES - UNIFORMS	1,125	1,700	1,559	1,700	1,700
600-5-810-1-6182	ALLOWANCES	200	700	100	700	700
600-5-810-1-6210	ASSOCIATION DUES	4,196	5,000	1,514	5,000	5,000
600-5-810-1-6220	SUBSCRIPTIONS & EDUCATION MATL	-	400	-	400	400
600-5-810-1-6230	EDUCATION AND TRAINING	980	3,000	75	3,000	3,000
600-5-810-1-6240	MEETING & CONFERENCES	410	1,500	-	1,500	1,500
600-5-810-2-6310	BUILDING MAINTENANCE/REPAIR	3,858	10,000	1,745	10,000	10,000
600-5-810-2-6331	VEHICLE OPERATIONS	3,955	6,500	2,369	6,500	6,500
600-5-810-2-6332	VEHICLE REPAIR	2,747	4,500	1,608	4,500	4,500
600-5-810-2-6350	OPERATIONAL EQUIPMENT REPAIR	4,610	1,000	269	1,000	1,000
600-5-810-2-6371	ELECTRIC/GAS EXPENSE	439	2,000	391	2,000	2,000
600-5-810-2-6402	ADVERTISING & LEGAL PUBLICATIO	230	800	-	800	800
600-5-810-2-6413	PAYMENT FOR SERVICES	68,485	60,000	75,945	75,000	90,000
600-5-810-2-6417	STREET MAINTENANCE SUPPLIES	392	4,000	1,544	4,000	4,000
600-5-810-2-6490	CONSULTANT & PROFESSIONAL FEES	17,603	25,000	9,381	25,000	30,000

\$15K hydrants

600-5-810-2-6501	CHEMICALS	-	500	-	500	500	
600-5-810-2-6504	MINOR EQUIPMENT	1,446	3,000	946	3,000	3,000	
600-5-810-2-6507	OPERATING SUPPLIES	86,206	55,000	47,888	55,000	55,000	
600-5-810-3-6727	CAPITAL EQUIPMENT	24,500	20,000	-	50,000	30,000	
600-5-810-3-6728	CAPITAL IMPROVEMENTS	198,386	252,000	95,856	127,000	275,000	
600-5-811-1-6010	SALARIES AND WAGES-FULLTIME	123,763	142,900	74,041	142,900	142,900	
600-5-811-1-6020	PART-TIME AND TEMPORARY HELP	-	-	-	-	-	
600-5-811-1-6110	CITY'S CONTRIBUTION FOR FICA	8,166	10,900	5,219	10,900	10,900	
600-5-811-1-6130	CITY'S CONTRIBUTION FOR IPERS	10,691	13,500	6,791	13,500	13,500	
600-5-811-1-6140	DEFERRED COMPENSATION	3,324	900	2,203	900	900	
600-5-811-1-6150	GROUP INSURANCE	19,583	25,000	13,319	25,000	25,000	
600-5-811-1-6160	WORKERS' COMPENSATION	-	-	-	-	-	
600-5-811-1-6170	UNEMPLOYMENT COMPENSATION	349	200	122	200	200	
600-5-811-1-6240	MEETING & CONFERENCES	325	500	-	500	500	
600-5-811-2-6373	TELECOMMUNICATIONS EXPENSE	2,764	3,000	1,368	3,000	3,000	
600-5-811-2-6413	PAYMENT FOR SERVICES	761,892	876,200	720,733	1,090,100	1,185,800	DMWW
600-5-811-2-6415	RENTS & LEASES	-	-	-	-	-	
600-5-811-2-6418	TAXES (PROPERTY/SERVICE/SALES)	120,481	130,000	97,166	130,000	140,000	Reimbursed expense
600-5-811-2-6420	REFUNDS	3,613	9,000	4,389	9,000	9,000	
600-5-811-2-6506	OFFICE SUPPLIES	-	400	-	400	400	
600-5-811-2-6508	POSTAGE AND SHIPPING	27,872	20,000	20,827	20,000	20,000	
600-5-813-4-6801	PRINCIPAL PAYMENT	-	-	-	-	-	
600-5-910-4-6910	TRANSFERS OUT	609,800	548,800	528,800	528,800	570,000	Debt/Sinking Fund
		2,495,826	2,568,300	1,900,088	2,696,500	3,013,800	

Sewer Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Revenues							
610-4-815-4-4300	INTEREST INCOME	38,393	42,000	18,199	32,000	32,000	
610-4-815-2-4710	REIMBURSEMENTS	115,000	-	-	-	-	
610-4-815-1-4570	SEWER CAPITAL CHARGE	155,033	50,000	90,639	90,700	50,000	
610-4-815-4-4810	SALE OF PERSONAL PROPERTY	-	-	-	-	-	
610-4-815-1-4735	SALES TAX	39,746	30,000	30,983	53,500	57,000	
610-4-815-1-4540	CONNECT FEES	59,295	50,000	48,160	75,000	50,000	
610-4-815-1-4530	PENALTIES ON DELINQUENT CHG	26,941	30,000	16,403	22,000	32,700	
610-4-815-1-4510	CHARGES FOR FEES/SERVICES	2,807,388	2,740,000	1,866,305	2,949,900	3,244,000	
610-4-816-2-4710	CHARGES FOR FEES/SERVICES	-	-	-	-	-	
		3,241,797	2,942,000	2,070,690	3,223,100	3,465,700	
Expenses							
610-5-815-1-6010	SALARIES AND WAGES-FULLTIME	160,793	231,300	146,827	265,000	309,000	
610-5-815-1-6020	PART-TIME AND TEMPORARY HELP	-	3,000	-	3,000	3,000	
610-5-815-1-6040	OVERTIME PAY	-	1,000	-	1,000	1,000	
610-5-815-1-6110	CITY'S CONTRIBUTION FOR FICA	11,894	17,000	7,458	17,000	24,000	
610-5-815-1-6130	CITY'S CONTRIBUTION FOR IPERS	14,967	20,900	9,557	20,900	29,200	
610-5-815-1-6140	DEFERRED COMPENSATION	792	900	800	900	2,000	
610-5-815-1-6150	GROUP INSURANCE	36,853	63,500	39,098	71,000	104,000	
610-5-815-1-6160	WORKERS' COMPENSATION	526	800	441	800	5,000	
610-5-815-1-6170	UNEMPLOYMENT COMPENSATION	1,331	400	150	400	800	
610-5-815-1-6181	ALLOWANCES - UNIFORMS	1,395	1,500	1,410	1,500	1,500	
610-5-815-1-6182	ALLOWANCES	-	600	65	600	600	
610-5-815-1-6210	ASSOCIATION DUES	-	600	141	600	600	
610-5-815-1-6220	SUBSCRIPTIONS & EDUCATION MATL	-	200	-	200	200	
610-5-815-1-6230	EDUCATION AND TRAINING	1,572	1,200	55	1,200	1,200	
610-5-815-1-6240	MEETING & CONFERENCES	887	1,000	-	1,000	1,000	
610-5-815-2-6310	BUILDING MAINTENANCE/REPAIR	3,298	4,500	3,438	4,500	4,500	
610-5-815-2-6331	VEHICLE OPERATIONS	4,481	4,000	1,681	4,000	4,000	
610-5-815-2-6332	VEHICLE REPAIR	85	2,500	161	2,500	2,500	
610-5-815-2-6350	OPERATIONAL EQUIPMENT REPAIR	9,172	6,000	3,882	6,000	6,000	
610-5-815-2-6371	ELECTRIC/GAS EXPENSE	8,465	12,000	5,893	12,000	12,000	
610-5-815-2-6402	ADVERTISING & LEGAL PUBLICATIO	-	400	-	400	400	
610-5-815-2-6413	PAYMENT FOR SERVICES	29,926	25,000	27,931	25,000	25,000	
610-5-815-2-6417	STREET MAINTENANCE SUPPLIES	1,642	5,000	-	5,000	5,000	
610-5-815-2-6490	CONSULTANT & PROFESSIONAL FEES	9,368	70,000	42,236	70,000	75,000	
610-5-815-2-6501	CHEMICALS	-	-	-	-	-	
610-5-815-2-6504	MINOR EQUIPMENT	7,230	4,000	4,795	4,000	4,000	
610-5-815-2-6507	OPERATING SUPPLIES	9,623	2,800	5,788	2,800	2,800	
610-5-815-3-6727	CAPITAL EQUIPMENT	20,000	40,000	-	60,000	30,000	
610-5-815-3-6728	CAPITAL IMPROVEMENTS	130,476	355,000	41,638	855,000	940,000	Legacy Golf Course Sewer
610-5-816-1-6010	SALARIES AND WAGES-FULLTIME	151,301	136,500	97,956	162,000	168,600	
610-5-816-1-6020	PART-TIME AND TEMPORARY HELP	-	-	-	-	-	
610-5-816-1-6110	CITY'S CONTRIBUTION FOR FICA	10,765	10,500	7,027	12,100	13,500	
610-5-816-1-6130	CITY'S CONTRIBUTION FOR IPERS	13,810	12,900	8,883	15,400	15,500	
610-5-816-1-6140	DEFERRED COMPENSATION	3,480	1,200	2,302	4,000	1,200	

610-5-816-1-6150	GROUP INSURANCE	22,473	28,000	15,228	27,500	28,000	
610-5-816-1-6160	WORKERS' COMPENSATION	-	-	-	-	-	
610-5-816-1-6170	UNEMPLOYMENT COMPENSATION	449	200	141	200	200	
610-5-816-2-6373	TELECOMMUNICATIONS EXPENSE	2,137	3,500	1,920	3,500	3,500	
610-5-816-2-6402	ADVERTISING & LEGAL PUBLICATIO	-	-	-	-	-	
610-5-816-2-6413	PAYMENT FOR SERVICES	-	-	-	-	-	
610-5-816-2-6415	RENTS & LEASES	-	-	-	-	-	
610-5-816-2-6418	TAXES (PROPERTY/SERVICE/SALES)	38,904	30,000	30,923	53,500	57,000	
610-5-816-2-6420	REFUNDS	-	400	-	400	400	
610-5-816-2-6506	OFFICE SUPPLIES	434	1,000	-	1,000	1,000	
610-5-816-2-6508	POSTAGE AND SHIPPING	175	5,000	55	5,000	5,000	
610-5-816-3-6727	CAPITAL EQUIPMENT	-	0	-	-	-	
610-5-817-4-6801	WRA PAYMENTS	1,040,615	1,050,000	744,525	1,050,000	1,170,000	
610-5-910-4-6910	TRANSFERS OUT	48,500	227,400	82,700	227,400	226,900	Debt/Transfer to Fund 001
		1,797,817	2,381,700	1,335,105	2,998,300	3,285,100	

Storm Water Fund		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
REVENUES							
740-4-865-4-4300	INTEREST INCOME	17,950	23,000	6,062	10,900	10,500	
740-4-865-2-4710	REIMBURSEMENTS	-	-	1,643	1,700	-	
740-4-865-1-4570	CAPITAL CHARGES	35,016	15,000	8,200	15,000	15,000	
740-4-865-1-4560	SALES TAX	-	-	-	-	-	
740-4-865-1-4550	MISCELLANEOUS CHGS FOR SERVICE	-	-	-	-	-	
740-4-865-1-4530	PENALTIES ON DELINQUENT CHG	4,559	5,000	1,912	2,200	5,000	
740-4-865-1-4510	METERED SERVICE	508,832	520,000	311,516	520,000	545,000	
740-4-865-1-4220	PERMIT FEES	-	-	-	-	-	
740-4-920-4-4830	TRANSFERS IN	-	-	-	-	-	
		566,357	563,000	329,332	549,800	575,500	
EXPENSES							
740-5-865-1-6010	SALARIES AND WAGES-FULLTIME	140,791	155,000	90,158	150,000	173,000	
740-5-865-1-6020	PART-TIME AND TEMPORARY HELP	-	4,000	-	-	-	
740-5-865-1-6040	OVERTIME PAY	-	1,000	-	-	-	
740-5-865-1-6110	CITY'S CONTRIBUTION FOR FICA	10,321	11,200	6,547	10,600	13,500	
740-5-865-1-6130	CITY'S CONTRIBUTION FOR IPERS	12,939	13,900	8,204	13,500	18,000	
740-5-865-1-6140	DEFERRED COMPENSATION	1,139	1,200	728	1,200	2,400	
740-5-865-1-6150	GROUP INSURANCE	21,882	33,300	14,938	25,000	27,500	
740-5-865-1-6160	WORKERS' COMPENSATION	-	-	-	-	-	
740-5-865-1-6170	UNEMPLOYMENT COMPENSATION	458	200	129	200	200	
740-5-865-1-6181	ALLOWANCES - UNIFORMS	-	800	93	800	800	
740-5-865-1-6182	ALLOWANCES	632	300	412	300	300	
740-5-865-1-6230	EDUCATION AND TRAINING	718	2,000	25	2,000	2,000	
740-5-865-1-6240	MEETING & CONFERENCES	-	-	-	-	-	
740-5-865-2-6332	VEHICLE REPAIR	2,542	600	-	600	600	
740-5-865-2-6413	PAYMENT FOR SERVICES	6,331	7,500	13,800	7,500	30,000	Grant Program
740-5-865-2-6418	TAXES (PROPERTY/SERVICE/SALES)	-	2,000	-	2,000	2,000	
740-5-865-2-6490	CONSULTANT & PROFESSIONAL FEES	10,806	10,000	1,184	10,000	15,000	
740-5-865-2-6501	CHEMICALS	1,177	1,200	-	1,200	1,200	
740-5-865-2-6507	OPERATING SUPPLIES	27,335	15,000	17,349	15,000	15,000	
740-5-865-3-6727	CAPITAL EQUIPMENT	73,574	-	-	30,000	-	
740-5-865-3-6728	CAPITAL IMPROVEMENTS	137,047	755,000	21,034	735,000	225,000	
740-5-865-3-6729	SWU I&I Reimbursements	-	4,000	-	4,000	4,000	
740-5-910-4-6910	TRANSFERS OUT	20,000	40,000	40,000	40,000	40,000	
		467,694	1,058,200	214,602	1,048,900	570,500	
		Used Reserves					

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Other Public Works							
Revenue							
001-4-190-1-4280	ANIMAL LICENSES	9,150	10,000	5,265	9,000	9,200	
001-4-190-1-4500	ANIMAL IMPOUND FEE	2,415	2,500	375	1,200	2,000	
001-4-191-1-4280	DOG PARK LICENSE FEES	1,800	3,000	495	1,500	18,000	
		<u>13,365</u>	<u>15,500</u>	<u>6,135</u>	<u>11,700</u>	<u>29,200</u>	
Expenses							
001-5-190-2-6310	BLDG MAINTENANCE	-	500	-	500	500	
001-5-190-2-6490	CONSULTANT & PROFESSIONAL FEES	700	1,500	254	1,500	1,500	
001-5-190-2-6507	OPERATING SUPPLIES	802	400	220	400	400	
		<u>1,502</u>	<u>2,400</u>	<u>474</u>	<u>2,400</u>	<u>2,400</u>	
Revenue							
001-4-290-1-4510	NON-METERED SERVICE	638,547	635,000	388,883	655,000	660,000	
001-4-290-2-4710	REIMBURSEMENTS	23,439	12,000	3,380	12,000	12,000	
		<u>661,986</u>	<u>647,000</u>	<u>392,263</u>	<u>667,000</u>	<u>672,000</u>	
Expenses							
001-5-290-1-6010	SALARIES AND WAGES-FULLTIME	12,095	18,100	11,777	19,000	19,800	
001-5-290-1-6020	PART-TIME AND TEMPORARY HELP	-	-	-	-	-	
001-5-290-1-6230	EDUCATION AND TRAINING	-	300	-	300	300	
001-5-290-2-6404	COLLECTION COSTS	599,397	589,000	413,729	589,000	592,000	
001-5-290-2-6418	TAXES (PROPERTY/SERVICE/SALES)	-	100	-	100	100	
001-5-290-2-6508	POSTAGE AND SHIPPING	-	100	-	100	100	
		<u>611,491</u>	<u>607,600</u>	<u>425,506</u>	<u>608,500</u>	<u>612,300</u>	
Revenue							
001-4-299-2-4710	REIMBURSEMENTS	7,714	6,800	2,146	12,000	12,000	
		<u>7,714</u>	<u>6,800</u>	<u>2,146</u>	<u>12,000</u>	<u>12,000</u>	
Expenses							
001-5-299-1-6010	SALARIES AND WAGES-FULLTIME	-	-	-	-	-	
001-5-299-1-6181	ALLOWANCES - UNIFORMS	905	1,400	204	1,400	1,400	
001-5-299-1-6182	ALLOWANCES	434	-	250	-	-	
001-5-299-1-6220	SUBSCRIPTIONS & EDUCATION MATL	-	-	-	-	-	
001-5-299-1-6230	EDUCATION AND TRAINING	2,575	1,000	-	500	1,000	
001-5-299-1-6240	MEETING & CONFERENCES	-	-	-	-	-	
001-5-299-2-6331	VEHICLE OPERATIONS	10,528	6,000	5,040	6,000	6,000	
001-5-299-2-6332	VEHICLE REPAIR	466	2,000	713	2,000	2,000	
001-5-299-2-6350	OPERATIONAL EQUIPMENT REPAIR	-	5,000	538	5,000	5,000	
001-5-299-2-6371	ELECTRIC/GAS EXPENSE	14,144	16,000	8,592	16,000	16,000	
001-5-299-2-6373	TELECOMMUNICATIONS EXPENSE	2,087	2,600	1,441	2,600	2,600	
001-5-299-2-6420	REFUNDS	-	-	15,000	18,800	13,700	
001-5-299-2-6490	CONSULTANT & PROFESSIONAL FEES	44,254	15,000	14,209	34,000	15,000	
001-5-299-2-6504	MINOR EQUIPMENT	35,923	5,000	6,207	5,000	5,000	
001-5-299-2-6506	OFFICE SUPPLIES	1,480	1,200	292	1,200	1,200	
001-5-299-2-6507	OPERATING SUPPLIES	1,216	1,000	2,255	1,000	1,000	
001-5-299-3-6727	CAPITAL EQUIPMENT	19,585	-	-	-	-	
001-5-299-3-6728	CAPITAL IMPROVEMENTS	-	75,000	-	-	-	
		<u>133,596</u>	<u>131,200</u>	<u>54,741</u>	<u>93,500</u>	<u>69,900</u>	

		FY20 6/30/2020 Actual	FY21 6/30/2021 Budget	FY21 6/30/2021 Actual	FY21 6/30/2021 Re-Est.	FY22 6/30/2022 Budget	NOTES:
Water Debt Service-Fund 601							
Revenues							
601-4-920-4-4830	TRANSFERS IN	399,800	448,800	448,800	448,800	490,000	
Expenses							
601-5-814-4-6801	2018C PRINCIPAL PAYMENT	245,000	270,000	-	170,000	175,000	
601-5-814-4-6851	2018C INTEREST PAYMENT	137,763	178,200	65,706	131,500	126,400	
601-5-814-4-6899	BOND REGISTRATION FEE	940	600	300	600	600	
601-5-815-4-6801	2020B WATER REVENUE PRINCIPAL			-	100,000	100,000	
601-5-815-4-6851	2020B WATER REVENUE INTEREST			37,770	65,300	50,100	
601-5-815-4-6899	2020B BOND FEES			18,500	20,000	600	
		383,703	448,800	122,277	487,400	452,700	
Water CIP-Fund 603							
Revenues							
603-4-810-4-4300	INTEREST INCOME	45,789	50,000	20,990	36,300	15,000	
603-4-810-4-4820	PROCEEDS FROM DEBT	1,664,726	-	-		1,370,000	
603-4-920-4-4830	TRANSFERS IN	-	-	-			
		1,710,515	50,000	20,990	36,300	1,385,000	
Expenses							
603-5-810-3-6728	Western Water Feeder Project	271,047	2,445,000	825,995	2,445,000	400,000	Phases 1-5
603-5-810-4-6851	WATER INTEREST PAYMENT	-	-	-	-		
603-5-810-4-6899	Water Revenue Bond Fees-2018C	32,475	-	-	-		
603-5-811-3-6728	Water CIP Projects	-	555,000	-	555,000	2,570,000	
603-5-910-4-6910	TRANSFERS OUT	-	-	-	-		
		303,522	3,000,000	825,995	3,000,000	2,970,000	
Water Deposits-Fund 605							
Revenues							
605-4-810-1-4730	DEPOSITS	58,778	35,000	38,692	40,000	35,000	
Expenses							
605-5-811-2-6420	REFUNDS	36,809	35,000	8,041	35,000	35,000	

Norwalk Local Option Sales & Service Tax

POTENTIAL LOSST PROJECTS	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Admin							
CH Software Upgrade	31,700						
ADMN-19-001-CH Roof			60,000				
IT Cybersecurity Upgrades		40,000	115,000				
All Facilities Access/Security Project		200,000					
Admin Total	31,700	240,000	175,000	-	-	-	-
Community Dev/Econ Dev							
CDMV 18-003 Sidewalk to Trail Expansion (PUD)	15,000	15,000	15,000	15,000	15,000	15,000	15,000
CDMV-18-005-2050 Comp Plan		63,000	63,000				
Building Software FY21/Vehicle FY25		45,000				32,000	
Community Dev/Econ Dev Total	15,000	123,000	78,000	15,000	15,000	47,000	15,000
Fire/EMS							
FD-19-001-Driveway Repair		200,000					
FD-16-003 Grass Fire Truck	-			150,000			
FD-19-002-Emergency Response System		50,000					
FD-18-005-Ambulance			300,000			300,000	
FD-18-005-Digital Sign for PS Building					25,000		
Fire/EMS Total	-	250,000	300,000	150,000	25,000	300,000	-
Library							
LIB-16-003 Library Interior Refresh				16,500			
LIB-16-002 ILS (Circulation Upgrade)					65,000		
LIB-20-003-Digital Sign			18,300				
Lib-20-004-Parking Lot Maintenance				16,200			
Lib-20-005-Needs Assessment & Visioning				20,000			
Library Total	-	-	18,300	52,700	65,000	-	-
Parks							
P&R-16-001 Greenways Plan	35,000						
P&R-16-001 Community Rec Facility Plan		60,000					
P&R-18-008-Sports Complex		79,900		126,100	51,600	40,400	25,000
P&R-18-009-School Trail Connections			75,000	200,000			
P&R-18-007-Public Art-EH Park	10,000	10,400		11,200	11,600	12,000	12,000
P&R-18-010-Park Improvements	50,000	50,000	50,000	50,000	50,000	50,000	50,000
P&R-20-011-Landscaping/Mowing Truck			27,300				
P&R-20-009-Truck with Dump Box			43,100				
P&R-20-Park Acquisition			300,000				
P&R-20-014-Pool Replaster & Caulking			65,000				
P&R-20-010-Ash Tree Removal				25,000			
P&R-20-012-Soccer Field Maintenance				25,000			
Parks Total	95,000	200,300	560,400	437,300	113,200	102,400	87,000
Police							
Police Vehicles /Body Cameras		128,000	144,000	76,000	148,000	78,000	152,000
PD-17-001 Squad car storage					35,000		
PD-17-002 Public Safety Building Maintenance					50,000		
Police Total	-	128,000	144,000	76,000	233,000	78,000	152,000
Public Works							
STR-19-009 -Fuel System Upgrade						30,000	
STR-16-003-Echo Valley Dr Overlay	70,000						
STR-18-002-School Crossing Sign		25,000					
STR-16-002 Street Maintenance Program	180,000	150,000	300,000	200,000	200,000	300,000	300,000
Public Works Total	250,000	175,000	300,000	200,000	200,000	330,000	300,000
GRAND TOTAL OF PROJECTS	391,700	1,116,300	1,575,700	931,000	651,200	857,400	554,000
Property Tax Relief/Debt Service/GF	250,000		50,000	-	100,000	-	150,000
Projected LOSST Revenue	884,735	1,165,000	900,000	918,000	936,360	955,087	974,189
BALANCE-FY20 Audited (maintain minimum 5% of annual revenue)	929,177	977,877	252,177	239,177	424,337	522,024	792,213
5%			58,250	45,000	45,900	46,818	47,754

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City of Norwalk, Iowa

Norwalk CIP

2022 thru 2026

PROJECTS BY FUNDING SOURCE

Source	Project #	Priority	2022	2023	2024	2025	2026	Total
Bonds-General Obligation								
Rescue Engine	FD-17-004	4	750,000					750,000
Great Western Trail Connector (50th - Beardsley)	P&R-16-008	3	1,260,000					1,260,000
EH Park Enclosed Shelter	P&R-18-006	4	1,073,000					1,073,000
School Trail Connections (Greenway Master Plan)	P&R-18-009	6			400,000		500,000	900,000
Parks and Rec Maintenance Facility (McAninch)	P&R-20-001	5	600,000					600,000
Aquatic Center Parking Lot	P&R-20-013	4	150,000					150,000
Cold Storage Building	STR-16-016	4	350,000					350,000
PW Dump Truck	STR-16-017	5	230,000		100,000			330,000
Golden Valley Dr Reconstruction	STR-16-026	2	780,000					780,000
Hwy 28 Pedestrian Crossing/Signal Improvements	STR-17-027	5	125,000		125,000			250,000
Cherry Parkway Rehabilitation	STR-18-004	2	400,000					400,000
Traffic Signals at Hwy 28 and Hwy 5 EB Ramps	STR-19-007	5	225,000					225,000
North Ave Rehab - Redwood Dr to Orchard Hills Elem	STR-19-010	1	500,000					500,000
Bonds-General Obligation Total			6,443,000		625,000		500,000	7,568,000
Bonds-TIF Debt								
Norwalk Central Athletic Complex	ECON-18-003	2	2,000,000					2,000,000
Norwalk Central City Land & Facilities	ECON-20-003	5	2,000,000					2,000,000
IA 28 Beautification Implementation	ECON-20-005	5	2,000,000					2,000,000
Hwy 28 & Beardsley Intersection Improvements	STR-16-005	4	1,800,000					1,800,000
Bonds-TIF Debt Total			7,800,000					7,800,000
General Fund								
Street Maintenance Program	STR-16-002	2		250,000	250,000	250,000	250,000	1,000,000
General Fund Total				250,000	250,000	250,000	250,000	1,000,000
Grants								
Hwy 28 & Beardsley Intersection Improvements	STR-16-005	4	200,000	700,000				900,000
Grants Total			200,000	700,000				900,000
LOSST								
City Hall Roof	ADMN-19-001	3	60,000					60,000
IT Firewall & Security Upgrades	ADMN-20-001	5	115,000					115,000
Sidewalk to Trail Expansion (PUD)	CMDV-18-003	5	15,000	15,000	15,000	15,000	15,000	75,000
2050 Comprehensive Plan	CMDV-18-005	4	63,000					63,000
Ambulance	FD18-006	2	300,000			300,000		600,000
Digital Sign	Lib-20-003	7	18,300					18,300
Public Art - E. Holland Park	P&R-18-007	5		11,200	11,600	12,000	12,000	46,800
McAninch Sports Complex	P&R-18-008	5		126,100	51,600	40,400	25,000	243,100

Source	Project #	Priority	2022	2023	2024	2025	2026	Total
School Trail Connections (Greenway Master Plan)	P&R-18-009	6	75,000	200,000				275,000
Park Improvements	P&R-18-010	5	50,000	50,000	50,000	50,000	50,000	250,000
Expansion of Norwalk Park System	P&R-20-003	4	300,000					300,000
Truck with Dump Box	P&R-20-009	4	43,100					43,100
Landscaping/Mowing Truck	P&R-20-011	5	27,300					27,300
Pool Replaster & Caulking	P&R-20-014	4	65,000					65,000
Police Vehicles	PD-18-003	1	144,000	76,000	148,000	78,000	152,000	598,000
Street Maintenance Program	STR-16-002	2	300,000	200,000	200,000	300,000	300,000	1,300,000
LOSST Total			1,575,700	678,300	476,200	795,400	554,000	4,079,600

Reserves/Cash

Golden Valley Dr Reconstruction	STR-16-026	2	200,000					200,000
Reserves/Cash Total			200,000					200,000

RUT Fund

Street Maintenance Program	STR-16-002	2	200,000	150,000	150,000	150,000	150,000	800,000
Cold Storage Building	STR-16-016	4	25,000					25,000
Pickup Trucks with plow & sander	STR-16-020	5	25,000					25,000
Concrete and Asphalt Recycling	STR-19-003	5	50,000		50,000		50,000	150,000
RUT Fund Total			300,000	150,000	200,000	150,000	200,000	1,000,000

Sewer Fund

Sanitary Sewer Maintenance Program	SAN-16-001	3	80,000	80,000	80,000	80,000	80,000	400,000
Holland Pointe Lift Station	SAN-18-001	7			144,700	144,700	144,700	434,100
Signature Homes-Beardsley Sanitary Sewer Main	SAN-18-003	4	260,000	150,000	150,000	150,000		710,000
Sanitary Sewer Long-Term Planning	SAN-18-004	5	25,000	25,000				50,000
Legacy Golf Course Sanitary Sewer	SAN-19-002	5	600,000					600,000
Pickup Trucks with plow & sander	STR-16-020	5	30,000					30,000
Sewer Fund Total			995,000	255,000	374,700	374,700	224,700	2,224,100

Storm Sewer Fund

Storm Sewer Management	STRM-16-001	3	60,000	60,000	60,000	60,000	60,000	300,000
Colonial Pkwy Regional Detention	STRM-18-001	3	230,000					230,000
Storm Sewer Fund Total			290,000	60,000	60,000	60,000	60,000	530,000

TIF

Commercial Improvement Grant Program	ECON-17-003	5	180,000	180,000	180,000	180,000		720,000
Certified Site	ECON-17-004	2	75,000					75,000
Community Beautification & Improvements Project	ECON-18-002	5	55,000	63,000	60,000	60,000		238,000
Norwalk Entryway Monument Sign	ECON-18-004	5		150,000				150,000
LMI Initiative (Norwalk New Urbanism)	ECON-19-003	5	20,000					20,000
Colonial Pkwy Regional Detention	STRM-18-001	3	400,000					400,000
TIF Total			730,000	393,000	240,000	240,000		1,603,000

TIF LMI Fund

LMI Housing Rehab Program	CMDV-20-001	4	50,000	50,000	50,000	50,000	50,000	250,000
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Source	Project #	Priority	2022	2023	2024	2025	2026	Total
LMI Initiative (Norwalk New Urbanism)	ECON-19-003	5	300,000	500,000				800,000
TIF LMI Fund Total			350,000	550,000	50,000	50,000	50,000	1,050,000
Water Fund								
Purchase of Warren Rual Water Territory	WTR-16-001	4	60,000	60,000	60,000	60,000	60,000	300,000
New Water Tower - Land and Tower	WTR-16-003	3	75,000					75,000
Water Meter System and Meter Replacements	WTR-16-004	6	120,000	120,000	120,000	120,000	120,000	600,000
Development Water Main Upsizing	WTR-20-001	3	50,000	50,000	50,000	50,000		200,000
Water Fund Total			305,000	230,000	230,000	230,000	180,000	1,175,000
Water Revenue Bond								
New Water Tower - Land and Tower	WTR-16-003	3				4,500,000		4,500,000
Wright Rd - E27th Water Main	WTR-20-002	4	1,370,000					1,370,000
Water Revenue Bond Total			1,370,000			4,500,000		5,870,000
GRAND TOTAL			20,558,700	3,266,300	2,505,900	6,650,100	2,018,700	34,999,700

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Administration
Contact Public Works Director
Type Maintenance
Useful Life 25 years
Category Buildings
Priority 3 --
Status Active

Project # ADMN-19-001

Project Name City Hall Roof

Account #:

Total Project Cost: \$60,000

Description

Replace City Hall Roof.

Justification

Gary Lehmer has indicated the condition of the roof is poor and starting to leak. He anticipates the replacement will be necessary within the next couple years (FY21 or FY22)

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	60,000					60,000
Total	60,000					60,000

Funding Sources	2022	2023	2024	2025	2026	Total
LOSST	60,000					60,000
Total	60,000					60,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Administration
Contact I.T. Director
Type Unassigned
Useful Life
Category Equipment: Computers
Priority 5 Important
Status Active

Project # ADMN-20-001
Project Name IT Firewall & Security Upgrades

Account #:

Total Project Cost: \$155,000

Description
Tim G. asked the Meraki firm to put together a budgetary proposal for what it will take to replace the city's firewall, switches and security cameras with their offerings. The benefits to their system is that I can manage all of it from the cloud at the school or where ever I need to be. The budget numbers here are what Meraki quoted.

Justification

Prior	Expenditures	2022	2023	2024	2025	2026	Total
40,000	Equip/Vehicles/Furnishings	115,000					115,000
Total	Total	115,000					115,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
40,000	LOSST	115,000					115,000
Total	Total	115,000					115,000



Norwalk CIP

City of Norwalk, Iowa

2022 *thru* 2026

Department Community Development
Contact Community Development Dir

Project # CMDV-18-003
Project Name Sidewalk to Trail Expansion (PUD)

Type Unassigned
Useful Life 40 years
Category Trails
Priority 5 Important
Status Active

Account #:

Total Project Cost: \$105,000

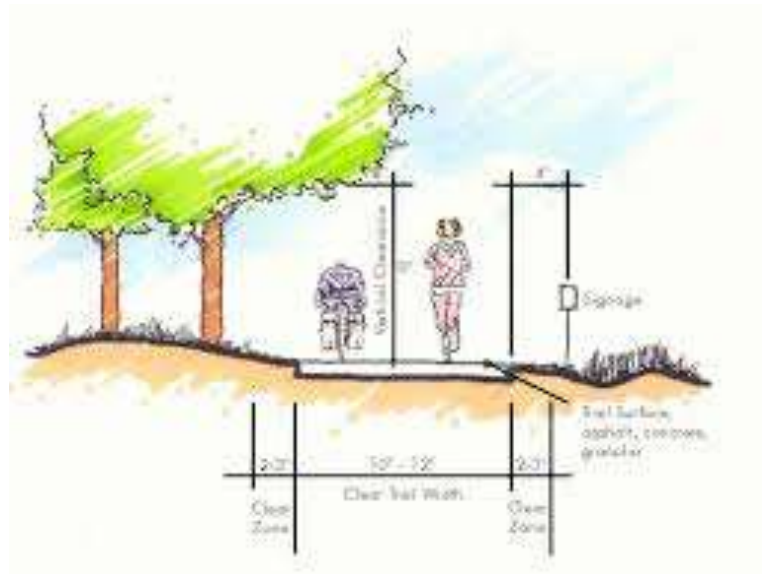
Description

This project is recurring and is intended to offset costs when a developer is asked to upsize a sidewalk to trail width. The City participates by covering the cost of expanded width.

Justification

Prior	Expenditures	2022	2023	2024	2025	2026	Total
30,000	Construction/Maintenance	15,000	15,000	15,000	15,000	15,000	75,000
Total	Total	15,000	15,000	15,000	15,000	15,000	75,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
30,000	LOSST	15,000	15,000	15,000	15,000	15,000	75,000
Total	Total	15,000	15,000	15,000	15,000	15,000	75,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Community Development
Contact Community Development Dir

Project #	CMDV-18-005
Project Name	2050 Comprehensive Plan

Account #:

Type Unassigned
Useful Life 10 years
Category Unassigned
Priority 4 --
Status Active

Total Project Cost: \$126,000

Description

Updated 10/22/20: Due to COVID-19 this project was delayed to 2021. Jean changed the numbers to reflect 2021 & 2022 \$63K each year.
Creation of a new Comprehensive Plan, looking at the community growth out to 2050 and beyond.

Justification

Recent opportunities to consider how Norwalk might grow outside of the current planning boundaries points to the need for a new Comprehensive Plan, particularly as the City looks at how development may occur along the North River corridor to the west of IA 28 toward I-35. The study area has the potential to be 3 times as large as the current City of Norwalk Planning Area Boundary. A large comprehensive planning project should be driven by public participation by the residents of the community over a multi-year project. Ensuring good public participation is a personnel heavy task that increases the cost of planning studies.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
63,000	Planning/Design	63,000					63,000
Total	Total	63,000					63,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
63,000	LOSST	63,000					63,000
Total	Total	63,000					63,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Community Development
Contact Community Development Dir
Type Improvement
Useful Life 40 years
Category Unassigned
Priority 4 --
Status Active

Project # CMDV-20-001
Project Name LMI Housing Rehab Program

Account #:

Total Project Cost: \$250,000

Description

This is currently a program in draft form and will begin as a pilot program to determine effectiveness.

Justification

This program seeks to improve overall housing quality for those that meet low-to-moderate income guidelines.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000

Funding Sources	2022	2023	2024	2025	2026	Total
TIF LMI Fund	50,000	50,000	50,000	50,000	50,000	250,000
Total	50,000	50,000	50,000	50,000	50,000	250,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Community Development

Contact City Manager

Type Improvement

Useful Life 40 years

Category Street Construction

Priority 5 Important

Status Active

Total Project Cost: \$820,000

Project # ECON-19-003
Project Name LMI Initiative (Norwalk New Urbanism)

Account #:

Description

New Urbanism Project based on a concept similar to Peninsula Neighborhood.

Justification

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	20,000					20,000
Construction/Maintenance	300,000	500,000				800,000
Total	320,000	500,000				820,000

Funding Sources	2022	2023	2024	2025	2026	Total
TIF	20,000					20,000
TIF LMI Fund	300,000	500,000				800,000
Total	320,000	500,000				820,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc
Type Unassigned
Useful Life 10 years
Category Economic Development
Priority 5 Important
Status Active

Project # ECON-17-003
Project Name Commercial Improvement Grant Program

Account #:

Total Project Cost: \$1,095,000

Description
Grant Funds for building owners to make physical value-added and façade improvements to their buildings.

Justification
Provide assistance to local business owners who wish to physically expand their commercial operations, or improve their buildings (façade, structural, interior). Grant funds will also be available to new businesses opening in Norwalk for the purpose of facility improvements and commercial façade improvements. The City provides assistance to companies when building new structures through abatement and also offers incentives to larger companies through TIF. However, there are currently no city programs in place to assist small business owners or commercial property owners for façade improvements or expansions.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
375,000	Construction/Maintenance	180,000	180,000	180,000	180,000		720,000
Total	Total	180,000	180,000	180,000	180,000		720,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
375,000	TIF	180,000	180,000	180,000	180,000		720,000
Total	Total	180,000	180,000	180,000	180,000		720,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc

Project #	ECON-17-004
Project Name	Certified Site

Account #:

Type Unassigned
Useful Life 40 years
Category Unassigned
Priority 2 Very Important
Status Active

Total Project Cost: \$150,000

Description
Updated 10/22/20 to reflect FY21 and FY22.

Justification

Prior	Expenditures	2022	2023	2024	2025	2026	Total
75,000	Planning/Design	75,000					75,000
Total	Total	75,000					75,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
75,000	TIF	75,000					75,000
Total	Total	75,000					75,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc
Type Unassigned
Useful Life 15 years
Category Unassigned
Priority 5 Important
Status Active

Project # ECON-18-002
Project Name Community Beautification & Improvements Project

Account #:

Total Project Cost: \$363,000

Description

Physical improvements to public spaces such as downtown brick crosswalks, decorative lamp posts, planters, public art, permanent landscaping, etc.

Justification

Norwalk currently has very few public beautification efforts and is in need of public art, professional landscaping in public and visible areas, cohesive and updated strutures such as lamp posts, planters, matching park benches and bike racks.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
125,000	Construction/Maintenance	20,000	25,000				45,000
	Equip/Vehicles/Furnishings	25,000	27,000				52,000
Total	Other	10,000	11,000	60,000	60,000		141,000
	Total	55,000	63,000	60,000	60,000		238,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
125,000	TIF	55,000	63,000	60,000	60,000		238,000
Total	Total	55,000	63,000	60,000	60,000		238,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc
Type Unassigned
Useful Life
Category Unassigned
Priority 2 Very Important
Status Active

Project # ECON-18-003
Project Name Norwalk Central Athletic Complex

Account #:

Total Project Cost: \$2,000,000

Description
City purchase acres of land in Sub-Area One for future "Town Center" area, as well as industrial or commercial land for future development and incentive tools.

Justification
Estimating \$35,000 per acre based on comps in the area for industrial or raw development land. Commercial/retail land will be significantly more expensive depending on highway frontage/location. Estimating \$175,000 per acre. Would like to purchase 5 acres of commercial/retail and 20 acres of industrial or a similar hybrid of the two types (Max \$1,500,000) in order for the City to have developable ground to use for future town center, incentives to recruit retail, hotel, and industrial prospects in lieu of using grants/TIF.

Expenditures	2022	2023	2024	2025	2026	Total
Land Acquisition	2,000,000					2,000,000
Total	2,000,000					2,000,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-TIF Debt	2,000,000					2,000,000
Total	2,000,000					2,000,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc
Type Improvement
Useful Life 40 years
Category Unassigned
Priority 5 Important
Status Active

Project # ECON-18-004
Project Name Norwalk Entryway Monument Sign

Account #:

Total Project Cost: \$150,000

Description
6'4 ft high brick, stone, and metal monument sign to be built on the north side of Norwalk along HWY 28 at the HWY 5 exit. The sign will be lit and the letters that spell Norwalk will be back lit. The letters and logo arches will be in Norwalk logo colors of blue and green while the rest of the sign will be in earthtones based on the stone, metal and brick materials. Landscaping and installation is included in budget request. Landscaping will include evergreen or pine trees and bushes that keep foliage and color year round, native prairie grasses and flowers that are low maintenance and provide color.

Justification
Norwalk is the only community in the DM Metro that does not have a professional entrance monument sign. We have nothing to mark the entrance of our community on any major roads that lead into the city, other than small metal pole/wayfinding signs. The most common comment/complaint about Norwalk we receive is our entrance and the lack of beautification/landscaping, professional signage. We have a healthy budget with excess TIF funds from recent commercial projects such as Michael Foods and Windsor Windows. This is a basic and common need and expectation for any growing and progressive community. We have the designs, estimates, and location(s) ready to implement this project.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design		10,000				10,000
Construction/Maintenance		65,000				65,000
Equip/Vehicles/Furnishings		75,000				75,000
Total		150,000				150,000

Funding Sources	2022	2023	2024	2025	2026	Total
TIF		150,000				150,000
Total		150,000				150,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc
Type Improvement
Useful Life 40 years
Category Buildings
Priority 5 Important
Status Active

Project #	ECON-20-003
Project Name	Norwalk Central City Land & Facilities

Account #:

Total Project Cost: \$2,000,000

Description
Central Park (2+ acres) purchase of land and development. Also, potential land purchase for other City facilities (community space or other needed City buildings).

Justification

Expenditures	2022	2023	2024	2025	2026	Total
Other	2,000,000					2,000,000
Total	2,000,000					2,000,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-TIF Debt	2,000,000					2,000,000
Total	2,000,000					2,000,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Economic Development
Contact Economic Development Direc
Type Improvement
Useful Life 40 years
Category Economic Development
Priority 5 Important
Status Active

Project # ECON-20-005
Project Name IA 28 Beautification Implementation

Account #:

Total Project Cost: \$2,000,000

Description

Construction of IA 28 Beautification items identified in the IA 28 Beautification Plan. Includes decorative fence along both sides of IA 28, decorative light poles with spaces for banners, and sidewalk on west side of IA 28

Justification

Project presented in 2014 and had a total cost estimate of \$1,425,000 including improvements to the median, which have been done. Removed median cost from the estimate and inflated the 2014 estimate by 5% per year. Project included a fence that have stone pillars, concrete fence panels with a faux wood finish, metal "Norwalk" arches that were backlit, decorative light poles with banner, sidewalk on west side of IA 28.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	200,000					200,000
Construction/Maintenance	1,800,000					1,800,000
Total	2,000,000					2,000,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-TIF Debt	2,000,000					2,000,000
Total	2,000,000					2,000,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Fire/EMS Department

Contact Fire Chief

Project # FD-17-004

Project Name Rescue Engine

Type Equipment

Useful Life 15 years

Category Vehicles

Priority 4 --

Status Active

Account #:

Total Project Cost: \$750,000

Description

Replacement of Rescue Engine.

Justification

This project would replace a rescue engine that was purchased new in 2008.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	750,000					750,000
Total	750,000					750,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	750,000					750,000
Total	750,000					750,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Fire/EMS Department

Contact

Project # FD18-006

Project Name Ambulance

Account #:

Type Unassigned

Useful Life

Category Unassigned

Priority 2 Very Important

Status Active

Total Project Cost: \$900,000

Description

A new ambulance to replace 2012.

Justification

Expenditures	2022	2023	2024	2025	2026	Total	Future
Equip/Vehicles/Furnishings	300,000			300,000		600,000	300,000
Total	300,000			300,000		600,000	Total

Funding Sources	2022	2023	2024	2025	2026	Total	Future
LOSST	300,000			300,000		600,000	300,000
Total	300,000			300,000		600,000	Total

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Library
Contact
Type Unassigned
Useful Life
Category Unassigned
Priority 7 --
Status Active

Project #	Lib-20-003
Project Name	Digital Sign

Account #:

Total Project Cost: \$18,300

Description
Update the library's exterior sign to increase visibility and promote library services/events.

Justification
The library's current exterior sign is original to the 1998 library building. It is very faded to the point of being lost in the landscape. New signage is needed to promote the library and its services to increase the library's value to our community members and demonstrate the library is a vibrant place.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	18,300					18,300
Total	18,300					18,300

Funding Sources	2022	2023	2024	2025	2026	Total
LOSST	18,300					18,300
Total	18,300					18,300

Norwalk CIP

City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Improvement

Useful Life 40 years

Category Trails

Priority 3 --

Status Active

Total Project Cost: \$2,760,000

Project # P&R-16-008

Project Name Great Western Trail Connector (50th - Beardsley)

Account #:

Description

Trail connecting Norwalk to the Great Western Trail.
Phase I is along 50th Ave from Beardsley north to Countyline Road and along Beardsley to 100-feet west of the bridge at Lake Colchester.
Phase II is the bridge at Lake Colchester.
Phase III is along Beardsley east of the bridge and connecting to existing trail near Lakewood School.

Justification

The City received a Transportation Alternatives grant from the DM MPO totalling \$100,000. The funds are available in FY2020.

The three phases will complete the connection of Norwalk to the Great Western Trail.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
1,800,000	Planning/Design	60,000					60,000
Total	Construction/Maintenance	900,000					900,000
	Total	960,000					960,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
1,500,000	Bonds-General Obligation	1,260,000					1,260,000
Total	Total	1,260,000					1,260,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Improvement

Useful Life 40 years

Category Park Improvements

Priority 4 --

Status Active

Total Project Cost: \$1,073,000

Project # P&R-18-006
Project Name EH Park Enclosed Shelter

Account #:

Description

This project includes approximately 20 parking spots on the SW corner of the park and an enclosed shelter with an occupancy of approximately 100 people inside and additional smaller numbers on the outdoor patio. Equipment for the shelter includes tables, chairs, refrigerator, microwave and picnic tables.

Justification

Elizabeth Holland Park has been designed and is expected to be the destination park for Norwalk which will improve why people want to live in Norwalk. Park Commission has placed Elizabeth Holland park completion as one of their top 5 goals.

This shelter would serve the entire community, would be open year round and would allow P&R another place to conduct programming activities.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	165,600					165,600
Construction/Maintenance	820,000					820,000
Equip/Vehicles/Furnishings	87,400					87,400
Total	1,073,000					1,073,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	1,073,000					1,073,000
Total	1,073,000					1,073,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Equipment

Useful Life 15 years

Category Park Improvements

Priority 5 Important

Status Active

Total Project Cost: \$67,200

Project #	P&R-18-007
Project Name	Public Art - E. Holland Park

Account #:

Description

Changeable public art exhibit in E Holland Park. Yearly art rotation will require non-CIP funds.

Public Art will be an ongoing part of the E Holland Park project as a joint venture with Community Development and Hometown Pride.

Justification

Hometown Pride would like to work with Parks and Recreation and Community Development helping raise money through grants to purchase public art to be installed at Elizabeth Holland Park to help make this a destination park in Norwalk. Public Art will improve the area and give people a reason why they want to live and work in Norwalk. Public Art in the park will appeal to business who are considering the town center as a location since the two are close in proximity.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
20,400	Equip/Vehicles/Furnishings		11,200	11,600	12,000	12,000	46,800
Total	Total		11,200	11,600	12,000	12,000	46,800

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
20,400	LOSST		11,200	11,600	12,000	12,000	46,800
Total	Total		11,200	11,600	12,000	12,000	46,800

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Maintenance

Useful Life 25 years

Category Park Improvements

Priority 5 Important

Status Active

Total Project Cost: \$329,400

Project # P&R-18-008
Project Name McAninch Sports Complex

Account #:

Description

This project is Sports Complex maintenance of fields and new equipment. Parks & Rec Director maintains a detailed list of items for the Complex.

Construction/Maintenance examples include:

Laser level 2 adult fields

2 Outfield portable fence replacement

Backstop/fence replace/safety cap

Laser level 4 plex

Raise lip on bb/sb fields (6) every other year

Laser level bb/sb fields (6) every year

Soccer goal replacement

Justification

The complex receives heavy use and requires constant maintenance to keep replacement costs low.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
86,300	Equip/Vehicles/Furnishings		126,100	51,600	40,400	25,000	243,100
Total	Total		126,100	51,600	40,400	25,000	243,100

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
86,300	LOSST		126,100	51,600	40,400	25,000	243,100
Total	Total		126,100	51,600	40,400	25,000	243,100

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Improvement

Useful Life 40 years

Category Trails

Priority 6 --

Status Active

Total Project Cost: \$1,175,000

Project #	P&R-18-009
Project Name	School Trail Connections (Greenway Master Plan)

Account #:

Description
<p>PRIORITY PROJECT 2 Improve Connections to Norwalk Schools 2.1 Complete side path from Orchard Hills Elementary to Orchard Hills Drive. (10' Width). 2.2 Complete sidewalk gaps on Elm Avenue from Pine Avenue to Lane Avenue. (5' Width) 2.3 Provide pedestrian crossing accommodations at Elm Avenue and Sunset Drive intersection. 2.4 Complete sidewalk gaps on Elm Avenue from Oviatt Elementary School to trail along Cherry Street. (5' Width) 2.5 Complete sidewalk gaps on Lewis Avenue from Lane Avenue to Main Street. (5' Width) 2.6 Complete sidewalk gaps on Main Street from Marie Ave to Wright Rd. (5' Width)</p> <p>ANTICIPATED COST ESTIMATE: \$1.3 Million</p>

Justification
<p>The 2018 Parks and Recreation Comprehensive Plan included a trail plan for the City. Parks Commission has made trails one of their top 5 priorities and City Council has included trail development on their 2028 Strategic Vision.</p>

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	75,000	200,000	400,000		500,000	1,175,000
Total	75,000	200,000	400,000		500,000	1,175,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation			400,000		500,000	900,000
LOSST	75,000	200,000				275,000
Total	75,000	200,000	400,000		500,000	1,175,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Improvement

Useful Life 25 years

Category Park Improvements

Priority 5 Important

Status Active

Total Project Cost: \$350,000

Project #	P&R-18-010
Project Name	Park Improvements

Account #:

Description
<p>Miscellaneous items needed each year to maintain the parks to decrease the need to replace items. Items on this list are also things needed to keep the parks in good repair year after year.</p> <p>Park & Rec Director maintains a detailed list of items for the various parks.</p> <p>Examples of park improvements include:</p> <ul style="list-style-type: none"> Trees at various new parks Paving of various park trails Playground equipment in various parks Park mowers Picnic tables & benches

Justification
<p>In order to have parks that help create a reason why people want to live and work in Norwalk we need to maintain them each year instead of neglecting them until new construction or new equipment is needed. Consistant maintenance will prolong the need to replace. The City's purpose statement is to preserve and improve why people want to live and work in Norwalk and an easy way to do that is to preserve our parks, the facilities within them and our equipment.</p>

Prior	Expenditures	2022	2023	2024	2025	2026	Total
100,000	Construction/Maintenance	50,000	50,000	50,000	50,000	50,000	250,000
Total	Total	50,000	50,000	50,000	50,000	50,000	250,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
100,000	LOSST	50,000	50,000	50,000	50,000	50,000	250,000
Total	Total	50,000	50,000	50,000	50,000	50,000	250,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Improvement

Useful Life 40 years

Category Buildings

Priority 5 Important

Status Active

Project # P&R-20-001

Project Name Parks and Rec Maintenance Facility (McAninch)

Account #:

Description

Construction of a large maintenance shop at McAninch Sports Complex. This will serve as the permanent storage facility and some operations area for the Parks and Recreation Department.

Justification

Currently the Park and Recreation Department operates out of one stall in the Cherry Street building and a one stall garage at the sports complex. Neither one of these areas is large enough to accommodate the growing needs of our department. We are in need of more space for storage and usable work space during the winter months.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	600,000					600,000
Total	600,000					600,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	600,000					600,000
Total	600,000					600,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Improvement

Useful Life 40 years

Category Park Improvements

Priority 4 --

Status Active

Total Project Cost: \$300,000

Project # P&R-20-003
Project Name Expansion of Norwalk Park System

Account #:

Description

The Norwalk Parks System is primarily made up of smaller neighborhood parks. Elizabeth Holland Park is a large "urban setting" park that goes beyond just neighborhood service. In an effort to expand the variety of park types Norwalk should seek out other types of land for parkland.

Justification

Expenditures	2022	2023	2024	2025	2026	Total
Land Acquisition	300,000					300,000
Total	300,000					300,000

Funding Sources	2022	2023	2024	2025	2026	Total
LOSST	300,000					300,000
Total	300,000					300,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Unassigned

Useful Life

Category Vehicles

Priority 4 --

Status Active

Total Project Cost: \$43,100

Project # P&R-20-009

Project Name Truck with Dump Box

Account #:

Description

Truck with a dump bed box and hitch

Justification

The Park and Recreation Departmet currently has to borrow equipment from Public Works if we want to haul anything large or transport landscaping/park maintenance materials. Three of our vehicles are at the end of their lifespan and we currently do not have enough vehicles for our full time and seasonal staff to get to their various work sites with supplies and equipment needed throughout the day. This past summer (2020) we borrowed Public Works dump truck often and each time we would have to wait sometimes up to 2 weeks before they were able to let us use it. We also need this vehicle to have a hitch as the only other vehicle that is capable of having a hitch is the white silverado and we need another one so we can haul mowers to numerous parks.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	43,100					43,100
Total	43,100					43,100

Funding Sources	2022	2023	2024	2025	2026	Total
LOSST	43,100					43,100
Total	43,100					43,100



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Unassigned

Useful Life

Category Vehicles

Priority 5 Important

Status Active

Total Project Cost: \$27,300

Project # P&R-20-011
Project Name Landscaping/Mowing Truck

Account #:

Description

Truck (Dodge 2500) to pull the mower trailer so we are able to transport mowers to the parks.

Justification

The Park and Recreation Department is currently borrowing an old truck from Public Works to pull the mower and equipment to the parks. This truck is not reliable and Public Works has requested the truck back at the end of the season in 2020. We are a growing city and are adding new parks to our system which must be maintained.

Expenditures	2022	2023	2024	2025	2026	Total
Equip/Vehicles/Furnishings	27,300					27,300
Total	27,300					27,300

Funding Sources	2022	2023	2024	2025	2026	Total
LOSST	27,300					27,300
Total	27,300					27,300



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Unassigned

Useful Life

Category Unassigned

Priority 4 --

Status Active

Total Project Cost: \$150,000

Project # P&R-20-013
Project Name Aquatic Center Parking Lot

Account #:

Description

Replace pavement in the handicap parking stalls at the aquatic center, the front entrance walkway from the parking lot up to the front counter, and the southwest corner.

Justification

There are large cracks, crumbling concrete and uneven surfaces that have created an unsafe surface throughout the pool parking lot and entrance to the aquatic center. An elderly patron fell in the parking lot near te handicap stalls the summer of 2019 and a temporary fix was completed at that time bu the other areas are deteriorating and need repaired.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	150,000					150,000
Total	150,000					150,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	150,000					150,000
Total	150,000					150,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Parks and Recreation

Contact Park Director

Type Unassigned

Useful Life

Category Unassigned

Priority 4 --

Status Active

Total Project Cost: \$65,000

Project #	P&R-20-014
Project Name	Pool Replaster & Caulking

Account #:

Description	
\$63,000 white pool plaster + \$2,000 mobilization Remove existing plaster, repair any hollowed or deteriorated areas, caulk the entire pool and replaster with white pool plaster	

Justification	
There are cracks and crumbling areas and previous temporary patch jobs that need to be repaired. The normal lifespan of plaster for a pool is 15-20 years. Our pool was plastered approximately 21 years ago.	

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	65,000					65,000
Total	65,000					65,000

Funding Sources	2022	2023	2024	2025	2026	Total
LOSST	65,000					65,000
Total	65,000					65,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Police Department

Contact

Type Unassigned

Useful Life

Category Unassigned

Priority 1 Critical

Status Active

Total Project Cost: \$1,054,000

Project #	PD-18-003
Project Name	Police Vehicles

Account #:

Description

Justification

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
223,000	Equip/Vehicles/Furnishings	144,000	76,000	148,000	78,000	152,000	598,000	233,000
Total	Total	144,000	76,000	148,000	78,000	152,000	598,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
223,000	LOSST	144,000	76,000	148,000	78,000	152,000	598,000	233,000
Total	Total	144,000	76,000	148,000	78,000	152,000	598,000	Total

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-16-002

Project Name Street Maintenance Program

Account #:

Type Maintenance

Useful Life 25 years

Category Street Reconstruction

Priority 2 Very Important

Status Active

Total Project Cost: \$6,130,000

Description

The Street Maintenance Program is an annual program that allows a variety of smaller projects to be funded. Projects include staff and contract repairs, including: joint/crack sealing, street patching, minor overlays, and spot repairs. These projects are typically Category III projects as noted in the Street Management Program and likely contracted out.

This funds line item: 110-5-210-3-6417 and 6728 - Street Maintenance Supplies and Capital Improvements.

There is also fund 370 (associated with LOSST) that is funded through this CIP item.

Justification

The Council and Mayor have identified street maintenance as a priority and goal. This program helps to achieve the goal of ongoing maintenance of our important street/transportation network.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
830,000	Construction/Maintenance	500,000	600,000	600,000	700,000	700,000	3,100,000	2,200,000
Total	Total	500,000	600,000	600,000	700,000	700,000	3,100,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
830,000	General Fund		250,000	250,000	250,000	250,000	1,000,000	2,200,000
Total	LOSST	300,000	200,000	200,000	300,000	300,000	1,300,000	Total
	RUT Fund	200,000	150,000	150,000	150,000	150,000	800,000	
	Total	500,000	600,000	600,000	700,000	700,000	3,100,000	

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-16-005

Project Name Hwy 28 & Beardsley Intersection Improvements

Account #:

Type Improvement

Useful Life 40 years

Category Street Construction

Priority 4 --

Status Active

Total Project Cost: \$2,700,000

Description

Expand the intersection to meet growing traffic demands.

Justification

This project will improve visibility, traffic control, widen lanes, and improve turn radius at the corners. Reconstruction of the intersection improve overall traffic movement and safety.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	200,000					200,000
Construction/Maintenance		2,500,000				2,500,000
Total	200,000	2,500,000				2,700,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-TIF Debt	1,800,000					1,800,000
Grants	200,000	700,000				900,000
Total	2,000,000	700,000				2,700,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-16-016

Project Name Cold Storage Building

Account #:

Type Improvement

Useful Life 40 years

Category Buildings

Priority 4 --

Status Active

Total Project Cost: \$375,000

Description

Construction of a large cold storage building at the Public Works complex.

Project could be funded with enterprise funds as well as RUT.

Justification

Additional storage is needed for various City Departments. There is an option to work with the School on this project whereby space can be shared as well as cost share. There is also discussions of incorporating the Cherry St/North Ave storage garage as part of this plan.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	25,000					25,000
Construction/Maintenance	350,000					350,000
Total	375,000					375,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	350,000					350,000
RUT Fund	25,000					25,000
Total	375,000					375,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-16-017

Project Name PW Dump Truck

Account #:

Type Equipment

Useful Life 15 years

Category Equipment: PW Equip

Priority 5 Important

Status Active

Total Project Cost: \$660,000

Description

Two trucks purchased in 2018. Getting rid of old brine Ford truck. Two trucks planned for purchase in 2021. Plan is to get rid of 1-2 older trucks at that time.

For FY22, purchase one tandem plow/dump truck.

FY24 Possibly spend \$50K-\$100K retrofitting new box and blades on Brian's (Marc's) truck. Truck 1043?

Justification

Public Works currently operates with a fleet of 8 dump trucks. The replacement schedule is based on a 15 year rotation. Exceptions are made with considerations given to condition, maintenance history, and necessity within the fleet. It is imperative to maintain this fleet to provide basic core services of maintenance and emergency response to the community.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
330,000	Equip/Vehicles/Furnishings	230,000		100,000			330,000
Total	Total	230,000		100,000			330,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
330,000	Bonds-General Obligation	230,000		100,000			330,000
Total	Total	230,000		100,000			330,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-16-020

Project Name Pickup Trucks with plow & sander

Account #:

Type Equipment

Useful Life 15 years

Category Equipment: PW Equip

Priority 5 Important

Status Active

Total Project Cost: \$110,000

Description

The transportation division maintains 5 pickup trucks. These vehicles are listed on a 12-year rotation contingent on condition, use and cost to maintain.

Justification

Listed are two pickup trucks that are used daily in the operations of the department. Funding for these replacements would come from the RUT vehicle replacement fund.

Staff Notes 11/9/18:

Trucks will be 3/4 ton pickups for streets department. These trucks can then serve multiple purpose with some snow removal equipment installed.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
55,000	Equip/Vehicles/Furnishings	55,000					55,000
Total	Total	55,000					55,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
55,000	RUT Fund	25,000					25,000
Total	Sewer Fund	30,000					30,000
	Total	55,000					55,000



City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Type Maintenance

Useful Life 40 years

Category Street Reconstruction

Priority 2 Very Important

Status Active

Total Project Cost: \$980,000

Project # STR-16-026

Project Name Golden Valley Dr Reconstruction

Account #:

Description

Reconstruction of Golden Valley Drive per NCIS program. This will be an assessment project.

Justification

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	98,000					98,000
Construction/Maintenance	882,000					882,000
Total	980,000					980,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	780,000					780,000
Reserves/Cash	200,000					200,000
Total	980,000					980,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-17-027

Project Name Hwy 28 Pedestrian Crossing/Signal Improvements

Account #:

Type Improvement

Useful Life 40 years

Category Trails

Priority 5 Important

Status Active

Total Project Cost: \$360,000

Description

Pedestrian interaction with vehicles is awkward. This moves the crossings closer to the intersection so cars stop behind the crossing.

Update 11/6/19: \$125K will be spent on Colonial intersection approved by CC 11/17/19.

Update: 11/2/20: Multiple year & multi locations will be a part of this CIP.

Justification

Improve Pedestrian Safety. This was identified in traffic study by Snyder and Associates. Currently cars stop for stop signs in the trail crossing area. Need to move the trail crossings closer to the highway.

10-11-18 WLS

WLS: Increased project \$35K on 12-13-18 to include creating pedestrian crossing(s) of Highway 28. Crossings should be considered at Colonial and Chatham.

Wayne Notes 11/4/19:

Council is considering a project to improve the pedestrian crossings at Colonial Parkway. Improvements would be across Colonial on the west side and also across the highway. Improvements still necessary at other crossings. Once project at Colonial is complete, we'll have a better idea of costs to improve each intersection.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
110,000	Construction/Maintenance	125,000		125,000			250,000
Total	Total	125,000		125,000			250,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
110,000	Bonds-General Obligation	125,000		125,000			250,000
Total	Total	125,000		125,000			250,000

Norwalk CIP

City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-17-028

Project Name Hwy 28 & North Avenue Intersection Improvements

Account #:

Type Improvement

Useful Life 40 years

Category Street Construction

Priority 2 Very Important

Status Active

Total Project Cost: \$2,000,000

Description

Widening and turn lanes for east and west approaches. Extend IA 28 southbound lane before merge. Signal modifications.
FUNDING SOURCES NEEDS UPDATING AND PROJECT SHOULD BE ACTIVE

Justification

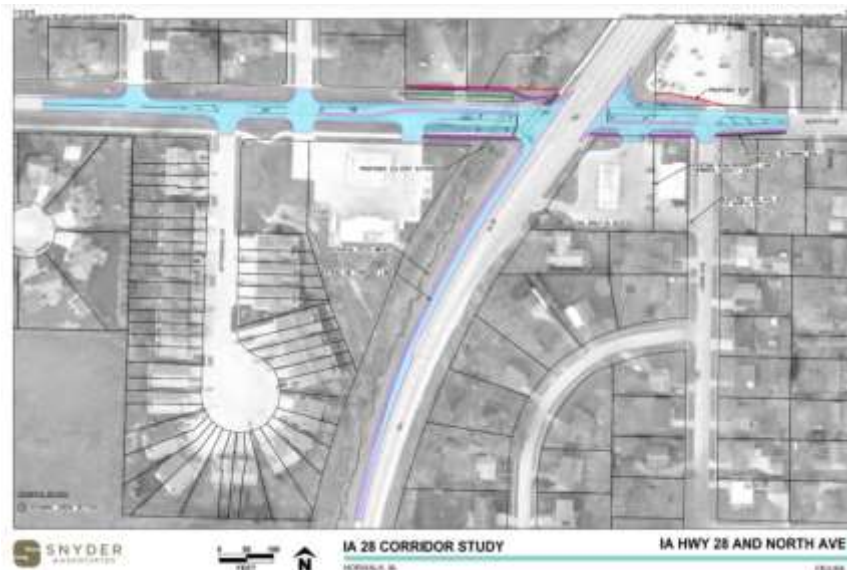
Improve safety for drivers.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
300,000	Construction/Maintenance	1,700,000					1,700,000
Total	Total	1,700,000					1,700,000

Prior

2,000,000

Total



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-18-004

Project Name Cherry Parkway Rehabilitation

Account #:

Type Maintenance

Useful Life 15 years

Category Street Construction

Priority 2 Very Important

Status Active

Total Project Cost: \$400,000

Description

11/21/19 Update: Request made to Snyder to review the street and provide a recommendation. Cherry St patched with an overlay from North Ave to Hwy 28.

10/20/20 Update (Wayne): I'd like to focus on doing patch and overlay (possibly diamond grind) from North Ave to Parkhill Dr and then only minor patching on Cherry Parkway from Parkhill to Hwy 28. There are significant stormwater improvements necessary on Cherry Parkway between Hwy 28 and Parkhill. Those storm water improvements (not yet defined) are likely going to require R&R of the roadway.

11/2/20 Staff Suggestion:

For future consideration; when we reconstruct Cherry we should consider removal of the Blvd and incorporate a bike trail on one side of Cherry. This would improve safety for pedestrians and specifically school children walking/biking to school (note construction traffic that use this roadway).

Justification

The PCI for this road segment is one of the lowest scoring segments. However, the roadway has life if we patch and overlay.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	35,000					35,000
Construction/Maintenance	365,000					365,000
Total	400,000					400,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	400,000					400,000
Total	400,000					400,000

City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-19-003

Project Name Concrete and Asphalt Recycling

Account #:

Type Maintenance

Useful Life 15 years

Category Unassigned

Priority 5 Important

Status Active

Total Project Cost: \$150,000

Description

Crushing of the concrete and asphalt removed by City employees on patching projects.

This project could be split with enterprise funds as well as RUT.

Justification

Concrete and asphalt removed by City staff as part of pavement, sidewalk and trail patching projects is hauled and stockpile in the public works yard. Every two-three years, we need to have the material crushed/recycled. The material is crushed into a size that can be used for multiple applications.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000		50,000		50,000	150,000
Total	50,000		50,000		50,000	150,000

Funding Sources	2022	2023	2024	2025	2026	Total
RUT Fund	50,000		50,000		50,000	150,000
Total	50,000		50,000		50,000	150,000

Norwalk CIP

City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact

Project # STR-19-007

Project Name Traffic Signals at Hwy 28 and Hwy 5 EB Ramps

Account #:

Type Improvement

Useful Life 25 years

Category Street Construction

Priority 5 Important

Status Active

Total Project Cost: \$225,000

Description

Traffic Signals on Highway 28/Sunset Dr at the eastbound Hwy 5 ramps.

Justification

Traffic backs up exiting Highway 5 to enter Highway 28. It's also hard to see when turning southbound on Highway 28 when exiting Highway 5 and traffic is in the other lane to turn north.

There is a traffic signal on Highway 28 and the Highway 5 westbound ramps. New traffic signal would have to be interconnected with the existing signal.

10/21/20: I asked Snyder if they believe signals are warranted at this location. If so, we should consider making this project active.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	20,000					20,000
Construction/Maintenance	205,000					205,000
Total	225,000					225,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	225,000					225,000
Total	225,000					225,000



Norwalk CIP

City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # STR-19-010

Project Name North Ave Rehab - Redwood Dr to Orchard Hills Elem

Account #:

Type Improvement

Useful Life 10 years

Category Street Construction

Priority 1 Critical

Status Active

Total Project Cost: \$500,000

Description

Rehabilitation of North Ave from Redwood Dr area west to Orchard Hills Elementary. Includes adding 2-ft shoulders to each side, patching, mill and overlay.

Justification

This project was identified in North Ave Corridor study by Snyder & Associates dated 11-19-19.

Note: This project may not be necessary if traffic levels increase more than anticipated and the two lane roadway is going to reach capacity before getting good value from this project. If this project doesn't occur, likely need to do the reconstruction project (STR-19-008) sooner.

Wayne Note 10/2020: It is possible that the North Ave - Hwy 28 intersection project is delayed due to difficulties in obtaining ROW. If that project is delayed, this project should be done.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
45,000	Construction/Maintenance	455,000					455,000
Total	Total	455,000					455,000

Funding Sources	2022	2023	2024	2025	2026	Total
Bonds-General Obligation	500,000					500,000
Total	500,000					500,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Public Works Department

Contact Public Works Director

Project # SAN-16-001

Project Name Sanitary Sewer Maintenance Program

Account #:

Type Maintenance

Useful Life 40 years

Category Wastewater

Priority 3 --

Status Active

Total Project Cost: \$990,000

Description

Ongoing maintenance of the Sanitary Sewer System.
Capital Improvements 610-5-815-3-6728 and Payment for Services (ie: root control) 610-5-815-2-6413

Justification

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
270,000	Construction/Maintenance	80,000	80,000	80,000	80,000	80,000	400,000	320,000
Total	Total	80,000	80,000	80,000	80,000	80,000	400,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
270,000	Sewer Fund	80,000	80,000	80,000	80,000	80,000	400,000	320,000
Total	Total	80,000	80,000	80,000	80,000	80,000	400,000	Total

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Sewer Department
Contact Public Works Director
Type Improvement
Useful Life 40 years
Category Wastewater
Priority 7 --
Status Active

Project # SAN-18-001
Project Name Holland Pointe Lift Station

Account #:

Total Project Cost: \$723,500

Description

For several years there have been discussions between the City and United Properties regarding a lift station that can serve approximately 60+ acres of new development. This lift-station is a mid-term solution. Ultimately there will need to be a new WRA gravity main to service a large portion of Sub-Area 1.

Justification

Expenditures	2022	2023	2024	2025	2026	Total	Future
Construction/Maintenance			144,700	144,700	144,700	434,100	289,400
Total			144,700	144,700	144,700	434,100	Total

Funding Sources	2022	2023	2024	2025	2026	Total	Future
Sewer Fund			144,700	144,700	144,700	434,100	289,400
Total			144,700	144,700	144,700	434,100	Total



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Sewer Department
Contact Public Works Director
Type Improvement
Useful Life 40 years
Category Wastewater
Priority 4 --
Status Active

Project # SAN-18-003
Project Name Signature Homes-Beardsley Sanitary Sewer Main

Account #:

Total Project Cost: \$970,000

Description

This project includes a sanitary sewer main from the WRA main just north of Lake Colchester to Beardsley and along the southern edge of Colchester.

Justification

This project is critical to open up the western half of Norwalk and ultimately supply sanitary sewer to various annexed subdivisions currently served by onsite sewage systems.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
260,000	Construction/Maintenance	260,000	150,000	150,000	150,000		710,000
Total	Total	260,000	150,000	150,000	150,000		710,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
260,000	Sewer Fund	260,000	150,000	150,000	150,000		710,000
Total	Total	260,000	150,000	150,000	150,000		710,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Sewer Department
Contact Public Works Director
Type Unassigned
Useful Life 10 years
Category Wastewater
Priority 5 Important
Status Active

Project # SAN-18-004
Project Name Sanitary Sewer Long-Term Planning

Account #:

Total Project Cost: \$75,000

Description
Technical memo by an engineering firm with recommendations for long range sanitary sewer improvements.

Justification
This project will tell us where we need to focus attention and finances to accommodate growth and address current assets.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
25,000	Planning/Design	25,000	25,000				50,000
Total	Total	25,000	25,000				50,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
25,000	Sewer Fund	25,000	25,000				50,000
Total	Total	25,000	25,000				50,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Sewer Department
Contact Public Works Director
Type Improvement
Useful Life 40 years
Category Wastewater
Priority 5 Important
Status Active

Project # SAN-19-002
Project Name Legacy Golf Course Sanitary Sewer

Account #:

Total Project Cost: \$1,100,000

Description
This is an extension of the 6N sewer over to the existing lift station in Legacy Golf Course.

Update 12/8/2020:
The Legacy Golf Course notified the City that they plan to disrupt hole 17. If we can advance this project the City could benefit from the eliminated lift station and also expand development area.

Justification
This gravity sewer would allow for the removal of the existing lift station. This is also necessary for further build out of the Sunset Estates development.

Prior	Expenditures	2022	2023	2024	2025	2026	Total
500,000	Planning/Design	145,000					145,000
Total	Construction/Maintenance	455,000					455,000
	Total	600,000					600,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
500,000	Sewer Fund	600,000					600,000
Total	Total	600,000					600,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Storm Water Department

Contact Public Works Director

Type Maintenance

Useful Life 40 years

Category Storm Sewer/Drainage

Priority 3 --

Status Active

Total Project Cost: \$1,075,000

Project # STRM-16-001

Project Name Storm Sewer Management

Account #:

Description

This program incorporates several regular occurring programs and projects that aim to improve the storm sewer system throughout Norwalk.
740-5-865-3-6728 CAPITAL IMPROVEMENTS

Justification

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
535,000	Construction/Maintenance	60,000	60,000	60,000	60,000	60,000	300,000	240,000
Total	Total	60,000	60,000	60,000	60,000	60,000	300,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
535,000	Storm Sewer Fund	60,000	60,000	60,000	60,000	60,000	300,000	240,000
Total	Total	60,000	60,000	60,000	60,000	60,000	300,000	Total



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Storm Water Department

Contact Public Works Director

Type Improvement

Useful Life 40 years

Category Storm Sewer/Drainage

Priority 3 --

Status Active

Total Project Cost: \$1,230,000

Project # STRM-18-001
Project Name Colonial Pkwy Regional Detention

Account #:

Description

Regional detention pond to serve Capital City Fruit and a portion of Sub Area 1.

Justification

This project was required as part of a development agreement with Capital City Fruit.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	100,000					100,000
Land Acquisition	230,000					230,000
Construction/Maintenance	900,000					900,000
Total	1,230,000					1,230,000

Prior	Funding Sources	2022	2023	2024	2025	2026	Total
600,000	Storm Sewer Fund	230,000					230,000
Total	TIF	400,000					400,000
	Total	630,000					630,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Water Department
Contact Public Works Director
Type Unassigned
Useful Life 40 years
Category Water Distribution
Priority 4 --
Status Active

Project # WTR-16-001
Project Name Purchase of Warren Rual Water Territory

Account #:

Total Project Cost: \$760,000

Description
There is an agreement to purchase water customers within the city of Norwalk from Warren Rural Water.

Justification
An agreement was made between Warren County Rural Water and Norwalk for the transfer of water customers and infrastructure within the annexed territory of the City. By setting aside an amount each year, that purchase could take place as funds are available.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
220,000	Other	60,000	60,000	60,000	60,000	60,000	300,000	240,000
Total	Total	60,000	60,000	60,000	60,000	60,000	300,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
220,000	Water Fund	60,000	60,000	60,000	60,000	60,000	300,000	240,000
Total	Total	60,000	60,000	60,000	60,000	60,000	300,000	Total

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Water Department
Contact Public Works Director
Type Improvement
Useful Life 40 years
Category Water Distribution
Priority 3 --
Status Active

Project # WTR-16-003
Project Name New Water Tower - Land and Tower

Account #:

Total Project Cost: \$4,575,000

Description

Updated description 11/5/18:
New 2M Gallon Water Tower

Previous project description:
Implement a plan that will provide an additional water supply into the City to provide additional volume and a redundant path for potable water.

The revised plan as of April 2017 is a 16" main down S Orilla Rd. to take place FY2018. The next step is a new water tower in FY2021. The 16" water main will provide a secondary source for water and relieve the bottleneck at our main access point at Hwy28 in north Norwalk.

Justification

Currently there is only one transmission water main supplying water to the community. Should there become a problem with this supply, the City would no have water. In addition, the existing elevated storage consists of a one million gallon facility which will not meet future demands given our growth pattern.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design				500,000		500,000
Land Acquisition	75,000					75,000
Construction/Maintenance				4,000,000		4,000,000
Total	75,000			4,500,000		4,575,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Fund	75,000					75,000
Water Revenue Bond				4,500,000		4,500,000
Total	75,000			4,500,000		4,575,000



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Water Department
Contact Public Works Director

Project # WTR-16-004
Project Name Water Meter System and Meter Replacements

Account #:

Type Improvement
Useful Life 25 years
Category Water Distribution
Priority 6 --
Status Active

Total Project Cost: \$1,581,000

Description
Upgrade the meter reading system to a fixed based system that allows for an active system that provides real time reading & tracking. This project also includes replacement of old meters.

Justification
A fixed based system can alarm staff of abnormal usage, identify high usage frequencies, provide customers with minute by minute documentation. The efficiency life of a standard water meter is less than 15 years. After that point, accuracy starts to depreciate and as a result revenue can be lost. Replacement of meters in a 15 year cycle is an industry standard.

Prior	Expenditures	2022	2023	2024	2025	2026	Total	Future
501,000	Equip/Vehicles/Furnishings	120,000	120,000	120,000	120,000	120,000	600,000	480,000
Total	Total	120,000	120,000	120,000	120,000	120,000	600,000	Total

Prior	Funding Sources	2022	2023	2024	2025	2026	Total	Future
501,000	Water Fund	120,000	120,000	120,000	120,000	120,000	600,000	480,000
Total	Total	120,000	120,000	120,000	120,000	120,000	600,000	Total



Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Water Department
Contact Public Works Director
Type Improvement
Useful Life
Category Water Distribution
Priority 3 --
Status Active

Project # WTR-20-001
Project Name Development Water Main Upsizing

Account #:

Total Project Cost: \$200,000

Description

McClure has identified a 12-inch water main grid system that should be implemented in order to safely and efficiently serve our community with water. Some of the 12-inch water mains overlap where Developers are required to install 8-inch water main. This CIP item is to allocate money to cover the additional costs to install a 12-inch water main instead of an 8-inch water main.

Justification

The need for money may not occur every year, however when it does, the costs will likely exceed \$50,000. The goal is to have this money directed to an account every year to be available when needed.

Expenditures	2022	2023	2024	2025	2026	Total
Construction/Maintenance	50,000	50,000	50,000	50,000		200,000
Total	50,000	50,000	50,000	50,000		200,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Fund	50,000	50,000	50,000	50,000		200,000
Total	50,000	50,000	50,000	50,000		200,000

Norwalk CIP
City of Norwalk, Iowa

2022 *thru* 2026

Department Water Department
Contact Public Works Director
Type Improvement
Useful Life 40 years
Category Water Distribution
Priority 4 --
Status Active

Project # WTR-20-002
Project Name Wright Rd - E27th Water Main

Account #:

Total Project Cost: \$1,370,000

Description

Install a new 12-inch water main from west side of Hwy 28 & Wright Rd intersection east to E27th St and then north to 12-inch dead end near Brody's South.

Justification

Per McClure water modeling, we need a 12-inch feed to get more water to the east side of town. As was demonstrated in the summer of 2020, there is difficulty getting water to Brody's landing, Warrior Run area during heavy use event.

Expenditures	2022	2023	2024	2025	2026	Total
Planning/Design	120,000					120,000
Construction/Maintenance	1,250,000					1,250,000
Total	1,370,000					1,370,000

Funding Sources	2022	2023	2024	2025	2026	Total
Water Revenue Bond	1,370,000					1,370,000
Total	1,370,000					1,370,000



City of Norwalk, Iowa

Norwalk CIP

2022 thru 2026

PROJECTS BY DEPARTMENT

Department	Project #	Priority	2022	2023	2024	2025	2026	Total
Administration								
City Hall Roof	ADMN-19-001	3	60,000					60,000
IT Firewall & Security Upgrades	ADMN-20-001	5	115,000					115,000
Administration Total			175,000					175,000
Community Development								
Sidewalk to Trail Expansion (PUD)	CMDV-18-003	5	15,000	15,000	15,000	15,000	15,000	75,000
2050 Comprehensive Plan	CMDV-18-005	4	63,000					63,000
LMI Housing Rehab Program	CMDV-20-001	4	50,000	50,000	50,000	50,000	50,000	250,000
LMI Initiative (Norwalk New Urbanism)	ECON-19-003	5	320,000	500,000				820,000
Community Development Total			448,000	565,000	65,000	65,000	65,000	1,208,000
Economic Development								
Commercial Improvement Grant Program	ECON-17-003	5	180,000	180,000	180,000	180,000		720,000
Certified Site	ECON-17-004	2	75,000					75,000
Community Beautification & Improvements Project	ECON-18-002	5	55,000	63,000	60,000	60,000		238,000
Norwalk Central Athletic Complex	ECON-18-003	2	2,000,000					2,000,000
Norwalk Entryway Monument Sign	ECON-18-004	5		150,000				150,000
Norwalk Central City Land & Facilities	ECON-20-003	5	2,000,000					2,000,000
IA 28 Beautification Implementation	ECON-20-005	5	2,000,000					2,000,000
Economic Development Total			6,310,000	393,000	240,000	240,000		7,183,000
Fire/EMS Department								
Rescue Engine	FD-17-004	4	750,000					750,000
Ambulance	FD18-006	2	300,000			300,000		600,000
Fire/EMS Department Total			1,050,000			300,000		1,350,000
Library								
Digital Sign	Lib-20-003	7	18,300					18,300
Library Total			18,300					18,300
Parks and Recreation								
Great Western Trail Connector (50th - Beardsley)	P&R-16-008	3	960,000					960,000
EH Park Enclosed Shelter	P&R-18-006	4	1,073,000					1,073,000
Public Art - E. Holland Park	P&R-18-007	5		11,200	11,600	12,000	12,000	46,800
McAninch Sports Complex	P&R-18-008	5		126,100	51,600	40,400	25,000	243,100
School Trail Connections (Greenway Master Plan)	P&R-18-009	6	75,000	200,000	400,000		500,000	1,175,000
Park Improvements	P&R-18-010	5	50,000	50,000	50,000	50,000	50,000	250,000
Parks and Rec Maintenance Facility (McAninch)	P&R-20-001	5	600,000					600,000
Expansion of Norwalk Park System	P&R-20-003	4	300,000					300,000
Truck with Dump Box	P&R-20-009	4	43,100					43,100
Landscaping/Mowing Truck	P&R-20-011	5	27,300					27,300

Department	Project #	Priority	2022	2023	2024	2025	2026	Total
Aquatic Center Parking Lot	P&R-20-013	4	150,000					150,000
Pool Replaster & Caulking	P&R-20-014	4	65,000					65,000
Parks and Recreation Total			3,343,400	387,300	513,200	102,400	587,000	4,933,300
Police Department								
Police Vehicles	PD-18-003	1	144,000	76,000	148,000	78,000	152,000	598,000
Police Department Total			144,000	76,000	148,000	78,000	152,000	598,000
Public Works Department								
Street Maintenance Program	STR-16-002	2	500,000	600,000	600,000	700,000	700,000	3,100,000
Hwy 28 & Beardsley Intersection Improvements	STR-16-005	4	200,000	2,500,000				2,700,000
Cold Storage Building	STR-16-016	4	375,000					375,000
PW Dump Truck	STR-16-017	5	230,000		100,000			330,000
Pickup Trucks with plow & sander	STR-16-020	5	55,000					55,000
Golden Valley Dr Reconstruction	STR-16-026	2	980,000					980,000
Hwy 28 Pedestrian Crossing/Signal Improvements	STR-17-027	5	125,000		125,000			250,000
Hwy 28 & North Avenue Intersection Improvements	STR-17-028	2	1,700,000					1,700,000
Cherry Parkway Rehabilitation	STR-18-004	2	400,000					400,000
Concrete and Asphalt Recycling	STR-19-003	5	50,000		50,000		50,000	150,000
Traffic Signals at Hwy 28 and Hwy 5 EB Ramps	STR-19-007	5	225,000					225,000
North Ave Rehab - Redwood Dr to Orchard Hills Elem	STR-19-010	1	455,000					455,000
Public Works Department Total			5,295,000	3,100,000	875,000	700,000	750,000	10,720,000
Sewer Department								
Sanitary Sewer Maintenance Program	SAN-16-001	3	80,000	80,000	80,000	80,000	80,000	400,000
Holland Pointe Lift Station	SAN-18-001	7			144,700	144,700	144,700	434,100
Signature Homes-Beardsley Sanitary Sewer Main	SAN-18-003	4	260,000	150,000	150,000	150,000		710,000
Sanitary Sewer Long-Term Planning	SAN-18-004	5	25,000	25,000				50,000
Legacy Golf Course Sanitary Sewer	SAN-19-002	5	600,000					600,000
Sewer Department Total			965,000	255,000	374,700	374,700	224,700	2,194,100
Storm Water Department								
Storm Sewer Management	STRM-16-001	3	60,000	60,000	60,000	60,000	60,000	300,000
Colonial Pkwy Regional Detention	STRM-18-001	3	1,230,000					1,230,000
Storm Water Department Total			1,290,000	60,000	60,000	60,000	60,000	1,530,000
Water Department								
Purchase of Warren Rual Water Territory	WTR-16-001	4	60,000	60,000	60,000	60,000	60,000	300,000
New Water Tower - Land and Tower	WTR-16-003	3	75,000			4,500,000		4,575,000
Water Meter System and Meter Replacements	WTR-16-004	6	120,000	120,000	120,000	120,000	120,000	600,000
Development Water Main Upsizing	WTR-20-001	3	50,000	50,000	50,000	50,000		200,000
Wright Rd - E27th Water Main	WTR-20-002	4	1,370,000					1,370,000
Water Department Total			1,675,000	230,000	230,000	4,730,000	180,000	7,045,000
GRAND TOTAL			20,713,700	5,066,300	2,505,900	6,650,100	2,018,700	36,954,700

Adopted On: (entered upon proposal) Resolution:

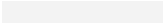
The below-signed certifies that the City Council, on the date stated above, lawfully approved the named resolution adopting a budget for next fiscal year, as summarized on this and the supporting pages.

		With Gas & Electric		Without Gas & Electric	City Number: 91-878 Last Official Census: 8,945
Regular	2a	489,191,498	2b	472,850,515	
DEBT SERVICE	3a	675,339,797	3b	658,998,814	
Ag Land	4a	3,399,028			

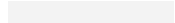
TAXES LEVIED

Purpose	Dollar Limit	ENTER FIRE DISTRICT RATE BELOW			Request with Utility Replacement	Property Taxes Levied		Rate
Regular General levy	8.10000			5	3,962,451	3,830,089	43	8.10000
Non-Voted Other Permissible Levies								
Contract for use of Bridge	0.67500			6		0	44	0.00000
Opr & Maint publicly owned Transit	0.95000			7		0	45	0.00000
Rent, Ins. Maint of Civic Center	Amt Nec			8		0	46	0.00000
Opr & Maint of City owned Civic Center	0.13500			9		0	47	0.00000
Planning a Sanitary Disposal Project	0.06750			10		0	48	0.00000
Aviation Authority (under sec.330A.15)	0.27000			11		0	49	0.00000
Levee Impr. fund in special charter city	0.06750			13		0	51	0.00000
Liability, property & self insurance costs	Amt Nec			14	185,000	178,823	52	0.37818
Support of a Local Emerg.Mgmt.Comm.	Amt Nec			462		0	465	0.00000
Voted Other Permissible Levies								
Instrumental/Vocal Music Groups	0.13500			15		0	53	0.00000
Memorial Building	0.81000			16		0	54	0.00000
Symphony Orchestra	0.13500			17		0	55	0.00000
Cultural & Scientific Facilities	0.27000			18		0	56	0.00000
County Bridge	As Voted			19		0	57	0.00000
Missi or Missouri River Bridge Const.	1.35000			20		0	58	0.00000
Aid to a Transit Company	0.03375			21		0	59	0.00000
Maintain Institution received by gift/devise	0.20500			22		0	60	0.00000
City Emergency Medical District	1.00000			463		0	466	0.00000
Support Public Library	0.27000			23		0	61	0.00000
Unified Law Enforcement	1.50000			24		0	62	0.00000
Total General Fund Regular Levies (5 thru 24)				25	4,147,451	4,008,912		
Ag Land	3.00375			26	10,200	10,200	63	3.00086
Total General Fund Tax Levies (25 + 26)				27	4,157,651	4,019,112		
Special Revenue Levies								
Emergency (if general fund at levy limit)	0.27000			28		0	64	0.00000
Police & Fire Retirement	Amt Nec			29		0		0.00000
FICA & IPERS (if general fund at levy limit)	Amt Nec			30	733,400	708,902		1.49921
Other Employee Benefits	Amt Nec			31	941,600	910,147		1.92481
Total Employee Benefit Levies (29,30,31)				32	1,675,000	1,619,049	65	3.42401
Sub Total Special Revenue Levies (28+32)				33	1,675,000	1,619,049		
As Req		With Gas & Elec Valuation	Without Gas & Elec Valuation					
SSMID 1		0	0	34		0	66	0.00000
SSMID 2		0	0	35		0	67	0.00000
SSMID 3		0	0	36		0	68	0.00000
SSMID 4		0	0	37		0	69	0.00000
SSMID 5		0	0	555		0	565	0.00000
SSMID 6		0	0	556		0	566	0.00000
SSMID 7		0	0	1177		0	1179	0.00000
SSMID 8		0	0	1185		0	1187	0.00000
Total Special Revenue Levies				39	1,675,000	1,619,049		
Debt Service Levy 76.10(6)	Amt Nec			40	2,187,910	2,134,972	70	3.23972
Capital Projects (Capital Improv. Reserve)	0.67500			41		0	71	0.00000
Total Property Taxes (27+39+40+41)				42	8,020,561	7,773,133	72	15.14191


(Signature)


(Date)


(County Auditor)


(Date)

NOTICE OF PUBLIC HEARING - CITY OF NORWALK - PROPOSED PROPERTY TAX LEVY
Fiscal Year July 1, 2021 - June 30, 2022

The City Council will conduct a public hearing on the proposed Fiscal Year City property tax levy as follows:

Meeting Date: 2/4/2021 **Meeting Time:** 06:00 PM **Meeting Location:** <https://us02web.zoom.us/j/86878543090?pwd=ZE5DTExJOVZLMExSDlBOXZ0bVNCQT09> Due to COVID-19 this meeting is being conducted via zoom.

At the public hearing any resident or taxpayer may present objections to, or arguments in favor of the proposed tax levy. After adoption of the proposed tax levy, the City Council will publish notice and hold a hearing on the proposed city budget.

City Website (if available)
www.norwalk.iowa.gov

City Telephone Number
(515) 981-9522

	Current Year Certified Property Tax 2020 - 2021	Budget Year Effective Property Tax 2021 - 2022	Budget Year Proposed Maximum Property Tax 2021 - 2022	Annual % CHG
Regular Taxable Valuation	466,004,405	489,191,498	489,191,498	
Tax Levies:				
Regular General	3,774,636	3,774,636	3,962,451	
Contract for Use of Bridge	0	0		
Opr & Maint Publicly Owned Transit	0	0		
Rent, Ins. Maint. Of Non-Owned Civ. Ctr.	0	0		
Opr & Maint of City-Owned Civic Center	0	0		
Planning a Sanitary Disposal Project	0	0		
Liability, Property & Self-Insurance Costs	170,000	170,000	185,000	
Support of Local Emer. Mgmt. Commission	0	0		
Emergency	0	0		
Police & Fire Retirement	0	0		
FICA & IPERS	655,500	655,500	733,400	
Other Employee Benefits	944,500	944,500	941,600	
Total Tax Levy	5,544,636	5,544,636	5,822,451	5.01
Tax Rate	11.89825	11.33429	11.90219	

Explanation of significant increases in the budget:

E911 Services increased 10%, Property and Liability insurance increased 9%, Public Safety OT and Holiday worked pay increased 12% and an average base wage adjustment of 3% for all union and non-union staff. The FY22 City tax levy will decrease five cents from \$15.20/1,000 to \$15.15/1,000.

If applicable, the above notice also available online at:

www.norwalk.iowa.gov City of Norwalk Facebook , Instagram & Twitter pages.

*Total city tax rate will also include voted general fund levy, debt service levy, and capital improvement reserve levy.

**Budget year effective property tax rate is the rate that would be assessed for these levies if the dollars requested is not changed in the coming budget year

Commercial & Industrial Replacement Claim Estimation

City Name: NORWALK

Fiscal Year July 1, 2021 - June 30, 2022

This sheet has been designed to allow each city to estimate the amount of property tax reimbursement that will be received from the State for each fund.

		Commercial - Non-TIF	Commerical - TIF	Industrial - Non-TIF	Industrial - TIF	
Taxable	1	25,629,323	31,378,134	5,226,030	32,595,840	
100% Assessed	2	31,963,484	31,378,134	9,428,460	32,595,840	
A			REPLACEMENT			
General Fund		3	66,998	REVENUES, LINE 18		
Special Fund		4	27,058	REVENUES, LINE 18		
Debt Fund		5	25,602	REVENUES, LINE 18		
Capital Reserve Fund		6	0	REVENUES, LINE 18		
REPLACEMENT PAYMENT PERCENTAGE						
Beginning in FY 2021-2022, the amount of commercial & industrial replacement payments paid by the State of Iowa to local governments becomes limited by the total amount of payments made in FY 2016-2017. This limitation of total dollars available for repayment of commercial & industrial replacement claims may cause all payments to local governments to be pro-rated. The amount of proration necessary for the budget year will not be known until August, but the dropdown below will allow the estimated commercial & industrial replacement payments to be reduced by a selected proration percentage.						
To reduce that estimated amount of commercial & industrial replacement payment budgeted for the coming fiscal year, complete an esitimation of the replacement payment above. Once complete, select a proration percentage from the list below. The proration percentage will limit the amount of estimated replacement payment budgeted. This will hopefully prevent an over estimation in the budget year revenues.						
Proration Percentage						
75%						
Please input the amount of revenue being received from any grants or reimbursements from the State of Iowa, excluding the replacement amounts on lines 3 through 6 above. Separate the revenues by fund receiving the money.						
	General	Special Revenue	TIF Sp. Revenue	Debt Service	Capital Projects	Proprietary
Other State Grants & Reimbursements	25,500	40,100	105,000			

FUND BALANCE

City Name: NORWALK

Fiscal Year July 1, 2021 - June 30, 2022

		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	TOTAL GOVERNMENT	PROPRIETARY	GRAND TOTAL
Annual Report FY 2020										
Beginning Fund Balance July 1	1	2,441,383	2,906,365	942,419	487,814	3,046,111	0	9,824,092	8,466,896	18,290,988
Actual Revenues Except Beg Balance	2	6,392,456	4,012,828	4,321,064	3,807,793	8,134,275	0	26,668,416	8,777,600	35,446,016
Actual Expenditures Except End Balance	3	6,355,106	3,597,307	3,858,108	3,497,918	3,214,181	0	20,522,620	5,518,259	26,040,879
Ending Fund Balance June 30	4	2,478,733	3,321,886	1,405,375	797,689	7,966,205	0	15,969,888	11,726,237	27,696,125
Re-Estimated FY 2021										
Beginning Fund Balance	5	2,478,733	3,321,886	1,405,375	797,689	7,966,205	0	15,969,888	11,726,237	27,696,125
Re-Est Revenues	6	7,498,300	4,334,700	4,517,100	3,936,300	1,564,300	0	21,850,700	7,261,800	29,112,500
Re-Est Expenditures	7	7,302,000	4,372,100	4,411,500	3,913,400	5,722,500	0	25,721,500	9,711,100	35,432,600
Ending Fund Balance	8	2,675,033	3,284,486	1,510,975	820,589	3,808,005	0	12,099,088	9,276,937	21,376,025
Budget FY 2022										
Beginning Fund Balance	9	2,675,033	3,284,486	1,510,975	820,589	3,808,005	0	12,099,088	9,276,937	21,376,025
Revenues	10	7,632,649	4,260,358	5,120,000	4,382,712	16,048,600	0	37,444,319	9,118,800	46,563,119
Expenditures	11	8,047,500	5,054,400	4,997,600	4,473,700	17,978,700	0	40,551,900	10,327,100	50,879,000
Ending Fund Balance	12	2,260,182	2,490,444	1,633,375	729,601	1,877,905	0	8,991,507	8,068,637	17,060,144

RE-ESTIMATED EXPENDITURES SCHEDULE PAGE 1

City Name: NORWALK

Fiscal Year July 1, 2020 - June 30, 2021

GOVERNMENT ACTIVITIES CONT.		GENERAL	SPECIAL REVENUE	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	RE- ESTIMATED 2021	ACTUAL 2020
PUBLIC SAFETY										
Police Department/Crime Prevention	1	1,785,500	605,700						2,391,200	2,300,838
Jail	2								0	0
Emergency Management	3								0	0
Flood Control	4								0	0
Fire Department	5	336,600	111,100						447,700	462,510
Ambulance	6	659,000	256,000						915,000	850,780
Building Inspections	7	389,600	129,300						518,900	582,234
Miscellaneous Protective Services	8	2,400							2,400	0
Animal Control	9								0	1,502
Other Public Safety	10	350,000							350,000	315,014
TOTAL (lines 1 - 10)	11	3,523,100	1,102,100				0		4,625,200	4,512,878
PUBLIC WORKS										
Roads, Bridges, & Sidewalks	12		1,262,900						1,262,900	1,047,996
Parking - Meter and Off-Street	13								0	0
Street Lighting	14		128,600						128,600	116,050
Traffic Control and Safety	15		12,900						12,900	14,642
Snow Removal	16		77,000						77,000	70,078
Highway Engineering	17								0	0
Street Cleaning	18		2,000						2,000	520
Airport (if not Enterprise)	19								0	0
Garbage (if not Enterprise)	20	608,500	9,600						618,100	619,198
Other Public Works	21	93,500							93,500	133,596
TOTAL (lines 12 - 21)	22	702,000	1,493,000				0		2,195,000	2,002,080
HEALTH & SOCIAL SERVICES										
Welfare Assistance	23								0	0
City Hospital	24								0	0
Payments to Private Hospitals	25								0	0
Health Regulation and Inspection	26								0	0
Water, Air, and Mosquito Control	27								0	0
Community Mental Health	28								0	0
Other Health and Social Services	29	38,700							38,700	25,274
TOTAL (lines 23 - 29)	30	38,700	0				0		38,700	25,274
CULTURE & RECREATION										
Library Services	31	503,300	112,900						616,200	567,458
Museum, Band and Theater	32								0	0
Parks	33	229,900	52,700						282,600	311,228
Recreation	34	266,400	28,700						295,100	200,307
Cemetery	35								0	0
Community Center, Zoo, & Marina	36	159,100	23,000						182,100	127,170
Other Culture and Recreation	37	214,700	23,000						237,700	152,581
TOTAL (lines 31 - 37)	38	1,373,400	240,300				0		1,613,700	1,358,744

RE-ESTIMATED EXPENDITURES SCHEDULE PAGE 2

City Name: NORWALK

Fiscal Year July 1, 2020 - June 30, 2021

GOVERNMENT ACTIVITIES CONT.		GENERAL	SPECIAL REVENUE	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	RE- ESTIMATED 2021	ACTUAL 2020
COMMUNITY & ECONOMIC DEVELOPMENT										
Community Beautification	39								0	0
Economic Development	40	310,700	53,400	113,600					477,700	492,926
Housing and Urban Renewal	41								0	0
Planning & Zoning	42	341,500	20,600						362,100	289,433
Other Com & Econ Development	43								0	0
TIF Rebates	44			1,012,600					1,012,600	1,140,309
TOTAL (lines 39 - 44)	45	652,200	74,000	1,126,200			0		1,852,400	1,922,668
GENERAL GOVERNMENT										
Mayor, Council, & City Manager	46	83,500	12,700						96,200	81,297
Clerk, Treasurer, & Finance Adm.	47	298,300	38,100						336,400	290,542
Elections	48								0	3,475
Legal Services & City Attorney	49	70,000							70,000	66,640
City Hall & General Buildings	50	370,800	35,600						406,400	168,019
Tort Liability	51								0	0
Other General Government	52	190,000	135,000						325,000	298,904
TOTAL (lines 46 - 52)	53	1,012,600	221,400	0			0		1,234,000	908,877
DEBT SERVICE	54				3,913,400				3,913,400	3,497,918
Gov Capital Projects	55					4,585,600			4,585,600	2,173,389
TIF Capital Projects	56			775,000		1,136,900			1,911,900	1,040,792
TOTAL CAPITAL PROJECTS	57	0	0	775,000		5,722,500	0		6,497,500	3,214,181
TOTAL Governmental Activities Expenditures (lines 11+22+30+38+44+52+53+54)	58	7,302,000	3,130,800	1,901,200	3,913,400	5,722,500	0		21,969,900	17,442,620
BUSINESS TYPE ACTIVITIES Proprietary: Enterprise & Budgeted ISF										
Water Utility	59							2,075,700	2,075,700	1,757,337
Sewer Utility	60							1,915,900	1,915,900	1,618,841
Electric Utility	61								0	0
Gas Utility	62								0	0
Airport	63								0	0
Landfill/Garbage	64								0	0
Transit	65								0	0
Cable TV, Internet & Telephone	66								0	0
Housing Authority	67								0	0
Storm Water Utility	68							273,900	273,900	310,647
Other Business Type (city hosp., ISF, parking, etc.)	69								0	0
Enterprise DEBT SERVICE	70							487,400	487,400	383,703
Enterprise CAPITAL PROJECTS	71							4,162,000	4,162,000	769,431
Enterprise TIF CAPITAL PROJECTS	72								0	0
TOTAL BUSINESS TYPE EXPENDITURES (lines 59+72)	73							8,914,900	8,914,900	4,839,959
TOTAL ALL EXPENDITURES (lines 58+73)	74	7,302,000	3,130,800	1,901,200	3,913,400	5,722,500	0	8,914,900	30,884,800	22,282,579
Regular Transfers Out	75		1,241,300					796,200	2,037,500	1,399,000
Internal TIF Loan Transfers Out	76			2,510,300					2,510,300	2,359,300
Total ALL Transfers Out	77	0	1,241,300	2,510,300	0	0	0	796,200	4,547,800	3,758,300
Total Expenditures and Other Fin Uses (lines 74+77)	78	7,302,000	4,372,100	4,411,500	3,913,400	5,722,500	0	9,711,100	35,432,600	26,040,879
Ending Fund Balance June 30	79	2,675,033	3,284,486	1,510,975	820,589	3,808,005	0	9,276,937	21,376,025	27,696,125

RE-ESTIMATED REVENUES DETAIL

City Name: NORWALK

Fiscal Year July 1, 2020 - June 30, 2021

REVENUES & OTHER FINANCING SOURCES		GENERAL	SPECIAL REVENUE	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	RE-ESTIMATED 2021	ACTUAL 2020
Taxes Levied on Property	1	3,810,200	1,541,400		1,968,500				7,320,100	6,428,870
Less: Uncollected Property Taxes - Levy Year	2								0	0
Net Current Property Taxes (line 1 minus line 2)	3	3,810,200	1,541,400		1,968,500	0			7,320,100	6,428,870
Delinquent Property Taxes	4								0	0
TIF Revenues	5			4,400,000					4,400,000	4,188,011
Other City Taxes:										
Utility Tax Replacement Excise Taxes	6	144,400	58,600		56,300				259,300	304,614
Utility franchise tax (Iowa Code Chapter 364.2)	7	32,000							32,000	32,027
Parimutuel wager tax	8								0	0
Gaming wager tax	9								0	0
Mobile Home Taxes	10								0	0
Hotel/Motel Taxes	11	1,600							1,600	0
Other Local Option Taxes	12		1,165,000						1,165,000	884,735
Subtotal - Other City Taxes (lines 6 thru 12)	13	178,000	1,223,600		56,300	0			1,457,900	1,221,376
Licenses & Permits	14	492,100							492,100	466,137
Use of Money & Property	15	151,000	19,800	15,000	14,600			113,300	313,700	392,892
Intergovernmental:										
Federal Grants & Reimbursements	16	395,200							395,200	48,957
Road Use Taxes	17		1,345,900						1,345,900	1,149,776
Other State Grants & Reimbursements	18	61,100	54,500	102,100	13,900	71,800			303,400	448,763
Local Grants & Reimbursements	19	201,100							201,100	140,927
Subtotal - Intergovernmental (lines 16 thru 19)	20	657,400	1,400,400	102,100	13,900	71,800		0	2,245,600	1,788,423
Charges for Fees & Service:										
Water Utility	21							2,845,000	2,845,000	2,495,914
Sewer Utility	22							3,137,600	3,137,600	3,048,658
Electric Utility	23								0	0
Gas Utility	24								0	0
Parking	25								0	0
Airport	26								0	0
Landfill/Garbage	27	655,000							655,000	638,547
Hospital	28								0	0
Transit	29								0	0
Cable TV, Internet & Telephone	30								0	0
Housing Authority	31								0	0
Storm Water Utility	32							537,200	537,200	548,407
Other Fees & Charges for Service	33	530,900							530,900	621,256
Subtotal - Charges for Service (lines 21 thru 33)	34	1,185,900	0		0	0	0	6,519,800	7,705,700	7,352,782
Special Assessments	35				120,000				120,000	190,237
Miscellaneous	36	149,400	99,500		25,000	115,800		119,900	509,600	794,334
Other Financing Sources:										
Regular Operating Transfers In	37	688,300	50,000		42,700	747,700		508,800	2,037,500	1,399,000
Internal TIF Loan Transfers In	38	186,000			1,695,300	629,000			2,510,300	2,359,300
Subtotal ALL Operating Transfers In	39	874,300	50,000	0	1,738,000	1,376,700	0	508,800	4,547,800	3,758,300
Proceeds of Debt (Excluding TIF Internal Borrowing)	40								0	8,857,754
Proceeds of Capital Asset Sales	41								0	6,900
Subtotal-Other Financing Sources (lines 36 thru 38)	42	874,300	50,000	0	1,738,000	1,376,700	0	508,800	4,547,800	12,622,954
Total Revenues except for beginning fund balance (lines 3, 4, 5, 12, 13, 14, 19, 33, 34, 35, & 39)	43	7,498,300	4,334,700	4,517,100	3,936,300	1,564,300	0	7,261,800	29,112,500	35,446,016
Beginning Fund Balance July 1	44	2,478,733	3,321,886	1,405,375	797,689	7,966,205	0	11,726,237	27,696,125	18,290,988
TOTAL REVENUES & BEGIN BALANCE (lines 41+42)	45	9,977,033	7,656,586	5,922,475	4,733,989	9,530,505	0	18,988,037	56,808,625	53,737,004

EXPENDITURES SCHEDULE PAGE 1

City Name: NORWALK

Fiscal Year July 1, 2021 - June 30, 2022

GOVERNMENT ACTIVITIES		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2022	RE-ESTIMATED 2021	ACTUAL 2020
PUBLIC SAFETY											
Police Department/Crime Prevention	1	1,886,500	641,000						2,527,500	2,391,200	2,300,838
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4								0	0	0
Fire Department	5	340,100	118,500						458,600	447,700	462,510
Ambulance	6	684,500	269,900						954,400	915,000	850,780
Building Inspections	7	358,100	135,000						493,100	518,900	582,234
Miscellaneous Protective Services	8								0	2,400	0
Animal Control	9	2,400							2,400	0	1,502
Other Public Safety	10	415,500							415,500	350,000	315,014
TOTAL (lines 1 - 10)	11	3,687,100	1,164,400				0		4,851,500	4,625,200	4,512,878
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		1,351,600						1,351,600	1,262,900	1,047,996
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		122,600						122,600	128,600	116,050
Traffic Control and Safety	15		12,900						12,900	12,900	14,642
Snow Removal	16		87,000						87,000	77,000	70,078
Highway Engineering	17								0	0	0
Street Cleaning	18		2,000						2,000	2,000	520
Airport	19								0	0	0
Garbage (if not Enterprise)	20	612,300	12,000						624,300	618,100	619,198
Other Public Works	21	69,900							69,900	93,500	133,596
TOTAL (lines 12 - 21)	22	682,200	1,588,100				0		2,270,300	2,195,000	2,002,080
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29	51,000							51,000	38,700	25,274
TOTAL (lines 23 - 29)	30	51,000	0				0		51,000	38,700	25,274
CULTURE & RECREATION											
Library Services	31	548,200	128,900						677,100	616,200	567,458
Museum, Band and Theater	32								0	0	0
Parks	33	690,100	61,300						751,400	282,600	311,228
Recreation	34	240,300	29,900						270,200	295,100	200,307
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36	242,200	23,200						265,400	182,100	127,170
Other Culture and Recreation	37	173,200	25,300						198,500	237,700	152,581
TOTAL (lines 31 - 37)	38	1,894,000	268,600				0		2,162,600	1,613,700	1,358,744

EXPENDITURES SCHEDULE PAGE 2

City Name: NORWALK

Fiscal Year July 1, 2021 - June 30, 2022

GOVERNMENT ACTIVITIES		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2022	RE-ESTIMATED 2021	ACTUAL 2020
COMMUNITY & ECONOMIC DEVELOPMENT											
Community Beautification	39								0	0	0
Economic Development	40	372,600	79,300	110,000					561,900	477,700	492,926
Housing and Urban Renewal	41								0	0	0
Planning & Zoning	42	371,600	23,800						395,400	362,100	289,433
Other Com & Econ Development	43								0	0	0
TIF Rebates	44			1,514,000					1,514,000	1,012,600	1,140,309
TOTAL (lines 39 - 44)	45	744,200	103,100	1,624,000			0		2,471,300	1,852,400	1,922,668
GENERAL GOVERNMENT											
Mayor, Council, & City Manager	46	89,000	14,700						103,700	96,200	81,297
Clerk, Treasurer, & Finance Adm.	47	310,800	36,800						347,600	336,400	290,542
Elections	48	7,000							7,000	0	3,475
Legal Services & City Attorney	49	72,000							72,000	70,000	66,640
City Hall & General Buildings	50	233,800	53,000						286,800	406,400	168,019
Tort Liability	51								0	0	0
Other General Government	52	276,400	175,000						451,400	325,000	298,904
TOTAL (lines 46 - 52)	53	989,000	279,500	0			0		1,268,500	1,234,000	908,877
DEBT SERVICE	54				4,473,700				4,473,700	3,913,400	3,497,918
Gov Capital Projects	55					7,253,700			7,253,700	4,585,600	2,173,389
TIF Capital Projects	56			675,000		10,725,000			11,400,000	1,911,900	1,040,792
TOTAL CAPITAL PROJECTS	57	0	0	675,000		17,978,700	0		18,653,700	6,497,500	3,214,181
TOTAL Government Activities Expenditures (lines 11+22+30+38+45+53+54+57)	58	8,047,500	3,403,700	2,299,000	4,473,700	17,978,700	0		36,202,600	21,969,900	17,442,620
BUSINESS TYPE ACTIVITIES											
Proprietary: Enterprise & Budgeted ISF											
Water Utility	59							2,173,800	2,173,800	2,075,700	1,757,337
Sewer Utility	60							2,088,200	2,088,200	1,915,900	1,618,841
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63								0	0	0
Landfill/Garbage	64								0	0	0
Transit	65								0	0	0
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67								0	0	0
Storm Water Utility	68							305,500	305,500	273,900	310,647
Other Business Type (city hosp., ISF, parking, etc.)	69								0	0	0
Enterprise DEBT SERVICE	70							452,700	452,700	487,400	383,703
Enterprise CAPITAL PROJECTS	71							4,470,000	4,470,000	4,162,000	769,431
Enterprise TIF CAPITAL PROJECTS	72								0	0	0
TOTAL Business Type Expenditures (lines 59 - 72)	73							9,490,200	9,490,200	8,914,900	4,839,959
TOTAL ALL EXPENDITURES (lines 58 + 73)	74	8,047,500	3,403,700	2,299,000	4,473,700	17,978,700	0	9,490,200	45,692,800	30,884,800	22,282,579
Regular Transfers Out	75		1,650,700					836,900	2,487,600	2,037,500	1,399,000
Internal TIF Loan / Repayment Transfers Out	76			2,698,600					2,698,600	2,510,300	2,359,300
Total ALL Transfers Out	77	0	1,650,700	2,698,600	0	0	0	836,900	5,186,200	4,547,800	3,758,300
Total Expenditures & Fund Transfers Out (lines 74+77)	78	8,047,500	5,054,400	4,997,600	4,473,700	17,978,700	0	10,327,100	50,879,000	35,432,600	26,040,879
Ending Fund Balance June 30	79	2,260,182	2,490,444	1,633,375	729,601	1,877,905	0	8,068,637	17,060,144	21,376,025	27,696,125

REVENUES DETAIL

City Name: NORWALK

Fiscal Year July 1, 2021 - June 30, 2022

		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2022	RE- ESTIMATED 2021	ACTUAL 2020
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	4,019,112	1,619,049		2,134,972	0			7,773,133	7,320,100	6,428,870
Less: Uncollected Property Taxes - Levy Year	2								0	0	0
Net Current Property Taxes (line 1 minus line 2)	3	4,019,112	1,619,049		2,134,972	0			7,773,133	7,320,100	6,428,870
Delinquent Property Taxes	4								0	0	0
TIF Revenues	5			5,000,000					5,000,000	4,400,000	4,188,011
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	138,539	55,951		52,938	0			247,428	259,300	304,614
Utility franchise tax (Iowa Code Chapter 364.2)	7	32,000							32,000	32,000	32,027
Parimutuel wager tax	8								0	0	0
Gaming wager tax	9								0	0	0
Mobile Home Taxes	10								0	0	0
Hotel/Motel Taxes	11	1,600							1,600	1,600	0
Other Local Option Taxes	12		900,000						900,000	1,165,000	884,735
Subtotal - Other City Taxes (lines 6 thru 12)	13	172,139	955,951		52,938	0			1,181,028	1,457,900	1,221,376
Licenses & Permits	14	493,500							493,500	492,100	466,137
Use of Money & Property	15	157,500	19,800	15,000	12,000			91,600	295,900	313,700	392,892
Intergovernmental:											
Federal Grants & Reimbursements	16	12,000							12,000	395,200	48,957
Road Use Taxes	17		1,500,000						1,500,000	1,345,900	1,149,776
Other State Grants & Reimbursements	18	92,498	67,158	105,000	25,602	0		0	290,258	303,400	448,763
Local Grants & Reimbursements	19	217,800							217,800	201,100	140,927
Subtotal - Intergovernmental (lines 16 thru 19)	20	322,298	1,567,158	105,000	25,602	0		0	2,020,058	2,245,600	1,788,423
Charges for Fees & Service:											
Water Utility	21							3,059,000	3,059,000	2,845,000	2,495,914
Sewer Utility	22							3,376,700	3,376,700	3,137,600	3,048,658
Electric Utility	23							0	0	0	0
Gas Utility	24							0	0	0	0
Parking	25							0	0	0	0
Airport	26							0	0	0	0
Landfill/Garbage	27	660,000							660,000	655,000	638,547
Hospital	28							0	0	0	0
Transit	29							0	0	0	0
Cable TV, Internet & Telephone	30							0	0	0	0
Housing Authority	31							0	0	0	0
Storm Water Utility	32							565,000	565,000	537,200	548,407
Other Fees & Charges for Service	33	639,300							639,300	530,900	621,256
Subtotal - Charges for Service (lines 21 thru 33)	34	1,299,300	0		0	0	0	7,000,700	8,300,000	7,705,700	7,352,782
Special Assessments	35				115,000				115,000	120,000	190,237
Miscellaneous	36	73,500	73,400		25,000	56,900		106,500	335,300	509,600	794,334
Other Financing Sources:											
Regular Operating Transfers In	37	881,700	25,000		92,200	938,700		550,000	2,487,600	2,037,500	1,399,000
Internal TIF Loan Transfers In	38	213,600			1,925,000	560,000			2,698,600	2,510,300	2,359,300
Subtotal ALL Operating Transfers In	39	1,095,300	25,000	0	2,017,200	1,498,700	0	550,000	5,186,200	4,547,800	3,758,300
Proceeds of Debt (Excluding TIF Internal Borrowing)	40					14,493,000		1,370,000	15,863,000	0	8,857,754
Proceeds of Capital Asset Sales	41								0	0	6,900
Subtotal-Other Financing Sources (lines 38 thru 40)	42	1,095,300	25,000	0	2,017,200	15,991,700	0	1,920,000	21,049,200	4,547,800	12,622,954
Total Revenues except for beginning fund balance (lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)	43	7,632,649	4,260,358	5,120,000	4,382,712	16,048,600	0	9,118,800	46,563,119	29,112,500	35,446,016
Beginning Fund Balance July 1	44	2,675,033	3,284,486	1,510,975	820,589	3,808,005	0	9,276,937	21,376,025	27,696,125	18,290,988
TOTAL REVENUES & BEGIN BALANCE (lines 42+43)	45	10,307,682	7,544,844	6,630,975	5,203,301	19,856,605	0	18,395,737	67,939,144	56,808,625	53,737,004

ADOPTED BUDGET SUMMARY

City Name: NORWALK

Fiscal Year July 1, 2021 - June 30, 2022

		GENERAL	SPECIAL REVENUES	TIF SPECIAL REVENUES	DEBT SERVICE	CAPITAL PROJECTS	PERMANENT	PROPRIETARY	BUDGET 2022	RE-ESTIMATED 2021	ACTUAL 2020
Revenues & Other Financing Sources											
Taxes Levied on Property	1	4,019,112	1,619,049		2,134,972	0			7,773,133	7,320,100	6,428,870
Less: Uncollected Property Taxes-Levy Year	2	0	0		0	0			0	0	0
Net Current Property Taxes	3	4,019,112	1,619,049		2,134,972	0			7,773,133	7,320,100	6,428,870
Delinquent Property Taxes	4	0	0		0	0			0	0	0
TIF Revenues	5			5,000,000					5,000,000	4,400,000	4,188,011
Other City Taxes	6	172,139	955,951		52,938	0			1,181,028	1,457,900	1,221,376
Licenses & Permits	7	493,500	0					0	493,500	492,100	466,137
Use of Money and Property	8	157,500	19,800	15,000	12,000	0	0	91,600	295,900	313,700	392,892
Intergovernmental	9	322,298	1,567,158	105,000	25,602	0		0	2,020,058	2,245,600	1,788,423
Charges for Fees & Service	10	1,299,300	0		0	0	0	7,000,700	8,300,000	7,705,700	7,352,782
Special Assessments	11	0	0		115,000	0		0	115,000	120,000	190,237
Miscellaneous	12	73,500	73,400		25,000	56,900	0	106,500	335,300	509,600	794,334
Sub-Total Revenues	13	6,537,349	4,235,358	5,120,000	2,365,512	56,900	0	7,198,800	25,513,919	24,564,700	22,823,062
Other Financing Sources:											
Total Transfers In	14	1,095,300	25,000	0	2,017,200	1,498,700	0	550,000	5,186,200	4,547,800	3,758,300
Proceeds of Debt	15	0	0	0	0	14,493,000		1,370,000	15,863,000	0	8,857,754
Proceeds of Capital Asset Sales	16	0	0	0	0	0	0	0	0	0	6,900
Total Revenues and Other Sources	17	7,632,649	4,260,358	5,120,000	4,382,712	16,048,600	0	9,118,800	46,563,119	29,112,500	35,446,016
Expenditures & Other Financing Uses											
Public Safety	18	3,687,100	1,164,400	0			0		4,851,500	4,625,200	4,512,878
Public Works	19	682,200	1,588,100	0			0		2,270,300	2,195,000	2,002,080
Health and Social Services	20	51,000	0	0			0		51,000	38,700	25,274
Culture and Recreation	21	1,894,000	268,600	0			0		2,162,600	1,613,700	1,358,744
Community and Economic Development	22	744,200	103,100	1,624,000			0		2,471,300	1,852,400	1,922,668
General Government	23	989,000	279,500	0			0		1,268,500	1,234,000	908,877
Debt Service	24	0	0	0	4,473,700		0		4,473,700	3,913,400	3,497,918
Capital Projects	25	0	0	675,000		17,978,700	0		18,653,700	6,497,500	3,214,181
Total Government Activities Expenditures	26	8,047,500	3,403,700	2,299,000	4,473,700	17,978,700	0		36,202,600	21,969,900	17,442,620
Business Type Proprietary: Enterprise & ISF	27							9,490,200	9,490,200	8,914,900	4,839,959
Total Gov & Bus Type Expenditures	28	8,047,500	3,403,700	2,299,000	4,473,700	17,978,700	0	9,490,200	45,692,800	30,884,800	22,282,579
Total Transfers Out	29	0	1,650,700	2,698,600	0	0	0	836,900	5,186,200	4,547,800	3,758,300
Total ALL Expenditures/Fund Transfers Out	30	8,047,500	5,054,400	4,997,600	4,473,700	17,978,700	0	10,327,100	50,879,000	35,432,600	26,040,879
Excess Revenues & Other Sources Over	31										
	32	-414,851	-794,042	122,400	-90,988	-1,930,100	0	-1,208,300	-4,315,881	-6,320,100	9,405,137
Beginning Fund Balance July 1	33	2,675,033	3,284,486	1,510,975	820,589	3,808,005	0	9,276,937	21,376,025	27,696,125	18,290,988
Ending Fund Balance June 30	34	2,260,182	2,490,444	1,633,375	729,601	1,877,905	0	8,068,637	17,060,144	21,376,025	27,696,125

LONG TERM DEBT SCHEDULE - LT DEBT1
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

Debt Name		Amount of Issue	Type of Debt Obligation	Debt Resolution Number	Principal Due FY	Interest Due FY	Total Obligation Due FY	Bond Reg./ Paying Agent Fees Due FY	Reductions due to Refinancing or Prepayment of Certified Debt	Paid from Funds OTHER THAN Current Year Debt Service Taxes	Amount Paid Current Year Debt Service Levy
2012A	1	1,095,000	GO	0301-12-15	130,000	2,860	132,860	500			133,360
2015A	2	3,950,000	GO	0205-15-10	195,000	81,188	276,188	500			276,688
2015B	3	945,000	GO	0205-15-10	145,000	3,263	148,263	500			148,763
2016	4	9,385,000	GO	0505-16-40	705,000	133,630	838,630	500		444,974	394,156
2017A	5	6,855,000	GO	1215-16-160	420,000	160,950	580,950	500		267,737	313,713
2017B	6	2,000,000	GO	17085	200,000	32,775	232,775	500		233,275	0
2017C	7	750,000	GO	17096	130,000	6,100	136,100	500		136,600	0
2018A	8	4,155,000	GO	18160	380,000	94,800	474,800	500		222,750	252,550
2018B	9	1,100,000	GO	18191	220,000	21,553	241,553	500		242,053	0
2018C Water Revenue Debt	10	4,200,000	NON-GO	18175	175,000	126,313	301,313	600		301,913	0
2020A	11	6,950,000	GO	20035	475,000	240,750	715,750	600		381,150	335,200
2020B Water Revenue Debt	12	1,530,000	NON-GO	20036	100,000	50,050	150,050	600		156,050	-5,400
2021A	13	8,243,000	GO		695,000	80,144	775,144	600		436,864	338,880
	14	-	-				0				0
	15	-	-				0				0
	16	-	-				0				0
	17	-	-				0				0
	18	-	-				0				0
	19	-	-				0				0
	20	-	-				0				0
	21	-	-				0				0
	22	-	-				0				0
	23	-	-				0				0
	24	-	-				0				0
	25	-	-				0				0
	26	-	-				0				0
	27	-	-				0				0
	28	-	-				0				0
	29	-	-				0				0
	30	-	-				0				0
TOTALS					3,970,000	1,034,376	5,004,376	6,900	0	2,823,366	2,187,910

LONG TERM DEBT SCHEDULE - GRAND TOTALS
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

	Principal Due FY 2022	Interest Due FY 2022	Total Obligation Due FY 2022	Bond Reg./ Paying Agent Fees Due FY 2022	Reductions due to Refinancing or Prepayment of Certified Debt	Paid from Sources OTHER THAN Budget Year Debt Service Levy	Amount Paid Budget Year Debt Service Levy
GO - TOTAL	3,695,000	858,013	4,553,013	5,700	0	2,365,403	2,193,310
NON GO - TOTAL	275,000	176,363	451,363	1,200	0	457,963	-5,400
GRAND - TOTAL	3,970,000	1,034,376	5,004,376	6,900	0	2,823,366	2,187,910

NOTICE OF PUBLIC HEARING -- PROPOSED BUDGET

Fiscal Year July 1, 2021 - June 30, 2022

The City of: NORWALK

The City Council will conduct a public hearing on the proposed budget as follows:

Location: City Hall, 705 North Avenue Or via Zoom: <https://us02web.zoom.us/j/89622430540?pwd=S25UT1pyRGRQRmEyYlhma2k2NENEdz09> Meeting Date: 3/4/2021 Meeting Time: 06:00 PM

The Budget Estimate Summary of proposed receipts and expenditures is shown below. Copies of the the detailed proposed Budget may be obtained or viewed at the offices of the Mayor, City Clerk, and at the Library.

The estimated Total tax levy rate per \$1000 valuation on regular property	15.14191
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The estimated tax levy rate per \$1000 valuation on Agricultural land is	3.00086
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At the public hearing, any resident or taxpayer may present objections to, or arguments in favor of, any part of the proposed budget.

Phone Number
(515) 981-9522

City Clerk/Finance Officer's NAME
Jean Kelly

		Budget FY 2022	Re-estimated FY 2021	Actual FY 2020
Revenues & Other Financing Sources				
Taxes Levied on Property	1	7,773,133	7,320,100	6,428,870
Less: Uncollected Property Taxes-Levy Year	2	0	0	0
Net Current Property Taxes	3	7,773,133	7,320,100	6,428,870
Delinquent Property Taxes	4	0	0	0
TIF Revenues	5	5,000,000	4,400,000	4,188,011
Other City Taxes	6	1,181,028	1,457,900	1,221,376
Licenses & Permits	7	493,500	492,100	466,137
Use of Money and Property	8	295,900	313,700	392,892
Intergovernmental	9	2,020,058	2,245,600	1,788,423
Charges for Fees & Service	10	8,300,000	7,705,700	7,352,782
Special Assessments	11	115,000	120,000	190,237
Miscellaneous	12	335,300	509,600	794,334
Other Financing Sources	13	15,863,000	0	8,857,754
Transfers In	14	5,186,200	4,547,800	3,758,300
Total Revenues and Other Sources	15	46,563,119	29,112,500	35,446,016
Expenditures & Other Financing Uses				
Public Safety	16	4,851,500	4,625,200	4,512,878
Public Works	17	2,270,300	2,195,000	2,002,080
Health and Social Services	18	51,000	38,700	25,274
Culture and Recreation	19	2,162,600	1,613,700	1,358,744
Community and Economic Development	20	2,471,300	1,852,400	1,922,668
General Government	21	1,268,500	1,234,000	908,877
Debt Service	22	4,473,700	3,913,400	3,497,918
Capital Projects	23	18,653,700	6,497,500	3,214,181
Total Government Activities Expenditures	24	36,202,600	21,969,900	17,442,620
Business Type / Enterprises	25	9,490,200	8,914,900	4,839,959
Total ALL Expenditures	26	45,692,800	30,884,800	22,282,579
Transfers Out	27	5,186,200	4,547,800	3,758,300
Total ALL Expenditures/Transfers Out	28	50,879,000	35,432,600	26,040,879
Excess Revenues & Other Sources Over (Under) Expenditures/Transfers Out	29	-4,315,881	-6,320,100	9,405,137
Beginning Fund Balance July 1	30	21,376,025	27,696,125	18,290,988
Ending Fund Balance June 30	31	17,060,144	21,376,025	27,696,125