

FISCAL YEAR 2023-2024 APPROVED BUDGET

FY 2024



**Town of Mooresville
NORTH CAROLINA**





Contents

INTRODUCTION	3
Budget Message	3
Budget Ordinance	7
Appointed Officials and Department Heads	12
Organizational Chart	13
Community Profile	14
BUDGET SUMMARY	19
Strategic Plan Development	19
Basis of Budgeting	20
Description of Budgeted Funds	20
Budget Development Process	23
Budget Calendar	25
Internal Financial Policies & Procedures	27
Capital Project Budget Ordinances	33
Fund Summary	35
Personnel Summary	37
Fund Matrix (includes project ordinance appropriations)	38
GENERAL FUND BUDGET SUMMARY	39
GENERAL FUND REVENUES	59
GENERAL FUND EXPENDITURES	91
Board of Commissioners	91
Manager's Office	95
Communications & Marketing	101
Legal	107
Finance	111
Non-Department	121
Human Resources	127
Risk Management	135
One Mooresville Center	141
Innovation & Technology	145
Planning & Community Development	157
Building Inspections Department	165
Police	171
Fire - Rescue	181
Public Services Administration	195

Engineering	201
Streets	205
Sanitation	211
Fleet Maintenance	217
Traffic & Transportation	223
Facility Maintenance	226
Recreation Administration	235
Park Services	243
Athletic Services	253
Charles Mack Citizen Center	259
Winnie Hooper Center	267
War Memorial Center	273
Selma Burke Center	281
Arts & Events	287
Special Facilities/Programs	295
Golf Operations	303
Library	311
GENERAL CAPITAL INVESTMENTS FUND SUMMARY	317
GENERAL CAPITAL INVESTMENTS FUND REVENUES	323
UTILITY FUND SUMMARY	327
UTILITY FUND REVENUES	335
UTILITY FUND EXPENDITURES	339
Water Sewer Administration	339
Meter Reading	345
Line Maintenance	349
Pump Maintenance	355
Water Treatment	359
Wastewater Treatment	367
STORMWATER FUND SUMMARY	373
STORMWATER FUND REVENUES	376
STORMWATER FUND EXPENDITURES	377
COMMUNITY DEVELOPMENT FUND SUMMARY	381
COMMUNITY DEVELOPMENT FUND REVENUES	382
COMMUNITY DEVELOPMENT FUND EXPENDITURES	383
POWELL BILL FUND SUMMARY	385
POWELL BILL FUND REVENUES	388
POWELL BILL FUND EXPENDITURES	391
FLEET REPLACEMENT PLAN SUMMARY	393

FLEET REPLACEMENT PLAN REVENUES	394
FLEET REPLACEMENT PLAN EXPENDITURES	395
SELF-INSURED HEALTH PLAN SUMMARY	397
SELF-INSURED HEALTH PLAN REVENUES	398
SELF-INSURED HEALTH PLAN EXPENDITURES	400
CAPITAL RESERVE FUND - SANITATION - SUMMARY	401
CAPITAL RESERVE FUND - SANITATION - REVENUES	403
CAPITAL RESERVE FUND - SANITATION - EXPENDITURES	404
CAPITAL RESERVE FUND - GENERAL - SUMMARY	405
CAPITAL RESERVE FUND - GENERAL - REVENUES	406
CAPITAL RESERVE FUND - GENERAL - EXPENDITURES	407
CAPITAL RESERVE FUND - UTILITIES - SUMMARY	411
CAPITAL RESERVE FUND - UTILITIES - REVENUES	412
CAPITAL RESERVE FUND - UTILITIES - EXPENDITURES	414
APPENDIX	415
Financial Results and Forecast	415
Capital Improvement Program	421
CIP by Department	427
Fleet Replacement Standard Operating Procedures	435
Fee Schedule	439
Strategic Plan Annual Report	475
Strategic Plan - June 2023	494
Glossary	521



BUDGET MESSAGE
FY 2023-2024 OPERATING BUDGET

May 15, 2023

The Honorable Mayor Miles Atkins and
Board of Commissioners
Town of Mooresville
413 N. Main Street
Mooresville, NC 28115

Dear Mayor and Board of Commissioners,

In accordance with the North Carolina Local Government Budget and Fiscal Control Act, I am pleased to present the Recommended Operating Budget for Fiscal Year 2023-2024. Upon your selection of a public hearing date, a notice of submission of this budget to the Board of Commissioners will be published in accordance with G.S. § 159-12. A copy of Mooresville's Recommended Budget has been placed on file with the Town Clerk and posted on the Town website for public inspection. I want to thank the Mayor and Commissioners for providing staff with clear direction and guidance during this year's budget process.

This Recommended Operating Budget is the product of many hours of input and deliberation by the Board and Commissioners, and it reflects the community's priorities, values, and desire to have municipal services at the highest level. This Budget continues to significantly invest in the capital needs that bolster core services and improve the quality of life for our citizens and visitors alike. Thank you in advance for the additional time that you will spend reviewing and evaluating this recommended budget.

FUND SUMMARY

For fifteen consecutive years, the Town of Mooresville tax rate has been \$0.58 per \$100 of assessed valuation. This year, due to a state mandated revaluation, the FY 2023-2024 recommended tax rate is \$0.4836 per \$100 of assessed valuation. The revenue-neutral property tax rate after the revaluation is \$0.4234 per \$100 of assessed valuation. The many amenities of the Town continue to attract new residents and businesses, providing significant growth in assessed value and retail sales tax which allows additional improvements and services with the recommended decrease in tax rate.

The recommended General Fund budget for FY 2023-2024 totals \$86,992,706 for Town personnel, professional services, and operations. This budget supports appropriate staffing levels to deliver customer service our residents deserve and expect. As such, there are 38 new full-time positions funded in FY 2023-2024, including 12 positions in Fire-Rescue and 10 positions for the new Building Permitting & Inspections Department. It also includes five new Parks and Recreation

positions due to the increased popularity of recreational programming—one in programming and four in maintenance.

The recommended General Capital Investment Fund budget for FY 2023-2024 totals \$17,026,430. This fund provides funding to capital outlay, street resurfacing, and annual debt payments.

The recommended Utility Fund budget for FY 2023-2024 totals \$29,162,199. The utility budget includes a rate increase of 4% for water and 6% for sewer residential customers in January 2024 in order to provide sufficient revenue to repair aging water treatment and wastewater treatment infrastructure in the near future.

The recommended Stormwater Fund budget totals \$1,482,495. The Town is currently undertaking a rate study to review future project needs and the rate structure.

Finally, the Powell Bill Fund budget totals \$1,351,983. In addition to the paving and resurfacing program, the Town is currently undertaking a pavement condition survey to ensure paving and resurfacing is based on the greatest need.

The Town's budget for all general operating funds equal \$104,019,136. The total budget ordinance, including operating capital reserves and project ordinance transfers, totals \$166,076,651. In addition, we have established an internal services fund for our health benefits self-insurance program. Internal service funds get their revenues from charges to the operating departments, and those costs are included in the operating funds budget noted above. Including our Fleet Replacement Fund, Internal Service Fund budgets total \$8,442,075.

In addition to the Ad Valorem tax rate, in G.S. § 160A-542, the Town is tasked with establishing the rate for the Municipal Service District (MSD), which is an additional tax paid by downtown property owners to support downtown development. The Town is lowering the rate for the MSD from \$0.16 to \$0.14 per \$100 of assessed valuation for FY 2023-2024.

The effort to create a budget started last December as departments began identifying and prioritizing capital needs for the development of a five-year capital improvement plan (CIP). Departments prepared their individual budget requests to maintain high quality customer service, and to achieve the Town's strategic objectives. The FY 2023-2024 Recommended Budget will continue to fund large capital projects in project budget ordinances, as this process allows projects to overlap fiscal years without the need to reappropriate funds each fiscal year. Current multi-year project ordinances total over \$90 million and several of those ordinances will be completed in FY 2023-2024 and thus, will be removed from the list.

FY 2023-2024 BUDGET HIGHLIGHTS

REVENUE HIGHLIGHTS

General Fund

The revenues and expenditures outlined in the following pages will require a tax rate of \$0.4836 per \$100.00 valuation, which is a reduction from the previous rate of \$0.58 per \$100.00 valuation that had been unchanged for fifteen years. As in past years, property tax remains our largest single

source of revenue for the General Fund. Property tax revenue is based on information received from the Iredell County Tax Collector's Office, and the budget is calculated using a tax base of \$12,613,890,000 and an estimated collection rate of 99%. The estimated assessed tax value will generate approximately \$1,262,389 per penny of the tax rate. Revenue in the FY2023-2024 recommended general fund budget to be generated from property tax collections is \$46,793,936, approximately \$10,764,000 higher than FY 2022-2023. Sales tax receipts for the first nine months of FY 2022-2023 continue to increase at a record pace and are over the previous year's collections. Therefore, the recommended budget reflects an increase in general fund sales tax receipts to \$16,574,017. (Sales tax receipts are budgeted in the General Fund and General Capital Investment Fund for a total of \$17.5 million.)

Powell Bill Fund

By general statute, Powell Bill funds must be used for Town maintained roadways. Revenues are state-collected and generated from the gasoline tax. Funds are distributed based on population and Town maintained street mileage. The total recommended Powell Bill budget is \$1,351,983.

EXPENDITURE HIGHLIGHTS

Cornelius Road Park, Phase III

Construction – \$6,585,513 - This phase includes three multipurpose fields, lighting, concessions, restrooms, and parking to complete the final phase of this park.

Fire Station 7

Design and Construction - \$5,000,000 – This approximately 12,000 square foot fire station will contain two bays, living quarters, office and support space that will decrease response times and increase the level of service for the southwest quadrant of Mooresville and the area around the proposed East-West Connector Road.

Traffic Management Center - \$500,000 – These funds will allow the purchase of software and computers for the new Traffic Management Center which will take over maintenance and control of traffic lights and timing on NCDOT maintained roads over multiple years with the completion of current/proposed NCDOT projects.

Downtown Parking Deck - \$450,000 – In this initial year, these annual installment funds will allow for the construction of a 400+ vehicle parking deck downtown on Church Street between Moore Avenue and Center Street. Approximately half of the spaces will be leased to surrounding development, and half will be available for the Town to program for public use. Annual debt service for future years will be approximately \$1.5 million.

Neighborhood Park Revitalization - \$250,000 - In its second year, this program aims to complete revitalization work in the Town's seven neighborhood parks, maintaining high quality standards in these smaller parks in the system.

MEETING CURRENT AND FUTURE NEEDS

In May 2023, the Town Board appointed a Growth Management Working Group. This Working Group began meeting to study growth and transportation needs, explore a moratorium, and take other measures to address transportation infrastructure and growth management. The Town Board has also begun the selection process for a consultant to assist with the development of a new Comprehensive Plan understanding that we must plan and grow our community in a manner that is prudent for our taxpayers and within the framework of the Town's Vision and Mission. This Recommended Budget continues the path of providing superior services and programs in an effective and consistent manner. Fortunately, the operating funds meet the personnel, operation, debt, and actions of the growing community without financial hardship. Fiscal Year 2023-2024 marks the 16th consecutive fiscal year of a flat or reduced tax rate, while simultaneously continuing to provide superior services and amenities to our citizens.

This year's Recommended Budget also is in line with the Board's Debt Policy which has greatly benefitted the Town by aiding with improvements in our bond rating and preserving debt capacity should it be needed beyond this upcoming fiscal year.

The challenge of meeting the many needs of our citizens and business community is great. That challenge does not come without expense, and this recommended budget addresses increased maintenance and programmatic needs for Town facilities and services. I am pleased to provide this Recommended Budget for your consideration as it lays out the Town's plan for the coming fiscal year and provides the essential services and programs that meet the needs of our citizens and businesses. If implemented, I am confident it will allow us to continue to provide the community with good governance and high quality services.

Sincerely,



Randall W. Hemann
Town Manager

Addendum to the Manager's Budget Message**June 5, 2023**

The recommended General Capital Investment Fund budget for FY 2023-2024 totals \$16,616,430. This reflects a decrease of \$410,000 for FY2024 potential debt issuance for capital projects. This will not change the proposed tax rate but will align with estimated ad valorem tax collection rates for FY 2023-2024.

ORDINANCE NO. 2023-06-02

BE IT ORDAINED by the Board of Commissioners of the Town of Mooresville, North Carolina, meeting in open session this 5th day of June 2023 that the following fund revenues and expenditures together with certain restrictions and authorizations are hereby adopted:

GENERAL FUND

Revenues:		\$86,992,706
-----------	--	--------------

Expenditures:	General Administration	2,705,346
	Finance	3,722,660
	Human Resources	2,620,299
	Risk Management	2,141,143
	One Mooresville Center Administration	343,171
	Innovation & Technology	5,238,798
	Planning & Community Development	2,717,678
	Building Inspections	1,344,770
	Police	17,434,509
	Fire	15,521,377
	Public Services Administration	812,381
	Engineering	787,210
	Streets	2,630,020
	Sanitation	2,776,943
	Fleet Maintenance	1,300,623
	Traffic & Transportation	663,149
	Facility Maintenance	1,880,997
	Non-Department	7,105,549
	Parks and Recreation	8,254,972
	Charles Mack Citizen Center	1,023,171
	Golf Operations	2,308,303
	Library	3,659,637

Total Expenditures:		\$86,992,706
---------------------	--	--------------

GENERAL CAPITAL INVESTMENT FUND

Revenues:		\$16,616,430
-----------	--	--------------

Expenditures:		\$16,616,430
---------------	--	--------------

UTILITY FUND

Revenues:		\$29,162,199
Expenditures:	Water Sewer Maintenance	18,393,641
	Water Treatment	5,601,499
	Wastewater Treatment	5,167,059
Total Expenditures:		\$29,162,199

STORMWATER FUND

Revenues:		\$ 1,482,495
Expenditures:		\$ 1,482,495

COMMUNITY DEVELOPMENT FUND

Revenues:		\$ 697,352
Expenditures:		\$ 697,352

POWELL BILL FUND

Revenues:		\$ 1,351,983
Expenditures:		\$ 1,351,983

CAPITAL RESERVE FUND – GENERAL

Revenues:		\$16,484,936
Expenditures:		\$16,484,936

CAPITAL RESERVE FUND – SANITATION

Revenues:		\$ 656,400
Expenditures:		\$ 656,400

CAPITAL RESERVE FUND – UTILITIES

Revenues:		\$ 4,600,000
Expenditures:		\$ 4,600,000

GENERAL FUND CAPITAL PROJECT ORDINANCES**NORTH MAIN STREET SIDEWALK EXTENSION**

Revenues:	\$ 27,500
Expenditures:	\$ 27,500

MOORE AVENUE PEDESTRIAN IMPROVEMENTS

Revenues:	\$ 100,000
Expenditures:	\$ 100,000

MGSD SIDEWALK PACKAGE

Revenues:	\$ 140,750
Expenditures:	\$ 140,750

EAST CENTER AVENUE – TWO-WAY BICYCLE FACILITY

Revenues:	\$ 150,000
Expenditures:	\$ 150,000

LIBERTY VILLAGE MASTER PLAN

Revenues:	\$ 150,000
Expenditures:	\$ 150,000

LANGTREE CORRIDOR IMPROVEMENTS

Revenues:	\$ 218,200
Expenditures:	\$ 218,200

DOWNTOWN GREENWAY

Revenues:	\$ 250,000
Expenditures:	\$ 250,000

NEIGHBORHOOD PARKS IMPROVEMENT

Revenues:	\$ 250,000
Expenditures:	\$ 250,000

TRAFFIC UNIT

Revenues:	\$ 500,000
Expenditures:	\$ 500,000

DOWNTOWN TRANSPORTATION IMPROVEMENTS

Revenues:	\$ 588,000
Expenditures:	\$ 588,000

EAST CENTER AVENUE SHARED USE PATH SEGMENT

Revenues:	\$ 740,000
Expenditures:	\$ 740,000

MAZEPPA FLYOVER

Revenues:	\$ 1,054,200
Expenditures:	\$ 1,054,200

UTILITY FUND CAPITAL PROJECT ORDINANCES**NEW REEDS CREEK PUMP STATION**

Revenues:	\$ 1,903,500
Expenditures:	\$ 1,903,500

SCADA UPGRADES

Revenues:	\$ 550,000
Expenditures:	\$ 550,000

WASTEWATER EXPANSION PERMITTING

Revenues:	\$ 1,000,000
Expenditures:	\$ 1,000,000

INTRAGOVERNMENTAL SERVICE FUNDS**FLEET REPLACEMENT PLAN**

Revenues:	\$ 820,075
Expenditures:	\$ 820,075

SELF-INSURED HEALTH PLAN

Revenues:	\$ 7,622,000
Expenditures:	\$ 7,622,000

General Fund

There is hereby levied the following rates of tax on each one hundred dollars (\$100.00) valuation of taxable property as listed for taxes as of January 1, 2023, for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and to finance the foregoing appropriations.

Rate per \$100.00 Valuation – General Fund: \$0.4836

Such rates of tax are based on an estimated total valuation of property for purpose of taxation of \$12,613,890,000 and estimated rate of collections of 99.60%.

Mooreville Downtown Tax District

There is hereby levied the following rates of tax on each one hundred dollars (\$100.00) valuation of taxable property as listed for taxes as of January 1, 2023 for raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and to finance the foregoing appropriations.

Rate per \$100.00 Valuation – Mooreville Downtown Tax District: \$0.14

Such rates of tax are based on an estimated total valuation of property for purpose of taxation of \$71,271,000 and estimated rate of collection of 99.50%.

The Town Manager is authorized to transfer funds from line item within a department's budget and from department to department within a fund without increasing or decreasing appropriations in said fund. The Town Board must approve fund transfers from one fund to another and any increases or decreases to a fund.

The total of all amounts encumbered for outstanding purchase orders and contracts as of June 30, 2023, shall be carried forward in fund balance as the amount of Reserved for Encumbrances and the corresponding appropriations for these encumbrances shall not lapse in order to properly account for the payment in the fiscal year paid.

The Pay and Classification Plan for Fiscal Year 2022-2023 reflects salary rates approved by this budget.

A copy of this ordinance shall be furnished to the Chief Financial Officer to be kept on file for direction in the Disbursement of Town funds.

All ordinances or parts of this ordinance in conflict with the provisions of this Ordinance hereby repeal.

Adopted this 6th day of June, 2023.

Miles Atkins, Mayor



Attest:



Genevieve Glaser, Town Clerk



**Annual Budget
Town of Mooresville, North Carolina
Fiscal Year Beginning July 1, 2023**

Recommended to the Town Board by the Town Manager May 15, 2023
Adopted by the Town Board..... June 5, 2023

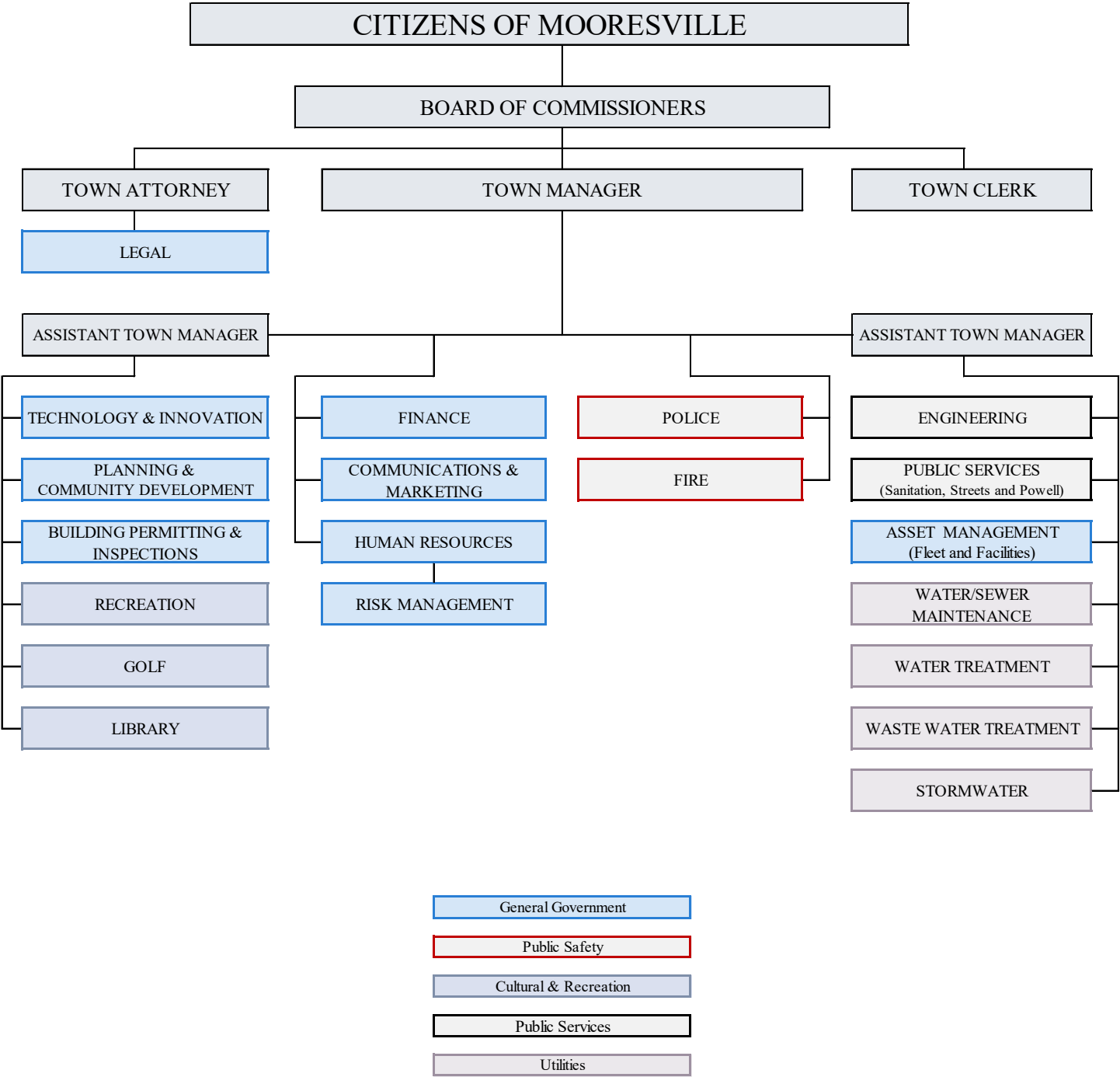
The Town Board

Miles Atkins..... Mayor
Lisa Qualls..... Commissioner Ward 4 (Mayor Pro-Tem)
Bobby Compton..... Commissioner at Large
Gary West Commissioner at Large
Eddie Dingler..... Commissioner Ward 1
Thurman Houston Commissioner Ward 2
Tommy Deweese Commissioner Ward 3

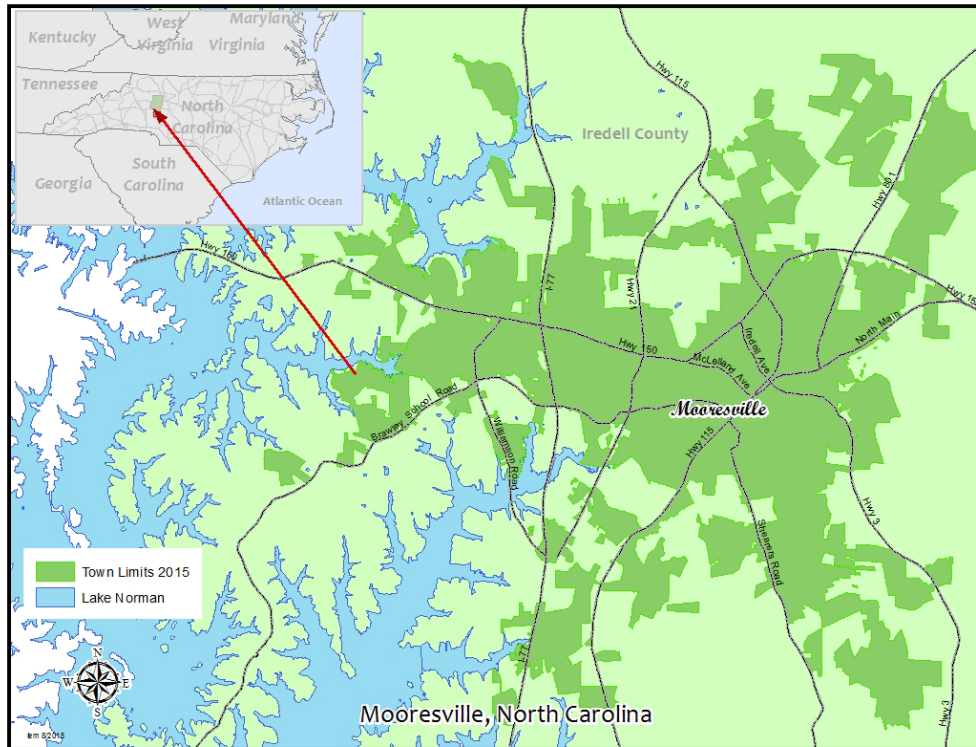
Appointed Officials and Department Heads

Randy Hemann Town Manager
Ryan Rase Assistant Town Manager
Sharon Crawford..... Town Attorney
Megan Suber..... Director of Communications & Marketing
Genevieve Glaser..... Town Clerk
Christopher Quinn Chief Financial Officer
Evans Ballard..... Deputy Finance Director
Tiffany Shelley Director of Human Resources
Chris Russell..... Risk & Safety Manager
Chris Lee..... Director of Innovation & Technology
Ron Campurciani Police Chief
Curt Deaton..... Fire Chief
Danny Wilson Planning and Community Development Director
Tommy Rowland Building Permitting and Inspections Director
Jonathan Young... Director of Public Services
Allison Kraft Water Resources Director
Chris Wyckoff Asset Management Director
Marian Lytle Library Director
Pamela Reidy Parks and Recreation Director

TOWN OF MOORESVILLE, NORTH CAROLINA
ORGANIZATIONAL CHART



COMMUNITY PROFILE



HISTORY

Mooresville is located in the southern part of Iredell County, directly north of the city of Charlotte and Mecklenburg County. The Town can trace its history back to the Battle of Cowan's Ford during the Revolutionary War. Incorporated in 1873 when Franklin Moore donated land for a train depot and cotton weighing platform, Mooresville grew into a prosperous mill town and introduced the world to products such as stain resistant clothing and wrinkle-free fabrics now common in all clothing. Mooresville is also the home of Dr. Selma Burke; whose portrait of President Franklin Roosevelt appears on the dime. Despite the loss of large textile industries, Mooresville has diversified its opportunities to include Lowe's Companies Inc., several auto racing team headquarters and numerous manufacturing and retail businesses. Drawn by the recreational resources of Lake Norman and the growth of the Charlotte area, Mooresville has grown from its initial population of 25 to a thriving and vibrant community proud of its past and embracing of its future. The Town of Mooresville is pleased to begin celebrate its 150th year and is looking forward to the dynamic changes the future will bring.

GOVERNMENT

Mooresville operates under a Council-Manager form of government. The citizens elect a Mayor and Board of Commissioners as the Town's governing body. Mooresville has a seven-member Board (one mayor and six commissioners). The mayor is elected every two years. The commissioners are elected every four years on staggered terms, with two ward commissioners and one commissioner-at-large elected during the staggered elections. Ward commissioners are required to live within the ward they serve, and residents vote only for their ward representative, commissioner-at-large, and mayor. The Town Manager is appointed by the Board to serve as the chief operating officer administering all municipal affairs. The Board meets at 6:00PM on the first and third Mondays of each month at the Mooresville Town Hall.

DEMOGRAPHICS

MUNICIPALITY PROFILE FOR MOORESVILLE

Population

Total Population *	52,524
Demographic Percentages	
Percent White	79.9%
Percent Black	10.1%
Percent Indian or Alaska Native	0.1%
Percent Native Hawaiian & Other Pacific Islander	0.0%
Percent Asian	5.3%
Percent Hispanic or Latino	7.8%
Percent Two or More Races	2.7%
Percent Male	48.5%
Percent Female	51.5%
Persons under 5 years, percent	6.4%
Persons under 18 years, percent	25.8%
Persons 65 years and over, percent	11.8%
Median Resident Age	36
Veterans	1,791
Population per square mile	3,513

Employment

Population 16 Years & Over	29,066
Civilian Labor Force	19,821
Unemployment Rate	3.8%

Education (25 years and over, 2016-2020)

High school graduate or higher	95.3%
Bachelor's degree or higher	43.8%

Housing

Total Housing Units	14,729
Median value of owner-occupied housing units	\$299,439
Median Gross Rent	\$1,363
Rental Vacancy Rate	8.8%
Owner-Occupied	71.3%
Renter-Occupied	8.7%

Household Income (2019 estimates)**

Less than \$10,000	3.4%
\$10,000 to \$30,000	12.8%
\$30,000 to \$50,000	13.4%
\$50,000 to \$75,000	19.4%
\$75,000 to \$100,000	14.3%
\$100,000 to \$150,000	20.1%
\$150,000 to \$200,000	8.7%
\$200,000 and up	6.8%
Median household income	\$78,049
Per capita income	\$36,188
Poverty Line	8.2%

2020 census information from United States Census Bureau

*Population data from NC-Department of Revenue Estimates

*Household income information from city-data.com

ATTRACTIONS

Mooreville's population has rapidly increased, from 8,575 in 1980 to just over 52,500 in 2023. This growth is largely due to the town's unique location on Lake Norman and its close proximity to Charlotte. Charlotte-Douglas International Airport is southwest of town and can easily be accessed with the addition of the Interstate 485 loop. Interstate 77 runs through Mooreville, which helps with interstate commerce.

Because of its location, Mooreville is expected to experience continued commercial/residential investment, such as Niagara Bottling Co., a California-based bottling company and Corvid Technologies Inc.. This abundance of commercial and industrial interest in Mooreville provides for increased economic activity, more jobs, and a larger tax base that allows the Town to maintain the quality and quantity of services offered to a growing citizenry and business community.

Lake Norman provides several attractive benefits in addition to a quick and reliable source of water. Lake Norman also provides recreational opportunities for residents. From mid-March to October residents can be seen on the water enjoying fishing, sailing, and jet skiing. Lake Norman is the largest man-made body of fresh water in North Carolina with 525 miles of shoreline (more than the coastlines of North and South Carolina combined) and a surface area of more than 32,475 acres.

Parks and recreational opportunities play a large role in enhancing the quality of life of the community. The Town of Mooreville operates an extensive active recreation program in four recreation centers, one events center with auditorium, one golf course and 592 acres of land in sixteen parks. Park amenities include thirteen playgrounds, one skate park, eleven multi-purpose fields, eighteen tennis courts, fifteen pickleball courts, seventeen lighted baseball/softball fields, ten basketball courts, twenty picnic shelters, one bandshell, two dog parks, one disc golf course, six miles of mountain-bike trails, one swimming pool, one therapy pool and one splash pad.

Town residents have access to several national, regional and local recreational facilities. A NFL team, the Carolina Panthers, and NBA team, the Charlotte Hornets, play in facilities located in the City of Charlotte. A professional minor league hockey team, the Charlotte Checkers, and AAA minor league baseball team, the Charlotte Knights, are also located within 40 miles of the town. This all makes Mooreville, NC a great place to live, learn, work, and play.

SISTER CITIES

Mooresville-South Iredell Sister Cities (MSISC) is a non-profit, community organization which seeks to promote international cooperation, understanding and development through dynamic exchanges with specific cities with which Mooresville-South Iredell maintains a formalized sister city relationship.

Hockenheim Germany was selected as a sister city to Mooresville because of the racing industry connection. Official Sister Cities agreements were signed by the mayors of Hockenheim and Mooresville during visits in 2002 and 2003. Town faculty and staff are eagerly anticipating a visit with delegates from Hockenheim scheduled to occur this fiscal year.

MSISC is a member of Sister Cities International. Created in 1956 by President Dwight D. Eisenhower, the goal of the Sister Cities organization is to develop municipal partnerships between U.S. cities, counties, and states and similar jurisdictions in other nations. Sister Cities International works with citizens to participate in people-to-people exchanges and to build long-term partnerships between U.S. and international municipalities. Sister City relationships transcend national politics with the ultimate goal of world peace.

ECONOMICS

Mooresville has enjoyed significant commercial and residential growth in past years as the tax base has grown from \$1.99 billion in 2002 to an estimated \$12.6 billion in 2024. Several regional and national companies including Lowes Companies, Inc., NGK Ceramics USA Inc., Cardinal FG, and large well-known retailers like Target, Wal-Mart, Sam's Club, Best Buy, PetSmart, Costco, Academy Sports, and Dick's Sporting Goods are located within Mooresville. A number of commercial/office parks including Lakeside Professional Park, South Iredell Industrial Park, and Mooresville Business Park provide commercial office space to many companies, including Roush & Yates Racing Engines, Corvid Technologies, Carolina Distributors, Carolina Beverage Group LLC, and Prairie Packaging. Downtown Mooresville boasts a wide range of shopping and dining venues as well as offering a variety of goods and services.

PRINCIPAL EMPLOYERS*		
Company	Industry	Employment Range
Lowe's Companies Inc	Professional & Business Services	1000+
NGK Ceramics USA Inc	Manufacturing	750-999
Lake Norman Regional Medical Center	Education & Health Services	750-999
Mooresville Graded Schools	Education & Health Services	500-749
Bestco Inc	Manufacturing	500-749
Pactiv LLC	Trade, Transportation, & Utilities	500-749
Wal-Mart Associates Inc	Retail	500-749
Town of Mooresville	Government	250-499
Team Penske	Services	250-499
Carolina Beverage Group, LLC	Manufacturing & Distribution	250-499
Randy Marian Auto Group	Automotive Dealer	250-499
Cardinal Glass Industries	Manufacturing	250-499
Target	Retail	100-249
Rousch Yates Manufacturing Solutions	Manufacturing	100-249
Niagara Bottling LLC	Manufacturing	100-249
Gaylor Electric	Contractors	100-249
Corvid Technologies Inc	Professional & Business Services	100-249
PowerWorks Electric	Contractors	100-249
Queens Landing	Restaurants	100-249

* Mooresville-South Iredell Economic Development Corporation/Iredell

STRATEGIC PLAN DEVELOPMENT

The strategic plan is developed by town managers and senior staff to align the goals of the Board of Commissioners with functional activities to achieve that set of goals. Each strategic goal is supported by objectives. Those objectives are then supported by a set of tactical actions describing specific, tangible, measurable actions to be undertaken by the lead department to achieve those objectives. This plan applies to the current year and continues into the future. The strategic plan is reviewed and updated by the town managers and senior staff on a quarterly basis.

During October of 2022, a Board Retreat was held where a general update and outline of processes for reviewing and revising the Strategic Plan was discussed. The Board was presented first quarter progress updates and then discussed the need for adjustments. As a result, Town staff developed and adjusted objectives for review by the Board, along with the tactical actions to support those objectives.

In February of 2023, the Board discussed mid-year progress with status updates along with percent of completion for tactical actions. Among the highlights of the Board Retreat in February were a review of the OneMooreville Plan, a Transportation Infrastructure review and a request from Engineering to approve a three party construction agreement with Norfolk Southern Railway Company, NCDOT and the Town of Mooreville to continue the work on the East-West Connector Construction Project.

This strategic plan was utilized during the budget process to prioritize items in the annual budget. Department Managers referenced the strategic plan objectives for all capital project request submissions to the Capital Improvement Program. Town Managers and Department Heads continually discussed Board priorities during the April Departmental Budget meetings. After further discussions at the Board of Commissioners Budget Workshop, the Town Manager presented his Recommended Budget, based on the strategic plan, on May 15, 2023.

The strategic plan continues to be monitored and evaluated quarterly with Tactical Actions being reviewed and updated as the need presents itself. These actions are removed from the plan when completed. This quarterly revision allows the strategic plan to remain both relevant and dynamic, yet flexible enough to meet the needs of a rapidly growing town.

The Strategic Plan is located in the appendix on page 475.

BASIS OF BUDGETING

The accounts of the Town are organized based on funds. A fund is an independent fiscal accounting entity, with a self-balancing set of accounts. Funds maintain independent records of cash and/or other resources, together with all related liabilities, obligations, reserves, and equities. The purpose of a fund is to carry out specific activities or attain certain objectives in accordance with special financial regulations, restrictions, or limitations. The budget outlines the Town's plan for achieving the goals, objectives, and service delivery levels desired by the Mayor and Town Board of Commissioners. More specifically the budget is a financial plan consisting of an estimate of proposed expenditures, the proposed means of financing, and the goals and objectives of the expenditures for a given time, usually one year from July 1 to June 30. The Town develops its budget as required by the North Carolina Local Government Budget & Fiscal Control Act. All budgets are prepared and adopted using the modified accrual basis of accounting whereby revenues are recognized when measurable and available and expenditures are recognized when a liability is incurred. Expenditures may not legally exceed appropriations at the departmental level for all annually budgeted funds. During the year, the Town's accounting system is maintained on the same basis as the adopted budget. The Town adopts an annual budget ordinance that includes the General, General Capital Investment, Utility, Powell, Community Development, Stormwater, Fleet Replacement Plan, Self-Insured Health Plan, Capital Reserves and Capital Project Ordinance funds transferred from operating funds.

GENERAL FUND

The General Fund, the largest fund of the Town, accounts for all governmental services and summarizes all financial transactions except those activities which are more appropriately recorded in another fund. Municipal services are classified as General Administration, Innovation and Technology, Planning and Community Development, Building Inspections, Engineering, Public Service, Facility Maintenance, Police, Fire, Streets, Fleet Maintenance, Sanitation, Parks and Recreation, Golf Course, Library, Charles Mack Citizen Center and Performing Arts Center. The primary revenue sources are ad valorem taxes and state-shared revenues. The primary expenditures are for public safety, public works, parks & recreation, and general governmental services.

GENERAL CAPITAL INVESTMENT FUND

This fund is used to separate budgeting for operations from that for capital expenditures and debt service.

GENERAL CAPITAL PROJECTS FUND

This fund is used to account for street and sidewalk improvements, building expansion and construction, design and construction of a greenway, and park improvements.

GENERAL CAPITAL RESERVE FUND – SANITATION

This fund is used to purchase sanitation vehicles and equipment. The maximum annual contribution is \$750,000 and the maximum total reserve balance permitted is \$1,000,000.

GENERAL CAPITAL RESERVE FUND

This fund is specifically dedicated to setting aside financial resources for long-term or large-scale capital projects for departments in the General Fund.

UTILITY FUND

Water and sewer utility operations are the second largest fund. The water and sewer fund accounts for revenues and expenses related to the provision of water and sewer services to the customers of the Town and adjacent areas. Water and sewer sales includes both consumption and service fee charges to all direct water and sewer customers, inside and outside the Town.

UTILITY CAPITAL PROJECTS FUND

This fund is used to account for water and sewer line upgrades, pump stations, stormwater improvements and related equipment to complete these projects.

UTILITY CAPITAL RESERVE FUND

This fund is specifically dedicated to setting aside financial resources for long term or large-scale capital projects for the proprietary funds. Revenue generated from system development and capacity fees are used as a funding source.

STORMWATER FUND

This fund is used to account for the operations and maintenance of the Town’s stormwater program which manages stormwater runoff through stream cleaning, bank stabilization, and maintenance of detention lakes and pools.

COMMUNITY DEVELOPMENT FUND

This fund is used to account for community development block grant funds that are restricted for residential projects which benefit low-to-moderate income households as defined by federal guidelines.

POWELL BILL FUND

Annually, state street-aid (Powell Bill) allocations are made to incorporated municipalities which establish their eligibility and qualify as provided by G.S. 136-41.1 through 136-41.4. The General Statutes require that a sum be allocated to the qualifying municipalities equal to the amount produced during the fiscal year by 1 3/4 cents on each taxed gallon of motor fuel. Powell Bill funds shall be expended only for the purposes of maintaining, repairing, constructing, reconstructing, or widening of local streets that are the responsibility of the municipalities or for planning, construction, and maintenance of bikeways or sidewalks along public streets and highways.

FLEET REPLACEMENT PLAN

This plan is an internal service plan used to replace vehicles that have reached the end of their useful life cycle. Life cycle costs are included in any department budget which is requesting new or replacement vehicles this fiscal year.

SELF-INSURED HEALTH PLAN

This plan is an internal service plan designed to accumulate employer and employee insurance premiums for the purpose of funding health benefits for eligible participants. Premiums are charged to user departments and transferred to this plan to provide the revenue necessary to pay for these benefits. A Self-Insured Health plan provides better opportunities and flexibility to manage health costs for both the Town and the plan participants.

CUSTODIAL FUNDS

Custodial Funds are custodial in nature and do not involve the measurement of operating results. Custodial funds are used to account for the assets the Town holds short-term on behalf of others. The Town maintains the following Custodial Funds: the Mooresville Travel and Tourism Authority and the Mooresville Alcoholic Beverage Control (component units of the Town). Each agency acts under the direction of their own Board. Funds for these agencies do not appear in the annual budget, as financial decisions for these agencies are directed by each agency's governing board. However, reports of these custodial funds do appear annually in the Town of Mooresville Comprehensive Annual Financial Report.

BUDGET DEVELOPMENT PROCESS

The Town of Mooresville’s budget process is designed to meet the current and future needs of our citizens, businesses, and staff. The Town of Mooresville is focused on delivering designed outcomes based on community demands, regulatory compliance, and financial capacity. The Town is committed to executing the budget in a professional and efficient manner. According to N.C. General Statutes, the Town must adopt an annual budget ordinance in which all funds are balanced by July 1 of each year. Outlined below is a schedule of budget events:

September – October 2022

The budget process begins with the creation of the five-year Capital Improvement Plan. Departments are asked to complete forms the five-year plan. The data is compiled into a master chart detailing the justification and description of each project. The Board of Commissioners conduct their annual planning retreat wherein the Board and Town Management meet collectively to review the current year, discuss future needs, and finalize priorities. During the retreat, special consideration is given to the Town’s strategic goals, objectives, and tactical actions.

December 2022

The FY 2024 Budget Projection is created and opened in the Town’s financial software to allow departments to begin the process of entering departmental budget requests. Each department submits requests electronically. Department managers submit additional information justifying personnel, technology, and replacement vehicles. All personnel requests are first reviewed by the Human Resources Director to ensure requested positions are properly classified. The Innovation & Technology Director reviews technological needs. All vehicles slated for replacement are appraised by the Fleet Services Superintendent. Vehicles are appraised and given a score based on the approved Vehicle Replacement Criteria. Budget requests reflect the goals and objectives of each department and the priorities of the community.

February 2023

In February, all departmental budget requests are submitted to the Finance Department for review before the departmental budget meetings with the Town Manager and Budget Committee. Requests are analyzed, summarized, and compiled for discussion with the Budget Committee.

March 2023

The Budget Committee comprised of the Town Manager, Assistant Town Managers, Chief Financial Officer, and Budget Manager, meet with each department to review requests. Departments justify changes in their budgets from the current fiscal year, requests for new positions, and additional capital needs. The Town Manager, with input from the Budget Committee, creates the first draft of the preliminary budget.

April 2023

In April, the Budget Committee made cuts and adjustments to the revenue and expense budgets. Departments were given an opportunity to review budget cuts/adjustments with the Town Manager and Assistant Town Managers.

May 2023

In early May, the Town Manager presents the Supplemental Budget to the Mayor and Board of Commissioners. The Supplemental Budget is a snapshot of the Manager's Recommended Budget. During the Supplemental Budget presentation, the Town Manager demonstrates the alignment between the Operating Budget and the Strategic Plan. At the Mid May Board of Commissioners' Meeting, the Manager's Recommended Budget is presented to the Board of Commissioners for review. The Recommended Budget presentation details the formulation of the operating budget funds, and the schedule of the remaining budget process. The document's purpose is to present to the Board a comprehensive picture of proposed operations for the next year. The Board schedules workshops with staff to discuss the implications or adding/deleting budget requests.

June 2023

At least ten days before the public hearing, a public notice of the hearing's time and place, along with a copy of the recommended budget, is published. A public hearing on the recommended budget is held during the first Board Meeting in the month of June. The Board of Commissioners reviews any public comments and adopts the operating budget by ordinance with such modifications or statements as the Board deems advisable, on or before June 30.

Fiscal Year 2024

The implementation of the approved budget officially begins on July 1 and ends on June 30 of the following year. During implementation, staff responsibly delivers services while maintaining financial accountability. Ongoing monitoring of expenditures and revenues throughout the fiscal year is a responsibility shared by departments, the Town Manager, and the Finance Department. The Finance Department ensures that charges are entered and that payments are appropriated properly in compliance with North Carolina General Statute 159-28.

Proposed Budget Calendar

Fiscal Year 2024

October 20-21	Board of Commissioners Retreat
November 30	Begin submissions to TI for new projects/purchases for the FY2024 year
November 30	Due Date for Facilities Improvement Requests
November 30	CIP requests due to the Budget Department
November 28- December 16	Personnel development process
December 1 – February 17	Budget entry into financial system
December 7	TI Governance Committee Prioritization Meeting
December 16	Deadline to submit vehicles to the Fleet Department for replacement evaluations
December 19	Budget Entry Workshop (not required)
January 10	CIP In-House Staff Retreat and Strategic Plan Review
January 3 – January 27	Construction project budget review process
January 3 – January 27	Technology project budget review process
January 17 – January 20	Revenue and fee schedule discussion meetings (Revenue generating departments only)
January 20	Deadline to submit forms to Technology & Innovation Department for personnel and maintenance related items to be included in TI budget
January 23 – January 27	Department meetings to verify and align budget requests between Technology, Facilities, and departments
February 1	Deadline to Submit all Personnel Requests to Human Resources
February 3	Budget Entry Workshop (not required)
February 10	All Fee Schedule Changes Due
February 17	Deadline to enter expenditure requests and revenue projections (for revenue generating departments) in financial system
February 22	“First Looks” meeting with Town Managers
March 27 – March 31	Departmental budget presentations with Town Manager(s)
April 3 – April 6	Town Manager(s) Departmental Budget Reviews & Discussions

April 18	Town Manager presents Manager's Proposed Budget to Department Heads
May 2	CIP updates due
May 8-9	Budget Presentation Review Sessions with Department Heads
May 10 – May 11	Board of Commissioners Budget Workshop
May 15	Manager's Recommended Budget Presentation to Board of Commissioners
June 5	Budget Public Hearing & Adoption
July 1	Fiscal Year 2024 Begins

INTERNAL FINANCIAL POLICIES & PROCEDURES

It is the Town's policy that the operating budget be prepared in accordance with General Accepted Accounting Principles, the standards created by GFOA, and North Carolina General Statutes. The Town creates financial policies to meet the following objectives:

- To link long-term financial planning with short-term daily operations.
- To maintain a stable financial position.
- To ensure Board-adopted policies are implemented in an efficient and effective manner.
- To protect the Town from an emergency fiscal crisis.
- To ensure the highest possible credit and bond rating by meeting or exceeding the requirements of bond rating agencies through sound, conservative financial decision making.

REVENUE POLICY

The Town seeks to implement a diversified tax base that will ensure reasonable stability for operations at continuous service levels, and a policy that will provide the necessary elasticity to quickly respond to increased service demands. Revenue management includes within its focus an ongoing process of reviewing and analyzing each revenue source to ensure that proceeds from each source are at an optimum level. Every attempt will be made to project revenues within a reasonable amount in comparison to the revenues' final actual earnings. Revenue projections are based on historical trends, growth patterns, and the economy. To meet these objectives the Town observes the following guidelines:

Ad Valorem Tax (Property Tax) As provided by the North Carolina Local Budget and Fiscal Control Act, estimated revenue from the Ad Valorem Tax levy will be budgeted as follows:

- Assessed valuation will be estimated based on historical trends, growth patterns, and anticipated construction.
- The estimated percentage of collection will not exceed the percentage of the levy realized in cash as of June 30 during the preceding fiscal year, in accordance with state law.
- The tax rate will be set each year based on the cost of providing general governmental services and paying debt service. Consideration will be given to future net revenue requirements for capital improvement projects, operational expenditure impacts, and debt service.

User Fees

The Town sets fees that will maximize user charges in lieu of Ad Valorem Taxes for services that can be individually identified and where the costs are directly related to the level of service. An emphasis of user fees over Ad Valorem Taxes results in the following benefits:

- User fees are paid by all users, including those users exempt from property taxes.
- User fees can avoid subsidization in instances where the service is not being provided to the general public.
- User fees are a means of rationing the provision of certain services.
- User fees for certain services can be justified equitably and efficiently, by producing information on the demand level for services and by helping to make the connection between the amount paid and the service received.
- User fees are estimated based on historical trends and anticipated user volume.

Grant Funding

Grant funding may be used for a variety of purposes including 1) current Town operations, 2) a departmental long-range plan, 3) a capital project identified in the CIP, 4) regulatory requirement, or 5) opportunities to address the mission and goals of the Town. Staff will pursue opportunities for grant funding. Any awarded funds will be accepted only after Board review and approval.

Other Revenue

All other revenue will be programmed through the annual budget process to meet the Board's goals and objectives.

EXPENDITURE POLICY**Budget Management**

In accordance with NCGS §159-8(a) the Town operates under a balanced budget that is defined as the sum of net revenues and appropriated fund balances equal to appropriations. Expenditure budgets are reviewed by staff, the Town Manager, and Board prior to adoption and are monitored by the Finance Department and Town Manager throughout the fiscal year. Budgeted expenditures are only spent for their categorical purpose for which they were intended. Budget adjustments are made on a need only basis through-out the year. No appropriations of debt proceeds will be spent except for the purpose for which the debt was issued.

Interfund Transfer

Interfund transfers are allowed for the allocation of direct or indirect costs of services rendered by one fund to another.

RESERVE POLICY**Reserve for State Statute**

In accordance with state statute, appropriated fund balance in any fund will not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts.

Unreserved Fund Balance

The Town will maintain an unallocated fund balance in operating funds. These funds will be used to avoid cash flow interruptions, generate interest income, eliminate the need for short-term borrowing, assist in maintaining an investment grade bond rating, provide funding flexibility for unanticipated needs and opportunities and sustain operations during unanticipated emergencies and disasters. The level of reserve will be determined based on anticipated future funding needs, historical trends, growth patterns, the economy and contractual obligations, including bond covenants.

FUND BALANCE POLICY

Unreserved, undesignated fund balance is funds that remain available for appropriation by the Board after all commitments for future expenditures, required reserves defined by State Statutes, and previous Board designations have been calculated. The Town will define these remaining amounts as “available fund balance.” Available fund balance at the close of each fiscal year should be no less than 20% of the total annual operating budget of the Town. If the unassigned fund balance level exceeds 35% of the General Fund subsequent year’s budgeted expenditures and outgoing transfers, the Chief Financial Officer may recommend to the Board of Commissioners that a budget amendment be adopted to move the amount above 35% to a capital project fund.

The Board may, from time-to-time, utilize funds reducing fund balance available below the 20% policy but in no case below 10% except in extreme emergency for the purpose of providing for:

- A revenue shortfall.
- Dealing with a natural disaster or other event that threatens the health or safety of residents.
- Taking advantage of an unforeseen significant opportunity that may be otherwise lost to the community.
- To protect the long-term fiscal security of the Town.

If available fund balance at close of a fiscal year is below 20%, the Board will adopt a plan as part of the following year’s budget process to restore the fund balance available to the policy level within 36 months from the date of the budget adoption. If restoration cannot be accomplished within such time period without severe hardship to the Town, then the Board will establish a different but appropriate time period. If available fund balance at close of a fiscal year is in excess of 20%, the Board may appropriate or designate the excess for one-time capital expenditures, economic development-related expenditures, or transfer the excess to a Capital Reserve Fund.

CAPITAL IMPROVEMENT PLAN

The Town will update and adopt annually a five-year capital improvement plan (CIP), including the upcoming capital budget and a five-year projection of capital needs detailing the estimated cost, description, and anticipated funding sources for capital projects. The CIP will also take into consideration the operating impact that capital improvements will have on operating funds.

The first year of the five-year CIP will be the basis of formal fiscal year appropriations during the annual budget process. If new project needs arise during the year, a budget amendment identifying both funding sources and project appropriations will be utilized to provide formal budgetary authority for the subject projects. For the purpose of the Town’s internal accounting system, items costing more than \$5,000 are defined as capital outlay, and the CIP generally addresses those capital assets with a value of more than \$50,000 and a useful life of over five years and vehicles over \$35,000.

Capital Formation: Financing Sources

The Town acknowledges pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in excess of the aforementioned Local Government Commission guidelines may be used for financing.

Impact on Future Budgets

The Town strives to reduce recurring capital expenditures whenever possible by scheduling routine maintenance on existing capital. In this budget, nonrecurring capital expenditures were included without having to negatively impact service delivery within departments, and in most cases, service delivery will either be extended or improved by these nonrecurring capital expenditures.

ACCOUNTING/FINANCIAL REPORTING POLICY

- The Town will establish and maintain its accounting systems according to the North Carolina Local Budget and Fiscal Control Act. Financial systems will be maintained to monitor expenditures and revenues.
- All records and reporting will be in accordance with Generally Accepted Accounting Principles (GAAP).

The basis of accounting within governmental fund types is modified accrual. Under this method of accounting, revenue is recorded when measurable and available and expenditures are recorded when incurred.

The Town will place emphasis on maintenance of an accounting system which provides strong internal budgetary and accounting controls designed to provide reasonable, but not absolute, assurance regarding both safeguarding of assets against loss from unauthorized use of disposition and the reliability of financial records for preparing financial statements and reports.

An annual audit will be performed by an independent public accounting firm which will issue an opinion on the annual financial statements, with a management letter detailing areas that need improvement. Auditing services will be evaluated and selected through a competitive proposal process. The budget reflects the Audit's individual and combined funds of actual revenues and expenditures in comparison to adopted budgets, thus using modified accrual accounting to display this information over multiple fiscal years. Full disclosure will be provided in all regulatory reports, financial statements, and bond representations.

The Town will establish and maintain an inventory of capital assets to account for the Town's property. Reports of these inventories and depreciation of all fixed assets will be made in accordance with current governmental accounting standards.

CASH MANAGEMENT PROCEDURE

The purpose of the Town's cash management procedure is to provide guidelines to maximize the use of public moneys in the best interest of the public.

Receipts

Cash receipts will be collected as expediently as reasonably possible to provide secure handling of incoming cash and to move these moneys into interest bearing accounts and investments. All incoming funds will be deposited daily as required by G.S. 159-32. Deposits will be made in such a manner as to receive credit for the day's interest.

Cash Disbursement

The Town's objective is to retain moneys for investment for the longest appropriate period. Disbursements will be made shortly in advance or on the agreed-upon contractual date of payment unless earlier payment provides a greater economic benefit to the Town. All checks require two signatures: Chief Financial Officer and the Town Manager.

TRANSFER AND AMENDMENT POLICY

The Town Manager is authorized to transfer funds from line item within a department's budget and from department to department within a fund without increasing or decreasing appropriation in said fund. The Town Board must approve fund transfers from one fund to another and any increases or decreases to a fund.

PURCHASING AND CONTRACTING POLICY

A pre-audit certificate, signed by the Chief Financial Officer, will appear on any contract, agreement, or purchase order before it becomes an obligation of the Town, in accordance with G.S. 159-28(a).

All purchases will be in accordance with North Carolina General Statutes. The purchasing process will be a hybrid system of responsibility shared by the requesting department and the Purchasing Manager and Contracts Manager. No officer or employee of the Town who is charged with preparing plan, specifications, or estimates for public contracts, awarding or administering contracts, or inspecting or supervising construction will receive a gift or favor from any contractor, subcontractor, or supplier who has a contract with the Town, has performed under such a contract within the past year, or anticipates bidding on such a contract in the future.

Furthermore, the Town may directly, or indirectly, enter into a contract for the provision of goods and/or services with any employee(s) of the Town or any businesses in which a Town employee has ownership, if the employee(s) has no bearing on the decision to award the contract.

The Town will participate in a program that allows for the opportunity to purchase under state contracts and in cooperative agreements with other governmental units. Encumbrances will be recorded as obligations for budgetary control.

Surplus property will be disposed of in accordance with North Carolina General Statutes. The Purchasing Manager may declare surplus on any item of excess personal property reported in writing by a department with both the Chief Financial Officer and the department manager estimating its value to be less than the amount specified in G.S. 160A-266. Before final disposition is made, the department will notify other departments of the availability of any excess items considered fit for possible re-utilization. All items will be disposed of in order to secure the fair value for the Town and to accomplish the disposal efficiently and economically.

INVESTMENT PROCEDURE

The purpose of this investment procedure is to guide the Town in managing cash on hand, to preserve principal and generate income to provide cash for daily operational and capital needs.

The Town shall manage all investments in a manner consistent with and in compliance with applicable law and regulation.

This investment procedure applies to all financial assets of the Town and is specifically subject to all the provisions and applicable laws and regulations. The investment portfolio of the Town shall be designed to attain a rate of return (yield) consistent with investments allowed under applicable laws and regulations while minimizing risk (safety) and retaining liquidity.

DEBT MANAGEMENT PROCEDURE

Sound debt procedures set forth the parameters for issuing debt and provide guidance to decision makers regarding the timing and purpose for which debt may be issued, types and amounts of permissible debt, method of sale that may be used and structural features that may be incorporated. The debt procedures should recognize a binding commitment to full and timely repayment of all debt as an intrinsic requirement for entry into the capital markets. The Town will strive to maintain debt funding flexibility to maximize capacity for both identified and unanticipated capital needs and opportunities. Adherence to debt procedures ensures that a government maintains a sound debt position and that credit quality is protected. Advantages of debt procedures are as follows:

- Enhances the quality of decisions by imposing order and discipline.
- Promotes consistency and continuity in decision making.
- Rationalizes the decision-making process.
- Identifies objectives for staff to implement.
- Demonstrates a commitment to long-term planning objectives.
- Is regarded positively by rating agencies in reviewing credit quality.
- Provide essential quality services to current and future citizens.

It is the procedure of the Board: (a) to periodically approve the issuance of debt obligations on behalf of the Town to finance the construction or acquisition of infrastructure and other assets for the purpose of meeting its governmental obligations to its residents; (b) to approve the issuance of debt obligations to refund outstanding debt when indicated by market conditions or management considerations; (c) that such debt obligations are issued and administered in such a manner as to ensure and sustain the long-term financial integrity of the Town, to achieve the highest possible credit rating and to preserve and enhance the quality of life, safety and welfare of its citizens.

Debt issuance will not be used to finance current operations or normal maintenance. Capital projects financed through the issuance of bonds will be financed for a period not to exceed the expected useful life of the project. The Town will strive to maintain its annual debt service costs at a level no greater than 15% of the general fund expenditures, including installment purchase debt. The general obligation debt of the Town will not exceed 8% of the assessed valuation of the taxable property of the Town.

Total General and Capital Investments Funds	\$ 103,609,136
15% of General Fund Expenditures	\$ 15,541,370
FY 23-24 General Fund Debt Services	\$ 7,912,984
8% of Assessed Valuation of Taxable Property	\$ 1,005,074,755
Total Remaining General Obligation Debt	\$ 52,115,000

Whenever possible, the Town will first attempt to fund capital projects with grants or developer contributions. The types of debt currently used by the Town include general obligation bonds, revenue bonds, and installment purchase agreements. The Town may pursue other methods of financing based upon the direction of the Town Manager and approval of the Board. The Town will only use debt instruments, which are approved for local government.

CAPITAL PROJECT BUDGET ORDINANCES

A Capital Project Ordinance authorizes a major capital expenditure and continues in effect for the life of the project. These capital projects are characterized by spanning over multiple years. The ordinance specifies the funding and expenditures for the project.

Because the Capital Project Ordinance runs the length of the project and not the fiscal year, the budget is not reported within the FY 2023-2024 budget ordinance. Therefore, these ordinances do not have to be adopted each fiscal year.

The following Capital Project Ordinances were adopted by the Board of Commissioners prior to the adoption of the FY 2023-2024 Operating Budget.

Capital Project Ordinances	Total Budget *
Brawley School Road Widening	\$ 105,596
Cornelius Rd Park Phase III ***	345,000
Dye Creek Greenway	4,857,000
Dye Creek Greenway Loop	310,000
East-West Connector**	5,676,615
East-West Connector Phase II	226,332
Faith Road/ NC 115	5,166,233
Fire Station 6	5,193,148
Fire Station 7**	1,457,120
Langtree/115 Intersection	654,931
Liberty Park Phase II	9,519,541
Mazeppa Flyover	1,786,995
Mazeppa Park Field	2,427,750
Mill Village Street Improvements	3,580,433
Moor Park Renovations	100,000
Moore Avenue Pedestrian Project	400,000
NC 801/NC 150	4,951,483
Police Headquarters	19,869,816
Skate Park Redesign	3,003,557
Timber Road Extension	750,000
Town Hall Annex	2,461,150
Traffic Unit	418,277
West Wilson Avenue Improvements	5,682,333
Center Avenue Culvert Project	700,296
Catawba Avenue Infrastructure	1,500,000
Mill Village Stormwater Improvements - Phase II	1,255,216
Elevated Storage Tank Northeast	1,277,500
Mazeppa Parallel Waterline	673,200
Mill Village - Water/Sewer Improvements - Phase II	6,633,189
New Reed Creek Pump Station	423,000
Northside Forcemain and Pump Station	22,024,177
South Iredell Forcemain	2,050,000
Water Treatment Plant I - Clearwell	1,510,150
Wastewater Expansion Permitting	340,000
Total	\$ 117,330,038

* as of May 9, 2023

**Project also has funding available in Capital Reserve
Total in Reserve for Specified Projects \$16,484,936

The following amendments to the Capital Project Ordinances will occur on July 1, 2023. The General Fund will transfer funds to the following project ordinances: North Main Street Sidewalk Extension, Moore Avenue Pedestrian Improvements, MGSD Sidewalk Package, Center Avenue, Liberty Village Master Plan, Langtree Corridor Improvements, Downtown Greenway, Neighborhood Park Improvements, Traffic Unit, and Downtown Transportation Improvements. The Utility Fund will transfer funds to the following project ordinances: Reed Creek Pump Station, SCADA Upgrades Project, and Wastewater Expansion Permitting Project.

General Capital Project Ordinances	Transfer from FY2024 Budget	Total Budget
North Main Street Sidewalk Ext. - Design	\$ 27,500	\$ 27,500
Moore Ave. Pedestrian Improvements	100,000	500,000
MGSD Sidewalk Package - Design	140,750	140,750
East Center Ave. Two-Way Bicycle Facility*	150,000	150,000
Liberty Village Master Plan	150,000	150,000
Langtree Corridor Improvements - Design	218,200	218,200
Downtown Greenway - Design	250,000	250,000
Neighborhood Park Improvements	250,000	250,000
Traffic Unit (Traffic Management Software)	500,000	918,277
Downtown Transportation Improvements	588,000	588,000
East Center Ave. Shared Use Path Segment*	740,000	740,000
Mazeppa Flyover	1,054,200	2,841,195
Total	\$ 4,168,650	\$ 6,773,922

* included in the Center Avenue Project

Utility Capital Project Ordinances	Transfer from FY2024 Budget	Total Budget
Reed Creek Pump Station	1,903,500	1,903,500
SCADA Upgrades	550,000	550,000
Wastewater Expansion Permitting Project	1,000,000	1,000,000
Total	\$ 3,453,500	\$ 3,453,500

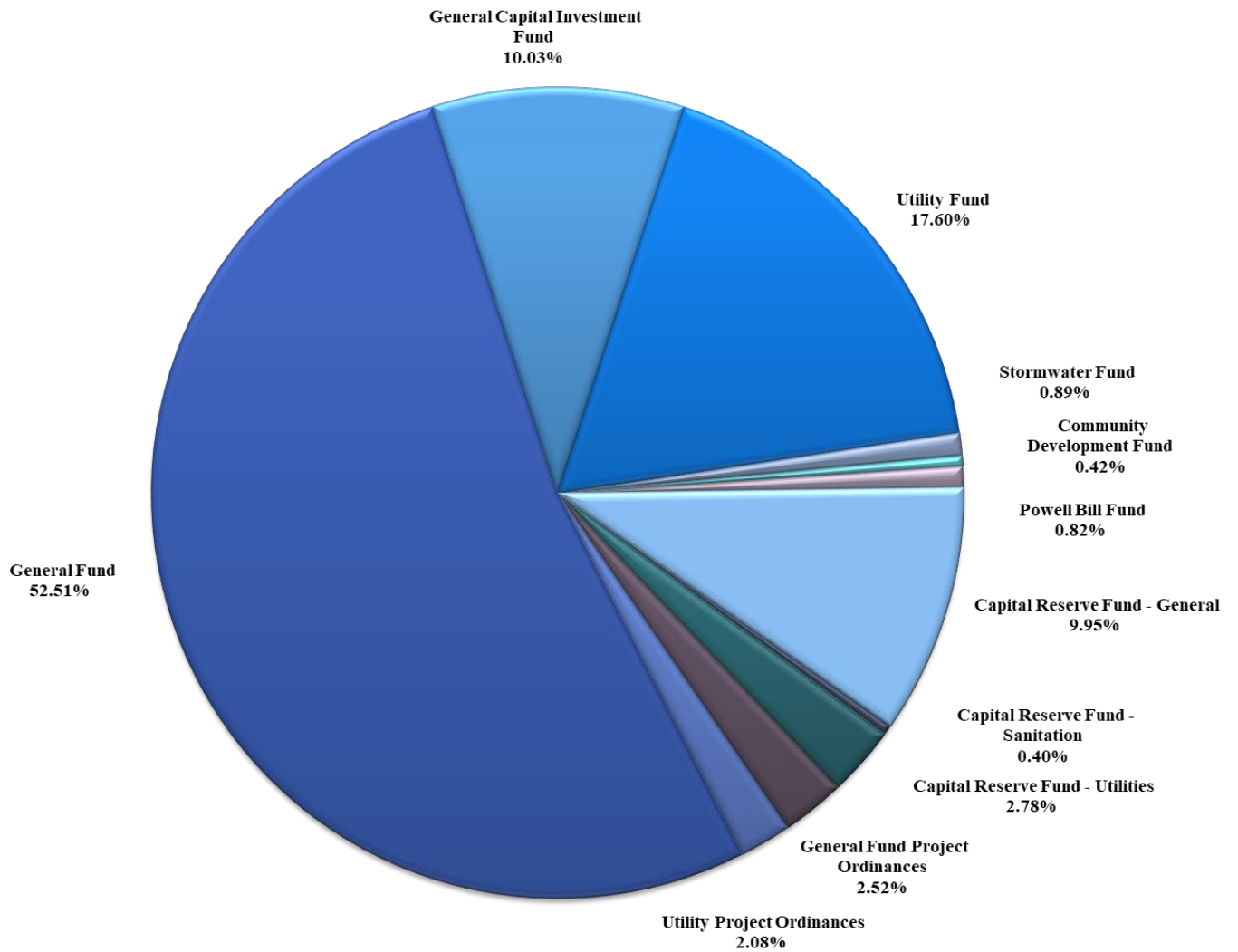
FISCAL YEAR 2023-2024 FUND SUMMARY

TOTAL REVENUES - ALL FUNDS	ACTUAL			APPROVED 2022-2023	2023-2024 BUDGET		
	2019-2020	2020-2021	2021-2022		REQUESTED	RECOMMENDED	APPROVED
General Fund	\$ 156,285,242	\$ 77,839,013	\$ 87,657,320	\$ 79,654,937	\$ 90,423,974	\$ 86,992,706	\$ 86,992,706
General Capital Investment Fund	-	-	-	17,029,825	23,544,709	16,616,430	16,616,430
Utility Fund	43,364,037	64,263,931	27,622,700	29,856,943	29,162,199	29,162,199	29,162,199
Stormwater Fund	1,911,132	1,895,481	1,284,390	3,300,013	1,482,495	1,482,495	1,482,495
Community Development Fund	214,091	245,297	103,411	1,415,350	697,352	697,352	697,352
Powell Bill Fund	1,052,019	1,018,265	1,018,265	1,373,391	1,351,983	1,351,983	1,351,983
American Rescue Plan Fund	-	-	-	10,000,000	-	-	-
Fleet Replacement Fund	-	-	2,301,702	2,301,702	-	-	-
Capital Reserve Fund - General	-	-	-	3,312,288	16,484,936	16,484,936	16,484,936
Capital Reserve Fund - Sanitation	500,000	500,000	500,000	180,000	656,400	656,400	656,400
Capital Reserve Fund - Utilities	7,159,492	4,489,225	1,600,172	6,187,087	4,600,000	4,600,000	4,600,000
General Fund Project Ordinances	-	5,317,214	22,651,318	4,613,503	4,168,650	4,168,650	4,168,650
Utility Project Ordinances	-	49,245	26,456,048	6,393,850	3,453,500	3,453,500	3,453,500
TOTAL	\$ 210,486,013	\$ 155,617,671	\$ 171,195,326	\$ 165,618,889	\$ 176,026,198	\$ 165,666,651	\$ 165,666,651

TOTAL EXPENDITURES - ALL FUNDS	ACTUAL			APPROVED 2022-2023	2023-2024 BUDGET		
	2019-2020	2020-2021	2021-2022		REQUESTED	RECOMMENDED	APPROVED
General Fund	\$ 137,264,477	\$ 64,636,305	\$ 76,714,580	\$ 79,654,937	\$ 90,423,974	\$ 86,992,706	\$ 86,992,706
General Capital Investment Fund	-	-	-	17,029,825	23,544,709	16,616,430	16,616,430
Utility Fund	48,046,081	69,079,896	20,433,518	29,856,943	29,162,199	29,162,199	29,162,199
Stormwater Fund	893,969	3,693,210	1,956,092	3,300,013	1,482,495	1,482,495	1,482,495
Community Development Fund	25,750	283,700	40,366	1,415,350	697,352	697,352	697,352
Powell Bill Fund	920,621	1,004,319	1,004,319	1,373,391	1,351,983	1,351,983	1,351,983
American Rescue Plan Fund	-	-	-	10,000,000	-	-	-
Fleet Replacement Fund	-	-	-	2,301,702	-	-	-
Capital Reserve Fund - General	-	-	6,551,462	3,312,288	16,484,936	16,484,936	16,484,936
Capital Reserve Fund - Sanitation	157,155	446,190	585,990	180,000	656,400	656,400	656,400
Capital Reserve Fund - Utilities	1,600,000	8,000,000	-	6,187,087	4,600,000	4,600,000	4,600,000
General Fund Project Ordinances	-	11,043,097	32,004,594	4,613,503	4,168,650	4,168,650	4,168,650
Utility Project Ordinances	-	4,912,784	10,567,838	6,393,850	3,453,500	3,453,500	3,453,500
TOTAL	\$ 188,908,053	\$ 163,099,501	\$ 149,858,759	\$ 165,618,889	\$ 176,026,198	\$ 165,666,651	\$ 165,666,651

INTRAGOVERNMENTAL SERVICE FUNDS	ACTUAL			APPROVED 2022-2023	2023-2024 BUDGET		
	2019-2020	2020-2021	2021-2022		REQUESTED	RECOMMENDED	ADOPTED
Fleet Replacement Plan	\$ -	\$ -	\$ -	\$ 2,301,702	\$ 820,075	\$ 820,075	\$ 820,075
Self-Insured Health Plan	-	-	-	-	7,622,000	7,622,000	7,622,000
TOTAL	\$ -	\$ -	\$ -	\$ 2,301,702	\$ 8,442,075	\$ 8,442,075	\$ 8,442,075

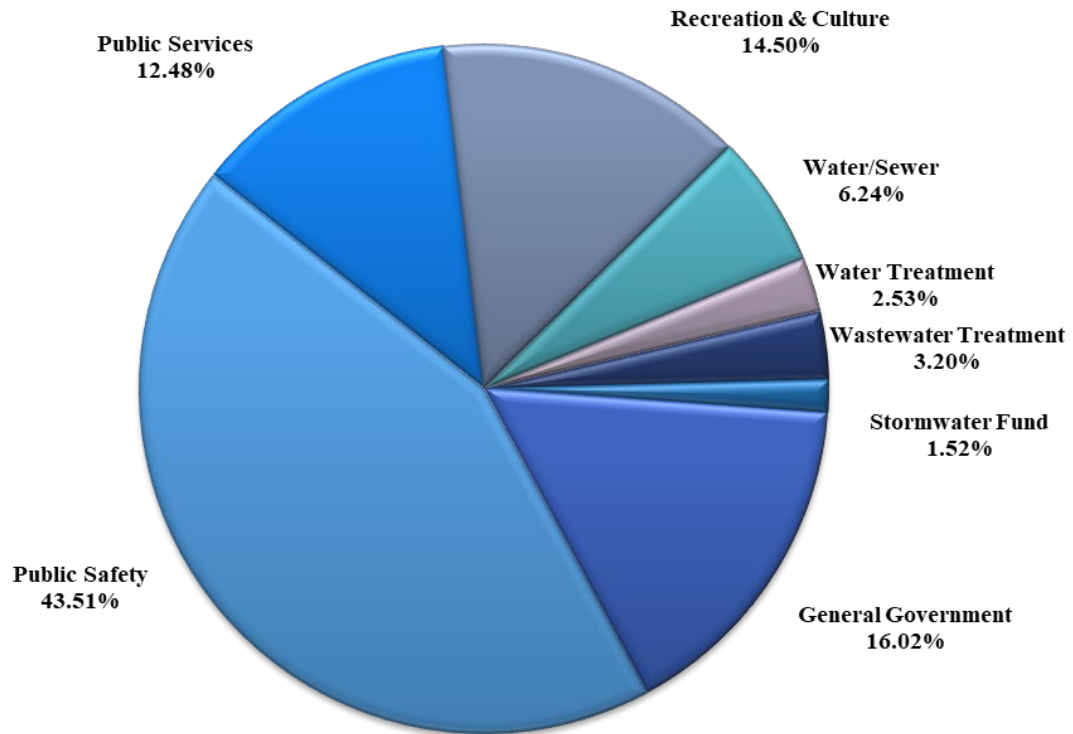
2023-2024 Approved Budget



ALL BENEFITED POSITION TOTALS BY FUNCTIONAL AREA

Fund	Function	Funded Benefited Positions						Requested	Recommended	Approved
		FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024		
General Fund	General Government	47	56	58	62	70	76	101	95	95
	Public Safety	206	209	211	219	228	238	267	258	258
	Public Services/Works	63	65	66	67	69	71	74	74	74
	Recreation & Culture	72	70	70	71	77	81	89	86	86
Utility Fund	Water/Sewer	32	34	34	35	35	35	37	37	37
	Water Treatment	13	13	14	15	15	15	15	15	15
	Wastewater Treatment	19	19	19	19	19	19	19	19	19
	Stormwater Fund	4	5	5	6	7	9	9	9	9
Total		456	471	477	494	520	544	611	593	593

TOWN-WIDE PERSONNEL BREAKDOWN



FUND MATRIX

Departments	Operating Funds			Capital Investment	Shared Revenue Funds		Reserve Funds				Internal Service			Multi-Year Project Ordinances		Totals by Department
	General	Utility	Stormwater		Powell	Community Development	General Cap Res - Sanitation	General Capital Reserve Fund	Utility Capital Reserve Fund	Fleet Replacement Plan	Self-Insured Health Plan	General Project Ordinances	Utility Project Ordinances			
Board of Commissioners	511,261			-												511,261
Manager's Office	957,754			-												957,754
Communications & Marketing	503,796			-												503,796
Legal	732,535			-												732,535
Finance	3,722,660			-												3,722,660
Human Resources	2,620,299			-												2,620,299
Risk Management	2,141,143			-							7,622,000					10,242,299
One Mooresville Center	343,171															2,141,143
Innovation & Technology	5,238,798			390,000												343,171
Planning & Community Development	2,717,678			-		697,352										5,238,798
Building Inspections	1,344,770			88,000												5,628,798
Police	17,434,509			1,699,847												3,415,030
Fire	15,521,377			1,808,933				5,000,000								1,432,770
Public Services Administration	812,381			-												19,134,356
Engineering	787,210			-												22,330,310
Streets	2,630,020			2,096,966	1,351,983			4,899,423				3,018,650				812,381
Sanitation	2,776,943			686,400			656,400									787,210
Fleet Maintenance	1,300,623			61,800						820,075						13,997,042
Traffic & Transportation	663,149			-								500,000				4,119,743
Facility Maintenance	1,880,997			47,000												2,182,498
Non-Department	7,105,549			9,202,984												1,163,149
Recreation Administration	1,385,002			-					6,585,513							1,927,997
Park Services	2,477,185			201,500												16,458,533
Athletic Services	1,261,940			-												8,470,515
Charles Mack Citizen Center	1,023,171			200,000												2,678,685
Winnie Hooper Center	288,043			-												1,261,940
War Memorial Center	841,730			85,000												1,223,171
Selma Burke Center	410,421			-												288,043
Arts & Events	1,170,475			-												926,730
Special Facilities/Programs	420,176			-												410,421
Golf Operations	2,308,303			48,000												1,170,475
Library	3,659,637			-												420,176
Water Sewer Administration		12,649,372														2,356,303
Meter Reading		849,392							4,600,000							3,659,637
Line Maintenance		3,928,088														17,249,372
Pump Maintenance		966,789														849,392
Water Treatment		5,601,499														3,928,088
Wastewater Treatment		5,167,059														1,903,500
Stormwater			1,482,495													550,000
Totals by Fund/Ordinance	86,992,706	29,162,199	1,482,495	16,616,430	1,351,983	697,352	656,400	16,484,936	4,600,000	820,075	7,622,000	4,168,650	3,453,500	174,108,726		

GENERAL FUND – BUDGET SUMMARY

The General Fund is the main operating fund for the Town of Mooresville. It was established to account for all financial resources except those required by state law, local ordinance, and generally accepted accounting principles to be accounted for in another fund. General Fund revenues primarily include property taxes, state shared revenues, sales taxes, permits and fees. The major operating activities include general government, public safety, transportation, environmental protection, and culture and recreation.

Summary

The Recommended General Fund operating budget for FY 2023 - 2024 is a \$7,337,769 or 9.21% increase compared to the FY 2022-2023 approved operating budget. The General Fund continues to support the delivery of high-quality core services to our residents, businesses, and visitors. The FY 2024 budgets shows significant growth due to the following staffing needs and projects as identified in the Town's strategic plan:

- Communications & Marketing Specialist
- Budget Analyst
- Human Resources Generalist
- Network Technician
- Construction Inspector
- Engineering Technician
- Permit Technician Supervisor
- Erosion Sediment Inspector
- Senior Building Code Officials (2)
- Building Code Officials (8)
- Police Officer (1 SRO)
- Firefighters (12)
- Facilities Specialist
- TMC Operator/Signal Timing Engineer
- Park Services Maintenance Technician II (3)
- Park Services Maintenance Technician III
- Recreation Assistant – Therapeutic
- Installment Financing -Parking Deck
- North Main Street Sidewalk – Design
- Moore Avenue Pedestrian Improvements Right-of-Way Purchase
- MGSD Sidewalk Package Design
- East Center Avenue Two-Way Bicycle Facility
- Liberty Village Master Plan
- Self-Insured Health Fund Establishment
- Langtree Corridor Improvements – Design
- Downtown Greenway – Design
- Neighborhood Parks Improvement Plan
- Traffic Management – Software and Technology
- Downtown Transportation Improvement
- East Center Avenue Shared Use Path
- Mazeppa Flyover

The following table indicates the Town’s comparison of actual realized revenues to expenditures for the past five fiscal years and includes both the General and Capital Investment Funds:

	FY 2017-2018 Actual	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2021-2022 Actual	FY 2022-2023 Approved Budget	FY 2023-2024 Approved Budget
Operating Revenue	\$ 67,786,759	\$ 72,976,731	\$ 156,204,987	\$ 77,839,013	\$ 87,657,320	\$ 96,684,762	\$ 103,609,136
Operating Expenses	62,835,228	65,889,714	137,184,222	64,636,305	76,714,580	96,684,762	103,609,136
Revenues Over (Under) Expenditures	\$ 4,951,531	\$ 7,087,017	\$ 19,020,765	\$ 13,202,708	\$ 10,942,740	\$ -	\$ -

*Includes both General Operating and General Capital Investments

The revenue projections for the FY 2023 - 2024 budget are conservative in accordance with Town practice. The Town’s Finance staff prudently projects revenues to be assured those resources will be available to meet operating, debt and capital needs pursuant to “no deficiency” budget requirements by state statute.

Revenue Assumption and Analysis

General Fund revenues are based on various factors. These factors reflect substantial evaluation to determine which variables are the most reliable to the budget development process. The most notable resources considered include:

- Economic forecasts
- Information on property tax from Iredell County Tax Office
- Trends in revenue collection
- Information from the North Carolina League of Municipalities (NCLM) concerning municipal state-collected revenues
- Experiences and situations that affect the Town’s operation.

The following are the major revenue assumptions and analyses that were used in the development of the fiscal year 2023-2024 General Fund revenue budget:

Property Taxes

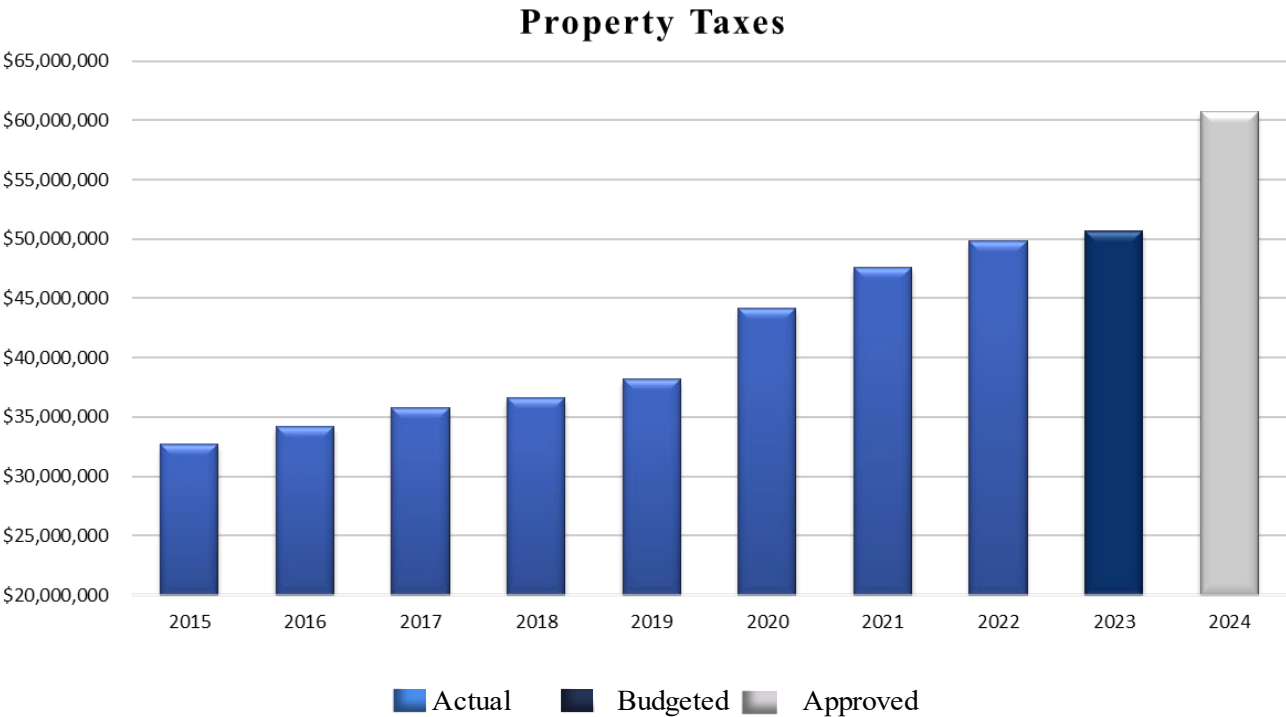
Property tax or ad valorem tax is the largest funding source for the General Fund, providing approximately 54% of the Town’s total FY 2023-2024 General Fund operating revenue. By North Carolina General Statutes, the estimated revenues from collection of property taxes shall not be greater than the percentage of levy realized in cash as of June 30 during the preceding fiscal year.

The following are descriptions of the various components of the tax base, real and personal properties, and public service values:

- **Real Property Values-** The projected value of real property for FY 2024 is \$10,667,000,000. The projected value reflects a net growth factor of 52.71%. This growth reflects the revaluation of properties by Iredell County Tax Assessor.
- **Personal Property Values-** This category includes business personal property and all re-licensed motor vehicles that are taxed under state law. The projected value for FY 2024 is \$1,864,890,000.
- **State Certified Values-** The State of North Carolina annually certifies the values of public utilities and transportation organizations whose asset base extends into many governmental jurisdictions across the state. Examples include Duke Energy, BellSouth, freight carriers, etc. The projected value for FY 2024 is \$77,000,000.
- **Discoveries, Penalties, Releases –** The projected value is \$5,000,000.

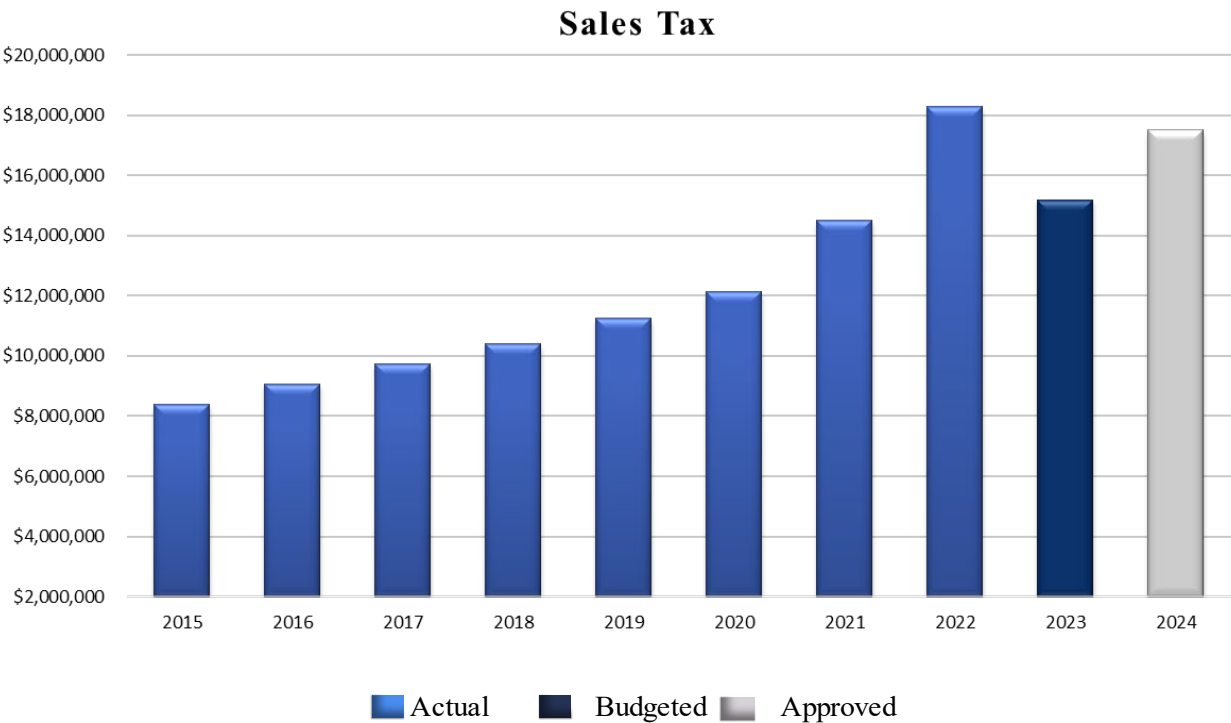
Ad Valorem taxes expected to be realized for FY 2024 assessed values reflects a \$.4836 tax rate per \$100 applied to a projected net tax base of \$12,613,890,000 with a collection rate of 99.60%, for an estimated revenue of \$60,750,000. The percentage of the levy actually realized in Fiscal Year 2022 was 99.60%. The total projected net tax base reflects a net growth factor of 43.80%.

Revenues generated from property taxes are budgeted in the General and General Capital Investment Funds.



Local Option Sales Tax

Local Option Sales Tax or Sales Tax is the second largest General Fund source of revenue. Sales Tax is added at the point of sale on most items purchased. Sales Tax is collected by the State of North Carolina and distributed to each county. Iredell County then distributes the revenue to each municipality on a per capita basis. Revenue from Sales Tax fund both the General Fund and the General Investment Fund.

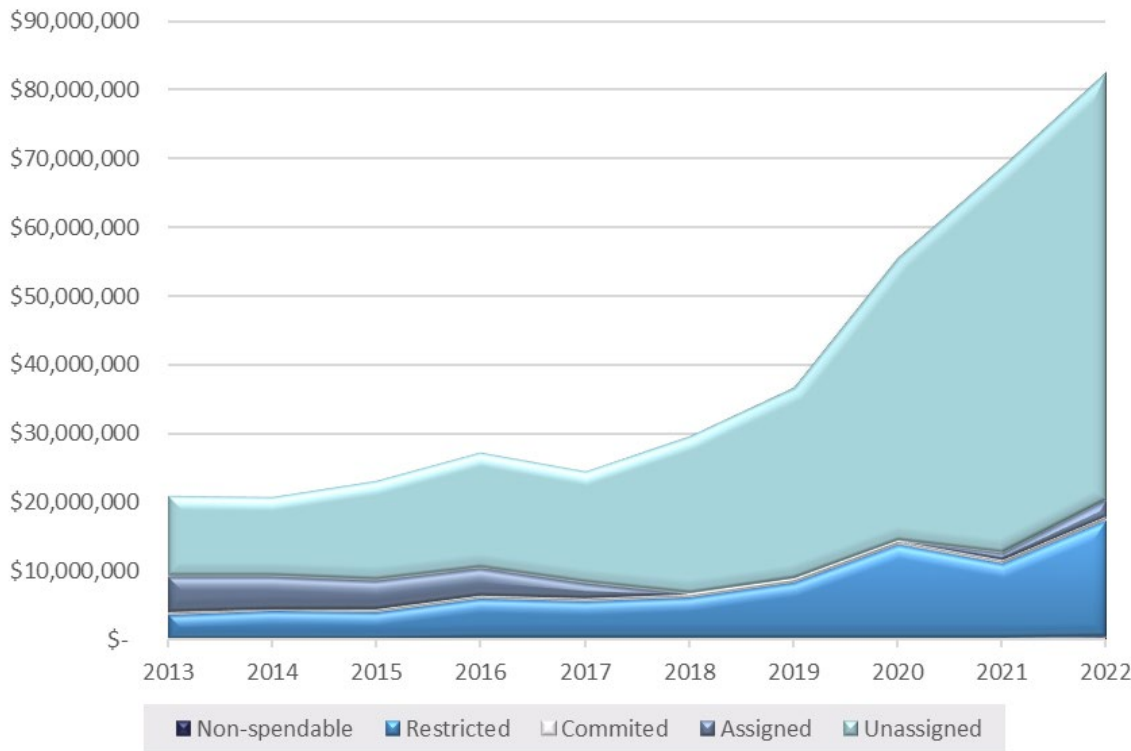


Fund Balance

Fund Balance is divided into five categories: non-spendable, restricted, committed, assigned and unassigned. Non-spendable fund balance includes amounts not in a spendable form or legally/contractually required to be maintained intact. Restricted fund balance includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law. Committed fund balance is the portion of fund balance that can only be used for specific purposes imposed by a majority vote by quorum of the Mooresville Board of Commissioners. Assigned fund balance is the portion of fund balance, assigned by the Board of Commissioners under direction of GASB 54 that the Town of Mooresville intends to use for specific purposes. Unassigned fund balance is the portion of fund balance that has not been restricted, committed, or assigned to specific purposes or other funds.

The North Carolina Local Government Fiscal Control Act mandates local governments to operate under a balanced budget where budgeted expenses must equal budgeted revenues and appropriated fund balance. Therefore, local governments have the authority to use unassigned fund balance as a source of revenue to balance their budgets. The FY2024 budget was balanced with an appropriation of \$3,018,650 in fund balance to fund the design and construction of capital projects.

Fund Balance



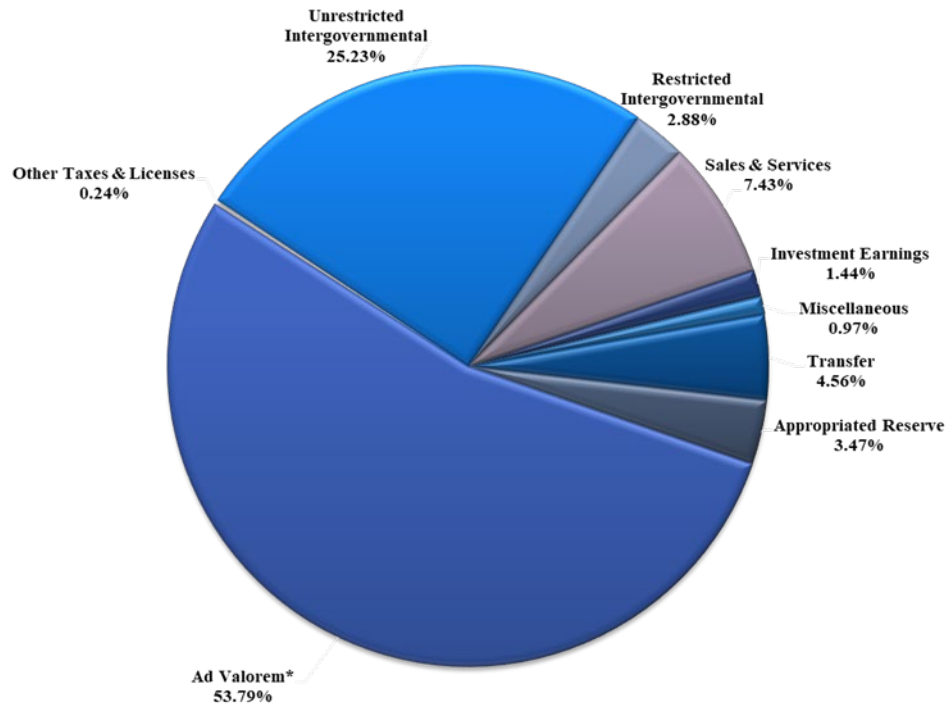
REVENUES BY MAJOR SOURCE (General Fund Operations)

	ACTUAL					APPROVED	RECOMMENDED	APPROVED
	2018	2019	2020	2021	2022	2023	FY 2023-2024	
Ad Valorem*	\$ 36,529,177	\$ 38,090,079	\$ 44,097,706	\$ 47,486,482	\$ 49,834,829	\$ 36,029,957	\$ 46,793,936	\$ 46,793,936
Other Taxes & Licenses	139,563	167,030	167,096	199,810	214,700	190,000	205,000	205,000
Unrestricted Intergovernmental	21,817,151	23,766,709	17,014,707	19,492,285	23,669,402	19,476,401	21,948,267	21,948,267
Restricted Intergovernmental	2,699,864	2,640,561	2,459,236	3,381,774	3,712,786	2,590,231	2,503,424	2,503,424
Permits & Fees	-	-	1,005,298	982,029	1,293,178	-	-	-
Sales & Services	4,607,651	5,597,258	4,120,411	4,750,657	5,181,539	4,760,000	6,460,400	6,460,400
Investment Earnings	851,626	1,738,438	1,153,441	32,326	240,646	100,000	1,250,000	1,250,000
Miscellaneous	452,471	328,017	362,475	951,249	1,129,020	644,638	844,719	844,719
Transfer	677,132	467,158	416,919	446,190	1,371,872	13,548,710	3,968,310	3,968,310
Appropriated Reserve	-	-	-	-	-	2,315,000	3,018,650	3,018,650
Reimbursement from Joint Agency	-	-	5,088,766	-	-	-	-	-
Sale of Capital Assets	12,124	181,480	64,483	116,211	1,009,348	-	-	-
Sale of Capital Assets - Special	-	-	80,254,449	-	-	-	-	-
TOTAL REVENUES	\$ 67,786,759	\$ 72,976,730	\$ 156,204,987	\$ 77,839,013	\$ 87,657,320	\$ 79,654,937	\$ 86,992,706	\$ 86,992,706

* Decrease in Ad Valorem Tax in General Fund FY 2023 is due to the creation of the Capital Investment Fund.

Revenues for FY 2023 and FY 2023-2024 reflect revenues used to fund the General Operations Budget

GENERAL FUND REVENUES



REVENUES BY MAJOR SOURCE (General Capital Investments)

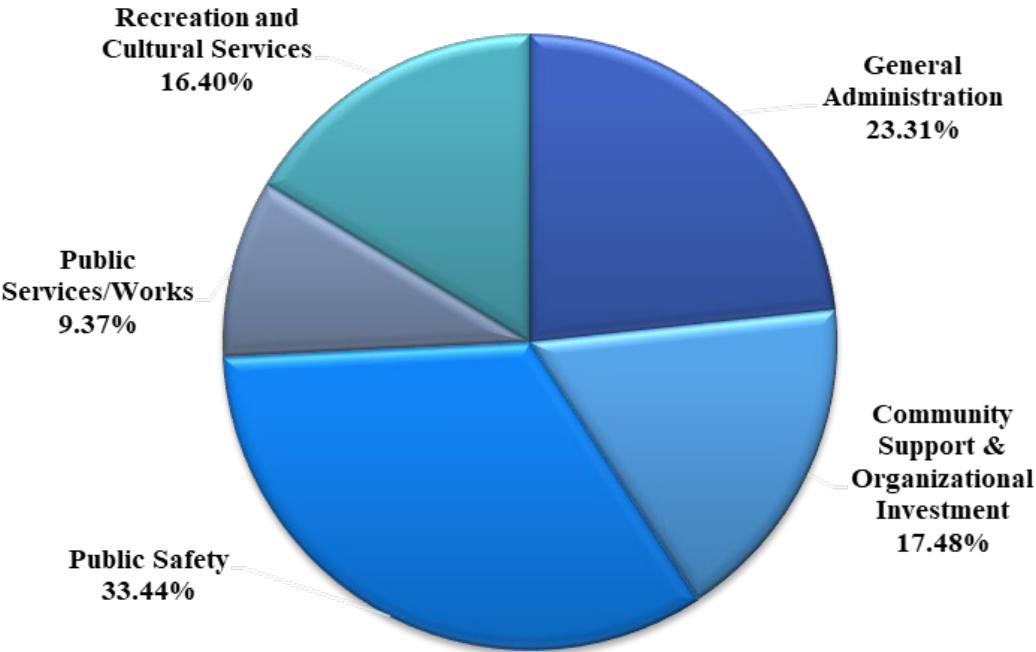
	APPROVED	REQUESTED	RECOMMENDED	APPROVED
	2023	FY 2023-2024		
Ad Valorem Taxes	\$ 14,670,043	\$ 20,884,343	\$ 13,956,064	\$ 13,956,064
Sales Tax	857,391	925,983	925,983	\$ 925,983
Miscellaneous Revenue	150,000	152,000	152,000	\$ 152,000
Transfer from General Fund	315,000	-	-	\$ -
Transfer from Sanitation Capital Reserve	180,000	656,400	656,400	\$ 656,400
Transfer from Powell	857,391	925,983	925,983	\$ 925,983
Total Revenues	\$ 17,029,825	\$ 23,544,709	\$ 16,616,430	\$ 16,616,430

Expenditure Assumptions and Analysis

While the Town of Mooresville’s budget contains multiple departments and divisions, each conducts Town governmental activities as part of a functional area. For example, the Fire and Police Departments are part of the functional area known as Public Safety, as both share the common theme of protecting citizens and property. The following functional areas are included in the General Fund:

- General Administration (\$23,239,862)
- Community Support & Organizational Investment (\$16,308,533)
- Public Safety (\$36,464,666)
- Public Services (\$11,815,492)
- Recreation and Cultural Services (\$15,780,583)

General Fund Functional Areas

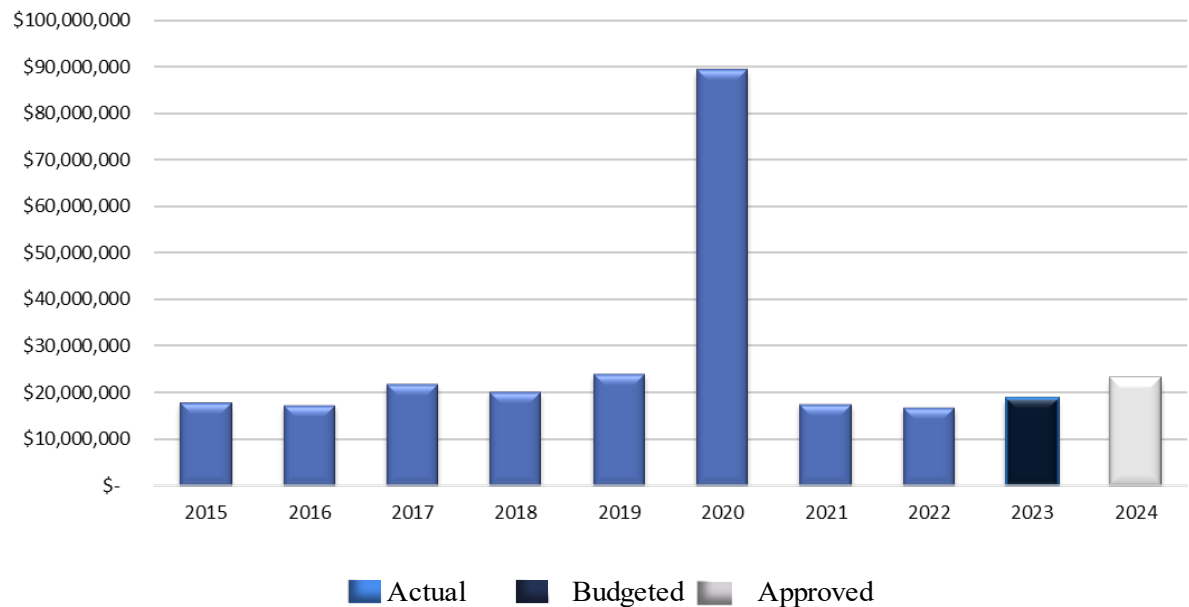


Totals for each functional area below reflect combined totals for the General Fund and General Capital Investment Fund.

General Administration

Included in the General Administration functional area are the departments for the Board of Commissioners, Manager’s Office, Communications & Marketing, Legal, Finance, Human Resources, Risk Management, One Mooresville Center Administration, Technology & Innovation, Planning and Community Development, Building Inspections, Facility Maintenance and Non-Department. The 2020 budget reflects the sale of a town-owned communications system.

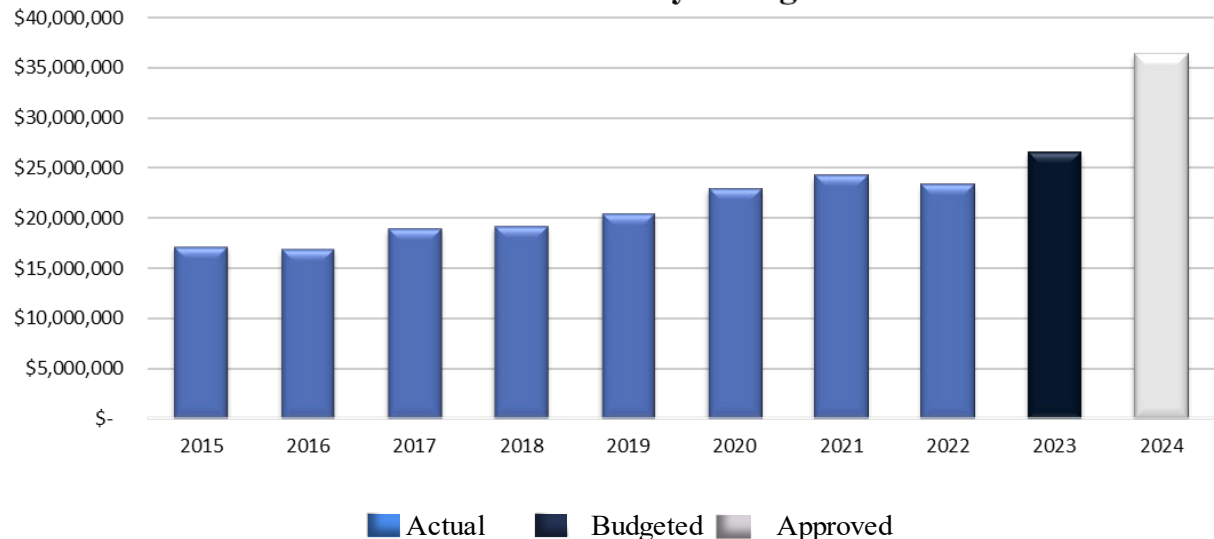
General Administration Budget



Public Safety

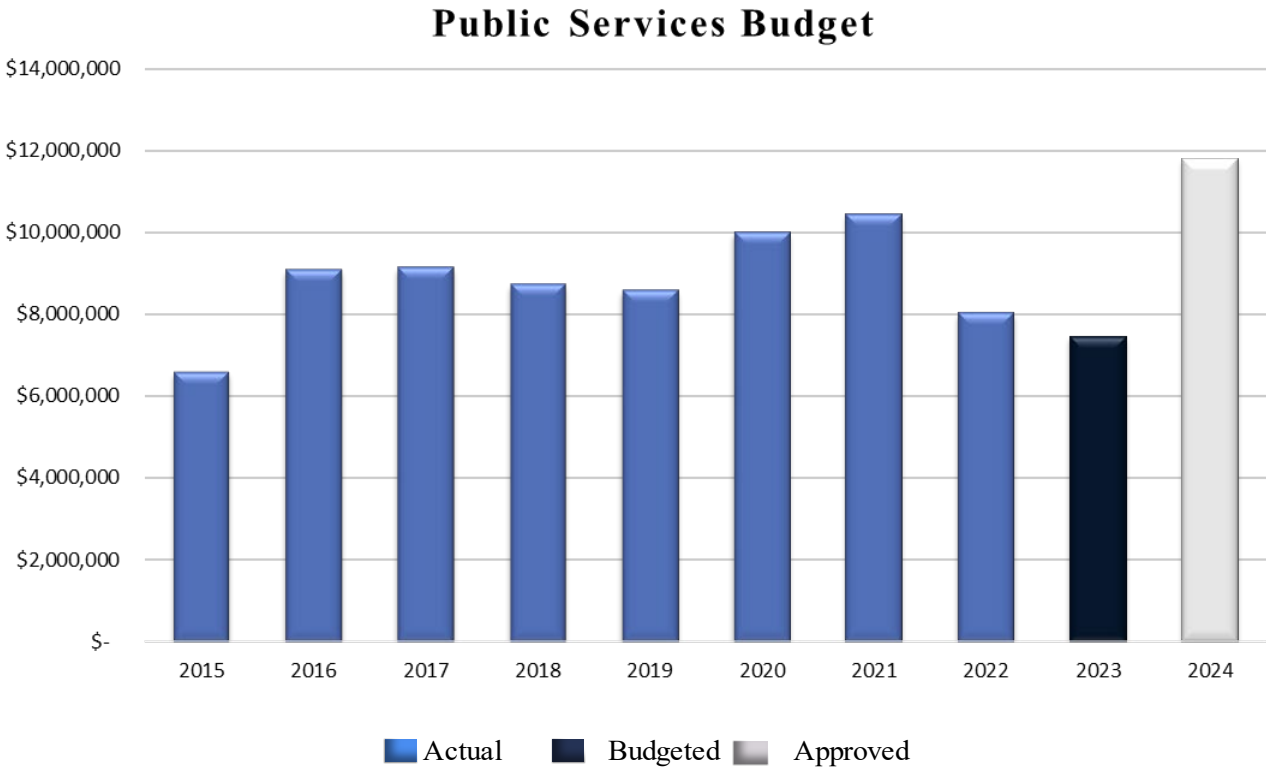
Included in the Public Safety functional area are the departments for Police and Fire.

Public Safety Budget



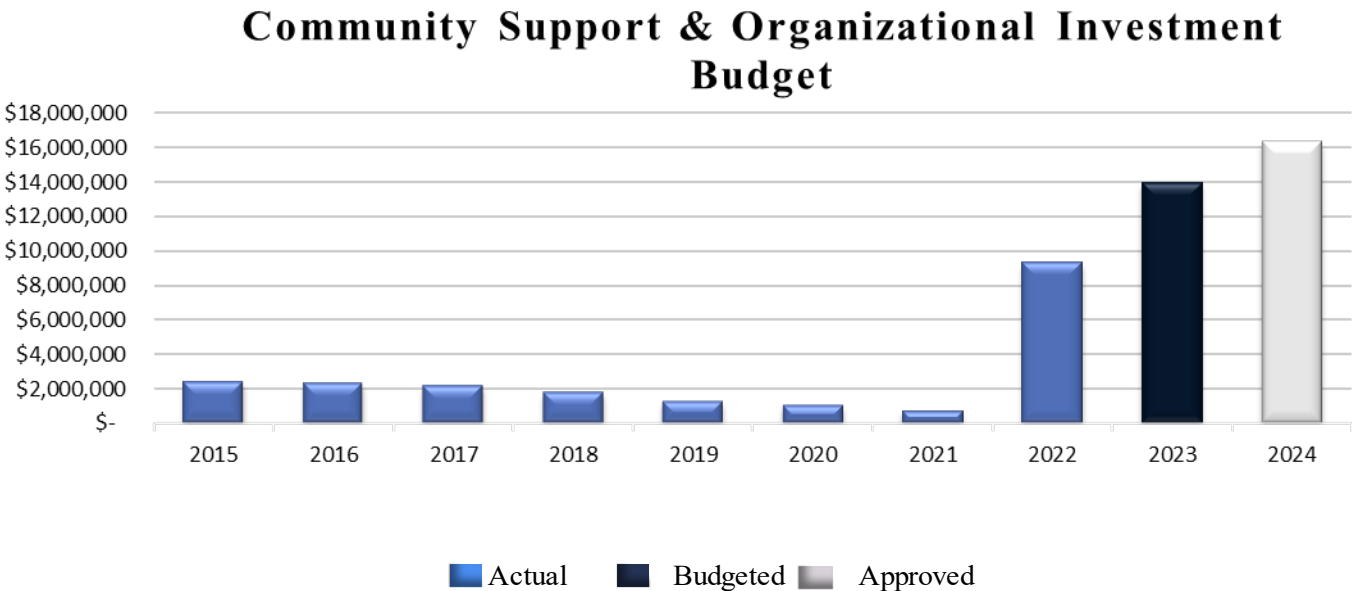
Public Services

Included in the Public Services functional area are the departments for the Public Services Administration, Engineering, Streets, Sanitation, Fleet Maintenance and Traffic & Transportation.



Community Support & Organizational Investment

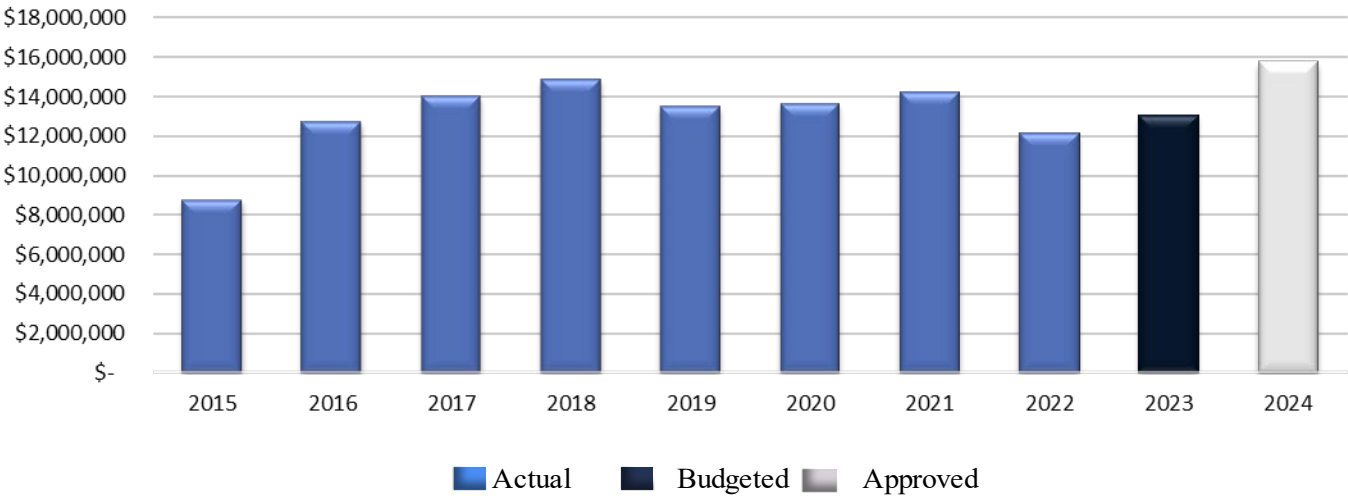
Included in the Community Support & Organizational Investment functional area are several budget items that cannot be uniquely attributed to departments. Increase in funding from 2022-2024 reflect the combining of all debt service into the non-departmental area.



Recreation and Cultural Services

Included in the Recreation and Cultural Services functional area are the departments for Recreation Administration, Park Services, Athletic Services, Charles Mack Citizen Center, Winnie Hooper Center, War Memorial Center, Selma Burke Center, Special Facilities/Programs, Arts & Events, Golf Operations, and Library.

Recreation and Cultural Services Budget



TOTAL EXPENDITURES BY DEPARTMENT

	ACTUAL				APPROVED	REQ UESTED	REC OMMEDED	APPROVED
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2023-2024	2023-2024
General Administration								
Board of Commissioners	\$ 12,449,644	\$ 76,180,095	\$ 3,484,774	\$ 381,697	\$ 494,323	\$ 511,261	\$ 511,261	\$ 511,261
Manager's Office	1,120,850	814,117	1,200,290	932,000	1,174,182	957,754	957,754	957,754
Communications & Marketing	281,314	363,005	271,521	350,686	453,054	503,796	503,796	503,796
Legal	535,411	1,285,160	591,948	549,821	608,051	732,535	732,535	732,535
Finance	1,522,501	2,378,348	1,713,426	2,518,235	2,994,217	3,912,498	3,722,660	3,722,660
Human Resources	670,175	830,819	664,076	1,554,032	2,354,418	2,664,299	2,620,299	2,620,299
Risk Management	1,021,640	1,435,672	1,214,368	2,443,251	1,894,699	2,495,446	2,141,143	2,141,143
One Mooresville Center Administration	-	-	-	-	-	422,155	343,171	343,171
Innovation & Technology	3,340,670	4,258,957	4,174,861	5,845,198	7,432,557	6,196,796	5,628,798	5,628,798
Planning & Community Development	1,252,682	1,119,041	1,536,256	1,445,420	2,110,311	2,896,080	2,717,678	2,717,678
Building Inspections	-	-	-	-	-	1,515,088	1,432,770	1,432,770
Facility Maintenance	345,261	735,812	761,562	954,442	1,392,862	2,452,911	1,927,997	1,927,997
Total General Administration	\$ 22,540,148	\$ 89,401,026	\$ 15,613,082	\$ 16,974,782	\$ 20,908,674	\$ 25,260,619	\$ 23,239,862	\$ 23,239,862
Community Support & Organizational Investment								
Non-Department	1,266,901	1,060,923	722,581	8,778,886	22,084,142	16,702,408	16,308,533	16,308,533
Total	\$ 1,266,901	\$ 1,060,923	\$ 722,581	\$ 8,778,886	\$ 22,084,142	\$ 16,702,408	\$ 16,308,533	\$ 16,308,533
Public Safety								
Police	11,081,663	12,143,196	12,826,746	12,384,401	15,948,174	19,395,035	19,134,356	19,134,356
Fire	9,412,524	10,891,225	11,400,369	10,971,860	14,306,660	19,223,267	17,330,310	17,330,310
Total Public Safety	\$ 20,494,187	\$ 23,034,421	\$ 24,227,115	\$ 23,356,261	\$ 30,254,834	\$ 38,618,302	\$ 36,464,666	\$ 36,464,666
Public Services/Works								
Public Service Administration	1,365,426	1,457,613	1,293,887	570,115	590,657	817,181	812,381	812,381
Engineering	541,520	875,646	418,343	1,447,675	1,030,218	1,037,210	787,210	787,210
Streets	3,310,468	4,500,061	4,855,843	2,503,729	4,161,330	4,946,986	4,726,986	4,726,986
Sanitation	2,064,017	2,137,028	2,311,708	2,586,492	2,581,718	3,463,343	3,463,343	3,463,343
Fleet Maintenance	754,274	1,019,641	949,322	918,850	1,068,168	1,212,423	1,362,423	1,362,423
Traffic & Transportation	-	-	-	-	-	663,149	663,149	663,149
Total Public Services/Works	\$ 8,035,705	\$ 9,989,989	\$ 9,829,103	\$ 8,026,861	\$ 9,432,091	\$ 12,140,292	\$ 11,815,492	\$ 11,815,492
Recreation & Cultural Services								
Recreation Administration	3,500,600	3,727,906	4,171,288	1,181,520	1,761,324	5,495,025	1,385,002	1,385,002
Park Services	1,411,959	1,491,278	1,570,012	1,657,640	2,294,321	3,006,463	2,678,685	2,678,685
Athletic Services	675,749	520,560	477,066	842,339	1,234,462	1,301,940	1,261,940	1,261,940
Charles Mack Citizen Center	1,221,047	1,252,363	1,121,903	1,182,835	1,659,754	1,543,171	1,223,171	1,223,171
Winnie Hooper Center	235,692	207,439	219,267	224,720	294,841	288,043	288,043	288,043
War Memorial Center	394,676	369,254	381,332	410,017	639,933	1,078,869	926,730	926,730
Talbert Recreation Center	319,503	288,028	303,277	285,780	-	-	-	-
Selma Burke Center	394,561	319,399	328,020	297,096	405,430	410,421	410,421	410,421
Arts & Events	-	-	-	-	-	1,247,600	1,170,475	1,170,475
Special Facilities/Programs	87,852	42,505	83,848	75,106	161,925	451,445	420,176	420,176
Performing Arts Center	-	4,321	-	-	-	-	-	-
Golf Operations	2,520,387	2,504,862	2,668,539	2,045,420	2,055,585	2,544,303	2,356,303	2,356,303
Library	2,790,747	2,969,948	2,919,872	3,917,820	3,497,446	3,879,782	3,659,637	3,659,637
Total Recreation & Cultural Services	\$ 13,552,773	\$ 13,697,863	\$ 14,244,424	\$ 12,120,293	\$ 14,005,021	\$ 21,247,062	\$ 15,780,583	\$ 15,780,583
TOTAL	\$ 65,889,714	\$ 137,184,222	\$ 64,636,305	\$ 69,257,083	\$ 96,684,762	\$ 113,968,683	\$ 103,609,136	\$ 103,609,136

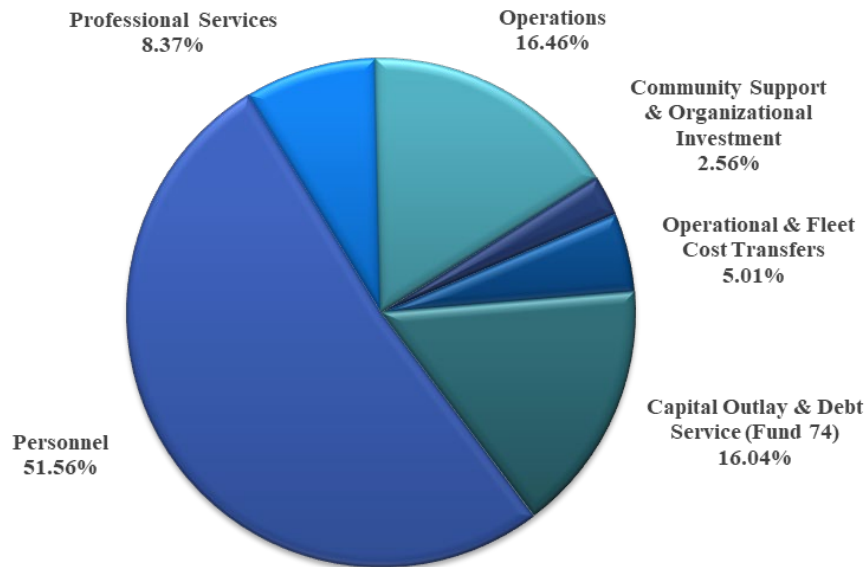
CHANGE IN TOTAL EXPENDITURES BY DEPARTMENT (DOLLAR AMOUNT & PERCENTAGE)

	APPROVED	REQUESTED	RECOMMENDED	APPROVED	\$ Change	% Change
	2022-2023		2023-2024			
General Administration						
Board of Commissioners	\$ 494,323	\$ 511,261	\$ 511,261	\$ 511,261	\$ 16,938	3.43%
Manager's Office	1,174,182	957,754	957,754	957,754	(216,428)	-18.43%
Communications & Marketing	453,054	503,796	503,796	503,796	50,742	11.20%
Legal	608,051	732,535	732,535	732,535	124,484	20.47%
Finance	2,994,217	3,912,498	3,722,660	3,722,660	728,443	24.33%
Human Resources	2,354,418	2,664,299	2,620,299	2,620,299	265,881	11.29%
Risk Management	1,894,699	2,495,446	2,141,143	2,141,143	246,444	13.01%
One Mooresville Center	-	422,155	343,171	343,171	343,171	
Innovation & Technology	7,432,557	6,196,796	5,628,798	5,628,798	(1,803,759)	-24.27%
Planning & Community Development	2,110,311	2,896,080	2,717,678	2,717,678	607,367	28.78%
Building Inspections	-	1,515,088	1,432,770	1,432,770	1,432,770	
Facility Maintenance	1,392,862	2,452,911	1,927,997	1,927,997	535,135	38.42%
Total General Administration	\$ 20,908,674	\$ 25,260,619	\$ 23,239,862	\$ 23,239,862	\$ 2,331,188	11.15%
Community Support & Organizational Investment						
Non-Department	22,084,142	16,702,408	16,308,533	16,308,533	(5,775,609)	-26.15%
Total	\$ 22,084,142	\$ 16,702,408	\$ 16,308,533	\$ 16,308,533	\$ (5,775,609)	-26.15%
		-				
Public Safety						
Police	15,948,174	19,395,035	19,134,356	19,134,356	3,186,182	19.98%
Fire	14,306,660	19,223,267	17,330,310	17,330,310	3,023,650	21.13%
Total Public Safety	\$ 30,254,834	\$ 38,618,302	\$ 36,464,666	\$ 36,464,666	\$ 6,209,832	20.53%
		-				
Public Services/Works						
Public Service Administration	590,657	817,181	812,381	812,381	221,724	37.54%
Engineering	1,030,218	1,037,210	787,210	787,210	(243,008)	-23.59%
Streets	4,161,330	4,946,986	4,726,986	4,726,986	565,656	13.59%
Sanitation	2,581,718	3,463,343	3,463,343	3,463,343	881,625	34.15%
Fleet Maintenance	1,068,168	1,212,423	1,362,423	1,362,423	294,255	27.55%
Traffic & Transportation	-	663,149	663,149	663,149	663,149	
Total Public Services/Works	\$ 9,432,091	\$ 12,140,292	\$ 11,815,492	\$ 11,815,492	\$ 2,383,401	25.27%
		-				
Recreation & Cultural Services						
Recreation Administration	1,761,324	5,495,025	1,385,002	1,385,002	(376,322)	-21.37%
Park Services	2,294,321	3,006,463	2,678,685	2,678,685	384,364	16.75%
Athletic Services	1,234,462	1,301,940	1,261,940	1,261,940	27,478	2.23%
Charles Mack Citizen Center	1,659,754	1,543,171	1,223,171	1,223,171	(436,583)	-26.30%
Winnie Hooper Center	294,841	288,043	288,043	288,043	(6,798)	-2.31%
War Memorial Center	639,933	1,078,869	926,730	926,730	286,797	44.82%
Selma Burke Center	405,430	410,421	410,421	410,421	4,991	1.23%
Arts & Events		1,247,600	1,170,475	1,170,475	1,170,475	
Special Facilities/Programs	161,925	451,445	420,176	420,176	258,251	159.49%
Golf Operations	2,055,585	2,544,303	2,356,303	2,356,303	300,718	14.63%
Library	3,497,446	3,879,782	3,659,637	3,659,637	1,604,052	4.64%
Total Recreation & Cultural Services	\$ 14,005,021	\$ 21,247,062	\$ 15,780,583	\$ 15,780,583	\$ 12,283,137	12.68%
TOTAL GENERAL FUND EXPENDITURES	\$ 96,684,762	\$ 113,968,683	\$ 103,609,136	\$ 103,609,136	\$ 103,609,136	7.16%

OPERATIONAL AND CAPITAL EXPENDITURES BY FUNCTIONAL AREA AND CATEGORY

	Personnel	Professional Services	Operations	Community Support & Organizational Investment	Operational & Fleet Cost Transfers	Capital Outlay & Debt Service (Fund 74)	Total
General Administration	\$ 12,176,933	\$ 3,889,652	\$ 6,557,277	\$ 14,000	\$ 77,000	\$ 525,000	\$ 23,239,862
Public Safety	\$ 26,754,611	\$ 670,252	\$ 4,848,059	\$ -	\$ 682,964	\$ 3,508,780	\$ 36,464,666
Public Services	\$ 6,330,565	\$ 695,150	\$ 1,904,075	\$ -	\$ 40,536	\$ 2,845,166	\$ 11,815,492
Non-Department	\$ -	\$ -	\$ 100,865	\$ 2,636,034	\$ 4,368,650	\$ 9,202,984	\$ 16,308,533
Recreation & Cultural Services	\$ 8,160,257	\$ 3,418,966	\$ 3,647,285	\$ -	\$ 19,575	\$ 534,500	\$ 15,780,583
TOTAL EXPENDITURES	\$ 53,422,366	\$ 8,674,020	\$ 17,057,561	\$ 2,650,034	\$ 5,188,725	\$ 16,616,430	\$ 103,609,136

GENERAL FUND EXPENDITURES BY CATEGORY



CAPITAL OUTLAY BY DEPARTMENT

(Expenditures over \$5,000 & Items Transferred to Project Ordinances)

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
FINANCE			
Replacement Vehicle - Explorer	37,136	-	-
DEPARTMENT TOTAL	\$ 37,136	\$ -	\$ -
INNOVATION & TECHNOLOGY			
UAS Equipment (Fire)	77,000	-	-
ROV Drone (Fire)	162,000	-	-
Fiber Network Build Out	225,000	150,000	150,000
Network Security Enhancement	250,000	240,000	240,000
DEPARTMENT TOTAL	\$ 714,000	\$ 390,000	\$ 390,000
PLANNING & COMMUNITY DEVELOPMENT			
Bike Racks	20,000	-	-
DEPARTMENT TOTAL	\$ 20,000	\$ -	\$ -
BUILDING & INSPECTION DEPARTMENT			
Vehicles (2)	88,000	88,000	88,000
DEPARTMENT TOTAL	\$ 88,000	\$ 88,000	\$ 88,000
POLICE			
SUV for Community Resource Coordinator	34,669	-	-
Mini Transit Van for Evidence	47,466	47,466	47,466
Replacement Patrol Vehicle (1 - Scored 15)	54,646	-	-
Replacement CID Vehicle (1 - Scored 16)	54,646	54,646	54,646
Special Response Team Vehicle	96,085	96,085	96,085
Replacement CID Vehicles (2 - Scored 15)	109,292	-	-
New Patrol Vehicles for SRO Positions	158,732	158,732	158,732
Totalled Asset Replacement	250,000	250,000	250,000
Replacement Patrol Vehicles (13 - Scored 16)	1,044,118	1,044,118	1,044,118
Radar Trailer	18,000	18,000	18,000
Electric Golf Carts - 2	22,000	-	-
Event Data Recorder	30,800	30,800	30,800
DEPARTMENT TOTAL	\$ 1,920,454	\$ 1,699,847	\$ 1,699,847

CAPITAL OUTLAY BY DEPARTMENT

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
FIRE			
Equipment for New Vehicles	32,500	-	-
Replacement Staff Vehicle (1 - Scored 15)	58,766	-	-
New Staff Vehicle	65,000	-	-
New Fire Engine Equipment	87,500	87,500	87,500
New Fire Engine	1,017,181	1,017,181	1,017,181
KVL - Radio System Key Loader	8,000	8,000	8,000
Lawnmower Station 6	12,000	12,000	12,000
UTV Trailer	12,000	12,000	12,000
Stair Climber (2)	14,000	14,000	14,000
Hurst Rams 53" & 59"	16,000	-	-
Portable Repeater	18,000	18,000	18,000
Field Comm Radio Upgrades	23,000	23,000	23,000
Mobile Radios	23,000	23,000	23,000
Airbags	25,000	25,000	25,000
UTV's Pump/Skid	26,000	26,000	26,000
SCBA Replacement (10)	65,000	65,000	65,000
Cascade - Fire Training Center	85,000	85,000	85,000
SCBA - Fire Training Center	100,000	100,000	100,000
Partech USAR Struts	193,252	193,252	193,252
Radios for New Positions	220,500	100,000	100,000
Public Safety Radios (Year 2 of 2)	450,000	-	-
DEPARTMENT TOTAL	\$ 2,551,699	\$ 1,808,933	\$ 1,808,933
STREETS			
Replacement F-250 (Scored 16)	60,000	60,000	60,000
Replacement Traffic Bucket Truck	185,000	185,000	185,000
Replacement Sidearm Tractor w/ Mower	220,000	-	-
Resurfacing Project (\$925,983 transferred from Powell)	1,851,966	1,851,966	1,851,966
DEPARTMENT TOTAL	\$ 2,316,966	\$ 2,096,966	\$ 2,096,966
SANITATION			
Replacement Rearloader (Scored 16)	216,400	216,400	216,400
Replacement Sideload (Scored 16)	440,000	440,000	440,000
Canopy for Can Corral	30,000	30,000	30,000
DEPARTMENT TOTAL	\$ 686,400	\$ 686,400	\$ 686,400
FLEET			
New Inspection Machine	6,800	6,800	6,800
Samsara for Public Safety	55,000	55,000	55,000
DEPARTMENT TOTAL	\$ 61,800	\$ 61,800	\$ 61,800
FACILITY MAINTENANCE			
Van for Requested Position	47,000	47,000	47,000
Replacement Gym Equipment - OPS center	7,500	-	-
New Gym Equipment - One Mooresville Center	15,000	-	-
DEPARTMENT TOTAL	\$ 69,500	\$ 47,000	\$ 47,000

CAPITAL OUTLAY BY DEPARTMENT

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
RECREATION ADMINISTRATION			
Cornelius Road Park Improvements	4,014,270	-	-
DEPARTMENT TOTAL	\$ 4,014,270	\$ -	\$ -
PARK SERVICES			
UTV for Downtown Watering	-	17,000	17,000
New Flat Bed Truck for Watering	48,000	-	-
Replacement Chevy Silverado	83,000	-	-
Maintenance Cart	14,500	-	-
Z Sprayer	17,500	-	-
Ballstopper Netting at Mazeppa Soccer	42,000	-	-
3 Zero Turn Mowers	43,500	43,500	43,500
Junction Cemetery Information Sign	10,000	10,000	10,000
Skate Park Entrance Sign	15,000	15,000	15,000
Columbarium - Glenwood Cemetery	18,000	18,000	18,000
Well at Coddle Creek	30,000	-	-
Fence Installation - Bellingham Playground	48,000	48,000	48,000
Glenwood Veterans Area	50,000	50,000	50,000
DEPARTMENT TOTAL	\$ 419,500	\$ 201,500	\$ 201,500
CHARLES MACK CITIZEN CENTER			
Carpet Extractor	25,000	-	-
30 x 30 Dance Floor	40,000	-	-
JVK Auditorium Upgrades - Curtains	65,000	-	-
South Iredell Sr. Center Upgrades	80,000	-	-
Restroom Upgrades	100,000	-	-
JVK Auditorium Upgrades - Lights	200,000	200,000	200,000
DEPARTMENT TOTAL	\$ 510,000	\$ 200,000	\$ 200,000
WAR MEMORIAL CENTER			
Van for Center/Therapeutic Programs	55,000	55,000	55,000
Goals and Bleachers (Goals only this year)	55,000	30,000	30,000
Parking Lot Resurfacing	95,000	-	-
DEPARTMENT TOTAL	\$ 205,000	\$ 85,000	\$ 85,000
ARTS & EVENTS			
Vehicle for Department	49,000	-	-
Generator	10,000	-	-
DEPARTMENT TOTAL	\$ 59,000	\$ -	\$ -
SPECIAL PROGRAMS			
Roaming Pool Vacuum	7,000	-	-
DEPARTMENT TOTAL	\$ 7,000	\$ -	\$ -

CAPITAL OUTLAY BY DEPARTMENT

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
GOLF OPERATIONS			
Replacement Buffalo Blower	10,000	10,000	10,000
Replacement Toro Workman	16,000	-	-
Replacement John Deere Tractor	38,000	38,000	38,000
Replacement John Deere Tri-Plex Mowers (2)	92,000	-	-
Replacement Rough Mower	95,000	-	-
DEPARTMENT TOTAL	\$ 251,000	\$ 48,000	\$ 48,000
TOTAL GENERAL FUND CAPITAL OUTLAY	\$ 13,931,725	\$ 7,413,446	\$ 7,413,446
NON-DEPARTMENT			
Debt Principal	7,180,000	6,830,000	6,830,000
Debt Interest	2,432,984	2,372,984	2,372,984
TOTAL GENERAL FUND DEBT SERVICE	\$ 9,612,984	\$ 9,202,984	\$ 9,202,984
TOTAL GENERAL CAPITAL INVESTMENTS	\$ 23,544,709	\$ 16,616,430	\$ 16,616,430

GENERAL FUND OUTSTANDING LONG TERM DEBT*

Project	Original Date	Maturity Date	30-Jun Balance	FY 2021-2022 Principal	FY 2021-2022 Interest	FY - 2023 2036
Refunding of 2012 Limited Obligation Bonds (2020B)	12/22/2020	11/1/2028	\$ 3,385,000	\$ 615,000	\$ 33,266	\$ 2,770,000
Refunding of 2016 Installment Financing (2020B)	12/22/2020	11/1/2025	1,210,000	410,000	7,618	800,000
General Obligation Public Improvement Bonds, Series 2019	5/9/2019	5/1/2039	8,000,000	500,000	310,000	7,500,000
Refunding of 2010 Installment Financing (2020A)	12/22/2020	10/1/2024	1,195,000	595,000	35,900	600,000
General Obligation Public Improvement Bonds, Series 2015	1/29/2015	3/1/2035	12,000,000	1,000,000	393,750	11,000,000
Public Safety Bonds (2020A)	12/22/2020	10/1/2040	23,915,000	1,330,000	823,950	22,585,000
General Obligation Bonds, Series 2016	4/19/2016	4/1/2029	8,390,000	1,530,000	328,500	6,860,000
TOTALS			\$ 58,095,000	\$ 5,980,000	\$ 1,932,984	\$ 52,115,000

* Does not include proposed installment debt

GENERAL FUND BENEFITED POSITION TOTALS BY DEPARTMENT

Departments	Funded Benefited Positions						Requested	Recommended	Approved
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023			
Manager's Office	4	4	4	4	6	6	5	5	5
Communications & Marketing	3	3	3	3	3	2	3	3	3
Legal	3	3	3	3	3	4	4	4	4
Finance	15	16	16	17	18	19	21	20	20
Human Resources	4	5	5	5	5	5	6	6	6
Risk Management	3	3	3	3	3	3	4	3	3
One Mooresville Center Admin.	-	-	-	-	-	-	2	1	1
Innovation & Technology	7	8	8	8	10	11	13	12	12
Planning	8	10	10	13	15	17	22	21	21
Building Inspections	-	-	-	-	-	2	12	12	12
Police	112	114	116	120	120	133	134	134	134
Fire Suppression	94	95	95	99	108	112	133	124	124
Public Services Administration	3	3	3	3	3	4	4	4	4
Engineering	7	7	8	7	8	8	6	6	6
Streets	21	21	21	21	21	22	19	19	19
Sanitation	24	24	24	26	27	29	29	29	29
Fleet Maintenance	8	10	10	10	10	10	10	10	10
Traffic & Transportation	-	-	-	-	-	-	6	6	6
Facility Maintenance	-	4	6	6	7	7	9	8	8
Recreation Administration	6	6	6	7	7	6	8	6	6
Park Services	13	10	10	12	12	12	17	16	16
Athletic Services	3	3	3	2	5	5	4	4	4
Charles Mack Citizen Center	8	7.5	8.0	8	8	9	7	7	7
Winnie Hooper Center	2	2	2	2	2	2	2	2	2
War Memorial Center	3	2.5	2.0	2	2	2	3	3	3
Talbert Recreation Center	2	2	2	2	-	-	-	-	-
Arts & Events	-	-	-	-	-	-	3	3	3
Special Facilities	-	-	-	-	-	2	2	2	2
Selma Burke Center	3	3	3	2	2	2	2	2	2
Golf Operations	9	10	10	10	10	12	12	12	12
Library Administration	24	24	24	24	29	29	29	29	29
General Fund Total	388	400	405	419	444	475	531	513	513

(Amended) (Amended) (Amended)

Recommended New Positions for Fiscal Year 2023-2024

Department	Position(s)	Rationale
General Fund		
Communications & Marketing	Communications & Marketing Specialist	Address increased volume of print, digital, and other content requests for all Town departments
Finance	Budget Analyst	Maintain staffing in this area commensurate with the growth that has occurred in the Town over the last five years
Human Resources	HR Generalist	Support growing employee population in all aspects of employee human resource management
Innovation & Technology	Network Technician	Maintain surveillance systems and improve repair times, efficiency and quality of systems
Planning	Construction Inspector	Ensure private land development construction projects are inspected and built to standards
	Engineering Technician	Create efficiencies in private land development plan review and allow the Engineering Department staff additional capacity for Town Projects
	Permit Technician Supervisor	Address increased workload for building permitting and provide oversight for the combination permit technicians for the planning and building departments
	Erosion Sediment Inspector	Ensure private land development construction projects are inspected to protect against erosion
Building Inspections	2 Senior Building Code Officials	Initial Staffing to begin operations of the new Building Permitting & Inspections Department
	8 Building Code Officials	Initial Staffing to begin operations of the new Building Permitting & Inspections Department
Police	Police Officer/SRO	Provide equitable coverage to the new Selma Burke Middle School
Fire	12 Firefighters	Ensure adequate staffing on all fire apparatus
Facility Maintenance	Facilities Specialist	Address additional square footage added in recent years and increase in maintenance needs
Traffic & Transportation	TMC Operator/Signal Timing Engineer (1/2 Year)	Required to establish and operate the Traffic Management Center upon the Town's transition to Schedule D operation with NCDOT
Park Services	3 Park Services Maintenance Technician II	Address the need to provide better care for Glenwood Cemetery, key downtown landmarks and the exterior of CMCC Provide resources to maintain athletic fields and address the sustained growth of athletic leagues and activities
	1 Park Services Maintenance Technician III	Address the increased need for repairs within parks and maintain new amenities included in the Skate Park and Liberty Park
War Memorial Center	Recreation Assistant - Therapeutic	Address the increase in programs and participation for Special Olympics and other therapeutic offerings



Department		Department Request	Manager Recommend	Board Approved	Detail
1001000 GENERAL REVENUES					
3100	PRIOR TAX	-60,000	-60,000	-60,000	PRIOR YEAR TAXES
Total	3100	-\$60,000	-\$60,000	-\$60,000	
3101	CURR TAX	-49,706,224	-46,633,936	-46,633,936	CURRENT YEAR TAXES
Total	3101	-\$49,706,224	-\$46,633,936	-\$46,633,936	
3102	INT TAX	-100,000	-100,000	-100,000	INTEREST EARNED ON DELINQUENT TAXES
Total	3102	-\$100,000	-\$100,000	-\$100,000	
3105	P LIEU TAX	-38,000	-38,000	-38,000	PAYMENT IN LIEU OF TAXES
Total	3105	-\$38,000	-\$38,000	-\$38,000	
3200	ROOM TAX	-18,000	-18,000	-18,000	ADMINISTRATIVE FEE FOR OCCUPANCY TAX COLLECTIONS
Total	3200	-\$18,000	-\$18,000	-\$18,000	
3300	SALES TAX	-16,574,017	-16,574,017	-16,574,017	LOCAL OPTION SALES TAX
Total	3300	-\$16,574,017	-\$16,574,017	-\$16,574,017	
3301	B&W TAX	-175,000	-175,000	-175,000	BEER AND WINE TAXES
Total	3301	-\$175,000	-\$175,000	-\$175,000	
3302	UTIL FRAN	-4,200,000	-4,200,000	-4,200,000	UTILITY FRANCHISE TAXES
3302	UTIL FRAN	-25,000	-25,000	-25,000	UTILITY FRANCHISE TAX - PEG REVENUES
Total	3302	-\$4,225,000	-\$4,225,000	-\$4,225,000	
3306	GROSS REC	-175,000	-175,000	-175,000	GROSS RECEIPTS
Total	3306	-\$175,000	-\$175,000	-\$175,000	
3307	S W TAX	-30,000	-30,000	-30,000	SOLID WASTE DISPOSAL TAX
Total	3307	-\$30,000	-\$30,000	-\$30,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001000 GENERAL REVENUES					
3750	OPER XFER	-3,715,526	-3,479,395	-3,479,395	TRANSFER - UTILITY FUND REIMBURSEMENT
		-611,764	-488,915	-488,915	TRANSFER - STORMWATER FUND REIMBURSEMENT
Total	3750	-\$4,327,290	-\$3,968,310	-\$3,968,310	
3751	APPRO RES	-3,018,650	-3,018,650	-3,018,650	APPROPRIATED RESERVE FOR CAPITAL PROJECTS
Total	3751	-\$3,018,650	-\$3,018,650	-\$3,018,650	
Total	1001000	-\$78,447,181	-\$75,015,913	-\$75,015,913	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001100 GENERAL REVENUES BOC					
3305	ABC	-875,000	-875,000	-875,000	ABC PROCEEDS
Total	3305	-\$875,000	-\$875,000	-\$875,000	
3703	MISC REV	-15,750	-15,750	-15,750	LNRTC REIMBURSEMENT - IREDELL COUNTY
		-10,750	-10,750	-10,750	LNRTC REIMBURSEMENT - CITY OF STATESVILLE
		-9,750	-9,750	-9,750	LNRTC REIMBURSEMENT - TOWN OF DAVIDSON
		-5,000	-5,000	-5,000	LNRTC REIMBURSEMENT - TOWN OF TROUTMAN
Total	3703	-\$41,250	-\$41,250	-\$41,250	
Total	1001100	-\$916,250	-\$916,250	-\$916,250	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001103 GENERAL REVENUES FINANCE					
3700	INT INVEST	-1,250,000	-1,250,000	-1,250,000	INTEREST ON INVESTMENTS
Total	3700	<u>-\$1,250,000</u>	<u>-\$1,250,000</u>	<u>-\$1,250,000</u>	
3703	MISC REV	-55,000	-55,000	-55,000	CITY OF MONROE - GAS LINE
		-42,000	-42,000	-42,000	AT&T TOWER LEASE
		-20,000	-20,000	-20,000	PURCHASING CARD REBATE
Total	3703	<u>-\$117,000</u>	<u>-\$117,000</u>	<u>-\$117,000</u>	
Total	1001103	<u>-\$1,367,000</u>	<u>-\$1,367,000</u>	<u>-\$1,367,000</u>	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001150 GENERAL REVENUES BUILD/INSP					
3703	MISC REV	-1,000	-1,000	-1,000	MISCELLANEOUS REVENUE
Total	3703	-\$1,000	-\$1,000	-\$1,000	
Total	1001150	-\$1,000	-\$1,000	-\$1,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001200 GENERAL REVENUES POLICE					
3703	MISC REV	-325,852	-325,852	-325,852	MGSD SRO REIMBURSEMENT (6 OFFICERS)
		-52,057	-52,057	-52,057	PINE LAKE PREP SRO REIMBURSEMENT
		-48,770	-48,770	-48,770	LANGTREE CHARTER SRO - REIMBURSEMENTS
		-16,000	-16,000	-16,000	AMERICAN TOWER LEASE
		-5,000	-5,000	-5,000	FINGERPRINTS
3703	MISC REV	-37,040	-37,040	-37,040	911 FUNDING (PLACEHOLDER)
Total	3703	-\$484,719	-\$484,719	-\$484,719	
Total	1001200	-\$484,719	-\$484,719	-\$484,719	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001221 GENERAL REVENUES FIRE					
3408	CIT & PENL	-500	-500	-500	CITATIONS AND PENALTIES
Total	3408	-\$500	-\$500	-\$500	
3475	LEASE REV	-6,000	-6,000	-6,000	FIRE TOWER LEASE
Total	3475	-\$6,000	-\$6,000	-\$6,000	
3703	MISC REV	-100,000	-100,000	-100,000	IREDELL COUNTY RESPONSE FUNDING
		-90,000	-90,000	-90,000	SHEPHERD'S FIRE DEPARTMENT REIMBURSEMENT
Total	3703	-\$190,000	-\$190,000	-\$190,000	
Total	1001221	-\$196,500	-\$196,500	-\$196,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
1001640 GENERAL REVENUES LIBRARY					
3703	MISC REV	-4,000	-4,000	-4,000	MISCELLANEOUS REVENUE
Total	3703	-\$4,000	-\$4,000	-\$4,000	
Total	1001640	-\$4,000	-\$4,000	-\$4,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002140 CHGS FOR SERVICE PLAN					
3209	ZONING VIO	-1,000	-1,000	-1,000	ZONING VIOLATIONS
Total	3209	-\$1,000	-\$1,000	-\$1,000	
3428	PERMIT FEE	-150,000	-150,000	-150,000	EROSION CONTROL FEES
		-75,000	-75,000	-75,000	PERMIT FEES
		-50,000	-50,000	-50,000	SITE DEVELOPMENT FEES
Total	3428	-\$275,000	-\$275,000	-\$275,000	
3430	PL BD CHG	-20,000	-20,000	-20,000	PLANNING BOARD CHARGES
Total	3430	-\$20,000	-\$20,000	-\$20,000	
3431	PLAN REVW	-42,000	-42,000	-42,000	PLANS REVIEW CHARGES
Total	3431	-\$42,000	-\$42,000	-\$42,000	
Total	1002140	-\$338,000	-\$338,000	-\$338,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002150 CHGS FOR SERVICE BLD/INSP					
3422	INSPEC FEE	-25,000	-25,000	-25,000	INSPECTIONS
Total	3422	-\$25,000	-\$25,000	-\$25,000	
3428	PERMIT FEE	-950,000	-950,000	-950,000	PERMIT
Total	3428	-\$950,000	-\$950,000	-\$950,000	
3431	PLAN REVW	-25,000	-25,000	-25,000	PLAN REVIEW
Total	3431	-\$25,000	-\$25,000	-\$25,000	
Total	1002150	-\$1,000,000	-\$1,000,000	-\$1,000,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002221 CHGS FOR SERVICE FIRE SUPP					
3431	PLAN REVW	-60,000	-60,000	-60,000	PLANS REVIEW CHARGES
Total	3431	<u>-\$60,000</u>	<u>-\$60,000</u>	<u>-\$60,000</u>	
Total	1002221	-\$60,000	-\$60,000	-\$60,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002301 CHGS FOR SERVICE ENGINEERING					
3422	INSPEC FEE	-160,000	-160,000	-160,000	INSPECTION FEES
Total	3422	-\$160,000	-\$160,000	-\$160,000	
3428	PERMIT FEE	-2,000	-2,000	-2,000	PERMIT FEES
Total	3428	-\$2,000	-\$2,000	-\$2,000	
3431	PLAN REVW	-15,000	-15,000	-15,000	PLAN REVIEW CHARGES
Total	3431	-\$15,000	-\$15,000	-\$15,000	
Total	1002301	-\$177,000	-\$177,000	-\$177,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002302 CHGS FOR SERVICE STREET					
3445	SIGN CHG	-75,000	-75,000	-75,000	SIGN AND POST FABRICATION CHARGES
Total	3445	<u>-\$75,000</u>	<u>-\$75,000</u>	<u>-\$75,000</u>	
Total	1002302	-\$75,000	-\$75,000	-\$75,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002303 CHGS FOR SERVICE SANITATION					
3418	TIP FEE	-3,200	-3,200	-3,200	TIPPING FEES
Total	3418	-\$3,200	-\$3,200	-\$3,200	
3460	R SOL WAST	-1,400,000	-1,400,000	-1,400,000	RESIDENTIAL SOLID WASTE
Total	3460	-\$1,400,000	-\$1,400,000	-\$1,400,000	
Total	1002303	-\$1,403,200	-\$1,403,200	-\$1,403,200	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002305 CHGS FOR SERVICE PARK SERVICES					
3406	GRAVE CHG	-150,000	-150,000	-150,000	CEMETERY GRAVE CHARGES
Total	3406	-\$150,000	-\$150,000	-\$150,000	
3407	MARKER CHG	-3,000	-3,000	-3,000	CEMETERY MARKER FEES
Total	3407	-\$3,000	-\$3,000	-\$3,000	
3464	COLUMBARIU	-6,000	-6,000	-6,000	COLUMBARIUM
Total	3464	-\$6,000	-\$6,000	-\$6,000	
3474	CEM MAINT	-500	-500	-500	CEMETERY MAINTENANCE FEES
Total	3474	-\$500	-\$500	-\$500	
Total	1002305	-\$159,500	-\$159,500	-\$159,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002600 CHGS FOR SERVICE REC ADMIN					
3434	SPEC ORD	-25,000	-25,000	-25,000	SPECIAL ORDERS
Total	3434	-\$25,000	-\$25,000	-\$25,000	
3442	RENT FIELD	-13,000	-13,000	-13,000	SHELTER RENTALS
Total	3442	-\$13,000	-\$13,000	-\$13,000	
Total	1002600	-\$38,000	-\$38,000	-\$38,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002601 CHGS FOR SERVICE REC ATH					
3401	YTH/ADULT	-335,000	-335,000	-335,000	FEES TO PLAY REC SPORTS
Total	3401	-\$335,000	-\$335,000	-\$335,000	
3411	CONCESSNS	-70,000	-70,000	-70,000	CONCESSIONS
Total	3411	-\$70,000	-\$70,000	-\$70,000	
3442	RENT FIELD	-100,000	-100,000	-100,000	FIELD RENTALS
Total	3442	-\$100,000	-\$100,000	-\$100,000	
3470	CULT EVENT	-1,000	-1,000	-1,000	CULTURAL EVENTS
Total	3470	-\$1,000	-\$1,000	-\$1,000	
Total	1002601	-\$506,000	-\$506,000	-\$506,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002602 CHGS FOR SERVICE REC CENTER					
3401	YTH/ADULT	-70,000	-70,000	-70,000	PROGRAMS, A/S, SUMMER CAMP
Total	3401	-\$70,000	-\$70,000	-\$70,000	
3440	RENT HOOP	-5,000	-5,000	-5,000	RENTAL OF FACILITIES - HOOPER CENTER
Total	3440	-\$5,000	-\$5,000	-\$5,000	
3443	RENT WMEM	-12,000	-12,000	-12,000	RENTAL OF FACILITIES - WAR MEMORIAL
Total	3443	-\$12,000	-\$12,000	-\$12,000	
3462	RENT-TALBT	-38,500	-38,500	-38,500	RENTAL OF FACILITIES - TALBERT
Total	3462	-\$38,500	-\$38,500	-\$38,500	
3463	RENT SELMA	-8,000	-8,000	-8,000	RENTAL OF FACILITIES - SELMA BURKE CENTER
Total	3463	-\$8,000	-\$8,000	-\$8,000	
3470	CULT EVENT	-200	-200	-200	CULTURAL EVENTS
Total	3470	-\$200	-\$200	-\$200	
Total	1002602	-\$133,700	-\$133,700	-\$133,700	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002603 CHGS FOR SERVICE REC LEISURE					
3447	SP PROG FE	-65,000	-65,000	-65,000	SPECIAL PROGRAM FEES
Total	3447	-\$65,000	-\$65,000	-\$65,000	
3466	RENT ARTS	-16,000	-16,000	-16,000	RENTAL OF FACILITIES - ARTS & EVENTS
Total	3466	-\$16,000	-\$16,000	-\$16,000	
Total	1002603	-\$81,000	-\$81,000	-\$81,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002604 CHGS FOR SERVICE REC SPECIAL					
3400	POOL FEE	-25,000	-25,000	-25,000	POOL FEES
Total	3400	-\$25,000	-\$25,000	-\$25,000	
3401	YTH/ADULT	-1,000	-1,000	-1,000	PROGRAMS, A/S, SUMMER CAMP
Total	3401	-\$1,000	-\$1,000	-\$1,000	
3411	CONCESSNS	-8,000	-8,000	-8,000	CONCESSIONS
Total	3411	-\$8,000	-\$8,000	-\$8,000	
3447	SP PROG FE	-1,500	-1,500	-1,500	SPECIAL PROGRAM FEES
Total	3447	-\$1,500	-\$1,500	-\$1,500	
Total	1002604	-\$35,500	-\$35,500	-\$35,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002620 CHGS FOR SERVICE GOLF OPER					
3405	CART FEE	-515,000	-515,000	-515,000	CART RENTAL FEES
Total	3405	-\$515,000	-\$515,000	-\$515,000	
3409	CLUB RENT	-5,000	-5,000	-5,000	CLUB RENTAL FEES
Total	3409	-\$5,000	-\$5,000	-\$5,000	
3416	DRIVING RG	-200,000	-200,000	-200,000	DRIVING RANGE
Total	3416	-\$200,000	-\$200,000	-\$200,000	
3419	GOLF ASSOC	-10,000	-10,000	-10,000	GOLF ASSOCIATION MEMBERSHIP
Total	3419	-\$10,000	-\$10,000	-\$10,000	
3420	GOLF MEM	-295,000	-295,000	-295,000	GOLF MEMBERSHIP
Total	3420	-\$295,000	-\$295,000	-\$295,000	
3421	GREENS FEE	-917,000	-917,000	-917,000	GREENS FEE
Total	3421	-\$917,000	-\$917,000	-\$917,000	
3424	LESSON FEE	-25,000	-25,000	-25,000	LESSON CHARGES
Total	3424	-\$25,000	-\$25,000	-\$25,000	
3433	PRO SHOP	-160,000	-160,000	-160,000	PRO SHOP CHARGES
Total	3433	-\$160,000	-\$160,000	-\$160,000	
3434	SPEC ORD	-30,000	-30,000	-30,000	SPECIAL ORDERS FOR CUSTOMERS
Total	3434	-\$30,000	-\$30,000	-\$30,000	
3447	SP PROG FE	-45,000	-45,000	-45,000	SPECIAL PROGRAM FEES
Total	3447	-\$45,000	-\$45,000	-\$45,000	
3703	MISC REV	-30,000	-30,000	-30,000	GROSS RECEIPT PERCENTAGE FROM RESTAURANT AND UTILITIES REIMBURSEMENT
Total	3703	-\$30,000	-\$30,000	-\$30,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002620		CHGS FOR SERVICE GOLF OPER			
Total	1002620	-\$2,232,000	-\$2,232,000	-\$2,232,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002621 CHGS FOR SERVICE CMCC					
3411	CONCESSNS	-4,000	-4,000	-4,000	CONCESSIONS - CMCC
Total	3411	-\$4,000	-\$4,000	-\$4,000	
3439	RENT CC	-220,000	-220,000	-220,000	RENTAL OF FACILITIES - CMCC
Total	3439	-\$220,000	-\$220,000	-\$220,000	
3465	RENT ITEMS	-3,000	-3,000	-3,000	RENTAL EQUIPMENT/LINENS - CMCC
Total	3465	-\$3,000	-\$3,000	-\$3,000	
Total	1002621	-\$227,000	-\$227,000	-\$227,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1002640 CHGS FOR SERVICE LIB ADMIN					
3429	COPY FEE	-12,000	-12,000	-12,000	PHOTOCOPY/REPRODUCTION
Total	3429	-\$12,000	-\$12,000	-\$12,000	
3447	SP PROG FE	-1,000	-1,000	-1,000	SPECIAL PROGRAM FEES
Total	3447	-\$1,000	-\$1,000	-\$1,000	
3458	LOST-DAMAG	-5,000	-5,000	-5,000	LOST/DAMAGED ITEMS
Total	3458	-\$5,000	-\$5,000	-\$5,000	
Total	1002640	-\$18,000	-\$18,000	-\$18,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1004200 GF OPER GRANTS POLICE ADMIN					
3203	GRANT FED	-36,443	-36,443	-36,443	US DEPARTMENT OF JUSTICE - OFFICE OF VIOLENCE AGAINST WOMEN - DOMESTIC VIOLENCE GRANT (YEAR 3, 4TH
3203	GRANT FED	-88,145	-88,145	-88,145	NC GOVERNOR'S HIGHWAY SAFETY PROGRAM - TRAFFIC UNIT EXPANSION - (YEAR 1 4TH QUARTER)
Total	3203	-\$124,588	-\$124,588	-\$124,588	
3210	ABC LAW	-119,800	-119,800	-119,800	ABC PROCEEDS
Total	3210	-\$119,800	-\$119,800	-\$119,800	
Total	1004200	-\$244,388	-\$244,388	-\$244,388	

Department		Department Request	Manager Recommend	Board Approved	Detail
1004201 GF OPER GRANTS POLICE PATROL					
3304	DIST COURT	-20,000	-20,000	-20,000	DISTRICT COURT FEES
Total	3304	<u>-\$20,000</u>	<u>-\$20,000</u>	<u>-\$20,000</u>	
Total	1004201	-\$20,000	-\$20,000	-\$20,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1004202 GF OPER GRANTS POLICE INVEST					
3206	FED ASSET	-30,000	-30,000	-30,000	FEDERAL ASSET FORFEITURE
Total	3206	<u>-\$30,000</u>	<u>-\$30,000</u>	<u>-\$30,000</u>	
3207	ST ASSET	-22,000	-22,000	-22,000	STATE ASSET FORFEITURE
Total	3207	<u>-\$22,000</u>	<u>-\$22,000</u>	<u>-\$22,000</u>	
Total	1004202	<u>-\$52,000</u>	<u>-\$52,000</u>	<u>-\$52,000</u>	

Department		Department Request	Manager Recommend	Board Approved	Detail
1004302 GF OPER GRANTS STREETS					
3208	REIMB DOT	-64,000	-64,000	-64,000	NCDOT REIMBURSEMENTS
Total	3208	<u>-\$64,000</u>	<u>-\$64,000</u>	<u>-\$64,000</u>	
Total	1004302	-\$64,000	-\$64,000	-\$64,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1004600 GF OPER GRANTS REC ADMIN					
3201	ABC REC	-625,000	-625,000	-625,000	ABC PROCEEDS
Total	3201	<u>-\$625,000</u>	<u>-\$625,000</u>	<u>-\$625,000</u>	
Total	1004600	-\$625,000	-\$625,000	-\$625,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
1004640 GF OPER GRANTS LIBRARY ADMIN					
3204	GRANT ST	-39,500	-39,500	-39,500	STATE AID TO PUBLIC LIBRARIES
Total	3204	<u>-\$39,500</u>	<u>-\$39,500</u>	<u>-\$39,500</u>	
3205	GRANT CO	-1,478,536	-1,478,536	-1,478,536	LIBRARY FUNDING - IREDELL COUNTY
Total	3205	<u>-\$1,478,536</u>	<u>-\$1,478,536</u>	<u>-\$1,478,536</u>	
Total	1004640	<u>-\$1,518,036</u>	<u>-\$1,518,036</u>	<u>-\$1,518,036</u>	





Board of Commissioners

The Town is governed by its Mayor and Board of Commissioners. The Mayor is elected every two years and the Board of Commissioners are elected every four years on staggered terms. The elections are nonpartisan in nature. The Town Board of Commissioners meets the first and third Monday of each month at 6:00 pm. The Board of Commissioners consists of four commissioners assigned to geographically composed wards, and two at-large commissioners.

Budget Brief

The approved budget for the Board of Commissioners reflects a 3.34% increase from the approved FY2022-2023 operating budget. The increase is primarily due to normal budget fluctuations.

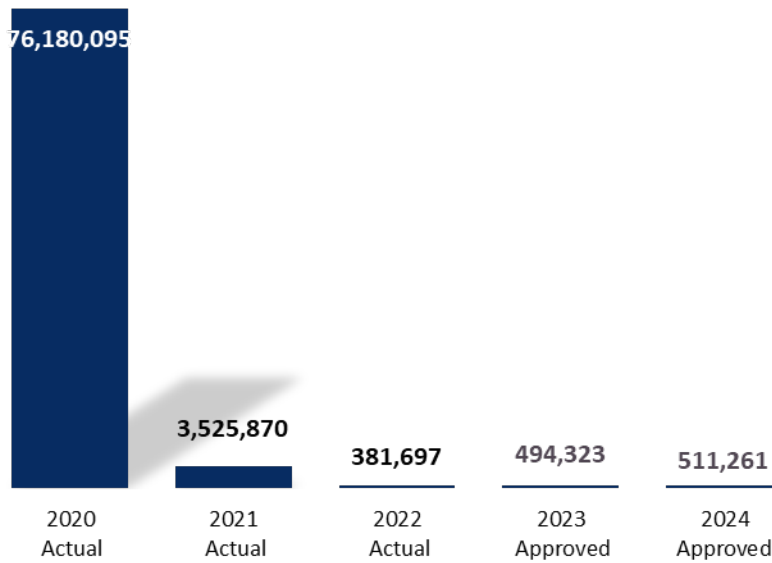
FY 2023-2024 Board of Commissioners Budget Highlights

- Sister City Program and Activities

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Board of Commissioners	\$ 76,180,095	\$ 3,525,870	\$ 381,697	\$ 494,323	\$ 511,261	\$ 511,261	\$ 511,261

FIVE YEAR BUDGET HISTORY

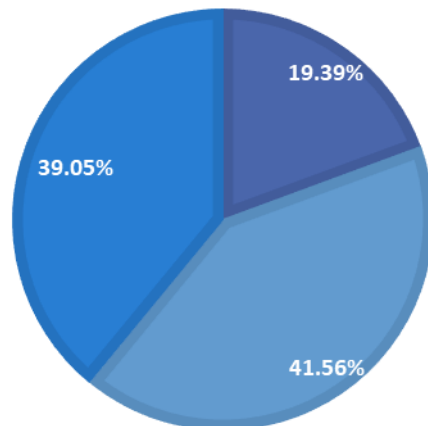


Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

The department budget results in Fiscal Year 2020 are primarily due to the sale of the Town-owned cable communication system to an outside service provider.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10100000 BOARD OF COMMISSIONERS					
5010	S&W - TEMP	2,400	2,400	2,400	COMPENSATION FOR MAYOR'S TRAVEL ALLOWANCE
		66,643	66,643	66,643	COMPENSATION FOR 7 BOARD MEMBERS
Total	5010	\$69,043	\$69,043	\$69,043	
5025	FICA	184	184	184	FICA FOR MAYOR'S TRAVEL ALLOWANCE
		5,098	5,098	5,098	FICA FOR 7 BOARD MEMBERS
Total	5025	\$5,282	\$5,282	\$5,282	
5030	GRP INSURE	126	126	126	LIFE INSURANCE FOR PARTICIPATING BOARD MEMBERS
		24,640	24,640	24,640	HEALTH INSURANCE FOR PARTICIPATING BOARD MEMBERS
Total	5030	\$24,766	\$24,766	\$24,766	
5120	PRINT SVC	2,500	2,500	2,500	PRINTING SERVICES FOR BOARD MATERIALS
Total	5120	\$2,500	\$2,500	\$2,500	
5145	OTR SVCS	30,000	30,000	30,000	LOCAL ELECTIONS
		60,000	60,000	60,000	FERGUSON GROUP CONTRACT
		120,000	120,000	120,000	WARD AND SMITH CONTRACT
Total	5145	\$210,000	\$210,000	\$210,000	
5205	DUE SUBS	50	50	50	YOUTH COUNCIL ANNUAL DUES
		70	70	70	NC BEMO
		800	800	800	SISTER-CITY PROGRAM DUES
		2,700	2,700	2,700	CENTRALINA ECONOMIC DEVELOPMENT DUES
		3,600	3,600	3,600	NATIONAL LEAGUE OF CITIES DUES
		5,300	5,300	5,300	US CONFERENCE OF MAYORS DUES
		7,500	7,500	7,500	UNC SCHOOL OF GOVERNMENT DUES
		10,500	10,500	10,500	NC METRO MAYORS COALITION DUES
		12,650	12,650	12,650	CENTRALINA DUES
		15,500	15,500	15,500	CHARLOTTE REGIONAL BUSINESS ALLIANCE DUES
		34,000	34,000	34,000	NORTH CAROLINA LEAGUE OF MUNICIPALITIES DUES
Total	5205	\$92,670	\$92,670	\$92,670	
5210	VEH SUPPLY	1,000	1,000	1,000	FUEL FOR COMMISSIONERS TRAVEL
Total	5210	\$1,000	\$1,000	\$1,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10100000 BOARD OF COMMISSIONERS					
5215	OFF SUPPLY	3,000	3,000	3,000	GENERAL OFFICE SUPPLIES
Total	5215	\$3,000	\$3,000	\$3,000	
5230	UNIFORMS	1,050	1,050	1,050	BOARD OF COMMISSIONERS ATTIRE
Total	5230	\$1,050	\$1,050	\$1,050	
5235	PART SUPP	4,200	4,200	4,200	SISTER-CITY PROGRAM ACTIVITIES
		5,000	5,000	5,000	YOUTH COUNCIL SERVICE PROJECTS
Total	5235	\$9,200	\$9,200	\$9,200	
5270	OTR SUPPLY	2,500	2,500	2,500	MISCELLANEOUS SUPPLIES
Total	5270	\$2,500	\$2,500	\$2,500	
5300	TRAIN TRAN	3,000	3,000	3,000	YOUTH COUNCIL CONFERENCES
		3,500	3,500	3,500	SISTER CITY
		20,000	20,000	20,000	PROGRAM - TRANSPORTATION
		48,000	48,000	48,000	BOARD RETREATS
					TRAINING SEMINARS, MEETING
					SUPPLIES, MEALS, ETC.
Total	5300	\$74,500	\$74,500	\$74,500	
5305	UTILITIES	11,000	11,000	11,000	UTILITY/TECHNOLOGY COSTS
Total	5305	\$11,000	\$11,000	\$11,000	
5325	ADVERTISE	1,000	1,000	1,000	ADVERTISEMENTS REQUIRED BY
					BOARD OF COMMISSIONERS
Total	5325	\$1,000	\$1,000	\$1,000	
5375	OTR OBLIG	3,750	3,750	3,750	ADVERTISING AND RECORDING FEES
					FOR ANNEXATIONS
Total	5375	\$3,750	\$3,750	\$3,750	
Total	10100000	\$511,261	\$511,261	\$511,261	

Manager's Office

The Manager's Office is tasked with developing an organization that is responsive to the desires of the Board of Commissioners and the needs of the citizens. The Manager's Office consists of the Town Manager, Assistant Town Manager, Town Clerk, and Assistant to the Town Manager. The Town Manager is responsible for implementing the policies of the Board of Commissioners, directing business and administrative procedures, and appointing departmental managers. The Town Clerk is appointed by the Board of Commissioners to keep a journal of the proceedings of the Board of Commissioners, maintain all records and documents pertaining to the affairs of the Town, and perform such other duties as may be required by law or as the Board of Commissioners may direct.

Budget Brief

The approved budget for the Manager's Office reflects a 18.43% decrease from the approved FY2022-2023 operating budget. The decrease is primarily due to movement of positions to different departments.

FY 2023-2024 Manager's Office Budget Highlights

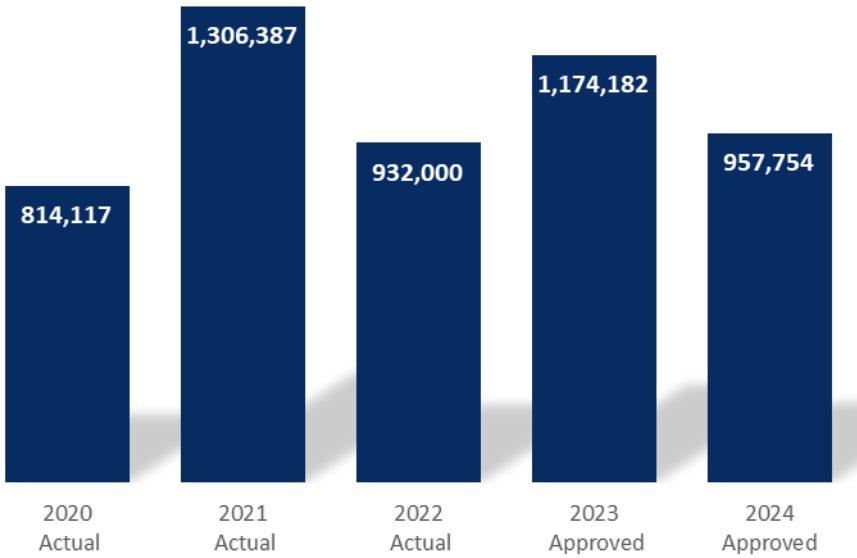
- Movement of Administrative Positions to One Mooresville Center and the Building Inspections Department

DEPARTMENTAL BUDGET SUMMARY

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Manager's Office	\$ 814,117	\$ 1,306,387	\$ 932,000	\$ 1,174,182	\$ 957,754	\$ 957,754	\$ 957,754

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Town Manager	1	1	1	1	1
Assistant Town Manager	1	1	0	0	0
Town Clerk	1	1	1	1	1
Assistant to the Town Manager	1	1	1	1	1
Assistant Town Clerk	1	1	1	1	1
Contract Manager	1	0	0	0	0
Building Standards Official	1	0	0	0	0
Public Safety Communications Director	1	1	1	1	1
Total Manager's Office	8	6	5	5	5

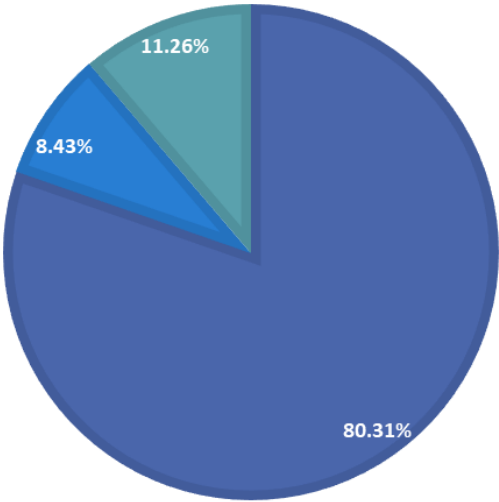
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10101000 MANAGERS OFFICE					
5000	S&W - FT	1,000	1,000	1,000	LONGEVITY FOR 5 FULL-TIME EMPLOYEES
		523,989	523,989	523,989	COMPENSATION FOR 5 FULL-TIME EMPLOYEES
Total	5000	\$524,989	\$524,989	\$524,989	
5010	S&W - TEMP	7,200	7,200	7,200	VEHICLE ALLOWANCE FOR TOWN MANAGER
		13,230	13,230	13,230	COMPENSATION FOR 1 FULL-TIME AND 2 PART-TIME INTERNS
Total	5010	\$20,430	\$20,430	\$20,430	
5015	OT	15,000	15,000	15,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$15,000	\$15,000	\$15,000	
5025	FICA	551	551	551	FICA FOR VEHICLE ALLOWANCE
		1,012	1,012	1,012	FICA FOR INTERNS
		1,148	1,148	1,148	FICA FOR OVERTIME
		40,162	40,162	40,162	FICA FOR 5 FULL-TIME EMPLOYEES
Total	5025	\$42,873	\$42,873	\$42,873	
5030	GRP INSURE	947	947	947	LIFE INSURANCE FOR 5 FULL-TIME EMPLOYEES
		68,028	68,028	68,028	HEALTH INSURANCE FOR 5 FULL-TIME EMPLOYEES
Total	5030	\$68,975	\$68,975	\$68,975	
5035	RETIRE	1,935	1,935	1,935	RETIREMENT FOR OVERTIME
		67,724	67,724	67,724	RETIREMENT FOR 5 FULL-TIME EMPLOYEES
Total	5035	\$69,659	\$69,659	\$69,659	
5040	401(K)	750	750	750	401(K) FOR OVERTIME
		26,249	26,249	26,249	401(K) FOR 5 FULL-TIME EMPLOYEES
Total	5040	\$26,999	\$26,999	\$26,999	
5045	FIT & WELL	240	240	240	GYM REIMBURSEMENTS
Total	5045	\$240	\$240	\$240	
5115	MED LAB SV	200	200	200	EMPLOYEE SCREENINGS
Total	5115	\$200	\$200	\$200	
5120	PRINT SVC	2,500	2,500	2,500	MEDIA PIECES FOR MANAGER'S OFFICE
Total	5120	\$2,500	\$2,500	\$2,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10101000 MANAGERS OFFICE					
5140	REAL EST	8,000	8,000	8,000	REAL ESTATE APPRAISALS AND SURVEYS
Total	5140	\$8,000	\$8,000	\$8,000	
5145	OTR SVCS	70,000	70,000	70,000	MISCELLANEOUS SERVICES
Total	5145	\$70,000	\$70,000	\$70,000	
5200	JAN SUPPLY	3,750	3,750	3,750	SUPPLIES FOR TOWN HALL
Total	5200	\$3,750	\$3,750	\$3,750	
5205	DUE SUBS	100	100	100	ICSC
		750	750	750	IEDC
		800	800	800	CLERK AND ASSISTANT CLERK MEMBERSHIP
		800	800	800	NCCCMA
		3,500	3,500	3,500	ICMA
		7,739	7,739	7,739	UNC - SCHOOL OF GOVERNMENT
Total	5205	\$13,689	\$13,689	\$13,689	
5210	VEH SUPPLY	3,000	3,000	3,000	FUEL AND SUPPLIES FOR ASSIGNED VEHICLE
Total	5210	\$3,000	\$3,000	\$3,000	
5215	OFF SUPPLY	10,000	10,000	10,000	OFFICE SUPPLIES AND MUNICIPAL CODE CORPORATION
Total	5215	\$10,000	\$10,000	\$10,000	
5230	UNIFORMS	900	900	900	UNIFORMS AND ATTIRE
Total	5230	\$900	\$900	\$900	
5240	BOOK SUPP	600	600	600	REFERENCE MATERIALS FOR STAFF
Total	5240	\$600	\$600	\$600	
5265	NON CAP EQ	5,000	5,000	5,000	OFFICE FURNITURE
Total	5265	\$5,000	\$5,000	\$5,000	
5270	OTR SUPPLY	1,500	1,500	1,500	HOLIDAY DECOR FOR TOWN HALL
		5,000	5,000	5,000	MISCELLANEOUS OTHER SUPPLIES
Total	5270	\$6,500	\$6,500	\$6,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10101000 MANAGERS OFFICE					
5300	TRAIN TRAN	1,250	1,250	1,250	NCCMA SEMINAR
		2,000	2,000	2,000	ICMA ANNUAL CONFERENCE
		2,000	2,000	2,000	MISCELLANEOUS TRAVEL EXPENSE
		5,000	5,000	5,000	STRATEGIC FACILITATION
		5,000	5,000	5,000	LEADERSHIP TEAM RETREAT
		20,000	20,000	20,000	REQUIRED TRAINING AND CONFERENCES
Total	5300	\$35,250	\$35,250	\$35,250	
5305	UTILITIES	5,000	5,000	5,000	TELECOMMUNICATIONS SERVICE AND OTHER UTILITY EXPENSES
Total	5305	\$5,000	\$5,000	\$5,000	
5310	R&M BLD/ST	5,000	5,000	5,000	WINDOW AND CARPET CLEANING TOWN HALL
Total	5310	\$5,000	\$5,000	\$5,000	
5320	R&M EQUIP	1,500	1,500	1,500	REPAIR AND MAINTENANCE FOR ADMINISTRATION VEHICLE
Total	5320	\$1,500	\$1,500	\$1,500	
5325	ADVERTISE	4,000	4,000	4,000	JOB POSTINGS AND REQUIRED LEGAL ADVERTISEMENTS
Total	5325	\$4,000	\$4,000	\$4,000	
5330	POSTAGE	1,000	1,000	1,000	OVERNIGHT MAILINGS AND POSTAGE ON MAIL ROOM POSTAGE MACHINE
Total	5330	\$1,000	\$1,000	\$1,000	
5410	RENT EQUIP	500	500	500	MANAGEMENT OF PRINT SERVICES
		2,000	2,000	2,000	SYSTEL PRINTER CHARGES
		2,200	2,200	2,200	RENTAL OF POSTAGE MACHINE
		8,000	8,000	8,000	TOSHIBA COPIER CHARGES
Total	5410	\$12,700	\$12,700	\$12,700	
Total	10101000	\$957,754	\$957,754	\$957,754	



Communications & Marketing

The Communications & Marketing Office is responsible for the internal and external communication material of the Town, encourages civic and community engagement, and serves as an information conduit on programs, services, issues, and policies.

Budget Brief

The approved budget for the Communications & Marketing Department reflects a 11.20% increase from the approved FY2022-2023 operating budget. The increase is primarily due to an increase in professional services.

FY 2023-2024 Communications & Marketing Budget Highlights

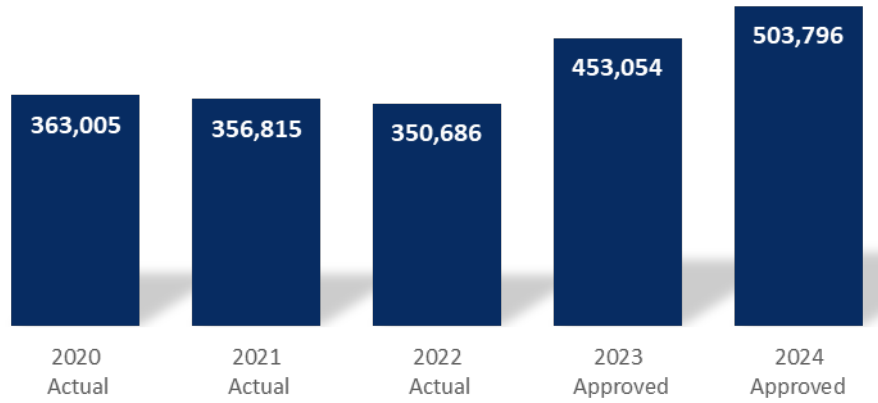
- Requested Position – Communications and Marketing Specialist

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Communications & Marketing	\$ 363,005	\$ 356,815	\$ 350,686	\$ 453,054	\$ 503,796	\$ 503,796	\$ 503,796

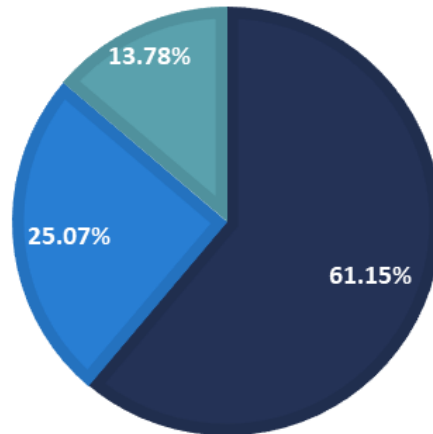
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Director of Communications & Marketing	1	1	1	1	1
Communication Technician	1	0	0	0	0
Communication Specialist	1	1	2	2	2
Total Communications & Marketing	3	2	3	3	3

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10101121 COMMUNICATIONS & MARKETING					
5000	S&W - FT	250	250	250	LONGEVITY FOR 2 FULL-TIME EMPLOYEES
		61,056	61,056	61,056	REQUESTED POSITION - COMMUNICATIONS AND MARKETING
		152,127	152,127	152,127	COMPENSATION FOR 2 FULL-TIME EMPLOYEES
Total	5000	\$213,433	\$213,433	\$213,433	
5015	OT	2,000	2,000	2,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$2,000	\$2,000	\$2,000	
5025	FICA	153	153	153	FICA FOR OVERTIME
		4,671	4,671	4,671	REQUESTED POSITION - COMMUNICATIONS AND MARKETING SPECIALIST - FICA
		11,657	11,657	11,657	FICA FOR 2 FULL-TIME EMPLOYEES
Total	5025	\$16,481	\$16,481	\$16,481	
5030	GRP INSURE	277	277	277	LIFE INSURANCE FOR 2 FULL-TIME EMPLOYEES
		12,342	12,342	12,342	REQUESTED POSITION - COMMUNICATIONS AND MARKETING SPECIALIST - LIFE AND HEALTH INSURANCE
		24,640	24,640	24,640	HEALTH INSURANCE FOR 3 FULL-TIME EMPLOYEES
Total	5030	\$37,259	\$37,259	\$37,259	
5035	RETIRE	258	258	258	RETIREMENT FOR OVERTIME
		7,876	7,876	7,876	REQUESTED POSITION - COMMUNICATIONS AND MARKETING
		19,657	19,657	19,657	RETIREMENT FOR 2 FULL-TIME EMPLOYEES
Total	5035	\$27,791	\$27,791	\$27,791	
5040	401(K)	100	100	100	401(K) FOR OVERTIME
		3,053	3,053	3,053	REQUESTED POSITION - COMMUNICATIONS AND MARKETING SPECIALIST - 401(K)
		7,619	7,619	7,619	401(K) FOR 2 FULL-TIME EMPLOYEES
Total	5040	\$10,772	\$10,772	\$10,772	
5045	FIT & WELL	360	360	360	GYM REIMBURSEMENTS
Total	5045	\$360	\$360	\$360	

Department		Department Request	Manager Recommend	Board Approved	Detail
10101121 COMMUNICATIONS & MARKETING					
5115	MED LAB SV	300	300	300	EMPLOYEE SCREENINGS
Total	5115	\$300	\$300	\$300	
5120	PRINT SVC	10,000	10,000	10,000	BROCHURE & PUBLICATIONS
		20,000	20,000	20,000	TOWN VOICE NEWSLETTER
Total	5120	\$30,000	\$30,000	\$30,000	
5145	OTR SVCS	7,500	7,500	7,500	COMMUNITY EVENTS & ENGAGEMENT
		7,500	7,500	7,500	PROFESSIONAL PHOTOGRAPHY
		10,000	10,000	10,000	PROFESSIONAL VIDEO SERVICES
		15,000	15,000	15,000	SERVICES FOR 150 AND SPECIAL PROJECTS
		16,000	16,000	16,000	PROFESSIONAL GRAPHIC DESIGN, BRAND, AND MARKETING SERVICES
		40,000	40,000	40,000	COMMUNITY SURVEY SERVICES
Total	5145	\$96,000	\$96,000	\$96,000	
5205	DUE SUBS	1,000	1,000	1,000	PROFESSIONAL DUES & SUBSCRIPTIONS
		1,000	1,000	1,000	TOWN-WIDE DOMAIN REGISTRATION
		5,000	5,000	5,000	ARCHIVE SOCIAL ANNUAL SUBSCRIPTION
Total	5205	\$7,000	\$7,000	\$7,000	
5215	OFF SUPPLY	1,000	1,000	1,000	GENERAL OFFICE SUPPLIES
Total	5215	\$1,000	\$1,000	\$1,000	
5230	UNIFORMS	400	400	400	BRANDED PROFESSIONAL APPAREL
Total	5230	\$400	\$400	\$400	
5235	PART SUPP	7,500	7,500	7,500	SUPPLIES FOR CITIZENS ACADEMY
		10,000	10,000	10,000	BRANDED MERCHANDISE
Total	5235	\$17,500	\$17,500	\$17,500	
5265	NON CAP EQ	6,000	6,000	6,000	EQUIPMENT AND SUPPLIES
Total	5265	\$6,000	\$6,000	\$6,000	
5270	OTR SUPPLY	1,000	1,000	1,000	MISCELLANEOUS SUPPLIES
Total	5270	\$1,000	\$1,000	\$1,000	
5300	TRAIN TRAN	16,000	16,000	16,000	TRAINING & TRAVEL FOR STAFF
Total	5300	\$16,000	\$16,000	\$16,000	
5305	UTILITIES	5,000	5,000	5,000	UTILITY EXPENSES
Total	5305	\$5,000	\$5,000	\$5,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10101121 COMMUNICATIONS & MARKETING					
5325	ADVERTISE	10,000	10,000	10,000	DIGITAL & PRINT ADVERTISING (INCLUDES PROJECTED 150 ADVERTISING COST OF \$7,500)
Total	5325	\$10,000	\$10,000	\$10,000	
5330	POSTAGE	500	500	500	POSTAGE FOR GENERAL MAILINGS
		4,500	4,500	4,500	POSTAGE & FREIGHT FOR TOWN VOICE
Total	5330	\$5,000	\$5,000	\$5,000	
5410	RENT EQUIP	500	500	500	COPIER CHARGES ALLOCATED TO DEPARTMENT
Total	5410	\$500	\$500	\$500	
Total	10101121	\$503,796	\$503,796	\$503,796	



Legal

The duty of the Legal Department is to prosecute and defend suits against the Town; advise the Mayor, Board of Commissioners and other Town officials with respect to the affairs of the Town; draft all legal documents and proposed ordinances relating to the affairs of the Town; inspect and pass upon all agreements, contracts, franchises and other instruments with which the Town may be concerned; attend all meetings of the Board of Commissioners when required by the Board; and perform such other duties as may be required by virtue of the position of Town Attorney.

Budget Brief

The approved budget for the Legal Department reflects a 20.47% increase from the approved FY2022-2023 operating budget. The increase is primarily due to implementing a position from half year to full year.

FY 2023-2024 Legal Office Budget Highlights

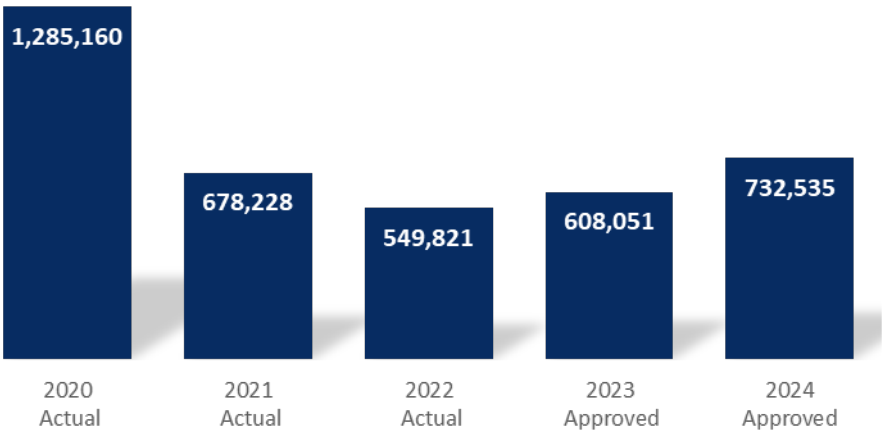
- Legal Services

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Legal	\$ 1,285,160	\$ 678,228	\$ 549,821	\$ 608,051	\$ 732,535	\$ 732,535	\$ 732,535

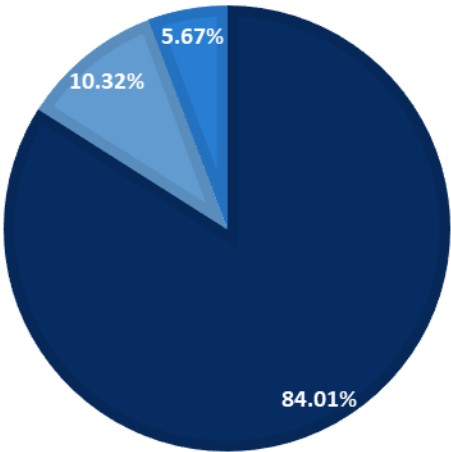
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Town Attorney	1	1	1	1	1
Assistant Town Attorney	1	1	1	1	1
Staff Attorney	1	1	1	1	1
Paralegal	1	1	1	1	1
Total Legal	4	4	4	4	4

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10102000		LEGAL			
5000	S&W - FT	1,000	1,000	1,000	LONGEVITY FOR 4 FULL-TIME EMPLOYEES
		440,038	440,038	440,038	COMPENSATION FOR 4 FULL-TIME EMPLOYEES
Total	5000	\$441,038	\$441,038	\$441,038	
5010	S&W - TEMP	10,000	10,000	10,000	COMPENSATION FOR ONE FULL-TIME SUMMER INTERN
Total	5010	\$10,000	\$10,000	\$10,000	
5025	FICA	765	765	765	FICA FOR ONE FULL-TIME SUMMER INTERN
		33,720	33,720	33,720	FICA FOR 4 FULL-TIME EMPLOYEES
Total	5025	\$34,485	\$34,485	\$34,485	
5030	GRP INSURE	796	796	796	LIFE INSURANCE FOR 4 FULL-TIME EMPLOYEES
		49,280	49,280	49,280	HEALTH INSURANCE FOR 4 FULL-TIME EMPLOYEES
Total	5030	\$50,076	\$50,076	\$50,076	
5035	RETIRE	56,862	56,862	56,862	RETIREMENT FOR 4 FULL-TIME EMPLOYEES
Total	5035	\$56,862	\$56,862	\$56,862	
5040	401(K)	22,039	22,039	22,039	401(K) FOR 4 FULL-TIME EMPLOYEES
Total	5040	\$22,039	\$22,039	\$22,039	
5045	FIT & WELL	960	960	960	GYM REIMBURSEMENTS
Total	5045	\$960	\$960	\$960	
5110	LEGAL SVCS	75,000	75,000	75,000	LEGAL SERVICES
Total	5110	\$75,000	\$75,000	\$75,000	
5115	MED LAB SV	75	75	75	MEDICAL/LABS
Total	5115	\$75	\$75	\$75	
5140	REAL EST	500	500	500	REAL ESTATE SERVICES
Total	5140	\$500	\$500	\$500	
5205	DUE SUBS	15,000	15,000	15,000	DUES & SUBSCRIPTIONS
Total	5205	\$15,000	\$15,000	\$15,000	
5215	OFF SUPPLY	3,000	3,000	3,000	OFFICE SUPPLIES
Total	5215	\$3,000	\$3,000	\$3,000	
5240	BOOK SUPP	5,000	5,000	5,000	BOOK SUPPLIES
Total	5240	\$5,000	\$5,000	\$5,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10102000		LEGAL			
5265	NON CAP EQ	1,500	1,500	1,500	NON-CAPITALIZED EQUIPMENT
Total	5265	\$1,500	\$1,500	\$1,500	
5270	OTR SUPPLY	500	500	500	OTHER SUPPLIES
Total	5270	\$500	\$500	\$500	
5300	TRAIN TRAN	10,000	10,000	10,000	TRAINING/TRANSPORTATION
Total	5300	\$10,000	\$10,000	\$10,000	
5305	UTILITIES	3,000	3,000	3,000	UTILITIES
Total	5305	\$3,000	\$3,000	\$3,000	
5325	ADVERTISE	1,000	1,000	1,000	ADVERTISING
Total	5325	\$1,000	\$1,000	\$1,000	
5330	POSTAGE	500	500	500	POSTAGE
Total	5330	\$500	\$500	\$500	
5410	RENT EQUIP	2,000	2,000	2,000	RENTAL OF EQUIPMENT
Total	5410	\$2,000	\$2,000	\$2,000	
Total	10102000	\$732,535	\$732,535	\$732,535	

Finance

The Finance Department provides assistance to staff and elected officials in maintaining the Town's overall financial stability through sound financial planning and management. The Finance Department is responsible for the management of public funds and records in accordance with the Local Government Budget and Fiscal Control Act and other state and federal requirements. The Finance Department's functions are accounting, purchasing, warehouse operations, utility billing, debt management, investments, performance measures, and budgeting.

Budget Brief

The approved budget for the Finance Department reflects an 24.58% increase from the approved FY2022-2023 operating budget. The increase is primarily due to request for additional personnel, increase in training and transportation costs and increase in tax collection costs.

FY 2023-2024 Finance Budget Highlights

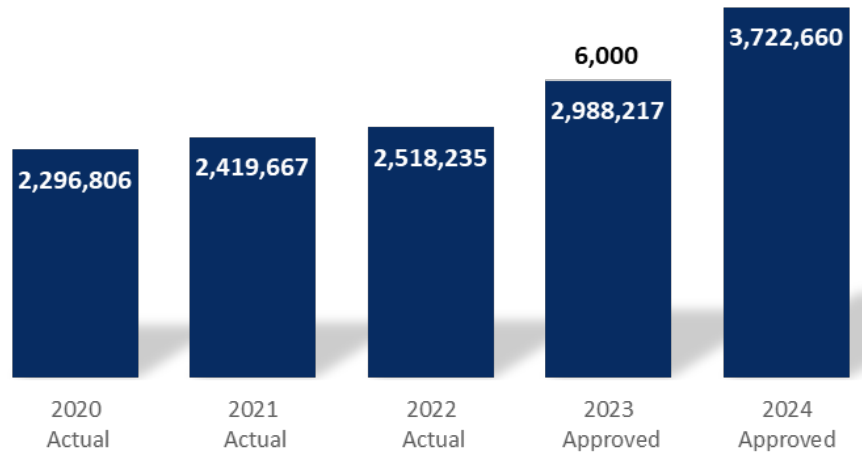
- Requested Position – Budget Analyst
- Iredell County Tax Collections / Assessing Services
- Increase in Training and Transportation Expense

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Finance	\$ 2,296,806	\$ 2,419,667	\$ 2,518,235	\$ 2,988,217	\$ 3,875,362	\$ 3,722,660	\$ 3,722,660

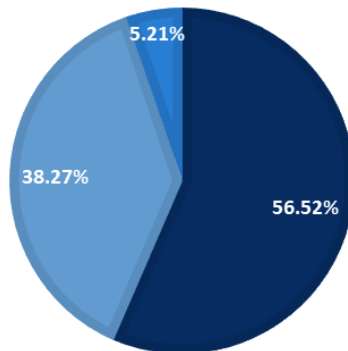
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Chief Financial Officer	1	1	1	1	1
Deputy Finance Director - Accounting	1	1	1	1	1
Deputy Finance Director - Financial	1	1	1	1	1
Purchasing Manager	1	1	1	1	1
Purchasing Agent	0	0	1	0	0
Contract Manager	0	1	1	1	1
Accounting Manager	1	1	1	1	1
Budget Manager	1	1	1	1	1
Budget Analyst	0	0	1	1	1
Billing/Collections Manager	1	1	1	1	1
Warehouse and Purchasing Technician	1	1	1	1	1
Financial Analyst	1	1	1	1	1
Accountant	1	1	1	1	1
Utility Billing Specialist	1	1	1	1	1
Accounting Technician	2	1	1	1	1
Accounting Specialist	0	1	1	1	1
Purchasing Specialist	1	1	1	1	1
Customer Service Assistant	3	3	3	3	3
Administrative Specialist	1	1	1	1	1
Total Finance	18	19	21	20	20

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



	FY 2022 Actual	FY 2023 Estimate	FY 2024 Projected	Goal
Accounting				
Workload				
Number of Checks Issued	4,701	4,519	4,500	4,000
Number of Invoices on Checks Issued	8,461	7,869	8,500	7,500
Number of ACH Transactions (A/P)	1,269	1,224	1,530	2,000
Number of Invoices on ACH Transactions	2,592	2,831	3,539	4,500
Number of Pay Advices Issued	15,959	16,051	16,533	N/A
Number of Manual Payroll Checks Issued	63	50	50	N/A
Number of General Billing Invoices	2,712	1,367	1,709	N/A
Number of Journal Entries (GEN & GNI)	694	804	700	700
Number of Journal Entries (GCR)	1,363	960	700	-
Effectiveness				
Percent of AP Processed Without Error (not voided)	98.34%	98.96%	99.00%	100%
Percent of Payroll Processed Without Error	99.93%	99.94%	99.96%	100%
Percent of GB Invoices Paid/Settled at June 30th	94.84%	89.39%	95.00%	100%

Department		Department Request	Manager Recommend	Board Approved	Detail
10103000		FINANCE			
5000	S&W - FT	10,000	10,000	10,000	LONGEVITY FOR 19 FULL-TIME EMPLOYEES
		58,148	58,148	58,148	REQUESTED POSITION - BUDGET ANALYST - COMPENSATION
		68,400	0	0	REQUESTED POSITION - PURCHASING AGENT - COMPENSATION
		1,400,428	1,400,428	1,400,428	COMPENSATION FOR 19 FULL-TIME EMPLOYEES
Total	5000	\$1,536,976	\$1,468,576	\$1,468,576	
5015	OT	5,000	5,000	5,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$5,000	\$5,000	\$5,000	
5025	FICA	383	383	383	FICA FOR OVERTIME
		1,376	1,376	1,376	FICA FOR PART-TIME
		4,448	4,448	4,448	REQUESTED POSITION - BUDGET ANALYST - FICA
		5,233	0	0	REQUESTED POSITION - PURCHASING AGENT - FICA
		107,898	107,898	107,898	FICA FOR 19 FULL-TIME EMPLOYEES
Total	5025	\$119,338	\$114,105	\$114,105	
5030	GRP INSURE	2,542	2,542	2,542	LIFE INSURANCE FOR 19 FULL-TIME EMPLOYEES
		12,426	12,426	12,426	REQUESTED POSITION - BUDGET ANALYST - LIFE AND HEALTH INSURANCE
		12,444	0	0	REQUESTED POSITION - PURCHASING AGENT - LIFE AND HEALTH INSURANCE
		235,687	235,687	235,687	HEALTH INSURANCE FOR 19 FULL-TIME EMPLOYEES
Total	5030	\$263,099	\$250,655	\$250,655	
5035	RETIRE	645	645	645	RETIREMENT FOR OVERTIME
		7,501	7,501	7,501	REQUESTED POSITION - BUDGET ANALYST - RETIREMENT
		8,824	0	0	REQUESTED POSITION - PURCHASING AGENT - RETIREMENT
		181,945	181,945	181,945	RETIREMENT FOR 19 FULL-TIME EMPLOYEES
Total	5035	\$198,915	\$190,091	\$190,091	

Department		Department Request	Manager Recommend	Board Approved	Detail
10103000 FINANCE					
5040	401(K)	250	250	250	401(K) FOR OVERTIME
		2,907	2,907	2,907	REQUESTED POSITION - BUDGET ANALYST - 401(K)
		3,420	0	0	REQUESTED POSITION - PURCHASING AGENT - 401(K)
		70,521	70,521	70,521	401(K) FOR 19 FULL-TIME EMPLOYEES
Total	5040	\$77,098	\$73,678	\$73,678	
5045	FIT & WELL	2,040	2,040	2,040	GYM REIMBURSEMENTS
Total	5045	\$2,040	\$2,040	\$2,040	
5100	ACCT SVCS	1,000	1,000	1,000	ANNUAL MAINTENANCE OF THE BOND LEGAL IDENTIFIER - CUSIP GLOBAL SERVICES
		5,000	5,000	5,000	ARBITRAGE CALCULATIONS FOR EXISTING BOND ISSUES
		6,000	6,000	6,000	AUDITING OF AD VALOREM TAXES PER AGREEMENT WITH IREDELL COUNTY
		9,000	9,000	9,000	ACTUARIAL STUDIES FOR OPEB
		80,000	60,000	60,000	ANNUAL EXTERNAL AUDIT SERVICES
Total	5100	\$101,000	\$81,000	\$81,000	
5115	MED LAB SV	300	300	300	EMPLOYEE SCREENINGS
Total	5115	\$300	\$300	\$300	
5120	PRINT SVC	600	600	600	TABS FOR BUDGET DOCUMENTS
		1,500	1,500	1,500	COVERS AND TABS FOR COMPREHENSIVE ANNUAL FINANCIAL REPORT
		1,500	1,500	1,500	MISCELLANEOUS PRINTING FOR DEPARTMENT
		2,000	2,000	2,000	PRINTING SERVICES FOR POPULAR ANNUAL FINANCIAL REPORT
Total	5120	\$5,600	\$5,600	\$5,600	
5125	BANK SVC	1,500	1,500	1,500	INVESTMENT/CUSTODIAL ACCOUNT ANNUAL FEE
		48,500	48,500	48,500	MONTHLY BANKING CHARGES
Total	5125	\$50,000	\$50,000	\$50,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10103000 FINANCE					
5145	OTR SVCS	900	900	900	AWARDS FRAMING
		2,000	2,000	2,000	CINTAS DOCUMENT MANAGEMENT BIN SERVICES AND SHRED-IT-EVENT
		5,250	5,250	5,250	DESIGN SERVICES FOR POPULAR ANNUAL FINANCIAL REPORT
		6,500	6,500	6,500	BOND TRUSTEE FEES
		9,800	9,800	9,800	ALLEGIANCE STAFFING WAREHOUSE
		11,000	11,000	11,000	MGT, INC COST ALLOCATION PLAN
		11,500	11,500	11,500	IREDELL CO TAX COLLECTION/GROSS RECEIPTS BASED ON % OF COLLECTIONS
		181,000	181,000	181,000	NORTH CAROLINA DMV FEES
		1,063,127	1,059,927	1,059,927	IREDELL CO TAX COLLECTIONS/ASSESSING SERVICES BASED ON % OF COLLECTIONS
Total	5145	\$1,291,077	\$1,287,877	\$1,287,877	
5200	JAN SUPPLY	500	500	500	PICK TICKETS FOR CLEANING SUPPLIES
Total	5200	\$500	\$500	\$500	
5205	DUE SUBS	100	100	100	NCAGP
		120	120	120	NC STATE BOARD OF CPA
		200	200	200	GFOA - 4 STAFF MEMBERS
		200	200	200	NCLGBA
		720	720	720	SUBSCRIPTION FOR MONDAY - PURCHASING TASKS
		1,300	1,300	1,300	AMAZON PRIME MEMBERSHIP FEE - MEMBERSHIP FOR ALL TOWN DEPARTMENTS
		1,600	1,600	1,600	GFOA AWARD APPLICATION FEES
Total	5205	\$4,240	\$4,240	\$4,240	
5210	VEH SUPPLY	500	500	500	SUPPLIES FOR WAREHOUSE VEHICLE
		800	800	800	FUEL FOR WAREHOUSE AND FINANCE VEHICLES
		1,200	1,200	1,200	PROPANE FOR WAREHOUSE FORKLIFT
Total	5210	\$2,500	\$2,500	\$2,500	
5215	OFF SUPPLY	16,000	16,000	16,000	OFFICE SUPPLIES
Total	5215	\$16,000	\$16,000	\$16,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10103000 FINANCE					
5225	SAF SUPPLY	750	750	750	PPE AND REPLACEMENT SAFETY SUPPLIES FOR WAREHOUSE AND MAIN FLOOR OF TOWN HALL
Total	5225	\$750	\$750	\$750	
5230	UNIFORMS	200	200	200	STEEL TOE BOOTS FOR WAREHOUSE TECHNICIAN
Total	5230	\$200	\$200	\$200	
5240	BOOK SUPP	750	750	750	BOOK SUPPLIES
Total	5240	\$750	\$750	\$750	
5265	NON CAP EQ	3,000	3,000	3,000	MISCELLANEOUS REPLACEMENT OF FURNITURE AND EQUIPMENT
		3,500	3,500	3,500	RACK/SHELVES FOR WAREHOUSE
		4,500	4,500	4,500	MISCELLANEOUS SUPPLIES FOR WAREHOUSE
Total	5265	\$11,000	\$11,000	\$11,000	

Department	Department Request	Manager Recommend	Board Approved	Detail
10103000	FINANCE			
5300 TRAIN TRAN	295	295	295	EXCEL TRAINING FOR ONE STAFF MEMBER
	500	500	500	ITRON VIRTUAL CONFERENCE FOR 2 STAFF MEMBERS
	590	590	590	CUSTOMER SERVICE TRAINING COURSE FOR 2 STAFF MEMBERS
	1,658	1,658	1,658	UNC SOG FINANCIAL REPORTING
	2,045	2,045	2,045	SUMMER BUDGET CONFERENCE
	2,280	2,280	2,280	TRAINING & TRANSPORTATION FOR ADDL COURSES FOR STAFF MEMBERS
	2,556	2,556	2,556	PURCHASING TRAINING CONFERENCE SUMMER SESSION
	2,556	2,556	2,556	PURCHASING TRAINING CONFERENCE WINTER SESSION
	2,645	2,645	2,645	EXCEL TRAINING CONFERENCE
	2,886	2,886	2,886	UNC SOG ADVANCED SUPERVISORY PRACTICES FOR 1 STAFF MEMBER
	3,316	3,316	3,316	UNC SCHOOL OF GOV TRAINING FOR NCGFOA CERTIFICATION - INCLUDES 2 COURSES DURING THE YEAR FOR 1 STAFF MEMBER
	3,510	3,510	3,510	WINTER BUDGET CONFERENCE FOR 2 STAFF MEMBERS
	4,000	4,000	4,000	CPE FOR 2 CERTIFIED PUBLIC ACCOUNTS
	4,164	4,164	4,164	NCGFOA TRAINING CONFERENCE FOR 2 EMPLOYEES SUMMER SESSION
	4,164	4,164	4,164	NCGFOA TRAINING CONFERENCE FOR 2 EMPLOYEES WINTER SESSION
	5,985	5,985	5,985	MUNIS CONFERENCE FOR 3 STAFF MEMBERS
	6,000	6,000	6,000	TINA TOWERS CAREER DEVELOPMENT - 4 EMPLOYEES, 3 SESSIONS PER YEAR
	6,648	6,648	6,648	TRAINING - FUND SUPERVISORY PRACTICES FOR 2 STAFF MEMBERS
	7,000	7,000	7,000	PACE 5 MUNIS - INCLUDES FIVE TRAINING DAYS AND THREE CONNECT CONFERENCE REGISTRATIONS
	11,181	0	0	GFOA CONFERENCE - PORTLAND FOR 3 STAFF MEMBERS
Total 5300	\$73,979	\$62,798	\$62,798	

Department		Department Request	Manager Recommend	Board Approved	Detail
10103000	FINANCE				
5305	UTILITIES	4,500	4,500	4,500	CELL PHONE STIPEND FOR 5 EMPLOYEES
		80,000	60,000	60,000	UTILITIES FOR TOWN HALL AND COMMUNICATION SERVICES FOR CUSTOMER SERVICE DESK
Total	5305	\$84,500	\$64,500	\$64,500	
5315	R&M VEH	1,000	1,000	1,000	REPAIR AND MAINTENANCE FOR WAREHOUSE AND FINANCE VEHICLE
Total	5315	\$1,000	\$1,000	\$1,000	
5320	R&M EQUIP	650	650	650	SERVICE AGREEMENT FOR FOLDING MACHINE
		1,500	1,500	1,500	MAINTENANCE FOR POSTAGE METER, FOLDER/SEALER, PRINTER, ETC
		4,500	4,500	4,500	MAINTENANCE CONTRACT FOR FORKLIFT
Total	5320	\$6,650	\$6,650	\$6,650	
5325	ADVERTISE	500	500	500	REQUIRED ADVERTISING FOR PUBLICATIONS OF BUDGET AND FINANCING PUBLIC HEARINGS
Total	5325	\$500	\$500	\$500	
5330	POSTAGE	12,500	12,500	12,500	POSTAGE FOR POSTAGE METER AT TOWN HALL AND OVERNIGHT MAILINGS FOR DEPARTMENT
Total	5330	\$12,500	\$12,500	\$12,500	
5410	RENT EQUIP	350	350	350	AIRGAS NATIONAL WELDER - WAREHOUSE
		9,500	9,500	9,500	MANAGED PRINT AND COPIER SERVICES
Total	5410	\$9,850	\$9,850	\$9,850	
Total	10103000	\$3,875,362	\$3,722,660	\$3,722,660	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74103000		FINANCE			
5520	VEHICLES	37,136	0	0	1 REPLACEMENT VEHICLE - EXPLORER - SCORED 15
Total	5520	\$37,136	\$0	\$0	
Total	74103000	\$37,136	\$0	\$0	



Non-Department

In FY 2021-2022 the Economic Development Department transitioned into a Non-Department budget. The Non-Department budget maintains several budgets that cannot be uniquely attributed to departments.

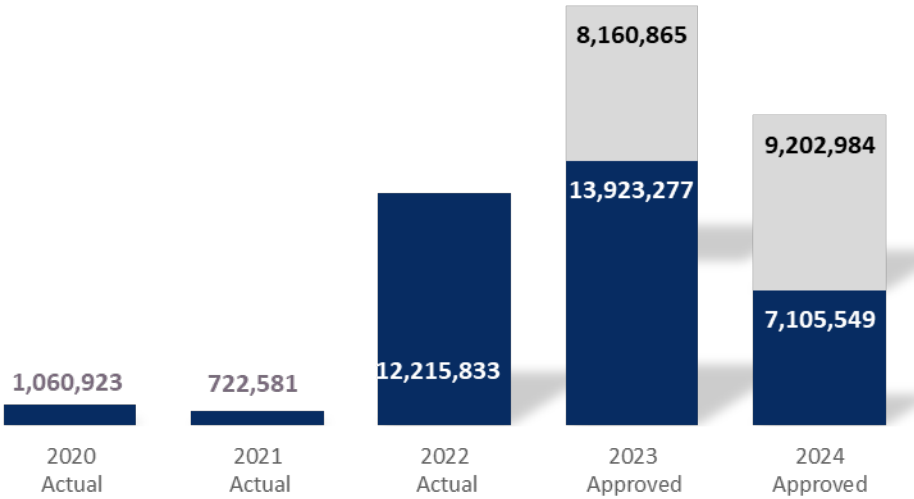
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Non-Department - Operational	\$ 1,060,923	\$ 722,581	\$ 12,215,833	\$ 13,923,277	\$ 7,089,424	\$ 7,105,549	\$ 7,105,549
Non-Department - Debt Service			\$ 8,949,838	\$ 8,160,865	\$ 9,612,984	\$ 9,202,984	\$ 9,202,984

**2021 and prior, Debt Service was charged to individual departments*

FY 2023-2024 Non-Department Budget Highlights

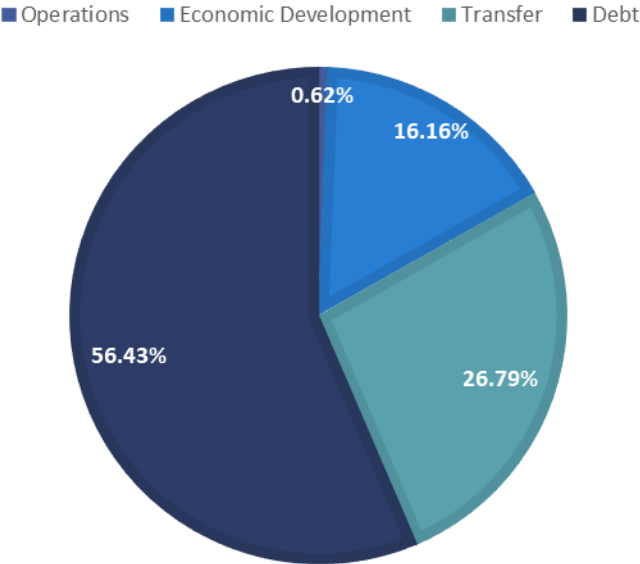
- Installment Financing Parking Deck
- North Main Street Sidewalk – Design
- Moore Avenue Pedestrian Improvements Right-of-Way Purchase
- MGSD Sidewalk Package Design
- East Center Avenue Two-Way Bicycle Facility
- Liberty Village Master Plan
- Self-Insured Health Fund Establishment
- Langtree Corridor Improvements – Design
- Downtown Greenway – Design
- Neighborhood Parks Improvement Plan
- Traffic Management – Software and Technology
- Downtown Transportation Improvement
- East Center Avenue Shared Use Path
- Mazeppa Flyover
- Annual Debt Service

FIVE YEAR BUDGET HISTORY



Debt Service and Transfers for Capital Projects were moved to Non-Department in FY 2021-2022.

BUDGET BY CATEGORY



Department		Department Request	Manager Recommend	Board Approved	Detail
10400000 NON-DEPARTMENT					
5305	UTILITIES	2,890	2,890	2,890	MOORESVILLE MUSEUM - UTILITIES
		6,850	6,850	6,850	ARTIST GUILD - UTILITIES
Total	5305	\$9,740	\$9,740	\$9,740	
5310	R&M BLD/ST	30,000	30,000	30,000	MOBILITY PLAN (MOVE WHEN LINE IS CREATED)
Total	5310	\$30,000	\$30,000	\$30,000	
5375	OTR OBLIG	25,000	41,125	41,125	DEPARTMENTAL DONATION CONTRIBUTION
Total	5375	\$25,000	\$41,125	\$41,125	
5400	RENT PROP	20,000	20,000	20,000	RENT - ART DEPOT
Total	5400	\$20,000	\$20,000	\$20,000	
5600	AID OTHER	60,000	60,000	60,000	LNTC FUNDING
		75,000	75,000	75,000	IREDELL COUNTY ICATS
					MOORESVILLE MAIN FUNDING
		651,034	651,034	651,034	ANNUAL OUTSIDE AGENCY FUNDING
Total	5600	\$786,034	\$786,034	\$786,034	
5665	INCENTIVE	1,850,000	1,850,000	1,850,000	ECONOMIC DEVELOPMENT INCENTIVE
Total	5665	\$1,850,000	\$1,850,000	\$1,850,000	

Department	Department Request	Manager Recommend	Board Approved	Detail
10400000 NON-DEPARTMENT				
5900 XFER TO	27,500	27,500	27,500	NORTH MAIN STREET SIDEWALK EXTENSION - DESIGN
	100,000	100,000	100,000	MOORE AVENUE PEDESTRIAN IMPROVEMENTS R/W PURCHASE - TRANSFER INTO THE EXISTING MOORE AVENUE PEDESTRIAN PROJECT PROJECT ORDINANCE 71520626-5540
	140,750	140,750	140,750	MGSD SIDEWALK PACKAGE - DESIGN ONLY
	150,000	150,000	150,000	EAST CENTER AVENUE TWO-WAY BICYCLE FACILITY - TRANSFER TO THE CENTER AVENUE CULVERT PROJECT ORDINANCE 71520558-5550
	150,000	150,000	150,000	LIBERTY VILLAGE MASTER PLAN - TRANSFER TO PROJECT ORDINANCE
	200,000	200,000	200,000	TRANSFER TO ESTABLISH HEALTH INSURANCE FUND
	218,200	218,200	218,200	LANGTREE CORRIDOR IMPROVEMENTS - DESIGN
	250,000	250,000	250,000	DOWNTOWN GREENWAY DESIGN - TRANSFER TO ESTABLISH NEW PROJECT ORDINANCE
	250,000	250,000	250,000	TRANSFER TO ESTABLISH NEIGHBORHOOD PARK IMPROVEMENTS PROJECT ORDINANCE
	500,000	500,000	500,000	TRAFFIC MANAGEMENT - SOFTWARE & TECHNOLOGY FOR TRAFFIC UNIT - PROJECT ORDINANCE 71520600
	588,000	588,000	588,000	DOWNTOWN TRANSPORTATION IMPROVEMENTS - FIRST PHASE OF THE RECOMMENDED IMPROVEMENTS FROM THE DOWNTOWN TRANSPORTATION STUDY (INCLUDES DESIGN AND SIGNAL RETIMING)
	740,000	740,000	740,000	EAST CENTER AVENUE SHARED USE PATH SEGMENT -TRANSFER TO THE CENTER AVENUE CULVERT PROJECT ORDINANCE 71520558-5550.
	1,054,200	1,054,200	1,054,200	MAZEPPA FLYOVER - TRANSFER INTO THE EXISTING MAZEPPA FLYOVER PROJECT ORDINANCE 71520556-5550.

Department		Department Request	Manager Recommend	Board Approved	Detail
10400000		NON-DEPARTMENT			
Total	5900	\$4,368,650	\$4,368,650	\$4,368,650	
Total	10400000	\$7,089,424	\$7,105,549	\$7,105,549	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74400000 NON-DEPARTMENT					
5700	DEBT PRIN	410,000	410,000	410,000	LIMITED OBLIGATION BONDS, SERIES 2020B (REFINANCING OF 2019 GOLF COURSE CLUBHOUSE)
		500,000	500,000	500,000	GENERAL OBLIGATION BOND, SERIES 2019 (STREETS)
		595,000	595,000	595,000	LIMITED OBLIGATION BONDS - INSTALLMENT 2010
		615,000	615,000	615,000	LIMITED OBLIGATION BONDS, SERIES 2020A (REFUNDING OF 2010 INSTALLMENT FINANCING - TOWN HALL, FIRE STATION 3, CMCC, LIBRARY)
		1,000,000	1,000,000	1,000,000	GENERAL OBLIGATION BOND, SERIES 2015 (STREETS, RECREATION, GOLF)
		1,200,000	850,000	850,000	INSTALLMENT PAYMENT - PARKING DEBT
		1,330,000	1,330,000	1,330,000	LIMITED OBLIGATION BOND, SERIES 2020A, PUBLIC SAFETY BONDS
		1,530,000	1,530,000	1,530,000	GENERAL OBLIGATION BONDS , SERIES 2016 (REFUNDING OF 2007&2009 STREETS & RECREATION)
Total	5700	\$7,180,000	\$6,830,000	\$6,830,000	
5705	DEBT INT	7,618	7,618	7,618	LIMITED OBLIGATION BONDS, SERIES 2020B (REFINANCING OF 2020B GOLF COURSE CLUBHOUSE)
		33,266	33,266	33,266	LIMITED OBLIGATION BONDS, SERIES 2020A (REFUNDING OF 2010 INSTALLMENT FINANCING - TOWN HALL, FIRE STATION 3, CMCC, LIBRARY)
		35,900	35,900	35,900	LIMITED OBLIGATION BONDS - INSTALLMENT 2010
		310,000	310,000	310,000	GENERAL OBLIGATION BONDS, SERIES 2019 (STREETS)
		328,500	328,500	328,500	GENERAL OBLIGATION BONDS, SERIES 2016 (REFUNDING OF 2007&2009 STREETS & RECREATION)
		393,750	393,750	393,750	GENERAL OBLIGATION BONDS, SERIES 2015 (STREETS, RECREATION, GOLF)
		500,000	440,000	440,000	INSTALLMENT FINANCING - PARKING DECK
		823,950	823,950	823,950	LIMITED OBLIGATION BONDS, SERIES 2020A, PUBLIC SAFETY BONDS (POLICE HEADQUARTERS, FIRE STATION 6, FLEET EXPANSION)
Total	5705	\$2,432,984	\$2,372,984	\$2,372,984	
Total	74400000	\$9,612,984	\$9,202,984	\$9,202,984	

Human Resources

The Human Resources Department oversees and coordinates the compensation and benefits program, recruitment, selection, and screening of applicants, as well as employee relations, organizational development and learning, performance management, wellness, and Town volunteers.

Budget Brief

The approved budget for the Human Resources Department reflects a 11.29% increase from the approved FY2022-2023 operating budget. The increase is primarily due to request for additional personnel.

FY 2023-2024 Human Resources Budget Highlights

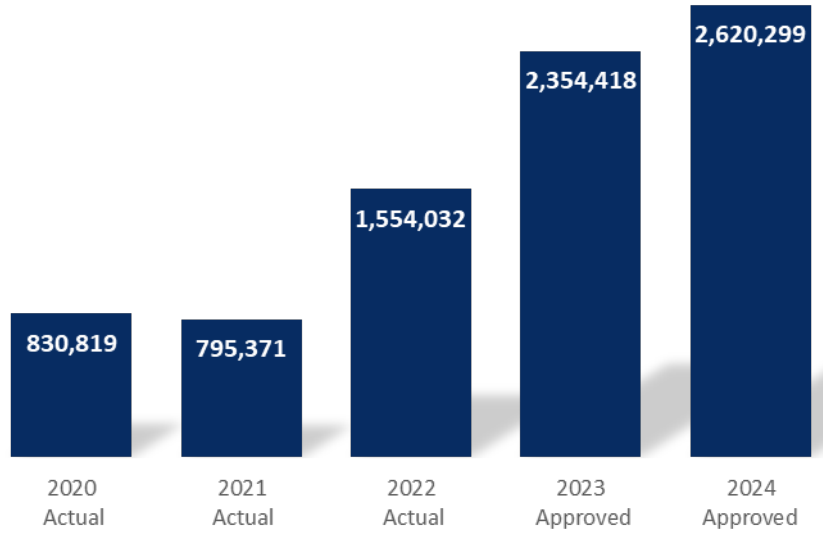
- Requested Position – Human Resources Generalist

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Human Resources	\$ 830,819	\$ 795,371	\$ 1,554,032	\$ 2,354,418	\$ 2,664,299	\$ 2,620,299	\$ 2,620,299

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Human Resources Director	1	1	1	1	1
Deputy Human Resources Director	1	1	1	1	1
Human Resources Generalist	1	1	2	2	2
Human Resources Specialist	1	1	1	1	1
Benefits Coordinator	1	1	1	1	1
Total Human Resources	5	5	6	6	6

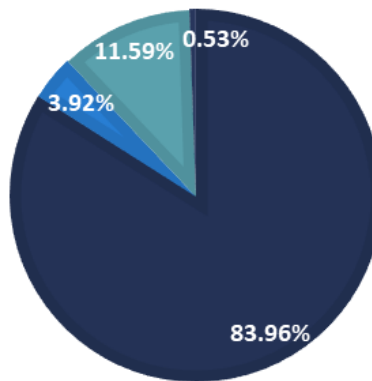
FIVE YEAR BUDGET HISTORY



*Relocated Employee Assistance and Retirees Insurance to HR in 2022

BUDGET BY CATEGORY

■ Personnel
 ■ Professional Services
 ■ Operations
 ■ Economic Development



Department		Department Request	Manager Recommend	Board Approved	Detail
10104000 HUMAN RESOURCES					
5000	S&W - FT	2,750	2,750	2,750	LONGEVITY FOR 5 FULL-TIME EMPLOYEES
		67,314	67,314	67,314	REQUESTED POSITION - HR GENERALIST - COMPENSATION
		106,500	106,500	106,500	SIGN-ON/ REFERRAL BONUSES
		350,000	350,000	350,000	PAY CLASS STUDY
		418,523	418,523	418,523	COMPENSATION FOR 5 FULL-TIME EMPLOYEES
Total	5000	\$945,087	\$945,087	\$945,087	
5025	FICA	5,150	5,150	5,150	REQUESTED POSITION - HR GENERALIST - FICA
		26,775	26,775	26,775	FICA FOR PAY CLASS STUDY
		32,227	32,227	32,227	FICA FOR 5 FULL-TIME EMPLOYEES
Total	5025	\$64,152	\$64,152	\$64,152	
5030	GRP INSURE	760	760	760	LIFE INSURANCE FOR 5 FULL-TIME EMPLOYEES
		12,442	12,442	12,442	REQUESTED POSITION - HR GENERALIST - LIFE AND HEALTH INSURANCE
		61,600	61,600	61,600	HEALTH INSURANCE FOR 5 FULL-TIME EMPLOYEES
Total	5030	\$74,802	\$74,802	\$74,802	
5035	RETIRE	8,684	8,684	8,684	REQUESTED POSITION - HR GENERALIST - RETIREMENT
		45,150	45,150	45,150	RETIREMENT FOR PAY CLASS STUDY
		54,344	54,344	54,344	RETIREMENT FOR 5 FULL-TIME EMPLOYEES
Total	5035	\$108,178	\$108,178	\$108,178	
5040	401(K)	4,039	4,039	4,039	REQUESTED POSITION - HR GENERALIST - 401(K)
		17,500	17,500	17,500	401(K) FOR PAY CLASS STUDY
		21,064	21,064	21,064	401(K) FOR 5 FULL-TIME EMPLOYEES
Total	5040	\$42,603	\$42,603	\$42,603	
5045	FIT & WELL	480	480	480	GYM REIMBURSEMENT
		5,000	5,000	5,000	WELLNESS LUNCH & LEARNS & PLATINUM LUNCH
		6,500	6,500	6,500	HEALTH & SAFETY FAIR SUPPLIES
		7,000	7,000	7,000	BIOMETRIC SCREENING
		115,000	115,000	115,000	WELLNESS CONTRACT & GO365 REWARDS
Total	5045	\$133,980	\$133,980	\$133,980	

Department		Department Request	Manager Recommend	Board Approved	Detail
10104000 HUMAN RESOURCES					
5060	UNEMPLOY	20,000	20,000	20,000	UNEMPLOYMENT COMPENSATION
Total	5060	\$20,000	\$20,000	\$20,000	
5065	RETIRE INS	811,077	811,077	811,077	RETIREE'S INSURANCE
Total	5065	\$811,077	\$811,077	\$811,077	
5115	MED LAB SV	150	150	150	NTA PROGRAM FEE
Total	5115	\$150	\$150	\$150	
5120	PRINT SVC	800	800	800	LABOR LAW POSTERS
		3,500	3,500	3,500	VOLUNTEER AND EMPLOYEE RECRUITMENT MATERIALS, ACA FORMS, BENEFIT MAILERS
Total	5120	\$4,300	\$4,300	\$4,300	
5130	CLASS COMP	20,000	20,000	20,000	PAY AND CLASSIFICATION STUDY
Total	5130	\$20,000	\$20,000	\$20,000	
5145	OTR SVCS	150	150	150	ANNUAL LIMITED QUERIES FOR CDL DRIVERS
		1,400	1,400	1,400	COBRA ADMINISTRATION
		3,800	3,800	3,800	FIRE BACKGROUND CHECKS
		16,000	16,000	16,000	AEGIS CONTRACT & SUBSCRIPTION FEE
		17,000	17,000	17,000	FLEXIBLE SPENDING ADMINISTRATION
		40,000	40,000	40,000	BENEFIT CONSULTING CONTRACT- USI
Total	5145	\$78,350	\$78,350	\$78,350	
5205	DUE SUBS	100	100	100	SHRM RECERTIFICATION (1 EMPLOYEE)
		160	160	160	IPMA-NC DUES
		300	300	300	LKNHR DUES
		1,145	1,145	1,145	SHRM DUES
		3,225	3,225	3,225	CATAPULT DUES
Total	5205	\$4,930	\$4,930	\$4,930	

Department		Department Request	Manager Recommend	Board Approved	Detail
10104000 HUMAN RESOURCES					
5215	OFF SUPPLY	1,000	1,000	1,000	EMPLOYEE SIGNIFICANT EVENT CARDS
		2,000	2,000	2,000	ORIENTATION MATERIALS
		3,000	3,000	3,000	RETIREMENT AWARDS
		4,500	4,500	4,500	RECRUITMENT GIVEAWAYS
		6,000	6,000	6,000	VOLUNTEER APPRECIATION
		7,500	7,500	7,500	GENERAL OFFICE SUPPLIES
		24,000	0	0	OFFICE FURNITURE- POST MOVE/ RENOVATION
		24,000	24,000	24,000	EMPLOYEE RECOGNITION, GIFT CARDS AND HOLIDAY GIFTS
Total	5215	\$72,000	\$48,000	\$48,000	
5235	PART SUPP	5,000	5,000	5,000	PROFESSIONAL DEVELOPMENT PROGRAM SUPPLIES
Total	5235	\$5,000	\$5,000	\$5,000	
5270	OTR SUPPLY	16,000	16,000	16,000	COMMUNITY RELATIONS COMMITTEE, MLK BREAKFAST, MULTICULTURAL FESTIVAL, COMMITTEE MATERIALS
Total	5270	\$16,000	\$16,000	\$16,000	
5275	REIM EXP	70,000	50,000	50,000	EDUCATIONAL ASSISTANCE
Total	5275	\$70,000	\$50,000	\$50,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10104000 HUMAN RESOURCES					
5300	TRAIN TRAN	1,000	1,000	1,000	OMPO CONFERENCE
		2,000	2,000	2,000	EMPLOYEE ICE CREAM DAY
		2,000	2,000	2,000	MOORESVILLE WAY & EMERGING LEADERS MEALS, SNACKS & DRINKS
		2,500	2,500	2,500	EMPLOYEE ENGAGEMENT COMMITTEE
		3,000	3,000	3,000	DAC LUNCH & LEARNS INCLUDING THE MULTICULTURAL FESTIVAL
		5,000	5,000	5,000	NCSHRM CONFERENCE FOR RECERTIFICATION CREDITS (3 EMPLOYEES)
		5,000	5,000	5,000	SNACKS WITH SANTA
		5,500	5,500	5,500	MEALS, SNACKS & DRINKS FOR PROFESSIONAL DEVELOPMENT
		5,700	5,700	5,700	MITCHELL CC CONTINUING EDUCATION COURSES FOR 50 STUDENTS
		6,690	6,690	6,690	3 COURSES THROUGH LANGUAGE ACADEMY OF THE CAROLINAS (TWO LEVEL ONE CLASSES AND ONE LEVEL TWO CLASS- 12 EMPLOYEES PER CLASS)
		7,200	7,200	7,200	PROFESSIONAL DEVELOPMENT FOR HR TEAM
		9,500	9,500	9,500	SEI AT UVA (1 EMPLOYEE)
		10,000	10,000	10,000	EMPLOYEE APPRECIATION BREAKFASTS
		10,000	10,000	10,000	TINA TOWERS- COACHING & LEADERSHIP DEVELOPMENT
		10,400	10,400	10,400	LEAD AT UVA (2 EMPLOYEES)
		13,800	13,800	13,800	4 COURSES GENERAL PROFESSIONAL DEVELOPMENT COURSES THROUGH CATAPULT AND 2 EMERGING LEADERS COURSES
		14,000	14,000	14,000	MUNICIPAL & COUNTY ADMINISTRATION- UNC SOG (3 EMPLOYEES)
		15,000	15,000	15,000	NEW YEAR CHEER
		15,000	15,000	15,000	TINA TOWERS- 6 EMERGING LEADERS COURSES, 4 GENERAL PROFESSIONAL DEVELOPMENT COURSES
		20,000	20,000	20,000	EMPLOYEE APPRECIATION EVENTS
Total	5300	\$163,290	\$163,290	\$163,290	
5305	UTILITIES	1,800	1,800	1,800	CELL PHONE STIPEND (2 EMPLOYEES)
Total	5305	\$1,800	\$1,800	\$1,800	

Department		Department Request	Manager Recommend	Board Approved	Detail
10104000 HUMAN RESOURCES					
5325	ADVERTISE	5,000	5,000	5,000	JOB FAIRS
		6,000	6,000	6,000	ONLINE RECRUITMENT
Total	5325	\$11,000	\$11,000	\$11,000	
5330	POSTAGE	100	100	100	SNACKS WITH SANTA POSTAGE
Total	5330	\$100	\$100	\$100	
5410	RENT EQUIP	3,500	3,500	3,500	COPIER
Total	5410	\$3,500	\$3,500	\$3,500	
5660	EMP ASST	14,000	14,000	14,000	EMPLOYEE ASSISTANCE PROGRAM
Total	5660	\$14,000	\$14,000	\$14,000	
Total	10104000	\$2,664,299	\$2,620,299	\$2,620,299	



Risk Management

The Risk Management Department provides property and casualty insurance, claims management, loss control and public ADA services for the Town. The department also provides services to both Town employees and citizens.

Budget Brief

The approved budget for the Risk Management Department reflects a 13.01% increase from the approved FY2022-2023 operating budget. The increase is primarily due to request for additional personnel and increase in cost of insurance.

FY 2023-2024 Risk Management Budget Highlights

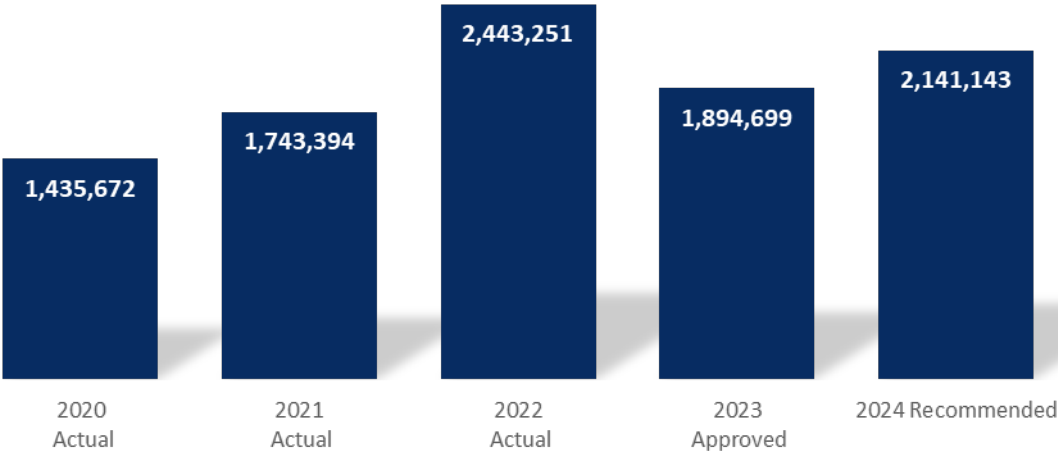
- ADA Transition Planning – Phase 1 Year 4

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Risk Management	\$ 1,435,672	\$ 1,743,394	\$ 2,443,251	\$ 1,894,699	\$ 2,495,446	\$ 2,141,143	\$ 2,141,143

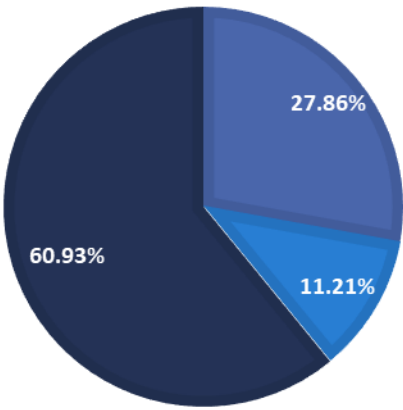
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Risk and Safety Manager ADA/504	1	1	1	1	1
Occupational Health and Safety Officer	1	1	1	1	1
Risk Management Specialist	1	1	1	1	1
Risk Management Assistant	0	0	1	0	0
Total Risk Management	3	3	4	3	3

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10105000		RISK MANAGEMENT			
5000	S&W - FT	2,000	2,000	2,000	LONGEVITY PAY FOR 3 FULL-TIME EMPLOYEES
		2,500	2,500	2,500	SAFETY COMMITTEE AND ADA ASSISTANCE BONUSES
		11,052	11,052	11,052	ON CALL PAY - NIGHTS AND WEEKENDS
		45,460	0	0	REQUESTED POSITION - RISK MANAGEMENT
		229,630	229,630	229,630	ASSISTANT - COMPENSATION COMPENSATION FOR 3 FULL-TIME EMPLOYEES
Total	5000	\$290,642	\$245,182	\$245,182	
5015	OT	3,000	3,000	3,000	POTENTIAL OVERTIME FOR TWO FULL-TIME, NON-EXEMPT EMPLOYEES. OVERTIME JUSTIFICATION FOR ON-CALL, AFTER HOURS CALLS/CALLOUTS, COURT/COURT MEDIATION, AND EMERGENCY RESPONSE FOR VEHICLE CRASHES, INJURIES, AND/OR OTHER NECESSARY INCIDENTS.
Total	5015	\$3,000	\$3,000	\$3,000	
5025	FICA	191	191	191	FICA FOR SC AND ADA BONUSES
		230	230	230	FICA FOR OVERTIME
		845	845	845	FICA FOR ON-CALL PAY
		3,485	0	0	REQUESTED POSITION - RISK MANAGEMENT ASSISTANT - FICA
		17,720	17,720	17,720	FICA FOR 3 FULL-TIME EMPLOYEES
Total	5025	\$22,471	\$18,986	\$18,986	
5030	GRP INSURE	416	416	416	LIFE INSURANCE FOR 3 FULL-TIME EMPLOYEES
		12,403	0	0	REQUESTED POSITION - RISK MANAGEMENT ASSISTANT - LIFE AND HEALTH INSURANCE
		36,960	36,960	36,960	HEALTH INSURANCE FOR 3 FULL-TIME EMPLOYEES
Total	5030	\$49,779	\$37,376	\$37,376	
5035	RETIRE	387	387	387	OVERTIME RETIREMENT
		5,877	0	0	REQUESTED POSITION - RISK MANAGEMENT
		29,880	29,880	29,880	ASSISTANT - RETIREMENT RETIREMENT FOR 3 FULL-TIME EMPLOYEES
Total	5035	\$36,144	\$30,267	\$30,267	

Department		Department Request	Manager Recommend	Board Approved	Detail
10105000 RISK MANAGEMENT					
5040	401(K)	150	150	150	401(K) FOR OVERTIME
		2,278	0	0	REQUESTED POSITION - RISK MANAGEMENT ASSISTANT - 401(K)
		11,582	11,582	11,582	401(K) FOR 3 FULL-TIME EMPLOYEES
Total	5040	\$14,010	\$11,732	\$11,732	
5055	WORK COMP	250,000	250,000	250,000	WORKERS' COMPENSATION CLAIMS MANAGEMENT PROGRAM
Total	5055	\$250,000	\$250,000	\$250,000	
5110	LEGAL SVCS	175,000	175,000	175,000	LEGAL DEPARTMENT SERVICES BUDGET
Total	5110	\$175,000	\$175,000	\$175,000	
5120	PRINT SVC	2,000	2,000	2,000	BUSINESS CARDS, HAZARDOUS WORK PERMITS, SAFETY HANDOUTS/FLYERS, ADA HANDOUTS/FLYERS/OUTREACH, ETC.
Total	5120	\$2,000	\$2,000	\$2,000	
5145	OTR SVCS	15,000	15,000	15,000	ENVIRONMENTAL COMPLIANCE (NON-STORMWATER)
		18,000	18,000	18,000	AED/CPR/BASIC FIRST AID PROGRAM:
		30,000	30,000	30,000	ADA CONSULTATIVE SERVICES
		57,000	0	0	FIRE AND LIFE SAFETY INSPECTION AND MAINTENANCE PROGRAM (MOVED TO FACILITIES MAINTENANCE)
Total	5145	\$120,000	\$63,000	\$63,000	
5205	DUE SUBS	4,000	4,000	4,000	PROFESSIONAL MEMBERSHIPS AND DUES FOR RM STAFF IN AREAS OF RISK MANAGEMENT, INSURANCE, OCCUPATIONAL HEALTH & SAFETY, INDUSTRIAL HYGIENE, ENVIRONMENTAL COMPLIANCE, ERGONOMICS, NETWORKING, OR ADA
Total	5205	\$4,000	\$4,000	\$4,000	
5210	VEH SUPPLY	3,000	3,000	3,000	SUPPLIES AND MAINTENANCE FOR VEHICLES ASSIGNED TO RISK MANAGEMENT
Total	5210	\$3,000	\$3,000	\$3,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10105000 RISK MANAGEMENT					
5215	OFF SUPPLY	16,000	6,000	6,000	OFFICE SUPPLIES AND FURNITURE FOR FOUR EMPLOYEES
Total	5215	\$16,000	\$6,000	\$6,000	
5225	SAF SUPPLY	7,000	7,000	7,000	SAFETY SUPPLIES AND EQUIPMENT
		10,000	10,000	10,000	ANNUAL HEALTH & SAFETY FAIR
		15,000	0	0	HEALTH & SAFETY COMMITTEE/ ASSISTANT PROGRAM INSPECTORS
Total	5225	\$32,000	\$17,000	\$17,000	
5230	UNIFORMS	1,200	900	900	RISK MANAGEMENT STAFF UNIFORMS THAT INCLUDE UNIFORM SHIRTS, COATS, AND/OR SAFETY SHOES
Total	5230	\$1,200	\$900	\$900	
5240	BOOK SUPP	1,500	1,500	1,500	REGULATORY STANDARDS, LEGAL UPDATES, BOOKS, AND PROFESSIONAL REFERENCE MATERIALS.
Total	5240	\$1,500	\$1,500	\$1,500	
5245	AV SUPPLY	2,000	2,000	2,000	TRAINING SUPPLIES, VIDEOS, AND ONLINE MATERIAL
Total	5245	\$2,000	\$2,000	\$2,000	
5270	OTR SUPPLY	75,000	40,000	40,000	ADA TRANSITION PLAN
		170,000	155,000	155,000	ADA TRANSITION PLAN FOR SIDEWALKS AND CURB RAMPS
Total	5270	\$245,000	\$195,000	\$195,000	
5300	TRAIN TRAN	7,500	6,000	6,000	TRAINING AND TRANSPORTATION FOR THREE EXISTING EMPLOYEES AND ONE REQUESTED EMPLOYEE.
Total	5300	\$7,500	\$6,000	\$6,000	
5305	UTILITIES	4,000	3,000	3,000	CELL PHONE STIPENDS FOR THREE EXISTING EMPLOYEES AND ONE REQUESTED EMPLOYEE
Total	5305	\$4,000	\$3,000	\$3,000	
5315	R&M VEH	2,000	2,000	2,000	RM ASSIGNED VEHICLE MAINTENANCE (TWO VEHICLES)
Total	5315	\$2,000	\$2,000	\$2,000	
5330	POSTAGE	200	200	200	POSTAGE AND FREIGHT
Total	5330	\$200	\$200	\$200	

Department		Department Request	Manager Recommend	Board Approved	Detail
10105000		RISK MANAGEMENT			
5410	RENT EQUIP	2,000	2,000	2,000	COPIER SERVICES AND MAINTENANCE
Total	5410	\$2,000	\$2,000	\$2,000	
5420	INS BOND	40,000	40,000	40,000	THIRD PARTY ADMINISTRATOR (TPA) SERVICES
		47,000	47,000	47,000	INSURANCE BROKER
		60,000	60,000	60,000	VFIS INSURANCE - COVERAGE FOR MOORESVILLE FIRE/RESCUE
		200,000	50,000	50,000	PROPERTY, CASUALTY, AND LIABILITY CLAIMS MANAGEMENT
		865,000	865,000	865,000	TOWN INSURANCE PACKAGE AND BONDING
Total	5420	\$1,212,000	\$1,062,000	\$1,062,000	
Total	10105000	\$2,495,446	\$2,141,143	\$2,141,143	

One Mooresville Center Administration

The newly renovated One Mooresville Center houses the Planning & Community Development Department, Building Inspections Department, Technology & Innovation Department, and Mooresville Parks & Recreation Administration offices. The One Mooresville Center Administration Department consists of the administration staff that oversees the services provided by departments housed in the center.

Budget Brief

This is the first year of the One Mooresville Center Administration departmental budget.

FY 2023-2024 One Mooresville Center Administration Budget Highlights

- First Full Year of New Center

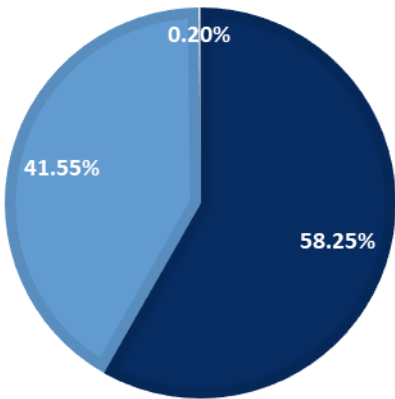
Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
One Mooresville Center Administration	\$ -	\$ -	\$ -	\$ -	\$ 422,155	\$ 343,171	\$ 343,171

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Assistant Town Manager	0	0	1	1	1
Administrative Assistant	0	0	1	0	0
Total One Mooresville Center	0	0	2	1	1

BUDGET BY CATEGORY

■ Personnel ■ Operations ■ Professional Services



Department		Department Request	Manager Recommend	Board Approved	Detail
10110000 ONE MOORESVILLE CENTER ADMIN					
5000	S&W - FT	250	250	250	LONGEVITY FOR FULL-TIME EMPLOYEES
		53,020	0	0	REQUESTED
		148,729	148,729	148,729	POSITION - ADMINISTRATIVE ASSISTANT - COMPENSATION
					COMPENSATION FOR FULL-TIME EMPLOYEES
Total	5000	\$201,999	\$148,979	\$148,979	
5025	FICA	4,056	0	0	REQUESTED
		11,397	11,397	11,397	POSITION - ADMINISTRATIVE
					FICA FOR FULL-TIME EMPLOYEES
Total	5025	\$15,453	\$11,397	\$11,397	
5030	GRP INSURE	268	268	268	LIFE INSURANCE FOR FULL-TIME EMPLOYEES
		12,320	12,320	12,320	HEALTH INSURANCE FOR FULL-TIME EMPLOYEES
		12,417	0	0	REQUESTED
					POSITION - ADMINISTRATIVE ASSISTANT - LIFE AND HEALTH
Total	5030	\$25,005	\$12,588	\$12,588	
5035	RETIRE	6,840	0	0	REQUESTED
		19,218	19,218	19,218	POSITION - ADMINISTRATIVE ASSISTANT - RETIREMENT
					RETIREMENT FOR FULL-TIME EMPLOYEES
Total	5035	\$26,058	\$19,218	\$19,218	
5040	401(K)	2,651	0	0	REQUESTED
		7,449	7,449	7,449	POSITION - ADMINISTRATIVE
					401(K) FOR FULL-TIME EMPLOYEES
Total	5040	\$10,100	\$7,449	\$7,449	
5045	FIT & WELL	240	240	240	GYM REIMBURSEMENTS
Total	5045	\$240	\$240	\$240	
5115	MED LAB SV	200	200	200	EMPLOYEE SCREENINGS
Total	5115	\$200	\$200	\$200	
5120	PRINT SVC	500	500	500	PRINTING SERVICES
Total	5120	\$500	\$500	\$500	
5200	JAN SUPPLY	7,500	7,500	7,500	JANITORIAL SUPPLIES
Total	5200	\$7,500	\$7,500	\$7,500	
5205	DUE SUBS	1,000	1,000	1,000	PROFESSIONAL DUES
Total	5205	\$1,000	\$1,000	\$1,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10110000 ONE MOORESVILLE CENTER ADMIN					
5215	OFF SUPPLY	2,000	2,000	2,000	OFFICE SUPPLIES
Total	5215	\$2,000	\$2,000	\$2,000	
5300	TRAIN TRAN	3,500	3,500	3,500	CONFERENCES AND TRAININGS
Total	5300	\$3,500	\$3,500	\$3,500	
5305	UTILITIES	122,000	122,000	122,000	BUILDING UTILITY EXPENSES
Total	5305	\$122,000	\$122,000	\$122,000	
5330	POSTAGE	100	100	100	POSTAGE
		3,000	3,000	3,000	POSTAL METER CHARGES
Total	5330	\$3,100	\$3,100	\$3,100	
5410	RENT EQUIP	3,500	3,500	3,500	MANAGED PRINT SERVICES
Total	5410	\$3,500	\$3,500	\$3,500	
Total	10110000	\$422,155	\$343,171	\$343,171	



Innovation & Technology

The Innovation & Technology Department provides technical and professional technology support to Town staff. Innovation & Technology maintains the Town's on-premises and cloud network and infrastructure. The Innovation & Technology Department also oversees the Town's telephone networks, mobile devices, surveillance systems, and computer software.

Budget Brief

The approved budget for the Innovation & Technology Department reflects an 2.11% increase from the approved FY2022-2023 operating budget. The increase is primarily due to request for additional personnel.

FY 2023-2024 Innovation & Technology Budget Highlights

- Requested Position – Network Technician
- Capital Requests
 - Fiber Network Build-Out
 - Network Security Enhancement

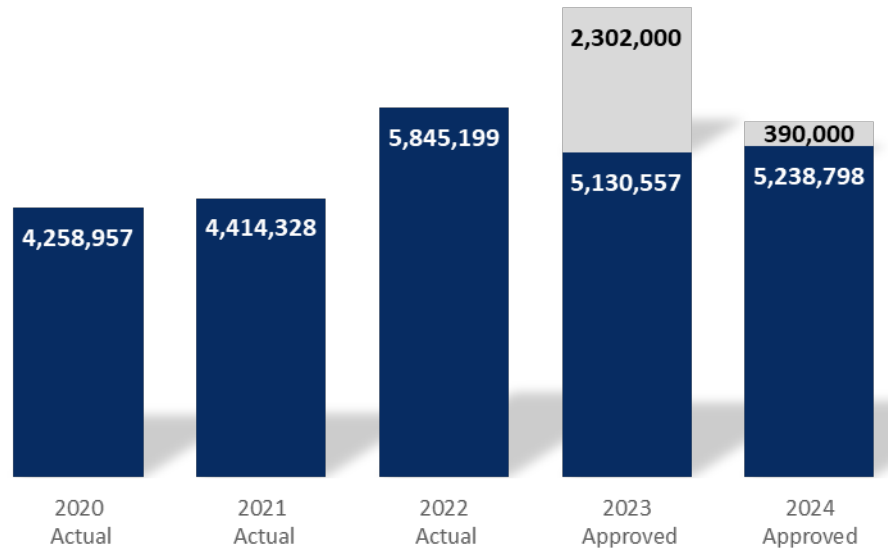
Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Innovation & Technology	\$ 4,258,957	\$ 4,414,328	\$ 5,845,199	\$ 5,130,557	\$ 5,482,796	\$ 5,238,798	\$ 5,238,798

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Innovation & Technology Director	1	1	1	1	1
Deputy Innovation & Technology Director	1	1	1	1	1
Infrastructure Manager	1	1	1	1	1
Network Administrator	1	1	1	1	1
Systems Administrator	1	1	1	1	1
Help Desk Specialist	1	0	0	0	0
Innovation & Technology Profs	3	4	4	4	4
IT Specialist	1	1	1	1	1
IT AV & Web Technician	0	1	1	1	1
Applications Specialist	0	0	1	0	0
Network Technician	0	0	1	1	1
Total Information Technology	10	11	13	12	12

Innovation & Technology

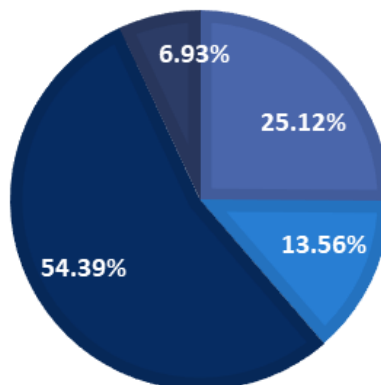
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY					
5000	S&W - FT	6,750	6,750	6,750	LONGEVITY FOR 11 FULL-TIME EMPLOYEES
		10,381	10,381	10,381	ON-CALL COMPENSATION FOR NON-EXEMPT EMPLOYEES
		61,378	0	0	REQUESTED POSITION - APPLICATIONS SPECIALIST - COMPENSATION
		64,448	64,448	64,448	REQUESTED POSITION - NETWORK TECHNICIAN - COMPENSATION
		903,076	903,076	903,076	COMPENSATION FOR 11 FULL-TIME EMPLOYEES
Total	5000	\$1,046,033	\$984,655	\$984,655	
5010	S&W - TEMP	10,000	6,000	6,000	COMPENSATION INTERN
Total	5010	\$10,000	\$6,000	\$6,000	
5015	OT	20,000	20,000	20,000	OVERTIME
Total	5015	\$20,000	\$20,000	\$20,000	
5025	FICA	765	459	459	FICA FOR INTERN
		840	840	840	FICA FOR ON-CALL COMPENSATION
		1,530	1,530	1,530	FICA FOR OVERTIME
		4,695	0	0	REQUESTED POSITION - APPLICATIONS
		4,930	4,930	4,930	REQUESTED POSITION - NETWORK TECHNICIAN - FICA
		68,932	68,932	68,932	FICA FOR 11 FULL-TIME EMPLOYEES
Total	5025	\$81,692	\$76,691	\$76,691	
5030	GRP INSURE	1,622	1,622	1,622	LIFE INSURANCE FOR 10 FULL-TIME EMPLOYEES
		12,432	0	0	REQUESTED POSITION - APPLICATIONS SPECIALIST - LIFE AND HEALTH
		12,437	12,437	12,437	REQUESTED POSITION - NETWORK TECHNICIAN - LIFE AND HEALTH
		136,630	136,630	136,630	INSURANCE HEALTH INSURANCE FOR 11 FULL-TIME EMPLOYEES
Total	5030	\$163,121	\$150,689	\$150,689	

Department		Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY					
5035	RETIRE	2,580	2,580	2,580	RETIREMENT FOR OVERTIME
		7,918	0	0	REQUESTED
					POSITION - APPLICATIONS
		8,314	8,314	8,314	SPECIALIST - RETIREMENT
					REQUESTED POSITION - NETWORK
		115,578	115,578	115,578	TECHNICIAN - RETIREMENT
					RETIREMENT COMPENSATION FOR 11
					FULL-TIME EMPLOYEES
Total	5035	\$134,390	\$126,472	\$126,472	
5040	401(K)	1,000	1,000	1,000	401(K) FOR OVERTIME
		3,069	0	0	REQUESTED
					POSITION - APPLICATIONS
		3,222	3,222	3,222	REQUESTED POSITION - NETWORK
					TECHNICIAN - 401(K)
		45,054	45,054	45,054	401(K) FOR 11 FULL-TIME EMPLOYEES
Total	5040	\$52,345	\$49,276	\$49,276	
5045	FIT & WELL	240	240	240	GYM REIMBURSMENT
Total	5045	\$240	\$240	\$240	
5115	MED LAB SV	300	300	300	DRUG SCREEN AND
					PHYSICAL-REQUESTED POSITIONS
Total	5115	\$300	\$300	\$300	
5145	OTR SVCS	2,500	2,500	2,500	SERVER ROOM TEMPERATURE
		4,000	4,000	4,000	MONITOR
		6,000	6,000	6,000	MISCELLANEOUS SECURITY AND
		10,000	10,000	10,000	ACCESS CONTROL
		13,000	13,000	13,000	REVISE
		15,000	15,000	15,000	MISCELLANEOUS FIBER OPTICS
		20,000	20,000	20,000	BLACKBOARD CONNECT
		20,000	20,000	20,000	MISCELLANEOUS DATA CABLING
		20,000	20,000	20,000	ON DEMAND IT CONSULTING
		40,000	40,000	40,000	SECURITY PENETRATION TEST
		40,000	40,000	40,000	DISASTER RECOVERY COLOCATION
					MICROSOFT AZURE CLOUD SERVICES
		125,000	125,000	125,000	LICENSE PLATE READERS
		232,000	232,000	232,000	CORVID CYBERSECURITY
5145	OTR SVCS	10,000	10,000	10,000	PEG SERVICES
Total	5145	\$537,500	\$537,500	\$537,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY					
5150	SOFT LICEN	1,500	1,500	1,500	PLAYGROUND GUARDIAN-NEW REQUEST-RECREATION
		1,800	1,800	1,800	GRIFFEYE DI PRO-POLICE
		2,000	2,000	2,000	RECREATION-SELECT PI (RANGE BALL DISPENSER SOFTWARE)
		4,000	4,000	4,000	PASSWORD SAFE-TI
		5,500	5,500	5,500	COMP DOC SOFTWARE-NEW REQUEST FOR REC. ADMIN
		11,500	11,500	11,500	CELLEBRITE UFED FOR PC-POLICE
		13,000	13,000	13,000	DEBTBOOK-FINANCE
		25,000	25,000	25,000	VENDOR BID PORTAL-NEW REQUEST-PURCHASING
		36,000	36,000	36,000	AP AUTOMATION-FINANCE
		40,000	0	0	DRAGON PROFESSIONAL-POLICE
		125,000	125,000	125,000	FUSUS SOFTWARE-RTCC/POLICE
Total	5150	\$265,300	\$225,300	\$225,300	
5205	DUE SUBS	300	300	300	PMI AND ISSC MEMBERSHIP
		500	500	500	RADIO SUBSCRIPTION - TOWN HALL
		500	500	500	SURVEY MONKEY
		1,000	1,000	1,000	FINANCE BARCODING SOFTWARE-QUATRED
		4,000	4,000	4,000	MUNICODE
		35,000	35,000	35,000	FOURWINDS INTERACTIVE
		38,000	38,000	38,000	HR-NEO-GOV-NEW REQUEST
5205	DUE SUBS	500	500	500	PEG DUES & SUBSCRIPTIONS
Total	5205	\$79,800	\$79,800	\$79,800	
5210	VEH SUPPLY	2,000	2,000	2,000	SUPPLIES FOR DEPARTMENT VEHICLES
Total	5210	\$2,000	\$2,000	\$2,000	
5215	OFF SUPPLY	2,000	2,000	2,000	OFFICE SUPPLIES
Total	5215	\$2,000	\$2,000	\$2,000	
5230	UNIFORMS	5,000	5,000	5,000	UNIFORMS
Total	5230	\$5,000	\$5,000	\$5,000	
5245	AV SUPPLY	4,500	4,500	4,500	PEG AV SUPPLIES
Total	5245	\$4,500	\$4,500	\$4,500	

Department	Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY				
5265 NON CAP EQ	900	900	900	RECREATION-MIFI DEVICES
	1,000	1,000	1,000	IPAD REPLACEMENTS-FIRE
	1,000	1,000	1,000	RECREATION- GOLF SPEAKERS COVERED PATIO
	1,000	1,000	1,000	RECREATION-WAR MEMORIAL SOUNDBAR
	1,350	1,350	1,350	RECREATION -CMCC TV'S
	1,400	1,400	1,400	RECREATION - SELMA BURKE CAMERAS
	1,400	1,400	1,400	RECREATION - WAR MEMORIAL CAMERAS
	1,400	1,400	1,400	RECREATION- MONITORS
	1,700	1,700	1,700	RECREATION -MAZEPPA PARK CAMERAS
	1,900	1,900	1,900	RECREATION-ALL-IN-ONES
	2,100	2,100	2,100	RECREATION - WILLOW VALLEY CAMERAS
	2,300	2,300	2,300	RECREATION -BELLINGHAM PARK CAMERAS
	3,000	3,000	3,000	FIELD COMM EQUIPMENT-FIRE
	3,000	3,000	3,000	RECREATION-ARTS/EVENTS SQUARE STANDS
	4,200	0	0	REQUESTED POSITION - ONE MOORESVILLE CENTER ADMINISTRATIVE ASSISTANT
	4,200	0	0	REQUESTED POSITION - PLANNING NATURAL RESOURCES MANAGER
	4,200	0	0	REQUESTED POSITION - TI-APPLICATION
	4,200	0	0	REQUESTED POSITION -LEAD HVAC SPECIALIST
	4,200	0	0	REQUESTED POSITION-RISK MANAGEMENT ASSISTANT
	4,200	4,200	4,200	REQUESTED POSITION - FACILITIES SPECIALIST
	4,200	4,200	4,200	REQUESTED POSITION - HR GENERALIST
	4,200	4,200	4,200	REQUESTED POSITION - PLANNING CONSTRUCTION INSPECTOR
	4,200	4,200	4,200	REQUESTED POSITION - TI NETWORK TECHNICIAN
	4,200	4,200	4,200	REQUESTED POSITION-FINANCE BUDGET ANALYST
	4,200	4,200	4,200	REQUESTED POSITION-PUBLIC SERVICES ADMINISTRATION-OFFICE ASSISTANT
	4,800	0	0	REQUESTED POSITION - ASSISTANT FIRE MARSHAL
	4,800	0	0	REQUESTED POSITION - FIRE CAPTAIN

Department		Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY					
5265	NON CAP EQ	4,800	0	0	REQUESTED POSITION - FIRE LIFE SAFETY EDUCATOR
		4,800	0	0	REQUESTED POSITION-RECREATION ADMINISTRATION-MARKETING & SPONSORSHIP MANAGER
		4,800	0	0	REQUESTED POSITION - FINANCE - PURCHASING
		4,800	4,800	4,800	RECREATION -PART TIME POSITION
		4,800	4,800	4,800	REQUESTED POSITION - PLANNING ENGINEERING TECH
		4,800	4,800	4,800	REQUESTED POSITION -POLICE OFFICER-SRO
		4,800	4,800	4,800	REQUESTED POSITION -TMC OPERATOR/SIGNAL TIMING ENGINEER
		4,800	4,800	4,800	REQUESTED POSITION-COMMUNICATIONS & MARKETING SPECIALIST
		4,800	4,800	4,800	REQUESTED POSITION-PERMIT TECHNICIAN SUPERVISOR
		4,800	4,800	4,800	REQUESTED POSITION - PLANNING - EROSION
		5,000	5,000	5,000	PHONE HEADSETS REPLACEMENTS
		8,000	8,000	8,000	FOURWINDS DISPLAY REPLACEMENT-CMCC
		14,400	0	0	REQUESTED POSITION - FIRE ADMINISTRATION BATTALION CHIEF
		20,500	20,500	20,500	RECREATION- IPADS
		150,000	150,000	150,000	PC REPLACEMENTS
5265	NON CAP EQ	5,000	5,000	5,000	PEG NON-CAPITALIZED EQUIPMENT
Total	5265	\$330,150	\$270,750	\$270,750	
5270	OTR SUPPLY	500	500	500	SUPPLIES FROM WAREHOUSE
		2,500	2,500	2,500	ID BADGE SUPPLIES
Total	5270	\$3,000	\$3,000	\$3,000	
5300	TRAIN TRAN	5,000	5,000	5,000	PROFESSIONAL COACHING
		8,000	8,000	8,000	TOWN UAS TEAM TRAINING
		38,000	38,000	38,000	EMPLOYEE TRAINING AND CERTIFICATIONS
5300	TRAIN TRAN	5,000	5,000	5,000	PEG TRAINING & TRANSPORTATION
Total	5300	\$56,000	\$56,000	\$56,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY					
5305	UTILITIES	10,500	10,500	10,500	IP INTERNATIONAL
		13,000	13,000	13,000	ECOMM TO MPD CIRCUIT
		15,000	15,000	15,000	LTE AND PHONE STIPENDS
		20,000	20,000	20,000	POLICE ITS SERVICE CHARGES
		30,000	30,000	30,000	ESINET
		75,600	75,600	75,600	FIBER WAN MAINTENANCE
		186,000	186,000	186,000	INTERNET AND PHONE SERVICE
Total	5305	\$350,100	\$350,100	\$350,100	
5315	R&M VEH	1,500	1,500	1,500	VEHICLE MAINTENANCE
Total	5315	\$1,500	\$1,500	\$1,500	
5320	R&M EQUIP	0	20,000	20,000	UAS EQUIPMENT MAINTENANCE (MOVED AND REDUCED FROM CAPITAL FUND)
		1,000	1,000	1,000	SERVER AND DESKTOP WARRANTY RENEWALS
		2,000	2,000	2,000	GIS EQUIPMENT MAINTENANCE
		4,000	4,000	4,000	GOLF WEATHER STATION
		4,500	4,500	4,500	LIBRARY BOOK SCANNER
		6,300	6,300	6,300	POLICE MONEY COUNTER MAINTENANCE
		7,500	7,500	7,500	LIVESCAN MAINTENANCE
		12,000	12,000	12,000	SECURELOGIX MAINTENANCE
		18,000	18,000	18,000	UPS MAINTENANCE
		31,000	31,000	31,000	COMPELLENT MAINTENANCE
		50,000	50,000	50,000	A/V MAINTENANCE
		50,000	50,000	50,000	STORAGE ARRAY MAINTENANCE
		70,000	0	0	IP CAMERA MAINTENANCE
		120,000	120,000	120,000	SECURITY EQUIPMENT MAINTENANCE
		135,000	135,000	135,000	NETWORK MAINTENANCE
Total	5320	\$511,300	\$461,300	\$461,300	

Department	Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY				
5321 M SOFTWARE	200	200	200	SEARCH AND RESCUE TRACKER-FIRE
	300	300	300	MAGIC PLAN SCENE DOCUMENTATION-LIBRARY
	300	300	300	WHEN2WORK-TI
	750	750	750	SECURE FILE TRANSFER-POLICE
	1,000	1,000	1,000	KEY SECURE-POLICE
	1,000	1,000	1,000	KNOWLEDGE OWL-TI
	1,000	1,000	1,000	MATTERPORT INVESTIGATIONS-FIRE
	1,050	1,050	1,050	PRINTER ON-TI
	1,200	1,200	1,200	ACE K9-POLICE
	1,200	1,200	1,200	VOLGISTICS-TOWN
	1,500	1,500	1,500	QUICKSCORES-REC
	2,000	2,000	2,000	LAPSAFE-POLICE
	2,000	2,000	2,000	LEFTA-POLICE
	2,400	2,400	2,400	TORO IRRIGATION-GOLF
	2,500	2,500	2,500	IA PRO-POLICE
	2,600	2,600	2,600	COMMUNITY CONNECT-HR
	2,650	2,650	2,650	1PASSWORD-TI
	3,000	3,000	3,000	ACTIVE911-FIRE
	3,000	3,000	3,000	ECRASH-POLICE
	3,500	3,500	3,500	SALESFORCE-CMCC
	3,700	3,700	3,700	MOBILE 311-PUBLIC SERVICE
	4,000	4,000	4,000	CIMS-REC
	4,000	4,000	4,000	FIRST DUE PREPLANNING-FIRE
	4,000	4,000	4,000	PIX4D-POLICE
	4,000	4,000	4,000	STATION CHECK-FIRE
	4,000	4,000	4,000	STRATAFAX-TI
	4,500	4,500	4,500	NETBRAIN-TI
	5,000	5,000	5,000	POWER DETAILS-POLICE
	5,200	5,200	5,200	PAD TRAX-POLICE
	5,500	5,500	5,500	BEYONDTRUST REMOTE SUPPORT-TI
	5,500	5,500	5,500	FIRST ARRIVING
	5,500	5,500	5,500	NEVERFAIL-POLICE
	5,500	5,500	5,500	SOCIAL TABLES-PLANNING
	5,600	5,600	5,600	AUTOCAD-POLICE
	6,000	6,000	6,000	ACTIVE DIRECTORY MANAGER-TI
	6,000	6,000	6,000	BRIEFCAM-POLICE
	6,000	6,000	6,000	CLEARVIEW AI-POLICE
	6,200	6,200	6,200	LEADS ONLINE-POLICE
	6,500	6,500	6,500	OPS GENIE-TI
	7,000	7,000	7,000	ENVOY-FINANCE
	8,500	8,500	8,500	FACILITY DUDE-FACILITIES

Department	Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY				
5321 M SOFTWARE	8,500	8,500	8,500	INFORMACAST-LIBRARY
	9,000	9,000	9,000	ENVISIONWARE-LIBRARY
	9,750	9,750	9,750	CIVICREC-REC
	10,000	10,000	10,000	CENTRALSQUARE-FIRE
	10,000	10,000	10,000	IMAGICLE-TI
	10,000	10,000	10,000	WORKSTATION IMAGING-TI
	10,500	10,500	10,500	EVENT MANAGEMENT-CMCC
	11,000	11,000	11,000	IWORQ-B&G
	11,025	11,025	11,025	DOCUSIGN-TOWN
	11,300	11,300	11,300	PRINTER CLOUD-TI
	11,500	11,500	11,500	CELLEBRITE CLOUD ANALYZER-POLICE
	12,000	12,000	12,000	JONAS CLUBHOUSE-GOLF
	13,000	13,000	13,000	NEXT REQUEST-LEGAL
	14,000	14,000	14,000	CATALSYT BCC-TI
	14,000	14,000	14,000	COPLOGIC-POLICE
	14,000	14,000	14,000	EMERGENCY REPORTING-FIRE
	15,000	15,000	15,000	EXECUTIME-FINANCE
	15,000	15,000	15,000	GRAYKEY ADVANCED-POLICE
	15,000	15,000	15,000	KNOWBE4 COMPLIANCE MANAGER-TI
	15,000	15,000	15,000	POWER DMS-TOWN
	16,000	16,000	16,000	SAFETYSKILLS-RISK
	17,000	17,000	17,000	FIRST DUE-FIRE
	18,500	18,500	18,500	NETWRIX-TI
	18,700	18,700	18,700	SOLARWINDS-TI
	20,000	20,000	20,000	LOGICKULL-LEGAL
	21,000	21,000	21,000	ACCURRINT CRIME ANALYSIS-POLICE
	21,000	21,000	21,000	AGILOFT-TOWN
	25,000	25,000	25,000	ADOBE LICENSE -TOWN
	25,000	25,000	25,000	BIBLIOTHECA-LIBRARY
	25,000	25,000	25,000	CAROLINA RECORDING SYSTEMS-POLICE
	25,000	25,000	25,000	CLEARPOINT STRATEGIES-TI
	25,000	25,000	25,000	ENDPOINT ENCRYPTION-TI
	25,000	25,000	25,000	INTELLEX-RISK
	28,000	28,000	28,000	CITRIX-TI
	30,000	30,000	30,000	LASERFICHE-TOWN
	33,000	33,000	33,000	OPENGOV-MANAGER
	35,000	35,000	35,000	VULNERABILITY MANAGEMENT-TI
	37,000	37,000	37,000	GEOCIVICS/IDT/BLUEBEAM-PLANNING/FIRE
	39,000	39,000	39,000	GRANICUS-TOWN

Department		Department Request	Manager Recommend	Board Approved	Detail
10120000 INNOVATION & TECHNOLOGY					
5321	M SOFTWARE	40,000	40,000	40,000	ESRI GIS-PLANNING
		45,000	45,000	45,000	BUDGET BOOK SOFTWARE - FINANCE
		55,000	55,000	55,000	SAMSARA-PUBLIC SERVICE
		55,000	55,000	55,000	VMWARE-TI
		68,000	68,000	68,000	MANAGER PLUS-FLEET (NEW ADD ONS)
		75,000	75,000	75,000	SIRSI DYNIX-LIBRARY
		160,000	160,000	160,000	CENTRALSQUARE-POLICE
		228,000	228,000	228,000	MUNIS-TI
		230,000	230,000	230,000	MICROSOFT ENTERPRISE AGREEMENT-TI
Total	5321	\$1,825,125	\$1,825,125	\$1,825,125	
5330	POSTAGE	1,000	200	200	POSTAGE
Total	5330	\$1,000	\$200	\$200	
5410	RENT EQUIP	400	400	400	COPIER AND MANAGED PRINT
Total	5410	\$400	\$400	\$400	
Total	10120000	\$5,482,796	\$5,238,798	\$5,238,798	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74120000 INNOVATION & TECHNOLOGY					
5505	IT EQUIP	77,000	0	0	UAS EQUIPMENT-FIRE REQUESTED (MOVED TO TECH OPERATIONS AND REDUCED)
		162,000	0	0	ROV DRONE-FIRE REQUESTED
		225,000	150,000	150,000	FIBER NETWORK BUILD OUT
Total	5505	\$464,000	\$150,000	\$150,000	
5525	OTR EQUIP	250,000	240,000	240,000	NETWORK SECURITY ENHANCEMENT
Total	5525	\$250,000	\$240,000	\$240,000	
Total	74120000	\$714,000	\$390,000	\$390,000	

Planning and Community Development

The Planning and Community Development Department guides orderly growth and development within the Town of Mooresville and handles the long and short-term planning for transportation, land use, zoning, code enforcement, community development, annexation, and land development.

Budget Brief

The approved budget for the Planning and Community Development Department reflects a 30.95% increase from the approved FY2022-2023 operating budget. The increase is primarily due to requests for additional personnel.

FY 2023-2024 Planning and Community Development Budget Highlights

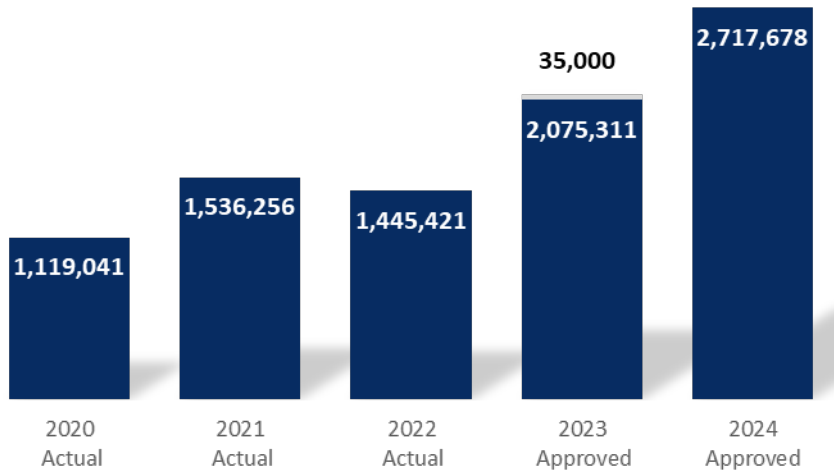
- Requested Position – Construction Inspector
- Requested Position – Engineering Technician
- Requested Position – Erosion Sediment Inspector
- Requested Position – Permit Technician Supervisor

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Planning & Community Development	\$ 1,119,041	\$ 1,536,256	\$ 1,445,421	\$ 2,075,311	\$ 2,876,080	\$ 2,717,678	\$ 2,717,678

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Planning and Community Development Director	1	1	1	1	1
Assistant Planning and CD Director	1	1	1	1	1
Transportation Planner	1	1	1	1	1
Community Development Planner	1	1	1	1	1
Planner I	2	2	2	2	2
Planner II	1	1	1	1	1
Planner III	1	1	1	1	1
GIS Administrator	1	1	1	1	1
GIS Specialist	2	1	1	1	1
GIS Generalist	0	1	1	1	1
Code Compliance Officer	2	2	2	2	2
Land Development Specialist	2	2	2	2	2
Administrative Assistant	1	1	1	1	1
Civil Engineer II	1	1	1	1	1
Engineering Technician	0	0	1	1	1
Construction Inspector	0	0	1	1	1
Natural Resources Manager	0	0	1	0	0
Erosion Sediment Inspector	0	0	1	1	1
Permit Technician	0	0	1	1	1
Total Planning & Community Development	17	17	22	21	21

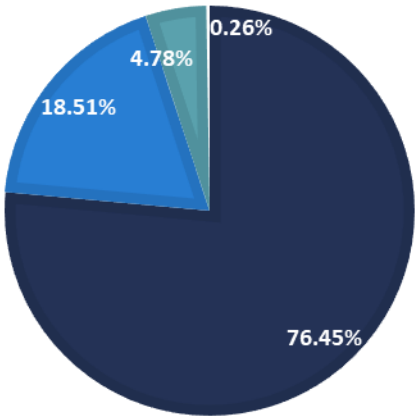
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Transfer



Department		Department Request	Manager Recommend	Board Approved	Detail
10140000 PLANNING & COMMUNITY DEVELOP					
5000	S&W - FT	4,500	4,500	4,500	LONGEVITY FOR 17 FULL-TIME EMPLOYEES
		46,149	46,149	46,149	REQUESTED POSITION - ENGINEERING TECHNICIAN - COMPENSATION
		48,457	48,457	48,457	REQUESTED POSITION - CONSTRUCTION INSPECTOR - COMPENSATION
		61,378	61,378	61,378	REQUESTED POSITION - EROSION SEDIMENT INSPECTOR - COMPENSATION
		64,108	64,108	64,108	REQUESTED POSITION - PERMIT TECHNICIAN SUPERVISOR
		67,670	0	0	REQUESTED POSITION - NATURAL RESOURCES MANAGER - COMPENSATION
		1,190,691	1,190,691	1,190,691	COMPENSATION FOR 17 FULL-TIME EMPLOYEES
Total	5000	\$1,482,953	\$1,415,283	\$1,415,283	
5010	S&W - TEMP	9,000	9,000	9,000	COMPENSATION FOR 7 BOARD OF ADJUSTMENTS MEMBERS
		11,400	11,400	11,400	COMPENSATION FOR 9 PLANNING BOARD MEMBERS
		15,000	15,000	15,000	COMPENSATION FOR SUMMER INTERNS
Total	5010	\$35,400	\$35,400	\$35,400	
5015	OT	2,000	2,000	2,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$2,000	\$2,000	\$2,000	
5025	FICA	153	153	153	FICA FOR OVERTIME
		1,148	1,148	1,148	FICA FOR PLANNING BOARD AND BOARD OF ADJUSTMENTS
		1,148	1,148	1,148	FICA FOR SUMMER INTERNS
		3,530	3,530	3,530	REQUESTED POSITION - ENGINEERING
		3,707	3,707	3,707	REQUESTED POSITION - CONSTRUCTION
		4,695	4,695	4,695	REQUESTED POSITION - EROSION SEDIMENT INSPECTOR - FICA
		4,904	4,904	4,904	REQUESTED POSITION - PERMIT TECHNICIAN SUPERVISOR - FICA
		5,177	0	0	REQUESTED POSITION - NATURAL RESOURCES MANAGER - FICA
		91,432	91,432	91,432	FICA FOR 17 FULL-TIME EMPLOYEES
Total	5025	\$115,894	\$110,717	\$110,717	

Department		Department Request	Manager Recommend	Board Approved	Detail
10140000		PLANNING & COMMUNITY DEVELOP			
5030	GRP INSURE	2,158	2,158	2,158	LIFE INSURANCE FOR 17 FULL-TIME EMPLOYEES
		12,405	12,405	12,405	REQUESTED POSITION - ENGINEERING TECHNICIAN - LIFE AND HEALTH
		12,408	12,408	12,408	REQUESTED POSITION - CONSTRUCTION INSPECTOR - LIFE AND HEALTH
		12,432	12,432	12,432	REQUESTED POSITION - EROSION SEDIMENT INSPECTOR - LIFE AND HEALTH INSURANCE
		12,437	12,437	12,437	REQUESTED POSITION - PERMIT TECHNICIAN SUPERVISOR - LIFE AND HEALTH INSURANCE
		12,442	0	0	REQUESTED POSITION - NATURAL RESOURCES MANAGER - LIFE AND HEALTH INSURANCE
		209,440	209,440	209,440	HEALTH INSURANCE FOR 17 FULL- TIME EMPLOYEES
Total	5030	\$273,722	\$261,280	\$261,280	
5035	RETIRE	258	258	258	RETIREMENT FOR OVERTIME
		5,953	5,953	5,953	REQUESTED POSITION - ENGINEERING TECHNICIAN - RETIREMENT
		6,251	6,251	6,251	REQUESTED POSITION - CONSTRUCTION INSPECTOR - RETIREMENT
		7,918	7,918	7,918	REQUESTED POSITION - EROSION SEDIMENT INSPECTOR - RETIREMENT
		8,270	8,270	8,270	REQUESTED POSITION - PERMIT TECHNICIAN SUPERVISOR - RETIREMENT
		8,729	0	0	REQUESTED POSITION - NATURAL RESOURCES MANAGER - RETIREMENT
		154,180	154,180	154,180	RETIREMENT FOR 17 FULL-TIME EMPLOYEES
Total	5035	\$191,559	\$182,830	\$182,830	

Department		Department Request	Manager Recommend	Board Approved	Detail
10140000 PLANNING & COMMUNITY DEVELOP					
5040	401(K)	100	100	100	401(K) FOR OVERTIME
		2,307	2,307	2,307	REQUESTED POSITION - ENGINEERING
		2,423	2,423	2,423	REQUESTED POSITION - CONSTRUCTION INSPECTOR - 401(K)
		2,423	2,423	2,423	REQUESTED POSITION - EROSION SEDIMENT INSPECTOR - 401(K)
		3,205	3,205	3,205	REQUESTED POSITION - PERMIT TECHNICIAN SUPERVISOR - 401(K)
		3,384	0	0	REQUESTED POSITION - NATURAL RESOURCES MANAGER - 401(K)
		59,760	59,760	59,760	401(K) FOR 17 FULL-TIME EMPLOYEES
Total	5040	\$73,602	\$70,218	\$70,218	
5105	AR/ENG SVC	150,000	150,000	150,000	GREENWAY REFINEMENT PLAN
		150,000	150,000	150,000	LAND DEVELOPMENT STANDARDS UPDATE
Total	5105	\$300,000	\$300,000	\$300,000	
5110	LEGAL SVCS	6,000	0	0	LEGAL EXPENSES FOR CODE COMPLIANCE AND DEVELOPMENT AGREEMENTS
Total	5110	\$6,000	\$0	\$0	
5115	MED LAB SV	1,000	1,000	1,000	EMPLOYEE SCREENING
Total	5115	\$1,000	\$1,000	\$1,000	
5120	PRINT SVC	20,000	20,000	20,000	OUTSIDE PRINTING SERVICES FOR PLANS, ORDINANCES, OTHER ITEMS
Total	5120	\$20,000	\$20,000	\$20,000	
5125	BANK SVC	20,000	20,000	20,000	ONLINE FEE PAYMENT SERVICE CHARGES
Total	5125	\$20,000	\$20,000	\$20,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10140000 PLANNING & COMMUNITY DEVELOP					
5145	OTR SVCS	5,000	5,000	5,000	ENVIRONMENTAL PROTECTION COMMITTEE EXPENSES
		10,000	10,000	10,000	NEIGHBORHOOD CLEANUP EVENTS
		12,000	12,000	12,000	GIS MANAGED DATA SERVICES - AVINEON
		15,000	15,000	15,000	CODE COMPLIANCE PROPERTY CLEANUP, GRASS MOWING, ABATEMENT
		20,000	20,000	20,000	UNSAFE STRUCTURE ABATEMENT
		25,000	25,000	25,000	MOORESVILLE DOWNTOWN COMMISSION GRANT PROGRAM
		30,000	0	0	WATER STREET PROPERTY DUE DILIGENCE
		50,000	25,000	25,000	CONSULTING SERVICES FOR DESIGN, HISTORIC PRESERVATION, OR OTHER PLANNING WORK
		50,000	50,000	50,000	PUBLIC TREE PLANTING
Total	5145	\$217,000	\$162,000	\$162,000	
5205	DUE SUBS	18,000	18,000	18,000	PROFESSIONAL DUES AND SUBSCRIPTIONS (AICP, ISA, CFM, CZO, GISP)
Total	5205	\$18,000	\$18,000	\$18,000	
5210	VEH SUPPLY	4,500	4,500	4,500	GAS AND VEHICLE EXPENSES
Total	5210	\$4,500	\$4,500	\$4,500	
5215	OFF SUPPLY	17,000	17,000	17,000	GENERAL OFFICE SUPPLIES
Total	5215	\$17,000	\$17,000	\$17,000	
5225	SAF SUPPLY	500	500	500	VESTS, HARDHATS, OTHER SAFETY SUPPLIES FOR SITE INSPECTIONS
Total	5225	\$500	\$500	\$500	
5230	UNIFORMS	2,000	2,000	2,000	WORK UNIFORMS FOR CODE COMPLIANCE AND SITE INSPECTIONS
Total	5230	\$2,000	\$2,000	\$2,000	
5235	PART SUPP	4,000	4,000	4,000	MEETING SUPPLIES
Total	5235	\$4,000	\$4,000	\$4,000	
5240	BOOK SUPP	450	450	450	REFERENCE MATERIALS
Total	5240	\$450	\$450	\$450	

Department		Department Request	Manager Recommend	Board Approved	Detail
10140000 PLANNING & COMMUNITY DEVELOP					
5300	TRAIN TRAN	40,000	40,000	40,000	CONTINUING EDUCATION TRAINING FOR STAFF (AICP, CZO, CFM, ISA, ETC) BOARD TRAINING FOR PB, BOA, AND HPC
Total	5300	\$40,000	\$40,000	\$40,000	
5305	UTILITIES	10,000	10,000	10,000	CELL PHONE PLANS
Total	5305	\$10,000	\$10,000	\$10,000	
5315	R&M VEH	2,000	2,000	2,000	OIL CHANGES, OTHER MAINTENANCE COSTS
Total	5315	\$2,000	\$2,000	\$2,000	
5325	ADVERTISE	16,500	16,500	16,500	PUBLIC HEARINGS AND PROJECT ADVERTISING
Total	5325	\$16,500	\$16,500	\$16,500	
5330	POSTAGE	5,000	5,000	5,000	ADJACENT PROPERTY OWNER MAILINGS AND GENERAL SHIPPING COSTS
Total	5330	\$5,000	\$5,000	\$5,000	
5410	RENT EQUIP	10,000	10,000	10,000	COPIER RENTAL
Total	5410	\$10,000	\$10,000	\$10,000	
5900	XFER TO	7,000	7,000	7,000	FLEET LIFE-CYCLE COST
Total	5900	\$7,000	\$7,000	\$7,000	
Total	10140000	\$2,876,080	\$2,717,678	\$2,717,678	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74140000 PLANNING & COMMUNITY DEVELOP					
5550	OTR IMPROV	20,000	0	0	BIKE RACKS
Total	5550	\$20,000	\$0	\$0	
Total	74140000	\$20,000	\$0	\$0	

Building Inspections Department

The Building Inspections Department is responsible for the administration and enforcement of the North Carolina State Building Codes to provide a reasonable level of safety, public health, and general welfare through plan review, issuance of permits and inspections.

Budget Brief

This is the first full year of budget for the Building Inspections Department.

FY 2023-2024 Building Inspections Budget Highlights

- Requested Positions to staff department
- Capital – Vehicles (2)

Departmental Budget Summary

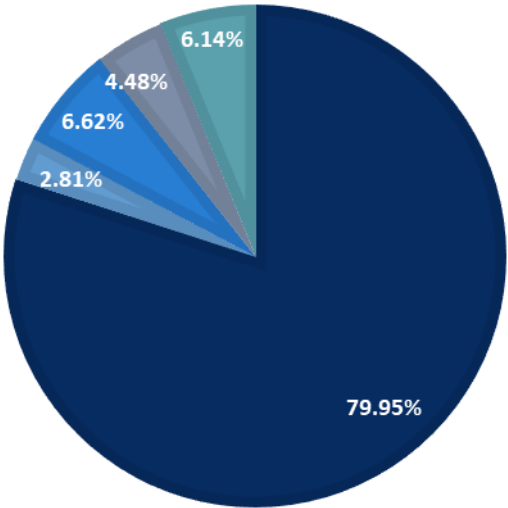
The Building Inspections Department start-up was partially funded in Fiscal Year 2023-2024 through the Manager’s Department. Fiscal Year 2023-2024 marks the first full year of budget for the Building Inspections Department. Total requested operating budget is \$1,344,770. Total requested capital budget is \$88,000.

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Building & Inspections	\$ -	\$ -	\$ -	\$ -	\$ 1,427,088	\$ 1,344,770	\$ 1,344,770

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Director of Building Code Services	0	1	1	1	1
Deputy Director of Building Code Services	0	1	1	1	1
Senior Building Code Official	0	0	2	2	2
Building Code Official	0	0	8	8	8
Total Building Inspections	0	2	12	12	12

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Transfer ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
10150000 BUILDING & INSPECTION DEPT					
5000	S&W - FT	55,672	0	0	REQUESTED POSITION -SENIOR LAND DEVELOPMENT SPECIALIST
		112,756	112,756	112,756	REQUESTED POSITIONS - 2 SENIOR BUILDING CODE OFFICIALS - COMPENSATION
		222,285	222,285	222,285	COMPENSATION FOR 2 FULL-TIME EMPLOYEES
		424,164	424,164	424,164	REQUESTED POSITIONS - 8 BUILDING CODE OFFICIALS - COMPENSATION
Total	5000	\$814,877	\$759,205	\$759,205	
5015	OT	30,000	30,000	30,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$30,000	\$30,000	\$30,000	
5025	FICA	2,295	2,295	2,295	FICA FOR OVERTIME
		4,259	0	0	REQUESTED POSITION - SENIOR LAND DEVELOPMENT SPECIALIST - FICA
		9,391	9,391	9,391	REQUESTED POSITIONS - 2 SENIOR BUILDING CODE OFFICIALS - FICA
		17,005	17,005	17,005	FICA FOR 2 FULL-TIME POSITIONS
		32,449	32,449	32,449	REQUESTED POSITIONS - 8 BUILDING CODE OFFICIALS - FICA
Total	5025	\$65,399	\$61,140	\$61,140	
5030	GRP INSURE	401	401	401	LIFE INSURANCE FOR 2 FULL-TIME EMPLOYEES
		12,421	0	0	REQUESTED POSITION - SENIOR LAND DEVELOPMENT SPECIALIST - LIFE AND HEALTH INSURANCE
		24,640	24,640	24,640	HEALTH INSURANCE FOR 2 FULL-TIME EMPLOYEES
		24,863	24,863	24,863	REQUESTED POSITIONS - 2 SENIOR BUILDING OFFICIALS - LIFE AND HEALTH INSURANCE
		99,338	99,338	99,338	REQUESTED POSITIONS - 8 BUILDING CODE OFFICIALS - GROUP INSURANCE
Total	5030	\$161,663	\$149,242	\$149,242	

Department		Department Request	Manager Recommend	Board Approved	Detail
10150000 BUILDING & INSPECTION DEPT					
5035	RETIRE	3,870	3,870	3,870	RETIREMENT FOR OVERTIME
		7,182	0	0	REQUESTED POSITION - SENIOR LAND DEVELOPMENT SPECIALIST - RETIREMENT
		15,836	15,836	15,836	REQUESTED POSITIONS - 2 SENIOR BUILDING CODE OFFICIALS - RETIREMENT
		28,675	28,675	28,675	RETIREMENT FOR 2 FULL-TIME POSITIONS
		54,717	54,717	54,717	REQUESTED POSITIONS - 8 BUILDING CODE OFFICIALS - RETIREMENT
Total	5035	\$110,280	\$103,098	\$103,098	
5040	401(K)	1,500	1,500	1,500	401(K) FOR OVERTIME
		2,784	0	0	REQUESTED POSITION - SENIOR LAND DEVELOPMENT SPECIALIST - 401(K)
		6,138	6,138	6,138	REQUESTED POSITIONS - 2 SENIOR BUILDING CODE OFFICIALS - 401(K)
		11,114	11,114	11,114	401(K) FOR 2 EMPLOYEES
		21,208	21,208	21,208	REQUESTED POSITIONS - 8 BUILDING CODE OFFICIALS - 401(K)
Total	5040	\$42,744	\$39,960	\$39,960	
5045	FIT & WELL	2,900	2,900	2,900	GYM REIMBURSEMENTS
Total	5045	\$2,900	\$2,900	\$2,900	
5115	MED LAB SV	2,600	2,600	2,600	EMPLOYEE SCREENINGS
Total	5115	\$2,600	\$2,600	\$2,600	
5120	PRINT SVC	5,000	5,000	5,000	PRINT SERVICES
Total	5120	\$5,000	\$5,000	\$5,000	
5125	BANK SVC	30,100	30,100	30,100	BANKING SERVICES
Total	5125	\$30,100	\$30,100	\$30,100	
5145	OTR SVCS	2,500	2,500	2,500	OTHER SERVICES
Total	5145	\$2,500	\$2,500	\$2,500	
5205	DUE SUBS	1,000	1,000	1,000	DUES AND SUBSCRIPTIONS
Total	5205	\$1,000	\$1,000	\$1,000	
5210	VEH SUPPLY	33,300	33,300	33,300	VEHICLE SUPPLIES
Total	5210	\$33,300	\$33,300	\$33,300	
5215	OFF SUPPLY	3,600	3,600	3,600	OFFICE SUPPLIES
Total	5215	\$3,600	\$3,600	\$3,600	

Department		Department Request	Manager Recommend	Board Approved	Detail
10150000 BUILDING & INSPECTION DEPT					
5225	SAF SUPPLY	3,300	3,300	3,300	SAFETY SUPPLIES
Total	5225	\$3,300	\$3,300	\$3,300	
5230	UNIFORMS	3,600	3,600	3,600	UNIFORMS
Total	5230	\$3,600	\$3,600	\$3,600	
5265	NON CAP EQ	11,800	11,800	11,800	NON-CAPITAL EQUIPMENT
Total	5265	\$11,800	\$11,800	\$11,800	
5270	OTR SUPPLY	4,200	4,200	4,200	OTHER SUPPLIES
Total	5270	\$4,200	\$4,200	\$4,200	
5300	TRAIN TRAN	14,400	14,400	14,400	TRAINING AND TRANSPORTATION
Total	5300	\$14,400	\$14,400	\$14,400	
5305	UTILITIES	13,200	13,200	13,200	UTILITIES
Total	5305	\$13,200	\$13,200	\$13,200	
5315	R&M VEH	3,000	3,000	3,000	VEHICLE MAINTENANCE
Total	5315	\$3,000	\$3,000	\$3,000	
5330	POSTAGE	1,000	1,000	1,000	POSTAGE
Total	5330	\$1,000	\$1,000	\$1,000	
5410	RENT EQUIP	2,500	2,500	2,500	RENTAL OF EQUIPMENT
Total	5410	\$2,500	\$2,500	\$2,500	
5900	XFER TO	64,125	64,125	64,125	FLEET LIFE-CYCLE COSTS
Total	5900	\$64,125	\$64,125	\$64,125	
Total	10150000	\$1,427,088	\$1,344,770	\$1,344,770	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74150000		BUILDING & INSPECTION DEPT			
5520	VEHICLES	88,000	88,000	88,000	MOTOR VEHICLES - 2
Total	5520	\$88,000	\$88,000	\$88,000	
Total	74150000	\$88,000	\$88,000	\$88,000	

Police

The Police Department is committed to enhancing the quality of life in Mooresville in a professional manner. The Police Department works cooperatively with the community within the framework of the law to preserve peace, reduce fear, and to provide a safe living and working environment.

Budget Brief

The approved budget for the Police Department reflects an 20.49% increase from the approved FY2022-2023 operating budget. The increase is primarily due to one requested position, and grant positions being added during the previous fiscal year.

FY 2023-2024 Police Budget Highlights

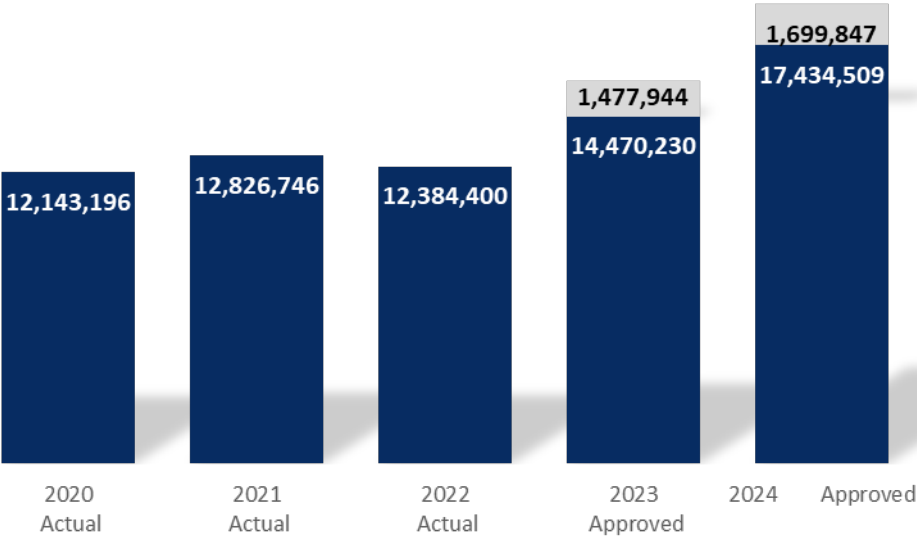
- Requested Position – Police Officer (School Resource)
- Capital – Replacement Vehicles (14)
- Capital – New Patrol Vehicles (2)
- Capital – New Mini-Transit Van for Evidence
- Capital – Special Response Team Vehicle
- Capital – Event Data Recorder
- Capital – Totaled Asset Replacement

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Police	\$ 12,143,196	\$ 12,826,746	\$ 12,384,400	\$ 14,470,230	\$ 17,474,581	\$ 17,434,509	\$ 17,434,509

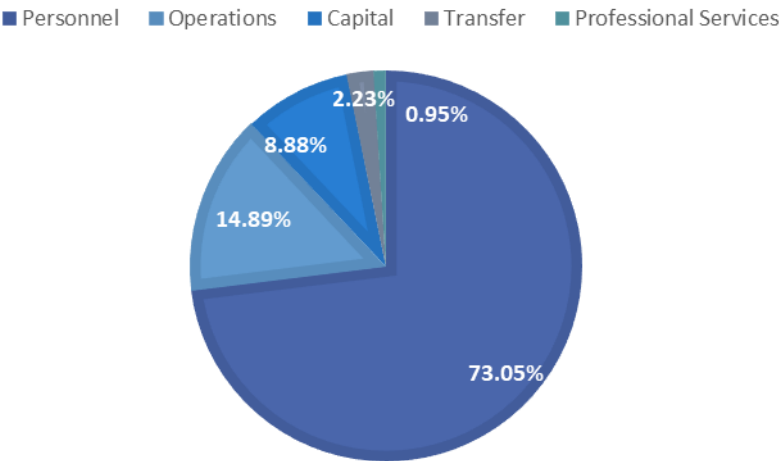
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Chief Of Police	1	1	1	1	1
Assistant Police Chief	3	3	3	3	3
Police Captain	6	6	6	6	6
Police Sergeant	12	12	12	12	12
Police Logistics Sergeant	1	1	1	1	1
Police Detective	13	13	13	13	13
Police Special Victims Detective	1	1	1	1	1
Police Corporal	10	10	10	10	10
Police Officer	53	60	61	61	61
Administrative Assistant	1	1	1	1	1
Police Telecommunications/Records Manager	1	1	1	1	1
Administrative Coordinator	1	1	1	1	1
Assistant Telecommunications Supervisor	1	1	1	1	1
Telecommunicator	12	12	12	12	12
Evidence Custodian	2	2	2	2	2
Police Records Clerk	3	2	2	2	2
Crime Analyst	0	1	1	1	1
Police Accreditation Manager	1	1	1	1	1
Public Safety Officer	3	2	2	2	2
Crime Prevention and Community Outreach	0	1	1	1	1
Community Resource Coordinator	1	1	1	1	1
Total Police	126	133	134	134	134

FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY



	FY 2022 Actual	FY 2023 Estimate	FY 2024 Projected	Goal
Workload				
Number of Sworn Officers (Authorized Positions)	106	107	115	115
Population	50,193	52,200	54,500	N/A
Officers to call ratio	1.40	1.36	1.42	N/A
Officers per 1,000 capita	2.11	2.04	2.11	N/A
Efficiency				
Vacancies	14	7	2	0
Calls for Service	75,697	78,500	80,500	N/A
Grants	1,841,663	1,880,000	1,900,000	N/A
Effectiveness				
Total Violent Crime reported	135	132	128	N/A
Total Non-Violent Crime reported	1,595	1,580	1,575	N/A
Use of Force incidents	37	37	35	N/A
Traffic Crashes	3,079	3,025	3,005	N/A

Department		Department Request	Manager Recommend	Board Approved	Detail
10200000 POLICE					
5000	S&W - FT	17,188	17,188	17,188	ON-CALL COMPENSATION FOR DETECTIVES
		58,455	58,455	58,455	REQUESTED POSITION - POLICE OFFICER (SRO) - COMPENSATION
		96,750	96,750	96,750	LONGEVITY FOR 131 FULL-TIME EMPLOYEES
		8,821,150	8,821,150	8,821,150	COMPENSATION FOR 131 FULL-TIME EMPLOYEES
Total	5000	\$8,993,543	\$8,993,543	\$8,993,543	
5010	S&W - TEMP	146,966	146,966	146,966	COMPENSATION FOR 10 PART-TIME EMPLOYEES
Total	5010	\$146,966	\$146,966	\$146,966	
5015	OT	450,000	450,000	450,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$450,000	\$450,000	\$450,000	
5025	FICA	1,315	1,315	1,315	FICA FOR ON-CALL COMPENSATION
		4,472	4,472	4,472	REQUESTED POSITION - POLICE OFFICER (SRO) - FICA
		11,243	11,243	11,243	FICA FOR 10 PART-TIME EMPLOYEES
		34,425	34,425	34,425	FICA FOR OVERTIME
		682,219	682,219	682,219	FICA FOR 131 FULL-TIME EMPLOYEES
Total	5025	\$733,674	\$733,674	\$733,674	
5030	GRP INSURE	12,426	12,426	12,426	REQUESTED POSITION - POLICE OFFICER (SRO) - LIFE AND HEALTH INSURANCE
		16,007	16,007	16,007	LIFE INSURANCE FOR 131 FULL-TIME EMPLOYEES
		1,617,250	1,617,250	1,617,250	HEALTH INSURANCE FOR 131 FULL-TIME EMPLOYEES
Total	5030	\$1,645,683	\$1,645,683	\$1,645,683	
5035	RETIRE	7,541	7,541	7,541	REQUESTED POSITION - POLICE OFFICER (SRO) - RETIREMENT
		64,125	64,125	64,125	RETIREMENT FOR OVERTIME
		1,251,805	1,251,805	1,251,805	RETIREMENT FOR 131 FULL-TIME EMPLOYEES
Total	5035	\$1,323,471	\$1,323,471	\$1,323,471	
5040	401(K)	2,923	2,923	2,923	REQUESTED POSITION - POLICE OFFICER (SRO) - 401(K)
		22,500	22,500	22,500	401(K) FOR OVERTIME
		445,895	445,895	445,895	401(K) FOR 131 FULL-TIME EMPLOYEES
Total	5040	\$471,318	\$471,318	\$471,318	

Department		Department Request	Manager Recommend	Board Approved	Detail
10200000 POLICE					
5045	FIT & WELL	2,000	2,000	2,000	GYM REIMBURSEMENTS
Total	5045	\$2,000	\$2,000	\$2,000	
5050	SEP ALLOW	210,000	210,000	210,000	SEPARATION ALLOWANCE
Total	5050	\$210,000	\$210,000	\$210,000	
5110	LEGAL SVCS	24,500	24,500	24,500	ON-CALL LEGAL COUNSEL
Total	5110	\$24,500	\$24,500	\$24,500	
5115	MED LAB SV	10,000	10,000	10,000	PRIVATE LAB SERVICES
		15,000	15,000	15,000	K-9 VETERINARY CARE
		20,000	20,000	20,000	PRE-EMPLOYMENT EXAMINATIONS AND MISCELLANEOUS EMPLOYEE MEDICAL EXPENSES
Total	5115	\$45,000	\$45,000	\$45,000	
5120	PRINT SVC	12,000	7,000	7,000	BUSINESS CARDS, PRINTED FORMS, ANNUAL REPORT
Total	5120	\$12,000	\$7,000	\$7,000	
5145	OTR SVCS	1,500	1,500	1,500	MEDICAL WASTE SERVICES FOR EVIDENCE
		3,000	3,000	3,000	APPLICANT CREDIT CHECKS, TRANSLATION SERVICES, CID RECORDS SEARCH FEES, FINGERPRINT CHARGES FOR PEDDLER PERMITS
		40,000	40,000	40,000	GRANT MANAGEMENT
		60,000	60,000	60,000	CONTRACTED STAFFING
Total	5145	\$104,500	\$104,500	\$104,500	
5200	JAN SUPPLY	9,000	9,000	9,000	JANITORIAL SUPPLIES
Total	5200	\$9,000	\$9,000	\$9,000	
5205	DUE SUBS	8,000	8,000	8,000	CALEA ACCREDITATION FEE
		10,000	10,000	10,000	DUES TO PROFESSIONAL ORGANIZATIONS, CIVIC CLUBS, SUBSCRIPTIONS, AND PUBLICATIONS
Total	5205	\$18,000	\$18,000	\$18,000	
5210	VEH SUPPLY	407,000	407,000	407,000	FUEL FOR VEHICLE FLEET
Total	5210	\$407,000	\$407,000	\$407,000	
5215	OFF SUPPLY	25,000	25,000	25,000	OFFICE SUPPLIES
Total	5215	\$25,000	\$25,000	\$25,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10200000 POLICE					
5217	SAF EXP	40,000	40,000	40,000	STATE ASSET FORFEITURE FUND EXPENDITURES
Total	5217	\$40,000	\$40,000	\$40,000	
5218	FED FORT	30,000	30,000	30,000	FEDERAL ASSET FUND EXPENDITURES
Total	5218	\$30,000	\$30,000	\$30,000	
5225	SAF SUPPLY	2,200	2,200	2,200	SPECIAL RESPONSE TEAM (SRT) MEDIC PROGRAM SUPPLIES
		5,000	5,000	5,000	DISPOSABLE GLOVES AND FIRST AID SUPPLIES
		5,000	5,000	5,000	NARCAN
		10,500	10,500	10,500	ELEMENT FIRE EXTINGUISHERS
Total	5225	\$22,700	\$22,700	\$22,700	
5230	UNIFORMS	14,650	14,650	14,650	CLOTHING ALLOWANCE FOR DETECTIVES
		27,000	27,000	27,000	BULLETPROOF VESTS
		56,135	56,135	56,135	RAIN GEAR
		90,000	90,000	90,000	UNIFORMS AND LEATHER GEAR
Total	5230	\$187,785	\$187,785	\$187,785	
5235	PART SUPP	7,000	7,000	7,000	DARE PROGRAM EXPENSES
Total	5235	\$7,000	\$7,000	\$7,000	
5260	INVEST SUP	25,000	25,000	25,000	INVESTIGATIVE FUNDS
Total	5260	\$25,000	\$25,000	\$25,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10200000 POLICE					
5265	NON CAP EQ	1,400	1,400	1,400	HEAVY DUTY SHELVES FOR EVIDENCE STORAGE
		1,700	1,700	1,700	REFRIGERATOR FOR EVIDENCE STORAGE
		1,850	1,850	1,850	FULL BODY BITE SUIT
		3,000	3,000	3,000	MISCELLANEOUS FURNITURE
		3,500	3,500	3,500	GUN SAFES FOR SRO'S
		4,500	4,500	4,500	PUSH TO TALK BASES AND HEADSETS FOR THE COMMUNICATIONS CENTER
		4,800	4,800	4,800	COMPUTER MONITORS FOR THE COMMUNICATIONS CENTER
		5,700	5,700	5,700	RIFLE RATED SHIELD
		6,285	6,285	6,285	PORTABLE RADAR SIGNS
		7,564	7,564	7,564	SUB-GUNS
		10,600	10,600	10,600	SPECIAL RESPONSE TEAM (SRT) RIFLE OPTICS
		19,200	19,200	19,200	SPECIAL RESPONSE TEAM (SRT) RIFLES
		66,590	66,590	66,590	HANDGUN OPTICS
		907,064	907,064	907,064	AXON - BODY-WORN CAMERAS, IN-CAR CAMERAS, TASERS (YEAR 5 OF 5)
Total	5265	\$1,043,753	\$1,043,753	\$1,043,753	
5270	OTR SUPPLY	5,000	5,000	5,000	MPD AFTERNOON OUT EVENT
		8,000	8,000	8,000	FIRING RANGE SUPPLIES
		10,000	10,000	10,000	EMPLOYEE RECOGNITION
		10,000	10,000	10,000	EVIDENCE SUPPLIES
		10,000	10,000	10,000	K9 SUPPLIES
		20,000	20,000	20,000	CHEMICAL/LESS LETHAL MUNITIONS
		30,000	30,000	30,000	CRIME PREVENTION AND COMMUNITY OUTREACH SUPPLIES
		40,000	40,000	40,000	MISCELLANEOUS SUPPLIES
		65,000	65,000	65,000	AMMUNITION
5270	OTR SUPPLY	5,000	5,000	5,000	POLICE CADET PROGRAM
Total	5270	\$203,000	\$203,000	\$203,000	
5300	TRAIN TRAN	125,000	125,000	125,000	TRAVEL AND TRAINING EXPENSES
5300	TRAIN TRAN	4,000	4,000	4,000	DOMESTIC VIOLENCE DETECTIVE TRAINING
Total	5300	\$129,000	\$129,000	\$129,000	
5305	UTILITIES	256,000	256,000	256,000	UTILITY EXPENSES
5305	UTILITIES	37,041	37,041	37,041	911 EQUIPMENT AND SOFTWARE
Total	5305	\$293,041	\$293,041	\$293,041	

Department		Department Request	Manager Recommend	Board Approved	Detail
10200000 POLICE					
5315	R&M VEH	12,000	12,000	12,000	EQUIPMENT REMOVAL FROM DECOMMISSIONED POLICE VEHICLES
		338,000	338,000	338,000	FLEET MAINTENANCE AND REPAIRS
Total	5315	\$350,000	\$350,000	\$350,000	
5320	R&M EQUIP	14,000	14,000	14,000	AED MAINTENANCE
		20,020	20,020	20,020	EQUIPMENT MAINTENANCE AND REPAIRS
Total	5320	\$34,020	\$34,020	\$34,020	
5325	ADVERTISE	2,500	2,500	2,500	DIRECTORY AND FOUND PROPERTY ADVERTISING
Total	5325	\$2,500	\$2,500	\$2,500	
5330	POSTAGE	2,500	2,500	2,500	POSTAL AND SHIPPING EXPENSES
Total	5330	\$2,500	\$2,500	\$2,500	
5410	RENT EQUIP	20,000	20,000	20,000	COPIERS AND PRINTERS
Total	5410	\$20,000	\$20,000	\$20,000	
5900	XFER TO	462,627	427,555	427,555	FLEET LIFE-CYCLE COSTS
Total	5900	\$462,627	\$427,555	\$427,555	
Total	10200000	\$17,474,581	\$17,434,509	\$17,434,509	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74200000 POLICE					
5520	VEHICLES	34,669	0	0	SUV FOR COMMUNITY RESOURCE COORDINATOR
		47,466	47,466	47,466	MINI TRANSIT VAN FOR EVIDENCE
		54,646	0	0	1 REPLACEMENT PATROL VEHICLE - SCORED 15 (ASSET 52)
		54,646	54,646	54,646	1 CID REPLACEMENT VEHICLE - SCORED 16
		96,085	96,085	96,085	SPECIAL RESPONSE TEAM (SRT) VEHICLE
		109,292	0	0	2 CID REPLACEMENT VEHICLES -SCORED 15
		158,732	158,732	158,732	PATROL VEHICLES FOR SRO POSITIONS - 2
		250,000	250,000	250,000	TOTALLED ASSET REPLACEMENT
		1,044,118	1,044,118	1,044,118	13 REPLACEMENT PATROL VEHICLES - SCORED 16
Total	5520	\$1,849,654	\$1,651,047	\$1,651,047	
5525	OTR EQUIP	18,000	18,000	18,000	RADAR TRAILER
		22,000	0	0	ELECTRIC GOLF CARTS - 2
		30,800	30,800	30,800	EVENT DATA RECORDER
Total	5525	\$70,800	\$48,800	\$48,800	
Total	74200000	\$1,920,454	\$1,699,847	\$1,699,847	



Fire - Rescue

The Mooresville Fire-Rescue Department is a full-time staffed fire-rescue organization. The Fire-Rescue Department is committed to reduce the loss of life and property within the Mooresville community and surrounding area. The Fire-Rescue Department is divided into three divisions: fire suppression, fire inspection, and administration. The Department has six stations strategically located throughout the Town of Mooresville. Funding for land and design of Fire Station 7 was allocated in a project ordinance with the adoption of the FY2023 budget. Plans for construction of the station are in development.

Budget Brief

The approved budget for the Fire-Rescue Department reflects a 27.56% increase from the approved FY2022-2023 operating budget. The increase is primarily due to requested personnel.

FY 2023-2024 Fire-Rescue Budget Highlights

- Requested Positions – Twelve Firefighters
- Capital – New Fire Engine (S16 – to be used as reserve)
- Capital – Partech USAR Struts
- Capital – Radios for Requested Positions

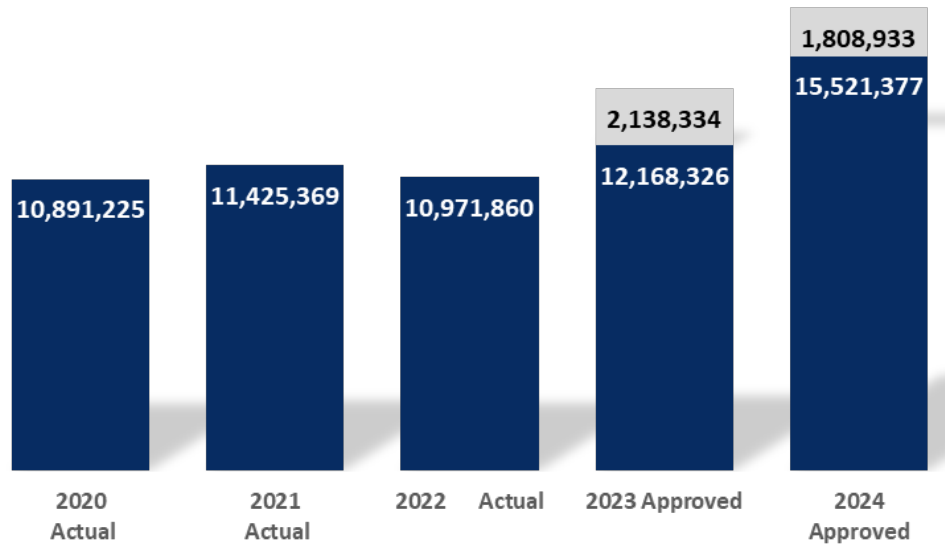
Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Fire	\$ 10,891,225	\$ 11,425,369	\$ 10,971,860	\$ 12,168,326	\$ 16,671,568	\$ 15,521,377	\$ 15,521,377

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Fire Chief	1	1	1	1	1
Deputy Fire Chief - Operations	1	1	1	1	1
Assistant Fire Chief - Training/Safety	1	1	1	1	1
Fire Administrative Chief	1	1	1	1	1
Fire Marshal	1	1	1	1	1
Deputy Fire Marshal	0	1	1	1	1
Assistant Fire Marshal	4	3	4	3	3
Fire Battalion Chief	3	3	6	3	3
Fire Captain	20	23	23	23	23
Fire Engineer	19	22	22	22	22
Senior Firefighter	19	22	22	22	22
Firefighter	39	30	45	42	42
Radio Communications Specialist	1	1	1	1	1
Administrative Assistant	2	2	2	2	2
Fire Captain - Training/Accreditation	0	0	1	0	0
Life Safety Educator	0	0	1	0	0
Total Fire	112	112	133	124	124

Fire - Rescue

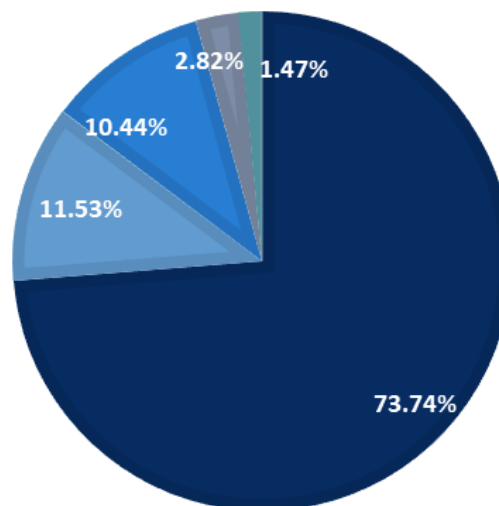
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Operations ■ Capital ■ Professional Services ■ Transfer



Workload	FY 2022 Actual	FY 2023 Actual	FY2024 Projected	Goal
Total Number of Department Responses*	9,266	9,456	9,500	N/A
Total Number of Actual Fire Responses	171	131	135	N/A
Total Number of Medical / Rescue Responses	6,301	5,957	6,000	N/A
Total Number of Good Intent / Other Responses	2,794	3,368	3,500	N/A
Total Fire-Fighter Training Hours Conducted	24,341	32,858	34,000	34,000

Effectiveness

Average Dispatch Time (From Emer. Comm. Ctr.)	0:39	0:40	0:30	0:30
Average Turnout Time (Dispatch to Out the Door)	1:03	1:01	1:00	0:59
Average Travel Time	4:03	4:02	3:59	4:00
Average On-Scene Time - % Within Five Minutes	52%	56%	55%	75%

* Total number of department responses includes: over-pressure, hazardous conditions, false alarms, etc.

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000		FIRE SUPPRESSION			
5000	S&W - FT	70,679	0	0	REQUESTED POSITION - 1 FIRE & LIFE SAFETY EDUCATOR - COMPENSATION
		74,213	0	0	REQUESTED POSITION - 1 ASSISTANT FIRE MARSHAL - COMPENSATION
		81,832	0	0	REQUESTED POSITION - 1 FIRE CAPTAIN/ACCREDITATION - COMPENSATION
		86,500	86,500	86,500	LONGEVITY FOR 112 FULL-TIME EMPLOYEES
		110,010	110,010	110,010	COMPENSATION FOR PROMOTIONAL INCREASES
		166,136	0	0	REQUESTED POSITIONS - 3 FIREFIGHTERS (SQUAD EXPANSION) COMPENSATION
		284,144	0	0	REQUESTED POSITIONS - 3 BATTALION CHIEFS - COMPENSATION
		664,546	664,546	664,546	REQUESTED POSITIONS - 12 FIREFIGHTERS - COMPENSATION
		7,679,582	7,679,582	7,679,582	COMPENSATION FOR 112 FULL-TIME EMPLOYEES
Total	5000	\$9,217,642	\$8,540,638	\$8,540,638	
5010	S&W - TEMP	32,500	32,500	32,500	COMPENSATION FOR 1 PART-TIME EMPLOYEE AND PART-TIME FILL-IN COVERAGE
Total	5010	\$32,500	\$32,500	\$32,500	
5015	OT	390,000	390,000	390,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$390,000	\$390,000	\$390,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5025	FICA	2,486	2,486	2,486	FICA FOR PART-TIME
		5,407	0	0	REQUESTED POSITION - FIRE & LIFE SAFETY EDUCATOR - FICA
		5,677	0	0	REQUESTED POSITION - ASSISTANT FIRE MARSHAL - FICA
		6,260	0	0	REQUESTED POSITION - FIRE CAPTAIN - FICA
		8,416	8,416	8,416	FICA FOR PROMOTIONAL INCREASES
		12,709	0	0	REQUESTED POSITIONS - 3 FIREFIGHTERS (SQUAD EXPANSION) - FICA
		21,737	0	0	REQUESTED POSITIONS - BATTALION CHIEFS - FICA
		29,835	29,835	29,835	FICA FOR OVERTIME
		50,838	50,838	50,838	REQUESTED POSITIONS - 12 FIREFIGHTERS - FICA
		587,845	587,845	587,845	FICA FOR 112 FULL-TIME EMPLOYEES
Total	5025	\$731,210	\$679,420	\$679,420	
5030	GRP INSURE	205	205	205	LIFE INSURANCE FOR PROMOTIONAL INCREASES
		12,448	0	0	REQUESTED POSITION - FIRE & LIFE SAFETY EDUCATOR - LIFE AND HEALTH INSURANCE
		12,455	0	0	REQUESTED POSITION - ASSISTANT FIRE MARSHAL - LIFE AND HEALTH INSURANCE
		12,468	0	0	REQUESTED POSITION - FIRE CAPTAIN / ACCREDITATION - LIFE AND HEALTH INSURANCE
		13,768	13,768	13,768	LIFE INSURANCE FOR 112 FULL-TIME EMPLOYEES
		37,262	0	0	REQUESTED POSITIONS - 3 FIREFIGHTERS (SQUAD EXPANSION)
		37,473	0	0	REQUESTED POSITIONS - 3 BATTALION CHIEFS - LIFE AND HEALTH INSURANCE
		149,050	149,050	149,050	REQUESTED POSITIONS - 12 FIREFIGHTERS - LIFE AND HEALTH INSURANCE
		1,379,840	1,379,840	1,379,840	HEALTH INSURANCE FOR 112 FULL-TIME EMPLOYEES
Total	5030	\$1,654,969	\$1,542,863	\$1,542,863	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5035	RETIRE	9,118	0	0	REQUESTED POSITION - FIRE & LIFE SAFETY EDUCATOR - RETIREMENT
		9,573	0	0	REQUESTED POSITION - ASSISTANT FIRE MARSHAL - RETIREMENT
		10,556	0	0	REQUESTED POSITION - FIRE CAPTAIN / ACCREDITATION - RETIREMENT
		14,191	14,191	14,191	RETIREMENT FOR PROMOTIONAL INCREASES
		21,432	0	0	REQUESTED POSITIONS - 3 FIREFIGHTERS (SQUAD EXPANSION) - RETIREMENT
		36,655	0	0	REQUESTED POSITIONS - 3 BATTALION CHIEFS - RETIREMENT
		50,310	50,310	50,310	RETIREMENT FOR OVERTIME
		85,726	85,726	85,726	REQUESTED POSITIONS - 12 FIREFIGHTERS - RETIREMENT
		991,268	991,268	991,268	RETIREMENT FOR 112 FULL-TIME EMPLOYEES
Total	5035	\$1,228,829	\$1,141,495	\$1,141,495	
5040	401(K)	3,534	0	0	REQUESTED POSITION - FIRE & LIFE SAFETY EDUCATOR - 401(K)
		3,711	0	0	REQUESTED POSITION - ASSISTANT FIRE MARSHAL - 401(K)
		4,092	0	0	REQUESTED POSITION - FIRE CAPTAIN / ACCREDITATION - 401(K)
		6,600	6,600	6,600	401(K) FOR PROMOTIONAL INCREASES
		8,307	0	0	REQUESTED POSITIONS - 3 FIREFIGHTERS (SQUAD EXPANSION) - 401(K)
		14,207	0	0	REQUESTED POSITIONS - 3 BATTALION CHIEFS - 401(K)
		19,500	19,500	19,500	401(K) FOR OVERTIME
		33,227	33,227	33,227	REQUESTED POSITIONS - 12 FIREFIGHTERS - 401(K)
		384,213	384,213	384,213	401(K) FOR 112 EMPLOYEES
Total	5040	\$477,391	\$443,540	\$443,540	
5045	FIT & WELL	7,500	7,500	7,500	GYM REIMBURSEMENTS
Total	5045	\$7,500	\$7,500	\$7,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5115	MED LAB SV	420	0	0	ACCREDITATION CAPT PHYSICAL/TB TESTING
		420	0	0	ASST FIRE MARSHAL PHYSICAL/TB TESTING
		420	0	0	FIRE LIFE SAFETY EDUC PHYSICAL/TB TESTING
		1,000	1,000	1,000	MEDICAL ASSESSMENTS
		1,260	0	0	3 FF/BATTALIONS FOR 2ND BATTALION PHYSICAL/TB TESTING
		1,260	0	0	3 FF/SQ1 PHYSICALS/TB TESTING
		5,040	5,040	5,040	12 FF PHYSICALS/TB TESTING
		6,000	6,000	6,000	TOWN DRUG SCREENING
		6,274	6,274	6,274	TB/CHEST XRAYs TESTING (112)
		39,926	39,926	39,926	IREDELL HEALTH PHYSICALS (112)
Total	5115	\$62,020	\$58,240	\$58,240	
5120	PRINT SVC	2,200	2,200	2,200	BUSINESS CARDS,BROCHURES,FMO COPIES
Total	5120	\$2,200	\$2,200	\$2,200	
5135	INS OFF SV	5,000	5,000	5,000	INSTRUCTION/OFFICIATING
		30,000	30,000	30,000	RECRUIT SCHOOLS
Total	5135	\$35,000	\$35,000	\$35,000	
5145	OTR SVCS	2,772	2,772	2,772	SAGE, STATIONS 2,3,5,6,FTC
		3,240	3,240	3,240	BENIFIELD-WASTE REMOVAL FTC
		5,000	5,000	5,000	AWARDS
		5,000	5,000	5,000	PHOTO ALBUM/COMPOSITES
		15,000	15,000	15,000	ASSESSMENT CENTERS
		19,000	19,000	19,000	VERIZON
		25,000	25,000	25,000	TOWER MAINTENANCE
		28,800	28,800	28,800	ECOM TO UASI CORE FIBER
		290,000	290,000	290,000	CHARLOTTE RADIO SYSTEM FEE
Total	5145	\$393,812	\$393,812	\$393,812	
5200	JAN SUPPLY	16,000	16,000	16,000	JANITORIAL SUPPLIES FOR STATIONS, FTC & ADMIN
Total	5200	\$16,000	\$16,000	\$16,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5205	DUE SUBS	117	67	67	NEW POSITIONS (12) - NCAFC
		225	225	225	FIRE STATS DATA SYSTEM FEE
		385	385	385	NAFI
		448	256	256	NEW POSITIONS (8) - NCAR & EMS
		500	500	500	DRONE/UAS
		500	500	500	IAAI
		500	500	500	SAFE KIDS CARSEAT CERTIFICATION
		600	600	600	CROSSLAKE PARK STATION 2
		639	639	639	NCAFC (7)
		700	700	700	NC COQB
		700	700	700	PIEDMONT COUNCIL/BOY SCOUTS
		858	490	490	NEW POSITIONS (12) - IAFC
		1,692	1,222	1,222	NEW POSITIONS (12) - PENSION FUND
		1,839	1,839	1,839	VARIOUS HAZMAT,RESCUE,ADM & FMO MEMBERSHIP/DUES
		2,000	2,000	2,000	IAFC (7)
		2,217	1,260	1,260	NEW POSITIONS (8) - NCSFA
		2,386	2,386	2,386	NC ASSOC OF RESCUE & EMS (112)
		2,500	2,500	2,500	NFPA
		9,022	9,022	9,022	FF RESCUE SQUAD PENSION FUND (112)
		10,000	10,000	10,000	CPSE ACCREDITATION
		11,823	11,823	11,823	NCSFA DUES & FRATERNAL INSURANCE
Total	5205	\$49,651	\$47,614	\$47,614	
5210	VEH SUPPLY	220,000	220,000	220,000	FUEL FOR APPARATUS
Total	5210	\$220,000	\$220,000	\$220,000	
5215	OFF SUPPLY	6,000	6,000	6,000	OFFICE SUPPLIES FOR ADM & STATIONS
Total	5215	\$6,000	\$6,000	\$6,000	
5225	SAF SUPPLY	8,000	8,000	8,000	EAR PLUGS,SAFETY GLASSES,EYE WASH STATIONS, N-95S
Total	5225	\$8,000	\$8,000	\$8,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5230	UNIFORMS	1,200	1,200	1,200	EXPLORERS (10)
		3,000	3,000	3,000	HAZMAT PPE
		4,000	4,000	4,000	FF HOODS (100)
		4,500	4,500	4,500	FF EXTRICATION GLOVES (50)
		4,500	4,500	4,500	PIPES & DRUMS (10)
		5,000	5,000	5,000	FIRE GLOVES (100)
		8,000	8,000	8,000	ARMOR HELMETS (5)
		13,500	13,500	13,500	HONOR GUARD (10)
		14,785	14,785	14,785	USAR GEAR (SWIFTWATER,DRYSUITS,RAIN GEAR)
		15,250	15,250	15,250	SPECIALTY RESCUE GEAR
		16,000	16,000	16,000	FF BOOTS (30)
		20,000	20,000	20,000	CLASS A NEW/REPLACEMENT (25)
		28,119	16,068	16,068	UNIFORMS NEW HIRES (12)
		45,000	45,000	45,000	FF HELMETS (30)
		76,650	43,800	43,800	PPE NEW EMPLOYEES (12 FFS)
		109,500	109,500	109,500	PPE REPLACEMENT (30 SETS) HEAD/TOE \$3650
		159,735	159,735	159,735	DUTY UNIFORMS (112)
Total	5230	\$528,739	\$483,838	\$483,838	
5235	PART SUPP	500	500	500	CARSEAT PROGRAM SUPPLIES
		500	500	500	JUVENILE FIRESETTERS
		3,000	3,000	3,000	COMMUNITY OUTREACH
		5,000	5,000	5,000	CITIZENS FIRE ACADEMY (20)
		5,000	5,000	5,000	EM/TRAINING/MEETING SUPPLIES
		6,000	6,000	6,000	CAMP BLAZE (150 PARTICIPANTS)
		6,000	6,000	6,000	SMOKE/CO/WEATHER RADIO BATTERIES
		25,000	25,000	25,000	FIRE EDUCATION MATERIALS,FIRE PREVENTION WEEK,STATION TOURS,PUBLIC APPEARANCES
Total	5235	\$51,000	\$51,000	\$51,000	
5240	BOOK SUPP	4,000	4,000	4,000	BOOKS, MANUALS,CON-ED,NEW TESTING MATERIALS
Total	5240	\$4,000	\$4,000	\$4,000	
5245	AV SUPPLY	5,000	5,000	5,000	COMPUTERS,TV,AV EQUIPMENT
Total	5245	\$5,000	\$5,000	\$5,000	
5255	MED LAB	50,000	50,000	50,000	MEDICAL RESPONDER EQUIP & SUPPLIES
Total	5255	\$50,000	\$50,000	\$50,000	

Department	Department Request	Manager Recommend	Board Approved	Detail
10221000	FIRE SUPPRESSION			
5265	NON CAP EQ	500	500	BIKE TEAM
		578	578	SCBA MASK BAGS (30)
		1,000	1,000	CHAINSAWS (EM,USAR & FF)
		1,000	1,000	REPLACEMENT RESCUE BAGS (FF)
		1,500	1,500	EDUCATION BANNER/DISPLAY
		1,525	1,525	FTC TOOLS
		1,628	1,628	FTC MANIKINS GEN2
		2,000	2,000	HYDRANT SUPPLIES (GUAGES, DIFFUSERS)
		2,563	2,563	SPARKY SUIT
		3,000	3,000	FMO SUPPLIES & EQUIP
		3,000	3,000	FOAM
		3,000	3,000	TICS/PERSONAL DEVICE (5)
		3,692	3,692	FTC SAWS K12/CHAINSAW
		4,000	4,000	AED (2)
		4,000	4,000	RIT BAGS (1)
		4,630	4,630	FTC HOSE NOZZLES
		5,000	5,000	CHALLENGE COINS
		5,000	5,000	EMERGENCY MGT SUPPLIES
		5,000	5,000	FURNITURE
		5,000	5,000	GYM EQUIP (STATIONS 3 & 5)
		5,000	5,000	HANDTOOLS (AXES,PRY,FORCIBLE ENTRY)
		5,090	2,590	FTC HOPPERS (2)
		7,000	7,000	LIGHTS (PORTABLE INVESTIGATIONS/FF/HAZMAT)
		10,000	10,000	BLOWERS,TRIMMERS,SPREADERS (STATIONS 2,3,5,6,FTC)
		10,000	10,000	HOSE ADAPTERS/NOZZLES (2 1/2")
		10,000	10,000	O COURSE EQUIPMENT
		12,000	12,000	SCBA MASK (30)
		15,000	15,000	FIRE HOSE (LDH CLOTH, 2 1/2" ATTACK)
		16,000	0	TRAFFIC PRE-EMPTION DEVICES
		19,500	19,500	SCBA VOICE AMPS (30)
		24,000	24,000	HAZMAT TRAINING PROPS (5)
		36,155	36,155	RESCUE EQUIP (COTS,GPS UNITS,LIGHTS, PROPS, BOAT MOTORS, PFDS, ROPE/BAGS)
		42,272	42,272	HAZMAT SUPPLIES (MONITORS, TEST KITS, ETC)
Total	5265	\$269,633	\$251,133	\$251,133

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5270	OTR SUPPLY	33,400	33,400	33,400	MISC SUPPLIES FOR STATIONS & ADMIN
Total	5270	\$33,400	\$33,400	\$33,400	
5300	TRAIN TRAN	250	250	250	FMO MEETING
		500	500	500	FMO VFI
		500	500	500	IAFC EXPO
		625	625	625	NFSA ONLINE TRAINING
		700	700	700	MEMORIAL BELL
		1,000	1,000	1,000	EXPLORERS TRAINING PROGRAM
		1,300	1,300	1,300	NFA CLASS
		1,500	1,500	1,500	FMO TESTING
		1,500	1,500	1,500	NATIONAL ASSOC FIRE INVESTIGATORS
		1,600	1,600	1,600	REID INVESTIGATION INTERVIEWING
		2,000	2,000	2,000	HONOR GUARD EMMITSBURG
		2,000	2,000	2,000	HONOR GUARD NCSFA CONF
		2,000	2,000	2,000	PIPES & DRUMS NCSFA CONF
		2,100	2,100	2,100	NC/SC IAAI
		3,000	3,000	3,000	FMO PLANS REVIEW
		3,000	3,000	3,000	NATIONAL FIRE ACADEMY
		3,000	3,000	3,000	NC FIRE PREVENTION SCHOOL
		3,000	3,000	3,000	NC FIRE SAFETY EDUCATOR CONF
		3,000	3,000	3,000	NCAFC MID-WINTER CONF
		3,000	3,000	3,000	PIPES & DRUMS EMMITSBURG
		4,000	4,000	4,000	DELIVERY AGENCY
		5,000	5,000	5,000	EM/NFA TRAINING
		5,000	5,000	5,000	FTC BURN SUPPLIES/PROPS
		6,000	6,000	6,000	FIRE-RESCUE INTERNATIONAL
		6,000	6,000	6,000	FLEET TRAINING PUMP APPARATUS
		6,000	6,000	6,000	HAZMAT BIO TECH
		6,000	6,000	6,000	HAZMAT FOAM IQ
		8,500	8,500	8,500	UAS & SAFRE CONF
		12,000	12,000	12,000	HAZMAT PROPANE IQ
		13,500	13,500	13,500	DUPONT ALL HAZARD WEEK
		14,000	14,000	14,000	BLUE CARD INSTRUCTORS CLASS (2)
		15,000	15,000	15,000	FDIC
		17,000	17,000	17,000	BLUE CARD CERTIFICATION
		43,500	43,500	43,500	RESCUE (SWRT, BOAT OPS, LAND SEARCH, HIGH ANGLE, TRENCH, CONFINED SPACE & STRUCTURAL COLLAPSE)
Total	5300	\$197,075	\$197,075	\$197,075	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5305	UTILITIES	500	500	500	WIRELESS PUKS - USAR/HAZMAT
		1,500	1,500	1,500	FMO PHONES
		5,400	0	0	PHONE STIPEND FOR ADM NEW POSITIONS (6)
		9,200	9,200	9,200	1/2 UTILITIES FOR SHEPHERDS
		12,500	12,500	12,500	PHONE STIPEND FOR ADMIN
		120,000	120,000	120,000	EXISTING STATIONS & FTC
Total	5305	\$149,100	\$143,700	\$143,700	
5310	R&M BLD/ST	10,000	10,000	10,000	MISC REPAIRS
		20,000	20,000	20,000	YARD WORK SUPPLIES (ALL STATIONS & FTC)
		25,000	25,000	25,000	FTC BURN BUILDING
Total	5310	\$55,000	\$55,000	\$55,000	
5315	R&M VEH	8,000	0	0	VEH WASHES/AUTOBELL (10)
		15,000	15,000	15,000	R&M ADMIN VEHICLES
		35,000	35,000	35,000	BRAKES FOR APPARATUS
		35,000	35,000	35,000	MISC REPAIRS
		45,000	45,000	45,000	TIRES & WHEELS FOR APPARATUS
		100,000	100,000	100,000	FIRE APPARATUS SERVICE
Total	5315	\$238,000	\$230,000	\$230,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10221000 FIRE SUPPRESSION					
5320	R&M EQUIP	500	500	500	FIRE ED TRAILER
		2,000	2,000	2,000	AERIAL TESTING CERTIFICATION
		2,000	2,000	2,000	BATTERIES FOR FLASHLIGHTS, AIR PACKS & OTHER EQUIP
		2,000	2,000	2,000	CHAINSAW/BLADES/HAND TOOLS
		2,000	2,000	2,000	GENERATOR TESTING/REPAIRS
		2,000	2,000	2,000	INSPECTIONS FOR MISC EQUIP
		2,000	2,000	2,000	KNOX BOX R&M
		2,000	2,000	2,000	LIGHT BARS EMERGENCY VEH
		2,000	2,000	2,000	MOWERS
		2,000	2,000	2,000	NOZZLES
		2,500	2,500	2,500	EQUIP AT FTC
		3,000	3,000	3,000	SMALL EQUIP REPAIRS
		5,000	5,000	5,000	EXTRICATION EQUIP INSPECTION/R&M
		5,000	5,000	5,000	PROPANE FOR FTC PROPS
		5,000	5,000	5,000	RESCUE EQUIP REPAIRS
		7,000	7,000	7,000	FIELD COMM SUPPLIES
		7,000	7,000	7,000	PLYMOVENT R&M
		8,000	8,000	8,000	HAZMAT EQUIP REPAIRS
		8,000	8,000	8,000	RADIO PARTS & BATTERIES
		10,000	10,000	10,000	MISC REPAIRS
		10,000	10,000	10,000	RADIO/PARTS/HEADSETS/MICS
		20,000	20,000	20,000	PPE R&M
		23,000	23,000	23,000	PUMP MAINTENANCE & REPAIRS
		25,000	25,000	25,000	PUMP/AERIAL/GENERATOR/LADDER ANNUAL TESTING
		30,000	30,000	30,000	OSHA SCBA/AIR FLOW HYDRO
Total	5320	\$187,000	\$187,000	\$187,000	
5330	POSTAGE	2,000	2,000	2,000	POSTAGE & SHIPPING
Total	5330	\$2,000	\$2,000	\$2,000	
5410	RENT EQUIP	3,000	3,000	3,000	MISC RENTAL EQUIP
		5,000	5,000	5,000	COPIERS
Total	5410	\$8,000	\$8,000	\$8,000	
5900	XFER TO	360,897	255,409	255,409	FLEET LIFE- CYCLE COSTS
Total	5900	\$360,897	\$255,409	\$255,409	
Total	10221000	\$16,671,568	\$15,521,377	\$15,521,377	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74221000 FIRE					
5520	VEHICLES	2,500	0	0	MISC EQUIP NEW VEHICLES
		10,000	0	0	MOBILE RADIOS NEW VEHICLES
		20,000	0	0	LIGHTS NEW VEHICLES
		58,766	0	0	1 REPLACEMENT STAFF VEHICLE - SCORED 15
		65,000	0	0	NEW STAFF VEHICLE
		87,500	87,500	87,500	NEW FIRE ENGINE EQUIP
		1,017,181	1,017,181	1,017,181	NEW FIRE ENGINE - REPLACES FD073108 SCORED 16 -TO BE USED AS RESERVE
Total	5520	\$1,260,947	\$1,104,681	\$1,104,681	
5525	OTR EQUIP	8,000	8,000	8,000	KVL
		12,000	12,000	12,000	LAWNMOWER STATION 6
		12,000	12,000	12,000	UTV TRAILER
		14,000	14,000	14,000	STAIR CLIMBER (2)
		16,000	0	0	HURST RAMS 53" & 59"
		18,000	18,000	18,000	PORTABLE REPEATER
		23,000	23,000	23,000	FIELD COMM RADIO UPGRADES
		23,000	23,000	23,000	MOBILE RADIOS
		25,000	25,000	25,000	AIRBAGS SMALL, MED & LARGE SIZES
		26,000	26,000	26,000	UTVS PUMP/SKID
		65,000	65,000	65,000	SCBA REPLACEMENT (10)
		85,000	85,000	85,000	CASCADE FTC
		100,000	100,000	100,000	FTC SCBAS (15)
		193,252	193,252	193,252	PARTECH USAR STRUTTS
		220,500	100,000	100,000	RADIOS FOR NEW POSITIONS
		450,000	0	0	PUBLIC SAFETY RADIOS - YEAR 2 OF 2
Total	5525	\$1,290,752	\$704,252	\$704,252	
Total	74221000	\$2,551,699	\$1,808,933	\$1,808,933	

Public Services Administration

The Public Services Administration Department consists of the administrative staff that oversees the Town's Public Services. Public Services include Engineering, Streets, Sanitation, Fleet Maintenance and Facilities Maintenance.

Budget Brief

The approved budget for the Public Services Administration Department reflects a 37.54% increase from the approved FY2022-2023 operating budget. The increase is primarily due to the movement of administrative positions into the department.

FY 2023-2024 Public Services Administration Budget Highlights

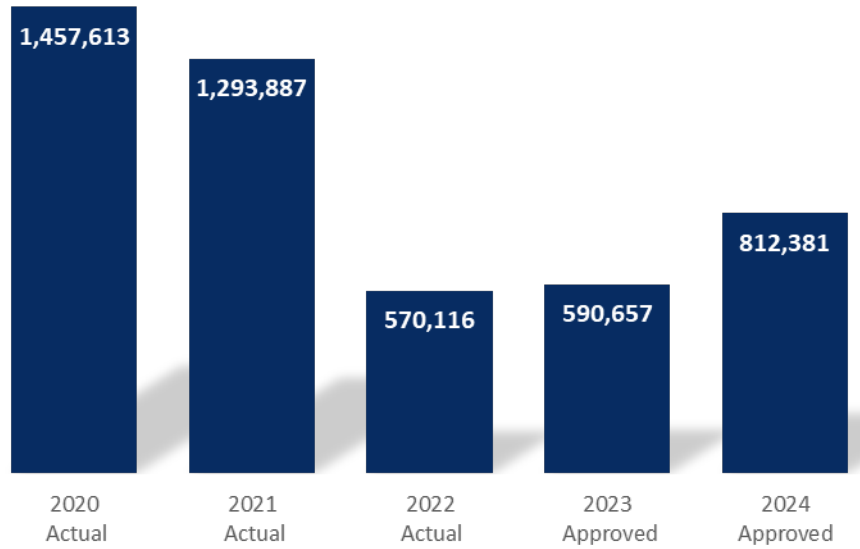
- Requested Position – Office Assistant (3/4 Time Benefitted Position)

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Public Services Administration	\$ 1,457,613	\$ 1,293,887	\$ 570,116	\$ 590,657	\$ 817,181	\$ 812,381	\$ 812,381

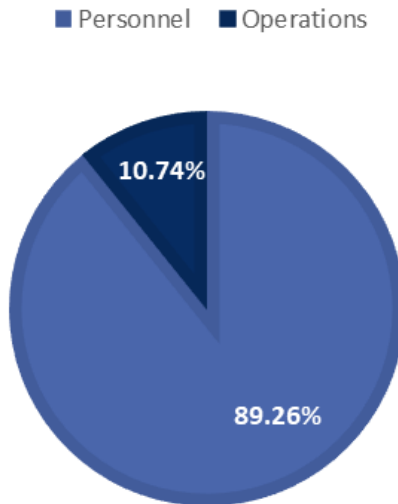
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Assistant Town Manager	1	1	1	1	1
Director of Public Services	1	1	1	1	1
Asset Management Director	0	1	1	1	1
Administrative Assistant	1	1	1	1	1
Total Public Services Administration	3	4	4	4	4

FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY



Department		Department Request	Manager Recommend	Board Approved	Detail
10300000 PUBLIC SERVICE ADMIN					
5000	S&W - FT	3,000	3,000	3,000	LONGEVITY FOR 4 FULL-TIME EMPLOYEES
		500,975	500,975	500,975	COMPENSATION FOR 4 FULL-TIME EMPLOYEES
Total	5000	\$503,975	\$503,975	\$503,975	
5005	S&W - PT	25,740	25,740	25,740	REQUESTED POSITION - ADMINISTRATIVE ASSISTANT (3/4 TIME)
Total	5005	\$25,740	\$25,740	\$25,740	
5015	OT	500	500	500	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$500	\$500	\$500	
5025	FICA	38	38	38	FICA FOR OVERTIME
		1,969	1,969	1,969	REQUESTED POSITION - ADMINISTRATIVE ASSISTANT (3/4 TIME) FICA
		38,554	38,554	38,554	FICA FOR 4 FULL-TIME EMPLOYEES
Total	5025	\$40,561	\$40,561	\$40,561	
5030	GRP INSURE	904	904	904	LIFE INSURANCE FOR 4 FULL-TIME EMPLOYEES
		9,287	9,287	9,287	REQUESTED POSITION - ADMINISTRATIVE ASSISTANT (3/4 TIME) LIFE AND
		49,280	49,280	49,280	HEALTH INSURANCE FOR 4 FULL-TIME EMPLOYEES
Total	5030	\$59,471	\$59,471	\$59,471	
5035	RETIRE	65	65	65	RETIREMENT FOR OVERTIME
		3,320	3,320	3,320	REQUESTED POSITION - ADMINISTRATIVE ASSISTANT (3/4 TIME) - RETIREMENT
		65,013	65,013	65,013	RETIREMENT FOR 4 FULL-TIME EMPLOYEES
Total	5035	\$68,398	\$68,398	\$68,398	
5040	401(K)	25	25	25	401(K) FOR OVERTIME
		1,287	1,287	1,287	REQUESTED POSITION - ADMINISTRATIVE ASSISTANT (3/4 TIME) - 401(K)
		25,199	25,199	25,199	401(K) FOR 4 FULL-TIME EMPLOYEES
Total	5040	\$26,511	\$26,511	\$26,511	

Department		Department Request	Manager Recommend	Board Approved	Detail
10300000 PUBLIC SERVICE ADMIN					
5200	JAN SUPPLY	0	0	0	ALL EXPENSES FROM THIS ACCOUNT HAVE BEEN MOVED TO THE FACILITIES DEPARTMENT BUDGET.
Total	5200	\$0	\$0	\$0	
5205	DUE SUBS	200	200	200	NC PE LICENSE RENEWAL - 2 EMPLOYEES
		225	225	225	FLOODPLAIN MANAGERS CERTIFICATION - 1 EMPLOYEE
		250	250	250	AWWA MEMBERSHIP - 1 EMPLOYEE
		400	400	400	NC CITY COUNTY MANAGERS MEMBERSHIP - 1 EMPLOYEE
		500	500	500	APWA MEMBERSHIPS - 2 EMPLOYEES
		500	500	500	ICMA MEMBERSHIP - 1 EMPLOYEE
Total	5205	\$2,075	\$2,075	\$2,075	
5210	VEH SUPPLY	250	250	250	GAS CONTRIBUTION FOR POOL VEHICLES AT OPERATIONS CENTER
Total	5210	\$250	\$250	\$250	
5215	OFF SUPPLY	4,500	4,500	4,500	OFFICE SUPPLIES FOR THE OPERATIONS CENTER
Total	5215	\$4,500	\$4,500	\$4,500	
5225	SAF SUPPLY	0	0	0	ALL MEDICAL CABINETS EXPENSES AT OPERATIONS CENTER HAVE BEEN MOVED TO RISK MANAGEMENT BUDGET.
Total	5225	\$0	\$0	\$0	
5270	OTR SUPPLY	400	400	400	PICK TICKETS FOR WAREHOUSE SUPPLIES.
Total	5270	\$400	\$400	\$400	
5300	TRAIN TRAN	2,000	2,000	2,000	APWA TEAM BUILDING EVENT AT OPERATIONS CENTER
		4,500	4,500	4,500	ANNUAL TRAINING AND CONFERENCES FOR 3 EMPLOYEES.
Total	5300	\$6,500	\$6,500	\$6,500	
5305	UTILITIES	4,800	0	0	PHONE LINE FOR DMV INSPECTIONS
		15,500	15,500	15,500	PSNC GAS BILLS OPERATIONS CENTER
		54,700	54,700	54,700	DUKE ENERGY BILLS OPERATIONS CENTER
Total	5305	\$75,000	\$70,200	\$70,200	

Department		Department Request	Manager Recommend	Board Approved	Detail
10300000		PUBLIC SERVICE ADMIN			
5330	POSTAGE	100	100	100	POSTAGE FOR CERTIFIED MAIL FOR OPERATIONS CENTER
Total	5330	\$100	\$100	\$100	
5410	RENT EQUIP	3,200	3,200	3,200	TOSHIBA AND MANAGED PRINT SERVICES
Total	5410	\$3,200	\$3,200	\$3,200	
Total	10300000	\$817,181	\$812,381	\$812,381	



Engineering

A division of Town of Mooresville Public Services, the Engineering Department is committed to serving the community and supporting other Town departments by designing, managing, and implementing capital improvement projects for public infrastructure. Project types include improvements to the transportation network, stormwater management and drainage facilities, wastewater collection and water distribution systems, and site improvements to Town facilities. The Engineering Department is also a partner in the review, permitting, and inspection of private land development projects.

Budget Brief

The approved budget for the Engineering Department reflects a 23.59% decrease from the approved FY2022-2023 operating budget. The decrease is primarily due to the movement of positions to develop the Traffic and Transportation Department.

FY 2023-2024 Engineering Department Highlights

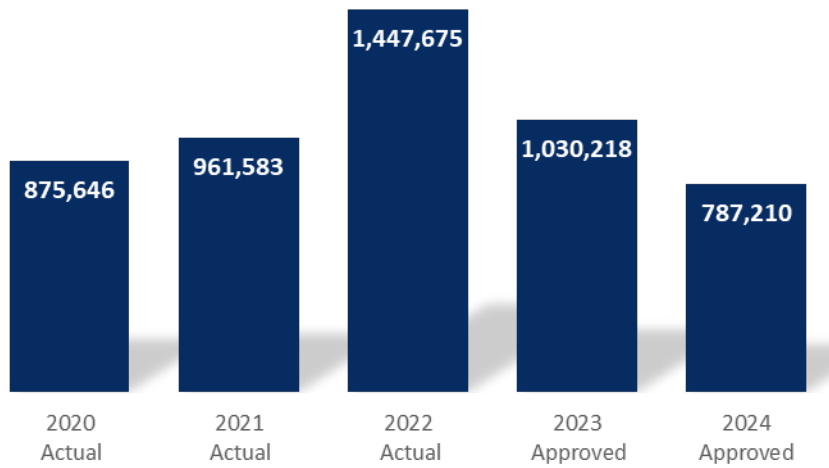
- North Main Street Sidewalk Extension Project – Design
- MGSD Sidewalk Package – Design
- Langtree Corridor Improvements – Design
- Downtown Transportation Improvements
Phase 1 Design & Signal Retiming

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Engineering	\$ 875,646	\$ 961,583	\$ 1,447,675	\$ 1,030,218	\$ 1,037,210	\$ 787,210	\$ 787,210

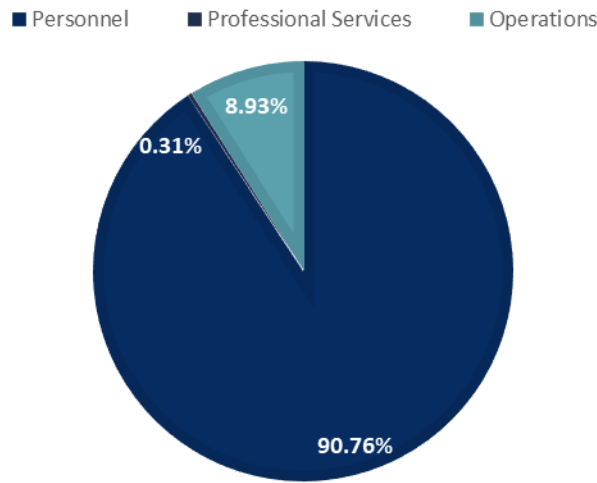
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Engineering Services Director	1	0	0	0	0
Engineering Services Manager	0	1	1	1	1
Civil Engineer II	1	1	1	1	1
Civil Engineer	1	1	1	1	1
Transportation Engineer	1	1	0	0	0
Engineering Technician II	1	1	0	0	0
Construction Inspector	3	3	3	3	3
Total Engineering	8	8	6	6	6

FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY



Department		Department Request	Manager Recommend	Board Approved	Detail
10301000 ENGINEERING					
5000	S&W - FT	5,500	5,500	5,500	LONGEVITY FOR 6 FULL-TIME EMPLOYEES
		503,461	503,461	503,461	COMPENSATION FOR 6 FULL-TIME EMPLOYEES
Total	5000	\$508,961	\$508,961	\$508,961	
5015	OT	500	500	500	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$500	\$500	\$500	
5025	FICA	38	38	38	FICA FOR OVERTIME
		38,936	38,936	38,936	FICA FOR 6 FULL-TIME EMPLOYEES
Total	5025	\$38,974	\$38,974	\$38,974	
5030	GRP INSURE	911	911	911	LIFE INSURANCE FOR 6 FULL-TIME EMPLOYEES
		73,920	73,920	73,920	HEALTH INSURANCE FOR 6 FULL-TIME EMPLOYEES
Total	5030	\$74,831	\$74,831	\$74,831	
5035	RETIRE	65	65	65	RETIREMENT FOR OVERTIME
		65,656	65,656	65,656	RETIREMENT FOR 6 FULL-TIME EMPLOYEES
Total	5035	\$65,721	\$65,721	\$65,721	
5040	401(K)	25	25	25	401(K) FOR OVERTIME
		25,448	25,448	25,448	401(K) FOR 8 FULL-TIME EMPLOYEES
Total	5040	\$25,473	\$25,473	\$25,473	
5115	MED LAB SV	250	250	250	EMPLOYEE SCREENINGS
Total	5115	\$250	\$250	\$250	
5120	PRINT SVC	200	200	200	OUTSIDE PLAN PRODUCTION AS NEEDED
Total	5120	\$200	\$200	\$200	
5145	OTR SVCS	2,000	2,000	2,000	CONTRACTED TURNING MOVEMENT COUNTS FOR VARIOUS INTERSECTIONS WITHIN TOWN LIMITS
		250,000	0	0	SUB AREA TRAFFIC MODELING FOR THE TOWN OF MOORESVILLE AND SOUTHERN IREDELL REGION (BOARD PRIORITY BASED ON TOWN OF MATTHEWS ESTIMATE)
Total	5145	\$252,000	\$2,000	\$2,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10301000 ENGINEERING					
5205	DUE SUBS	2,500	2,500	2,500	PROFESSIONAL ORGANIZATION DUES FOR 8 FULL TIME EMPLOYEES (APWA, AWWA, ITRE, PE, CFM, ETC.)
		7,000	7,000	7,000	AUTOCAD LICENSE RENEWAL
		32,000	32,000	32,000	CRTPO DUES
Total	5205	\$41,500	\$41,500	\$41,500	
5210	VEH SUPPLY	12,000	12,000	12,000	FUEL FOR VEHICLES
Total	5210	\$12,000	\$12,000	\$12,000	
5215	OFF SUPPLY	750	750	750	GENERAL OFFICE SUPPLIES
Total	5215	\$750	\$750	\$750	
5225	SAF SUPPLY	1,200	1,200	1,200	PPE
Total	5225	\$1,200	\$1,200	\$1,200	
5270	OTR SUPPLY	100	100	100	MISCELLANEOUS WAREHOUSE ITEMS
Total	5270	\$100	\$100	\$100	
5300	TRAIN TRAN	6,000	6,000	6,000	CONTINUING EDUCATION, CERTIFICATIONS AND OFF-SITE MEETING EXPENSES FOR 8 FULL TIME EMPLOYEES
Total	5300	\$6,000	\$6,000	\$6,000	
5305	UTILITIES	6,000	6,000	6,000	CELL PHONE, IPAD, AND GPS TABLET CHARGES
Total	5305	\$6,000	\$6,000	\$6,000	
5315	R&M VEH	2,500	2,500	2,500	REPAIR AND MAINTENANCE OF DEPARTMENT VEHICLES
Total	5315	\$2,500	\$2,500	\$2,500	
5330	POSTAGE	250	250	250	GENERAL POSTAGE
Total	5330	\$250	\$250	\$250	
Total	10301000	\$1,037,210	\$787,210	\$787,210	

Streets

The Streets Department is responsible for Town maintained streets and sidewalks. The department is also responsible for the Town's Powell Bill Program (see Powell Bill Fund on page 385).

Budget Brief

The approved budget for the Streets Department reflects a 9.51% increase from the approved FY2022-2023 operating budget. The increase is primarily due to overall budget increases and anticipated increases in contractual costs.

FY 2023-2024 Streets Budget Highlights

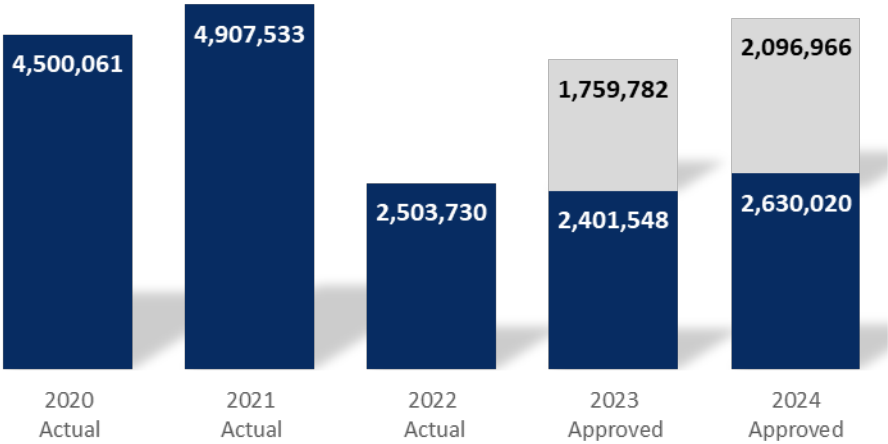
- Capital – Replacement Vehicle (\$16)
- Capital – Replacement Traffic Bucket Truck (\$16)
- Resurfacing Project

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Streets	\$ 4,500,061	\$ 4,907,533	\$ 2,503,730	\$ 2,401,548	\$ 2,630,020	\$ 2,630,020	\$ 2,630,020

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Street Maintenance Superintendent	0	1	1	1	1
Street Maintenance Supervisor	2	1	1	1	1
Street Maintenance Crew Leader	2	3	3	3	3
Street Maintenance Technician I	3	3	3	3	3
Street Maintenance Technician II	6	6	6	6	6
Lead Traffic Control Technician	1	1	0	0	0
Traffic Control Technician	2	2	0	0	0
Street Equipment Operator	6	5	5	5	5
Total Streets	22	22	19	19	19

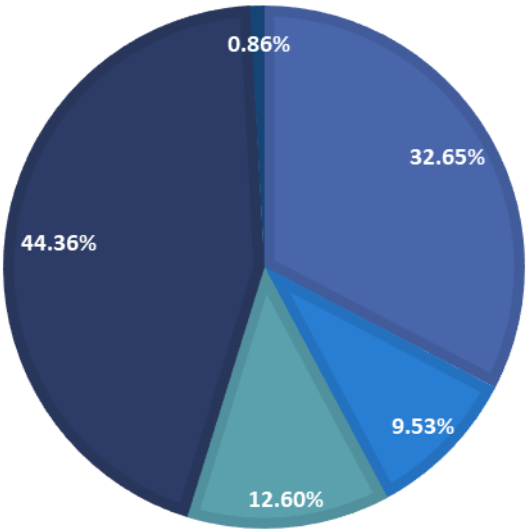
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital ■ Transfer



Department		Department Request	Manager Recommend	Board Approved	Detail
10302000		STREETS			
5000	S&W - FT	13,250	13,250	13,250	LONGEVITY FOR 19 FULL-TIME EMPLOYEES
		1,012,697	1,012,697	1,012,697	COMPENSATION FOR 19 FULL-TIME EMPLOYEES
Total	5000	\$1,025,947	\$1,025,947	\$1,025,947	
5015	OT	15,000	15,000	15,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$15,000	\$15,000	\$15,000	
5025	FICA	1,148	1,148	1,148	FICA FOR OVERTIME
		78,485	78,485	78,485	FICA FOR 19 FULL-TIME EMPLOYEES
Total	5025	\$79,633	\$79,633	\$79,633	
5030	GRP INSURE	1,845	1,845	1,845	LIFE INSURANCE FOR 19 FULL-TIME EMPLOYEES
		234,080	234,080	234,080	HEALTH INSURANCE FOR 19 FULL-TIME EMPLOYEES
Total	5030	\$235,925	\$235,925	\$235,925	
5035	RETIRE	1,935	1,935	1,935	RETIREMENT FOR OVERTIME
		132,347	132,347	132,347	RETIREMENT FOR 19 FULL-TIME EMPLOYEES
Total	5035	\$134,282	\$134,282	\$134,282	
5040	401(K)	750	750	750	401(K) FOR OVERTIME
		51,297	51,297	51,297	401(K) FOR 19 FULL-TIME EMPLOYEES
Total	5040	\$52,047	\$52,047	\$52,047	
5045	FIT & WELL	400	400	400	GYM REIMBURSEMENTS
Total	5045	\$400	\$400	\$400	
5115	MED LAB SV	700	700	700	EMPLOYEE SCREENINGS
Total	5115	\$700	\$700	\$700	
5145	OTR SVCS	450,000	450,000	450,000	CONTRACTED MOWING FOR TOWN AND NCDOT OWNED RIGHT OF WAYS THAT ARE MAINTAINED BY THE TOWN (EXITS, BRAWLEY SCHOOL ROAD & RIGHT OF WAY PROPERTIES)
Total	5145	\$450,000	\$450,000	\$450,000	
5205	DUE SUBS	850	850	850	PROFESSIONAL ORGANIZATION DUES (APWA, IMSA, ETC.)
Total	5205	\$850	\$850	\$850	

Department		Department Request	Manager Recommend	Board Approved	Detail
10302000 STREETS					
5210	VEH SUPPLY	60,000	60,000	60,000	FUEL FOR VEHICLES AND EQUIPMENT
Total	5210	\$60,000	\$60,000	\$60,000	
5215	OFF SUPPLY	200	200	200	OFFICE SUPPLIES
Total	5215	\$200	\$200	\$200	
5225	SAF SUPPLY	1,000	1,000	1,000	CONES, BARRICADES, AND WORK ZONE SIGNS
		1,000	1,000	1,000	VESTS, GLOVES, HARD HATS AND HARNESSSES
		4,000	4,000	4,000	SAFETY BOOTS FOR DEPARTMENT
Total	5225	\$6,000	\$6,000	\$6,000	
5230	UNIFORMS	6,500	6,500	6,500	UNIFORMS, HATS AND COVERALLS
Total	5230	\$6,500	\$6,500	\$6,500	
5250	ST SUPPLY	26,000	26,000	26,000	SUPPLIES FOR NON-POWELL SIGNS
Total	5250	\$26,000	\$26,000	\$26,000	
5265	NON CAP EQ	4,000	4,000	4,000	RADIO REPAIR AND PURCHASES
		4,000	4,000	4,000	SHOVELS, SAWS, SAW BLADES, WEED EATERS, BLOWERS AND MISC HAND TOOLS
		25,000	25,000	25,000	FULL DEPTH RUBBER GRADE CROSSINGS AT STATESVILLE AVENUE
Total	5265	\$33,000	\$33,000	\$33,000	
5270	OTR SUPPLY	500	500	500	MISC WAREHOUSE PURCHASES
Total	5270	\$500	\$500	\$500	
5300	TRAIN TRAN	500	500	500	CDL REIMBURSEMENTS
		500	500	500	SERVICE AWARDS
		5,000	5,000	5,000	DEPARTMENT TRAINING
Total	5300	\$6,000	\$6,000	\$6,000	
5305	UTILITIES	2,500	2,500	2,500	PHONE STIPENDS
		3,000	3,000	3,000	ON CALL PHONE AND DATA FOR IPADS
		6,000	6,000	6,000	UTILITIES FOR W. MOORE AND MISC PARKING LOTS DOWNTOWN
		30,000	30,000	30,000	ENERGY UNITED STREET LIGHTS AND ADDITIONAL LIGHTS IN NEW SUBDIVISIONS
		325,000	325,000	325,000	DUKE ENERGY STREET LIGHTS AND ADDITIONAL LIGHTS IN NEW SUBDIVISIONS
Total	5305	\$366,500	\$366,500	\$366,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10302000		STREETS			
5310	R&M BLD/ST	5,000	5,000	5,000	RESURFACE BULK WATER LOOP
		10,000	10,000	10,000	SUPPLIES FOR NON-POWELL PROJECTS
Total	5310	\$15,000	\$15,000	\$15,000	
5315	R&M VEH	35,000	35,000	35,000	REPAIR OF TANDEM, SMALL DUMP TRUCKS, BUCKET TRUCKS AND PICKUP TRUCKS
Total	5315	\$35,000	\$35,000	\$35,000	
5320	R&M EQUIP	40,000	40,000	40,000	REPAIRS FOR BACKHOES, LOADERS, GRADERS AND ROLLERS
Total	5320	\$40,000	\$40,000	\$40,000	
5900	XFER TO	7,500	7,500	7,500	FLEET LIFE-CYCLE COSTS
		33,036	33,036	33,036	FLEET LIFE-CYCLE COSTS (BUCKET TRUCK)
Total	5900	\$40,536	\$40,536	\$40,536	
Total	10302000	\$2,630,020	\$2,630,020	\$2,630,020	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74302000 STREETS					
5520	VEHICLES	60,000	60,000	60,000	REPLACE 2010 (#2031) F-150 (FLEET SCORE 16) WITH A NEW F-250
		185,000	185,000	185,000	REPLACE TRAFFIC BUCKET TRUCK (#2109) (FLEET SCORE 16)
Total	5520	\$245,000	\$245,000	\$245,000	
5525	OTR EQUIP	220,000	0	0	REPLACE SIDEARM TRACTOR (#2442) W/MOWER (#2842) WITH NEW SIDEARM TRACTOR AND MOWER.
Total	5525	\$220,000	\$0	\$0	
5550	OTR IMPROV	1,851,966	1,851,966	1,851,966	RESURFACING PROJECT (\$925,983 TRANSFERRED FROM POWELL)
Total	5550	\$1,851,966	\$1,851,966	\$1,851,966	
Total	74302000	\$2,316,966	\$2,096,966	\$2,096,966	

Sanitation

The Sanitation Department collects household waste, yard waste, leaf waste, and recycling. The Town participates in single stream recycling.

Budget Brief

The approved budget for the Sanitation Department reflects a 15.62% increase from the approved FY2022-2023 operating budget. The increase is primarily due to purchase of route optimization software and increase in fuel costs.

FY 2023-2024 Sanitation Budget Highlights

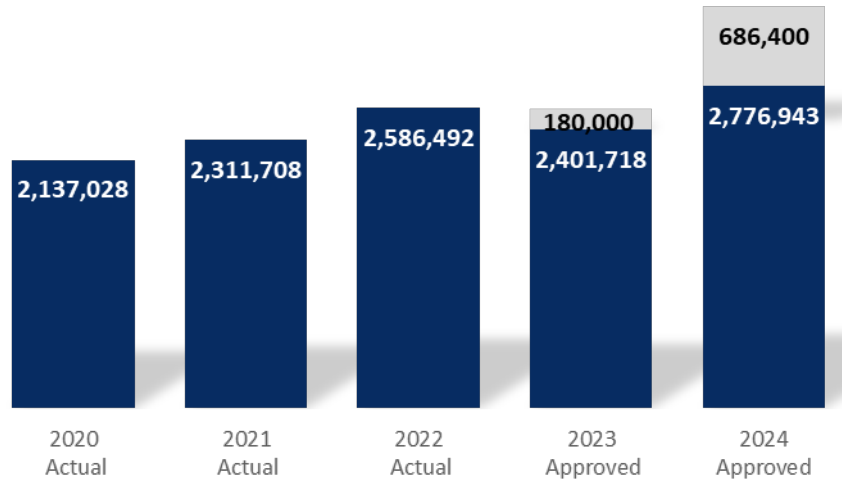
- Route Optimization Software
- Capital – Replacement Rearloader
- Capital – Replacement Sideloader
- Capital – Canopy for Can Corral

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Sanitation	\$ 2,137,028	\$ 2,311,708	\$ 2,586,492	\$ 2,401,718	\$ 2,776,943	\$ 2,776,943	\$ 2,776,943

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Sanitation Superintendent	0	1	1	1	1
Sanitation Supervisor	2	1	1	1	1
Sanitation Crew Leader	2	2	2	2	2
Sanitation Equipment Operator I	7	7	7	7	7
Sanitation Equipment Operator II	10	10	10	10	10
Sanitation Equipment Operator III	2	2	2	2	2
Sanitation Technician	6	6	6	6	6
Total Sanitation	29	29	29	29	29

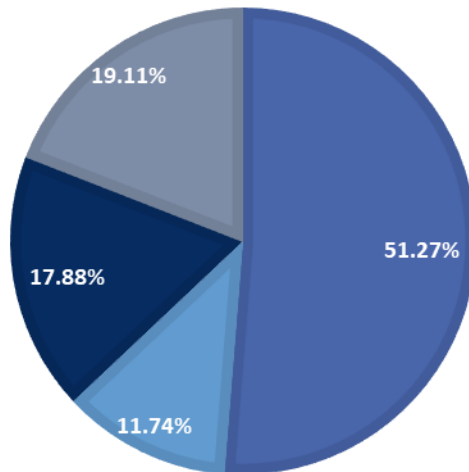
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Capital ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10303000 SANITATION					
5000	S&W - FT	8,000	8,000	8,000	LONGEVITY FOR 29 FULL-TIME EMPLOYEES
		1,253,017	1,253,017	1,253,017	COMPENSATION FOR 29 FULL-TIME POSITIONS
Total	5000	\$1,261,017	\$1,261,017	\$1,261,017	
5015	OT	20,000	20,000	20,000	OVERTIME COMPENSATION FOR NONEXEMPT EMPLOYEES
Total	5015	\$20,000	\$20,000	\$20,000	
5025	FICA	1,530	1,530	1,530	FICA FOR OVERTIME
		96,468	96,468	96,468	FICA FOR 29 FULL-TIME EMPLOYEES
Total	5025	\$97,998	\$97,998	\$97,998	
5030	GRP INSURE	2,291	2,291	2,291	LIFE INSURANCE FOR 29 FULL-TIME EMPLOYEES
		356,635	356,635	356,635	HEALTH INSURANCE FOR 29 FULL-TIME EMPLOYEES
Total	5030	\$358,926	\$358,926	\$358,926	
5035	RETIRE	2,580	2,580	2,580	RETIREMENT FOR OVERTIME
		162,671	162,671	162,671	RETIREMENT FOR 29 FULL-TIME EMPLOYEES
Total	5035	\$165,251	\$165,251	\$165,251	
5040	401(K)	1,000	1,000	1,000	401(K) FOR OVERTIME
		63,051	63,051	63,051	401(K) FOR 29 FULL-TIME EMPLOYEES
Total	5040	\$64,051	\$64,051	\$64,051	
5045	FIT & WELL	200	200	200	GYM REIMBURSEMENTS
Total	5045	\$200	\$200	\$200	
5115	MED LAB SV	1,500	1,500	1,500	EMPLOYEE SCREENINGS
Total	5115	\$1,500	\$1,500	\$1,500	
5120	PRINT SVC	500	500	500	HANG TAGS FOR GARBAGE, RECYCLING, AND YARDWASTE
		500	500	500	RECYCLING CALENDARS
		4,000	4,000	4,000	NEW BROCHURES
Total	5120	\$5,000	\$5,000	\$5,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10303000 SANITATION					
5145	OTR SVCS	2,500	2,500	2,500	BENFIELD SANITATION GARBAGE AND RECYCLING DUMPSTER SERVICE
		67,000	67,000	67,000	ROUTE OPTIMIZATION SOFTWARE FOR ALL SANITATION VEHICLES - THE \$67,000 IN THIS YEAR'S BUDGET INCLUDES SOFTWARE AND OPTIMIZATION COSTS - SANITATION WILL BE REQUESTING \$31,000 IN THE NEXT TWO FISCAL YEARS FOR YEAR 2 AND 3 OF THE CONTRACT
Total	5145	\$69,500	\$69,500	\$69,500	
5205	DUE SUBS	500	500	500	APWA MEMBERSHIPS
Total	5205	\$500	\$500	\$500	
5210	VEH SUPPLY	350,000	350,000	350,000	GASOLINE AND DIESEL FUEL
Total	5210	\$350,000	\$350,000	\$350,000	
5225	SAF SUPPLY	4,200	4,200	4,200	SAFETY VESTS, GLOVES, AND SAFETY GLASSES.
		5,800	5,800	5,800	STEEL TOE BOOTS
Total	5225	\$10,000	\$10,000	\$10,000	
5230	UNIFORMS	10,000	10,000	10,000	UNIFORMS
Total	5230	\$10,000	\$10,000	\$10,000	
5265	NON CAP EQ	3,000	3,000	3,000	RADIOS/REPAIRS, SHOVELS, BROOMS, RAKES, AND PITCHFORKS
Total	5265	\$3,000	\$3,000	\$3,000	
5270	OTR SUPPLY	140,000	140,000	140,000	NEW CANS
Total	5270	\$140,000	\$140,000	\$140,000	
5300	TRAIN TRAN	500	500	500	SERVICE AWARDS
		1,000	1,000	1,000	CDL REIMBURSEMENTS
		1,500	1,500	1,500	APWA CONFERENCE
Total	5300	\$3,000	\$3,000	\$3,000	
5305	UTILITIES	2,000	2,000	2,000	PHONE STIPENDS
		6,000	6,000	6,000	ROUTING SOFTWARE IPADS
		9,000	9,000	9,000	DATA PLANS FOR 17 IPADS AND 2 IPHONES
Total	5305	\$17,000	\$17,000	\$17,000	
5315	R&M VEH	170,000	170,000	170,000	SIDE LOADERS, REAR LOADERS, LEAF TRUCKS, AND PICK UP TRUCK REPAIR.
Total	5315	\$170,000	\$170,000	\$170,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10303000		SANITATION			
5320	R&M EQUIP	30,000	30,000	30,000	LEAF MACHINE AND RUBBER TIRE LOADER REPAIRS
Total	5320	\$30,000	\$30,000	\$30,000	
Total	10303000	\$2,776,943	\$2,776,943	\$2,776,943	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74303000 SANITATION					
5520	VEHICLES	216,400	216,400	216,400	REPLACE #5349 REARLOADER (FLEET SCORE 16) WITH A NEW REARLOADER
		440,000	440,000	440,000	REPLACE #5326 SIDELOADER (FLEET SCORE 16) WITH A NEW SIDELOADER
Total	5520	\$656,400	\$656,400	\$656,400	
5550	OTR IMPROV	30,000	30,000	30,000	CANOPY FOR CAN CORRAL. ADDRESSES RELOCATION OF GARBAGE CANS FROM THE WAREHOUSE TO THEIR OWN LOCATION.
Total	5550	\$30,000	\$30,000	\$30,000	
Total	74303000	\$686,400	\$686,400	\$686,400	

Fleet Maintenance

The Fleet Maintenance Department is responsible for the care and maintenance of all Town rolling stock and assists departments with the purchase of vehicles and equipment. Fleet Maintenance also has a partnership with NAPA auto parts to deliver efficient services to Town departments.

Budget Brief

The approved budget for the Fleet Department reflects a 25.16% increase from the approved FY2022-2023 operating budget. The increase is primarily due increase in non-capital equipment and movement of some insurance costs to the Fleet department.

FY 2023-2024 Fleet Budget Highlights

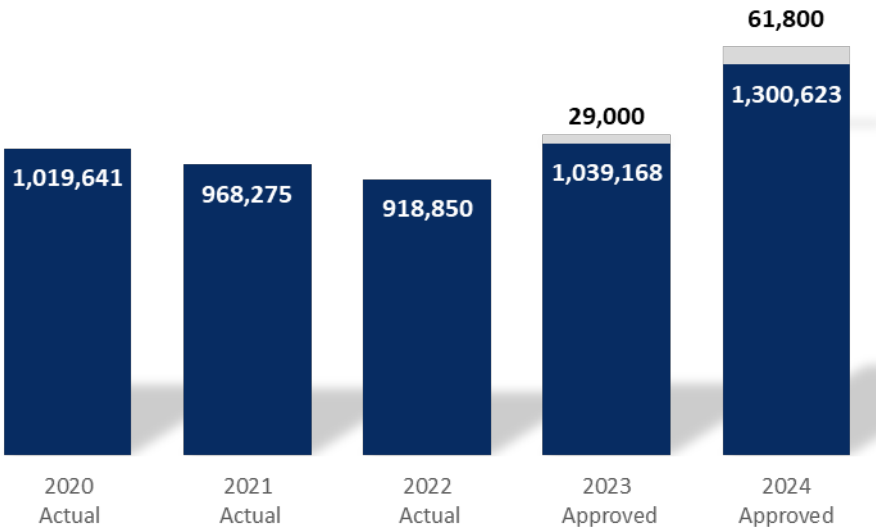
- Capital – Samsara for Public Safety

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Fleet Maintenance	\$ 1,019,641	\$ 968,275	\$ 918,850	\$ 1,039,168	\$ 1,150,623	\$ 1,300,623	\$ 1,300,623

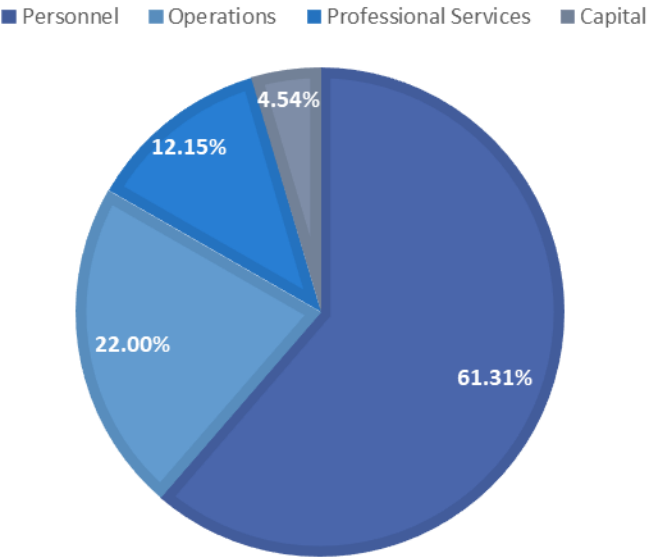
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Fleet Superintendent	0	1	1	1	1
Fleet Asset Supervisor	1	0	0	0	0
Mechanic Supervisor	1	0	0	0	0
Lead Heavy Mechanic	0	1	1	1	1
Assistant Mechanic	1	1	1	1	1
Welder-Fabricator	1	0	0	0	0
Mechanic I	1	1	1	1	1
Mechanic II	1	1	1	1	1
Lead Automotive Mechanic	0	1	1	1	1
Automotive Mechanic	2	1	1	1	1
Asset Management Analyst	0	1	1	1	1
Fleet Customer Service Advisor	1	1	1	1	1
Small Engine Repair Mechanic	1	1	1	1	1
Total Fleet	10	10	10	10	10

FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY



Department		Department Request	Manager Recommend	Board Approved	Detail
10304000 FLEET MAINTENANCE					
5000	S&W - FT	5,750	5,750	5,750	LONGEVITY FOR 10 FULL-TIME EMPLOYEES
		545,702	545,702	545,702	COMPENSATION FOR 10 FULL-TIME EMPLOYEES
Total	5000	\$551,452	\$551,452	\$551,452	
5015	OT	15,000	15,000	15,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$15,000	\$15,000	\$15,000	
5025	FICA	1,148	1,148	1,148	FICA FOR OVERTIME
		42,186	42,186	42,186	FICA FOR 10 FULL-TIME EMPLOYEES
Total	5025	\$43,334	\$43,334	\$43,334	
5030	GRP INSURE	992	992	992	LIFE INSURANCE FOR 10 FULL-TIME EMPLOYEES
		123,200	123,200	123,200	HEALTH INSURANCE FOR 10 FULL-TIME EMPLOYEES
Total	5030	\$124,192	\$124,192	\$124,192	
5035	RETIRE	1,935	1,935	1,935	RETIREMENT FOR OVERTIME
		71,137	71,137	71,137	RETIREMENT FOR 10 FULL-TIME EMPLOYEES
Total	5035	\$73,072	\$73,072	\$73,072	
5040	401(K)	750	750	750	401(K) FOR OVERTIME
		27,573	27,573	27,573	401(K) FOR 10 FULL-TIME EMPLOYEES
Total	5040	\$28,323	\$28,323	\$28,323	
5115	MED LAB SV	500	500	500	EMPLOYEE SCREENING
Total	5115	\$500	\$500	\$500	
5145	OTR SVCS	165,000	165,000	165,000	NAPA CONTRACT
Total	5145	\$165,000	\$165,000	\$165,000	
5200	JAN SUPPLY	2,500	2,500	2,500	CLEANING SUPPLIES
		2,500	2,500	2,500	SHOP TOWELS, MATS, RAGS ETC.
Total	5200	\$5,000	\$5,000	\$5,000	
5205	DUE SUBS	500	500	500	APWA MEMBERSHIP
		1,000	1,000	1,000	FORD IDS
		2,000	2,000	2,000	CUMMINS INSIGHT
		2,000	2,000	2,000	IDENTA FIX + MANUALS
		2,500	2,500	2,500	MODIUS+SCANNER UPDATES
		3,500	3,500	3,500	TEXA/DIAGNOSTIC TOOL
Total	5205	\$11,500	\$11,500	\$11,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10304000 FLEET MAINTENANCE					
5210	VEH SUPPLY	2,500	2,500	2,500	INSPECTION E-STICKER RENEWAL
		8,900	8,900	8,900	GASOLINE
Total	5210	\$11,400	\$11,400	\$11,400	
5225	SAF SUPPLY	2,400	2,400	2,400	BOOTS FOR 8 EMPLOYEES
		2,750	2,750	2,750	WELDING GEAR, GLOVES, HELMETS, ETC.
Total	5225	\$5,150	\$5,150	\$5,150	
5230	UNIFORMS	4,800	4,800	4,800	UNIFORMS
Total	5230	\$4,800	\$4,800	\$4,800	
5265	NON CAP EQ	10,500	10,500	10,500	CONTROLS FOR INGROUND LIFT
		20,000	20,000	20,000	AIR TOOLS, HAND TOOLS, JACKS, SMALL EQUIPMENT
		22,500	22,500	22,500	NEW KEY MANAGEMENT SYSTEM
Total	5265	\$53,000	\$53,000	\$53,000	
5270	OTR SUPPLY	3,500	3,500	3,500	USED OIL + FILTER DISPOSAL
		4,500	4,500	4,500	WELDING SUPPLIES
		10,000	10,000	10,000	SURPLUS PART BUY-BACK FROM NAPA
Total	5270	\$18,000	\$18,000	\$18,000	
5300	TRAIN TRAN	500	500	500	ASE CERTIFICATIONS
		500	500	500	CDL REIMBURSEMENT
		500	500	500	INSPECTION CERTIFICATION
		3,000	3,000	3,000	APWA CONFERENCE
		12,000	12,000	12,000	EVT/PIERCE TRAINING
Total	5300	\$16,500	\$16,500	\$16,500	
5305	UTILITIES	3,600	3,600	3,600	PHONE STIPENDS FOR EMPLOYEES
Total	5305	\$3,600	\$3,600	\$3,600	
5315	R&M VEH	0	0	0	OMC ADMIN POOL
		0	0	0	OPS ADMIN POOL
		0	0	0	TOWN HALL ADMIN POOL
		4,500	4,500	4,500	FLEET VEHICLES R/M
Total	5315	\$4,500	\$4,500	\$4,500	
5320	R&M EQUIP	14,500	14,500	14,500	VARIOUS LIFTS, CRANES, MACHINES,
Total	5320	\$14,500	\$14,500	\$14,500	
5410	RENT EQUIP	1,800	1,800	1,800	RENTAL OF LIFTS, MACHINES, ETC. FOR SHOP USE
Total	5410	\$1,800	\$1,800	\$1,800	

Department		Department Request	Manager Recommend	Board Approved	Detail
10304000		FLEET MAINTENANCE			
5420	INS BOND	0	150,000	150,000	INSURANCE AND BONDING
Total	5420	\$0	\$150,000	\$150,000	
Total	10304000	\$1,150,623	\$1,300,623	\$1,300,623	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74304000		FLEET MAINTENANCE			
5525	OTR EQUIP	6,800	6,800	6,800	NEW INSPECTION MACHINE
		55,000	55,000	55,000	SAMSARA FOR PUBLIC SAFETY
Total	5525	\$61,800	\$61,800	\$61,800	
Total	74304000	\$61,800	\$61,800	\$61,800	

Traffic & Transportation

The Traffic & Transportation Department administers transportation projects and programs, implements roadway safety policies, and is responsible for the maintenance and operation of transportation infrastructure.

Budget Brief

This is the first year of budget for the Traffic & Transportation Department. The department has been developed by transferring positions from the Engineering Department and the Streets Department.

FY 2023-2024 Traffic & Transportation Budget Highlights

- TMC Operator/Signal Timing Engineer (1/2 Year)
- Capital – Software and Technology Requirements for Traffic Management

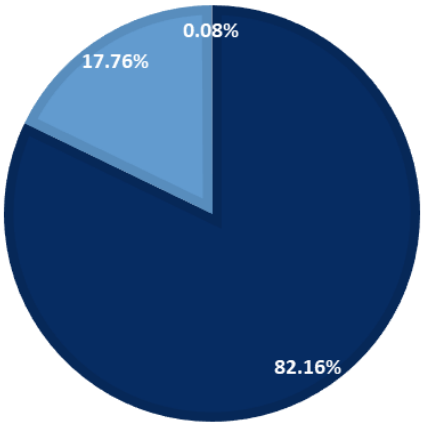
Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Traffic & Transportation	\$ -	\$ -	\$ -	\$ -	\$ 663,149	\$ 663,149	\$ 663,149

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
TMC Operator/Signal Timing	0	0	1	1	1
Transportation Engineer	0	0	1	1	1
Engineering Technician II	0	0	1	1	1
Traffic Control Crew Leader	0	0	1	1	1
Traffic Control Technician	0	0	2	2	2
Total Sanitation	0	0	6	6	6

BUDGET BY CATEGORY

■ Personnel ■ Operations ■ Professional Services



Department		Department Request	Manager Recommend	Board Approved	Detail
10306000 TRAFFIC AND TRANSPORTATION					
5000	S&W - FT	1,750	1,750	1,750	LONGEVITY FOR 5 FULL-TIME EMPLOYEES
		32,054	32,054	32,054	REQUESTED POSITION - TMC OPERATOR/ SIGNAL TIMING (1/2 YEAR)
		337,700	337,700	337,700	COMPENSATION FOR 5 FULL-TIME EMPLOYEES
Total	5000	\$371,504	\$371,504	\$371,504	
5015	OT	8,000	8,000	8,000	OVERTIME FOR NON-EXEMPT EMPLOYEES
Total	5015	\$8,000	\$8,000	\$8,000	
5025	FICA	612	612	612	FICA FOR OVERTIME
		2,452	2,452	2,452	REQUESTED POSITION - TMC OPERATOR/SIGNAL TIMING (1/2 YEAR)
		25,968	25,968	25,968	FICA FOR 5 FULL-TIME EMPLOYEES
Total	5025	\$29,032	\$29,032	\$29,032	
5030	GRP INSURE	612	612	612	LIFE INSURANCE FOR 5 FULL-TIME EMPLOYEES
		6,219	6,219	6,219	REQUESTED POSITION - TMC OPERATOR/ SIGNAL TIMING (1/2 YEAR) - LIFE AND HEALTH INSURANCE
		61,600	61,600	61,600	HEALTH INSURANCE FOR 5 FULL-TIME EMPLOYEES
Total	5030	\$68,431	\$68,431	\$68,431	
5035	RETIRE	1,032	1,032	1,032	RETIREMENT FOR OVERTIME
		4,135	4,135	4,135	REQUESTED POSITION - TMC OPERATOR/ SIGNAL TIMING (1/2 YEAR) - RETIREMENT
		43,789	43,789	43,789	RETIREMENT FOR 5 FULL-TIME EMPLOYEES
Total	5035	\$48,956	\$48,956	\$48,956	
5040	401(K)	400	400	400	401(K) FOR OVERTIME
		1,603	1,603	1,603	REQUESTED POSITION - TMC OPERATOR/ SIGNAL TIMING (1/2 YEAR) - 401(K)
		16,973	16,973	16,973	401(K) FOR 5 FULL-TIME EMPLOYEES
Total	5040	\$18,976	\$18,976	\$18,976	
5115	MED LAB SV	500	500	500	EMPLOYEE SCREENINGS
Total	5115	\$500	\$500	\$500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10306000 TRAFFIC AND TRANSPORTATION					
5205	DUE SUBS	1,500	1,500	1,500	PROFESSIONAL ORGANIZATION DUES FOR 6 FULL TIME EMPLOYEES
Total	5205	\$1,500	\$1,500	\$1,500	
5210	VEH SUPPLY	25,000	25,000	25,000	FUEL FOR VEHICLES
Total	5210	\$25,000	\$25,000	\$25,000	
5215	OFF SUPPLY	1,000	1,000	1,000	GENERAL OFFICE SUPPLIES
Total	5215	\$1,000	\$1,000	\$1,000	
5225	SAF SUPPLY	3,000	3,000	3,000	SAFETY EQUIPMENT FOR 6 EMPLOYEES
Total	5225	\$3,000	\$3,000	\$3,000	
5230	UNIFORMS	3,000	3,000	3,000	UNIFORMS, HATS AND COVERALLS
Total	5230	\$3,000	\$3,000	\$3,000	
5265	NON CAP EQ	50,000	50,000	50,000	MISC. EQUIPMENT NEEDS FOR THE TRAFFIC MANAGEMENT DEPARTMENT
Total	5265	\$50,000	\$50,000	\$50,000	
5270	OTR SUPPLY	1,000	1,000	1,000	WAREHOUSE PURCHASES
Total	5270	\$1,000	\$1,000	\$1,000	
5300	TRAIN TRAN	3,000	3,000	3,000	CONTINUING EDUCATION, CERTIFICATIONS, AND OFF-SITE MEETING
Total	5300	\$3,000	\$3,000	\$3,000	
5305	UTILITIES	5,000	5,000	5,000	PHONE STIPENDS AND DATA FOR IPADS
Total	5305	\$5,000	\$5,000	\$5,000	
5315	R&M VEH	20,000	20,000	20,000	REPAIR AND MAINTENANCE OF DEPARTMENT VEHICLES
Total	5315	\$20,000	\$20,000	\$20,000	
5320	R&M EQUIP	5,000	5,000	5,000	REPAIR AND MAINTENANCE OF DEPARTMENT EQUIPMENT
Total	5320	\$5,000	\$5,000	\$5,000	
5330	POSTAGE	250	250	250	POSTAGE
Total	5330	\$250	\$250	\$250	
Total	10306000	\$663,149	\$663,149	\$663,149	

Facility Maintenance

The Facility Maintenance Department is responsible for care and maintenance of all Town buildings and facilities.

Budget Brief

The approved budget for the Facility Maintenance Department reflects a 35.05% increase from the approved FY2022-2023 operating budget. The increase is primarily due to salary and benefits for requested positions and increased square footage of facilities.

FY 2023-2024 Facility Maintenance Budget Highlights

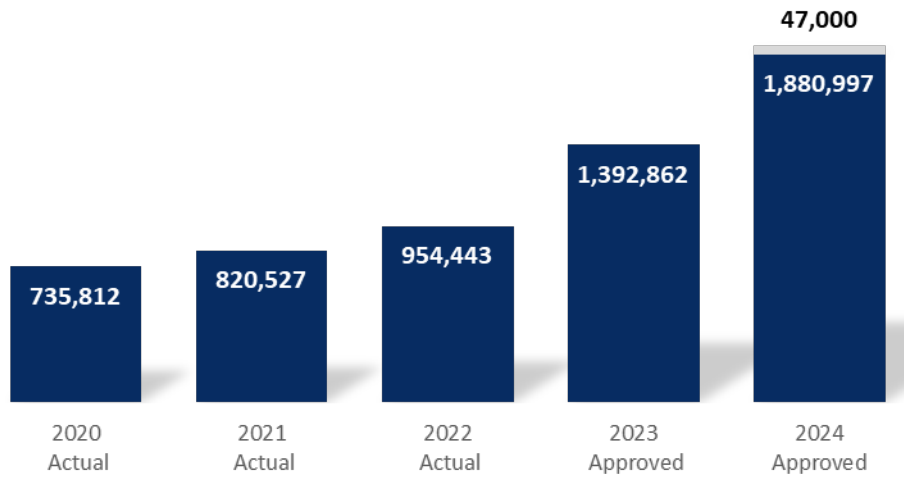
- Requested Position – Facilities Specialist
- Capital – Van for Requested Position

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Facility Maintenance	\$ 735,812	\$ 820,527	\$ 954,443	\$ 1,392,862	\$ 2,383,411	\$ 1,880,997	\$ 1,880,997

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Construction and Facilities Director	1	0	0	0	0
Facilities Supervisor	1	1	1	1	1
Project Manager	1	1	1	1	1
Facilities Specialist	2	2	3	3	3
Lead HVAC Specialist	0	0	1	0	0
HVAC Specialist	1	1	1	1	1
HVAC Technician	1	1	1	1	1
Facilities Crew Leader	1	1	1	1	1
Total Facility Maintenance	8	7	9	8	8

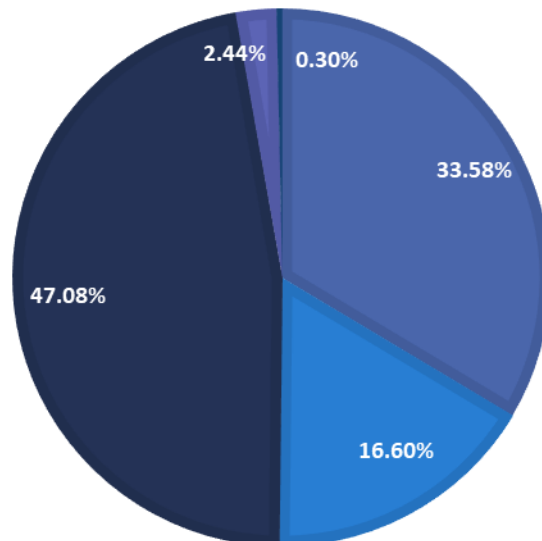
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital ■ Transfer



Department		Department Request	Manager Recommend	Board Approved	Detail
10307000 FACILITY MAINTENANCE					
5000	S&W - FT	2,250	2,250	2,250	LONGEVITY FOR 7 FULL-TIME EMPLOYEES
		50,231	50,231	50,231	REQUESTED POSITION - FACILITIES SPECIALIST - COMPENSATION
		64,108	0	0	REQUESTED POSITION - LEAD HVAC SPECIALIST
		380,534	380,534	380,534	COMPENSATION FOR 7 FULL-TIME EMPLOYEES
Total	5000	\$497,123	\$433,015	\$433,015	
5015	OT	3,500	3,500	3,500	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$3,500	\$3,500	\$3,500	
5025	FICA	268	268	268	FICA FOR OVERTIME
		3,843	3,843	3,843	REQUESTED POSITION - FACILITIES SPECIALIST - FICA
		4,904	0	0	REQUESTED POSITION - LEAD HVAC SPECIALIST - FICA
		29,283	29,283	29,283	FICA FOR 7 FULL-TIME EMPLOYEES
Total	5025	\$38,298	\$33,394	\$33,394	
5030	GRP INSURE	689	689	689	LIFE INSURANCE FOR 7 FULL-TIME EMPLOYEES
		12,412	12,412	12,412	REQUESTED POSITION - FACILITIES SPECIALIST - LIFE AND HEALTH INSURANCE
		12,437	0	0	REQUESTED POSITION - LEAD HVAC SPECIALIST - LIFE AND HEALTH INSURANCE
		86,240	86,240	86,240	HEALTH INSURANCE FOR 7 FULL-TIME EMPLOYEES
Total	5030	\$111,778	\$99,341	\$99,341	
5035	RETIRE	452	452	452	RETIREMENT FOR OVERTIME
		6,480	6,480	6,480	REQUESTED POSITION - FACILITIES SPECIALIST - RETIREMENT
		8,270	0	0	REQUESTED POSITION - LEAD HVAC SPECIALIST - RETIREMENT
		49,379	49,379	49,379	RETIREMENT FOR 7 FULL-TIME EMPLOYEES
Total	5035	\$64,581	\$56,311	\$56,311	

Department		Department Request	Manager Recommend	Board Approved	Detail
10307000 FACILITY MAINTENANCE					
5040	401(K)	175	175	175	401(K) FOR OVERTIME
		2,512	2,512	2,512	REQUESTED POSITION - FACILITIES SPECIALIST - 401(K)
		3,205	0	0	REQUESTED POSITION - LEAD HVAC SPECIALIST - 401(K)
		19,139	19,139	19,139	401(K) FOR 7 FULL-TIME EMPLOYEES
Total	5040	\$25,031	\$21,826	\$21,826	
5105	AR/ENG SVC	10,000	0	0	STRUCTURAL/ARCH. SERVICES TO LENGTHEN LIBERTY PARK SHELL
Total	5105	\$10,000	\$0	\$0	
5115	MED LAB SV	500	500	500	EMPLOYEE SCREENING
Total	5115	\$500	\$500	\$500	
5120	PRINT SVC	1,000	1,000	1,000	RFQ, DESIGN SERVICE ADVERTISING
Total	5120	\$1,000	\$1,000	\$1,000	
5145	OTR SVCS	28,500	28,500	28,500	WINDOW CLEANINGS - CMCC, TOWN HALL, PD, OMC
		290,000	290,000	290,000	JANITORIAL SERVICES - PD, OPS CENTER, TOWN HALL, ONE MOORESVILLE, LIBRARIES, GOLF, GOLF MAINTENANCE, RECREATION CENTERS
Total	5145	\$318,500	\$318,500	\$318,500	
5200	JAN SUPPLY	7,500	7,500	7,500	JANITORIAL SUPPLIES OPS
Total	5200	\$7,500	\$7,500	\$7,500	
5205	DUE SUBS	500	500	500	HVAC LICENSURES
		2,800	2,800	2,800	RS MEANS MEMBERSHIP
		4,400	0	0	AIA CONTRACTS MEMBERSHIP
Total	5205	\$7,700	\$3,300	\$3,300	
5210	VEH SUPPLY	3,000	2,000	2,000	FUEL FOR REQUESTED VEHICLES/POSITIONS
		6,500	6,500	6,500	FUEL FOR EXISTING VEHICLES
Total	5210	\$9,500	\$8,500	\$8,500	
5225	SAF SUPPLY	1,200	600	600	SAFETY SUPPLIES FOR REQUESTED POSITIONS
		4,200	4,200	4,200	SAFETY SUPPLIES FOR CURRENT POSITIONS
Total	5225	\$5,400	\$4,800	\$4,800	

Department		Department Request	Manager Recommend	Board Approved	Detail
10307000 FACILITY MAINTENANCE					
5230	UNIFORMS	600	600	600	UNIFORMS FOR REQUESTED POSITIONS
		1,800	1,800	1,800	UNIFORMS FOR CURRENT POSITIONS
Total	5230	\$2,400	\$2,400	\$2,400	
5265	NON CAP EQ	1,500	1,500	1,500	HAND AND POWER TOOLS FOR REQUESTED TECHNICIAN
		5,500	0	0	HVAC TOOLS FOR REQUESTED CREW LEADER POSITION
		8,500	8,500	8,500	CONSUMABLE TOOLS AND EQUIPMENT FOR MAINTENANCE
		18,000	0	0	NEW GYM EQUIPMENT FOR ONE MOORESVILLE CENTER
Total	5265	\$33,500	\$10,000	\$10,000	
5305	UTILITIES	0	0	0	PHONE STIPEND FOR REQUESTED HVAC CREW LEAD
		900	900	900	PHONE STIPEND FOR REQUESTED SPECIALIST
		7,200	7,200	7,200	PHONE STIPEND FOR 8 EMPLOYEES
Total	5305	\$8,100	\$8,100	\$8,100	

Department	Department Request	Manager Recommend	Board Approved	Detail
10307000 FACILITY MAINTENANCE				
5310 R&M BLD/ST	0	57,000	57,000	FIRE AND LIFE SAFETY INSPECTION AND MAINTENANCE
	1,500	1,500	1,500	FIRE 5 - ADDITIONAL CONCRETE FOR TURNING RADIUS
	1,500	1,500	1,500	WAR MEMORIAL GATE ENTRY OVER STORAGAE AREA
	1,750	1,750	1,750	PORT-A-LETS FOR PD
	1,950	1,950	1,950	WAR MEMORIAL BASKETBALL FLOOR MAINTENANCE
	2,200	2,200	2,200	CMCC LINEN PLUMBING AND ELECTRICAL
	2,500	0	0	TALBERT PAINT RESTROOMS
	2,500	2,500	2,500	SELMA BASKETBALL FLOOR MAINTENANCE
	3,000	0	0	CMCC BUILD OUT TOOL ROOM
	3,000	0	0	CMCC REWRAPPING KIOSK AREA
	3,250	0	0	SELMA BURKE CONCESSIONS WINDOW
	3,500	0	0	WAR MEMORIAL - ADD GARAGE STYLE WINDOW AT POOL
	3,500	3,500	3,500	ART DEPOT GUTTERS
	3,850	0	0	TALBERT HVAC OFFICES
	4,800	4,800	4,800	CMCC ICE MACHINE HOPPER
	5,000	5,000	5,000	CMCC EXTERIOR WOOD REFINISHING
	5,000	5,000	5,000	LIBRARY - NEW WATER BOTTLE FILLERS
	5,200	5,200	5,200	WAR MEMORIAL - GUTTER AND DOWNSPOUT REPLACEMENTS
	5,500	5,500	5,500	FIRE TRAINING - CONCRETE PAD AND ELECTRICAL FOR FUEL TANK
	5,600	0	0	CMCC REPLACE DROP CEILING IN ADMIN HALLWAY
	5,670	0	0	CMCC MAIN ENTRY DOORS
	5,800	5,800	5,800	FIRE TRAINING - ADD BADGE READERS
	5,830	5,830	5,830	CMCC REFINISH SISC RAILS AND STAIRS
	6,500	0	0	FLEET - AIR LINE FOR PLASMA CUTTER
	6,500	6,500	6,500	FIRE 1 AIR LINE DROPS
	6,500	6,500	6,500	FIRE 2 - AIR LINE DROPS
	6,500	6,500	6,500	FIRE 3 - AIR LINE DROPS
	6,500	6,500	6,500	FIRE 5 - AIR LINE DROPS
	6,500	6,500	6,500	WAR POOL - INTERIOR PAINTING
	6,665	6,665	6,665	FIRE TRAINING - ADD AIR LINE DROPS
	6,750	6,750	6,750	TALBERT BASKETBALL FLOORING MAINTENANCE

Department	Department Request	Manager Recommend	Board Approved	Detail
10307000 FACILITY MAINTENANCE				
5310 R&M BLD/ST	7,500	7,500	7,500	LIBRARY - LVT FLOORING
	8,000	4,000	4,000	TOWN HALL - REPLACE TOWEL HOLDERS WITH DRYERS
	8,000	8,000	8,000	LIBRARY - CARPET REPLACEMENTS
	8,500	4,500	4,500	CMCC PURCHASE ADDITIONAL CARPETING
	10,000	0	0	CMCC EMPLOYEE KITCHEN RENOVATION
	10,000	0	0	WAR MEMORIAL - REPLACE TERRAZO FLOORS
	10,500	10,500	10,500	WAR MEMORIAL - REPLACE ENTRY DOORS
	11,780	11,780	11,780	TOWN HALL SPLIT SYSTEMS
	12,000	0	0	CODDLE CREEK STORAGE BUILDING
	12,000	0	0	WAR MEMORIAL - OUTSIDE STORAGE
	12,000	12,000	12,000	FIRE TRAINING - ADD IRRIGATION
	12,500	12,500	12,500	TOWN HALL REPAIR AND MAINTENANCE
	12,500	12,500	12,500	WAR MEMORIAL - MONUMENT SIGNAGE
	12,800	12,800	12,800	GOLF BUILDINGS MAINTENANCE AND REPAIR
	14,500	7,500	7,500	LIBRARY - PAINT IN MULTIPLE AREAS
	15,000	15,000	15,000	FIRE 1 - REMODEL SHOWERS
	15,000	15,000	15,000	PEST CONTROL FOR TOWN PROPERTIES
	16,000	0	0	INTERIOR DOORS CMCC
	16,000	0	0	POLICE - K9 DOG DOORS AND FENCE FOOTERS
	16,000	16,000	16,000	LIBRARIES MAINTENANCE AND REPAIR
	16,000	16,000	16,000	WAR MEMORIAL - PAINT GYM
	17,000	17,000	17,000	FIRE 6 - ADDITIONAL IRRIGATION ON PERIMETER
	17,500	0	0	CMCC NEW SUB PANEL AND ELECTRICAL CAPACITIES
	17,500	17,500	17,500	ONE MOORESVILLE CENTER REPAIR AND MAINTENANCE
	17,550	17,550	17,550	GENERATOR MAINTENANCE AND REPAIR
	17,800	0	0	DUMPSTER ENCLOSURE FOR GREASE TRAP
	18,500	18,500	18,500	CMCC REPAIR AND MAINTENANCE
	18,550	18,550	18,550	ELEVATOR MAINTENANCE AND REPAIR
	21,500	0	0	WAR MEMORIAL - CATERING KITCHEN RENOVATION

Department		Department Request	Manager Recommend	Board Approved	Detail
10307000 FACILITY MAINTENANCE					
5310	R&M BLD/ST	22,320	0	0	CMCC POOL SHOWER REPLACEMENTS
		24,150	24,150	24,150	PRESSURE WASHING FOR LIBRARY, CMCC, TOWN HALL, OMC, OPS CENTER, LIBERTY PARK
		24,500	24,500	24,500	OPS/FLEET/UTILITIES MAINTENANCE AND REPAIR
		25,000	25,000	25,000	MINOR REPAIRS FOR TOWN HALL
		26,400	26,400	26,400	GOLF FLOORING REPLACEMENT FOR RESTAURANT
		26,500	26,500	26,500	FIRE STATION MAINTENANCE AND REPAIR
		27,500	27,500	27,500	POLICE STATION MAINTENANCE AND REPAIR
		28,000	0	0	CMCC POOL LINER REPLACEMENT
		29,000	0	0	SELMA BURKE CARD READERS
		30,000	0	0	GOLF DOOR HARDWARE REPLACEMENT
		31,550	31,550	31,550	FIRE SUPPRESSION, SPRINKLERS, BACKFLOW
		33,000	18,000	18,000	CMCC REPLACE FLOORING IN SISC
		33,400	33,400	33,400	OPS CENTER - HVAC REPLACEMENTS - PHASE 1
		35,000	20,000	20,000	PARKS - PAINT RESTROOMS, SHELTERS, CONCESSIONS, AT MAZEPPA, CORNELIUS, NESBIT
		37,500	37,500	37,500	REC CENTERS AND PARKS MAINTENANCE AND REPAIR
		39,600	39,600	39,600	WAR MEMORIAL - GYM HVAC PACKAGE UNIT
		42,000	0	0	LIBRARY - CHANDELIER CHANGE-OUTS
		46,500	46,500	46,500	WAR MEMORIAL - ROOF PHASE 1
		60,000	30,000	30,000	CMCC SISC 30 INTERIOR DOOR REPLACEMENTS
		64,460	33,460	33,460	FIRE 1 - REPLACE GARAGE DOORS
Total	5310	\$1,223,675	\$853,685	\$853,685	
5315	R&M VEH	6,950	6,950	6,950	REPAIR OF DEPARTMENT VEHICLES
Total	5315	\$6,950	\$6,950	\$6,950	
5320	R&M EQUIP	2,500	2,500	2,500	LIFT INSPECTIONS AND REPAIR
Total	5320	\$2,500	\$2,500	\$2,500	
5900	XFER TO	5,875	5,875	5,875	
Total	5900	\$5,875	\$5,875	\$5,875	
Total	10307000	\$2,383,411	\$1,880,997	\$1,880,997	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74307000 FACILITY MAINTENANCE					
5520	VEHICLES	47,000	47,000	47,000	VAN WITH REQUESTED FACILITIES SPECIALIST POSITION
Total	5520	\$47,000	\$47,000	\$47,000	
5525	OTR EQUIP	7,500	0	0	REPLACEMENT GYM EQUIPMENT - OPS CENTER
		15,000	0	0	ONE MOORESVILLE CENTER - NEW GYM
Total	5525	\$22,500	\$0	\$0	
Total	74307000	\$69,500	\$47,000	\$47,000	

Recreation Administration

The main function of Recreation Administration is to oversee the Parks & Recreation Department's operations, budget, policies, and personnel.

Budget Brief

The approved budget for the Recreation Administration Department reflects a 7.09% increase from the approved FY2022-2023 operating budget. The increase is primarily due to increased utility costs and development of the Parks Master Plan.

FY 2023-2024 Recreation Administration Budget Highlights

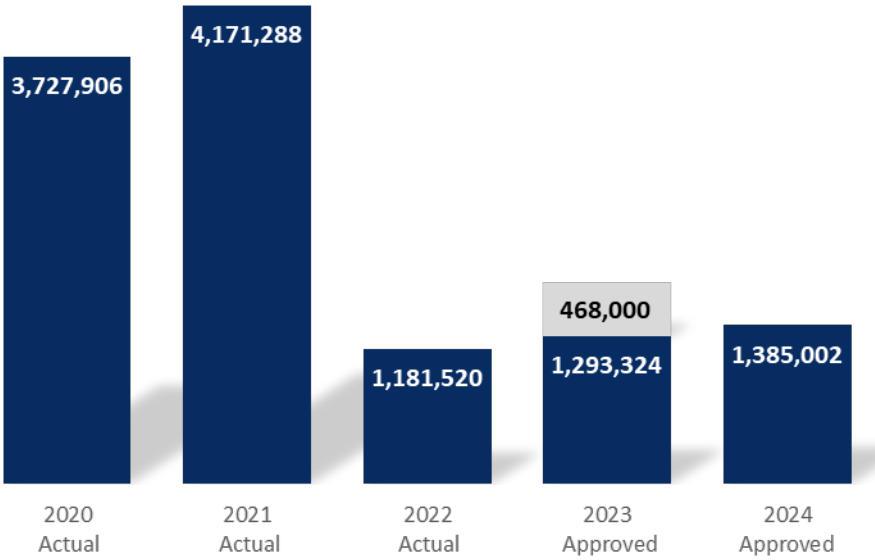
- Capital- Transfer to Neighborhood Park Improvements Project Ordinance
- Parks Master Plan

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Recreation Administration	\$ 3,727,906	\$ 4,171,288	\$ 1,181,520	\$ 1,293,324	\$ 1,480,755	\$ 1,385,002	\$ 1,385,002

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Parks and Recreation Director	1	1	1	1	1
Assistant Parks and Recreation Director	1	1	1	1	1
Recreation Programs Manager	1	1	1	1	1
Events & Marketing Coordinator	1	0	0	0	0
Marketing Manager	1	1	1	1	1
Office Assistant	1	1	1	1	1
Administrative Coordinator	1	1	1	1	1
Event Services Worker	0	0	1	0	0
Marketing and Sponsorship Manager	0	0	1	0	0
Total Recreation Administration	7	6	8	6	6

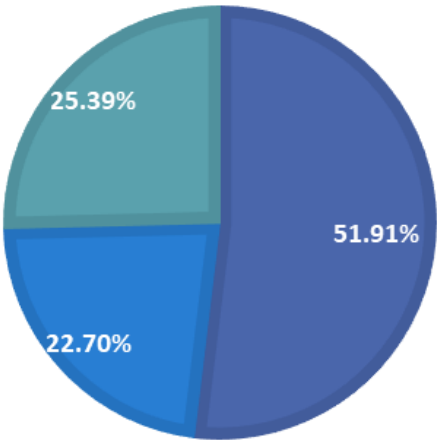
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10600000 RECREATION ADMINISTRATION					
5000	S&W - FT	5,000	5,000	5,000	LONGEVITY FOR 6 FULL-TIME POSITIONS
		39,356	0	0	REQUESTED POSITION - EVENT SERVICES WORKER - COMPENSATION
		55,379	0	0	REQUESTED POSITION - MARKETING & SPONSORSHIP MANAGER - COMPENSATION
		453,308	453,308	453,308	COMPENSATION FOR 6 FULL-TIME EMPLOYEES
Total	5000	\$553,043	\$458,308	\$458,308	
5010	S&W - TEMP	60,940	60,940	60,940	COMPENSATION FOR 3 PART-TIME EMPLOYEES
Total	5010	\$60,940	\$60,940	\$60,940	
5015	OT	2,000	2,000	2,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$2,000	\$2,000	\$2,000	
5025	FICA	153	153	153	FICA FOR OVERTIME
		3,011	0	0	REQUESTED POSITION - EVENT SERVICES WORKER - FICA
		4,236	0	0	REQUESTED POSITION - MARKETING & SPONSORSHIP MANAGER - FICA
		4,662	4,662	4,662	FICA FOR PART-TIME
		35,061	35,061	35,061	FICA FOR 6 FULL-TIME EMPLOYEES
Total	5025	\$47,123	\$39,876	\$39,876	
5030	GRP INSURE	823	823	823	LIFE INSURANCE FOR 6 FULL-TIME EMPLOYEES
		12,392	0	0	REQUESTED POSITION - EVENT SERVICES WORKER - LIFE AND HEALTH INSURANCE
		12,421	0	0	REQUESTED POSITION - MARKETING & SPONSORSHIP MANAGER - LIFE & HEALTH INSURANCE
		73,920	73,920	73,920	HEALTH INSURANCE FOR 6 FULL-TIME EMPLOYEES
Total	5030	\$99,556	\$74,743	\$74,743	

Department		Department Request	Manager Recommend	Board Approved	Detail
10600000 RECREATION ADMINISTRATION					
5035	RETIRE	258	258	258	RETIREMENT FOR OVERTIME
		5,077	0	0	REQUESTED POSITION - EVENT SERVICES WORKER - RETIREMENT
		7,144	0	0	REQUESTED POSITION - MARKETING & SPONSORSHIP
					MANAGER - RETIREMENT
		59,122	59,122	59,122	RETIREMENT FOR 6 FULL-TIME EMPLOYEES
Total	5035	\$71,601	\$59,380	\$59,380	
5040	401(K)	100	100	100	401(K) FOR OVERTIME
		1,968	0	0	REQUESTED POSITION - EVENT SERVICES WORKER - 401(K)
		2,769	0	0	REQUESTED POSITION - MARKETING & SPONSORSHIP MANAGER - 401(K)
		22,915	22,915	22,915	401(K) FOR 6 FULL-TIME EMPLOYEES
Total	5040	\$27,752	\$23,015	\$23,015	
5045	FIT & WELL	720	720	720	GYM REIMBURSEMENTS
Total	5045	\$720	\$720	\$720	
5115	MED LAB SV	800	800	800	EMPLOYEE SCREENINGS
Total	5115	\$800	\$800	\$800	
5120	PRINT SVC	360	360	360	BUSINESS CARDS
		7,750	7,750	7,750	REC NEWS PRINTING X 6
		9,500	9,500	9,500	SUMMER CAMP GUIDES, RECREATION QR CODES, RECREATION CENTER AND GOLF PROMOTION
		12,000	12,000	12,000	BANNERS, SIGNS, AND DECALS FOR OVERALL DEPARTMENT PROMOTIONS
Total	5120	\$29,610	\$29,610	\$29,610	
5125	BANK SVC	8,000	8,000	8,000	SQUARE FOR 150TH MERCHANDISE
		20,000	20,000	20,000	CIVICREC
Total	5125	\$28,000	\$28,000	\$28,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10600000 RECREATION ADMINISTRATION					
5145	OTR SVCS	0	60,000	60,000	PUBLIC ARTS MASTER PLAN
		6,000	6,000	6,000	GRAPHIC DESIGN - TASHA
		10,000	10,000	10,000	FINANCIAL ASSISTANCE PROGRAM
		12,000	0	0	PUMP TRACK DESIGN SERVICES
		15,000	15,000	15,000	GRAPHIC DESIGNER - LISA VENANCIO
		15,000	15,000	15,000	TRAIL MAINTENANCE
		150,000	150,000	150,000	PARKS MASTER PLAN
Total	5145	\$208,000	\$256,000	\$256,000	
5205	DUE SUBS	60	60	60	ISSUU
		180	180	180	SURVEY PLANET ONE YEAR PLAN
		210	210	210	MAILCHIMP
		400	400	400	CAPRA RENEWAL DUES
		1,500	1,500	1,500	NCRPA ANNUAL DUES
		1,500	1,500	1,500	NRPA ANNUAL DUES
		2,000	2,000	2,000	AMERICAN CAMP ASSOCIATION MEMBERSHIP
		2,000	2,000	2,000	MOVIE LICENSING FOR 3 FACILITIES
Total	5205	\$7,850	\$7,850	\$7,850	
5210	VEH SUPPLY	2,000	2,000	2,000	PARTS/SUPPLIES FOR ALL PR VEHICLES (NO GOLF OR PS)
		4,000	4,000	4,000	FUEL FOR ALL PR VEHICLES (NO GOLF OR PS)
Total	5210	\$6,000	\$6,000	\$6,000	
5215	OFF SUPPLY	4,500	4,500	4,500	OFFICE SUPPLIES
Total	5215	\$4,500	\$4,500	\$4,500	
5220	PURCH RES	20,000	20,000	20,000	MERCHANDISE FOR 150TH
Total	5220	\$20,000	\$20,000	\$20,000	
5230	UNIFORMS	1,600	1,600	1,600	UNIFORMS FOR FULL-TIME STAFF
Total	5230	\$1,600	\$1,600	\$1,600	
5235	PART SUPP	1,500	1,500	1,500	GIVEAWAYS FOR EVENTS - TASHA
		3,000	3,000	3,000	DEPARTMENT RECOGNITION EVENT
		5,000	5,000	5,000	VOLUNTEER APPRECIATION SUPPLIES
Total	5235	\$9,500	\$9,500	\$9,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10600000 RECREATION ADMINISTRATION					
5265	NON CAP EQ	2,500	2,500	2,500	LARGER PURCHASES (PARK PLAQUES, ETC)
		3,500	3,500	3,500	PORTABLE AUDIO SYSTEM FOR OUTDOOR ACTIVITIES/RIBBON CUTTINGS/EVENTS
Total	5265	\$6,000	\$6,000	\$6,000	
5270	OTR SUPPLY	1,500	1,500	1,500	SMALL PURCHASES (BOOKS, BALLOONS, DECORATIONS, ETC)
Total	5270	\$1,500	\$1,500	\$1,500	
5300	TRAIN TRAN	1,000	1,000	1,000	DIRECTOR'S CONFERENCE X 1 EMPLOYEE
		1,000	1,000	1,000	MARKETING/EVENT SUMMIT X 2 EMPLOYEES
		1,000	1,000	1,000	PROFESSIONAL DEVELOPMENT - TASHA
		1,000	1,000	1,000	STAFF DEVELOPMENT - TASHA
		2,000	2,000	2,000	CONTINUING EDUCATION TRAINING (CPRP, ETC)
		3,000	3,000	3,000	NRPA CONFERENCE X 2 EMPLOYEES
		4,000	4,000	4,000	NCRPA CONFERENCE X 4 EMPLOYEES
Total	5300	\$13,000	\$13,000	\$13,000	
5305	UTILITIES	3,000	3,000	3,000	VERIZON WIRELESS
		5,760	5,760	5,760	PHONE STIPEND X 7 EMPLOYEES
		183,700	183,700	183,700	DUKE ENERGY FOR ALL PARKS
Total	5305	\$192,460	\$192,460	\$192,460	
5315	R&M VEH	5,000	5,000	5,000	REPAIR/MAINTENANCE OF ALL PR VEHICLES (NO GOLF OR PS)
Total	5315	\$5,000	\$5,000	\$5,000	
5325	ADVERTISE	15,000	15,000	15,000	PROMOTIONS VIA PRINT, MAGAZINE, RADIO, AND SOCIAL (INCLUDES GOLF)
Total	5325	\$15,000	\$15,000	\$15,000	
5330	POSTAGE	300	300	300	POSTAGE
		400	400	400	TOWN VOICE
Total	5330	\$700	\$700	\$700	
5375	OTR OBLIG	11,500	11,500	11,500	MGSD ANNUAL OBLIGATION
		50,000	50,000	50,000	SPINNERS ANNUAL CONTRACT CONTRIBUTION
Total	5375	\$61,500	\$61,500	\$61,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10600000		RECREATION ADMINISTRATION			
5410	RENT EQUIP	1,000	1,000	1,000	MANAGED PRINT SERVICES
		2,000	2,000	2,000	PORTABLE RESTROOMS
		4,000	4,000	4,000	COPIER/PRINTER CHARGES
Total	5410	\$7,000	\$7,000	\$7,000	
Total	10600000	\$1,480,755	\$1,385,002	\$1,385,002	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74600000		RECREATION ADMINISTRATION			
5545	BLDG IMPR	4,014,270	0	0	CORNELIUS ROAD PARK LIGHTING, PARKING, RESTROOMS, CONCESSION STAND
Total	5545	\$4,014,270	\$0	\$0	
Total	74600000	\$4,014,270	\$0	\$0	

Park Services

The Park Services Department is responsible for care and maintenance of outdoor areas at sixteen Town of Mooresville parks, including all park amenities. The Division also manages four cemeteries and the downtown streetscape.

Budget Brief

The approved budget for the Park Services Department reflects a 19.62% increase from the approved FY2022-2023 operating budget. The increase is primarily due to requested positions.

FY 2023-2024 Park Services Budget Highlights

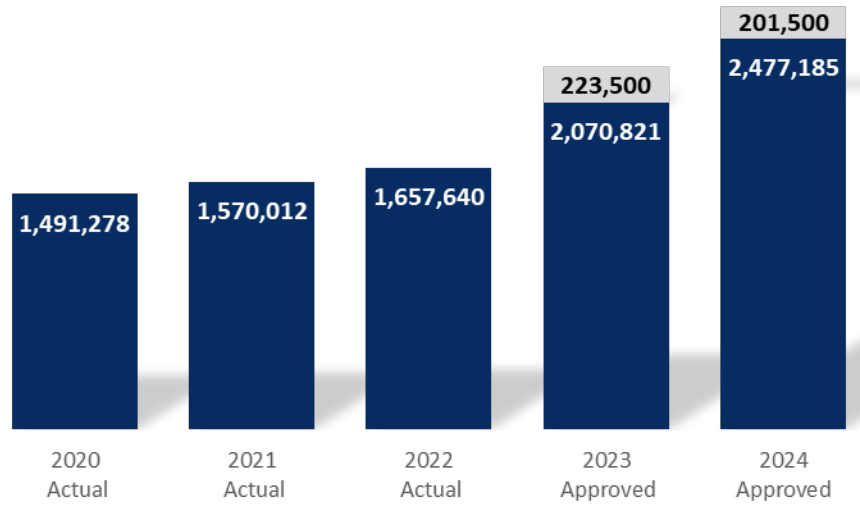
- Requested Positions – Four Park Services Maintenance Technicians
- Capital – UTV for Downtown Watering
- Capital - Zero Turn Mowers (3)
- Capital – Fence Installation - Bellingham Playground
- Capital – Glenwood Veterans Area

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Park Services	\$ 1,491,278	\$ 1,570,012	\$ 1,657,640	\$ 2,070,821	\$ 2,586,963	\$ 2,477,185	\$ 2,477,185

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Parks Services Superintendent	1	1	1	1	1
Parks Services Supervisor	3	3	3	3	3
Park Services Crew Leader	1	1	1	1	1
Park Services Technician II	7	6	10	9	9
Park Services Technician III	0	1	2	2	2
Total Park Services	12	12	17	16	16

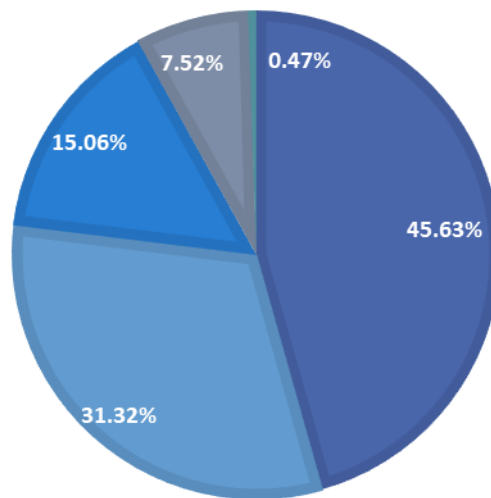
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital ■ Transfer



Department		Department Request	Manager Recommend	Board Approved	Detail
10305000 PARK SERVICES					
5000	S&W - FT	9,500	9,500	9,500	LONGEVITY PAY FOR 12 FULL-TIME EMPLOYEES
		9,690	9,690	9,690	ON-CALL COMPENSATION FOR NON-EXEMPT EMPLOYEES
		41,324	0	0	REQUESTED POSITION - MAINTENANCE
		43,391	43,391	43,391	REQUESTED POSITION - MAINTENANCE TECHNICIAN III - COMPENSATION
		123,973	123,973	123,973	REQUESTED POSITIONS - 3 MAINTENANCE TECHNICIANS II
		597,465	597,465	597,465	COMPENSATION FOR 12 FULL-TIME EMPLOYEES
Total	5000	\$825,343	\$784,019	\$784,019	
5010	S&W - TEMP	16,020	16,020	16,020	COMPENSATION FOR 1 PART-TIME EMPLOYEE
Total	5010	\$16,020	\$16,020	\$16,020	
5015	OT	17,600	17,600	17,600	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$17,600	\$17,600	\$17,600	
5025	FICA	741	741	741	FICA FOR ON-CALL PAY
		801	801	801	FICA FOR PART-TIME
		1,346	1,346	1,346	FICA FOR OVERTIME
		3,161	0	0	REQUESTED POSITION - MAINTENANCE
		3,319	3,319	3,319	REQUESTED POSITION - MAINTENANCE
		9,484	9,484	9,484	REQUESTED POSITIONS - 3 MAINTENANCE TECHNICIANS II
		46,433	46,433	46,433	FICA FOR 12 FULL-TIME EMPLOYEES
Total	5025	\$65,285	\$62,124	\$62,124	
5030	GRP INSURE	1,089	1,089	1,089	LIFE INSURANCE FOR 12 FULL-TIME EMPLOYEES
		12,396	0	0	REQUESTED POSITION - MAINTENANCE
		12,399	12,399	12,399	TECHNICIAN II - LIFE AND HEALTH
		37,188	37,188	37,188	REQUESTED POSITION - MAINTENANCE TECHNICIAN III - LIFE AND HEALTH
		147,840	147,840	147,840	REQUESTED POSITIONS - 3 MAINTENANCE TECHNICIANS II - LIFE AND HEALTH INSURANCE
					HEALTH INSURANCE FOR 12 FULL-TIME EMPLOYEES
Total	5030	\$210,912	\$198,516	\$198,516	

Department		Department Request	Manager Recommend	Board Approved	Detail
10305000 PARK SERVICES					
5035	RETIRE	2,270	2,270	2,270	RETIREMENT FOR OVERTIME
		5,331	0	0	REQUESTED POSITION - MAINTENANCE TECHNICIAN II - RETIREMENT
		5,597	5,597	5,597	REQUESTED POSITION - MAINTENANCE TECHNICIAN III - RETIREMENT
		15,993	15,993	15,993	REQUESTED POSITIONS - 3 MAINTENANCE TECHNICIANS II - RETIREMENT
		78,299	78,299	78,299	RETIREMENT FOR 12 FULL-TIME EMPLOYEES
Total	5035	\$107,490	\$102,159	\$102,159	
5040	401(K)	880	880	880	401(K) FOR OVERTIME
		2,066	0	0	REQUESTED POSITION - MAINTENANCE TECHNICIAN II - 401(K)
		2,170	2,170	2,170	REQUESTED POSITION - MAINTENANCE TECHNICIAN III - 401(K)
		6,199	6,199	6,199	REQUESTED POSITIONS - 3 MAINTENANCE TECHNICIANS II - 401(K)
		30,348	30,348	30,348	401(K) FOR 12 FULL-TIME EMPLOYEES
Total	5040	\$41,663	\$39,597	\$39,597	
5045	FIT & WELL	2,000	2,000	2,000	GYM REIMBURSEMENTS
Total	5045	\$2,000	\$2,000	\$2,000	
5115	MED LAB SV	2,000	2,000	2,000	EMPLOYEE SCREENINGS
Total	5115	\$2,000	\$2,000	\$2,000	

Department	Department Request	Manager Recommend	Board Approved	Detail
10305000 PARK SERVICES				
5145 OTR SVCS	3,000	3,000	3,000	PUBLIC ART CLEANING AND MAINTENANCE
	3,500	3,500	3,500	ENGRAVING NICHES/SCATTERGARDEN NAMEPLATES
	3,500	3,500	3,500	SPLASHPAD REPAIRS - CONTRACTED
	5,000	5,000	5,000	FLAG INSTALLATION AT GLENWOOD AND GREEN ACRES CEMETERY
	6,000	6,000	6,000	IRRIGATION REPAIRS - CONTRACTED
	8,000	8,000	8,000	CONCRETE REPAIR/CURBING PARKS AND CEMETERIES
	8,000	8,000	8,000	FENCING REPAIRS - CONTRACTED
	12,000	12,000	12,000	BRIDGE INSPECTIONS AT ALL PARKS
	12,000	12,000	12,000	IRRIGATION AND LIGHTING REPAIRS JFM PARK
	12,000	12,000	12,000	MUSCO CONTROL-LINK FOR SKATE PARK LIGHTING
	14,000	14,000	14,000	PLAYGROUND UPFIT (BELLINGHAM)
	14,000	14,000	14,000	SPRIGGING OF SPORTS FIELDS
	15,000	15,000	15,000	MUSCO CONTROL-LINK FOR NEW PICKLEBALL COURTS LIGHTING
	18,000	0	0	IRRIGATION INSTALLATION BELLINGHAM SOCCER
	18,000	0	0	TEE PADS FOR DISC GOLF COURSE
	18,000	18,000	18,000	GLENWOOD CEMETERY LANDSCAPE PLAN (INCLUDES VETERANS AREA)
	20,000	20,000	20,000	TREE TRIMMING AND REMOVAL CEMETERIES
	23,000	23,000	23,000	LASER GRADING LIP REMOVAL BALLFIELDS (2 BELLINGHAM, 3 NORTH MAIN)
	23,000	23,000	23,000	TOP DRESSING SPORTS FIELDS (MAZEPPA 4 FIELDS, NORTH MAIN 3 FIELDS, MAGLA)
	24,500	24,500	24,500	PLAYGROUND GUARDIAN SAFETY AUDIT
	25,000	25,000	25,000	TREE REMOVAL SERVICES PARKS AND CEMETERIES
	53,000	53,000	53,000	GENERAL REPAIR OF SPORTS LIGHTING
	60,000	60,000	60,000	OPEN/CLOSE GRAVES AT CEMETERIES
	65,000	65,000	65,000	MOWING OF TOWN PROPERTIES
	105,000	105,000	105,000	CEMETERY CONTRACTED MOWING
	304,500	304,500	304,500	CONTRACTED STAFFING
Total 5145	\$873,000	\$837,000	\$837,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10305000 PARK SERVICES					
5200	JAN SUPPLY	16,000	16,000	16,000	JANITORIAL SUPPLIES
Total	5200	\$16,000	\$16,000	\$16,000	
5205	DUE SUBS	100	100	100	ICCFA (CEMETERY)
		200	200	200	INTERNATIONAL SOCIETY OF ARBORCULTURE
		250	250	250	TURF COUNCIL DUES
Total	5205	\$550	\$550	\$550	
5210	VEH SUPPLY	24,000	24,000	24,000	OFF ROAD DIESEL/FUEL FOR MOWERS
		46,000	46,000	46,000	VEHICLE FUEL
Total	5210	\$70,000	\$70,000	\$70,000	
5215	OFF SUPPLY	1,300	1,300	1,300	OFFICE SUPPLIES
Total	5215	\$1,300	\$1,300	\$1,300	
5225	SAF SUPPLY	10,200	10,200	10,200	PERSONAL PROTECTIVE EQUIPMENT
Total	5225	\$10,200	\$10,200	\$10,200	
5230	UNIFORMS	400	400	400	UNIFORMS FOR PART-TIME STAFF
		6,800	6,800	6,800	UNIFORMS FOR FULL-TIME STAFF
Total	5230	\$7,200	\$7,200	\$7,200	
5250	ST SUPPLY	500	500	500	STREET SUPPLIES
Total	5250	\$500	\$500	\$500	
5265	NON CAP EQ	5,000	5,000	5,000	TRASH CANS FOR SKATE PARK
		5,000	5,000	5,000	WEED EATERS, CHAINSAWS, BLOWERS, ETC
		6,000	6,000	6,000	PICNIC TABLE AND BENCH REPLACEMENT IN PARKS
		9,500	0	0	COVERED BENCHES FOR TENNIS COURTS (4 EDGEMOOR)
Total	5265	\$25,500	\$16,000	\$16,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10305000 PARK SERVICES					
5270	OTR SUPPLY	800	800	800	FLAG REPLACEMENTS PARKS AND CEMETERIES
		1,200	1,200	1,200	BALLFIELD MIX FOR ROUTINE MAINTENANCE
		1,200	1,200	1,200	BRICK DUST MAZEPPA FIELD 4 AND CODDLE CREEK 3 WARNING TRACKS
		1,500	1,500	1,500	ICE MELT
		3,000	3,000	3,000	TURFACE CONDITIONER
		4,200	4,200	4,200	JOX BOX (3 SETS)
		5,000	5,000	5,000	CONCRETE REPAIRS AND INSTALLATIONS IN-HOUSE
		6,000	6,000	6,000	STONE, RIP RAP FOR PARKS AND CEMETERIES
		6,000	6,000	6,000	VARIOUS WAREHOUSE SUPPLIES
		7,000	7,000	7,000	CONCRETE FOR SIDEWALK REPAIRS GLENWOOD CEMETERY
		8,000	8,000	8,000	BALLFIELD MIX FOR LASER GRADING AND LIP REMOVAL
		8,000	8,000	8,000	FERTILIZER/WEED CONTROL FOR COMMON AREAS OF PARKS
		8,000	8,000	8,000	HANDYMAN MAINTENANCE SUPPLIES
		8,900	8,900	8,900	PAINT FOR BALLFIELD PREP
		10,000	10,000	10,000	BEAUTIFICATION COMMITTEE
		10,000	10,000	10,000	MULCH FOR PARKS, CEMETERIES, AND FACILITIES
		25,000	25,000	25,000	ANNUAL FIRE ANT CONTROL
		25,000	25,000	25,000	FERTILIZER/WEED CONTROL FOR SPORTS FIELDS
Total	5270	\$138,800	\$138,800	\$138,800	
5300	TRAIN TRAN	500	500	500	EMPLOYEE INCENTIVES
		500	500	500	PESTICIDE TRAINING AND CLASSES
		700	700	700	CPSI TRAINING AND TEST
		700	700	700	TEAM BUILDING
		800	800	800	TURF GRASS CONFERENCE CLASS
		1,300	1,300	1,300	ARBORIST CLASS/TEST
		1,500	1,500	1,500	CDL TRAINING AND FEES
		2,000	2,000	2,000	CEMETERY TRAINING/CLASSES
		4,800	4,800	4,800	PARKS & RECREATION MAINTENANCE MANAGEMENT SCHOOL
Total	5300	\$12,800	\$12,800	\$12,800	

Department		Department Request	Manager Recommend	Board Approved	Detail
10305000 PARK SERVICES					
5305	UTILITIES	400	400	400	DUKE ENERGY FOR GLENWOOD
		2,800	2,800	2,800	VERIZON WIRELESS (IPAD DATA CHARGES)
		7,700	7,700	7,700	PHONE STIPEND FOR EMPLOYEES
Total	5305	\$10,900	\$10,900	\$10,900	
5310	R&M BLD/ST	5,000	5,000	5,000	IN-HOUSE ASPHALT REPAIRS (BELLINGHAM WALKING TRAIL/PARKING LOT)
		9,000	9,000	9,000	PAVING GLENWOOD LOWER ROAD
Total	5310	\$14,000	\$14,000	\$14,000	
5315	R&M VEH	20,000	20,000	20,000	REPAIR/MAINTENANCE OF PS VEHICLES
Total	5315	\$20,000	\$20,000	\$20,000	
5320	R&M EQUIP	1,200	1,200	1,200	SHADE SAIL MAINTENANCE
		2,000	2,000	2,000	PARK FENCE REPAIRS IN-HOUSE
		2,000	2,000	2,000	SKATE PARK REPAIRS
		2,000	2,000	2,000	TOOLS FOR HANDYMAN CREW
		5,000	5,000	5,000	PLAYGROUND SURFACE REPAIR/SEALANT (N. MAIN/MAGLA)
		8,000	8,000	8,000	IRRIGATION REPAIRS IN-HOUSE
		8,000	8,000	8,000	REPLACE/STANDARDIZE PARK AMENITIES
		16,000	16,000	16,000	MISCELLANEOUS PLAYGROUND REPAIRS
		25,000	25,000	25,000	REPAIR OF PS EQUIPMENT
Total	5320	\$69,200	\$69,200	\$69,200	
5330	POSTAGE	500	500	500	POSTAGE FOR CEMETERY ADMINISTRATION
Total	5330	\$500	\$500	\$500	
5410	RENT EQUIP	1,500	1,500	1,500	NON-TOWN EQUIPMENT AS NEEDED
		14,000	14,000	14,000	DUMPSTERS (ALL PARKS AND ONE MOORESVILLE)
Total	5410	\$15,500	\$15,500	\$15,500	
5900	XFER TO	12,700	12,700	12,700	FLEET LIFE-CYCLE COSTS
Total	5900	\$12,700	\$12,700	\$12,700	
Total	10305000	\$2,586,963	\$2,477,185	\$2,477,185	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74305000 PARK SERVICES					
5520	VEHICLES	0	17,000	17,000	UTV FOR DOWNTOWN WATERING
		48,000	0	0	NEW FLAT BED TRUCK (WATERING)
		83,000	0	0	1 REPLACEMENT CHEVY SILVERADO - SCORED 15 - REPLACE WITH ENCLOSED LANDSCAPING
Total	5520	\$131,000	\$17,000	\$17,000	
5525	OTR EQUIP	14,500	0	0	MAINTENANCE CART
		17,500	0	0	Z SPRAYER
		42,000	0	0	BALLSTOPPER NETTING AT MAZEPPA SOCCER
		43,500	43,500	43,500	3 ZERO TURN MOWERS
Total	5525	\$117,500	\$43,500	\$43,500	
5545	BLDG IMPR	10,000	10,000	10,000	JUNCTION CEMETERY INFORMATION SIGN
		15,000	15,000	15,000	SKATE PARK ENTRANCE SIGN
		18,000	18,000	18,000	1 COLUMBARIUM GLENWOOD CEMETERY
		30,000	0	0	WELL AT CODDLE CREEK FOR IRRIGATION OF FIELDS
		48,000	48,000	48,000	FENCE INSTALLATION - BELLINGHAM PLAYGROUND
Total	5545	\$121,000	\$91,000	\$91,000	
5550	OTR IMPROV	50,000	50,000	50,000	GLENWOOD VETERANS AREA (REDESIGN, FLAGS, SEATING WALLS, CONCRETE ENTRANCES, LANDSCAPING)
Total	5550	\$50,000	\$50,000	\$50,000	
Total	74305000	\$419,500	\$201,500	\$201,500	



Athletic Services

Athletic Services is responsible for athletic programming which includes leagues, camps, clinics, and the facilitation of tournaments. The Division also coordinates long-term field/facility usage and includes the operation of Talbert Recreation Center.

Budget Brief

Talbert Recreation Center and Athletic Services combined budgets in FY2022. The information below reflects a combined budget history. The approved budget reflects a 2.23% increase in the operating budget. This increase is primarily due to normal budget fluctuations.

FY 2023-2024 Athletic Services Budget Highlights

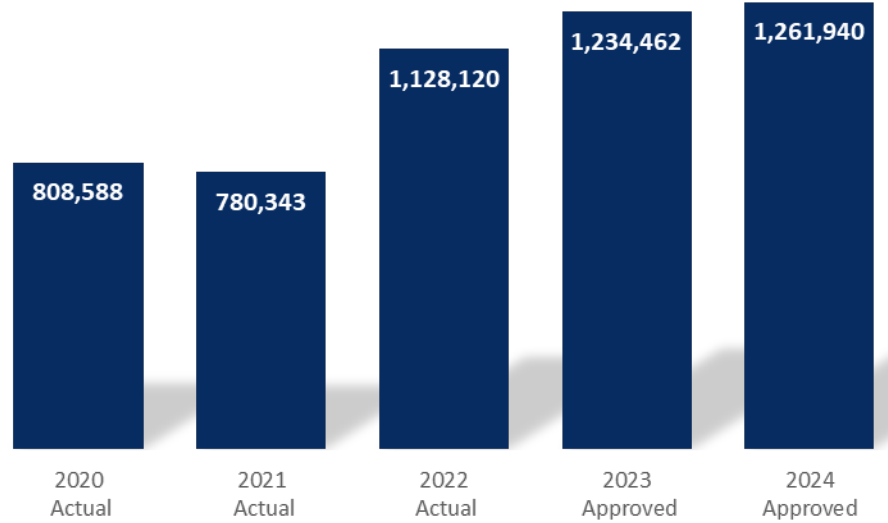
- League Sports

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Athletic Services	\$ 808,588	\$ 780,343	\$ 1,128,120	\$ 1,234,462	\$ 1,301,940	\$ 1,261,940	\$ 1,261,940

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Athletic Activities Manager	1	1	1	1	1
Athletics Coordinator	3	3	3	3	3
Therapeutic Recreation Specialist	1	0	0	0	0
Total Athletic Services	5	4	4	4	4

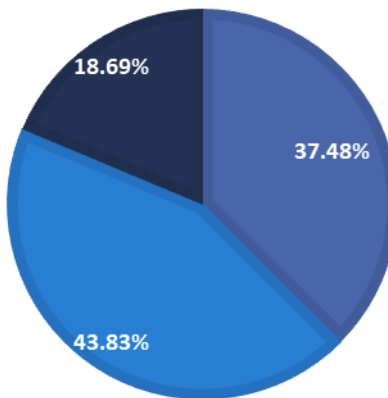
FIVE YEAR COMBINED BUDGET HISTORY



Note: Beginning in Fiscal Year 2022-2023 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10601000 ATHLETIC SERVICES					
5000	S&W - FT	2,500	2,500	2,500	LONGEVITY PAY FOR 4 FULL-TIME EMPLOYEES
		204,687	204,687	204,687	COMPENSATION FOR 4 FULL-TIME EMPLOYEES
Total	5000	\$207,187	\$207,187	\$207,187	
5010	S&W - TEMP	148,820	148,820	148,820	COMPENSATION FOR 21 PART-TIME EMPLOYEES
Total	5010	\$148,820	\$148,820	\$148,820	
5015	OT	2,000	2,000	2,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$2,000	\$2,000	\$2,000	
5025	FICA	153	153	153	FICA FOR OVERTIME
		11,385	11,385	11,385	FICA FOR PART-TIME
		15,850	15,850	15,850	FICA FOR 4 FULL-TIME POSITIONS
Total	5025	\$27,388	\$27,388	\$27,388	
5030	GRP INSURE	373	373	373	LIFE INSURANCE FOR 4 FULL-TIME EMPLOYEES
		49,280	49,280	49,280	HEALTH INSURANCE FOR 4 FULL-TIME EMPLOYEES
Total	5030	\$49,653	\$49,653	\$49,653	
5035	RETIRE	258	258	258	RETIREMENT FOR OVERTIME
		26,727	26,727	26,727	RETIREMENT FOR 4 FULL-TIME EMPLOYEES
Total	5035	\$26,985	\$26,985	\$26,985	
5040	401(K)	100	100	100	401(K) FOR OVERTIME
		10,359	10,359	10,359	401(K) FOR 4 FULL-TIME EMPLOYEES
Total	5040	\$10,459	\$10,459	\$10,459	
5045	FIT & WELL	480	480	480	GYM REIMBURSEMENTS
Total	5045	\$480	\$480	\$480	
5115	MED LAB SV	800	800	800	EMPLOYEE SCREENINGS
Total	5115	\$800	\$800	\$800	
5120	PRINT SVC	200	200	200	BUSINESS CARDS
		2,500	2,500	2,500	PARK/FACILITY SIGNAGE
Total	5120	\$2,700	\$2,700	\$2,700	
5125	BANK SVC	8,000	8,000	8,000	SQUARE BANK CHARGES
Total	5125	\$8,000	\$8,000	\$8,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10601000 ATHLETIC SERVICES					
5135	INS OFF SV	1,000	1,000	1,000	NEW FITNESS/ATHLETIC PROGRAMS
		16,000	16,000	16,000	LNU LACROSSE REGISTRATIONS/LEARN TO PLAY PROGRAM
		20,000	20,000	20,000	MYA FOOTBALL REGISTRATIONS
		20,000	20,000	20,000	TENNIS INSTRUCTORS
		23,000	23,000	23,000	SUMMER/BASKETBALL SPORTS CAMPS/RADKIDS
		100,000	100,000	100,000	BOBW BASKETBALL LEAGUES
		150,000	150,000	150,000	OFFICIALS
Total	5135	\$330,000	\$330,000	\$330,000	
5145	OTR SVCS	1,000	1,000	1,000	REFEREE BACKGROUND SCREENINGS
		2,500	2,500	2,500	CONCESSION STAND PEST CONTROL
		208,103	208,103	208,103	CONTRACTED STAFFING
Total	5145	\$211,603	\$211,603	\$211,603	
5200	JAN SUPPLY	500	500	500	HAND WASHING SOAP (TALBERT)
		1,500	1,500	1,500	MOPS, BUCKETS, BROOMS, ETC
		1,500	1,500	1,500	TRASH BAGS
		3,000	3,000	3,000	TOILET PAPER
		4,000	4,000	4,000	CLEANING CHEMICALS
Total	5200	\$10,500	\$10,500	\$10,500	
5205	DUE SUBS	255	255	255	TALBERT HOA FEES
		600	600	600	CONCESSION STAND PERMITS
		1,000	1,000	1,000	PONY BASEBALL SANCTION FEES
Total	5205	\$1,855	\$1,855	\$1,855	
5215	OFF SUPPLY	3,000	3,000	3,000	OFFICE SUPPLIES
Total	5215	\$3,000	\$3,000	\$3,000	
5220	PURCH RES	7,000	7,000	7,000	POOL CONCESSION ITEMS
		40,000	25,000	25,000	ITEMS TO BE SOLD IN CONCESSIONS - FALL
		40,000	25,000	25,000	ITEMS TO BE SOLD IN CONCESSIONS - SPRING
Total	5220	\$87,000	\$57,000	\$57,000	
5230	UNIFORMS	800	800	800	UNIFORMS FOR FULL-TIME STAFF
		1,400	1,400	1,400	UNIFORMS FOR PART-TIME STAFF
Total	5230	\$2,200	\$2,200	\$2,200	

Department		Department Request	Manager Recommend	Board Approved	Detail
10601000 ATHLETIC SERVICES					
5235	PART SUPP	1,500	1,500	1,500	FITNESS SUPPLIES
		2,000	2,000	2,000	PICKLEBALL SUPPLIES
		5,000	5,000	5,000	AWARDS FOR YOUTH LEAGUES
		20,000	20,000	20,000	SPORTING GOODS
		40,000	40,000	40,000	UNIFORMS FOR YOUTH SPORTS LEAGUES
Total	5235	\$68,500	\$68,500	\$68,500	
5265	NON CAP EQ	400	400	400	CAMERA
		500	500	500	TRASH CANS
		1,500	1,500	1,500	TABLES AND CHAIRS AT TALBERT
		7,000	7,000	7,000	PORTABLE MOUNDS
		10,000	10,000	10,000	CONCESSION EQUIPMENT (FREEZER, REFRIGERATOR, ETC)
Total	5265	\$19,400	\$19,400	\$19,400	
5270	OTR SUPPLY	1,500	1,500	1,500	TABLECLOTHS, RUGS, ETC
		5,500	5,500	5,500	CONCESSION SUPPLIES (CUPS, PLATES, NAPKINS, ETC)
Total	5270	\$7,000	\$7,000	\$7,000	
5300	TRAIN TRAN	1,000	1,000	1,000	CERTIFIED YOUTH SPORTS ADMINISTRATOR CEUS
		1,500	1,500	1,500	SERVSAFE TRAINING
		1,600	1,600	1,600	ATHLETIC DIRECTORS WORKSHOP X 2 EMPLOYEES
		4,000	4,000	4,000	NCRPA CONFERENCE X 4 EMPLOYEES
Total	5300	\$8,100	\$8,100	\$8,100	
5305	UTILITIES	2,160	2,160	2,160	VERIZON WIRELESS (IPAD DATA)
		2,500	2,500	2,500	WINDSTREAM
		2,600	2,600	2,600	DOMINION ENERGY
		3,600	3,600	3,600	PHONE STIPEND X 4 EMPLOYEES
		24,000	24,000	24,000	DUKE ENERGY
Total	5305	\$34,860	\$34,860	\$34,860	
5320	R&M EQUIP	4,000	4,000	4,000	CONCESSION EQUIPMENT REPAIRS
		5,000	5,000	5,000	BASKETBALL GOALS AND CURTAIN MAINTENANCE
Total	5320	\$9,000	\$9,000	\$9,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10601000 ATHLETIC SERVICES					
5410	RENT EQUIP	150	150	150	MANAGED PRINT SERVICES
		1,300	1,300	1,300	DUMPSTER (TALBERT)
		2,000	2,000	2,000	COPIER/PRINTER CHARGES
		11,000	11,000	11,000	PORTABLE RESTROOMS
Total	5410	\$14,450	\$14,450	\$14,450	
5900	XFER TO	10,000	0	0	FLEET LIFE-CYCLE COSTS
Total	5900	\$10,000	\$0	\$0	
Total	10601000	\$1,301,940	\$1,261,940	\$1,261,940	

Charles Mack Citizen Center

The Charles Mack Citizen Center is the Town's 62,000-square-foot event center. It also houses the Joe V. Knox Auditorium, South Iredell Senior Center, and a therapy pool. Guests rent space for trade shows, regional meetings, weddings, and other special events.

Budget Brief

The Charles Mack Citizen Center and Mooresville Performing Arts Center were combined in Fiscal Year 2021. The actuals in the Departmental Budget Summary below reflect combined revenue from these centers.

The approved budget for the Charles Mack Citizen Center reflects a 29.84% decrease from the approved FY2022-2023 operating budget. The decrease is primarily due to the creation of the Arts & Events department, which developed through the Charles Mack Citizen Center.

FY 2023-2024 Charles Mack Citizen Center Budget Highlights

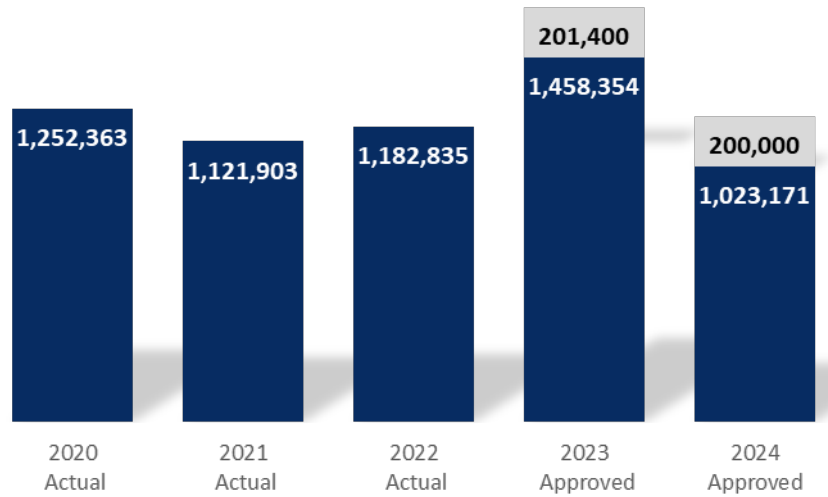
- Capital – JVK Auditorium Upgrades

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Charles Mack Citizen Center & Performing Arts Center	\$ 1,252,363	\$ 1,121,903	\$ 1,182,835	\$ 1,458,354	\$ 1,033,171	\$ 1,023,171	\$ 1,023,171

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
CMCC Manager	1	1	1	1	1
Performing Arts Coordinator	1	0	0	0	0
Arts & Events Manager	0	1	0	0	0
CMCC Marketing Coordinator	1	0	0	0	0
Arts & Events Coordinator	0	1	0	0	0
Event Services Crew Leader	1	0	0	0	0
Event Services Supervisor	0	1	1	1	1
Facility Rental Coordinator	1	1	1	1	1
Event Services Worker	3	3	3	3	3
Office Assistant	1	0	0	0	0
Administrative Specialist	0	1	1	1	1
Total Charles Mack Citizen Center	9	9	7	7	7

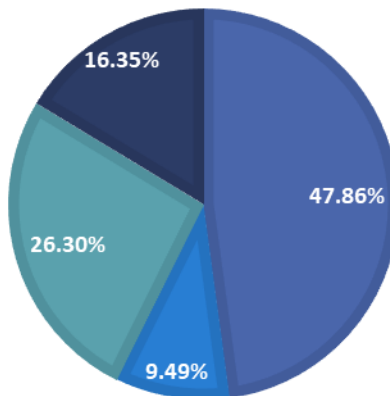
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
10602621 CHARLES MACK CITIZEN CENTER					
5000	S&W - FT	1,250	1,250	1,250	LONGEVITY FOR 6 FULL-TIME EMPLOYEES
		308,956	308,956	308,956	COMPENSATION FOR 6 FULL-TIME EMPLOYEES
Total	5000	\$310,206	\$310,206	\$310,206	
5010	S&W - TEMP	106,344	106,344	106,344	COMPENSATION FOR 7 PART-TIME EMPLOYEES
Total	5010	\$106,344	\$106,344	\$106,344	
5015	OT	5,000	5,000	5,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$5,000	\$5,000	\$5,000	
5025	FICA	383	383	383	FICA FOR OVERTIME
		8,135	8,135	8,135	FICA FOR PART-TIME
		23,731	23,731	23,731	FICA FOR 6 FULL-TIME EMPLOYEES
Total	5025	\$32,249	\$32,249	\$32,249	
5030	GRP INSURE	560	560	560	LIFE INSURANCE FOR 6 FULL-TIME EMPLOYEES
		73,920	73,920	73,920	HEALTH INSURANCE FOR 6 FULL-TIME EMPLOYEES
Total	5030	\$74,480	\$74,480	\$74,480	
5035	RETIRE	645	645	645	RETIREMENT FOR OVERTIME
		40,017	40,017	40,017	RETIREMENT FOR 6 FULL-TIME EMPLOYEES
Total	5035	\$40,662	\$40,662	\$40,662	
5040	401(K)	250	250	250	401(K) FOR OVERTIME
		15,510	15,510	15,510	401(K) FOR 6 FULL-TIME EMPLOYEES
Total	5040	\$15,760	\$15,760	\$15,760	
5045	FIT & WELL	720	720	720	GYM REIMBURSEMENTS
Total	5045	\$720	\$720	\$720	
5115	MED LAB SV	800	800	800	EMPLOYEE SCREENINGS
Total	5115	\$800	\$800	\$800	
5120	PRINT SVC	4,000	4,000	4,000	BUSINESS CARDS AND PROMOTIONAL MATERIALS
Total	5120	\$4,000	\$4,000	\$4,000	
5125	BANK SVC	9,000	9,000	9,000	CREDIT CARD MERCHANT FEES
Total	5125	\$9,000	\$9,000	\$9,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602621 CHARLES MACK CITIZEN CENTER					
5145	OTR SVCS	4,000	4,000	4,000	OPEN HOUSE/CLIENT EVENTS
		12,000	12,000	12,000	LANDSCAPE CONTRACT
		86,310	86,310	86,310	CONTRACTED STAFFING
Total	5145	\$102,310	\$102,310	\$102,310	
5200	JAN SUPPLY	1,000	1,000	1,000	POOL MAINTENANCE SUPPLIES
		20,000	20,000	20,000	JANITORIAL SUPPLIES
Total	5200	\$21,000	\$21,000	\$21,000	
5205	DUE SUBS	350	350	350	POOL PERMIT
		4,500	4,500	4,500	HOSPITALITY ORGANIZATION DUES
Total	5205	\$4,850	\$4,850	\$4,850	
5210	VEH SUPPLY	1,500	1,500	1,500	VEHICLE FUEL
Total	5210	\$1,500	\$1,500	\$1,500	
5215	OFF SUPPLY	12,000	12,000	12,000	OFFICE SUPPLIES
Total	5215	\$12,000	\$12,000	\$12,000	
5220	PURCH RES	5,000	5,000	5,000	CONCESSIONS/RENTABLES
Total	5220	\$5,000	\$5,000	\$5,000	
5225	SAF SUPPLY	500	500	500	PERSONAL PROTECTIVE EQUIPMENT
		1,800	1,800	1,800	STEEL TOE BOOTS FOR EVENT STAFF
Total	5225	\$2,300	\$2,300	\$2,300	
5230	UNIFORMS	2,800	2,800	2,800	UNIFORMS FOR FULL-TIME STAFF
		4,200	4,200	4,200	UNIFORMS FOR PART-TIME STAFF
Total	5230	\$7,000	\$7,000	\$7,000	
5235	PART SUPP	350	350	350	POOL EQUIPMENT AND SUPPLIES
		1,000	1,000	1,000	NEW CATERING EQUIPMENT
		2,000	2,000	2,000	CLASSIC CHRISTMAS
		2,500	2,500	2,500	CMCC EVENTS/FACILITIES
		4,500	4,500	4,500	CMCC EVENTS (BRIDAL SHOW, ART SHOW, ETC)
Total	5235	\$10,350	\$10,350	\$10,350	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602621 CHARLES MACK CITIZEN CENTER					
5265	NON CAP EQ	700	700	700	BATTERY POWERED BACKPACK
		2,000	2,000	2,000	VACUUM CLEANER
		2,500	2,500	2,500	WATER BOTTLE FILLERS
		3,500	3,500	3,500	NEW BREAKROOM REFRIGERATOR
		4,000	4,000	4,000	ELECTRIC FLOOR CLEANER
		5,000	5,000	5,000	TABLE CARTS
		6,000	6,000	6,000	BACKSTAGE FURNITURE/LIGHTING
		8,000	8,000	8,000	OFFICE FURNITURE (CHAIRS, LATERAL FILE CABINET)
		8,000	8,000	8,000	OUTDOOR FURNITURE
		10,000	0	0	PORTABLE BAR
		10,000	10,000	10,000	WASHER/DRYER
					ART ACQUISITION
Total	5265	\$59,700	\$49,700	\$49,700	
5270	OTR SUPPLY	5,000	5,000	5,000	SUPPLIES FOR RENTABLES (REPLACEMENT LINEN AND EQUIPMENT) - REVENUE OFFSET
		6,000	6,000	6,000	CHIAVARI CHAIR COVER BAGS
		6,000	6,000	6,000	LANDSCAPE MATERIALS FOR COURTYARD
		7,000	7,000	7,000	PIPE AND DRAPE - REVENUE OFFSET
Total	5270	\$24,000	\$24,000	\$24,000	
5300	TRAIN TRAN	2,500	2,500	2,500	AENC
		5,000	5,000	5,000	EVENT/TRADESHOWS AND CONFERENCES
		6,000	6,000	6,000	CUSTOMER SERVICE AND SALES TRAINING
Total	5300	\$13,500	\$13,500	\$13,500	
5305	UTILITIES	500	500	500	VERIZON WIRELESS
		700	700	700	TDS
		1,000	1,000	1,000	WINDSTREAM
		2,700	2,700	2,700	PHONE STIPEND X 3 EMPLOYEES
		16,000	16,000	16,000	DOMINION ENERGY
		75,000	75,000	75,000	DUKE ENERGY
Total	5305	\$95,900	\$95,900	\$95,900	
5310	R&M BLD/ST	5,000	5,000	5,000	MISCELLANEOUS REPAIRS
Total	5310	\$5,000	\$5,000	\$5,000	
5315	R&M VEH	1,500	1,500	1,500	MAINTENANCE OF TOWN VEHICLE
Total	5315	\$1,500	\$1,500	\$1,500	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602621 CHARLES MACK CITIZEN CENTER					
5320	R&M EQUIP	650	650	650	MAIN ST. CLOCK INSPECTION
		1,000	1,000	1,000	CARPET EXTRACTOR
		2,000	2,000	2,000	KITCHEN REPAIRS/MAINTENANCE
		5,000	5,000	5,000	CHAIR CLEANING
		6,000	6,000	6,000	LIFT MAINTENANCE/REPAIR
		10,790	10,790	10,790	AIRWALL INSPECTION
		20,000	20,000	20,000	A/V EQUIPMENT REPAIR
Total	5320	\$45,440	\$45,440	\$45,440	
5325	ADVERTISE	600	600	600	JOB POSTINGS (INDEED)
		2,000	2,000	2,000	PRINT ADVERTISING
		2,000	2,000	2,000	SOCIAL MEDIA
		3,000	3,000	3,000	SALES BLITZ
		5,000	5,000	5,000	PROMOTIONAL COLLATERAL
Total	5325	\$12,600	\$12,600	\$12,600	
5330	POSTAGE	500	500	500	POSTAGE
Total	5330	\$500	\$500	\$500	
5375	OTR OBLIG	2,000	2,000	2,000	ABC PERMIT
Total	5375	\$2,000	\$2,000	\$2,000	
5410	RENT EQUIP	500	500	500	HELIUM RENTAL
		1,500	1,500	1,500	DUMPSTER
		2,500	2,500	2,500	CO2 RENTAL
		3,000	3,000	3,000	COPIER/PRINTER CHARGES
Total	5410	\$7,500	\$7,500	\$7,500	
Total	10602621	\$1,033,171	\$1,023,171	\$1,023,171	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74602621 CHARLES MACK CITIZEN CENTER					
5525	OTR EQUIP	25,000	0	0	CARPET EXTRACTOR
		40,000	0	0	30 X 30 DANCE FLOOR (REVENUE OFFSET)
Total	5525	\$65,000	\$0	\$0	
5545	BLDG IMPR	65,000	0	0	JVK AUDITORIUM UPGRADES - CURTAINS
		80,000	0	0	SOUTH IREDELL SENIOR CENTER UPGRADES
		100,000	0	0	RESTROOM UPGRADES
		200,000	200,000	200,000	JVK AUDITORIUM UPGRADES (LIGHTING)
Total	5545	\$445,000	\$200,000	\$200,000	
Total	74602621	\$510,000	\$200,000	\$200,000	



Winnie Hooper Center

The Winnie Hooper Center is one of the Town's four strategically located recreation centers. The facility is owned by the Mooresville Housing Authority. The Town of Mooresville supplies operational funding. The Center offers various programs and services including summer camps, after-school activities, fitness classes, and rentals.

Budget Brief

The approved budget for the Winnie Hooper Center reflects a 2.31% decrease from the approved FY2022-2023 operating budget. The decrease is primarily due to normal budget fluctuations.

FY 2023-2024 Winnie Hooper Center Budget Highlights

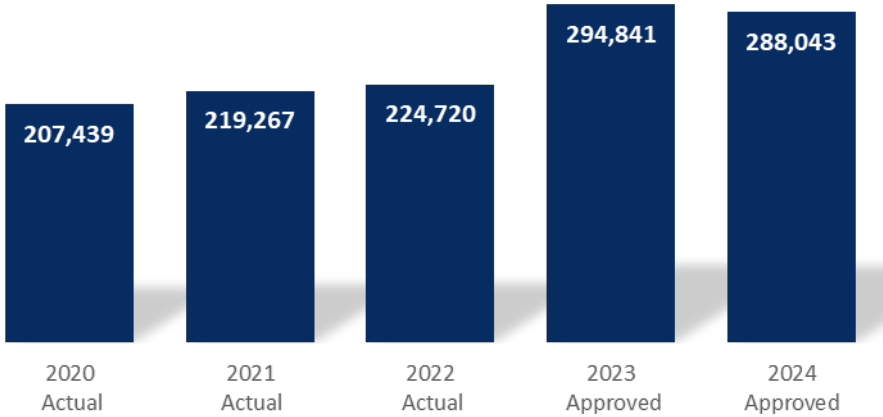
- Summer Camp and After-School Programming

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Winnie Hooper Center	\$ 207,439	\$ 219,267	\$ 224,720	\$ 294,841	\$ 288,043	\$ 288,043	\$ 288,043

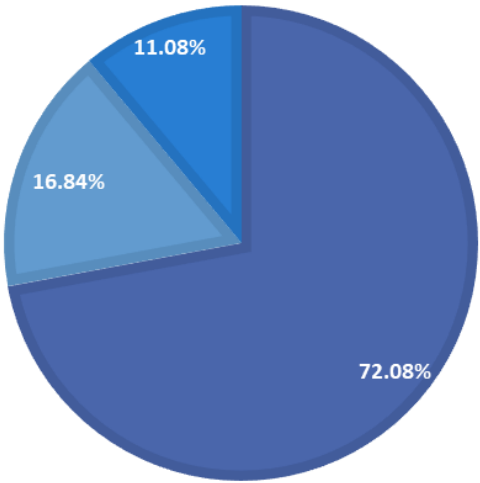
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Recreation Supervisor	1	1	1	1	1
Recreation Assistant	1	1	1	1	1
Total Winnie Hooper Center	2	2	2	2	2

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10602622 WINNIE HOOPER CENTER					
5000	S&W - FT	3,000	3,000	3,000	LONGEVITY FOR 2 FULL-TIME EMPLOYEES
		123,611	123,611	123,611	COMPENSATION FOR 2 FULL-TIME EMPLOYEES
Total	5000	\$126,611	\$126,611	\$126,611	
5010	S&W - TEMP	20,700	20,700	20,700	COMPENSATION FOR 1 PART-TIME EMPLOYEE
Total	5010	\$20,700	\$20,700	\$20,700	
5015	OT	1,000	1,000	1,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$1,000	\$1,000	\$1,000	
5025	FICA	77	77	77	FICA FOR OVERTIME
		1,584	1,584	1,584	FICA FOR PART-TIME
		9,686	9,686	9,686	FICA FOR 2 FULL-TIME EMPLOYEES
Total	5025	\$11,347	\$11,347	\$11,347	
5030	GRP INSURE	223	223	223	LIFE INSURANCE FOR 2 FULL-TIME EMPLOYEES
		24,640	24,640	24,640	HEALTH INSURANCE FOR 2 FULL-TIME EMPLOYEES
Total	5030	\$24,863	\$24,863	\$24,863	
5035	RETIRE	129	129	129	RETIREMENT FOR OVERTIME
		16,333	16,333	16,333	RETIREMENT FOR 2 FULL-TIME EMPLOYEES
Total	5035	\$16,462	\$16,462	\$16,462	
5040	401(K)	50	50	50	401(K) FOR OVERTIME
		6,331	6,331	6,331	401(K) FOR 2 FULL-TIME EMPLOYEES
Total	5040	\$6,381	\$6,381	\$6,381	
5045	FIT & WELL	240	240	240	GYM REIMBURSEMENTS
Total	5045	\$240	\$240	\$240	
5115	MED LAB SV	400	400	400	EMPLOYEE SCREENINGS
Total	5115	\$400	\$400	\$400	
5120	PRINT SVC	100	100	100	BUSINESS CARDS
Total	5120	\$100	\$100	\$100	
5135	INS OFF SV	1,000	1,000	1,000	NEW PROGRAM INSTRUCTORS
Total	5135	\$1,000	\$1,000	\$1,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602622 WINNIE HOOPER CENTER					
5145	OTR SVCS	47,019	47,019	47,019	CONTRACTED STAFFING
Total	5145	\$47,019	\$47,019	\$47,019	
5200	JAN SUPPLY	3,000	3,000	3,000	JANITORIAL SUPPLIES
Total	5200	\$3,000	\$3,000	\$3,000	
5205	DUE SUBS	300	300	300	ONLINE ENRICHMENT SUBSCRIPTIONS
Total	5205	\$300	\$300	\$300	
5215	OFF SUPPLY	1,000	1,000	1,000	OFFICE SUPPLIES
Total	5215	\$1,000	\$1,000	\$1,000	
5225	SAF SUPPLY	250	250	250	PERSONAL PROTECTIVE EQUIPMENT
Total	5225	\$250	\$250	\$250	
5230	UNIFORMS	350	350	350	UNIFORMS FOR PART-TIME STAFF
		400	400	400	UNIFORMS FOR FULL-TIME STAFF
Total	5230	\$750	\$750	\$750	
5235	PART SUPP	500	500	500	SENIOR HEALTH AND WELLNESS PROGRAMS
		1,000	1,000	1,000	SUMMER CAMP AND SPECIALTY PROGRAM SHIRTS
		2,500	2,500	2,500	ARTS/CRAFT SUPPLIES FOR AFTER SCHOOL/SUMMER CAMP/REVENUE-PRODUCING PROGRAMS
		3,000	3,000	3,000	SNACKS FOR AFTER SCHOOL/SUMMER CAMP/REVENUE-PRODUCING PROGRAMS
		6,500	6,500	6,500	SUMMER CAMP/OUT-OF-SCHOOL ADMISSIONS AND ADULT PROGRAM BUS RENTALS
Total	5235	\$13,500	\$13,500	\$13,500	
5270	OTR SUPPLY	1,000	1,000	1,000	SEASONAL DECORATIONS, VAN DETAILING, ETC
Total	5270	\$1,000	\$1,000	\$1,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602622 WINNIE HOOPER CENTER					
5300	TRAIN TRAN	200	200	200	LEAD HER SHIP X 1 EMPLOYEE
		300	300	300	PROFESSIONAL DEVELOPMENT WORKSHOPS, WEBINARS, ETC
		500	500	500	CPR/FIRST-AID TRAINING
		600	600	600	NC CAP AFTER SCHOOL CONFERENCE X 1 EMPLOYEE
		1,000	1,000	1,000	NCRPA CONFERENCE X 1 EMPLOYEE
Total	5300	\$2,600	\$2,600	\$2,600	
5305	UTILITIES	420	420	420	TDS
		1,500	1,500	1,500	DOMINION ENERGY
		5,000	5,000	5,000	DUKE ENERGY
Total	5305	\$6,920	\$6,920	\$6,920	
5320	R&M EQUIP	1,500	1,500	1,500	REPAIR OF ONSITE EQUIPMENT
Total	5320	\$1,500	\$1,500	\$1,500	
5330	POSTAGE	100	100	100	POSTAGE
Total	5330	\$100	\$100	\$100	
5410	RENT EQUIP	1,000	1,000	1,000	MANAGED PRINT SERVICES
Total	5410	\$1,000	\$1,000	\$1,000	
Total	10602622	\$288,043	\$288,043	\$288,043	



War Memorial Center

The War Memorial Center offers an array of programs and services for people of all ages and abilities. The Town's partnered Special Olympics program operates out of the Center, and the community's only public pool and designated pickleball courts are located here. Additionally, War Memorial hosts numerous rentals and serves as an Iredell County Election Site.

Budget Brief

The approved budget for the War Memorial Center reflects a 31.53% increase from the approved FY2022-2023 operating budget. The increase is primarily due to salary and benefits for requested position and the movement of the therapeutic recreation program during the previous fiscal year.

FY 2023-2024 War Memorial Center Budget Highlights

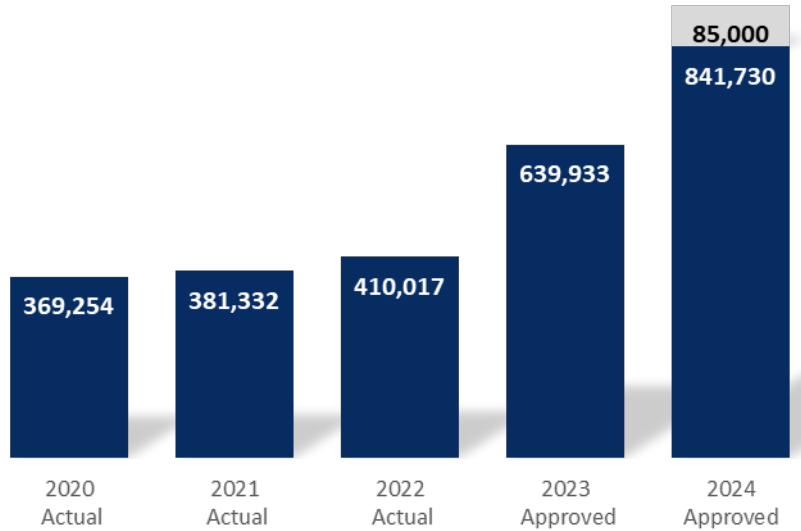
- Requested Position – Recreation Assistant – Therapeutic (1/2 Year)
- Capital – Additional Van for Therapeutic Programs
- Capital – Electronic Goals

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
War Memorial Center	\$ 369,254	\$ 381,332	\$ 410,017	\$ 639,933	\$ 873,869	\$ 841,730	\$ 841,730

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Recreation Supervisor	1	1	1	1	1
Recreation Assistant	2	1	1	1	1
Recreation Assistant - Therapeutic	0	0	1	1	1
Total War Memorial Center	3	2	3	3	3

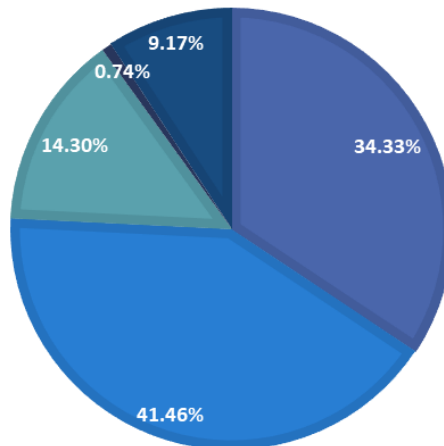
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Transfer ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
10602623 WAR MEMORIAL CENTER					
5000	S&W - FT	500	500	500	LONGEVITY FOR 2 FULL-TIME EMPLOYEES
		41,324	20,662	20,662	REQUESTED POSITION - THERAPEUTIC RECREATION ASSISTANT - COMPENSATION (1/2 COMPENSATION FOR 2 FULL-TIME EMPLOYEES
		97,834	97,834	97,834	
Total	5000	\$139,658	\$118,996	\$118,996	
5010	S&W - TEMP	125,140	125,140	125,140	COMPENSATION FOR 7 PART-TIME EMPLOYEES
Total	5010	\$125,140	\$125,140	\$125,140	
5015	OT	1,800	1,800	1,800	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$1,800	\$1,800	\$1,800	
5025	FICA	138	138	138	FICA FOR OVERTIME
		3,161	1,581	1,581	REQUESTED POSITION - THERAPEUTIC RECREATION ASSISTANT - FICA
		7,523	7,523	7,523	FICA FOR 2 FULL-TIME EMPLOYEES
		9,573	9,573	9,573	FICA FOR PART-TIME
Total	5025	\$20,395	\$18,815	\$18,815	
5030	GRP INSURE	178	178	178	LIFE INSURANCE FOR 2 FULL-TIME EMPLOYEES
		12,396	6,198	6,198	REQUESTED POSITION - THERAPEUTIC RECREATION ASSISTANT - LIFE AND HEALTH INSURANCE
		24,640	24,640	24,640	HEALTH INSURANCE FOR 2 FULL-TIME EMPLOYEES
Total	5030	\$37,214	\$31,016	\$31,016	
5035	RETIRE	232	232	232	RETIREMENT FOR OVERTIME
		5,331	2,665	2,665	REQUESTED POSITION - THERAPEUTIC RECREATION
		12,685	12,685	12,685	RETIREMENT FOR 2 FULL-TIME EMPLOYEES
Total	5035	\$18,248	\$15,582	\$15,582	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602623 WAR MEMORIAL CENTER					
5040	401(K)	90	90	90	401(K) FOR OVERTIME
		2,066	1,033	1,033	REQUESTED POSITION - THERAPEUTIC RECREATION ASSISTANT - 401(K)
		4,917	4,917	4,917	401(K) FOR 2 FULL-TIME EMPLOYEES
Total	5040	\$7,073	\$6,040	\$6,040	
5045	FIT & WELL	720	720	720	GYM REIMBURSEMENTS
Total	5045	\$720	\$720	\$720	
5115	MED LAB SV	750	750	750	EMPLOYEE SCREENINGS
Total	5115	\$750	\$750	\$750	
5120	PRINT SVC	350	350	350	BUSINESS CARDS
		1,000	1,000	1,000	SIGNAGE
Total	5120	\$1,350	\$1,350	\$1,350	
5135	INS OFF SV	3,000	3,000	3,000	YOUNG PROGRAMS/CAMPS - REVENUE
		4,000	4,000	4,000	NEW TEEN, ADULT, SENIOR, AND FAMILY PROGRAMS - REVENUE OFFSET
		4,000	4,000	4,000	SPECIAL PRESENTERS/GUEST INSTRUCTORS
Total	5135	\$11,000	\$11,000	\$11,000	
5145	OTR SVCS	10,000	10,000	10,000	TRAVEL SERVICES FOR ADULT TRIPS - REVENUE OFFSET
		361,126	361,126	361,126	CONTRACTED STAFFING
Total	5145	\$371,126	\$371,126	\$371,126	
5200	JAN SUPPLY	4,000	4,000	4,000	JANITORIAL SUPPLIES
Total	5200	\$4,000	\$4,000	\$4,000	
5205	DUE SUBS	240	240	240	SUBSCRIPTION TO CRICUT ACCESS (DYE CUT MACHINE)
		400	400	400	ONLINE ENRICHMENT/DIGITAL RESOURCES
		1,000	1,000	1,000	CIVIC ORGANIZATION DUES
Total	5205	\$1,640	\$1,640	\$1,640	
5215	OFF SUPPLY	3,000	3,000	3,000	OFFICE SUPPLIES
Total	5215	\$3,000	\$3,000	\$3,000	
5225	SAF SUPPLY	500	500	500	DEHUMIDIFIERS
		800	800	800	PERSONAL PROTECTIVE EQUIPMENT
Total	5225	\$1,300	\$1,300	\$1,300	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602623 WAR MEMORIAL CENTER					
5230	UNIFORMS	500	500	500	UNIFORMS FOR PART-TIME STAFF
		600	600	600	UNIFORMS FOR FULL-TIME STAFF
Total	5230	\$1,100	\$1,100	\$1,100	
5235	PART SUPP	1,000	1,000	1,000	VOLUNTEER PROGRAM SUPPLIES
		1,700	1,700	1,700	SUMMER CAMP AND SPECIALTY PROGRAM SHIRTS
		2,000	2,000	2,000	GARDENING PROGRAM MATERIALS
		2,000	2,000	2,000	SUMMER CAMP SUPPLIES
		3,000	3,000	3,000	ARTS/CRAFT SUPPLIES FOR AFTER SCHOOL/SUMMER CAMP/REVENUE-PRODUCING PROGRAMS
		3,000	3,000	3,000	WAR GENERAL PROGRAMS/SPECIAL EVENT SUPPLIES
		5,000	5,000	5,000	SENIOR PROGRAM SUPPLIES
		5,000	5,000	5,000	SNACKS FOR AFTER SCHOOL/SUMMER CAMP/REVENUE-PRODUCING PROGRAMS
		6,000	6,000	6,000	PRESCHOOL PROGRAM SUPPLIES
		6,000	6,000	6,000	THERAPEUTIC PROGRAM SUPPLIES
		22,000	22,000	22,000	FIELD TRIP ADMISSIONS AND BUS RENTALS - WAR AND THERAPEUTIC
Total	5235	\$56,700	\$56,700	\$56,700	
5265	NON CAP EQ	400	400	400	CRICUT MAKER DIE CUT MACHINE
		1,000	1,000	1,000	BASKETBALL GOAL MODIFICATION (ADA ACCOMMODATION/AFTER SCHOOL USE)
		10,000	10,000	10,000	100 BALLROOM BANQUET CHAIRS FOR RENTALS
Total	5265	\$11,400	\$11,400	\$11,400	
5270	OTR SUPPLY	1,000	1,000	1,000	SEASONAL DECOR
Total	5270	\$1,000	\$1,000	\$1,000	
5300	TRAIN TRAN	1,000	1,000	1,000	NCRPA CONFERENCE X 1 EMPLOYEE
		1,750	1,750	1,750	CONTINUING EDUCATION FOR WAR/THERAPEUTIC STAFF
		1,750	1,750	1,750	STAFF DEVELOPMENT FOR ALL WAR AND THERAPEUTIC STAFF
		2,500	2,500	2,500	CPR/FIRST-AID TRAINING FOR 25 STAFF MEMBERS
		3,000	3,000	3,000	CRTS CERTIFICATION - CERTIFIED RECREATION THERAPY SPECIALIST
Total	5300	\$10,000	\$10,000	\$10,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602623 WAR MEMORIAL CENTER					
5305	UTILITIES	1,000	1,000	1,000	VERIZON WIRELESS
		2,700	2,700	2,700	PHONE STIPEND X 2 EMPLOYEES
		3,500	3,500	3,500	DOMINION ENERGY
		19,000	19,000	19,000	DUKE ENERGY
Total	5305	\$26,200	\$26,200	\$26,200	
5320	R&M EQUIP	1,000	1,000	1,000	QUARTERLY MAINTENANCE OF FLOOR SCRUBBER
		2,500	2,500	2,500	REPAIR AND MAINTENANCE OF EQUIPMENT (ICE MACHINE, ETC)
Total	5320	\$3,500	\$3,500	\$3,500	
5330	POSTAGE	600	600	600	POSTAGE
Total	5330	\$600	\$600	\$600	
5410	RENT EQUIP	1,000	1,000	1,000	MANAGED PRINT SERVICES
		1,800	1,800	1,800	STORAGE UNIT FOR SPECIAL OLYMPICS
		4,000	4,000	4,000	COPIER/PRINTER CHARGES
		5,280	5,280	5,280	DUMPSTER
Total	5410	\$12,080	\$12,080	\$12,080	
5900	XFER TO	6,875	6,875	6,875	FLEET LIFE-CYCLE COSTS
Total	5900	\$6,875	\$6,875	\$6,875	
Total	10602623	\$873,869	\$841,730	\$841,730	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74602623 WAR MEMORIAL CENTER					
5520	VEHICLES	55,000	55,000	55,000	ADDITIONAL VAN FOR CENTER/THERAPEUTIC PROGRAMS
Total	5520	\$55,000	\$55,000	\$55,000	
5545	BLDG IMPR	55,000	30,000	30,000	GOALS AND BLEACHERS - ELECTRONIC CONTROL (PURCHASE GOALS ONLY THIS FY)
		95,000	0	0	PARKING LOT RESURFACING
Total	5545	\$150,000	\$30,000	\$30,000	
Total	74602623	\$205,000	\$85,000	\$85,000	



Selma Burke Center

A \$4.76 million renovation to the Selma Burke Center was completed in December of 2019, making it the newest recreation center in the Parks & Recreation system. The Center offers rentals, afterschool programs, summer camps, and other registered and drop-in programs.

Budget Brief

The approved budget for the Selma Burke Center reflects a 1.23% increase from the approved FY2022-2023 operating budget. The increase is primarily due to normal budget fluctuations.

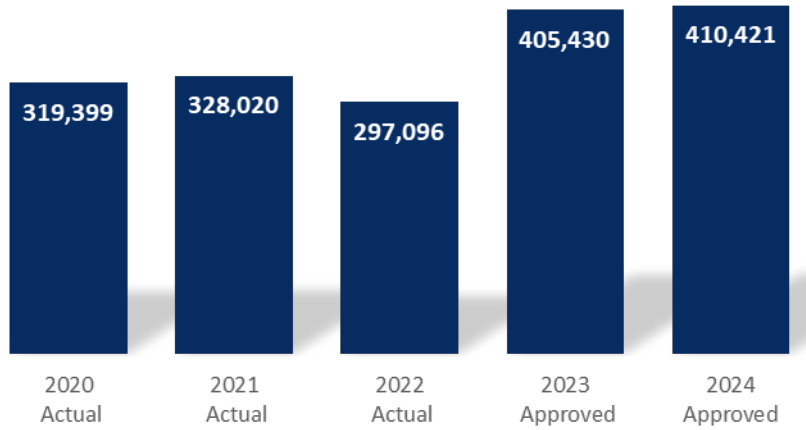
FY 2023-2024 Selma Burke Center Budget Highlights

- Community Programs

Departmental Budget Summary

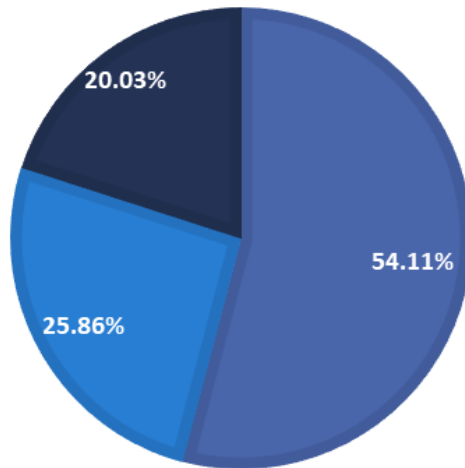
	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Selma Burke Center	\$ 319,399	\$ 328,020	\$ 297,096	\$ 405,430	\$ 410,421	\$ 410,421	\$ 410,421
Full-Time Position Breakdown	2023 Board Approved		2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved	
Recreation Supervisor	1		1	1	1	1	
Recreation Assistant	1		1	1	1	1	
Total Selma Burke	2		2	2	2	2	

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10602625 SELMA BURKE CENTER					
5000	S&W - FT	1,000	1,000	1,000	LONGEVITY PAY FOR 2 FULL-TIME EMPLOYEES
		127,662	127,662	127,662	COMPENSATION FOR 2 FULL-TIME EMPLOYEES
Total	5000	\$128,662	\$128,662	\$128,662	
5010	S&W - TEMP	31,520	31,520	31,520	COMPENSATION FOR 2 PART-TIME EMPLOYEES
Total	5010	\$31,520	\$31,520	\$31,520	
5015	OT	1,000	1,000	1,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$1,000	\$1,000	\$1,000	
5025	FICA	77	77	77	FICA FOR OVERTIME
		2,411	2,411	2,411	FICA FOR PART-TIME
		9,843	9,843	9,843	FICA FOR 2 FULL-TIME EMPLOYEES
Total	5025	\$12,331	\$12,331	\$12,331	
5030	GRP INSURE	232	232	232	LIFE INSURANCE FOR 2 FULL-TIME EMPLOYEES
		24,640	24,640	24,640	HEALTH INSURANCE FOR 2 FULL-TIME EMPLOYEES
Total	5030	\$24,872	\$24,872	\$24,872	
5035	RETIRE	129	129	129	RETIREMENT FOR OVERTIME
		16,597	16,597	16,597	RETIREMENT FOR 2 FULL-TIME EMPLOYEES
Total	5035	\$16,726	\$16,726	\$16,726	
5040	401(K)	50	50	50	401(K) FOR OVERTIME
		6,433	6,433	6,433	401(K) FOR 2 EMPLOYEES
Total	5040	\$6,483	\$6,483	\$6,483	
5045	FIT & WELL	480	480	480	GYM REIMBURSEMENTS
Total	5045	\$480	\$480	\$480	
5115	MED LAB SV	600	600	600	EMPLOYEE SCREENINGS
Total	5115	\$600	\$600	\$600	
5120	PRINT SVC	100	100	100	BUSINESS CARDS
		300	300	300	TEMPORARY SIGNAGE (REPLACEMENTS AND ADDITIONS)
Total	5120	\$400	\$400	\$400	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602625 SELMA BURKE CENTER					
5135	INS OFF SV	4,000	4,000	4,000	ADDITIONAL 80/20 PROGRAMS (CULINARY, SPORTS CLINICS, ETC)
		4,000	4,000	4,000	GENERAL AND SPECIALTY RECREATION PROGRAMS
		8,000	8,000	8,000	SUMMER CAMP AND AFTER SCHOOL CONTRACTED PROGRAMS
Total	5135	\$16,000	\$16,000	\$16,000	
5145	OTR SVCS	89,147	89,147	89,147	CONTRACTED STAFFING
Total	5145	\$89,147	\$89,147	\$89,147	
5200	JAN SUPPLY	6,000	6,000	6,000	JANITORIAL SUPPLIES
Total	5200	\$6,000	\$6,000	\$6,000	
5205	DUE SUBS	500	500	500	ONLINE ENRICHMENT/DIGITAL RESOURCES
Total	5205	\$500	\$500	\$500	
5215	OFF SUPPLY	2,000	2,000	2,000	OFFICE SUPPLIES
Total	5215	\$2,000	\$2,000	\$2,000	
5225	SAF SUPPLY	500	500	500	PERSONAL PROTECTIVE EQUIPMENT
Total	5225	\$500	\$500	\$500	
5230	UNIFORMS	400	400	400	UNIFORMS FOR FULL-TIME STAFF
		1,000	1,000	1,000	UNIFORMS FOR PART-TIME STAFF
Total	5230	\$1,400	\$1,400	\$1,400	
5235	PART SUPP	1,000	1,000	1,000	YOUTH LOUNGE
		1,700	1,700	1,700	SUMMER CAMP AND SPECIALTY PROGRAM SHIRTS
		3,500	3,500	3,500	PRESCHOOL AND TEEN PROGRAM SUPPLIES
		5,000	5,000	5,000	ADULT AND SENIOR PROGRAM SUPPLIES
		5,000	5,000	5,000	CHARTER BUS TRANSPORTATION FOR FIELD TRIPS
		5,000	5,000	5,000	SNACKS FOR AFTER SCHOOL/SUMMER CAMP/REVENUE-PRODUCING PROGRAMS
		6,000	6,000	6,000	SUMMER CAMP AND OUT-OF-SCHOOL FIELD TRIPS
Total	5235	\$27,200	\$27,200	\$27,200	
5265	NON CAP EQ	600	600	600	SMALL TOOLS, SAFETY CONES, ETC
Total	5265	\$600	\$600	\$600	

Department		Department Request	Manager Recommend	Board Approved	Detail
10602625 SELMA BURKE CENTER					
5270	OTR SUPPLY	1,000	1,000	1,000	SEASONAL DECORATIONS, LONG-TERM SIGNAGE
Total	5270	\$1,000	\$1,000	\$1,000	
5300	TRAIN TRAN	600	600	600	NAA CONVENTION X 1 EMPLOYEE
		1,000	1,000	1,000	NCRPA CONFERENCE X 1 EMPLOYEE
		1,200	1,200	1,200	CPR/FIRST-AID TRAINING
		1,200	1,200	1,200	PROFESSIONAL DEVELOPMENT OPPORTUNITIES
Total	5300	\$4,000	\$4,000	\$4,000	
5305	UTILITIES	1,800	1,800	1,800	PHONE STIPEND X 2 EMPLOYEES
		9,000	9,000	9,000	DOMINION ENERGY
		23,000	23,000	23,000	DUKE ENERGY
Total	5305	\$33,800	\$33,800	\$33,800	
5320	R&M EQUIP	1,000	1,000	1,000	GENERAL MAINTENANCE OF CHARIOT MACHINE
		1,000	1,000	1,000	REPAIR OF ONSITE EQUIPMENT (HOOD, REFRIGERATOR, COMMERCIAL STOVE, ICE MAKER)
Total	5320	\$2,000	\$2,000	\$2,000	
5330	POSTAGE	200	200	200	POSTAGE
Total	5330	\$200	\$200	\$200	
5410	RENT EQUIP	600	600	600	MANAGED PRINT SERVICES
		1,200	1,200	1,200	COPIER/PRINTER CHARGES
		1,200	1,200	1,200	DUMPSTER
Total	5410	\$3,000	\$3,000	\$3,000	
Total	10602625	\$410,421	\$410,421	\$410,421	



Arts & Events

The new Arts & Events Division oversees community-wide special events and their marketing for Parks & Recreation and the management of The Charles Mack Citizen Center. Additionally, the Division is responsible for Town programming and rentals at the Mooresville Performing Arts Center (MPAC) located at Mooresville High School.

Budget Brief

Fiscal Year 2024 is the first year of budget for the Arts & Events department. The full-time funded positions were formerly appropriated in the Charles Mack Citizen Center Budget.

FY 2023-2024 Arts & Events Budget Highlights

- Music on Main Outdoor Series
- MPAC Concert Series

Departmental Budget Summary

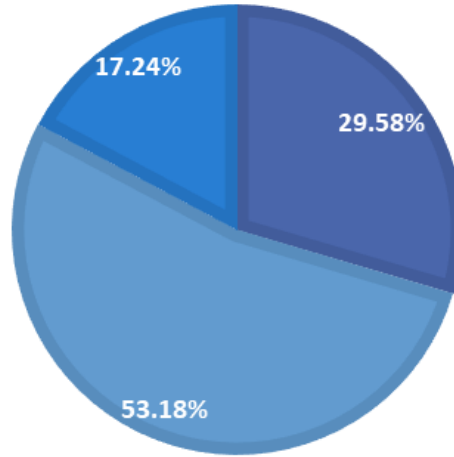
The Arts & Events Department was previously part of the Charles Mack Citizen Center budget. The recommendation for first year operations is \$1,170,475.

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Arts & Events	\$ -	\$ -	\$ -	\$ -	\$ 1,188,600	\$ 1,170,475	\$ 1,170,475

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Arts & Events Manager	0	1	1	1	1
Arts & Events Coordinator	0	2	2	2	2
Total Arts & Events	0	3	3	3	3

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10603000 ARTS & EVENTS					
5000	S&W - FT	750	750	750	LONGEVITY FOR 3 FULL-TIME EMPLOYEES
		190,627	190,627	190,627	COMPENSATION FOR 3 FULL-TIME EMPLOYEES
Total	5000	\$191,377	\$191,377	\$191,377	
5010	S&W - TEMP	60,000	60,000	60,000	COMPENSATION FOR 3 PART-TIME EMPLOYEES
Total	5010	\$60,000	\$60,000	\$60,000	
5015	OT	3,000	3,000	3,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$3,000	\$3,000	\$3,000	
5025	FICA	230	230	230	FICA FOR OVERTIME
		4,590	4,590	4,590	FICA FOR PART-TIME
		14,640	14,640	14,640	FICA FOR 3 FULL-TIME EMPLOYEES
Total	5025	\$19,460	\$19,460	\$19,460	
5030	GRP INSURE	344	344	344	LIFE INSURANCE FOR 3 FULL-TIME EMPLOYEES
		36,960	36,960	36,960	HEALTH INSURANCE FOR 3 FULL-TIME EMPLOYEES
Total	5030	\$37,304	\$37,304	\$37,304	
5035	RETIRE	387	387	387	RETIREMENT FOR OVERTIME
		24,688	24,688	24,688	RETIREMENT FOR 3 FULL-TIME EMPLOYEES
Total	5035	\$25,075	\$25,075	\$25,075	
5040	401(K)	150	150	150	401(K) FOR OVERTIME
		9,569	9,569	9,569	401(K) FOR 3 FULL-TIME EMPLOYEES
Total	5040	\$9,719	\$9,719	\$9,719	
5045	FIT & WELL	240	240	240	GYM REIMBURSEMENTS
Total	5045	\$240	\$240	\$240	
5115	MED LAB SV	600	600	600	EMPLOYEE SCREENINGS
Total	5115	\$600	\$600	\$600	

Department		Department Request	Manager Recommend	Board Approved	Detail
10603000 ARTS & EVENTS					
5120	PRINT SVC	2,000	2,000	2,000	MPAC - SIGNAGE FOR EVENTS
		5,000	5,000	5,000	MPAC - POSTERS, FLYERS, MARKETING MATERIALS, ETC
		7,000	7,000	7,000	MARKETING MATERIALS FOR INDOOR & OUTDOOR SERIES AND EVENTS (PROMOTIONAL MATERIALS, POSTERS, FLYERS, ETC)
		12,000	12,000	12,000	BANNERS, SIGNS, DECALS FOR SPECIAL EVENTS
		15,000	15,000	15,000	150TH ANNIVERSARY SIGNATURE EVENTS
Total	5120	\$41,000	\$41,000	\$41,000	
5125	BANK SVC	4,000	4,000	4,000	SQUARE BANKING SERVICES
Total	5125	\$4,000	\$4,000	\$4,000	
5145	OTR SVCS	1,000	1,000	1,000	MPAC - LICENSING FEES
		1,200	1,200	1,200	WORKING FINGERS CRAFT SHOW - ACOUSTIC MUSICIAN AND CARICATURE ARTIST
		5,000	5,000	5,000	INDOOR MOVIE SERIES (LICENSING FEES)
		5,000	5,000	5,000	SPRING EVENT
		7,000	0	0	GREAT AMERICAN CAMP OUT
		8,000	8,000	8,000	PROFESSIONAL CHRISTMAS TREE WRAPPING - LIBERTY PARK
		12,000	12,000	12,000	MOORESVILLE FESTIVAL - STAGE/PRODUCTION
		12,000	12,000	12,000	OUTDOOR MOVIE NIGHT SCREEN AND LICENSING FEES
		25,000	25,000	25,000	2024 SIGNATURE EVENT
		25,000	25,000	25,000	CHRISTMAS EVENT (150TH)
		62,750	62,750	62,750	CONTRACTED STAFFING
		100,000	100,000	100,000	INDOOR CONCERT SERIES & COMEDY
		100,000	100,000	100,000	MUSIC ON MAIN OUTDOOR SERIES
		100,000	100,000	100,000	150th CELEBRATION
		120,000	120,000	120,000	MPAC - CONCERT ENTERTAINMENT (HOSPITALITY, HOTEL, AND TRANSPORTATION)
Total	5145	\$583,950	\$576,950	\$576,950	

Department		Department Request	Manager Recommend	Board Approved	Detail
10603000 ARTS & EVENTS					
5205	DUE SUBS	250	250	250	NCPC MEMBERSHIP
		300	300	300	APAP MEMBERSHIP
		400	400	400	EXCHANGE CLUB
		500	500	500	IAVM MEMBERSHIP
		700	700	700	VISIT CHARLOTTE
		1,500	1,500	1,500	ASCAP/SESAC/BMI MUSIC DUES
		2,000	2,000	2,000	MPLC LICENSE
Total	5205	\$5,650	\$5,650	\$5,650	
5210	VEH SUPPLY	1,500	1,500	1,500	FUEL
Total	5210	\$1,500	\$1,500	\$1,500	
5215	OFF SUPPLY	5,000	5,000	5,000	OFFICE SUPPLIES
Total	5215	\$5,000	\$5,000	\$5,000	
5225	SAF SUPPLY	1,000	1,000	1,000	EVENT SAFETY EQUIPMENT
Total	5225	\$1,000	\$1,000	\$1,000	
5230	UNIFORMS	1,000	1,000	1,000	UNIFORMS FOR PERFORMING ARTS
		1,500	1,500	1,500	PART-TIME STAFF
		3,200	3,200	3,200	UNIFORMS FOR FULL-TIME STAFF
					SPECIAL EVENT T-SHIRTS FOR
					STAFF/VOLUNTEERS
Total	5230	\$5,700	\$5,700	\$5,700	
5235	PART SUPP	500	500	500	JULY 4TH EVENT SUPPLIES
		1,200	1,200	1,200	CHRISTMAS TREE ORNAMENTS JFM
		1,500	1,500	1,500	PARK
		2,000	2,000	2,000	MOVIE NIGHT SUPPLIES
		4,000	4,000	4,000	(SPRING/FALL)
		5,000	0	0	WORKING FINGERS CRAFT SHOW
		8,000	8,000	8,000	SUPPLIES
		12,000	12,000	12,000	DOWNTOWN CHRISTMAS AT CMCC
		13,000	13,000	13,000	GREAT AMERICAN CAMP OUT
		14,000	14,000	14,000	SUPPLIES
		50,000	50,000	50,000	SPRING EVENT SUPPLIES
Total	5235	\$111,200	\$106,200	\$106,200	CHRISTMAS EVENT - DECOR,
5265	NON CAP EQ	4,000	4,000	4,000	PROPANE, ETC
Total	5265	\$4,000	\$4,000	\$4,000	SIGNATURE EVENT PARTICIPANT
					SUPPLIES
					MOORESVILLE FESTIVAL SUPPLIES
					150TH CELEBRATION
					TICKET SCANNERS

Department		Department Request	Manager Recommend	Board Approved	Detail
10603000 ARTS & EVENTS					
5270	OTR SUPPLY	2,000	2,000	2,000	RADIOS
		2,700	2,700	2,700	CORDLESS UPLIGHTS
		3,000	3,000	3,000	CHRISTMAS PARADE FLOAT DECORATIONS
		10,000	10,000	10,000	CHRISTMAS DECOR AT JFM PARK TREE EXTENSION
Total	5270	\$17,700	\$17,700	\$17,700	
5300	TRAIN TRAN	2,000	2,000	2,000	IAVM
		2,000	2,000	2,000	NCPC ARTSMARKET
		2,500	2,500	2,500	APAP
		3,200	3,200	3,200	EVENT PLANNER, CROWD MANAGEMENT TRAINING
Total	5300	\$9,700	\$9,700	\$9,700	
5305	UTILITIES	1,800	1,800	1,800	IPAD DATA CHARGES
		3,600	3,600	3,600	PHONE STIPEND X 4 EMPLOYEES
Total	5305	\$5,400	\$5,400	\$5,400	
5325	ADVERTISE	600	600	600	JOB POSTINGS (INDEED)
		1,500	1,500	1,500	WEBSITE
		4,000	4,000	4,000	OTHER ADVERTISING
		5,000	5,000	5,000	MPAC - ADVERTISING
		6,000	6,000	6,000	DIGITAL ADVERTISING (SOCIAL MEDIA, SEO, PPC, ETC)
		7,000	7,000	7,000	PRINT ADVERTISING
Total	5325	\$24,100	\$24,100	\$24,100	
5330	POSTAGE	200	200	200	POSTAGE
Total	5330	\$200	\$200	\$200	
5410	RENT EQUIP	3,000	3,000	3,000	EVENT RENTALS (TENTS, GENERATORS, ETC)
		3,600	3,600	3,600	STORAGE UNIT
		9,000	9,000	9,000	SANICAN RENTAL FOR EVENTS
Total	5410	\$15,600	\$15,600	\$15,600	
5900	XFER TO	6,125	0	0	FLEET LIFE-CYCLE COSTS
Total	5900	\$6,125	\$0	\$0	
Total	10603000	\$1,188,600	\$1,170,475	\$1,170,475	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74603000 RECREATION ARTS & EVENTS					
5520	VEHICLES	49,000	0	0	NEW VEHICLE
Total	5520	\$49,000	\$0	\$0	
5525	OTR EQUIP	10,000	0	0	GENERATOR
Total	5525	\$10,000	\$0	\$0	
Total	74603000	\$59,000	\$0	\$0	



Special Facilities/Programs

Special Facilities leads community outreach efforts within Parks & Recreation. Oversight includes community event permitting, the *Destination Recreation* mobile unit, administration of the War Memorial pool, administration of the newly renovated Mooresville Skate Park, and management of the Liberty Park interactive fountain and Mooresville Market at Liberty Park.

Budget Brief

The approved budget for the Special Facilities Department reflects a 211.41% increase from the approved FY2022-2023 operating budget. The increase is due to the movement of full-time positions which were previously appropriated in other recreation departments.

FY 2023-2024 Special Facilities/Programs Budget Highlights

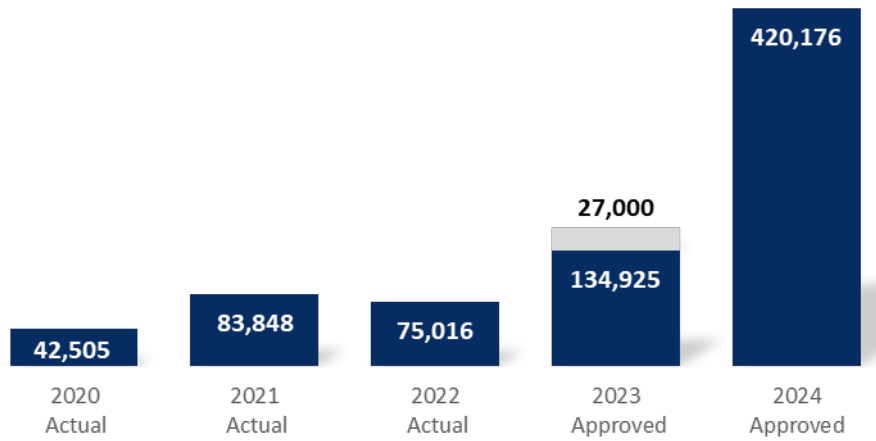
- Administration of Recreation Special Facilities

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Special Facilities/Programs	\$ 42,505	\$ 83,848	\$ 75,016	\$ 134,925	\$ 444,445	\$ 420,176	\$ 420,176

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Community Outreach Supervisor	0	1	1	1	1
Community Outreach Assistant	0	1	1	1	1
Total Special Facilities	0	2	2	2	2

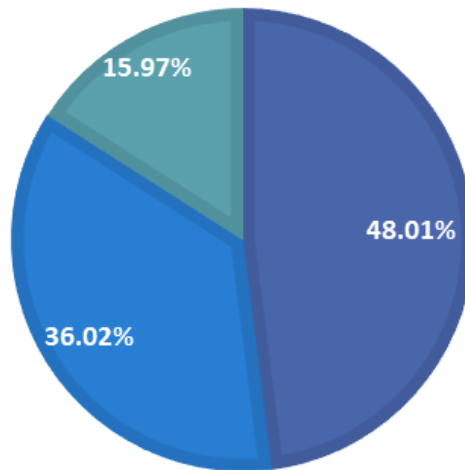
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund. Skate Park Management, Liberty Park Management and Mooresville Market Management began moving into Special Facilities during the 2023 year.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10604000 SPECIAL FACIL/PROGRAMS					
5000	S&W - FT	250	250	250	LONGEVITY FOR 2 FULL-TIME EMPLOYEES
		92,672	92,672	92,672	COMPENSATION FOR 2 FULL-TIME EMPLOYEES
Total	5000	\$92,922	\$92,922	\$92,922	
5010	S&W - TEMP	53,820	53,820	53,820	COMPENSATION FOR 3 PART-TIME EMPLOYEES
Total	5010	\$53,820	\$53,820	\$53,820	
5015	OT	150	150	150	OVERTIME COMPENSATION FOR PART-TIME SUMMER STAFF (1)
		300	300	300	OVERTIME COMPENSATION FOR SPECIALTY STAFF (2)
		1,000	1,000	1,000	OVERTIME COMPENSATION FOR FULL-TIME STAFF (2)
Total	5015	\$1,450	\$1,450	\$1,450	
5025	FICA	111	111	111	FICA FOR OVERTIME
		4,117	4,117	4,117	FICA FOR PART-TIME
		7,109	7,109	7,109	FICA FOR 2 FULL-TIME EMPLOYEES
Total	5025	\$11,337	\$11,337	\$11,337	
5030	GRP INSURE	169	169	169	LIFE INSURANCE FOR 2 FULL-TIME EMPLOYEES
		24,640	24,640	24,640	HEALTH INSURANCE FOR 2 FULL-TIME EMPLOYEES
Total	5030	\$24,809	\$24,809	\$24,809	
5035	RETIRE	187	187	187	RETIREMENT FOR OVERTIME
		11,987	11,987	11,987	RETIREMENT FOR 2 FULL-TIME EMPLOYEES
Total	5035	\$12,174	\$12,174	\$12,174	
5040	401(K)	73	73	73	401(K) FOR OVERTIME
		4,646	4,646	4,646	401(K) FOR 2 FULL-TIME EMPLOYEES
Total	5040	\$4,719	\$4,719	\$4,719	
5045	FIT & WELL	480	480	480	GYM REIMBURSEMENTS
Total	5045	\$480	\$480	\$480	
5115	MED LAB SV	400	400	400	DRUG SCREENS X 3
Total	5115	\$400	\$400	\$400	

Department		Department Request	Manager Recommend	Board Approved	Detail
10604000 SPECIAL FACIL/PROGRAMS					
5120	PRINT SVC	300	300	300	PRINTING
		400	400	400	BUSINESS CARDS
		500	500	500	DESTINATION RECREATION SIGNAGE
		2,500	2,500	2,500	COMMUNITY EVENT SIGNAGE
Total	5120	\$3,700	\$3,700	\$3,700	
5135	INS OFF SV	1,000	1,000	1,000	TYNKER CODING FEES
		2,000	2,000	2,000	CAMP
		2,000	2,000	2,000	INSTRUCTORS - JACKIE - REVENUE
		2,000	2,000	2,000	FITNESS TRAIL INSTRUCTORS
		3,000	3,000	3,000	SKATE PARK DEMONSTRATION
		3,000	3,000	3,000	LIFEGUARD FEES FOR FITNESS CLASSES
		3,000	3,000	3,000	LIFEGUARD FEES FOR RENTALS
		25,000	25,000	25,000	CONTRACTED STAFFING - SWIM INSTRUCTORS
Total	5135	\$38,000	\$38,000	\$38,000	
5145	OTR SVCS	1,500	1,500	1,500	ADDITIONAL LIFEGUARD FEES FOR IN-HOUSE EVENTS
		1,500	1,500	1,500	POOL COVER REMOVAL/INSTALLATION
		1,500	1,500	1,500	POOL HOUSE WINTERIZING
		3,500	3,500	3,500	MRU BRANDING - VAN
		5,000	5,000	5,000	COMMUNITY EVENTS - DJ, SPRAY ARTIST, CHALK CARICATURE ARTIST
		5,000	5,000	5,000	SPLASHPAD CHEMICAL CONTRACTED ASSISTANCE
		6,510	6,510	6,510	CONTRACTED STAFFING - PART-TIME SUMMER/EVENT STAFF
		21,024	13,755	13,755	CONTRACTED STAFFING - POOL MANAGER
		71,000	71,000	71,000	POOL MANAGEMENT CONTRACT
Total	5145	\$116,534	\$109,265	\$109,265	
5200	JAN SUPPLY	1,000	1,000	1,000	JANITORIAL SUPPLIES - POOL
		1,500	1,500	1,500	EMERGENCY POOL CHEMICALS
		4,000	4,000	4,000	SPLASHPAD CHEMICALS
Total	5200	\$6,500	\$6,500	\$6,500	
5205	DUE SUBS	150	150	150	ART/NATURE PUBLICATIONS
		350	350	350	POOL PERMIT
		350	350	350	SPLASHPAD PERMIT
Total	5205	\$850	\$850	\$850	

Department		Department Request	Manager Recommend	Board Approved	Detail
10604000 SPECIAL FACIL/PROGRAMS					
5215	OFF SUPPLY	200	200	200	OFFICE SUPPLIES - POOL
		300	300	300	OFFICE SUPPLIES
Total	5215	\$500	\$500	\$500	
5225	SAF SUPPLY	300	300	300	PERSONAL PROTECTIVE EQUIPMENT - POOL
		800	800	800	RESCUE EQUIPMENT - POOL
Total	5225	\$1,100	\$1,100	\$1,100	
5230	UNIFORMS	200	200	200	UNIFORMS FOR PART-TIME STAFF (2)
		300	300	300	UNIFORMS FOR GATE ATTENDANTS
		300	300	300	UNIFORMS FOR SPECIALTY STAFF (2)
		400	400	400	UNIFORMS FOR FULL-TIME STAFF
Total	5230	\$1,200	\$1,200	\$1,200	
5235	PART SUPP	500	500	500	FITNESS PROGRAM SUPPLIES
		500	500	500	WRISTBANDS
		750	750	750	SUPPLIES FOR SWIM PROGRAMS
		1,500	1,500	1,500	MRU EQUIPMENT
		2,000	2,000	2,000	COMMUNITY EVENT SUPPLIES (GIVEAWAYS, CRAFTS, COOKOUT, VOLUNTEER)
		2,000	2,000	2,000	COMMUNITY GARDEN (ADDITIONAL BEDS, FENCING)
		2,000	2,000	2,000	FARMERS MARKET SUPPLIES
		2,000	2,000	2,000	GARDENING PROGRAM SUPPLIES
		2,000	2,000	2,000	PARKING DAY (FENCES, TURF, ETC)
		3,000	3,000	3,000	BOOK TRAIL UPKEEP AND ADD SECOND TRAIL
		3,000	3,000	3,000	DESTINATION RECREATION PASSPORTS
		4,000	4,000	4,000	MRU SUPPLIES (DR & POPUPS)
		5,000	5,000	5,000	ART AND NATURE PROGRAM SUPPLIES
Total	5235	\$28,250	\$28,250	\$28,250	
5265	NON CAP EQ	2,500	2,500	2,500	AWNING FOR MRU
		2,500	2,500	2,500	EAGLE SCOUT PROJECT ASSISTANCE
		8,000	0	0	POOL LOUNGE CHAIRS
		9,000	0	0	POOL LOUNGE PICNIC TABLES
Total	5265	\$22,000	\$5,000	\$5,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10604000 SPECIAL FACIL/PROGRAMS					
5270	OTR SUPPLY	300	300	300	WATER TESTING KITS
		500	500	500	POOL SIGNAGE
		1,000	1,000	1,000	POOL CLEANING SUPPLIES (BRUSHES, BLOCKS, POLES, NETS, SKIMMERS, ETC)
		1,500	1,500	1,500	DEPTH MARKERS/TILES
Total	5270	\$3,300	\$3,300	\$3,300	
5300	TRAIN TRAN	500	500	500	CERTIFIED POOL OPERATOR X 1 EMPLOYEE
		1,000	1,000	1,000	ART AND NATURE STAFF
		2,000	2,000	2,000	NCRPA CONFERENCE X 2 EMPLOYEES
		2,500	2,500	2,500	CONTINUING EDUCATION CLASSES/CONFERENCES
Total	5300	\$6,000	\$6,000	\$6,000	
5305	UTILITIES	1,200	1,200	1,200	IPAD DATA CHARGES
		3,600	3,600	3,600	PHONE STIPEND X 4 EMPLOYEES
Total	5305	\$4,800	\$4,800	\$4,800	
5310	R&M BLD/ST	2,500	2,500	2,500	DECK/CONCRETE REPAIRS
Total	5310	\$2,500	\$2,500	\$2,500	
5320	R&M EQUIP	7,000	7,000	7,000	PUMP REPAIRS/MAINTENANCE
Total	5320	\$7,000	\$7,000	\$7,000	
5330	POSTAGE	100	100	100	POSTAGE
Total	5330	\$100	\$100	\$100	
Total	10604000	\$444,445	\$420,176	\$420,176	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74604000 RECREATION SPECIAL PROGRAMS					
5525	OTR EQUIP	7,000	0	0	ROAMING POOL VACUUM
Total	5525	\$7,000	\$0	\$0	
Total	74604000	\$7,000	\$0	\$0	



Golf Operations

The Golf Division oversees the administration of the Mooresville Golf Club (MGC), a full-service municipal course offering rounds, programs, a driving range, lessons, and tournaments.

Budget Brief

The approved budget for Golf Operations reflects a 13.01% increase from the approved FY2022-2023 operating budget. The increase is primarily due to increase in overall operating expenses.

FY 2023-2024 Golf Operations Budget Highlights

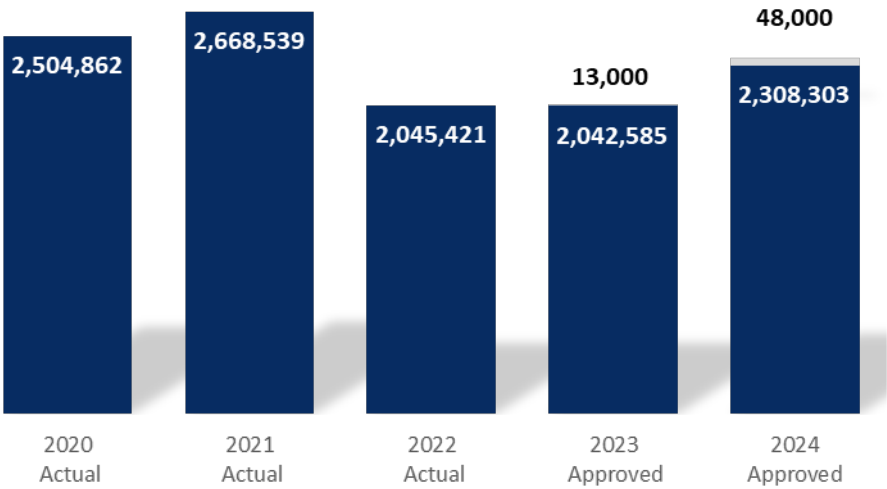
- Capital – John Deere Replacement Tractor
- Capital - Buffalo Blower

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Golf Operations	\$ 2,504,862	\$ 2,668,539	\$ 2,045,421	\$ 2,042,585	\$ 2,293,303	\$ 2,308,303	\$ 2,308,303

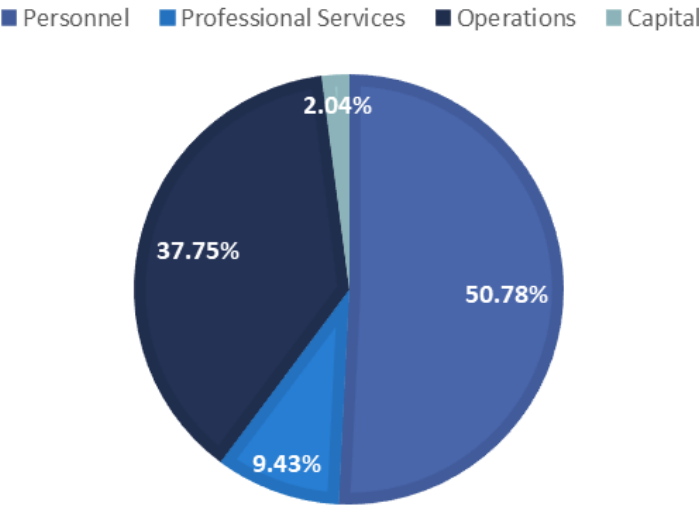
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Golf Course Manager	1	1	1	1	1
Head PGA Professional	1	1	1	1	1
Assistant Golf Professional	2	2	2	2	2
Golf Course Superintendent	1	1	1	1	1
Golf Crew Leader	1	1	1	1	1
Golf Technician III	2	2	2	2	2
Golf Technician II	3	3	3	3	3
Golf Mechanic	1	1	1	1	1
Total Golf Operations	12	12	12	12	12

FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY



Department		Department Request	Manager Recommend	Board Approved	Detail
10620000 GOLF OPERATIONS					
5000	S&W - FT	7,500	7,500	7,500	LONGEVITY FOR 12 FULL-TIME EMPLOYEES
		658,090	658,090	658,090	COMPENSATION FOR 12 FULL-TIME EMPLOYEES
Total	5000	\$665,590	\$665,590	\$665,590	
5010	S&W - TEMP	7,500	7,500	7,500	COMPENSATION FOR 2 PART-TIME EMPLOYEES, JUNIOR GOLF PROGRAM
		172,550	172,550	172,550	COMPENSATION FOR PART-TIME EMPLOYEES
Total	5010	\$180,050	\$180,050	\$180,050	
5015	OT	14,000	14,000	14,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$14,000	\$14,000	\$14,000	
5025	FICA	1,071	1,071	1,071	FICA FOR OVERTIME
		13,774	13,774	13,774	FICA FOR PART-TIME AND JUNIOR GOLF EMPLOYEES
		50,918	50,918	50,918	FICA FOR 12 FULL-TIME POSITIONS
Total	5025	\$65,763	\$65,763	\$65,763	
5030	GRP INSURE	1,197	1,197	1,197	LIFE INSURANCE FOR 12 FULL-TIME EMPLOYEES
		147,840	147,840	147,840	HEALTH INSURANCE FOR 12 FULL-TIME EMPLOYEES
Total	5030	\$149,037	\$149,037	\$149,037	
5035	RETIRE	1,806	1,806	1,806	RETIREMENT FOR OVERTIME
		85,861	85,861	85,861	RETIREMENT FOR 12 FULL-TIME EMPLOYEES
Total	5035	\$87,667	\$87,667	\$87,667	
5040	401(K)	700	700	700	401(K) FOR OVERTIME
		33,280	33,280	33,280	401(K) FOR 12 FULL-TIME EMPLOYEES
Total	5040	\$33,980	\$33,980	\$33,980	
5045	FIT & WELL	480	480	480	GYM REIMBURSEMENTS
Total	5045	\$480	\$480	\$480	
5115	MED LAB SV	400	400	400	EMPLOYEE SCREENINGS
Total	5115	\$400	\$400	\$400	
5120	PRINT SVC	400	400	400	BUSINESS CARDS
Total	5120	\$400	\$400	\$400	

Department		Department Request	Manager Recommend	Board Approved	Detail
10620000 GOLF OPERATIONS					
5125	BANK SVC	48,000	48,000	48,000	MERCHANT FEES - MONTHLY CREDIT CARD CHARGES
Total	5125	\$48,000	\$48,000	\$48,000	
5145	OTR SVCS	2,250	2,250	2,250	DOG FOOD AND SHOTS FOR CHIEF
		4,000	4,000	4,000	PUMP HOUSE MAINTENANCE (1 & 2)
		9,000	9,000	9,000	USGA HANDICAP FEES FOR MEMBERS AND GUESTS
		10,000	10,000	10,000	TREE REMOVAL THROUGHOUT GOLF COURSE
		25,000	25,000	25,000	CONTRACTED STAFFING - GOLF OPERATIONS
		123,186	123,186	123,186	CONTRACTED STAFFING - GOLF COURSE MAINTENANCE
Total	5145	\$173,436	\$173,436	\$173,436	
5200	JAN SUPPLY	3,000	3,000	3,000	JANITORIAL SUPPLIES
Total	5200	\$3,000	\$3,000	\$3,000	
5205	DUE SUBS	150	150	150	ANNUAL MERCHANT FEE
		150	150	150	USGA ANNUAL MEMBERSHIP
		400	400	400	CAROLINAS GOLF ASSOCIATION MEMBERSHIP
		425	425	425	NORTH CAROLINA AND IREDELL COUNTY ALCOHOL PERMITS
		500	500	500	PGA DUES X 1 EMPLOYEE
		1,000	1,000	1,000	BONUS FOR PGA CERTIFICATION X 2 ASSISTANTS
		1,000	1,000	1,000	NATIONAL SUPERINTENDENT ASSOCIATION AND MECHANIC ASSOCIATION
		3,600	3,600	3,600	GOLF GENIUS LIVE SCORING ANNUAL FEES
Total	5205	\$7,225	\$7,225	\$7,225	
5210	VEH SUPPLY	30,000	30,000	30,000	UNLEADED AND DIESEL GAS FOR GOLF COURSE EQUIPMENT
Total	5210	\$30,000	\$30,000	\$30,000	
5215	OFF SUPPLY	600	600	600	RECEIPT/REGISTER PAPER FOR PRO SHOP
		1,000	1,000	1,000	BOXES OF PENCILS WITH GOLF COURSE LOGO
		1,200	1,200	1,200	OFFICE SUPPLIES
		2,000	2,000	2,000	TOURNAMENT SUPPLIES
Total	5215	\$4,800	\$4,800	\$4,800	

Department		Department Request	Manager Recommend	Board Approved	Detail
10620000 GOLF OPERATIONS					
5220	PURCH RES	130,000	130,000	130,000	STOCK PRO SHOP MERCHANDISE FOR RESALE
5220	PURCH RES	40,000	40,000	40,000	SPECIAL ORDERS FOR CUSTOMERS
Total	5220	\$170,000	\$170,000	\$170,000	
5225	SAF SUPPLY	1,000	1,000	1,000	OSHA INSPECTIONS
		3,000	3,000	3,000	BOOTS, GLOVES, SPRAY UNITS FOR MAINTENANCE STAFF
Total	5225	\$4,000	\$4,000	\$4,000	
5230	UNIFORMS	2,300	2,300	2,300	UNIFORMS FOR PART-TIME STAFF
		3,400	3,400	3,400	UNIFORMS FOR FULL-TIME STAFF
Total	5230	\$5,700	\$5,700	\$5,700	
5235	PART SUPP	5,000	5,000	5,000	TROPHIES/PLAQUES FOR MEMBER TOURNAMENTS
		20,000	20,000	20,000	GIFTS FOR MEMBER TOURNAMENTS
		20,000	20,000	20,000	MGC JUNIOR GOLF PROGRAM EXPENSES
		35,000	35,000	35,000	FOOD AND BEVERAGE FOR MEMBER TOURNAMENTS
Total	5235	\$80,000	\$80,000	\$80,000	
5265	NON CAP EQ	1,000	1,000	1,000	CIGARETTE RECEPTACLES (2)
		3,297	3,297	3,297	ONE LOUNGE SET FOR THE TURN
		3,500	3,500	3,500	BLOWERS, WEED EATERS, EDGERS, AND TRIMMERS
		7,700	7,700	7,700	TABLES (5) AND CHAIRS (20) FOR THE TAVERN PATIO
Total	5265	\$15,497	\$15,497	\$15,497	

Department		Department Request	Manager Recommend	Board Approved	Detail
10620000 GOLF OPERATIONS					
5270	OTR SUPPLY	2,000	2,000	2,000	NEW TRASH CANS FOR GOLF COURSE
		3,000	3,000	3,000	GREEN SAND FOR DIVOT REPAIRS
		6,500	6,500	6,500	NEW RAKES FOR GOLF COURSE
		10,000	10,000	10,000	COURSE SUPPLIES (FLAGS, CUPS, FLAGSTICKS, ETC)
		10,000	10,000	10,000	LANDSCAPING THROUGHOUT THE GOLF COURSE
		10,000	10,000	10,000	SUPPLIES FOR WINTER REPAIRS/SPRIGGING REPAIRS
		19,000	19,000	19,000	NEW RANGE MAT FOR DRIVING RANGE
		23,000	23,000	23,000	RANGE SUPPLIES (RANGE BALLS, BUCKETS, ETC)
		180,000	180,000	180,000	FERTILIZER, CHEMICALS, SAND, MULCH, PINE STRAW, PAINT, SOD, PESTICIDES, NEMATODE CONTROL, ETC
Total	5270	\$263,500	\$263,500	\$263,500	
5300	TRAIN TRAN	2,500	2,500	2,500	PGA SHOW EVENT X 2 EMPLOYEES
		3,000	3,000	3,000	GOLF COURSE MAINTENANCE STAFF TRAININGS
Total	5300	\$5,500	\$5,500	\$5,500	
5305	UTILITIES	600	600	600	VERIZON WIRELESS (IPAD CHARGES)
		2,200	2,200	2,200	TDS
		5,400	5,400	5,400	PHONE STIPEND X 6 EMPLOYEES
		10,000	10,000	10,000	DUKE ENERGY FOR PS SHOP
		12,000	12,000	12,000	DOMINION ENERGY
		64,000	64,000	64,000	DUKE ENERGY
Total	5305	\$94,200	\$94,200	\$94,200	
5315	R&M VEH	500	500	500	TOWN VEHICLE MAINTENANCE
		3,160	3,160	3,160	ANNUAL MAINTENANCE ON GOLF CART FLEET AND TEMPO WALK UNITS
		7,500	7,500	7,500	GOLF CART PARTS AND REPAIRS
Total	5315	\$11,160	\$11,160	\$11,160	
5320	R&M EQUIP	35,000	50,000	50,000	GOLF COURSE EQUIPMENT REPAIRS (REELS, BED KNIVES, ETC)
Total	5320	\$35,000	\$50,000	\$50,000	
5325	ADVERTISE	600	600	600	SPONSORSHIP
Total	5325	\$600	\$600	\$600	

Department		Department Request	Manager Recommend	Board Approved	Detail
10620000 GOLF OPERATIONS					
5330	POSTAGE	500	500	500	POSTAGE (STAMPS, CLUB RETURNS, AND MEMBER BILLING)
Total	5330	\$500	\$500	\$500	
5410	RENT EQUIP	500	500	500	MANAGED PRINT SERVICES
		1,600	1,600	1,600	EQUIPMENT RENTAL FOR GOLF
		2,500	2,500	2,500	COURSE MAINTENANCE
		5,000	5,000	5,000	COPIER/PRINTER CHARGES
		6,500	6,500	6,500	PROPERTY TAXES FOR GOLF CART FLEET
		35,424	35,424	35,424	DUMPSTER FOR CLUBHOUSE AND MAINTENANCE BUILDING
		92,294	92,294	92,294	GOLF CART GPS SYSTEM ANNUAL FEES
Total	5410	\$143,818	\$143,818	\$143,818	GOLF CART FLEET ANNUAL FEES
Total	10620000	\$2,293,303	\$2,308,303	\$2,308,303	

GENERAL CAPITAL INVESTMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
74620000 GOLF OPERATIONS					
5525	OTR EQUIP	10,000	10,000	10,000	BUFFALO BLOWER - SCORED 16
		16,000	0	0	TORO WORKMAN - SCORED 15
		38,000	38,000	38,000	JOHN DEERE 5067E TRACTOR REPLACEMENT - SCORED 16
		46,000	0	0	JOHN DEERE 2400B TRI-PLEX GREENS MOWER - SCORED 15
		46,000	0	0	JOHN DEERE 2400B TRI-PLEX GREENS MOWER - SCORED 15 SECOND ASSET
		95,000	0	0	ROUGH MOWER - SCORED 15
Total	5525	\$251,000	\$48,000	\$48,000	
Total	74620000	\$251,000	\$48,000	\$48,000	

Library

The Library Department oversees the operations of the Mooresville Public Library. The Mooresville Public Library is partially funded by Iredell County, as the Library serves the southern portion of Iredell County.

Budget Brief

The approved budget for the Library Department reflects 4.88% increase from the approved FY2022-2023 operating budget. The increase is primarily due to non-capital equipment increase and increased investment in digital resources.

FY 2023-2024 Library Budget Highlights

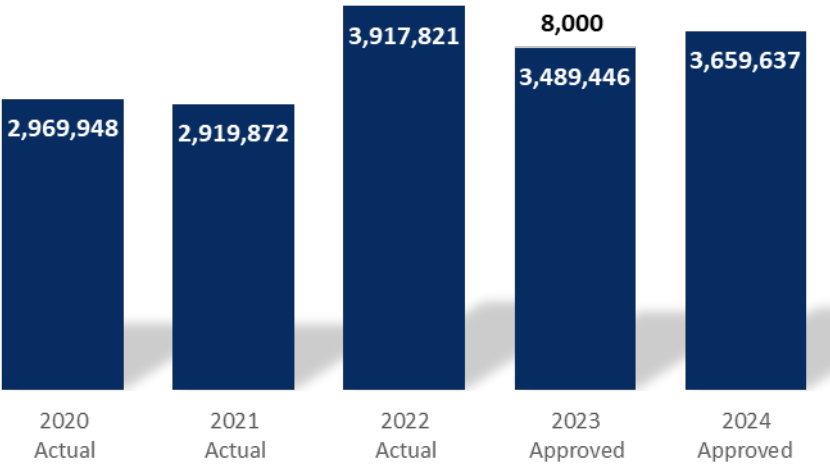
- Digital Resources
- Author Series

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Library Administration	\$ 2,969,948	\$ 2,919,872	\$ 3,917,821	\$ 3,489,446	\$ 3,879,782	\$ 3,659,637	\$ 3,659,637

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Library Director	1	1	1	1	1
Assistant Library Director	1	1	1	1	1
Branch Manager (West Side)	1	1	1	1	1
Administrative Assistant	1	1	1	1	1
Staff Librarian	5	3	3	3	3
Staff Librarian, Lead	0	1	1	1	1
Librarian Trainee	0	1	1	1	1
Cataloging Specialist I	1	1	1	1	1
Cataloging Specialist II	1	1	1	1	1
Circulation Services Supervisor	1	1	1	1	1
Library Services Manager	2	2	2	2	2
Library Services Specialist	3	5	5	5	5
Library Assistant	1	1	1	1	1
Library Associates	11	9	9	9	9
Total Library Administration	29	29	29	29	29

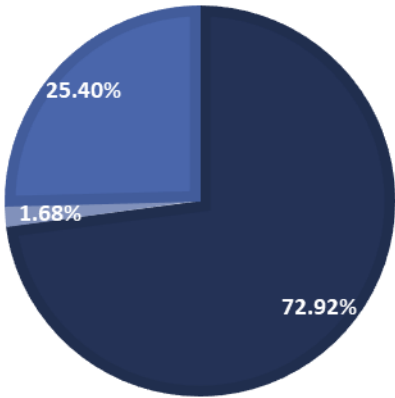
FIVE YEAR BUDGET HISTORY



Note: Beginning in Fiscal Year 2022 Debt and Capital Outlay are budgeted in the Capital Investment Fund.

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations



Department		Department Request	Manager Recommend	Board Approved	Detail
10640000 LIBRARY					
5000	S&W - FT	13,500	13,500	13,500	LONGEVITY FOR 29 FULL-TIME EMPLOYEES
		1,571,065	1,571,065	1,571,065	COMPENSATION FOR 29 FULL-TIME EMPLOYEES
Total	5000	\$1,584,565	\$1,584,565	\$1,584,565	
5005	S&W - PT	25,828	25,828	25,828	COMPENSATION FOR 1 3/4 FT POSITION WITH BENEFITS
Total	5005	\$25,828	\$25,828	\$25,828	
5010	S&W - TEMP	329,066	253,766	253,766	COMPENSATION FOR 23 PART-TIME EMPLOYEES
Total	5010	\$329,066	\$253,766	\$253,766	
5015	OT	750	750	750	OVERTIME
Total	5015	\$750	\$750	\$750	
5025	FICA	57	57	57	FICA FOR OVERTIME
		27,258	19,413	19,413	FICA FOR PART-TIME AND 3/4 TIME EMPLOYEES
		121,219	121,219	121,219	FICA FOR 29 FULL-TIME EMPLOYEES
Total	5025	\$148,534	\$140,689	\$140,689	
5030	GRP INSURE	2,909	2,909	2,909	LIFE INSURANCE FOR 29 FULL-TIME EMPLOYEES AND 1- 3/4 EMPLOYEE
		369,600	369,600	369,600	HEALTH INSURANCE FOR 29 FULL-TIME EMPLOYEES AND 1- 3/4 EMPLOYEE
Total	5030	\$372,509	\$372,509	\$372,509	
5035	RETIRE	97	97	97	RETIREMENT FOR OVERTIME
		207,924	207,924	207,924	RETIREMENT FOR 29 FULL-TIME POSITIONS AND 1-3/4 EMPLOYEE
Total	5035	\$208,021	\$208,021	\$208,021	
5040	401(K)	38	38	38	401(K) FOR OVERTIME
		80,591	80,591	80,591	401(K) FOR 29 FULL-TIME EMPLOYEES AND 1 - 3/4 EMPLOYEE
Total	5040	\$80,629	\$80,629	\$80,629	
5045	FIT & WELL	1,850	1,850	1,850	GYM REIMBURSEMENT
Total	5045	\$1,850	\$1,850	\$1,850	
5115	MED LAB SV	2,300	2,300	2,300	MEDICAL/LAB SERVICES
Total	5115	\$2,300	\$2,300	\$2,300	
5120	PRINT SVC	5,000	5,000	5,000	PRINTING
Total	5120	\$5,000	\$5,000	\$5,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10640000 LIBRARY					
5125	BANK SVC	5,000	5,000	5,000	CREDIT CARD MERCHANT FEES
Total	5125	\$5,000	\$5,000	\$5,000	
5145	OTR SVCS	4,000	4,000	4,000	LANDSCAPING
		10,000	0	0	BLACK MOORESVILLE: THE UNTOLD STORY PART 2
		10,000	10,000	10,000	FILM PROJECT
		25,000	0	0	NEEDS ASSESSMENT
		40,000	35,000	35,000	AUTHOR SERIES, EDUCATION/SUMMER READING, YOUTH SERIES
Total	5145	\$89,000	\$49,000	\$49,000	
5200	JAN SUPPLY	7,000	7,000	7,000	JANITORIAL SUPPLIES
Total	5200	\$7,000	\$7,000	\$7,000	
5205	DUE SUBS	25,000	25,000	25,000	PROFESSIONAL MEMBERSHIPS, EBSCO PRINT PERIODICALS
Total	5205	\$25,000	\$25,000	\$25,000	
5210	VEH SUPPLY	4,000	4,000	4,000	FUEL FOR COURIER & OUTREACH
Total	5210	\$4,000	\$4,000	\$4,000	
5215	OFF SUPPLY	20,000	20,000	20,000	GENERAL OFFICE SUPPLIES
Total	5215	\$20,000	\$20,000	\$20,000	
5225	SAF SUPPLY	5,000	5,000	5,000	SAFETY SUPPLIES
Total	5225	\$5,000	\$5,000	\$5,000	
5235	PART SUPP	6,000	6,000	6,000	STEM SUPPLIES - BOTH LOCATIONS
		25,000	25,000	25,000	PROGRAMMING & PARTICIPANT SUPPLIES, FESTIVALS & PROMOTIONAL MATERIALS - BOTH LOCATIONS
Total	5235	\$31,000	\$31,000	\$31,000	
5240	BOOK SUPP	250,000	250,000	250,000	BOOKS & PRINT MATERIALS
Total	5240	\$250,000	\$250,000	\$250,000	
5241	EBOOKS	40,000	40,000	40,000	E-BOOKS
Total	5241	\$40,000	\$40,000	\$40,000	
5245	AV SUPPLY	40,000	35,000	35,000	AV MATERIALS, AUDIO BOOKS, DVDS
Total	5245	\$40,000	\$35,000	\$35,000	
5246	EAUDIO	40,000	40,000	40,000	E-AUDIO
Total	5246	\$40,000	\$40,000	\$40,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
10640000 LIBRARY					
5265	NON CAP EQ	1,000	1,000	1,000	BRANCH STAFF LOCKERS
		2,000	2,000	2,000	2 ACTIVITY CARTS - TWO LOCATIONS - YOUTH SERVICES
		3,000	0	0	BRANCH CHAIRS
		5,000	0	0	SENSORY GARDEN
		6,000	6,000	6,000	2 STEM CARTS - TWO LOCATIONS - ADULTS & YA
		14,000	0	0	REPLACEMENT OF COIN & BILL ACCEPTORS (CBA)
		15,000	15,000	15,000	UPDATE PUBLIC FURNITURE
		40,000	0	0	REPLACEMENT OF WILLIAMS WING DISPLAY CASES
		50,000	50,000	50,000	REMODEL 3 STAFF AREAS TO ACCOMMODATE 10 PEOPLE
Total	5265	\$136,000	\$74,000	\$74,000	
5270	OTR SUPPLY	5,000	5,000	5,000	ARCHIVAL SUPPLIES & MATERIALS
		5,500	5,500	5,500	ADMINISTRATION, SERVICE AWARDS, MISC SUPPLIES
		12,000	12,000	12,000	RFID TAGS, BARCODES, LABELS
		13,500	13,500	13,500	LIBRARY CARDS, PLASTIC BAGS, EARBUDS, FLASHDRIVES, BOOKMARKS, STICKERS
Total	5270	\$36,000	\$36,000	\$36,000	
5300	TRAIN TRAN	25,000	25,000	25,000	PROFESSIONAL CONFERENCES, TRAVEL, TRAINING
Total	5300	\$25,000	\$25,000	\$25,000	
5305	UTILITIES	104,800	74,800	74,800	UTILITIES AT MAIN & WEST
Total	5305	\$104,800	\$74,800	\$74,800	
5315	R&M VEH	2,500	2,500	2,500	VEHICLE MAINTENANCE
Total	5315	\$2,500	\$2,500	\$2,500	
5320	R&M EQUIP	3,000	3,000	3,000	MISCELLANEOUS REPAIRS NOT COVERED BY WARRANTIES/CONTRACTS
Total	5320	\$3,000	\$3,000	\$3,000	

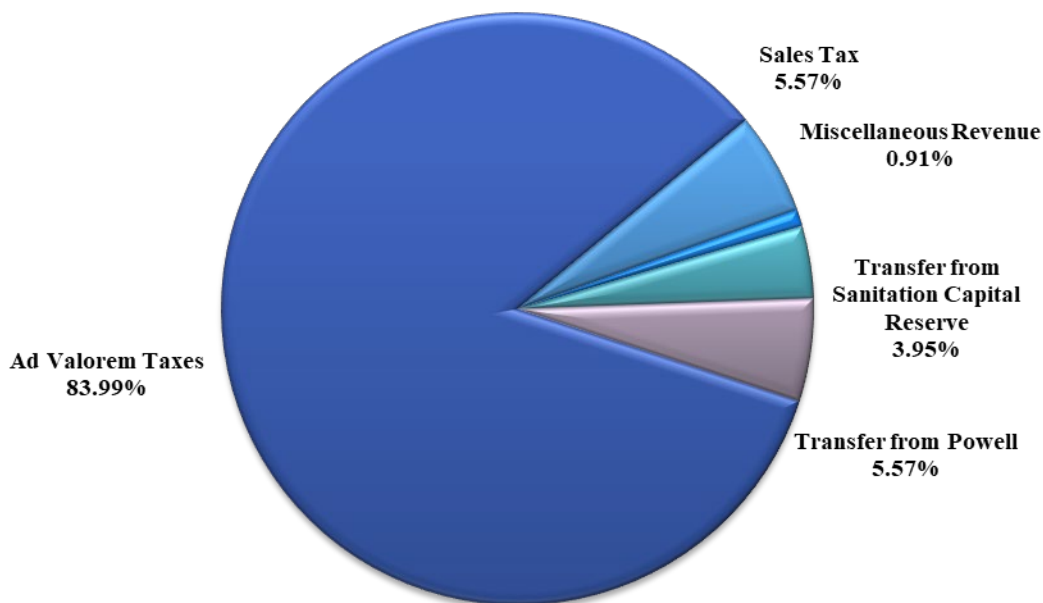
Department		Department Request	Manager Recommend	Board Approved	Detail
10640000 LIBRARY					
5321	M SOFTWARE	380	380	380	OCLC WEBDEWEY
		500	500	500	NCPLDA (NC KIDS)
		500	500	500	TUMBLE MATH
		600	600	600	LIBRARY H3LP
		850	850	850	TUMBLE BOOKS
		1,200	1,200	1,200	PAST PERFECT
		1,800	1,800	1,800	WORLD BOOK
		2,100	2,100	2,100	OCLC ILL
		2,400	2,400	2,400	CANVA
		2,400	2,400	2,400	DEMCO SOFTWARE
		3,900	3,900	3,900	NCPLDA (PROQUEST)
		5,400	5,400	5,400	GALE COURSES
		7,100	7,100	7,100	OVERDRIVE, INC
		8,500	8,500	8,500	EBSCO PACKAGE (NOVELIST SELECT; MYHERITAGE)
		10,000	10,000	10,000	OCLC CONTENTDM
		10,800	10,800	10,800	OCLC CATALOG
		52,000	52,000	52,000	HOOPLA
Total	5321	\$110,430	\$110,430	\$110,430	
5325	ADVERTISE	3,500	3,500	3,500	FACEBOOK BOOSTS, BANNERS, NEWSPAPER
Total	5325	\$3,500	\$3,500	\$3,500	
5330	POSTAGE	7,500	7,500	7,500	POSTAGE, ILL MAILINGS
Total	5330	\$7,500	\$7,500	\$7,500	
5400	RENT PROP	98,000	98,000	98,000	WEST BRANCH
Total	5400	\$98,000	\$98,000	\$98,000	
5410	RENT EQUIP	38,000	38,000	38,000	BENEFIELD SANITATION, PITNEY BOWES, SYSTEL
Total	5410	\$38,000	\$38,000	\$38,000	
Total	10640000	\$3,879,782	\$3,659,637	\$3,659,637	

GENERAL CAPITAL INVESTMENTS FUND – BUDGET SUMMARY

The Recommended budget for the General Capital Investment Fund (which provides funding for capital outlay, street resurfacing and annual debt payments) is \$16,616,430. Revenue details for this fund follow this budget summary. Expenditure details for each department are located at the end of the corresponding department in the General Fund.

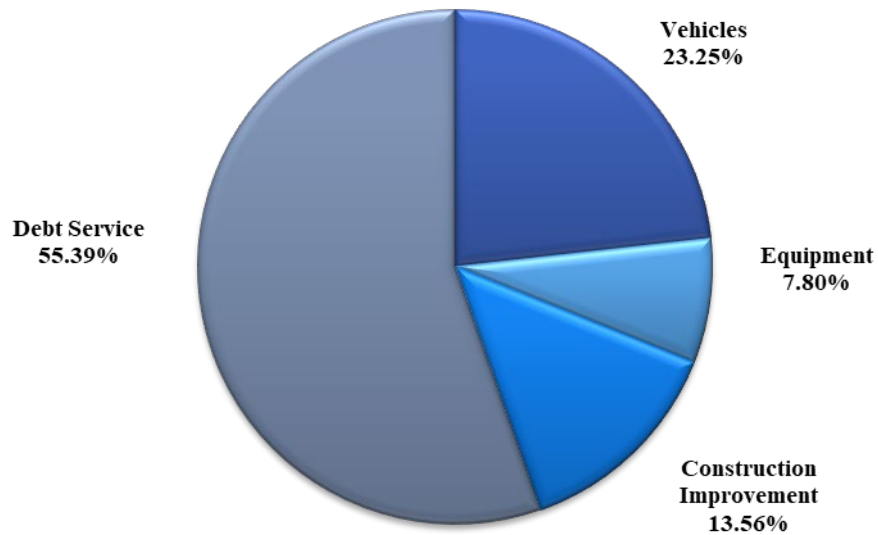
REVENUES BY MAJOR SOURCE

	APPROVED	REQUESTED	RECOMMENDED	APPROVED
	2023	FY 2023-2024		
Ad Valorem Taxes	\$ 14,670,043	\$ 20,884,343	\$ 13,956,064	\$ 13,956,064
Sales Tax	857,391	925,983	925,983	\$ 925,983
Miscellaneous Revenue	150,000	152,000	152,000	\$ 152,000
Transfer from General Fund	315,000	-	-	\$ -
Transfer from Sanitation Capital Reserve	180,000	656,400	656,400	\$ 656,400
Transfer from Powell	857,391	925,983	925,983	\$ 925,983
Total Revenues	\$ 17,029,825	\$ 23,544,709	\$ 16,616,430	\$ 16,616,430



Vehicles	\$ 3,864,128
Equipment	1,296,352
Construction Improvement	2,252,966
Debt Service	9,202,984
Total Expenditures	\$ 16,616,430

EXPENDITURES BY CATEGORY



CAPITAL OUTLAY BY DEPARTMENT

(Expenditures over \$5,000 & Items Transferred to Project Ordinances)

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
FINANCE			
Replacement Vehicle - Explorer	37,136	-	-
DEPARTMENT TOTAL	\$ 37,136	\$ -	\$ -
INNOVATION & TECHNOLOGY			
UAS Equipment (Fire)	77,000	-	-
ROV Drone (Fire)	162,000	-	-
Fiber Network Build Out	225,000	150,000	150,000
Network Security Enhancement	250,000	240,000	240,000
DEPARTMENT TOTAL	\$ 714,000	\$ 390,000	\$ 390,000
PLANNING & COMMUNITY DEVELOPMENT			
Bike Racks	20,000	-	-
DEPARTMENT TOTAL	\$ 20,000	\$ -	\$ -
BUILDING & INSPECTION DEPARTMENT			
Vehicles (2)	88,000	88,000	88,000
DEPARTMENT TOTAL	\$ 88,000	\$ 88,000	\$ 88,000
POLICE			
SUV for Community Resource Coordinator	34,669	-	-
Mini Transit Van for Evidence	47,466	47,466	47,466
Replacement Patrol Vehicle (1 - Scored 15)	54,646	-	-
Replacement CID Vehicle (1 - Scored 16)	54,646	54,646	54,646
Special Response Team Vehicle	96,085	96,085	96,085
Replacement CID Vehicles (2 - Scored 15)	109,292	-	-
New Patrol Vehicles for SRO Positions	158,732	158,732	158,732
Totalled Asset Replacement	250,000	250,000	250,000
Replacement Patrol Vehicles (13 - Scored 16)	1,044,118	1,044,118	1,044,118
Radar Trailer	18,000	18,000	18,000
Electric Golf Carts - 2	22,000	-	-
Event Data Recorder	30,800	30,800	30,800
DEPARTMENT TOTAL	\$ 1,920,454	\$ 1,699,847	\$ 1,699,847

CAPITAL OUTLAY BY DEPARTMENT

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
FIRE			
Equipment for New Vehicles	32,500	-	-
Replacement Staff Vehicle (1 - Scored 15)	58,766	-	-
New Staff Vehicle	65,000	-	-
New Fire Engine Equipment	87,500	87,500	87,500
New Fire Engine	1,017,181	1,017,181	1,017,181
KVL - Radio System Key Loader	8,000	8,000	8,000
Lawnmower Station 6	12,000	12,000	12,000
UTV Trailer	12,000	12,000	12,000
Stair Climber (2)	14,000	14,000	14,000
Hurst Rams 53" & 59"	16,000	-	-
Portable Repeater	18,000	18,000	18,000
Field Comm Radio Upgrades	23,000	23,000	23,000
Mobile Radios	23,000	23,000	23,000
Airbags	25,000	25,000	25,000
UTV's Pump/Skid	26,000	26,000	26,000
SCBA Replacement (10)	65,000	65,000	65,000
Cascade - Fire Training Center	85,000	85,000	85,000
SCBA - Fire Training Center	100,000	100,000	100,000
Partech USAR Struts	193,252	193,252	193,252
Radios for New Positions	220,500	100,000	100,000
Public Safety Radios (Year 2 of 2)	450,000	-	-
DEPARTMENT TOTAL	\$ 2,551,699	\$ 1,808,933	\$ 1,808,933
STREETS			
Replacement F-250 (Scored 16)	60,000	60,000	60,000
Replacement Traffic Bucket Truck	185,000	185,000	185,000
Replacement Sidearm Tractor w/ Mower	220,000	-	-
Resurfacing Project (\$925,983 transferred from Powell)	1,851,966	1,851,966	1,851,966
DEPARTMENT TOTAL	\$ 2,316,966	\$ 2,096,966	\$ 2,096,966
SANITATION			
Replacement Rearloader (Scored 16)	216,400	216,400	216,400
Replacement Sideloaders (Scored 16)	440,000	440,000	440,000
Canopy for Can Corral	30,000	30,000	30,000
DEPARTMENT TOTAL	\$ 686,400	\$ 686,400	\$ 686,400
FLEET			
New Inspection Machine	6,800	6,800	6,800
Samsara for Public Safety	55,000	55,000	55,000
DEPARTMENT TOTAL	\$ 61,800	\$ 61,800	\$ 61,800
FACILITY MAINTENANCE			
Van for Requested Position	47,000	47,000	47,000
Replacement Gym Equipment - OPS center	7,500	-	-
New Gym Equipment - One Mooresville Center	15,000	-	-
DEPARTMENT TOTAL	\$ 69,500	\$ 47,000	\$ 47,000

CAPITAL OUTLAY BY DEPARTMENT

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
RECREATION ADMINISTRATION			
Cornelius Road Park Improvements	4,014,270	-	-
DEPARTMENT TOTAL	\$ 4,014,270	\$ -	\$ -
PARK SERVICES			
UTV for Downtown Watering	-	17,000	17,000
New Flat Bed Truck for Watering	48,000	-	-
Replacement Chevy Silverado	83,000	-	-
Maintenance Cart	14,500	-	-
Z Sprayer	17,500	-	-
Ballstopper Netting at Mazeppa Soccer	42,000	-	-
3 Zero Turn Mowers	43,500	43,500	43,500
Junction Cemetery Information Sign	10,000	10,000	10,000
Skate Park Entrance Sign	15,000	15,000	15,000
Columbarium - Glenwood Cemetery	18,000	18,000	18,000
Well at Coddle Creek	30,000	-	-
Fence Installation - Bellingham Playground	48,000	48,000	48,000
Glenwood Veterans Area	50,000	50,000	50,000
DEPARTMENT TOTAL	\$ 419,500	\$ 201,500	\$ 201,500
CHARLES MACK CITIZEN CENTER			
Carpet Extractor	25,000	-	-
30 x 30 Dance Floor	40,000	-	-
JVK Auditorium Upgrades - Curtains	65,000	-	-
South Iredell Sr. Center Upgrades	80,000	-	-
Restroom Upgrades	100,000	-	-
JVK Auditorium Upgrades - Lights	200,000	200,000	200,000
DEPARTMENT TOTAL	\$ 510,000	\$ 200,000	\$ 200,000
WAR MEMORIAL CENTER			
Van for Center/Therapeutic Programs	55,000	55,000	55,000
Goals and Bleachers (Goals only this year)	55,000	30,000	30,000
Parking Lot Resurfacing	95,000	-	-
DEPARTMENT TOTAL	\$ 205,000	\$ 85,000	\$ 85,000
ARTS & EVENTS			
Vehicle for Department	49,000	-	-
Generator	10,000	-	-
DEPARTMENT TOTAL	\$ 59,000	\$ -	\$ -
SPECIAL PROGRAMS			
Roaming Pool Vacuum	7,000	-	-
DEPARTMENT TOTAL	\$ 7,000	\$ -	\$ -

CAPITAL OUTLAY BY DEPARTMENT

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
GOLF OPERATIONS			
Replacement Buffalo Blower	10,000	10,000	10,000
Replacement Toro Workman	16,000	-	-
Replacement John Deere Tractor	38,000	38,000	38,000
Replacement John Deere Tri-Plex Mowers (2)	92,000	-	-
Replacement Rough Mower	95,000	-	-
DEPARTMENT TOTAL	\$ 251,000	\$ 48,000	\$ 48,000
TOTAL GENERAL FUND CAPITAL OUTLAY	\$ 13,931,725	\$ 7,413,446	\$ 7,413,446
NON-DEPARTMENT			
Debt Principal	7,180,000	6,830,000	6,830,000
Debt Interest	2,432,984	2,372,984	2,372,984
TOTAL GENERAL FUND DEBT SERVICE	\$ 9,612,984	\$ 9,202,984	\$ 9,202,984
TOTAL GENERAL CAPITAL INVESTMENTS	\$ 23,544,709	\$ 16,616,430	\$ 16,616,430

GENERAL FUND OUTSTANDING LONG TERM DEBT

Project	Original Date	Maturity Date	30-Jun Balance	FY 2021-2022 Principal	FY 2021-2022 Interest	FY - 2023 2036
Refunding of 2012 Limited Obligation Bonds (2020B)	12/22/2020	11/1/2028	\$ 3,385,000	\$ 615,000	\$ 33,266	\$ 2,770,000
Refunding of 2016 Installment Financing (2020B)	12/22/2020	11/1/2025	1,210,000	410,000	7,618	800,000
General Obligation Public Improvement Bonds, Series 2019	5/9/2019	5/1/2039	8,000,000	500,000	310,000	7,500,000
Refunding of 2010 Installment Financing (2020A)	12/22/2020	10/1/2024	1,195,000	595,000	35,900	600,000
General Obligation Public Improvement Bonds, Series 2015	1/29/2015	3/1/2035	12,000,000	1,000,000	393,750	11,000,000
Public Safety Bonds (2020A)	12/22/2020	10/1/2040	23,915,000	1,330,000	823,950	22,585,000
General Obligation Bonds, Series 2016	4/19/2016	4/1/2029	8,390,000	1,530,000	328,500	6,860,000
TOTALS			\$ 58,095,000	\$ 5,980,000	\$ 1,932,984	\$ 52,115,000

Department		Department Request	Manager Recommend	Board Approved	Detail
7401000 CAP INVEST GENERAL REVENUES					
3101	CURR TAX	-20,884,343	-13,956,064	-13,956,064	CURRENT YEAR TAXES
Total	3101	<u>-\$20,884,343</u>	<u>-\$13,956,064</u>	<u>-\$13,956,064</u>	
3300	SALES TAX	-925,983	-925,983	-925,983	LOCAL OPTION SALES TAX
Total	3300	<u>-\$925,983</u>	<u>-\$925,983</u>	<u>-\$925,983</u>	
Total	7401000	<u>-\$21,810,326</u>	<u>-\$14,882,047</u>	<u>-\$14,882,047</u>	

Department		Department Request	Manager Recommend	Board Approved	Detail
7407400 CAP INVEST RESERVE					
3475	LEASE REV	-152,000	-152,000	-152,000	ON THE NINES LEASE INCOME
Total	3475	-\$152,000	-\$152,000	-\$152,000	
3805	XFER FROM	-925,983	-925,983	-925,983	TRANSFER FROM POWELL
		-656,400	-656,400	-656,400	TRANSFER FROM SANITATION CAPITAL RESERVE
Total	3805	-\$1,582,383	-\$1,582,383	-\$1,582,383	
Total	7407400	-\$1,734,383	-\$1,734,383	-\$1,734,383	





UTILITY FUND – BUDGET SUMMARY

The Utility Fund is used to account for the Town's water and sewer operations. As a proprietary fund, the operating revenues and expenses are recorded separately from non-operating items. Operating revenues and expenses result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Town's Utility Fund are charges to customers for sales and services. Operating expenses for the Utility Fund include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The following charts display a history of operating revenues and expenses.

	FY 2017-2018 Actual	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Actual*	FY 2021-2022 Actual	FY 2022-2023 Approved Budget	FY 2023-2024 Approved Budget
Revenues	\$ 28,086,401	\$ 24,387,348	\$ 43,364,037	\$ 64,263,931	\$ 27,622,700	\$ 29,856,943	\$ 29,162,199
Expenses	28,945,802	22,123,322	48,046,081	69,079,896	20,433,518	29,856,943	29,162,199
Difference	\$ (859,401)	\$ 2,264,026	\$ (4,682,044)	\$ (4,815,965)	\$ 7,189,182	\$ -	\$ -

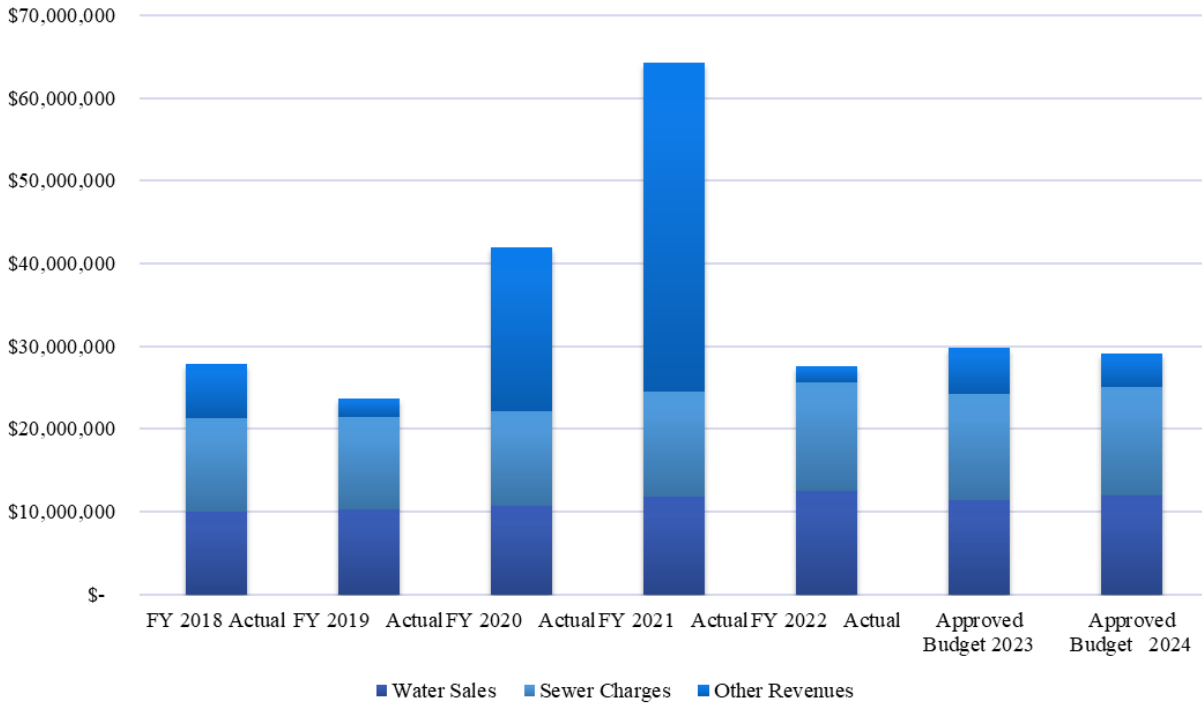
*Includes issuance of 2021 Enterprise Refunding Bonds in the amount of \$23,053,000 and issuance of 2020 SRF Loan Refunding at \$5,390,000. (Net Premium and Discount)

Water and Sewer Revenues

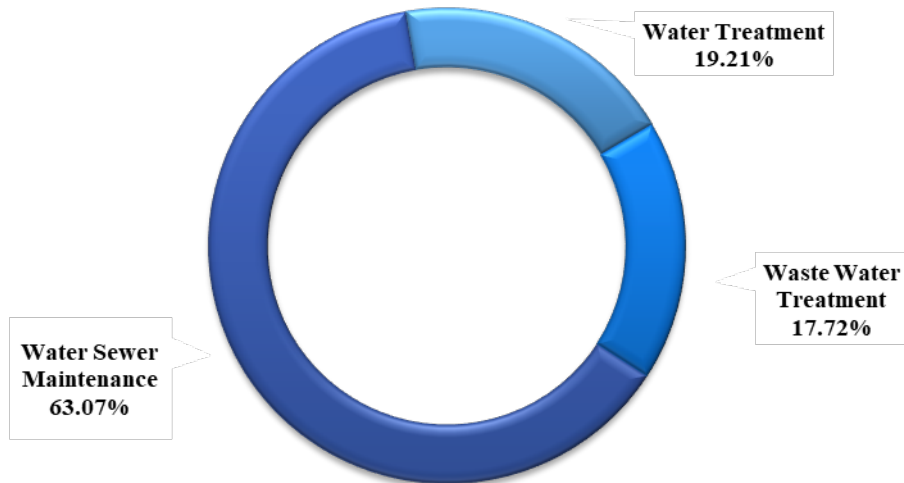
Actual water and sewer fees and charges can be found in the FY 2023-2024 Fee Schedule, published on the Town of Mooresville website. The Town uses an independent rate consultant to perform a study of budgeted expenses to determine appropriate rates and fees for the upcoming fiscal year. The rate study consists of analyzing departmental requested budget expenses to identify the net revenue requirements from user rate revenues.

UTILITY FUND REVENUES	ACTUAL REVENUES					BUDGET	APPROVED
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024
Water Sales	\$ 10,268,594	\$ 10,637,661	\$ 11,351,675	\$ 11,841,862	\$ 12,430,946	\$ 11,398,728	\$ 11,926,901
Sewer Charges	11,208,386	11,554,279	12,284,874	12,607,413	13,232,944	12,806,952	13,084,839
Water & Sewer Taps	183,983	259,893	287,204	261,161	321,436	820,350	237,900
Penalties	103,154	119,837	85,465	116,392	154,532	134,212	135,000
Fees	815,122	975,649	945,209	646,699	684,527	118,144	635,000
Miscellaneous	801,557	720,031	2,177,369	502,400	788,634	187,573	179,059
Availability Fees & Charges	3,236,750	-	-	-	-	-	-
System Development Fees	1,427,030	-	-	-	-	-	-
Interest on Investments	41,825	119,998	72,979	5,523	9,681	50,000	60,000
Appropriated Earnings	-	-	-	-	-	4,340,984	2,903,500
Refunding Financing Proceeds	-	-	14,075,000	28,443,000	-	-	-
Premium on Refunded Financing	-	-	2,084,262	1,002,571	-	-	-
Transfers from Other Fund	-	-	-	8,859,683	-	-	-
TOTAL REVENUES	\$ 28,086,401	\$ 24,387,348	\$ 43,364,037	\$ 64,286,704	\$ 27,622,700	\$ 29,856,943	\$ 29,162,199

Water Sales, Sewer Charges, and Other Revenues



Expenditures By Department

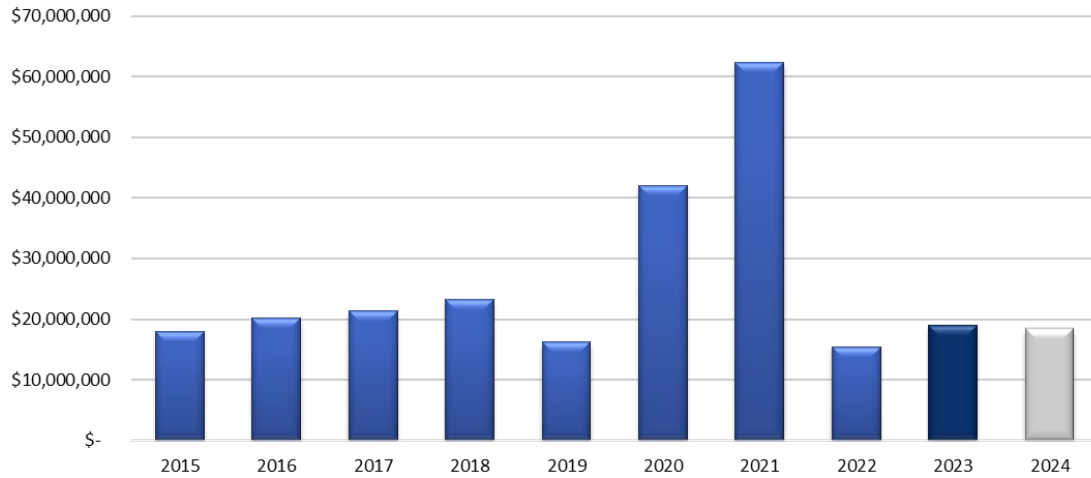


Water Sewer Maintenance	\$ 18,393,641
Water Treatment	\$ 5,601,499
Waste Water Treatment	\$ 5,167,059

Water Sewer Maintenance

Included in the Water Sewer Maintenance functional area are the departments of Water Sewer Administration, Meter Reading, Line Maintenance, and Pump Maintenance.

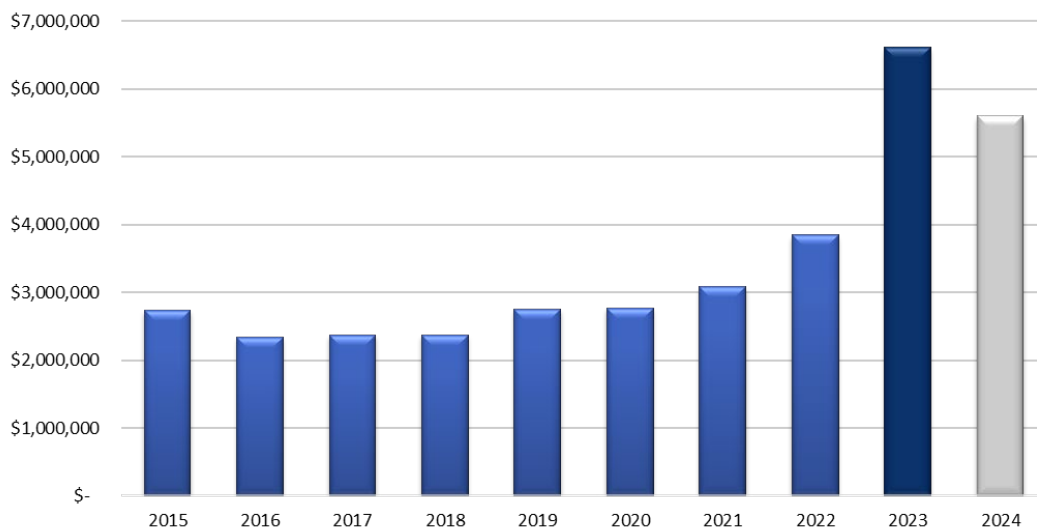
Water Sewer Maintenance



Water Treatment

Included in the Water Treatment functional area are the departments of Water Treatment Administration, Water Treatment Plant 1, and Water Treatment Plant 2.

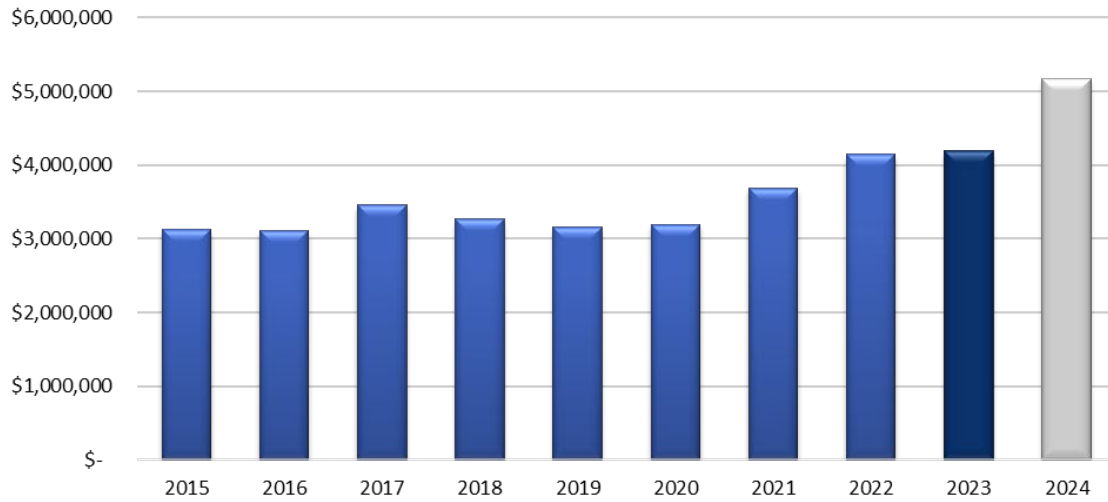
Water Treatment



Wastewater Treatment

Included in the Wastewater Treatment functional area is the department of Wastewater Treatment.

Wastewater Treatment



UTILITY FUND EXPENDITURES BY DEPARTMENT

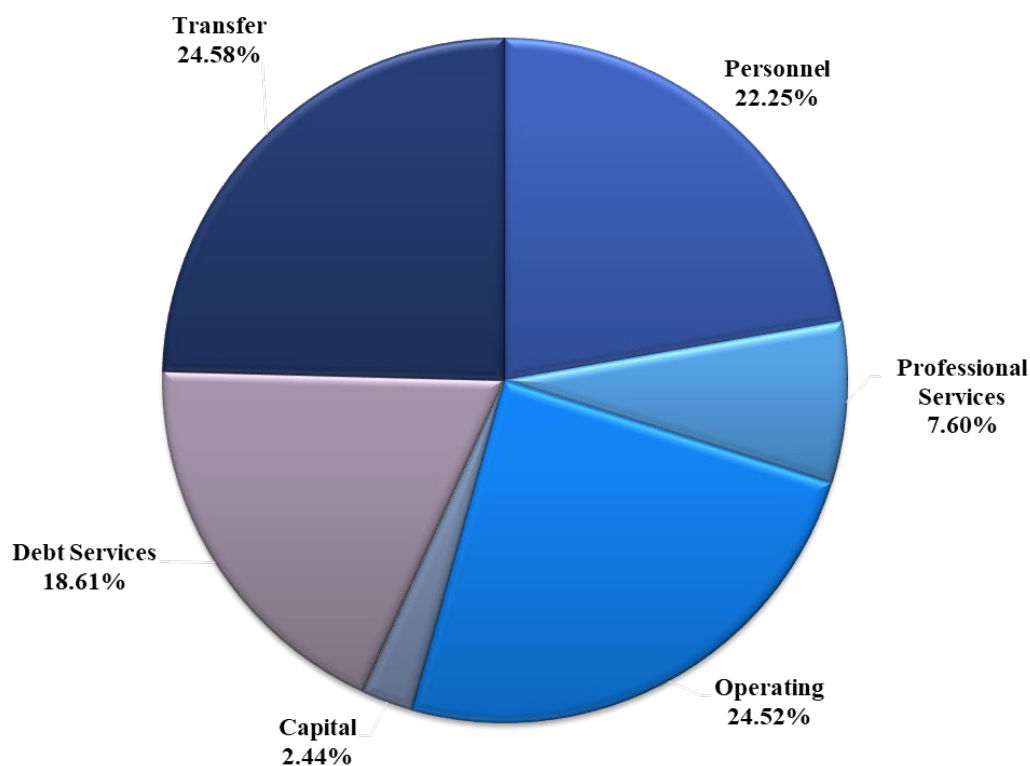
	ACTUAL				APPROVED	REQUESTED	RECOMMENDED	APPROVED
	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
Water Sewer Maintenance								
Water Sewer Administration	\$ 11,271,495	\$ 35,606,560	\$ 56,847,748	\$ 9,223,762	\$ 13,640,865	\$ 12,649,372	\$ 12,649,372	\$ 12,649,372
Meter Reading	851,961	804,205	700,390	860,735	842,028	849,392	849,392	849,392
Line Maintenance	2,991,902	4,660,258	2,847,675	3,895,515	3,552,515	3,928,088	3,928,088	3,928,088
Pump Maintenance	1,103,546	1,016,933	1,914,166	1,464,807	1,016,410	966,789	966,789	966,789
Total Water Sewer Maintenance	\$ 16,218,904	\$ 42,087,956	\$ 62,309,980	\$ 15,444,819	\$ 19,051,818	\$ 18,393,641	\$ 18,393,641	\$ 18,393,641
Water Treatment								
Water Treatment Administration	\$ 1,056,855	\$ 2,108,913	\$ 2,048,629	\$ 2,484,954	5,199,775	3,521,499	3,521,499	3,521,499
Water Treatment I	1,056,484	236,045	141,747	370,000	470,000	280,000	280,000	280,000
Water Treatment II	642,167	422,621	892,171	990,000	945,000	1,800,000	1,800,000	1,800,000
Total Water Treatment	\$ 2,755,506	\$ 2,767,579	\$ 3,082,547	\$ 3,844,954	\$ 6,614,775	\$ 5,601,499	\$ 5,601,499	\$ 5,601,499
Wastewater Treatment								
Wastewater Treatment	\$ 3,148,912	\$ 3,190,546	\$ 3,687,369	\$ 4,139,401	4,190,350	5,167,059	5,167,059	5,167,059
Total Wastewater Treatment	\$ 3,148,912	\$ 3,190,546	\$ 3,687,369	\$ 4,139,401	\$ 4,190,350	\$ 5,167,059	\$ 5,167,059	\$ 5,167,059
TOTAL UTILITY FUND	\$ 22,123,322	\$ 48,046,081	\$ 69,079,896	\$ 23,429,174	\$ 29,856,943	\$ 29,162,199	\$ 29,162,199	\$ 29,162,199

UTILITY FUND CHANGE IN EXPENDITURES BY DEPARTMENT

	APPROVED	REQUESTED	RECOMMENDED	APPROVED	\$ Change	% Change
	2022-2023	2023-2024				
Water Sewer Maintenance						
Water Sewer Maintenance	\$ 13,640,865	\$ 12,649,372	\$ 12,649,372	\$ 12,649,372	\$ (991,493)	-7.27%
Meter Reading	842,028	849,392	849,392	849,392	7,364	0.87%
Line Maintenance	3,552,515	3,928,088	3,928,088	3,928,088	375,573	10.57%
Pump Maintenance	1,016,410	966,789	966,789	966,789	(49,621)	-4.88%
Total Water Sewer Maintenance	\$ 19,051,818	\$ 18,393,641	\$ 18,393,641	\$ 18,393,641	\$ (658,177)	-3.45%
Water Treatment						
Water Treatment Administration	5,199,775	3,521,499	3,521,499	3,521,499	(1,678,276)	-32.28%
Water Treatment I	470,000	280,000	280,000	280,000	(190,000)	-40.43%
Water Treatment II	945,000	1,800,000	1,800,000	1,800,000	855,000	90.48%
Total Water Treatment	\$ 6,614,775	\$ 5,601,499	\$ 5,601,499	\$ 5,601,499	\$ (1,013,276)	-15.32%
Wastewater Treatment						
Wastewater Treatment	4,190,350	5,167,059	5,167,059	5,167,059	976,709	23.31%
Total Wastewater Treatment	\$ 4,190,350	\$ 5,167,059	\$ 5,167,059	\$ 5,167,059	\$ 976,709	23.31%
TOTAL UTILITY FUND	\$ 29,856,943	\$ 29,162,199	\$ 29,162,199	\$ 29,162,199	\$ (694,744)	-2.33%

EXPENDITURES BY FUNCTIONAL AREA AND CATEGORY

	Personnel	Professional Services	Operating	Capital	Economic	Debt Services	Transfer	Total
Water Sewer Maintenance	\$ 3,135,731	\$ 813,250	\$ 2,728,600	\$ 671,000	-	\$ 5,426,034	\$ 5,619,026	\$ 18,393,641
Water Treatment	1,616,249	1,268,750	2,166,500	-	-	-	550,000	5,601,499
Wastewater Treatment	1,736,459	135,300	2,255,300	40000	-	-	1,000,000	5,167,059
TOTAL EXPENDITURES	\$ 6,488,439	\$2,217,300	\$ 7,150,400	\$ 711,000	\$ -	\$ 5,426,034	\$ 7,169,026	\$ 29,162,199



CAPITAL OUTLAY BY DEPARTMENT

(Expenditures over \$5,000 & Items Transferred to Project Ordinances)

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
WATER SEWER ADMINISTRATION			
Reeds Creek Pump Station Project	\$ 1,903,500	\$ 1,903,500	\$ 1,903,500
DEPARTMENT TOTAL	\$1,903,500	\$1,903,500	\$ 1,903,500
METER READING			
Backflow Software	11,000	11,000	11,000
DEPARTMENT TOTAL	\$ 11,000	\$ 11,000	\$ 11,000
LINE MAINTENANCE			
Replacement Truck - Asset 7113	35,000	35,000	35,000
Replacement Truck - Asset 7117	40,000	40,000	40,000
Replacement Vacall - Asset 7347	550,000	550,000	550,000
Replacement Hydraulic Packs (2) and Equipment	35,000	35,000	35,000
DEPARTMENT TOTAL	\$ 660,000	\$ 660,000	\$ 660,000
WATER TREATMENT			
SCADA Upgrades Project	550,000	550,000	550,000
DEPARTMENT TOTAL	\$ 550,000	\$ 550,000	\$ 550,000
WASTEWATER TREATMENT			
SCADA upgrades	40,000	40,000	40,000
Wastewater Expansion Permitting Project	1,000,000	1,000,000	1,000,000
DEPARTMENT TOTAL	\$ 1,040,000	\$ 1,040,000	\$ 1,040,000
TOTAL UTILITY FUND CAPITAL OUTLAY	\$4,164,500	\$4,164,500	\$4,164,500

UTILITY FUND OUTSTANDING LONG TERM DEBT

Project	Original Date	Maturity Date	30-Jun-23 Outstanding Balance	FY 2023-2024 Principal	FY 2023-2024 Interest	FY 2025-2035 Debt Service
Limited Obligation Bonds - Refunding of 2011 SRF Loan	12/22/2020	10/1/2030	\$ 4,510,000	\$ 500,000	\$ 170,400	\$ 4,010,000.00
Revenue Bonds - Series 2010/Refunding 2019	11/1/2019	5/1/2035	11,950,000	780,000	467,694	11,170,000
Enterprise Systems Revenue Refunding Bond - Series 2021	2/1/2022	5/1/2029	19,482,000	3,280,000	227,939	16,202,000
TOTALS			\$ 35,942,000	\$ 4,560,000	\$ 866,033	\$ 31,382,000

UTILITY FUND BENEFITED POSITION TOTALS BY DEPARTMENT

Departments	Funded Benefited Positions					Approved	Requested	Recommended	Approved
	FY 2019	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023	FY 2024		
Water Sewer Administration	4	3	3	3	3	3	5	5	5
Meter Reading	5	6	6	6	6	6	6	6	6
Line Maintenance	21	21	22	22	22	22	22	22	22
Pump Maintenance	4	4	4	4	4	4	4	4	4
Water Treatment	13	14	15	15	15	15	15	15	15
Wastewater Treatment	19	19	19	19	19	19	19	19	19
Utility Fund Total	66	67	69	69	69	69	71	71	71

Department		Department Request	Manager Recommend	Board Approved	Detail
3001000 GENERAL REVENUES					
3475	LEASE REV	-46,000	-46,000	-46,000	VERIZON CHURCH ST TOWER LEASE
		-42,000	-42,000	-42,000	VERIZON KNOB TOWER LEASE
		-40,000	-40,000	-40,000	ATT KNOB TOWER LEASE INCOME
Total	3475	-\$128,000	-\$128,000	-\$128,000	
3700	INT INVEST	-60,000	-60,000	-60,000	INTEREST ON INVESTMENT
Total	3700	-\$60,000	-\$60,000	-\$60,000	
3703	MISC REV	-44,939	-44,939	-44,939	LANGTREE SEWER CONSORTIUM PAYMENT (YEAR 5 OF 10)
		-5,000	-5,000	-5,000	HOME SERVE USA CORP ROYALTIES (PLACEHOLDER)
		-1,120	-1,120	-1,120	DAWN PROPERTIES LEASE - RIGHT OF WAY
Total	3703	-\$51,059	-\$51,059	-\$51,059	
3752	APPRO RE	-2,903,500	-2,903,500	-2,903,500	APPROPRIATION OF RETAINED EARNINGS TO FUND CAPITAL PROJECTS
Total	3752	-\$2,903,500	-\$2,903,500	-\$2,903,500	
Total	3001000	-\$3,142,559	-\$3,142,559	-\$3,142,559	

Department		Department Request	Manager Recommend	Board Approved	Detail
3002700 CHGS FOR SERVICE UTIL ADMIN					
3414	LATE FEE	-135,000	-135,000	-135,000	LATE FEES
Total	3414	-\$135,000	-\$135,000	-\$135,000	
3438	PROCESS FE	-115,000	-115,000	-115,000	PROCESSING FEES
Total	3438	-\$115,000	-\$115,000	-\$115,000	
3450	TAP CONNCT	-237,900	-237,900	-237,900	TAP AND CONNECTION FEES
Total	3450	-\$237,900	-\$237,900	-\$237,900	
Total	3002700	-\$487,900	-\$487,900	-\$487,900	

Department		Department Request	Manager Recommend	Board Approved	Detail
3002800 CHGS FOR SERVICE WATER TREAT					
3451	WATER	-11,926,901	-11,926,901	-11,926,901	WATER REVENUE
Total	3451	-\$11,926,901	-\$11,926,901	-\$11,926,901	
Total	3002800	-\$11,926,901	-\$11,926,901	-\$11,926,901	

Department		Department Request	Manager Recommend	Board Approved	Detail
3002900 CHGS FOR SERVICE WASTEWATER					
3428	PERMIT FEE	-520,000	-520,000	-520,000	PERMIT FEES
Total	3428	-\$520,000	-\$520,000	-\$520,000	
3444	SEWER	-13,084,839	-13,084,839	-13,084,839	SEWER REVENUE
Total	3444	-\$13,084,839	-\$13,084,839	-\$13,084,839	
Total	3002900	-\$13,604,839	-\$13,604,839	-\$13,604,839	

Water Sewer Administration

The Water Sewer Administration Department consists of the administrative positions for the Utility Fund and Water Sewer Maintenance.

Budget Brief

The approved budget request for the Water Sewer Administration budget reflects a 7.27% decrease from the approved Fiscal Year 2022-2023 budget. The difference between requests reflects the implementation of supervisor/superintendent positions reclassified during fiscal year 2023 and a decreased amount of transfer to capital projects.

FY 2023-2024 Water Sewer Administration Budget Highlights

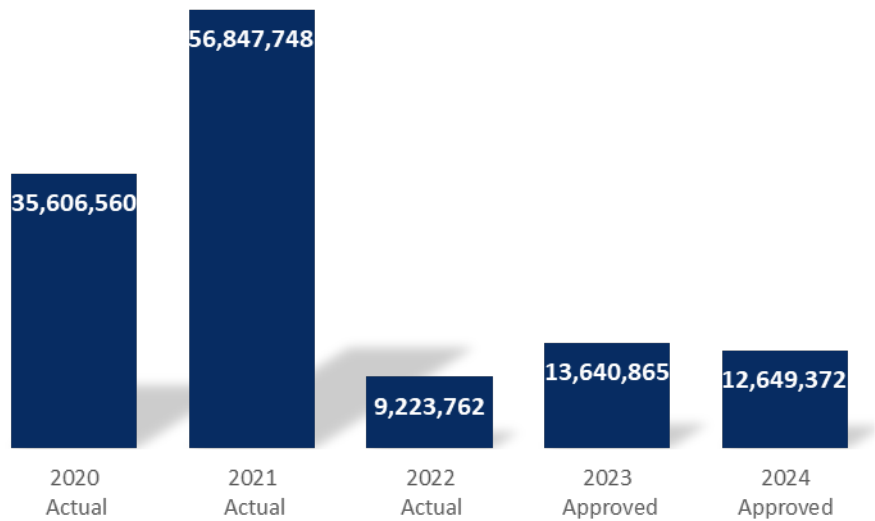
- Continuation of Reeds Creek Pump Station Project

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Water Sewer Administration	\$ 35,606,560	\$ 56,847,748	\$ 9,223,762	\$ 13,640,865	\$ 12,649,372	\$ 12,649,372	\$ 12,649,372

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Water Resources Director	1	1	1	1	1
Water Sewer Superintendent	0	1	1	1	1
Water Sewer Maintenance Field Supervisor	2	3	3	3	3
Total Water Sewer Administration	3	5	5	5	5

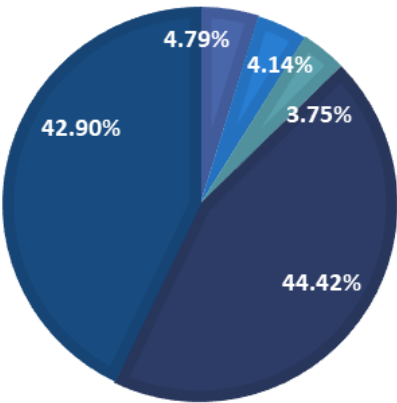
FIVE YEAR BUDGET HISTORY



**FY2021 includes issuance of 2021 Enterprise Refunding Bonds in the amount of \$23,053,000 and issuance of 2020 SRF Loan Refunding at \$5,390,000 (net premium and discount).*

BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Transfer ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
30700000 WSM ADMINISTRATION					
5000	S&W - FT	4,000	4,000	4,000	LONGEVITY FOR 5 FULL-TIME EMPLOYEES
		411,812	411,812	411,812	COMPENSATION FOR 5 FULL-TIME EMPLOYEES
Total	5000	\$415,812	\$415,812	\$415,812	
5010	S&W - TEMP	7,200	7,200	7,200	COMPENSATION FOR INTERN
Total	5010	\$7,200	\$7,200	\$7,200	
5015	OT	11,000	11,000	11,000	OVERTIME COMPENSATION FOR THREE NON-EXEMPT FIELD SUPERVISORS
Total	5015	\$11,000	\$11,000	\$11,000	
5025	FICA	551	551	551	FICA FOR INTERN
		842	842	842	FICA FOR OVERTIME
		31,810	31,810	31,810	FICA FOR 5 FULL-TIME EMPLOYEES
Total	5025	\$33,203	\$33,203	\$33,203	
5030	GRP INSURE	747	747	747	LIFE INSURANCE FOR 5 FULL-TIME EMPLOYEES
		61,600	61,600	61,600	HEALTH INSURANCE FOR 5 FULL-TIME EMPLOYEES
Total	5030	\$62,347	\$62,347	\$62,347	
5035	RETIRE	1,419	1,419	1,419	RETIREMENT FOR OVERTIME
		53,640	53,640	53,640	RETIREMENT FOR 5 FULL-TIME EMPLOYEES
Total	5035	\$55,059	\$55,059	\$55,059	
5040	401(K)	550	550	550	401(K) FOR OVERTIME
		20,791	20,791	20,791	401(K) FOR 5 FULL-TIME EMPLOYEES
Total	5040	\$21,341	\$21,341	\$21,341	
5105	AR/ENG SVC	25,000	25,000	25,000	MISC MODELING TASKS AND MODEL MAINTENANCE
		50,000	50,000	50,000	PRELIMINARY STUDY AT HOSPITAL PS TO DETERMINE NEED FOR FUTURE EXPANSION PER MASTER PLAN
Total	5105	\$75,000	\$75,000	\$75,000	
5115	MED LAB SV	250	250	250	NEW EMPLOYEE SCREENINGS
Total	5115	\$250	\$250	\$250	
5120	PRINT SVC	29,000	29,000	29,000	UTILITY BILL PRINTING
Total	5120	\$29,000	\$29,000	\$29,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
30700000 WSM ADMINISTRATION					
5125	BANK SVC	300,000	300,000	300,000	CREDIT CARD FEES FOR UTILITY PAYMENTS
Total	5125	\$300,000	\$300,000	\$300,000	
5145	OTR SVCS	15,000	15,000	15,000	CREDIT CHECKS FOR NEW ACCOUNTS
		25,000	25,000	25,000	DOCUSIGN FOR NEW ACCOUNT SETUP
		30,000	30,000	30,000	SCADA/TANK LEASE MGMT (LINKER)
		50,000	50,000	50,000	SCADA PASS THRU FOR NEW DEVELOPMENT
Total	5145	\$120,000	\$120,000	\$120,000	
5205	DUE SUBS	25,000	25,000	25,000	RENEWALS FOR STATE CERTIFICATIONS, SYSTEM PERMIT DUES, CWWMG, CDL'S, AWWA, ETC
Total	5205	\$25,000	\$25,000	\$25,000	
5210	VEH SUPPLY	110,000	110,000	110,000	FUEL FOR ENTIRE DEPARTMENT
Total	5210	\$110,000	\$110,000	\$110,000	
5215	OFF SUPPLY	1,100	1,100	1,100	PAPER, INK, JOURNALS, MISC OFFICE EQUIPMENT FOR ALL WATER/SEWER
Total	5215	\$1,100	\$1,100	\$1,100	
5225	SAF SUPPLY	7,000	7,000	7,000	STEEL TOE BOOTS AND OTHER PPE FOR ALL WATER SEWER STAFF
Total	5225	\$7,000	\$7,000	\$7,000	
5230	UNIFORMS	13,000	13,000	13,000	UNIFORMS FOR WATER SEWER STAFF
Total	5230	\$13,000	\$13,000	\$13,000	
5270	OTR SUPPLY	1,000	1,000	1,000	MISC DEPT PICK TICKETS AND OTHER SUPPLIES
Total	5270	\$1,000	\$1,000	\$1,000	
5300	TRAIN TRAN	13,500	13,500	13,500	CERTIFICATION SCHOOL AND REQUIRED CONTINUING EDUCATION FOR WATER SEWER STAFF
Total	5300	\$13,500	\$13,500	\$13,500	
5305	UTILITIES	270,000	270,000	270,000	UTILITY BILLS FOR LIFT STATIONS AND OTHER FACILITIES WITHIN WATER SEWER
Total	5305	\$270,000	\$270,000	\$270,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
30700000 WSM ADMINISTRATION					
5310	R&M BLD/ST	2,000	2,000	2,000	BUILDING MAINTENANCE TO UTILITY AREAS WITHIN OPS
Total	5310	\$2,000	\$2,000	\$2,000	
5315	R&M VEH	2,500	2,500	2,500	MAINTENANCE TO ADMIN VEHICLES
Total	5315	\$2,500	\$2,500	\$2,500	
5321	M SOFTWARE	2,500	2,500	2,500	WINCAN ANNUAL MAINTENANCE FEE
		3,500	3,500	3,500	LOCATOR LOGIC ANNUAL MAINTENANCE FEE
		4,500	4,500	4,500	IWORQ ANNUAL MAINTENANCE FEE
		17,000	17,000	17,000	ASSET ESSENTIALS ANNUAL MAINTENANCE FEE
Total	5321	\$27,500	\$27,500	\$27,500	
5325	ADVERTISE	500	500	500	JOB ADVERTISEMENTS OR REQUIRED PUBLIC NOTICES
Total	5325	\$500	\$500	\$500	
5410	RENT EQUIP	1,000	1,000	1,000	COPIER RENTAL EQUIPMENT
Total	5410	\$1,000	\$1,000	\$1,000	
5700	DEBT PRIN	500,000	500,000	500,000	LOBS 2020A - REFUNDING 2011 SRF LOAN
		780,000	780,000	780,000	ENTERPRISE SYSTEMS REVENUE BONDS, SERIES 2019
		3,280,000	3,280,000	3,280,000	ENTERPRISE SYSTEMS REVENUE REFUNDING, SERIES 2021
Total	5700	\$4,560,000	\$4,560,000	\$4,560,000	
5705	DEBT INT	170,400	170,400	170,400	LOBS 2020A - REFUNDING 2011 SRF LOAN
		227,940	227,940	227,940	ENTERPRISE SYSTEMS REVENUE REFUNDING, SERIES 2021
		467,694	467,694	467,694	ENTERPRISE SYSTEMS REVENUE BONDS, SERIES 2019
Total	5705	\$866,034	\$866,034	\$866,034	
5900	XFER TO	1,903,500	1,903,500	1,903,500	INCREASE PROJECT ORDINANCE 77560594 FOR CONSTRUCTION OF REEDS CREEK PS
		3,715,526	3,715,526	3,715,526	OPERATING TRANSFER TO REIMBURSE FOR PERSONNEL AND SERVICES PAID OUT TO THE GENERAL FUND
Total	5900	\$5,619,026	\$5,619,026	\$5,619,026	
Total	30700000	\$12,649,372	\$12,649,372	\$12,649,372	



Meter Reading

The Meter Reading Department oversees the Town’s network of water and sewer meters. Meter Reading is responsible for the collection of monthly utility reads and service contacts and disconnects.

Budget Brief

The approved budget for the Meter Reading department reflects a 0.87% increase from the approved Fiscal Year 2022-2023 budget. The increase is primarily due to normal budget fluctuations.

FY 2023-2024 Meter Reading Budget Highlights

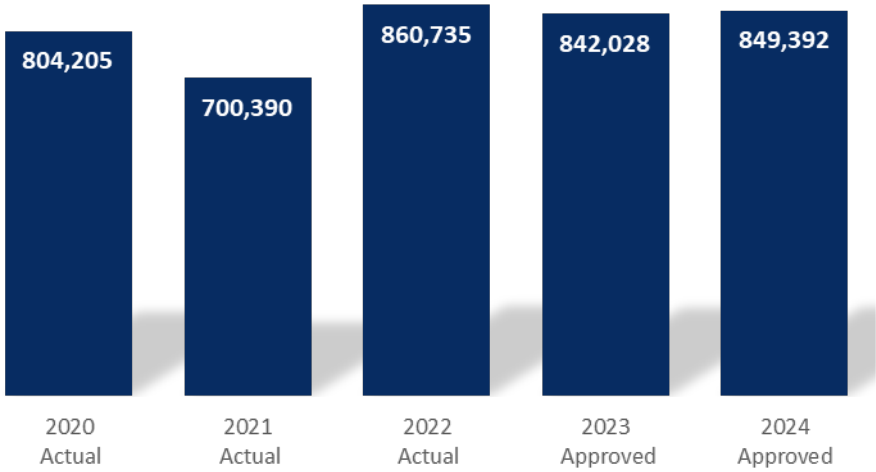
- Meter Installation for New Development

Departmental Budget Summary

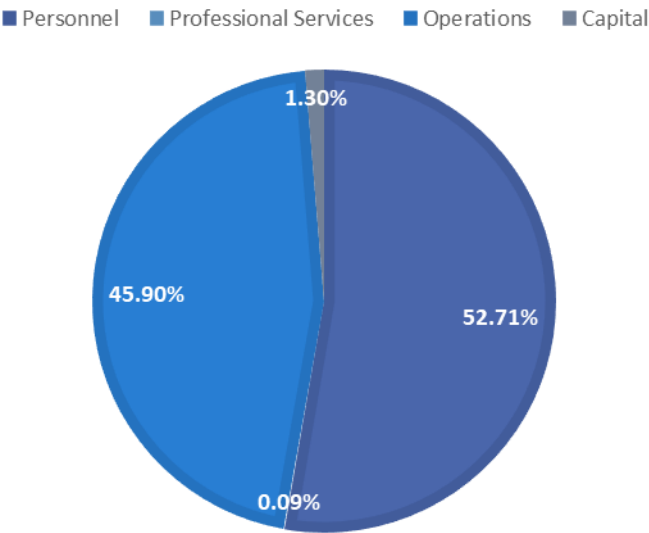
	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Meter Reading	\$ 804,205	\$ 700,390	\$ 860,735	\$ 842,028	\$ 849,392	\$ 849,392	\$ 849,392

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Water Meter Crew Leader	1	1	1	1	1
Utility Backflow Coordinator	1	1	1	1	1
Water Meter Specialist	4	4	4	4	4
Total Meter Reading	6	6	6	6	6

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY



Department		Department Request	Manager Recommend	Board Approved	Detail
30701000		METER READING			
5000	S&W - FT	882	882	882	ON-CALL COMPENSATION FOR NON-EXEMPT EMPLOYEES
		3,500	3,500	3,500	LONGEVITY PAY FOR 6 FULL-TIME EMPLOYEES
		291,022	291,022	291,022	COMPENSATION FOR 6 FULL-TIME EMPLOYEES
Total	5000	\$295,404	\$295,404	\$295,404	
5015	OT	2,100	2,100	2,100	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$2,100	\$2,100	\$2,100	
5025	FICA	68	68	68	FICA FOR ON-CALL COMPENSATION
		161	161	161	FICA FOR OVERTIME
		22,531	22,531	22,531	FICA FOR 6 FULL-TIME EMPLOYEES
Total	5025	\$22,760	\$22,760	\$22,760	
5030	GRP INSURE	533	533	533	LIFE INSURANCE FOR 6 FULL-TIME EMPLOYEES
		73,920	73,920	73,920	HEALTH INSURANCE FOR 6 FULL-TIME EMPLOYEES
Total	5030	\$74,453	\$74,453	\$74,453	
5035	RETIRE	271	271	271	RETIREMENT FOR OVERTIME
		37,993	37,993	37,993	RETIREMENT FOR 6 FULL-TIME EMPLOYEES
Total	5035	\$38,264	\$38,264	\$38,264	
5040	401(K)	105	105	105	401(K) FOR OVERTIME
		14,726	14,726	14,726	401(K) FOR 6 FULL-TIME EMPLOYEES
Total	5040	\$14,831	\$14,831	\$14,831	
5115	MED LAB SV	100	100	100	EMPLOYEE DRUG SCREENINGS
Total	5115	\$100	\$100	\$100	
5120	PRINT SVC	650	650	650	DOOR HANGERS AND INFORMATION FLYERS
Total	5120	\$650	\$650	\$650	
5200	JAN SUPPLY	130	130	130	JANITORIAL SUPPLIES
Total	5200	\$130	\$130	\$130	
5265	NON CAP EQ	350,000	350,000	350,000	METER AND ERT REPLACEMENTS AND NEW INSTALLS
Total	5265	\$350,000	\$350,000	\$350,000	
5270	OTR SUPPLY	1,200	1,200	1,200	OTHER SUPPLIES
Total	5270	\$1,200	\$1,200	\$1,200	

Department		Department Request	Manager Recommend	Board Approved	Detail
30701000		METER READING			
5315	R&M VEH	3,500	3,500	3,500	REPAIR AND MAINTENANCE TO VEHICLES
Total	5315	\$3,500	\$3,500	\$3,500	
5320	R&M EQUIP	5,000	5,000	5,000	MISC MAINTENANCE OR REPAIRS TO BULK WATER UNIT
		15,000	15,000	15,000	ANNUAL ITRON SERVICE AGREEMENT
		15,000	15,000	15,000	ANNUAL METER TESTING
Total	5320	\$35,000	\$35,000	\$35,000	
5510	IT SOFT	11,000	11,000	11,000	ANNUAL BACKFLOW SOFTWARE FEES
Total	5510	\$11,000	\$11,000	\$11,000	
Total	30701000	\$849,392	\$849,392	\$849,392	

Line Maintenance

The Line Maintenance Department is responsible for the Town’s network of water and sewer lines.

Budget Brief

The approved budget for the Line Maintenance budget reflects an 10.57% increase from the approved Fiscal Year 2022-2023 budget. The increase reflects the request for additional personnel and asset replacement.

FY 2023-2024 Line Maintenance Budget Highlights

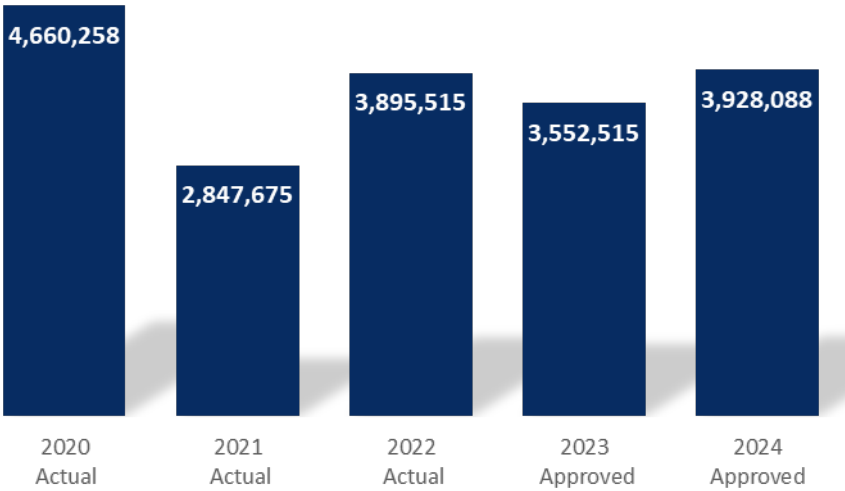
- Requested Positions – Two Line Maintenance Mechanics
- Replacement Vacall Truck

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Line Maintenance	\$ 4,660,258	\$ 2,847,675	\$ 3,895,515	\$ 3,552,515	\$ 3,928,088	\$ 3,928,088	\$ 3,928,088

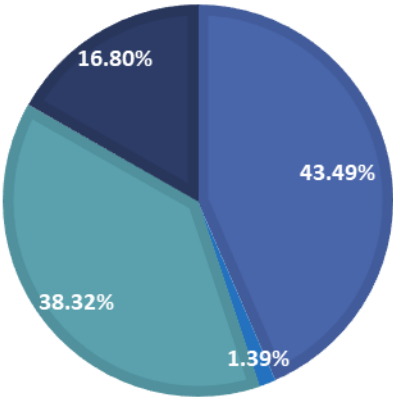
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Line Maintenance Crew Leader	4	4	4	4	4
Line Maintenance Mechanic	13	11	13	13	13
Camera Technician	1	1	1	1	1
Utilities Locator	2	2	2	2	2
Utilities Electrician	2	2	2	2	2
Total Line Maintenance	22	20	22	22	22

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
30702000 LINE MAINTENANCE					
5000	S&W - FT	13,000	13,000	13,000	LONGEVITY FOR 20 FULL-TIME EMPLOYEES
		14,241	14,241	14,241	ON-CALL COMPENSATION FOR NON-EXEMPT EMPLOYEES
		50,231	50,231	50,231	REQUESTED POSITION -TWO LINE MAINTENANCE
		1,042,545	1,042,545	1,042,545	MECHANICS - COMPENSATION - 1/2 COMPENSATION FOR 20 FULL-TIME EMPLOYEES
Total	5000	\$1,120,017	\$1,120,017	\$1,120,017	
5015	OT	35,000	35,000	35,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$35,000	\$35,000	\$35,000	
5025	FICA	1,089	1,089	1,089	FICA FOR ON-CALL COMPENSATION
		2,678	2,678	2,678	FICA FOR OVERTIME
		3,843	3,843	3,843	REQUESTED POSITIONS - TWO LINE MAINTENANCE MECHANICS - FICA 1/2 YEAR
		80,749	80,749	80,749	FICA FOR 20 FULL-TIME EMPLOYEES
Total	5025	\$88,359	\$88,359	\$88,359	
5030	GRP INSURE	1,901	1,901	1,901	LIFE INSURANCE FOR 20 FULL-TIME EMPLOYEES
		12,412	12,412	12,412	REQUESTED POSITIONS - TWO LINE MAINTENANCE MECHANICS - LIFE AND HEALTH INSURANCE 1/2 YEAR
		246,400	246,400	246,400	HEALTH INSURANCE FOR 20 FULL-TIME EMPLOYEES
Total	5030	\$260,713	\$260,713	\$260,713	
5035	RETIRE	4,515	4,515	4,515	RETIREMENT FOR OVERTIME
		6,480	6,480	6,480	REQUESTED POSITIONS - TWO LINE MAINTENANCE
					MECHANICS - RETIREMENT 1/2 YEAR
		136,165	136,165	136,165	RETIREMENT FOR 20 FULL-TIME EMPLOYEES
Total	5035	\$147,160	\$147,160	\$147,160	
5040	401(K)	1,750	1,750	1,750	401(K) FOR OVERTIME
		2,512	2,512	2,512	REQUESTED POSITIONS - TWO LINE MAINTENANCE MECHANICS - 401(K) 1/2 YEAR
		52,777	52,777	52,777	401(K) FOR 20 FULL-TIME EMPLOYEES
Total	5040	\$57,039	\$57,039	\$57,039	

Department		Department Request	Manager Recommend	Board Approved	Detail
30702000 LINE MAINTENANCE					
5115	MED LAB SV	2,000	2,000	2,000	EMPLOYEE DRUG SCREENINGS AND VACCINATIONS
Total	5115	\$2,000	\$2,000	\$2,000	
5145	OTR SVCS	5,000	5,000	5,000	DAMAGE TO OTHER UTILITIES AND NOV'S FOR SSO'S
		7,500	7,500	7,500	811 ONE CALL SERVICES
		40,000	40,000	40,000	ROOT CONTROL
Total	5145	\$52,500	\$52,500	\$52,500	
5200	JAN SUPPLY	300	300	300	JANITORIAL SUPPLIES
Total	5200	\$300	\$300	\$300	
5215	OFF SUPPLY	500	500	500	OFFICE SUPPLIES
Total	5215	\$500	\$500	\$500	
5225	SAF SUPPLY	10,500	10,500	10,500	SAFETY SUPPLIES-CONES, SIGNS, AND PPE
Total	5225	\$10,500	\$10,500	\$10,500	
5265	NON CAP EQ	13,000	13,000	13,000	5 REPLACEMENT 800MH RADIOS FOR STAFF
		20,000	20,000	20,000	MISC EQUIPMENT SUCH AS SAWS, ROOT BITS, TAPPING MACHINES
Total	5265	\$33,000	\$33,000	\$33,000	
5270	OTR SUPPLY	320,000	320,000	320,000	INVENTORY ITEMS-PIPE, FITTINGS, HYDRANTS, AND MATERIAL FOR LINE MAINTENANCE
Total	5270	\$320,000	\$320,000	\$320,000	
5305	UTILITIES	6,500	6,500	6,500	PHONE STIPEND FOR CREW LEADERS AND PEOPLE OVER TWO MAN CREWS
Total	5305	\$6,500	\$6,500	\$6,500	
5310	R&M BLD/ST	45,000	45,000	45,000	STONE, ASPHALT, AND CONCRETE FOR UTILITY CUTS
		1,000,000	1,000,000	1,000,000	SEWER LINING UPSTREAM OF NORTHSIDE
Total	5310	\$1,045,000	\$1,045,000	\$1,045,000	
5315	R&M VEH	35,000	35,000	35,000	REPAIR AND MAINTENANCE TO LINE MAINTENANCE VEHICLES
Total	5315	\$35,000	\$35,000	\$35,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
30702000 LINE MAINTENANCE					
5320	R&M EQUIP	10,000	10,000	10,000	SPECIALTY EQUIPMENT REPAIRS NOT HANDLED BY FLEET
		38,000	38,000	38,000	NAPA/FLEET REPAIRS TO EQUIPMENT
Total	5320	\$48,000	\$48,000	\$48,000	
5410	RENT EQUIP	6,500	6,500	6,500	MISC EQUIPMENT RENTALS INCLUDING PUMP RENTALS
Total	5410	\$6,500	\$6,500	\$6,500	
5520	VEHICLES	35,000	35,000	35,000	REPLACEMENT TRUCK FOR 7113 (SCORED 16)
		40,000	40,000	40,000	REPLACEMENT TRUCK FOR 7117 (SCORED 16)
		550,000	550,000	550,000	REPLACE ASSET 7347-VACALL
Total	5520	\$625,000	\$625,000	\$625,000	
5525	OTR EQUIP	35,000	35,000	35,000	2 REPLACEMENT HYDRAULIC PACKS AND EQUIPMENT
Total	5525	\$35,000	\$35,000	\$35,000	
Total	30702000	\$3,928,088	\$3,928,088	\$3,928,088	



Pump Maintenance

The Pump Maintenance Department is responsible for the Town’s sewer pumps and lift stations in the collection system.

Budget Brief

The approved budget for Pump Maintenance reflects a 4.88% decrease from the approved Fiscal Year 2022-2023 budget. The difference in requests reflects a normal budget fluctuation due to lower capital requests.

FY 2023-2024 Pump Maintenance Budget Highlights

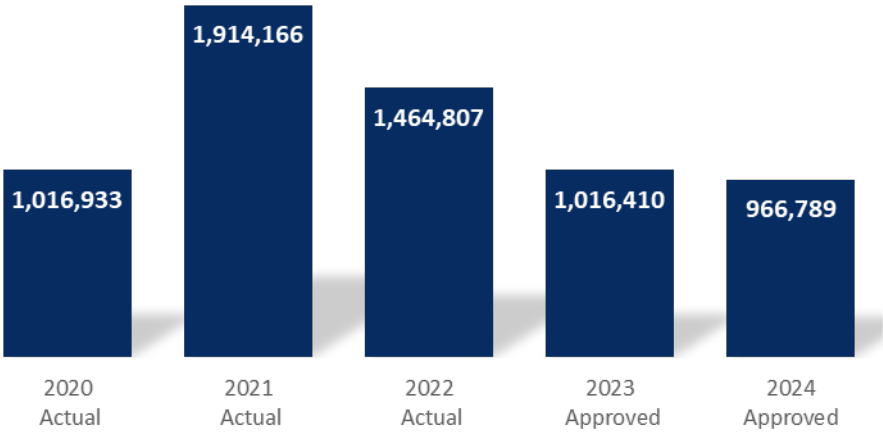
- Planned Priority Preventive Maintenance

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Pump Maintenance	\$ 1,016,933	\$ 1,914,166	\$ 1,464,807	\$ 1,016,410	\$ 966,789	\$ 966,789	\$ 966,789

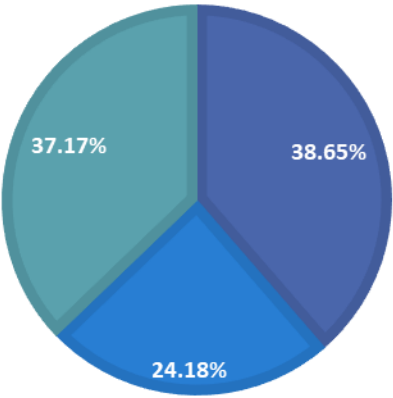
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Pump Station Crew Leader	1	1	1	1	1
Pump Maintenance Mechanic	2	2	2	2	2
Senior Pump Maintenance Mechanic	1	1	1	1	1
Total Pump Maintenance	4	4	4	4	4

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital



Department		Department Request	Manager Recommend	Board Approved	Detail
30703000 PUMP MAINTENANCE					
5000	S&W - FT	2,750	2,750	2,750	LONGEVITY FOR 4 FULL-TIME EMPLOYEES
		9,230	9,230	9,230	ON-CALL COMPENSATION FOR NON-EXEMPT EMPLOYEES
		229,379	229,379	229,379	COMPENSATION FOR 4 FULL-TIME EMPLOYEES
Total	5000	\$241,359	\$241,359	\$241,359	
5015	OT	18,000	18,000	18,000	OVERTIME COMPENSATION FOR NON-EXEMPT EMPLOYEES
Total	5015	\$18,000	\$18,000	\$18,000	
5025	FICA	706	706	706	FICA FOR ON-CALL COMPENSATION
		1,377	1,377	1,377	FICA FOR OVERTIME
		17,758	17,758	17,758	FICA FOR 4 FULL-TIME EMPLOYEES
Total	5025	\$19,841	\$19,841	\$19,841	
5030	GRP INSURE	416	416	416	LIFE INSURANCE FOR 4 FULL-TIME EMPLOYEES
		49,280	49,280	49,280	HEALTH INSURANCE FOR 4 FULL-TIME EMPLOYEES
Total	5030	\$49,696	\$49,696	\$49,696	
5035	RETIRE	2,322	2,322	2,322	RETIREMENT FOR OVERTIME
		29,945	29,945	29,945	RETIREMENT FOR 4 FULL-TIME EMPLOYEES
Total	5035	\$32,267	\$32,267	\$32,267	
5040	401(K)	900	900	900	401(K) FOR OVERTIME
		11,606	11,606	11,606	401(K) FOR 4 FULL-TIME EMPLOYEES
Total	5040	\$12,506	\$12,506	\$12,506	
5115	MED LAB SV	150	150	150	EMPLOYEE SCREENINGS
Total	5115	\$150	\$150	\$150	
5145	OTR SVCS	3,000	3,000	3,000	MISSIONS ANNUAL SERVICE
		5,600	5,600	5,600	BENEFIELD SANITATION
		35,000	35,000	35,000	GENERATOR FUEL CLEANING, P.P.M, AND REPAIRS
		40,000	40,000	40,000	LIFT STATION MOWING (8 MONTHS)
		150,000	150,000	150,000	ODOR CONTROL AT LIFT STATIONS
Total	5145	\$233,600	\$233,600	\$233,600	
5205	DUE SUBS	220	220	220	ELECTRICIAN LICENSE RENEWAL
Total	5205	\$220	\$220	\$220	

Department		Department Request	Manager Recommend	Board Approved	Detail
30703000 PUMP MAINTENANCE					
5225	SAF SUPPLY	800	800	800	SPECIALIZED PUMP AND ELECTRICAL PPE
Total	5225	\$800	\$800	\$800	
5270	OTR SUPPLY	29,000	29,000	29,000	TOOLS, FITTINGS, AND OTHER MATERIAL NEEDED FOR LIFT STATIONS
Total	5270	\$29,000	\$29,000	\$29,000	
5305	UTILITIES	4,350	4,350	4,350	PHONES FOR STAFF
Total	5305	\$4,350	\$4,350	\$4,350	
5315	R&M VEH	5,000	5,000	5,000	REPAIR AND MAINTENANCE TO PUMP STAFF VEHICLES
Total	5315	\$5,000	\$5,000	\$5,000	
5320	R&M EQUIP	120,000	120,000	120,000	UNPLANNED PUMP REPLACEMENTS AND MISC MAINTENANCE
		188,000	188,000	188,000	PLANNED PRIORITY PREVENTATIVE MAINTENANCE-REPLACEMENT PUMPS, IMPELLARS, CONTROL PANELS, ETC
Total	5320	\$308,000	\$308,000	\$308,000	
5410	RENT EQUIP	12,000	12,000	12,000	BYPASS PUMP RENTAL
Total	5410	\$12,000	\$12,000	\$12,000	
Total	30703000	\$966,789	\$966,789	\$966,789	

Water Treatment

The Water Treatment Department is responsible for the Town’s two water treatment plants, elevated storage tanks, and booster pumping station.

Budget Brief

The approved budget for the Water Treatment department reflects a 15.32% decrease from the approved Fiscal Year 2022-2023 budget. The decrease is due to utilization of grant funding for the Clearwell Project Ordinance.

FY 2023-2024 Water Treatment Budget Highlights

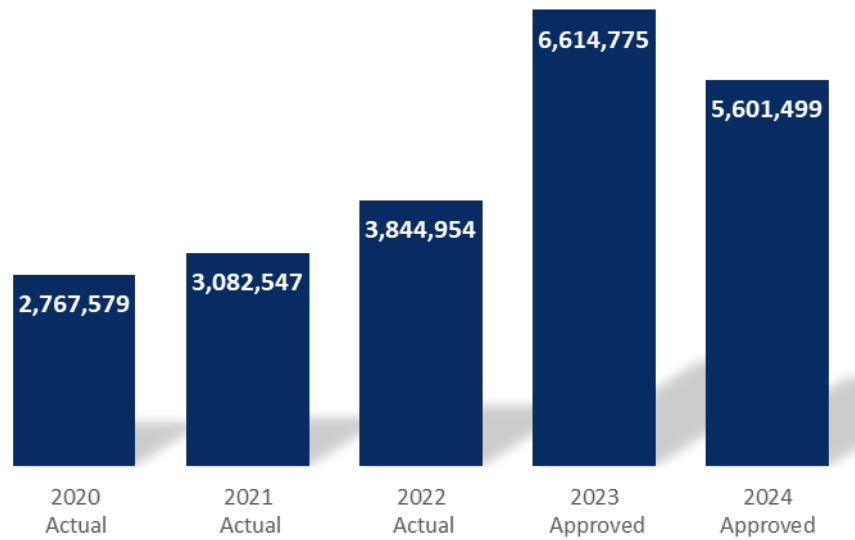
- Clearwell Project Ordinance

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Water Treatment	\$ 2,767,579	\$ 3,082,547	\$ 3,844,954	\$ 6,614,775	\$ 5,601,499	\$ 5,601,499	\$ 5,601,499

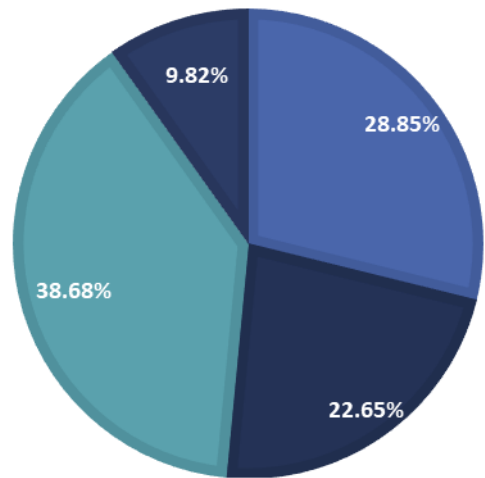
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Water Treatment Plants Manager	1	1	1	1	1
Lead Water Treatment Plant Operator	1	1	1	1	1
Treatment Plant Operator	10	10	10	10	10
Environmental Analyst	1	1	1	1	1
Plant Mechanic	1	1	1	1	1
Plant Technician	1	1	1	1	1
Total Water Treatment	15	15	15	15	15

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Transfer



Department		Department Request	Manager Recommend	Board Approved	Detail
30800000 WATER TREATMENT ADMINISTRATION					
5000	S&W - FT	13,500	13,500	13,500	LONGEVITY FOR 15 FULL-TIME EMPLOYEES
		990,094	990,094	990,094	COMPENSATION FOR 15 FULL-TIME EMPLOYEES
Total	5000	\$1,003,594	\$1,003,594	\$1,003,594	
5015	OT	115,000	115,000	115,000	REGULAR OVERTIME FOR EMPLOYEES
Total	5015	\$115,000	\$115,000	\$115,000	
5025	FICA	8,798	8,798	8,798	FICA FOR OVERTIME
		76,775	76,775	76,775	FICA FOR 15 FULL-TIME EMPLOYEES
Total	5025	\$85,573	\$85,573	\$85,573	
5030	GRP INSURE	1,793	1,793	1,793	LIFE INSURANCE FOR 15 FULL-TIME EMPLOYEES
		209,580	209,580	209,580	HEALTH INSURANCE FOR 15 FULL-TIME EMPLOYEES
Total	5030	\$211,373	\$211,373	\$211,373	
5035	RETIRE	14,835	14,835	14,835	RETIREMENT FOR OVERTIME
		129,464	129,464	129,464	RETIREMENT FOR 15 FULL-TIME EMPLOYEES
Total	5035	\$144,299	\$144,299	\$144,299	
5040	401(K)	5,750	5,750	5,750	401(K) FOR OVERTIME
		50,180	50,180	50,180	401(K) FOR 15 FULL-TIME EMPLOYEES
Total	5040	\$55,930	\$55,930	\$55,930	
5045	FIT & WELL	480	480	480	GYM REIMBURSEMENTS
Total	5045	\$480	\$480	\$480	
5115	MED LAB SV	0	0	0	EXTERNAL LAB SERVICES, WATER QUALITY TESTING, LAB SUPPLIES
		17,500	17,500	17,500	UCMR 5 TESTING (PFOS/PFAS)
		50,000	50,000	50,000	EXTERNAL LAB SERVICES, WATER QUALITY TESTING, LAB SUPPLIES
Total	5115	\$67,500	\$67,500	\$67,500	
5120	PRINT SVC	750	750	750	PROMOTIONAL ITEMS FOR SCHOOL TOURS, CITIZENS ACADEMY, ETC.
Total	5120	\$750	\$750	\$750	

Department		Department Request	Manager Recommend	Board Approved	Detail
30800000 WATER TREATMENT ADMINISTRATION					
5145	OTR SVCS	7,500	7,500	7,500	IR SCANNING OF ELECTRICAL EQUIPMENT
		9,000	9,000	9,000	CALIBRATION SERVICES
		14,000	14,000	14,000	FUEL CLEANING AND CONDITIONING FOR GENERATORS
		25,000	25,000	25,000	SWITCHGEAR MAINTENANCE ALL FACILITIES
		30,000	30,000	30,000	GENERATOR MAINTENANCE CONTRACT AND REPAIRS
		30,000	30,000	30,000	MISC SCADA SERVICES AND INSTRUMENTATION
		140,000	140,000	140,000	FACILITIES MOWING CONTRACT
		620,000	620,000	620,000	ELEVATED TANK MAINTENANCE, ADDITION OF CLEARWELLS AT PLANT #2
Total	5145	\$875,500	\$875,500	\$875,500	
5200	JAN SUPPLY	2,500	2,500	2,500	CLEANING SUPPLIES FOR DAY TO DAY MAINTENANCE
Total	5200	\$2,500	\$2,500	\$2,500	
5205	DUE SUBS	5,000	5,000	5,000	STAFF CERTIFICATION AND PERMIT RENEWAL FEES
Total	5205	\$5,000	\$5,000	\$5,000	
5210	VEH SUPPLY	7,500	7,500	7,500	VEHICLE SUPPLIES
Total	5210	\$7,500	\$7,500	\$7,500	
5215	OFF SUPPLY	5,000	5,000	5,000	GENERAL OFFICE SUPPLIES, PURCHASING OF DESKS AND CHAIRS FOR CONTROL ROOM
Total	5215	\$5,000	\$5,000	\$5,000	
5225	SAF SUPPLY	4,000	4,000	4,000	PPE, BOOTS, AND OTHER SAFETY SUPPLIES REQUIRED BY OSHA
Total	5225	\$4,000	\$4,000	\$4,000	
5230	UNIFORMS	4,000	4,000	4,000	UNIFORM ALLOWANCE
Total	5230	\$4,000	\$4,000	\$4,000	
5270	OTR SUPPLY	85,000	85,000	85,000	MISC SUPPLIES FOR RWPS, TANKS, AND GERNERAL PLANT SUPPLIES
Total	5270	\$85,000	\$85,000	\$85,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
30800000	WATER TREATMENT ADMINISTRATION				
5300	TRAIN TRAN	6,500	6,500	6,500	TRAVEL AND TRAINING OPORTUNITIES FOR CEU'S AND REQUIRED OPERATOR CERTIFICATIONS, ADDITIONAL WORKSHOPS IN BACTERIOLOGY AND CHEMISTRY
Total	5300	\$6,500	\$6,500	\$6,500	
5305	UTILITIES	200,000	200,000	200,000	ENERGY COST FOR RAW WATER PUMP STATIONS, WATER TANKS, PHONES AND MEDIA DEVICES FOR EMPLOYEES
Total	5305	\$200,000	\$200,000	\$200,000	
5310	R&M BLD/ST	10,000	10,000	10,000	GENERAL REPAIRS TO RAW WATER BUILDING/ELEVATED TANKS/DRIVES AT REMOTE LOCATIONS
Total	5310	\$10,000	\$10,000	\$10,000	
5315	R&M VEH	6,000	6,000	6,000	ROUTINE MAINTENANCE AND REPAIR OF PLANT VEHICLES
Total	5315	\$6,000	\$6,000	\$6,000	
5320	R&M EQUIP	75,000	75,000	75,000	MISCELLANEOUS REPAIRS/PUMPS ETC. (RAW WATER/DISTRIBUTION)
Total	5320	\$75,000	\$75,000	\$75,000	
5410	RENT EQUIP	1,000	1,000	1,000	RENTAL EQUIPMENT AND COPIER CHARGES
Total	5410	\$1,000	\$1,000	\$1,000	
5900	XFER TO	550,000	550,000	550,000	CREATE PROJECT ORDINANCE FOR SCADA UPGRADES
Total	5900	\$550,000	\$550,000	\$550,000	
Total	30800000	\$3,521,499	\$3,521,499	\$3,521,499	

Department		Department Request	Manager Recommend	Board Approved	Detail
30800801 WATER TREATMENT					
5270	OTR SUPPLY	10,000	10,000	10,000	DIESEL FUEL FOR GENERATORS
		100,000	100,000	100,000	CHEMICALS AND OTHER SUPPLIES USED IN DAY TO DAY OPERATIONS
Total	5270	\$110,000	\$110,000	\$110,000	
5305	UTILITIES	80,000	80,000	80,000	ENERGY (ELECTRICAL/GAS) COST FOR PLANT #1
Total	5305	\$80,000	\$80,000	\$80,000	
5310	R&M BLD/ST	15,000	15,000	15,000	ROUTINE AND EMERGENCY REPAIRS OF FACILITIES AND DRIVES
Total	5310	\$15,000	\$15,000	\$15,000	
5320	R&M EQUIP	75,000	75,000	75,000	MISCELLANEOUS REPAIRS OF PUMPS, MOTORS, AND OTHER EQUIPMENT
Total	5320	\$75,000	\$75,000	\$75,000	
Total	30800801	\$280,000	\$280,000	\$280,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
30800802		WATER TREATMENT II			
5145	OTR SVCS	50,000	50,000	50,000	MISCELLANEOUS SERVICES AND UPGRADES
		275,000	275,000	275,000	CLEAN OUT BACKWASH BASIN
Total	5145	\$325,000	\$325,000	\$325,000	
5270	OTR SUPPLY	10,000	10,000	10,000	DIESEL FUEL FOR GENERATORS
		160,000	160,000	160,000	CHEMICALS AND OTHER SUPPLIES USED IN DAY TO DAY OPERATIONS
Total	5270	\$170,000	\$170,000	\$170,000	
5305	UTILITIES	185,000	185,000	185,000	ENERGY COST FOR PLANT #2 (EXPECTED INCREASE IN DEMAND)
Total	5305	\$185,000	\$185,000	\$185,000	
5310	R&M BLD/ST	15,000	15,000	15,000	ROUTINE AND EMERGENCY REPAIRS OF FACILITIES AND DRIVES
		25,000	25,000	25,000	SEAL COATING OF DRIVEWAY AND PARKING LOT
Total	5310	\$40,000	\$40,000	\$40,000	
5320	R&M EQUIP	80,000	80,000	80,000	MISCELLANEOUS REPAIRS OF EQUIPMENT/NORTH SIDE BOOSTE STATION
		1,000,000	1,000,000	1,000,000	NEW VARIABLE FREQUENCY DRIVE FOR HIGH SERVICE PUMP 1
Total	5320	\$1,080,000	\$1,080,000	\$1,080,000	
Total	30800802	\$1,800,000	\$1,800,000	\$1,800,000	



Wastewater Treatment

The Wastewater Treatment Department is responsible for the Town's wastewater treatment plant.

BUDGET BRIEF

The approved budget for the Wastewater Treatment department reflects a 23.31% increase from the approved Fiscal Year 2022-2023 budget. The difference in requests is primarily due to the transfer of funds to a capital project ordinance.

FY 2023-2024 Wastewater Treatment Budget Highlights

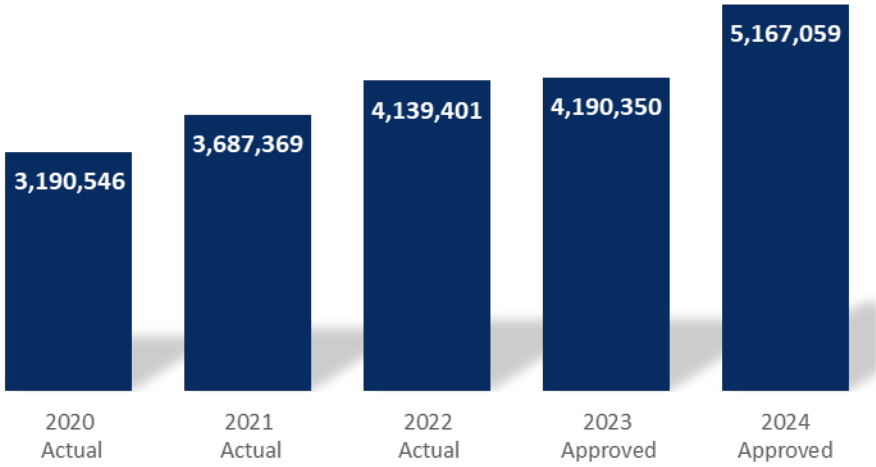
- Transfer to Wastewater Expansion Permitting

Departmental Budget Summary

	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Wastewater Treatment	\$ 3,190,546	\$ 3,687,369	\$ 4,139,401	\$ 4,190,350	\$ 5,167,059	\$ 5,167,059	\$ 5,167,059

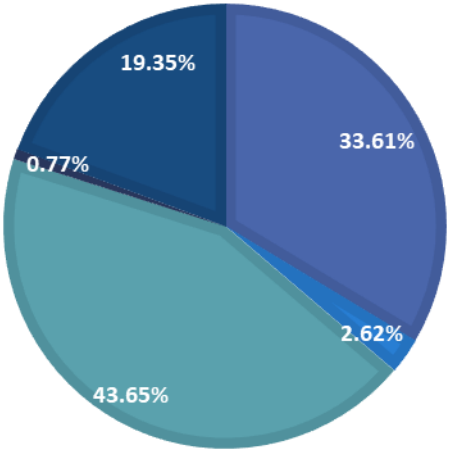
Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
WWTP Manager	1	1	1	1	1
Environmental Compliance Supervisor	1	1	1	1	1
Environmental Compliance Officer	1	1	1	1	1
WWTP Operation Maintenance Coordinator	1	1	1	1	1
Biosolids Coordinator	1	1	1	1	1
WWTP Operator	8	8	8	8	8
FOG Compliance Officer	2	2	2	2	2
Environmental Analyst	2	2	2	2	2
Plant Mechanic	1	1	1	1	1
Plant Technician	1	1	1	1	1
Total Waste Water Treatment	19	19	19	19	19

FIVE YEAR BUDGET HISTORY



BUDGET BY CATEGORY

■ Personnel ■ Professional Services ■ Operations ■ Capital ■ Transfer



Department		Department Request	Manager Recommend	Board Approved	Detail
30900000 WASTEWATER TREATMENT					
5000	S&W - FT	12,750	12,750	12,750	LONGEVITY FOR 19 FULL-TIME EMPLOYEES
		1,122,264	1,122,264	1,122,264	COMPENSATION FOR 19 FULL-TIME EMPLOYEES
Total	5000	\$1,135,014	\$1,135,014	\$1,135,014	
5015	OT	60,000	60,000	60,000	OVERTIME COMPENSATION FOR 19 FULL-TIME EMPLOYEES
Total	5015	\$60,000	\$60,000	\$60,000	
5025	FICA	4,590	4,590	4,590	FICA FOR OVERTIME
		86,829	86,829	86,829	FICA FOR 19 FULL-TIME EMPLOYEES
Total	5025	\$91,419	\$91,419	\$91,419	
5030	GRP INSURE	2,038	2,038	2,038	LIFE INSURANCE FOR 19 FULL-TIME EMPLOYEES
		234,080	234,080	234,080	HEALTH INSURANCE FOR 19 FULL-TIME EMPLOYEES
Total	5030	\$236,118	\$236,118	\$236,118	
5035	RETIRE	7,740	7,740	7,740	RETIREMENT FOR OVERTIME
		146,417	146,417	146,417	RETIREMENT FOR 19 FULL-TIME EMPLOYEES
Total	5035	\$154,157	\$154,157	\$154,157	
5040	401(K)	3,000	3,000	3,000	401(K) FOR OVERTIME
		56,751	56,751	56,751	401(K) FOR 19 FULL-TIME EMPLOYEES
Total	5040	\$59,751	\$59,751	\$59,751	
5105	AR/ENG SVC	15,000	15,000	15,000	FUNDS FOR CONTINUED MONO FILL ASSWSSMENT AND EVALUATION.
Total	5105	\$15,000	\$15,000	\$15,000	
5115	MED LAB SV	25,000	25,000	25,000	CONTRACTED LAB SERVICES
Total	5115	\$25,000	\$25,000	\$25,000	
5120	PRINT SVC	800	800	800	FOG EDUCATION AND CITIZEN ACADEMY MATERIALS
Total	5120	\$800	\$800	\$800	

Department		Department Request	Manager Recommend	Board Approved	Detail
30900000 WASTEWATER TREATMENT					
5145	OTR SVCS	4,800	4,800	4,800	BOILER MAINTENANCE CONTRACT
		5,500	5,500	5,500	CALIBRATION SERVICE FOR FLOW , DO SENSORS AND OTHER INLINE INSTRUMENTS FOR PROCESS CONTROL
		9,000	9,000	9,000	GENERATOR SERVICE CONTRACT QUARTERLY SERVICE
		19,200	19,200	19,200	UV SYSTEM SERVICE CONTRACT
		56,000	56,000	56,000	CONTRACT FOR MOWING SERVICE
Total	5145	\$94,500	\$94,500	\$94,500	
5200	JAN SUPPLY	5,000	5,000	5,000	CLEANING SUPPLIES, PAPER TOWLS, SOAPS, BLEACH , HANDSANITIZER AND DISINFECTION WIPES
Total	5200	\$5,000	\$5,000	\$5,000	
5205	DUE SUBS	30,000	30,000	30,000	DUES AND FEES FOR STATE PERMITS AND WATER QUALITY ASSOCIATIONS, EMPLOYEE CERIFICATION FEES
Total	5205	\$30,000	\$30,000	\$30,000	
5210	VEH SUPPLY	7,000	7,000	7,000	TIRES,BELTS AND OTHER VEHICLE SUPPLIES
Total	5210	\$7,000	\$7,000	\$7,000	
5215	OFF SUPPLY	3,000	3,000	3,000	COPIER PAPER AND OFFICE SUPPLIES
Total	5215	\$3,000	\$3,000	\$3,000	
5225	SAF SUPPLY	15,000	15,000	15,000	SAFETY EQUIPMENT INCLUDING BOOTS, SPILL CONTAINMENT KITS, GLOVES AND EYEWASH STATIONS
Total	5225	\$15,000	\$15,000	\$15,000	
5230	UNIFORMS	5,000	5,000	5,000	UNIFORMS AND RAIN GEAR FOR 19FT EMPLOYEES
Total	5230	\$5,000	\$5,000	\$5,000	
5255	MED LAB	12,000	12,000	12,000	CHEMICALS REAGENTS, GLASSWARE AND QA/QC SAMPLES
Total	5255	\$12,000	\$12,000	\$12,000	
5265	NON CAP EQ	10,000	10,000	10,000	PH MTERS AND PROBES, LDO SENSORS AND IN PROCESS METERING EQUIPMENT SAND SAMPLING EQUIPMENT.
Total	5265	\$10,000	\$10,000	\$10,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
30900000 WASTEWATER TREATMENT					
5270	OTR SUPPLY	300,000	300,000	300,000	CHEMICALS REQUIRED FOR TREATMENT AND OTHER MISCELLANEOUS SUPPLIES FOR OPERATION OF FACILITY.
Total	5270	\$300,000	\$300,000	\$300,000	
5300	TRAIN TRAN	10,000	10,000	10,000	BIOLOGICAL WASTEWATER SCHOOLS, CON ED AND EXAMS. NCPC CONFERENCE AND SCHOOLS. ADDITIONAL TRAINING AS REQUIRED.
Total	5300	\$10,000	\$10,000	\$10,000	
5305	UTILITIES	850,000	850,000	850,000	NATURAL GAS FOR DRYER, DIESEL FUEL FOR GENERATORS AND EQUIPMENT.
Total	5305	\$850,000	\$850,000	\$850,000	
5310	R&M BLD/ST	20,000	20,000	20,000	HVAC REPAIRS, PAVING REPAIRS AND ROOF REPAIRS
Total	5310	\$20,000	\$20,000	\$20,000	
5315	R&M VEH	10,000	10,000	10,000	REPAIR AND MAINTENANCE OF VEICLES, LOADER, EXCAVATOR, SKID STEER AND GATOR
Total	5315	\$10,000	\$10,000	\$10,000	
5320	R&M EQUIP	50,000	50,000	50,000	REPLACEMENT MOTOR AND VFD ON RAS PUMPS
		75,000	75,000	75,000	POWER SYSTEM UPGRADES FOR INCOMING POWER AND GENERATORS
		75,000	75,000	75,000	REFURBISH / CLEAN PACKAGE PLANTS AND EQ
		125,000	125,000	125,000	CLARIFIER -REPLACE SCUM BEACHES AND WEIRS
		170,000	170,000	170,000	UV SUPPLIES BULBS
		220,000	220,000	220,000	REPAIR AND MAINTENANCE ON PLANT PROCESS EQUIPMENT.
Total	5320	\$715,000	\$715,000	\$715,000	
5321	M SOFTWARE	2,000	2,000	2,000	SOFTWARE MAINTENANCE FOR AMERITEC DATABASE SOFTWARE FOR COMPLIANCE REPORTING AND LABORATORY ANALYSIS TRACKING
Total	5321	\$2,000	\$2,000	\$2,000	
5330	POSTAGE	300	300	300	POSTAGE FOR MAILING REPORTS TO NCDWQ AND EPA
Total	5330	\$300	\$300	\$300	

Department		Department Request	Manager Recommend	Board Approved	Detail
30900000 WASTEWATER TREATMENT					
5370	TIP FEES	56,000	56,000	56,000	FUNDS ALLOCATED FOR MONOFILL RECLAIM PROJECT FOR 700 TONS HAULING AND DISPOSAL FEES FOR BIOSOLIDS NOT DISTRIBUTED THROUGH CLASS A PERMIT, WET SLUDGE, VAC TRUCK WASTE AND SCREENINGS.
		200,000	200,000	200,000	
Total	5370	\$256,000	\$256,000	\$256,000	
5375	OTR OBLIG	1,000	1,000	1,000	FUNDS SET ASIDE FOR NOV (NOTICE OF VIOLATIONS)
Total	5375	\$1,000	\$1,000	\$1,000	
5410	RENT EQUIP	4,000	4,000	4,000	RENTAL OF PUMPS AND HEAVY DUTY FORK LIFTS FOR REPAIRS
Total	5410	\$4,000	\$4,000	\$4,000	
5505	IT EQUIP	40,000	40,000	40,000	CONTINUED SCADA UPGRADES, PLC AND RADIO UPGRADES AS NEEDED. RADIOS AND NEW SCADA PC
Total	5505	\$40,000	\$40,000	\$40,000	
5900	XFER TO	1,000,000	1,000,000	1,000,000	TRANSFER TO WASTEWATER EXPANSION PERMITTING PROJECT ORDINANCE 77900100
Total	5900	\$1,000,000	\$1,000,000	\$1,000,000	
Total	30900000	\$5,167,059	\$5,167,059	\$5,167,059	

Stormwater Fund – Budget Summary

The Stormwater Fund is used to account for the Town’s stormwater operations. Stormwater fees, which are based on property type, fulfill regulatory compliance and provide operations and maintenance costs. Both tax-paying and tax-exempt properties receive a monthly bill. Single family residential properties are billed a flat fee of \$3.40. Commercial and all non-single-family properties are billed an amount proportional to the impervious area on a parcel, regardless of the parcels total area. Revenue generated by the Stormwater Fund covers such items as the cost of permit compliance, capital improvements, and increased street sweeping.

The following charts display a history of operating revenues and expenses.

	FY 2017-2018 Actual	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2021-2022 Actual	FY 2022-2023 Approved Budget	FY 2023-2024 Approved Budget
Revenues	\$ 1,722,396	\$ 1,760,700	\$ 1,911,132	\$ 1,895,481	\$ 1,965,936	\$ 3,300,013	\$ 1,482,495
Expenses	1,393,958	1,130,345	893,969	3,693,210	1,956,092	3,300,013	1,482,495
Change in Fund Balance	\$ 328,438	\$ 630,355	\$ 1,017,163	\$ (1,797,729)	\$ 9,844	\$ -	\$ -

Stormwater Revenues

The fiscal year 2023 Stormwater rate study shows current rates to be proficient to cover projected expenses for the current year. The Town is currently undergoing a rate study by an independent consultant to determine the most equitable fee.

Stormwater Expenditures

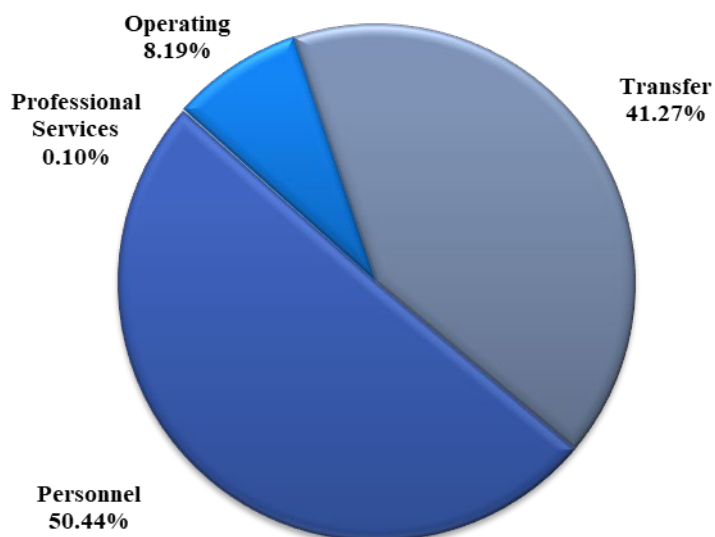
STORMWATER FUND EXPENDITURES

ACTUALS						APPROVED	REQUESTED	RECOMMENDED	APPROVED
2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024			
Stormwater	\$ 1,393,958	\$ 1,130,345	\$ 893,969	\$ 3,693,210	\$ 1,956,092	\$ 3,300,013	\$ 1,482,495	\$ 1,482,495	\$ 1,482,495
TOTAL	\$ 1,393,958	\$ 1,130,345	\$ 893,969	\$ 3,693,210	\$ 1,956,092	\$ 3,300,013	\$ 1,482,495	\$ 1,482,495	\$ 1,482,495

The Stormwater Fund is not divided into functional areas like the General and Utilities Funds. However, the Stormwater Fund does contain the same category areas of personnel, operating, capital, economic, debt service, and transfer.

STORMWATER FUND EXPENDITURES BY CATEGORY

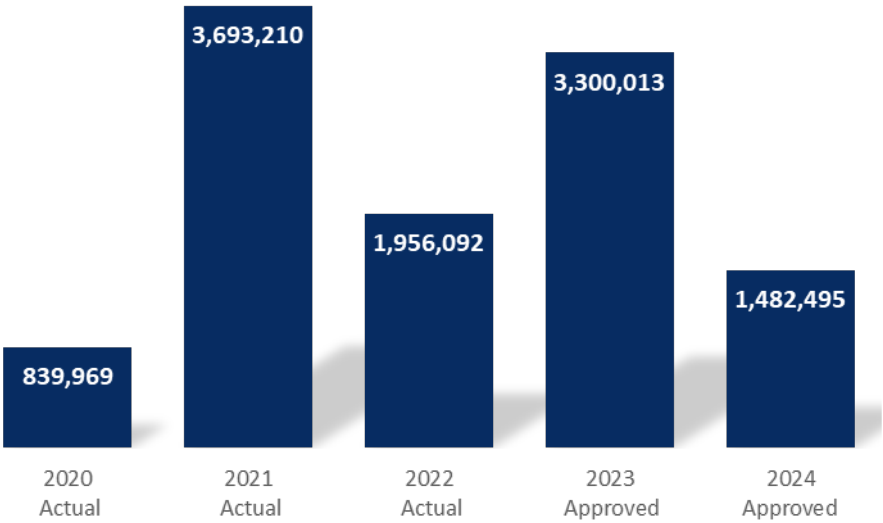
	Personnel	Professional Services	Operating	Capital	Economic	Debt Services	Transfer	Total
Stormwater	\$ 747,881	\$ 1,450	\$ 121,400	\$ -	\$ -	\$ -	\$ 611,764	\$ 1,482,495
TOTAL EXPENDITURES	\$ 747,881	\$ 1,450	\$ 121,400	\$ -	\$ -	\$ -	\$ 611,764	\$ 1,482,495



STORMWATER FUND BENEFITED POSITION TOTALS

Departments	Funded Benefited Positions					Approved	Requested	Recommended	Approved
	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024		
Stormwater	4	4	5	6	7	9	9	9	9
<i>Stormwater Fund Total</i>	<i>4</i>	<i>4</i>	<i>5</i>	<i>6</i>	<i>7</i>	<i>9</i>	<i>9</i>	<i>9</i>	<i>9</i>

FIVE YEAR BUDGET HISTORY



Department		Department Request	Manager Recommend	Board Approved	Detail
3102990 CHGS FOR SERVICE STORM WATER					
3490	STRM FEE	-1,482,495	-1,482,495	-1,482,495	STORMWATER FEES
Total	3490	-1,482,495	-1,482,495	-1,482,495	
Total	3102990	-1,482,495	-1,482,495	-1,482,495	

STORMWATER

The Stormwater Department is responsible for maintenance of the storm water drainage system for the Town which prevents flooding, property damage and other safety hazards.

BUDGET BRIEF

The approved budget for the Stormwater Department reflects a 55.08% decrease from the approved Fiscal Year 2022-2023 Stormwater Fund budget. The difference reflects a decrease in capital requests.

FY 2023-2024 STORMWATER BUDGET HIGHLIGHTS

- Repair and maintenance of the Town's storm water system

DEPARTMENTAL EXPENDITURE SUMMARY

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Stormwater	\$ 839,969	\$ 3,693,210	\$ 1,956,092	\$ 3,300,013	\$ 1,482,495	\$ 1,482,495	\$ 1,482,495

Full-Time Position Breakdown	2023 Board Approved	2023 Amended Budget	2024 Department Request	2024 Manager Recommended	2024 Board Approved
Stormwater Program Manager	1	1	1	1	1
Stormwater Maintenance Supervisor	1	1	1	1	1
Stormwater Crew Leader	1	1	1	1	1
Stormwater Equipment Operator	3	3	3	3	3
Stormwater Maintenance Technician	3	2	2	2	2
Stormwater Program Specialist	0	1	1	1	1
Total Stormwater	9	9	9	9	9

Department		Department Request	Manager Recommend	Board Approved	Detail
31990000		STORM WATER			
5000	S&W - FT	5,750	5,750	5,750	LONGEVITY FOR 9 FULL-TIME EMPLOYEES
		496,900	496,900	496,900	COMPENSATION FOR 9 FULL-TIME EMPLOYEES
Total	5000	\$502,650	\$502,650	\$502,650	
5015	OT	4,000	4,000	4,000	OVERTIME
Total	5015	\$4,000	\$4,000	\$4,000	
5025	FICA	306	306	306	FICA FOR OVERTIME
		38,453	38,453	38,453	FICA FOR 9 FULL-TIME POSITIONS
Total	5025	\$38,759	\$38,759	\$38,759	
5030	GRP INSURE	902	902	902	LIFE INSURANCE FOR 9 FULL-TIME EMPLOYEES
		110,880	110,880	110,880	HEALTH INSURANCE FOR 9 FULL-TIME EMPLOYEES
Total	5030	\$111,782	\$111,782	\$111,782	
5035	RETIRE	516	516	516	RETIREMENT FOR OVERTIME
		64,842	64,842	64,842	RETIREMENT FOR 9 FULL-TIME EMPLOYEES
Total	5035	\$65,358	\$65,358	\$65,358	
5040	401(K)	200	200	200	401(K) FOR OVERTIME
		25,132	25,132	25,132	401(K) FOR 9 FULL-TIME EMPLOYEES
Total	5040	\$25,332	\$25,332	\$25,332	
5115	MED LAB SV	200	200	200	MEDICAL/VET/LABORATORY SERVICES
Total	5115	\$200	\$200	\$200	
5120	PRINT SVC	250	250	250	PRINTING SERVICES
Total	5120	\$250	\$250	\$250	
5145	OTR SVCS	1,000	1,000	1,000	OUTSIDE BMP INSPECTION AND SAMPLING
Total	5145	\$1,000	\$1,000	\$1,000	
5205	DUE SUBS	100	100	100	PERMIT FEE FOR OPERATIONS CENTER
		1,000	1,000	1,000	PHASE II PERMIT
		7,000	7,000	7,000	OTHER PROFESSIONAL ORGANIZATION DUES
Total	5205	\$8,100	\$8,100	\$8,100	
5210	VEH SUPPLY	15,000	15,000	15,000	VEHICLE SUPPLIES
Total	5210	\$15,000	\$15,000	\$15,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
31990000 STORM WATER					
5215	OFF SUPPLY	500	500	500	OFFICE SUPPLIES
Total	5215	\$500	\$500	\$500	
5225	SAF SUPPLY	1,700	1,700	1,700	PPE AND BOOTS FOR 7 FULL TIME EMPLOYEES
Total	5225	\$1,700	\$1,700	\$1,700	
5230	UNIFORMS	1,500	1,500	1,500	UNIFORMS FOR FIELD STAFF
Total	5230	\$1,500	\$1,500	\$1,500	
5265	NON CAP EQ	1,000	1,000	1,000	MISC HAND TOOLS AND EQUIPMENT
Total	5265	\$1,000	\$1,000	\$1,000	
5300	TRAIN TRAN	3,500	3,500	3,500	TRAINING INCLUDING APWA, BMP INSPECTION, EROSION CONTROL, ETC
Total	5300	\$3,500	\$3,500	\$3,500	
5305	UTILITIES	3,000	3,000	3,000	PHONE AND IPAD CHARGES
Total	5305	\$3,000	\$3,000	\$3,000	
5315	R&M VEH	20,000	20,000	20,000	REPAIR/MAINT OF STORMWATER VEHICLES
Total	5315	\$20,000	\$20,000	\$20,000	
5320	R&M EQUIP	15,000	15,000	15,000	REPAIR/MAINT OF EQUIPMMENT - SKID STEER, CAMERA, MINI, ETC
Total	5320	\$15,000	\$15,000	\$15,000	
5325	ADVERTISE	1,000	1,000	1,000	ADVERTISING, PROMOTIONAL STORMWATER ITEMS
Total	5325	\$1,000	\$1,000	\$1,000	
5330	POSTAGE	100	100	100	POSTAGE FOR LARGE MAILINGS OR SHIPPING
Total	5330	\$100	\$100	\$100	
5350	DRAIN STOR	30,000	30,000	30,000	MATERIALS FOR IN-HOUSE REPAIRS AND MAINTENANCE
Total	5350	\$30,000	\$30,000	\$30,000	
5370	TIP FEES	20,000	20,000	20,000	LANDFILL TIPPING FEES
Total	5370	\$20,000	\$20,000	\$20,000	
5410	RENT EQUIP	1,000	1,000	1,000	EQUIPMENT OR STREET CLEANER RENTAL AS NEEDED
Total	5410	\$1,000	\$1,000	\$1,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
31990000		STORM WATER			
5900	XFER TO	611,764	611,764	611,764	OPERATING TRANSFER TO REIMBURSE FOR PERSONNEL AND SERVICES PAID OUT OF THE GENERAL FUND
Total	5900	\$611,764	\$611,764	\$611,764	
Total	31990000	\$1,482,495	\$1,482,495	\$1,482,495	

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is associated with strategies designed to increase homeownership and affordable housing opportunities. This funding can be used for homebuyer education, land acquisition, renovation, and new construction to benefit low-to-moderate income households as defined by federal guidelines.

BUDGET BRIEF

The approved budget for the Community Development Fund reflects a 50.73% decrease from the approved Fiscal Year 2022-2023 budget. The decrease is caused by a delay in funding received. Funds anticipated during Fiscal Year 2022-2023 will be added, by amendment, to the Fiscal Year 2023-2024 budget once the funds are received.

DEPARTMENTAL BUDGET SUMMARY

	2020 Actual	2021 Actual	2022 Actuals	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Community Development Fund	\$ 25,750	\$ 245,297	\$ 40,366	\$ 1,415,350	\$ 697,352	\$ 697,352	\$ 697,352

Department		Department Request	Manager Recommend	Board Approved	Detail
4001500 GENERAL REVENUES CD HOME					
3211	HOME CONSR	-178,398	-178,398	-178,398	HOME FUNDS 21-22
		-155,928	-155,928	-155,928	HOME FUNDS 19-20
		-145,693	-145,693	-145,693	HOME FUNDS 20-21
		-87,939	-87,939	-87,939	HOME FUNDS 18-19
Total	3211	-\$567,958	-\$567,958	-\$567,958	
3426	LOAN PAY	-36,000	-36,000	-36,000	NOMA MONTHLY LOAN PAYMENTS
Total	3426	-\$36,000	-\$36,000	-\$36,000	
3751	APPRO RES	-93,394	-93,394	-93,394	APPROPRIATE RESERVE FROM CDBG FUNDS
Total	3751	-\$93,394	-\$93,394	-\$93,394	
Total	4001500	-\$697,352	-\$697,352	-\$697,352	

COMMUNITY DEVELOPMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
40500000		HOME			
5145	OTR SVCS	567,958	567,958	567,958	POTENTIAL PROJECT FUNDING
Total	5145	\$567,958	\$567,958	\$567,958	
Total	40500000	\$567,958	\$567,958	\$567,958	

COMMUNITY DEVELOPMENT FUND – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
40510000		CDBG			
5145	OTR SVCS	129,394	129,394	129,394	POTENTIAL PROJECT FUNDING
Total	5145	\$129,394	\$129,394	\$129,394	
Total	40510000	\$129,394	\$129,394	\$129,394	

POWELL BILL FUND – BUDGET SUMMARY

Powell Bill projects are funded by state share revenues and are used for projects related to maintenance of the Town's surface transportation system. The Town qualifies for state aid based on North Carolina General Statute 136-41.1 through 136-41.4. Funds are disbursed on or before October 1st and January 1st of each fiscal year. Powell Bill funds shall be expended primarily for resurfacing streets within the corporate limits, but may also be used for maintaining, repairing, constructing, reconstructing, or widening streets or public thoroughfares within the Town limits or for planning, construction, and maintenance of bikeways, greenways, or sidewalks.

The following charts display a history of operating revenues and expenses.

	FY 2017-2018 Actual	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2021-2022 Actual	FY 2022-2023 Approved Budget	FY 2023-2024 Approved Budget
Revenues	\$ 1,006,643	\$ 1,035,700	\$ 1,052,019	\$ 1,018,265	\$ 1,373,973	\$ 1,373,391	\$ 1,351,983
Expenses	861,994	1,098,955	920,621	1,004,319	1,040,301	1,373,391	1,351,983
Change in Fund Balance	\$ 144,649	\$ (63,255)	\$ 131,398	\$ 13,946	\$ 333,672	\$ -	\$ -

Powell Bill Revenues

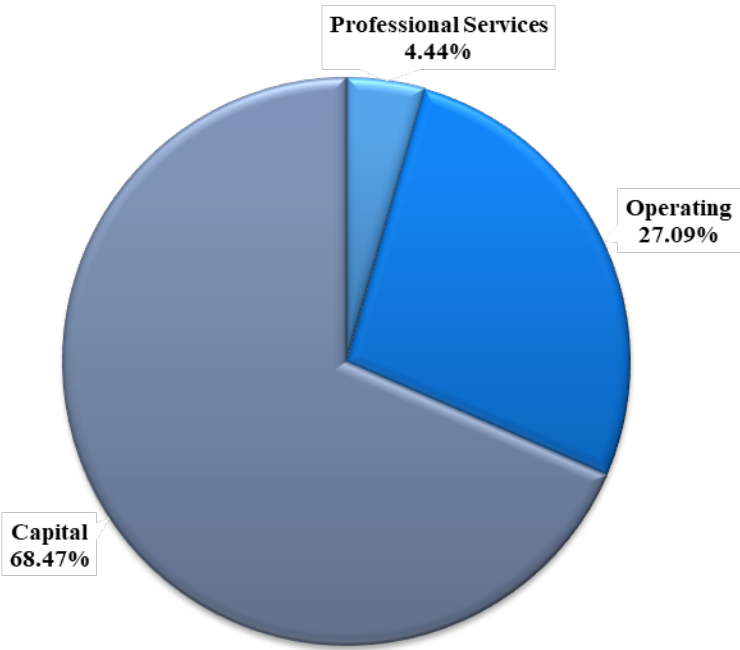
The primary source of revenue is the Powell Bill authorization granted by the State on an annual basis to municipalities from proceeds generated from the state gasoline tax. The authorization is based on a funding formula, with 25% represented by the number of town-maintained street system miles and 75% for relative population.

Powell Bill Expenses

The Powell Bill is not divided into functional areas like the General and Utilities Funds, and the Powell Bill Fund does not contain personnel expenses. The largest share of funds is dedicated to the Town's Street resurfacing program. Additional expenditures include salt and equipment repair for snow and ice removal, traffic signal system maintenance and surface transportation system maintenance.

EXPENDITURES BY FUNCTIONAL AREA AND CATEGORY
POWELL BILL FUND EXPENDITURES BY CATEGORY

	Personnel	Professional Services	Operating	Capital	Economic	Debt Services	Transfer	Total
Powell Bill		\$ 60,000	\$ 366,000	\$ 925,000	\$ -	\$ -	\$ -	\$ 1,351,000
TOTAL EXPENDITURES	\$ -	\$ 60,000	\$ 366,000	\$ 925,983	\$ -	\$ -	\$ -	\$1,351,983



POWELL BILL FUND EXPENDITURES

ACTUAL					APPROVED	REQUESTED	RECOMMENDED	APPROVED
2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
861,994	1,098,955	920,621	1,004,319	1,040,301	1,373,391	1,373,391	1,373,391	1,373,391
TOTAL \$	\$ 861,994	\$ 1,098,955	\$ 920,621	\$ 1,004,319	\$ 1,040,301	\$ 1,373,391	\$ 1,373,391	\$ 1,373,391

Powell Bill Capital

Approved Powell Bill Fund capital outlay consists of the funds dedicated to the Town’s street resurfacing program.

CAPITAL OUTLAY BY DEPARTMENT
(Expenditures over \$5,000)

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
POWELL BILL			
Paving Program	\$ 925,983	\$ 925,983	\$ 925,983
DEPARTMENT TOTAL	\$ 925,983	\$ 925,983	\$ 925,983
TOTAL POWELL BILL FUND CAPITAL OUTLAY	\$ 925,983	\$ 925,983	\$ 925,983

Department		Department Request	Manager Recommend	Board Approved	Detail
5001000		GENERAL REVENUES			
3700	INT INVEST	-1,983	-1,983	-1,983	INTEREST INCOME
Total	3700	-\$1,983	-\$1,983	-\$1,983	
Total	5001000	-\$1,983	-\$1,983	-\$1,983	

Department		Department Request	Manager Recommend	Board Approved	Detail
5004000		POW OPERATING GRANTS			
3204	GRANT ST	-1,350,000	-1,350,000	-1,350,000	STATE ALLOCATION OF POWELL BILL FUNDS
Total	3204	<u>-\$1,350,000</u>	<u>-\$1,350,000</u>	<u>-\$1,350,000</u>	
Total	5004000	<u>-\$1,350,000</u>	<u>-\$1,350,000</u>	<u>-\$1,350,000</u>	



POWELL BILL

The Powell Bill Fund is associated with street and sidewalk operations on Town maintained roads. The revenues from the Powell Bill Fund are generated from the State’s gasoline tax and a percentage of this tax is returned to the Town through a formula based on population and municipal maintained street mileage. Powell Bill Funds can only be used for street maintenance, street construction, traffic signs, sidewalks, curbs, gutters, and other related needs.

BUDGET BRIEF

The approved budget for the Powell Bill Fund reflects a 1.56% decrease from the approved Fiscal Year 2022-2023 budget. The decrease is primarily due to normal budget fluctuations.

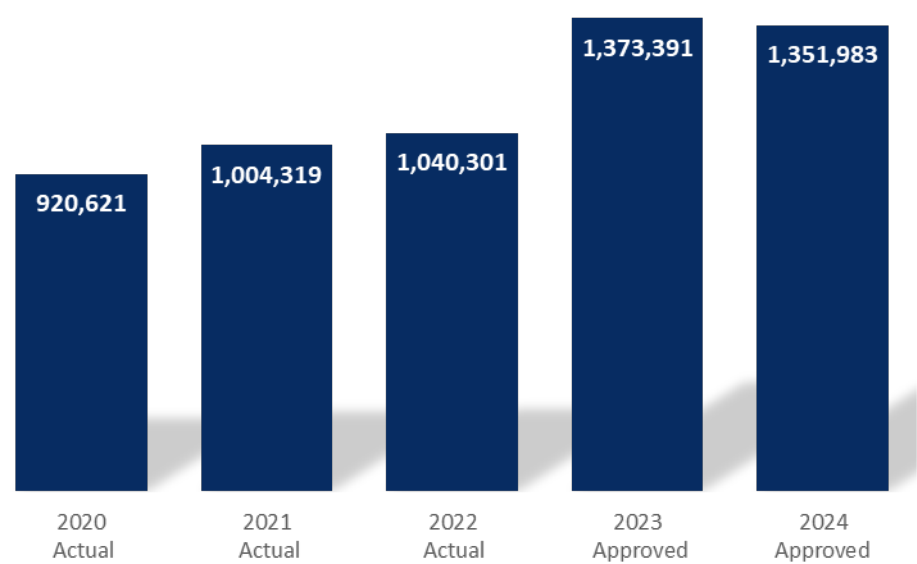
FY 2023-2024 POWELL BILL BUDGET HIGHLIGHTS

- Pavement Preservation Survey and Program
- Street Resurfacing

DEPARTMENTAL BUDGET SUMMARY

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Powell Bill Fund	\$ 920,621	\$ 1,004,319	\$ 1,040,301	\$ 1,373,391	\$ 1,351,983	\$ 1,351,983	\$ 1,351,983

FIVE YEAR BUDGET HISTORY



Department		Department Request	Manager Recommend	Board Approved	Detail
50302000 POWELL					
5105	AR/ENG SVC	60,000	60,000	60,000	PAVEMENT PRESERVATION SURVEY AND PROGRAM
Total	5105	\$60,000	\$60,000	\$60,000	
5340	SNOW ICE	60,000	60,000	60,000	SALT AND EQUIPMENT REPAIRS FOR SNOW AND ICE REMOVAL
Total	5340	\$60,000	\$60,000	\$60,000	
5345	POWEL MAIN	60,000	60,000	60,000	ROAD REPAIRS
		80,000	80,000	80,000	SIDEWALK MAINTENANCE
Total	5345	\$140,000	\$140,000	\$140,000	
5360	TRAFFIC	5,500	5,500	5,500	DUKE ENERGY TRAFFIC SIGNAL REIMBURSEMENT AND REPAIRS
		6,000	6,000	6,000	ANNUAL MAINTENANCE OF RAILROAD CROSSINGS AND BRIDGE INSPECTIONS
		10,000	10,000	10,000	SOLAR FLASHERS
		15,000	15,000	15,000	REPLACE SIGNAL LOOPS
		19,500	19,500	19,500	SIGN MAKING SUPPLIES
		20,000	20,000	20,000	RESTRIPING ON TOWN OWNED ROADS
		40,000	40,000	40,000	TRAFFIC CALMING SUPPLIES
Total	5360	\$116,000	\$116,000	\$116,000	
5365	SIDEWALK	50,000	50,000	50,000	SIDEWALK REPAIRS RECOMMENDED BY ADA TRANSITION PLAN
Total	5365	\$50,000	\$50,000	\$50,000	
5900	XFER TO	925,983	925,983	925,983	TRANSFER TO FUND 74 - PAVING PROGRAM
Total	5900	\$925,983	\$925,983	\$925,983	
Total	50302000	\$1,351,983	\$1,351,983	\$1,351,983	

FLEET REPLACEMENT PLAN

The Fleet Replacement Plan was established in Fiscal Year 2022-2023 to ensure, by planning long-range, that the Town does not experience significant variability in annual expenditures. Large fluctuations from year to year are not ideal when budgeting and/or making business decisions.

Without the Fleet Replacement Plan, individual General Fund departments would have to include funds for vehicle replacement within their annual capital budget to coincide with their need for vehicle replacements.

The Fleet Replacement Plan revenues include Life Cycle Cost charges in the amount of \$820,075 from departments that will be replacing or purchasing vehicles during Fiscal Year 2024, and accumulated life cycle charges from Fiscal Year 2023.

Fleet Fund Expenditures		
Fleet Life Cycle Costs FY 24	\$	820,075
Fleet Life Cycle Costs FY 23		301,702
Original Fund Appropriation		2,000,000
Total Balance at adoption	\$	3,121,777

Department		Department Request	Manager Recommend	Board Approved	Detail
1501500 FLEET REPLACEMENT - RESERVE					
3805	XFER FROM	-820,075	-820,075	-820,075	TRANSFER FROM GENERAL FUND - LIFE CYCLE COSTS FY24
Total	3805	-\$820,075	-\$820,075	-\$820,075	
Total	1501500	-\$820,075	-\$820,075	-\$820,075	

Department		Department Request	Manager Recommend	Board Approved	Detail
15150000		FLEET REPLACEMENT VEHICLES			
5520	VEHICLES	820,075	820,075	820,075	GENERAL FUND - FLEET REPLACEMENT
Total	5520	<u>\$820,075</u>	<u>\$820,075</u>	<u>\$820,075</u>	
Total	15150000	\$820,075	\$820,075	\$820,075	



SELF-INSURED HEALTH PLAN

The Self-Insured Health plan is an Internal Service Fund that is designed to accumulate employer and employee insurance premiums for the purpose of funding health benefits for eligible participants. Premiums are charged to user departments and transferred to this fund to provide the revenue necessary to pay for these benefits. A Self-Insured Health plan provides better opportunities and flexibility to manage health costs for both the Town and the plan participants.

Department		Department Request	Manager Recommend	Board Approved	Detail
6001000 GENERAL REVENUES					
3805	XFER FROM	-200,000	-200,000	-200,000	TRANSFER TO ESTABLISH HEALTH INSURANCE FUND
Total	3805	-\$200,000	-\$200,000	-\$200,000	
Total	6001000	-\$200,000	-\$200,000	-\$200,000	

Department		Department Request	Manager Recommend	Board Approved	Detail
6002400 CHARGES FOR SERVICE					
3480	INS PREM	-7,060,000	-7,060,000	-7,060,000	INSURANCE PREMIUMS
Total	3480	<u>-\$7,060,000</u>	<u>-\$7,060,000</u>	<u>-\$7,060,000</u>	
3481	REBATE	-362,000	-362,000	-362,000	PHARMACY REBATES
Total	3481	<u>-\$362,000</u>	<u>-\$362,000</u>	<u>-\$362,000</u>	
Total	6002400	<u>-\$7,422,000</u>	<u>-\$7,422,000</u>	<u>-\$7,422,000</u>	

Department		Department Request	Manager Recommend	Board Approved	Detail
60104000		HUMAN RESOURCES			
5030	GRP INSURE	200,000	200,000	200,000	GROUP INSURANCE
		7,111,000	7,111,000	7,111,000	GROUP INSURANCE
Total	5030	\$7,311,000	\$7,311,000	\$7,311,000	
5141	CONT SERV	311,000	311,000	311,000	CONTRACTUAL SERVICES
Total	5141	\$311,000	\$311,000	\$311,000	
Total	60104000	\$7,622,000	\$7,622,000	\$7,622,000	

CAPITAL RESERVE FUND – SANITATION – BUDGET SUMMARY

This fund is used to purchase Sanitation vehicles and equipment. The maximum annual contribution is \$750,000 and the maximum total reserve balance permitted is \$1,000,000.

The following charts display a history of operating revenues and expenses.

	FY 2017-2018 Actual	FY 2018-2019 Actual	FY 2019-2020 Actual	FY 2020-2021 Actual	FY 2021-2022 Actual	FY 2022-2023 Approved Budget	FY 2023-2024 Approved Budget
Revenues	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 585,990	\$ 180,000	\$ 656,400
Expenses	677,132	467,158	416,919	446,190	585,990	180,000	656,400
Change in Fund Balance	\$ (177,132)	\$ 32,842	\$ 83,081	\$ 53,810	\$ -	\$ -	\$ -

Capital Reserve Fund – Sanitation Revenues

Revenue for the Capital Reserve Fund is received through the collection of solid waste fees. This fee is billed annually and collected by Iredell County. The first \$750,000 of revenue collected each budget year is posted to the reserve fund. During fiscal year 2023, this amount was amended from the previous maximum of \$500,000 to meet the growing needs of the municipality.

Capital Reserve Fund – Sanitation Expenditures

Funds are transferred from the Capital Reserve Fund – Sanitation to the General Fund to purchase Sanitation vehicles and equipment.

EXPENDITURES BY FUNCTIONAL AREA AND CATEGORY
CAPITAL RESERVE FUND - SANITATION EXPENDITURES BY CATEGORY

	Personnel	Professional Services	Operating	Capital	Economic	Debt Services	Transfer	Total
Capital Reserve	\$ -	\$ -	\$ -	\$ 656,400	\$ -	\$ -	\$ -	\$ 656,400
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ 656,400	\$ -	\$ -	\$ -	\$ 656,400

CAPITAL RESERVE FUND - SANITATION EXPENDITURES

	ACTUAL					APPROVED	REQUESTED	RECOMMENDED	APPROVED
	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024		
Capital Reserve - Sanitation	677,132	467,158	416,919	446,190	585,990	180,000	656,400	656,400	656,400
TOTAL CAPITAL RESERVE	\$ 677,132	\$ 467,158	\$ 416,919	\$ 446,190	\$ 585,990	\$ 180,000	\$ 656,400	\$ 656,400	\$ 656,400

Capital Reserve - Sanitation

Approved Capital Reserve Fund – Sanitation – capital outlay consists of purchases of a replacement rear loader.

CAPITAL OUTLAY BY DEPARTMENT
(Expenditures over \$5,000)

DEPARTMENT - ITEM/DESCRIPTION	REQUESTED	RECOMMENDED	APPROVED
CAPITAL RESERVE- SANITATION			
Xfer to Other Funds for Equipment Purchase	656,400	656,400	656,400
DEPARTMENT TOTAL	\$ 656,400	\$ 656,400	\$ 656,400
TOTAL CAPITAL RESERVE FUND - SANITATION	\$ 656,400	\$ 656,400	\$ 656,400

Department		Department Request	Manager Recommend	Board Approved	Detail
7202303 CHGS FOR SERVICE SANITATION					
3460	R SOL WAST	-656,400	-656,400	-656,400	RESIDENTIAL SOLID WASTE
Total	3460	<u>-\$656,400</u>	<u>-\$656,400</u>	<u>-\$656,400</u>	
Total	7202303	-\$656,400	-\$656,400	-\$656,400	

CAPITAL RESERVE FUND – SANITATION – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
72303000		SANITATION CAPITAL RESERVE			
5900	XFER TO	656,400	656,400	656,400	TRANSFER TO FUND 74-CAPITAL OUTLAY
Total	5900	\$656,400	\$656,400	\$656,400	
Total	72303000	\$656,400	\$656,400	\$656,400	

CAPITAL RESERVE FUND – GENERAL

The Capital Reserve Fund – General - This fund is specifically dedicated to setting aside financial resources for long term or large-scale capital projects for the General Fund.

BUDGET BRIEF

The appropriation of reserve in this fund represents a continuation of the amounts designated in the fund at the end of the 2022-2023 Fiscal Year. There is no proposal of new reserve in the approved budget.

DEPARTMENTAL BUDGET SUMMARY

Fire Station 7	\$ 5,000,000
Brawley School Road Project:	\$ 445,000
East- West Connector	\$ 4,454,423
Cornelius Road Park Phase III	6,585,513
Total General Capital Reserve	\$16,484,936

Department		Department Request	Manager Recommend	Board Approved	Detail
7307300 GEN FUND CAPITAL RESERVE					
3751	APPRO RES	-16,484,936	-16,484,936	-16,484,936	APPROPRIATION OF RESERVE TO DESIGNATED PROJECTS
Total	3751	<u>-\$16,484,936</u>	<u>-\$16,484,936</u>	<u>-\$16,484,936</u>	
Total	7307300	<u>-\$16,484,936</u>	<u>-\$16,484,936</u>	<u>-\$16,484,936</u>	

CAPITAL RESERVE FUND – GENERAL – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
73230227		FIRE STATION 7			
5550	OTR IMPROV	5,000,000	5,000,000	5,000,000	CAPITAL RESERVE FOR FIRE STATION 7
Total	5550	\$5,000,000	\$5,000,000	\$5,000,000	
Total	73230227	\$5,000,000	\$5,000,000	\$5,000,000	

CAPITAL RESERVE FUND – GENERAL – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
73520054		BRAWLEY SCHOOL RD SIDEWALKS			
5550	OTR IMPROV	445,000	445,000	445,000	CAPITAL RESERVE FOR BRAWLEY SCHOOL ROAD
Total	5550	\$445,000	\$445,000	\$445,000	
Total	73520054	\$445,000	\$445,000	\$445,000	

CAPITAL RESERVE FUND – GENERAL – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
73520555		EAST-WEST CONNECTOR			
5550	OTR IMPROV	4,454,423	4,454,423	4,454,423	CAPITAL RESERVE FOR EAST-WEST CONNECTOR
Total	5550	\$4,454,423	\$4,454,423	\$4,454,423	
Total	73520555	\$4,454,423	\$4,454,423	\$4,454,423	

CAPITAL RESERVE FUND – GENERAL – EXPENDITURES – FY 2024

Department		Department Request	Manager Recommend	Board Approved	Detail
73540608		CORNELIUS RD PARK PHASE 2			
5550	OTR IMPROV	6,585,513	6,585,513	6,585,513	CAPITAL RESERVE FOR CORNELIUS ROAD PARK
Total	5550	\$6,585,513	\$6,585,513	\$6,585,513	
Total	73540608	\$6,585,513	\$6,585,513	\$6,585,513	

CAPITAL RESERVE FUND - UTILITIES

The Capital Reserve Fund – This fund is specifically dedicated to setting aside financial resources for long term or large-scale capital projects for the proprietary fund.

BUDGET BRIEF

The Capital Reserve Fund holds revenue generated from System Development fees which are a one-time fee applied only to new system customers. Fees collected will be used to recover capital costs incurred to provide system capacity to new users and protect exiting customers from paying for future expansions through rates.

The Town contracted with Raftelius to prepare a comprehensive water and sewer rates and fee study which has been completed. Recommended changes to the fee structure have been presented to the Board for consideration. The Board may elect to implement recommended changes to the rates and fee structure.

DEPARTMENTAL BUDGET SUMMARY

	2020 Actual	2021 Actual	2022 Actual	2023 Approved	2024 Dept Request	2024 MGR Recomm	2024 Approved
Capital Reserve -Utilities	\$ 1,600,000	\$ 8,000,000	\$ 6,000,000	\$ 6,187,087	\$ 4,600,000	\$ 4,600,000	\$ 4,600,000

	FY 2016-2017 Actual	FY 2017-2018 Actual	FY 2018-2019 Actual	FY 2020-2021 Actual	FY 2021-2022 Actual	FY 2022-2023 Approved Budget	FY 2023-2024 Approved Budget
Revenues	\$ -	\$ -	\$ 7,159,492	\$ 4,489,225	\$ 4,935,390	\$ 6,187,087	\$ 4,600,000
Expenses	-	-	1,600,000	8,000,000	3,335,218	\$ 6,187,087	\$ 4,600,000
Change in Fund Balance	\$ -	\$ -	\$ 5,559,492	\$ (3,510,775)	\$ 1,600,172	\$ -	\$ -

Department		Department Request	Manager Recommend	Board Approved	Detail
7802800 CHGS FOR SERVICE WATER CAP RES					
3449	SYS DEV	-1,800,000	-1,800,000	-1,800,000	SYSTEM DEVELOPMENT FEES - WATER
Total	3449	<u>-\$1,800,000</u>	<u>-\$1,800,000</u>	<u>-\$1,800,000</u>	
Total	7802800	<u>-\$1,800,000</u>	<u>-\$1,800,000</u>	<u>-\$1,800,000</u>	

Department		Department Request	Manager Recommend	Board Approved	Detail
7802900 CHGS FOR SERVICE SEWER CAP RES					
3449	SYS DEV	-2,800,000	-2,800,000	-2,800,000	SYSTEM DEVELOPMENT FEES- SEWER
Total	3449	<u>-\$2,800,000</u>	<u>-\$2,800,000</u>	<u>-\$2,800,000</u>	
Total	7802900	<u>-\$2,800,000</u>	<u>-\$2,800,000</u>	<u>-\$2,800,000</u>	

Department		Department Request	Manager Recommend	Board Approved	Detail
78780000		CAPITAL RESERVE - UF			
5550	OTR IMPROV	4,600,000	4,600,000	4,600,000	PROJECTS AND OTHER COSTS AS DEFINED AND ALLOWED PER NCGS 162A-211
Total	5550	<u>\$4,600,000</u>	<u>\$4,600,000</u>	<u>\$4,600,000</u>	
Total	78780000	\$4,600,000	\$4,600,000	\$4,600,000	

FINANCIAL RESULTS AND FORECAST

The Town of Mooresville recognizes the importance of long-range planning throughout the organization. No effective plan, however, can exist without an understanding of the resources and the obligations anticipated in the coming years. The Town develops its Financial Forecast to establish a realistic basis for the budget planning process.

This Financial Forecast section only includes the Town's largest two operating funds, the General Fund and the Utility Fund. To complete the Financial Forecast, consideration is given towards debt obligations and past expense/revenue trends. Because these projections are based heavily on financial trends, the forecast can't account for changes in the economic climate, disasters, or emergencies, and how these conditions will affect future revenue growth. The Town does have some control regarding future expenditure growth, but economic conditions will ultimately dictate future revenue growth. Therefore, the Town seeks to forecast revenue growth at achievable levels, but there are no guarantees.

This Financial Forecast looks at future expenditures and revenues. As required by North Carolina General Statutes all approved fiscal year budgets must be balanced at the time of their adoption. Historically, actual revenues have exceeded actual expenditures, resulting in an increase in Fund Balance. Each fiscal year, staff works to keep expenses within received revenues, and projected deficits reflect the work which must be done to keep expenditures in line with revenues. Also, this forecast does not factor in large capital improvements that are beyond the scope of previous historical trends.

To properly compare actual revenues/expenses to budgeted revenues/expenses, the approved and revised budgets must be taken into consideration, due to adjustments made to the budget throughout the fiscal year.

Actual Revenues and Expenditures Compared to Approved and Revised Budget

General Fund	Approved to Actual		Revised to Actual	
	Revenue	Expenditure	Revenue	Expenditure
2013-2014	96.19%	96.73%	94.82%	95.35%
2014-2015	111.32%	106.88%	97.00%	93.13%
2015-2016	111.35%	104.17%	95.85%	89.67%
2016-2017	101.30%	105.32%	90.32%	93.90%
2017-2018	102.31%	94.85%	100.46%	93.13%
2018-2019	109.06%	98.48%	102.81%	92.84%
2019-2020	214.12%	188.06%	95.69%	84.04%
2020-2021	113.58%	94.94%	104.88%	87.67%
2021-2022*	114.76%	102.14%	121.86%	78.93%
2022-2023*	113.76%	117.24%	88.72%	91.44%

Utility Fund	Approved to Actual		Revised to Actual	
	Revenue	Expenditure	Revenue	Expenditure
2013-2014	110.05%	95.77%	110.03%	95.76%
2014-2015	94.40%	98.88%	92.80%	97.20%
2015-2016	107.80%	97.94%	96.48%	87.65%
2016-2017	108.10%	106.35%	94.26%	92.73%
2017-2018	104.11%	107.29%	85.91%	88.54%
2018-2019	110.34%	100.09%	97.07%	88.06%
2019-2020	128.99%	142.92%	80.59%	89.29%
2020-2021	186.49%	200.46%	86.92%	93.43%
2021-2022	117.68%	93.40%	79.65%	63.21%
2022-2023	107.17%	121.70%	67.30%	87.78%

* Includes totals for General Capital Investment Fund beginning in 2021-2022

GENERAL FUND

The General Fund Financial Forecast begins with unaudited revenues and expenditures for FY 2023 followed by five years of future projections. A tax revaluation occurred during the FY 2024 budgeting process.

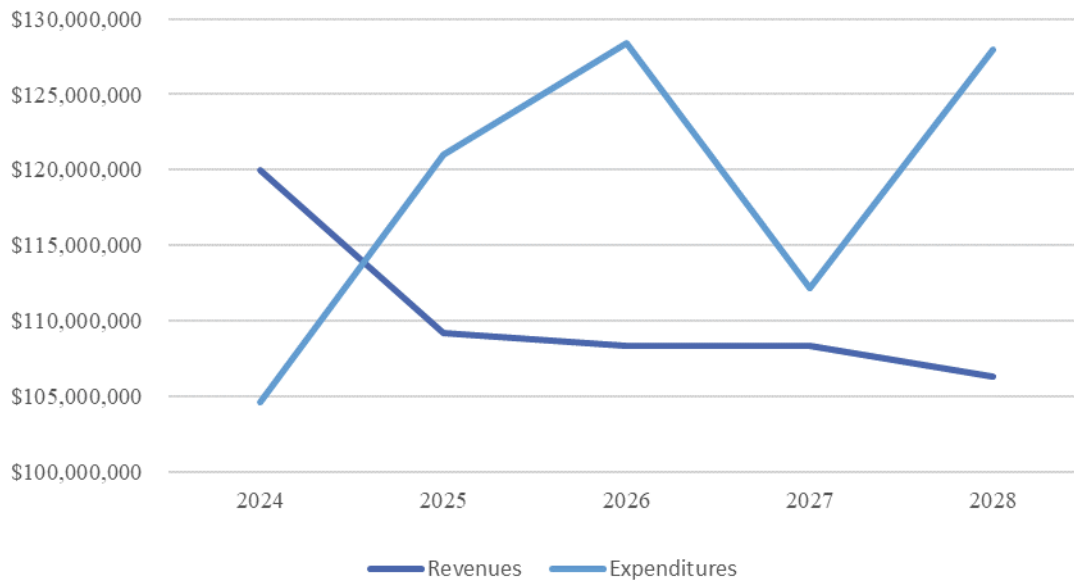
Revenues	Unaudited	Future Projection				
	2023	2024	2025	2026	2027	2028
Ad Valorem taxes	\$ 51,935,364	\$ 60,750,000	\$ 63,180,000	\$ 65,707,200	\$ 68,335,488	\$ 63,180,000
Other taxes and license	258,116	205,000	205,000	205,000	205,000	205,000
Unrestricted Intergovernmental	26,785,572	22,874,250	25,814,398	26,965,743	28,171,886	29,435,510
Restricted Intergovernmental	3,523,028	2,503,424	2,553,492	2,604,562	2,656,654	2,709,787
Permits & Fees	1,217,139	-				
Sale and Service	5,491,601	6,460,400	6,589,608	6,721,400	6,855,828	6,992,945
Investment earnings	2,955,543	1,250,000	500,000	500,000	500,000	500,000
Miscellaneous	1,484,584	996,719	1,016,653	1,036,986	1,057,726	1,078,881
Grant Reimbursements	-	5,621,850	9,349,565	4,589,750	584,640	2,214,360
Other Financing Sources - Debt Funds	-	16,324,681		-	-	
Fund Balance Appropriation	-	3,018,650				
Total Revenues	\$ 93,650,947	\$ 120,004,974	\$ 109,208,717	\$ 108,330,642	\$ 108,367,222	\$ 106,316,482

Expenditures	Unaudited	Future Projection				
	2023	2024	2025	2026	2027	2028
Salaries and employee benefits	\$ 40,126,468	\$ 53,422,366	\$ 53,849,745	\$ 56,542,232	\$ 59,369,344	\$ 62,337,811
Requested Positions		\$ -		\$ 1,290,191	\$ 1,354,700	\$ 1,422,435
Operating expenditures	12,967,659	17,057,561	18,251,590	19,529,202	20,896,246	22,358,983
Professional services	6,411,248	8,674,020	9,975,123	11,471,391	13,192,100	15,830,520
Economic Development	2,371,260	2,650,034	2,703,035	2,757,095	2,812,237	2,868,482
Worker's Compensation	1,902,126	1,928,926	2,000,000	2,000,000	2,000,000	2,000,000
Capital outlay	12,367,722	16,914,059	35,251,254	32,030,507	10,612,670	19,674,564
Capital Funding Source		-	(5,564,423)	(675,000)	(685,000)	(695,000)
Reimbursement Proprietary Funds	(3,538,710)	(3,968,310)	(4,166,726)	(4,375,062)	(4,593,815)	(4,823,506)
Debt	9,289,197	7,912,984	7,663,071	6,823,006	6,205,111	6,012,697
New Debt for Parking Deck			1,000,000	1,000,000	1,000,000	1,000,000
Total Expenditures	\$ 81,896,970	\$ 104,591,640	\$ 120,962,669	\$ 128,393,562	\$ 112,163,593	\$ 127,986,987

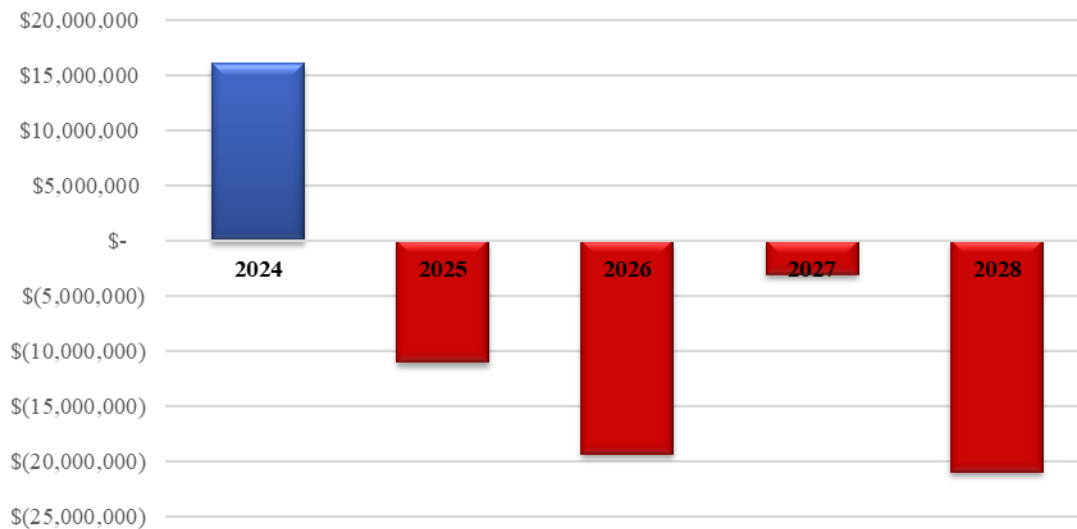
Transfer	Unaudited	Future Projection				
	2023	2024	2025	2026	2027	2028
Transfers from Sanitation Fund/Powell	\$ 1,056,601	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
Transfers to Other Funds	(14,512,775)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
Sale of Capital Assets	44,055					
Capital Leases/Installment Finance/Other	1,781,904					
	\$ (11,630,215)	\$ 710,000	\$ 710,000	\$ 710,000	\$ 710,000	\$ 710,000

Net Change	\$ 123,762	\$ 16,123,334	\$ (11,043,952)	\$ (19,352,920)	\$ (3,086,371)	\$ (20,960,505)
-------------------	-------------------	----------------------	------------------------	------------------------	-----------------------	------------------------

General Fund Future Revenues to Expenditures



General Fund Net Change

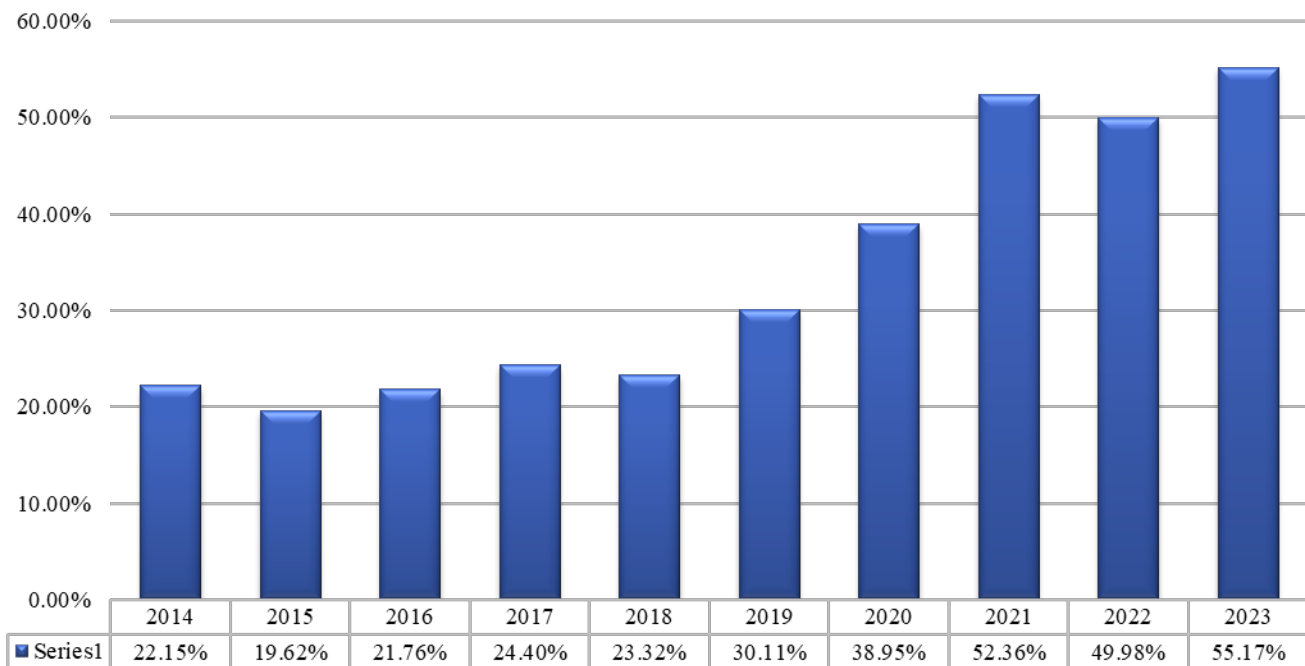


FUND BALANCE

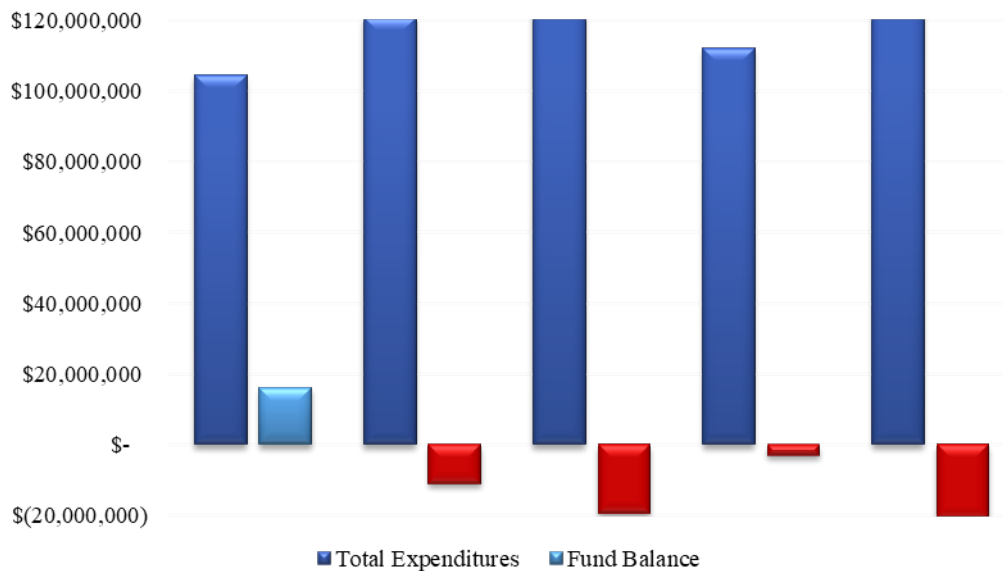
The North Carolina's Local Government Commission (LGC) reviews all local government annual financial statements and approves each annual independent audit. During the annual review, the LGC reviews fund balance and compares fund balances among similar sized units. The LGC recommends that local governments maintain an unassigned fund balance in the General Fund equal to at least 8% of the adopted General Fund budget. This provides working capital equal to roughly one month's worth of expenditures in the General Fund. Available fund balance is typically calculated at the beginning of the fiscal year after the annual financial audit is complete and approved by the Board.

It is the goal of the Town to achieve and maintain an unassigned fund balance in the general fund at fiscal year-end of not less than 20% of the General Fund subsequent year's budgeted expenditures and outgoing transfers. If the unassigned fund balance at fiscal year-end falls below the goal, the Town shall develop a restoration plan to achieve and maintain the minimum fund balance. If the unassigned fund balance level exceeds 35% of the General Fund subsequent year's budgeted expenditures and outgoing transfers, the Chief Financial Officer may recommend to the Board of Commissioners that a budget amendment be adopted to move the amount above 35% to a capital project fund.

Unassigned Fund Balance as a % of Adopted General Fund Subsequent Year Budget



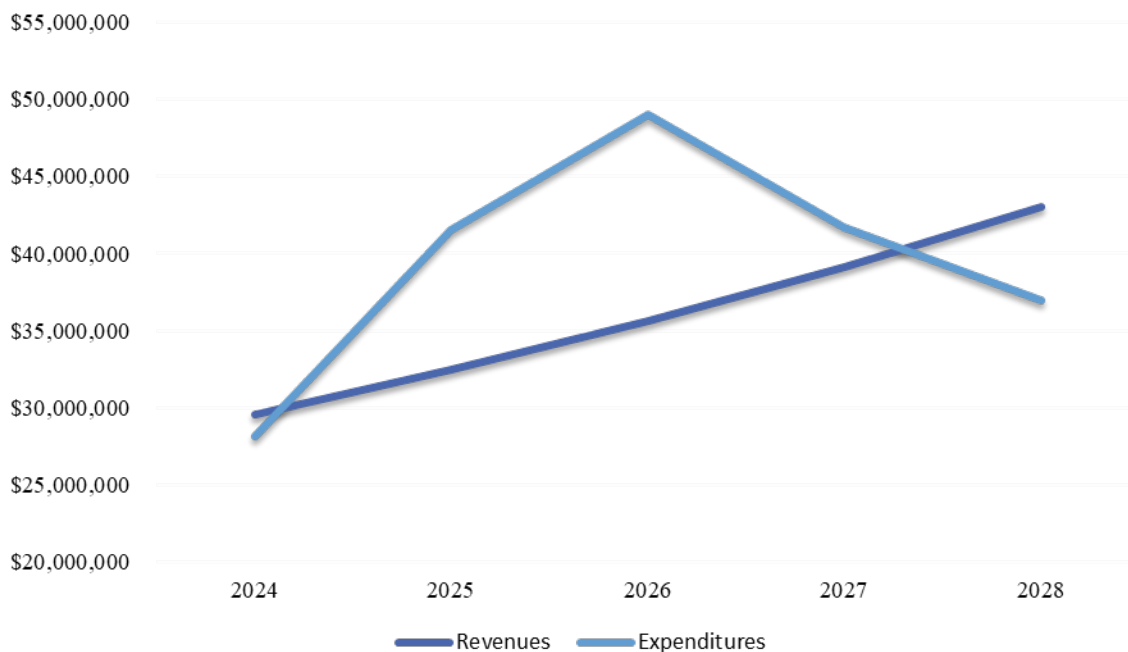
Fund Balance Forecast (General Fund)



UTILITY FUND

The Utility Fund forecast was designed to use reserves to fund large capital expenses without the need to increase debt; and focuses on “pay as you go” capital spending. The Utility Fund has completed a rate study to determine adjustments to meet significant expansion needs occurring over the next ten years. The projection below is a conservative estimate of revenues based on the unaudited results from Fiscal Year 2023 along with current and future projected expenditures for the next five fiscal years. The Board has approved a gradual rate increase occurring over the next several years to meet the expanding utility needs of the area.

Utility Fund Future Revenues to Expenditures

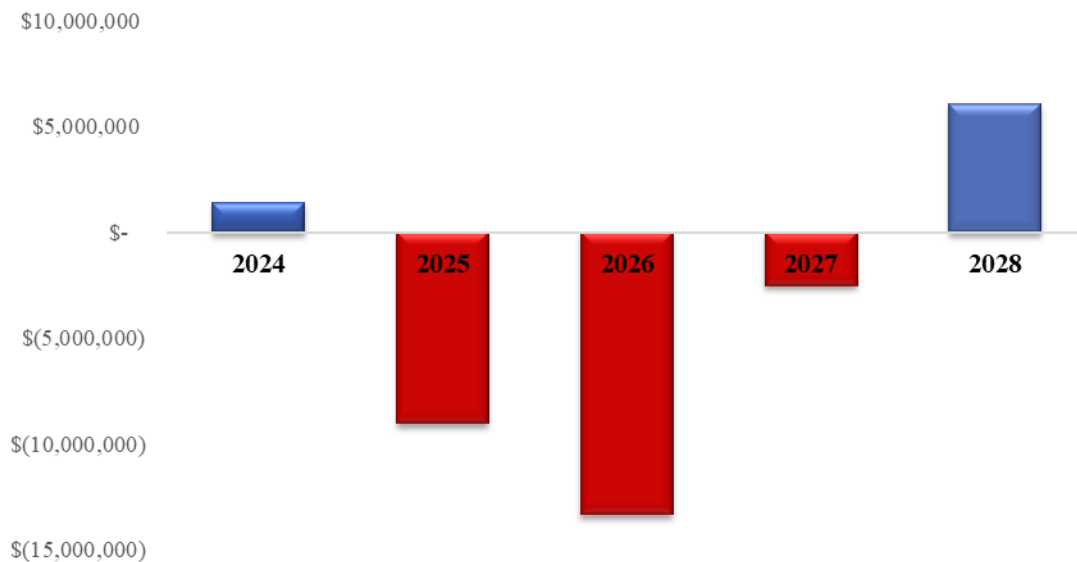


REVENUES	Unaudited	Future Projection				
	2023	2024	2025	2026	2027	2028
Water Sales	\$ 12,298,756	\$ 13,036,681	\$ 14,340,349	\$ 15,774,384	\$ 17,351,823	\$ 19,087,005
Sewer Sales	13,481,497	14,290,387	15,719,426	17,291,368	19,020,505	20,922,555
Water and Sewer taps	241,631	256,129	281,742	309,916	340,908	374,998
Fees	844,720	895,403	984,944	1,083,438	1,191,782	1,310,960
Miscellaneous	515,825	546,775	601,452	661,597	727,757	800,533
Interest on Lease	24,828	24,828	24,828	24,828	24,828	24,828
Interest on Investments	476,108	495,152	495,152	495,152	495,152	495,152
Appropriated Reserve		-	-	-		
Total Revenues	\$ 27,883,365	\$ 29,545,355	\$ 32,447,893	\$ 35,640,684	\$ 39,152,754	\$ 43,016,031

EXPENDITURES	Unaudited	Future Projection				
	2023	2024	2025	2026	2027	2028
Water and Sewer Administration	\$ 8,477,248	\$ 8,816,338	\$ 9,168,991	\$ 9,535,751	\$ 9,917,181	\$ 10,313,868
Water Treatment	3,244,815	3,374,608	3,509,592	3,649,976	3,795,975	3,947,814
Wastewater Treatment	3,722,251	3,871,141	4,025,987	4,187,026	4,354,507	4,528,687
Debt Service	5,418,709	5,635,457	5,767,942	5,759,142	5,469,003	5,414,313
Capital Outlay	973,805	6,423,500	19,032,974	25,872,500	18,138,005	12,756,091
Total Expenses	\$ 21,836,828	\$ 28,121,044	\$ 41,505,486	\$ 49,004,395	\$ 41,674,671	\$ 36,960,773

Change in Reserves	\$ 6,046,537	\$ 1,424,311	\$ (9,057,593)	\$ (13,363,711)	\$ (2,521,917)	\$ 6,055,258
---------------------------	---------------------	---------------------	-----------------------	------------------------	-----------------------	---------------------

Utility Fund Net Change





TOWN OF MOORESVILLE

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) is vital to long-range financial planning. This program is developed for a five-year period and is updated and revised annually. To be included in the CIP, a project must require a total expenditure of at least \$50,000 and have a useful life of at least 5 years or be a vehicle costing more than \$35,000. Due to the addition of the Fleet Replacement Fund in the FY2023.

By providing a planned schedule, cost estimates, and location of public improvements, the Capital Improvement Program provides decision makers with valuable information upon which to base investment decisions. It also provides local elected officials and the public with valuable information concerning proposed public facilities and their associated costs.

The CIP process includes a professional analysis of projects and creates an orderly and systematic plan for the acquisition, financing and use of capital improvements. A good CIP provides funding of projects on a priority basis and keeps a governmental unit within its financial bounds.

GOALS OF THE CIP

The CIP is prepared with two major goals:

1. To address the Town's immediate and long-term capital needs, especially those related to:

- Maintaining the existing infrastructure to protect the Town's investments.
- Expanding the tax base in a way that will benefit both future and current citizens.
- Managing and encouraging orderly growth.
- Providing Town services in the most efficient and safe manner.
- Maintaining and improving the quality of life in a way that enhances the perception of the community by citizens and potential investors.

2. To explore all feasible funding sources (as time and resources permit) in order to finance the Town's capital needs.

The CIP is prepared with the guidance of the adopted strategic goals of the Town Board of Commissioners:

Land Use – To advocate efficient, orderly growth, and development, both within the town's planning jurisdiction and within the region.

Economic Development – To work with the Iredell County Economic Development Corporation and other organizations to create an environment that supports the attraction of new and diverse companies and to encourage existing companies in their growth and stability.

Cultural Resources – To provide recreational and leisure opportunities for all ages and

groups to improve the quality of life for the citizens of Mooresville; to enhance economic development by establishing and maintaining programs, facilities and events that will attract guests to Mooresville.

Operations – To serve the citizens of Mooresville in a responsive, efficient, and friendly manner.

Roads and Traffic – To improve Mooresville’s roads and transportation network.

Financial Performance – To ensure financial stability through planning, efficiency, and balanced growth and increase self-funding of necessary and desirable services.

Improve Communication – To establish the Town of Mooresville as a progressive, customer focused and forward-thinking organization that has gained the confidence and support of the business community, its residents, and employees.

FUNDING PRIORITIES

Projects with the following characteristics are given priority for funding:

- Public health and public safety – prevents or corrects a major or minor health or safety hazard.
- Legal requirement – clearly demonstrates a mandate by State or Federal law.
- Major deferred maintenance on existing, large infrastructure/facilities – lack of project will likely result in compounded repair costs in the future and/or materially disrupt the enjoyment of the facilities.
- Economic development – directly increases net annual revenues and creates indirect community wealth, i.e. jobs, business retention, etc.
- Cultural, social, or leisure demand – directly addresses a major cultural, social, or leisure demand.
- Operating budget impact – directly reduces operating costs or is eligible for available funding sources.
- Extent of primary service area – serves the entire Town.
- Relationship to other projects – completes a project that is underway or advances the effectiveness of another project.
- Comprehensive plan or policies – is consistent with the Town’s existing long-range plans.
- Equitable distribution – considers geographic, environmental, and socio-economic balance.
- Green projects – uses sustainable environmental building principles and minimizes traffic and sprawl.

- Joint use – combines two or more projects in the same site or facility resulting in immediate or future savings.
- Enhance artistic /cultural heritage – preserves existing cultural activities and historic features of the community or attracts new beneficial cultural and artistic activities.
- Best practices – maintains the Town’s systems or facilities for delivering services and information to the public.

RELATIONSHIP OF THE CIP TO THE OPERATING BUDGET

The operating budget and the CIP are closely related. The CIP is a program that matches the Town's major capital needs with the financial ability to meet those needs. As a plan, it is subject to change. However, a sound and reliable CIP is critical to maintaining the good financial health of the Town.

CIP projects that are proposed to be funded via the General Fund or Utility Fund are intended to be included in the annual budget in the appropriate year(s). Even so, because circumstances may change between the adoption of the CIP and the annual budget, CIP projects must be resubmitted as part of each department's annual capital improvement budget request. Funds for such projects are not available unless and until they are included in the annual budget approved by the Board of Commissioners. The needs greatly outpace the resources available to address them; many projects are deferred each year.

In many cases, the completion of capital projects will impact a department's operating budget as projects are completed and require maintenance and upkeep. Some facilities may require additional utilities, such as electricity, above current consumption levels – an impact may not be readily evident when projects are funded and then constructed over several years. Consequently, the impacts of capital projects on the annual operating budget are estimated when available and noted in the CIP under each project. Most projects will not have an operating impact in the year during which they are funded since this is typically the construction/installation phase. Also, if a project is a renovation which does not include expansion and the operating costs are already captured in the department’s annual operating budget, no additional operating costs will be listed.

RELATIONSHIP OF THE CIP TO IMPLEMENTATION OF PLANNING AND GROWTH MANAGEMENT POLICIES

It is essential that CIP project proposals support plans and policies previously adopted by the Town Board in order to coordinate and direct the physical development of the Town.

CIP CATEGORIES

- I. Culture and Recreation. Projects in this category are related to enhancing the cultural and recreational opportunities for citizens, including park and recreation centers, the construction of new parks, playgrounds, trails, and athletic fields, and the correction of deferred maintenance conditions at facilities.
- II. General Services. Projects in this category are related to Town-owned buildings and facilities.

- III. Housing and Neighborhood Revitalization. This category includes the Town’s attainable housing program and the neighborhood revitalization program. These projects generate program income which is used exclusively for more affordable housing projects.
- IV. Public Protection. Public protection projects will enhance the Town’s ability to protect lives and property through police and fire services. Projects in this category include maintenance corrections at police and fire facilities and the purchase of new fire apparatus.
- V. Technology. This category contains projects that improve the technological capabilities of the Town, producing a more efficient and accountable government.
- VI. Transportation. Transportation projects provide street, thoroughfare, sidewalk, and transit improvements by constructing new infrastructure or making significant improvements to the Town’s existing roadway and sidewalk network.
- VII. Water. Projects in this category are related to expansions, maintenance, or improvement of the Town’s water treatment and distribution system. Funding for projects will come from Utility Fund operating revenues or revenue bonds.
- VIII. Wastewater. Projects in this category are related to expansions, maintenance, or improvement of the Town’s sanitary sewer collection and treatment system. Funding for projects will come from Utility Fund operating revenues or revenue bonds.

REVENUE SOURCES

The Town of Mooresville uses many revenue sources to finance capital projects. The following describes the Town's major revenue sources:

Pay-As-You-Go

This funding type originates from revenues generated in the General Fund or Utility Fund and is more typically described as “current revenue”. Typically, these appropriations are transferred to a Capital Projects Fund for accounting purposes if the project period lasts more than one fiscal year. CIP projects that are proposed to be funded via the annual operating budget are intended to be included in the annual budget in the appropriate year. Funds for such projects are not available unless and until they are approved by the Town Board.

Capital Reserve Funds

Reserve funds are an excellent financial tool for planning for future capital needs and obligations. The Town’s reserve funds are funded from unexpended balances of existing appropriations and surplus moneys. The Board of Commissioners shall authorize the transfer of unexpended balances or surplus money into the General and Utility Capital Reserve Funds.

General Obligation Bond

The Town may borrow money from lenders, pledging the full faith and credit of the Town to pay the loan through property tax revenue. This method requires both the approval of voters through a referendum and the approval of the Local Government Commission.

Revenue Bond

The Town may borrow money from lenders, pledging the revenues generated from the specific

operations of the project to pay the debt. Because of the nature of the security, revenue bonds do not require voter approval. Like general obligation bonds, the Town sells revenue bonds as needed to pay for expenses associated with capital projects. Requires approval of the Local Government Commission.

Installment Loans

The Town may enter into an installment loan (Certificates of Participation) contract for building or equipment using that building or equipment to secure the financing, similar to a mortgage transaction. The Town does not pledge the use of its taxing power to pay the contract. The Local Government Commission must approve the use of installment loan contracts.

Intergovernmental Revenues

This category of revenues identifies funding from the State of North Carolina and the federal government. The funding sources include the State's revolving loan fund for wastewater treatment plants, state and federal funding for transportation and transit-related improvements, Community Development Block Grant and HOME funds for housing projects.

Grant

Capital projects may be fully or partially funded by granting agencies.

Other

Capital projects may be fully or partially funded through miscellaneous revenue sources. Examples of other funding sources include program revenues, land sales or contributions, payments in lieu of taxes, private contributions, loan repayments, and rental income.

To Be Determined

Projects that do not have an identified source of future revenue for funding. These projects usually compete for a small pool of general fund dollars, though some may later be determined to be eligible for use of certificates of participation. These projects are also candidates for inclusion in future general obligation bond referenda.





Town of Mooresville, North Carolina
Proposed Capital Improvement Plan
 Fiscal Years 2024 thru 2028
Requested 07.01.23

General Fund

Department	*Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Manager's Office							
Downtown Parking Deck <i>Installment Financing</i>		1,290,000					1,290,000
Total Manager's Office		1,290,000	0	0	0	0	1,290,000
Facilities							
Town Hall Design and Renovation <i>General Fund Pay-As-You-Go</i> <i>Funding Source TBD</i>		30,000	250,000	2,353,856			2,633,856
Ops Center Construction/Renovation <i>Funding Source TBD</i>			2,000,000				2,000,000
Ops Center ERV Unit (HVAC) <i>General Fund Pay-As-You-Go</i>			58,980				58,980
War Memorial Roof Replacement <i>General Fund Pay-As-You-Go</i>			80,000	90,000			170,000
Total Facilities		30,000	2,388,980	2,443,856	0	0	4,862,836
Technology and Innovation							
Network Security Enhancements <i>General Fund Pay-As-You-Go</i>		240,000					240,000
ROV Drone (submersible-Fire Rescue) <i>General Fund Pay-As-You-Go</i>			161,435				161,435
Harrier VSAT <i>General Fund Pay-As-You-Go</i>				75,000			75,000
Fiber Expansion Network Buildout <i>General Fund Pay-As-You-Go</i>		150,000	200,000	200,000	200,000	200,000	950,000
Total Technology and Innovation		390,000	361,435	275,000	200,000	200,000	1,426,435
Police							
Transit Van for Evidence <i>General Fund Pay-As-You-Go</i>		47,466					47,466
CID Replacement Vehicles <i>General Fund Pay-As-You-Go</i>		54,646					54,646
Special Response Team (SRT) Vehicle - Replacement <i>General Fund Pay-As-You-Go</i>		96,085					96,085
New Community Resource Coordinator SUV <i>General Fund Pay-As-You-Go</i>			34,669				34,669
New Police Motorcycles <i>General Fund Pay-As-You-Go</i>			144,212				144,212
New Vehicles - 3 Requested Detectives <i>General Fund Pay-As-You-Go</i>			186,936				186,936
New Patrol Vehicles for Requested Positions <i>General Fund Pay-As-You-Go</i>		158,732	465,024	620,032	387,520	775,040	2,406,348
Totalled Asset Replacement <i>General Fund Pay-As-You-Go</i>		250,000	250,000	250,000	250,000	250,000	1,250,000
13 Replacement Patrol Vehicles <i>General Fund Pay-As-You-Go</i>		1,044,118	1,096,324	1,151,140	1,208,697	1,269,132	5,769,411
Total Police		1,651,047	2,177,165	2,021,172	1,846,217	2,294,172	9,989,773

General Fund - Cont'd

Department	*Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Fire							
Radios for New Positions		100,000					100,000
General Fund Pay-As-You-Go							
Rescue Extrication Struts/Jacks		193,252					193,252
General Fund Pay-As-You-Go							
Replacement Cascade Station for FTC		85,000					85,000
General Fund Pay-As-You-Go							
New FTC Training SCBA		100,000	100,000				200,000
General Fund Pay-As-You-Go							
Design & Construction Fire Station 7		5,000,000					5,000,000
General Capital Reserve							
Portable Radio Replacement Year 2 of 2			450,000				450,000
General Fund Pay-As-You-Go							
New Marine Unit			550,000				550,000
General Fund Pay-As-You-Go							
Hackney Tractor and Trailer for USAR and Hazmat				500,000	500,000		1,000,000
General Fund Pay-As-You-Go							
Design & Construction Fire Station 8					2,757,120	6,046,606	8,803,726
Funding Source TBD							
New and Replacement S-C Breathing Apparatus		65,000	65,000	65,000	65,000	65,000	325,000
General Fund Pay-As-You-Go							
Replacement and New Fire Apparatus		1,104,681	0	900,000	900,000	1,900,000	4,804,681
General Fund Pay-As-You-Go							
Total Fire		6,647,933	1,165,000	1,465,000	4,222,120	8,011,606	21,511,659

Streets

Replace Bucket Truck		185,000					185,000
General Fund Pay-As-You-Go							
Replace 2010 F-150 with F-250 (#2031 S16 and #2068)		60,000	65,000				125,000
General Fund Pay-As-You-Go							
Replace F-250 with F-350 Dump Bed (#2149 and #2155)**			75,000	75,000			150,000
General Fund Pay-As-You-Go							
Replace Skid Steer				95,000			95,000
General Fund Pay-As-You-Go							
Replace Rubber Tire Rear Loader				160,000			160,000
General Fund Pay-As-You-Go							
Replace Tandem Axle Truck					150,000		150,000
General Fund Pay-As-You-Go							
Replace Do-All w/plow					175,000		175,000
General Fund Pay-As-You-Go							
Resurfacing and Preservation		925,983	1,000,061	1,080,066	1,080,066	1,080,066	5,166,242
General Fund Pay-As-You-Go							
Total Streets		1,170,983	1,140,061	1,410,066	1,405,066	1,080,066	6,206,242

Engineering

East Center Avenue Two-Way Bicycle Facility		150,000					150,000
General Fund Pay-As-You-Go							
Liberty Village Master Plan		150,000					150,000
General Fund Pay-As-You-Go							
Downtown Greenway Design		250,000					250,000
General Fund Pay-As-You-Go							
Traffic Unit - Software & Technology		500,000					500,000
General Fund Pay-As-You-Go							
East Center Avenue Shared Use Path Segment		1,090,000					1,090,000
General Fund Pay-As-You-Go		740,000					
Transfer from Stormwater Fund		350,000					
Langtree Corridor Improvements		1,091,000					1,091,000
General Fund Pay-As-You-Go		218,200					
CRTPO Grant Funding		872,800					
Moore Avenue Pedestrian Improvements		100,000	1,999,400				2,099,400
General Fund Pay-As-You-Go		100,000	799,760				
CRTPO Grant Funding			1,199,640				
North Main Street Sidewalk Extension		137,500	616,000		730,800		1,484,300
General Fund Pay-As-You-Go		27,500	123,200		146,160		
CRTPO Grant Funding		110,000	492,800		584,640		
Downtown Transportation Design and Signal Retiming		588,000	344,000	1,337,500			2,269,500
General Fund Pay-As-You-Go							

General Fund - Cont'd

Department	*Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Engineering							
MGSD Sidewalk Package		563,000	104,000	1,972,000			2,639,000
<i>General Fund Pay-As-You-Go</i>		140,750	26,000	493,000			
<i>CRTPO Grant Funding</i>		422,250	78,000	1,479,000			
Mazeppa Flyover		5,271,000	7,860,000				13,131,000
<i>CRTPO Grant Funding</i>		4,216,800	-				
<i>General Fund Pay-As-You-Go</i>		1,054,200	-				
<i>CRISI Grant Funding</i>		-	3,930,000				
<i>Funding Source TBD</i>			3,930,000				
Iredell Mecklenburg Bike Ped Connector		-	51,563	7,700	173,282		232,545
<i>General Fund Pay-As-You-Go</i>							
Widening of Brawley School Road R-3833C			445,000	133,000			578,000
<i>General Capital Reserve</i>							
<i>General Fund Pay-As-You-Go</i>							
The Seam Shared-Use Path Segment			343,750	700,000		3,828,720	4,872,470
<i>General Fund Pay-As-You-Go</i>			171,875	350,000		1,914,360	
<i>CRTPO Grant Funding</i>			171,875	350,000		1,914,360	
White Oaks Road Sidewalk Extension			363,000	2,081,000			2,444,000
<i>General Fund Pay-As-You-Go</i>			90,750	520,250			
<i>CRTPO Grant Funding</i>			272,250	1,560,750			
Langtree/115 Intersection Improvements			4,006,000				4,006,000
<i>General Fund Pay-As-You-Go</i>			801,000				
<i>CRTPO Grant Funding</i>			3,205,000				
East-West Connector			6,700,000				6,700,000
<i>General Capital Reserve</i>			4,454,423				
<i>Funding Source TBD</i>			2,245,577				
Widening of Williamson Road R-5100 A&B				153,000			153,000
<i>General Fund Pay-As-You-Go</i>							
Widening of Highway 150 R-2307				523,520	955,325		1,478,845
<i>General Fund Pay-As-You-Go</i>							
East-West Connector Phase 2				2,000,000		500,000	2,500,000
<i>General Fund Pay-As-You-Go</i>				800,000		200,000	
<i>RAISE Grant Funding</i>				1,200,000		300,000	
Fairview Road Flyover U-5817					269,500		269,500
<i>General Fund Pay-As-You-Go</i>							
Match for Interchange Conversion (Exit 38?)						2,240,000	2,240,000
<i>General Fund Pay-As-You-Go</i>							
Total Engineering		9,890,500	22,832,713	8,907,720	2,128,907	6,568,720	50,328,560

Sanitation

Replacement Rearloader (#5349 S16)	216,400	220,000	225,000	230,000	235,000	1,126,400
<i>General Reserve Fund - Sanitation</i>						
Replacement Sideloader (#5326 S16)	440,000	445,000	450,000	455,000	460,000	2,250,000
<i>General Reserve Fund - Sanitation</i>						
Total Sanitation	656,400	665,000	675,000	685,000	695,000	3,376,400

Fleet Department

Samsara for Public Safety	55,000					55,000
<i>General Fund Pay-As-You-Go</i>						
Expansion of Fleet Building						
Construction Phase 3			1,127,693			1,127,693
<i>Funding Source TBD</i>						
Total Fleet Department	55,000	0	1,127,693	0	0	1,182,693

General Fund - Cont'd

Department	*Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Parks and Recreation							
Recreation Administration							
Cornelius Road Park Phase III		6,585,513					6,585,513
General Capital Reserve							
Willow Valley Park Revitalization			550,000	1,450,000			2,000,000
General Fund Pay-As-You-Go							
Funding Source TBD							
Lee Street Park Revitalization			1,000,000				1,000,000
Funding Source TBD							
Moor Park Improvement			1,200,000	10,000,000			11,200,000
Funding Source TBD							
Neighborhood Park Revitalization Program		250,000	250,000	250,000	250,000	250,000	1,250,000
General Fund Pay-As-You-Go							
Total Recreation Administration		6,835,513	3,000,000	11,700,000	250,000	250,000	22,035,513
Park Services -							
UTV - downtown watering		17,000					17,000
General Fund Pay-As-You-Go							
Glenwood Veteran's Area Redesign		50,000					50,000
General Fund Pay-As-You-Go							
Tennis court refurbishment				495,000			495,000
General Fund Pay-As-You-Go							
Reel Mower Replacement (Asset 6515)					60,000		60,000
General Fund Pay-As-You-Go							
Mini Excavator Replacement (Asset 6429)					60,000		60,000
General Fund Pay-As-You-Go							
Rough Mower Replacement (6627)						60,000	60,000
General Fund Pay-As-You-Go							
Total Park Services		67,000	0	495,000	120,000	60,000	742,000
Charles Mack Citizen Center							
JVK Auditorium Curtains		65,000					65,000
General Fund Pay-As-You-Go							
JVK Auditorium Upgrades		200,000	100,000	120,000	100,000		520,000
General Fund Pay-As-You-Go							
SISC Upgrades			80,000				80,000
General Fund Pay-As-You-Go							
Restroom Upgrades			100,000	100,000			200,000
General Fund Pay-As-You-Go							
Air Walls			160,000				160,000
General Fund Pay-As-You-Go							
Hospitality Suite/Conference Room					250,000		250,000
General Fund Pay-As-You-Go							
JVK Marquee						515,000	515,000
General Fund Pay-As-You-Go							
Lighting Operation System Upgrade				150,000	150,000		300,000
General Fund Pay-As-You-Go							
Total CMCC		265,000	440,000	370,000	500,000	515,000	2,090,000
War Memorial							
New 12-passenger van		55,000					55,000
General Fund Pay-As-You-Go							
Parking Lot Resurfacing			95,000				95,000
General Fund Pay-As-You-Go							
Total War Memorial		55,000	95,000	0	0	0	150,000
Golf							
Fairway mower replacement (6712)			85,385				85,385
General Fund Pay-As-You-Go							
Rough mower replacement (6791)			94,943				94,943
General Fund Pay-As-You-Go							
Dam Remodeling			80,000				80,000
General Fund Pay-As-You-Go							
Tee Leveling Restoration			135,000				135,000
General Fund Pay-As-You-Go							
Bunker Restorations			590,572				590,572
General Fund Pay-As-You-Go							
Indoor Practice Facility				640,000			640,000
General Fund Pay-As-You-Go							
Tournament / Event Pavilion					525,000		525,000
General Fund Pay-As-You-Go							
Total Golf		0	985,900	640,000	525,000	0	2,150,900
Total Parks and Recreation		7,222,513	4,520,900	13,205,000	1,395,000	825,000	27,168,413

General Fund - Cont'd

Department	*Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Library							
Basement Renovation				500,000			500,000
<i>General Fund Pay-As-You-Go</i>							
Total Library		0	0	500,000	0	0	500,000
General Fund Total		29,004,376	35,251,254	32,030,507	11,882,310	19,674,564	127,843,011

<i>Totals by Funding Source:</i>	<i>General Fund Pay-As-You-Go</i>	9,500,613	9,711,689	11,834,208	7,855,550	10,718,598	49,620,658
	<i>General Reserve - Sanitation</i>	656,400	665,000	675,000	685,000	695,000	3,376,400
	<i>General Capital Reserve</i>	11,585,513	4,899,423	0	0	0	16,484,936
	<i>Grant Funding</i>	5,621,850	9,349,565	4,589,750	584,640	2,214,360	22,360,165
	<i>Installment Financing</i>	1,290,000	0	0	0	0	1,290,000
	<i>Transfer from Stormwater Fund</i>	350,000	0	0	0	0	350,000
	<i>Committed Funding - Stakeholders</i>	0	0	0	0	0	0
	<i>2019 Street Bonds</i>	0	0	0	0	0	0
	<i>Funding Source TBD</i>	0	10,625,577	14,931,549	2,757,120	6,046,606	34,360,852
		29,004,376	35,251,254	32,030,507	11,882,310	19,674,564	127,843,011

Utility Fund

Department	Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Water Sewer							
Water Sewer Administration							
Replace Reeds Creek PS w/ 16.5 MGD	3.3	3,807,000					3,807,000
Utility Fund Pay-As-You-Go		1,903,500					
Utility Fund Capital Reserve		1,903,500					
Reroute South Iredell Force Main	3.4		750,000				750,000
Utility Fund Pay-As-You-Go							
Parallel 16" Waterline on Mazeppa Road	3.4		3,366,000				3,366,000
Utility Fund Pay-As-You-Go							
NCDOT UR - R-5100B (Williamson Rd B)	4.4				250,000		250,000
Utility Fund Pay-As-You-Go							
NCDOT UR - R-5100A (Williamson Rd A)	4.4				278,425		278,425
Utility Fund Pay-As-You-Go							
NCDOT UR - R-3833C (Brawley School Rd Widening)	4.4				484,800		484,800
Utility Fund Pay-As-You-Go							
New 24" waterline from WTP2 to NC150 to McLelland	3.4				534,780	200,000	734,780
Utility Fund Pay-As-You-Go							
NCDOT UR - U-5817 (Fairview Flyover)	4.4					100,000	100,000
Utility Fund Pay-As-You-Go							
NCDOT UR - R-5100A (Williamson Rd A)	4.4					278,425	278,425
Utility Fund Pay-As-You-Go							
NCDOT UR - R-5100B (Williamson Rd B)	4.4					250,000	250,000
Utility Fund Pay-As-You-Go							
NCDOT UR - R-2307B (NC 150 Widening)	4.4					1,262,679	1,262,679
Utility Fund Pay-As-You-Go							
Total Water Sewer Administration		3,807,000	4,116,000	0	1,548,005	2,091,104	11,562,109
Line Maintenance							
Replace 2012 Supercab (#7113 S16)	3.4	35,000					35,000
Utility Fund Pay-As-You-Go							
Replace 2013 4x4 Extended Cab (#7117 S16)	3.4	40,000					40,000
Utility Fund Pay-As-You-Go							
Vacuum Truck Replacement	3.3	550,000					550,000
Utility Fund Pay-As-You-Go							
Gravity Sewer to Abandon Forest Glen Pump Station	3.4	20,000	100,000				120,000
Utility Fund Pay-As-You-Go							
Replace F-150 (#7143)	3.4		60,850				60,850
Utility Fund Pay-As-You-Go							
Replace Electrician Van (7114)	3.3		80,000				80,000
Utility Fund Pay-As-You-Go							
Replace Service Truck 7145	3.3		110,000				110,000
Utility Fund Pay-As-You-Go							
Replace Jetter Truck 7204	3.3		250,000				250,000
Utility Fund Pay-As-You-Go							
Replace 1000 LF dual 18" w/ 30" Dye Creek	3.4		442,500				442,500
Utility Fund Pay-As-You-Go							
Rolling Hills and NC150 replace line-add weir	3.4		416,000	780,000			1,196,000
Utility Fund Pay-As-You-Go							
West Branch Rocky River Sewer	3.4		948,000	1,777,500			2,725,500
Utility Fund Pay-As-You-Go							
MHS Area 2" WL Replacement	3.3		1,077,504				1,077,504
Utility Fund Pay-As-You-Go							
Center St Waterline Replacement	3.3		1,094,620				1,094,620
Utility Fund Pay-As-You-Go							
Replace Mini Excavator 7425	3.3			65,000			65,000
Utility Fund Pay-As-You-Go							
Abandon Pine Lake PS, reroute sewer to Mt Mourne Outfall	3.4			90,000	300,000		390,000
Utility Fund Pay-As-You-Go							
Abandon Mayhew Promenade PS, reroute sewer to Oak Tree	3.4				200,000	250,000	450,000
Utility Fund Pay-As-You-Go							
Water Sewer Rehabilitation Projects	3.3	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	6,500,000
Utility Fund Pay-As-You-Go							
Total Line Maintenance		1,645,000	5,579,474	4,212,500	2,000,000	1,750,000	15,186,974
Pump Maintenance							
Hospital/Lowes PS Upgrades to increase capacity	3.4		345,000	1,035,000			1,380,000
Utility Fund Pay-As-You-Go							
Total Pump Maintenance		0	345,000	1,035,000	0	0	1,380,000
Total Water Sewer		5,452,000	10,040,474	5,247,500	3,548,005	3,841,104	28,129,083

Utility Fund

Department	Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Water Treatment							
Water Treatment Administration							
SCADA and Radio Improvements <i>Utility Fund Pay-As-You-Go</i>	3.1	550,000	1,000,000				1,550,000
Elevated Storage in Booster Zone <i>Utility Fund Pay-As-You-Go</i>	2.4		3,367,500				3,367,500
Replace 2015 F-150 <i>Utility Fund Pay-As-You-Go</i>	2.4				45,000		45,000
Elevated Storage in Main Zone <i>Utility Fund Pay-As-You-Go</i>	3.1				200,000	909,000	1,109,000
Second half of RWL's (dependent on Midnight-Oates) <i>Utility Fund Pay-As-You-Go</i>	3.1					8,005,987	8,005,987
Total Water Treatment Administration		550,000	4,367,500	0	245,000	8,914,987	14,077,487
Water Treatment Plant 1							
WTP1 - Clearwell Replacement and other upgrades <i>American Rescue Plan Grant Funded</i>	3.1	8,125,850					8,125,850
Renovation of Offices, Bathroom, Foyer WTP1 <i>Utility Fund Pay-As-You-Go</i>	3.1		350,000				350,000
Replace CI2 Units (FY25 - WTP2, FY26 WTP1) <i>Utility Fund Pay-As-You-Go</i>	3.1			500,000			500,000
Total Water Treatment Plant 1		8,125,850	350,000	500,000	0	0	8,975,850
Water Treatment Plant 2							
WTP2 - High Service Pump #1 (800 HP) New VFD <i>Utility Fund Pay-As-You-Go</i>	3.1	1,000,000					1,000,000
Replace CI2 Units (FY25 - WTP2, FY26 WTP1) <i>Utility Fund Pay-As-You-Go</i>	3.1		750,000				750,000
Total Water Treatment Plant 2		1,000,000	750,000	0	0	0	1,750,000
Total Water Treatment		9,675,850	5,467,500	500,000	245,000	8,914,987	24,803,337

Waste Water Treatment

Clarifiers - Replace scum beach and weirs <i>Utility Fund Pay-As-You-Go</i>	3.3	125,000					125,000
Replacement of Motors and VFD's for RAS Pumps <i>Utility Fund Pay-As-You-Go</i>	3.3	50,000	200,000				250,000
Power System Upgrades for Incoming Power and Generators <i>Utility Fund Pay-As-You-Go</i>	3.1	75,000	400,000				475,000
Refurbish/Clean Package Plans and EQ (1 per year) <i>Utility Fund Pay-As-You-Go</i>	3.1	75,000	75,000	75,000			225,000
WWTP Regulatory Permitting <i>Utility Fund Pay-As-You-Go</i> <i>Utility Fund Capital Reserve</i>	3.3	2,000,000 1,000,000 1,000,000	1,500,000	1,500,000	1,000,000		6,000,000
Solids Treatment & Disposal (Option TBD) <i>Utility Fund Pay-As-You-Go</i>	3.1		1,350,000	12,150,000	450,000		13,950,000
WWTP Capacity Expansion <i>Utility Fund Pay-As-You-Go</i>	3.4			6,400,000	12,800,000		19,200,000
Boiler Replacement/Refurbishment <i>Utility Fund Pay-As-You-Go</i>	3.4				95,000		95,000
Total Waste Water Treatment		2,325,000	3,525,000	20,125,000	14,345,000	0	40,320,000

Utility Fund Total

17,452,850	19,032,974	25,872,500	18,138,005	12,756,091	93,252,420
------------	------------	------------	------------	------------	------------

Utility Fund Pay-As-You-Go

6,423,500	19,032,974	25,872,500	18,138,005	12,756,091	82,223,070
-----------	------------	------------	------------	------------	------------

Utility Fund Capital Reserve

2,903,500	0	0	0	0	2,903,500
-----------	---	---	---	---	-----------

American Rescue Plan Grant Funded

8,125,850	0	0	0	0	8,125,850
-----------	---	---	---	---	-----------

17,452,850	19,032,974	25,872,500	18,138,005	12,756,091	93,252,420
------------	------------	------------	------------	------------	------------

Department	Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Powell Bill Fund							
<i>This Fund represents the portion of Paving Program funded by Powell Bill Funds.</i>							
Powell Bill							
Paving Program	3.3	925,983	1,000,061	1,080,066	1,080,066	1,080,066	5,166,242
Powell Bill Fund Total		925,983	1,000,061	1,080,066	1,080,066	1,080,066	5,166,242

Stormwater Fund							
<i>All Stormwater CIP items are funded by Stormwater Fees, unless otherwise noted.</i>							
Department	Strategic Objective	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total
Stormwater							
New Street Sweeper	3.4		240,000				240,000
Center Ave Infrastructure & Culvert Replacement	3.4		1,370,000				1,370,000
Timberland Terrace/Winterfield Infrastructure			300,000	2,000,000			2,300,000
McLelland Avenue Culvert/Infrastructure (1st FY23)	3.4		75,000	600,000			675,000
Replacement Leaf Truck	3.3				235,000		235,000
Iredell Avenue/Church Street Infrastructure	3.4		75,000		500,000		575,000
Statesville Avenue/Church Street Infrastructure			150,000		600,000		750,000
Elm Street Infrastructure w/BMP			150,000		300,000		450,000
Shagbark Lane Culvert Replacement					75,000		75,000
Master Plan (Reeds Creek Watershed)			250,000				250,000
Curb & Gutter Replacement in Town Owned Streets		150,000	150,000	150,000	150,000	150,000	750,000
Stormwater Fund Total		150,000	2,760,000	2,750,000	1,860,000	150,000	7,670,000

General Fund Total	29,004,376	35,251,254	32,030,507	11,882,310	19,674,564	127,843,011
Utility Fund Total	17,452,850	19,032,974	25,872,500	18,138,005	12,756,091	93,252,420
Powell Fund Total	925,983	1,000,061	1,080,066	1,080,066	1,080,066	5,166,242
Stormwater Fund Total	150,000	2,760,000	2,750,000	1,860,000	150,000	7,670,000

TOTAL CAPITAL IMPROVEMENTS	36,503,859	58,044,289	61,733,073	32,960,381	33,660,721	222,902,323
-----------------------------------	-------------------	-------------------	-------------------	-------------------	-------------------	--------------------

FLEET REPLACEMENT STANDARD OPERATING PROCEDURES**PURPOSE:**

The purpose of this procedure is to set forth an outline for the Town of Mooresville to develop an effective vehicle/equipment replacement program. Fleet Maintenance will be making decisions/recommendations on data gathered and user suggestions.

EQUIPMENT ADDITIONS:

All fleet additions will be approved through the budget process and coordinated with the Finance Department. Fleet Maintenance has no authority to add any vehicle/equipment to the fleet.

REPLACEMENT FACTORS:

Fund availability, age, mileage, cost per mile, maintenance costs, and overall condition.

All replacements will be coordinated with users before any orders are placed. This will ensure the user the opportunity to review the work assignment and ensure the correct size and type of vehicle is being used.

Fleet Maintenance will review the needs of the entire fleet for the assigned groups. This review will give all users equal treatment for replacements. Abuse and neglect of vehicle/equipment shall not be deemed as justification for replacement. The replacement orders will be sent to Purchasing from Fleet Maintenance.

SPECIFICATION WRITER:

Fleet Maintenance Superintendent writes specifications, and is responsible for research, development, and writing of equipment specification for all Town vehicles/equipment purchases. Other duties include compiling data, analyzing needs, demonstration equipment, and communication with departments, vendors, and manufacturers. The Specification Writer also inspects new equipment upon arrival to ensure specifications are adhered to.

Factors used in replacement decisions:

- Accidental damages exceed the vehicle's value.
- Age, mileage and or hours.
- Condition of exterior body and chassis.
- Repair and maintenance costs are excessive.
- The vehicle obsolete because of changes in technologies or for reasons of efficiency.
- Repair parts are difficult to obtain.
- The vehicle/equipment accumulates excessive downtime.
- Vehicular equipment becomes unsafe to operate.

EXPLANATION OF CRITERIA:

Vehicles and equipment are evaluated by four criteria: Age, Mileage, General Overall Condition, and Maintenance Cost. A vehicle is assigned a point total based on a scale of 1 to 4.

Age: Based on experience per class of vehicles/equipment A vehicle is assigned a point total based on a scale of 1 to 4, with 1 representing age 1-3 years for each year of chronological age, based on “in-service date” of the vehicle.

Age of Vehicle	1-3 Years Old	4-6 Years Old	7-9 Years Old	10+ Years Old
Points	1	2	3	4

Mileage/Hours: Based on experience per class of vehicles/equipment A vehicle is assigned a point total based on a scale of 1 to 4, with one 1 representing less than 50,000 miles. Equipment with hour meters will be assigned points based on standard usage for specific equipment types.

Mileage	0 – 50,000	50,001 – 75,000	75,001 – 100,000	100,000+
Points	1	2	3	4

Maintenance Costs: The cost of maintenance and repair not to exceed in the true value of the vehicle/equipment. Points are assigned on a scale of 1 to 4 based on the total cost factor. The maintenance cost figure includes all repair and maintenance costs minus any costs associated with accident repairs.

% of Original Purchase Price	0-25%	26% - 50%	51% - 75%	75% - 100%+
Points	1	2	3	4

Condition: A physical evaluation is made of each vehicle/equipment that meets or exceeds the base standards for age, mileage, and or maintenance cost. This category takes into consideration the condition of the body, rust, interior condition, vehicular accident status, anticipated repairs, etc. A scale of 1 to 4 is used, with 4 being extremely poor condition.

Condition	Good	Fair	Poor	Extremely Poor
Points	1	2	3	4

On occasions exceptions will occur in which this replacement procedure will not be used, these exceptions will be dealt with on an individual basis.

POINT RANGES FOR REPLACEMENT CONSIDERATION

When combining the total scores for age, mileage/hours, maintenance costs, and condition, the following scale will be used in recommending vehicle/equipment replacement:

Points	1 – 5	6 – 11	12 – 14	15+
Consideration	Excellent	Good	May Qualify for Replacement on Individual Basis	Needs Immediate Replacement

REPLACEMENT CRITERIA

DESCRIPTION	AGE	MILEAGE
Administrative	10 Year	100,000
Police/Fire Vehicle (Severe)	8 Year	85,000 – 90,000
Police/Fire (Regular Use)	10 Year	100,000
Police Motorcycle	5 Year	
Heavy Fire Apparatus	15 Year	85,000
Compact/Hybrid	10 Year	100,000
1/2 Ton Truck/Van	10 Year	100,000
3/4 Ton Truck/Van	10 Year	100,000
1 Ton Truck/Van	10 Year	100,000
Med/Heavy Truck	10 Year	90,000 – 100,000
Garbage Truck (Rear Loader)	8 – 10 Year	85,000
Garbage Truck (Side Loader)	5 – 7 Year	85,000
Knuckle Boom Truck	7 Year	90,000
Sweepers (Reviewed)	7 Year	80,000 – 90,000
Leaf Trucks (Reviewed)	8 Year	
Flushers	15 Year	90,000
Trailers	15 Year	
Rollers	15 Year	
Plows	15 Year	
Loader/Backhoe	10 Year	
Tractors	8 Year	
Skid Steer Loaders	10 Year	
Spreaders	15 Year	
Grounds Mowers	5 Year	2,500+ Hours





Town of Mooresville Fee Schedule July 1, 2023- June 30, 2024

Table of Contents

	<u>Page</u>
Town Clerk Fees	2
Finance Fees	2
Town Ordinance Fees	2
Planning and Community Development Fees	3
Permit and Inspection Fees	5
Police Fees	7
Fire Fees	8
Engineering Fees	9
Sign Fees	9
Solid Waste and Recycling Fees	9
Cemetery Fees	10
Recreation Fees - Rentals	11
Recreation Fees - Programs	13
Recreation Fees - Leagues	14
Recreation Fees - Out of School Programs	14
Recreation Fees - Events and Services	15
Recreation Fees - Athletics and Tournaments	15
Recreation Fees - Sponsorship Fees	15
Recreation Fees - Community Events	15
Mooresville Golf Club - Winter Rates	16
Mooresville Golf Club - Summer Rates	17
Mooresville Golf Club - Year-Round Rates	18
Mooresville Golf Club - Junior Golf Program	18
Mooresville Golf Club - Membership Rates	19
Charles Mack Citizen Center - Rental Fees	20
Charles Mack Citizen Center - Catering Fees	26
Charles Mack Citizen Center - Events and Performing Arts Fees	26
Performing Arts Center Fees	27
Liberty Park Amphitheater Fees	28
Mooresville Public Library Fees	29
Water and Wastewater Pricing Schedule	30
Utility Department Fees	34
Stormwater Fees	34

(continued on next page)

TOWN CLERK FEES

Town Code (per page)	\$ 0.10
Resolution (per page)	\$ 0.10
Bound Agenda Packet (per book)	\$ 35.00
Unbound Agenda Packet (per page)	\$ 0.10
Agenda Packet Sunshine List (if mailed) - set by state law	\$ 10.00
Board of Commissioner's Meeting Minutes (per page)	\$ 0.10
electronic version	No Cost
Black and White copy of Town files (per page)	\$ 0.10
Color copy of Town files (per page)	\$ 0.10
Certified copies	\$ 0.10
Newspaper advertisement (excludes annexations)	At Cost

FINANCE FEES

Financial document (per page)	\$ 0.10
Financial document - electronic version	No Cost
Return Check or Bank Draft	\$ 25.00
Credit Card Chargeback	\$ 25.00

TOWN ORDINANCE FEES

Privilege License Fee (taxicabs)	\$ 15.00
Special Events Permit	\$ 25.00
Valet Parking Permit	\$ 50.00
ABC Sidewalk Service Permit	\$ 50.00
Peddler's Permit	\$ 100.00

PUBLIC RECORD REQUEST FEES & SPECIAL SERVICE CHARGES

Email	No charge
CD/Disk	\$ 1.50
	or actual cost if higher
Flash Drive	\$ 7.00
	or actual cost if higher
Hard Copies Black & White (per side)	\$ 0.10
Hard Copies Color (per side)	\$ 0.10
Envelope and Postage	\$ 1.00 minimum
	or actual cost if higher
Clerical/Supervisory Labor*	\$ 38.00 per hour
Information Technology Labor*	\$ 46.00 per hour
Attorney Labor*	\$ 90.00 per hour
Outside Contractor*	Rate determined by outside contractor

**Labor charges only apply for Public Records Requests requiring extensive use (i.e., more than 4 hours) of clerical or supervisory assistance or extensive use of information technology resources.*

PLANNING & COMMUNITY DEVELOPMENT FEES

Board/Commission Application Fees

Appeal of Administrative Decision	\$	750.00	
Comprehensive Plan Amendment/FLU Amendment	\$	500.00	
Conditional Zoning District Classification (rezoning)	\$	300.00	+ \$20/acre
Major Certificate of Appropriateness	\$	300.00	
Planned Development District (rezoning)	\$	2,000.00	
Re-Advertising	\$	350.00	
Right-of-Way Abandonment	\$	500.00	
Special Use Permit	\$	500.00	
UDO Text Amendment	\$	500.00	
Variance	\$	500.00	
Variance - Floodplain	\$	500.00	
Variance - Watershed (minor or major)	\$	750.00	
Voluntary Annexation	\$	300.00	
Watershed Density Averaging Certificate	\$	500.00	
Zoning Map Amendment (rezoning)	\$	200.00	+ \$40/acre

Land Development Application Fee

		Fee	
Concept Plan	\$	250.00	
<u>Site Plan</u>			
Residential	\$	400.00	+ \$5/lot; \$6,000 max
Commercial	\$	500.00	up to 5,000 sf;
	\$	500.00	/10,000 sf thereafter; \$6,000 max
Industrial	\$	750.00	up to 250,000 sf;
	\$	500.00	/25,000 sf thereafter; \$6,000 max

Platting/Subdivision Application Fees

Final Plat	\$	250.00	
Final Plat Revision	\$	100.00	
Minor Subdivision	\$	50.00	+ \$10/lot
Preliminary Plat	\$	1,000.00	+ \$5/lot
Recombination Plats	\$	50.00	

PLANNING & COMMUNITY DEVELOPMENT FEES (continued)

General Application Fees

Administrative Adjustment	\$	100.00	
Commercial Upfit/Change of Use/Occupancy	\$	50.00	
Floodplain Development Permit	\$	100.00	
Minor Certificate of Appropriateness	\$	50.00	
Modification of Architectural Standard	\$	50.00	
Performance Guarantees		No Cost	
Sign Permit	\$	50.00	
Telecommunications Tower (new)	\$	500.00	
Telecommunications Tower (colocate/small wireless)	\$	50.00	each
Tree Removal Permit	\$	50.00	
Vested Rights Determination	\$	100.00	
Zoning Permit	\$	50.00	
Zoning Verification Letter	\$	50.00	

Code Compliance Fees

Abatement (code compliance)	\$	75.00	(+ contractor cost)
-----------------------------	----	-------	---------------------

Fee In Lieu Fees

Fee In Lieu: Bike/Pedestrian Amenities		100%	of cost estimate (as (cert. by town staff)
Fee In Lieu: Inclusionary Housing - Multi Family	\$	12,444.00	per unit
Fee in Lieu: Inclusionary Housing - Single Family	\$	26,550.00	per unit

Printing Fees

Copies (letter or ledger, color or black/white)	\$	0.15	per page
Maps (24"x36" color or black/white)	\$	50.00	each
UDO (printed copy)	\$	300.00	each

PERMIT AND INSPECTION FEES

General Fees

Building Permit (New Construction)	ICC Building Valuation Data for region (cost per foot) x Permit Fee Multiplier (0.0068)
Upfit, Renovation, and Shell	(ICC Building Valuation Data for region (cost per foot) x Permit Fee Multiplier (0.0068))/2
Recovery Fee (Homeowner's Recovery Fund – NCGS 87.15.6)	\$ 10.00
Manufactured Home – Single Wide *	\$ 375.00
Manufactured Home – Double Wide*	\$ 475.00
Manufactured Home – Triple Wide*	\$ 600.00
Modular Classroom – Single or Double Wide*	\$ 500.00
Modular Classroom – Quad/ Mega Unit*	\$ 750.00
Day Care – (includes completion of building inspector form for NC licensure)	\$ 150.00
Change of Use – (includes new Certificate of Occupancy) – see NCGS 160D-1116	\$ 200.00
Temporary Certificate of Occupancy (posted for 30 Days) – see NCSAP 204.8.3	\$ 150.00
Demolition (60 days)	\$ 200.00
Swimming Pool (includes Electrical for equipment/ luminaires & equipotential bonding)	\$ 250.00
Construction Trailer (includes Electrical)	\$ 200.00
Cell Tower – New - (includes Electrical)	\$ 1,500.00
Cell Tower – Co-Locate - (includes Electrical)	\$ 1,000.00
Sign (illuminated wall mount or free standing – incl. Electrical)	\$ 200.00
Commercial Re-Roof (no Structural Work)	\$ 250.00
Retaining Wall (per Segment)	\$ 200.00
Fencing (when required by the commercial building code)	\$ 75.00
Shell Buildings	Prorated Fee
* Includes Plumbing, Mechanical & Electrical	

Electrical Fees

Residential Service Change/ New Service	\$ 125.00
Commercial Service Change/ New Service	\$ 150.00
Construction Saw Pole	\$ 75.00 each
Temporary Power (60 Days)	\$ 75.00
Fire Alarm/ Security Systems	\$ 200.00
Low Voltage (Data/ Phone)	\$ 150.00
Install Electrical Equipment	\$ 100.00

(continued on next page)

PERMIT AND INSPECTION FEES (continued)

Plumbing Fees

Residential Fire Sprinkler System (NFPA 13-D)	\$	200.00	
Combo Appliance Replacement (includes Electrical and/or Gas)	\$	100.00	each
Install Plumbing Equipment	\$	100.00	

Mechanical Fees

Refrigeration System	\$	300.00	each
Ventilation System	\$	300.00	each
Combo Appliance Replacement (includes Electrical and/or Gas)	\$	100.00	each
Install Mechanical Equipment	\$	100.00	
Gas Piping System	\$	100.00	each

Plan Review Fees

Project Review	\$	0.06	per sq. ft.
Includes staff commentary and resubmittal			
Project Re-review	\$	200.00	
Includes second staff commentary and resubmittals			
Revisions to Approved Plans (RTAP) – plans require revision following permit issuance	\$	0.06	per sq. ft.

Miscellaneous Fees

Re-Inspection – 1st wasted trip to site	\$	100.00	
Re-Inspection – 2nd wasted trip to site	\$	125.00	
Re-Inspection – 3rd/ subsequent wasted trips to site	\$	150.00	
Change of Contractor	\$	75.00	
Safety Inspections – Electric for service re-Connect or ABC Permit Compliance Form	\$	75.00	
Permits/ Certificate of Inspection for Other Agencies/ AHJs	\$	75.00	

POLICE FEES

	Fee
Two-hour parking	\$ 25.00
Parking fine	\$ 25.00
Parking in a fire lane	\$ 25.00
No parking zone	\$ 25.00
Parking within 20 feet of crosswalk at an intersection	\$ 25.00
Double parking	\$ 25.00
Parking obstructing traffic	\$ 25.00
Parking in a loading zone	\$ 25.00
Parking in passenger loading zone	\$ 25.00
Parking in restricted zone	\$ 25.00
Parking on wrong side facing traffic	\$ 25.00
Failure to angle park in an angle parking zone	\$ 25.00
Parking in entrance of alley or driveway	\$ 25.00
Parking more than 18" from curb	\$ 25.00
Parking over white lines	\$ 25.00
Parking adjacent to schools	\$ 25.00
Parking with lights on during nighttime	\$ 25.00
Parking in Town owned off-street parking areas	\$ 25.00
Parking within 30 feet upon the approach of flashing beacon, stop sign, or traffic control signal	\$ 25.00
Parking between safety zone and the adjacent curb within 30 feet	\$ 25.00
Parking within 20 feet of Fire Station entrance and within 75 feet on the opposite side of the street	\$ 25.00
Parking upon any bridge or other elevated structure upon a highway or within a highway tunnel	
Parking near hazardous or congested places	\$ 25.00
Parking a truck tractor and/or trailer, motor home, utility, boat and/or trailer, camper on residential street	\$ 25.00
Parking violations - buses and taxi cab	\$ 25.00
Parking on private property without express or implied consent	\$ 25.00
Community outreach speakers within corporation limits	No Cost
Copy of accident/criminal investigation report	No Cost
Fingerprints (includes 2 fingerprint cards)	\$ 10.00
Additional fingerprint cards (per card above initial two issued)	\$ 2.00
Taxi driver's license fee	\$ 10.00
Basketball goal on or facing road within 10 feet	\$ 50.00

(continued on next page)

POLICE FEES (continued)

	Fee
Circulars on vehicles	\$ 100.00
Posting of signs on poles	\$ 50.00
Soliciting without a permit	\$ 50.00
Noise complaint	\$ 100.00
Bicycle or skateboard on business sidewalk	\$ 50.00
Off-Duty Officer (per hour) (3 hour minimum)	\$ 40.00
When four or more officers are requested or needed, a supervisor must be present at the rate of \$50.00 per hour for the supervisor only. Officers will be paid \$40.00 an hour. Funds are paid directly to the officer(s).	
Off-Duty Officer (per hour) (3 hour minimum)- Holidays	\$ 50.00
When four or more officers are requested or needed, a supervisor must be present at the rate of \$60.00 per hour for the supervisor only. Officers will be paid \$50.00 an hour. Funds are paid directly to the officer(s).	
Holidays Include: New Year's Eve, New Year's Day, Martin Luther King Jr Day, Easter Sunday, Memorial Day, Juneteenth, Independence Day, Labor Day, Veterans' Day, Thanksgiving (including Black Friday), Christmas Eve and Christmas Day	

FIRE FEES

	Fee
No key holder to response	\$ 125.00
False Alarm Ordinance fee	\$ 125.00
New Construction/ Upfit Fire Plans	\$25.00 min fee; \$0.125 / sf; \$15,000 max
Fire Alarm System Plans	\$25.00 min fee; \$0.02 / sf; \$15,000 max
Fire Sprinkler System Plans	\$25.00 min fee; \$0.02 / sf; \$15,000 max
Alternative Fire Suppression System Plans	\$25.00 min fee; \$0.04 / sf; \$30,000 max
Fire Protection Hood Suppression System Plans	\$75.00 per Hood Suppression System
Fire Protection Spray Booth & Mixing Rooms Plan	\$125.00 per Automatic System
Copies of pictures	\$ 25.00
ABC inspection	\$ 50.00
Out of schedule inspection	\$ 35.00

ENGINEERING FEES

	Fee	
Construction Plan Review	\$ 130.00	per hour
Inspection Fees:		
Roadways	\$ 1.00	per linear foot
Storm Drain	\$ 1.00	per linear foot
Water	\$ 1.00	per linear foot
Sewer	\$ 1.00	per linear foot
Minimum Fee	\$ 50.00	
Stormwater Facilities	\$ 300.00	
Water Permit Application	\$ 150.00	
Sewer Permit Application	\$ 150.00	
Pump Station Inspection and SCADA Fee	\$ 16,500.00	
Certified and Bulk Mailings	At Cost	

SIGN FEES

	Fee	
<u>Decorative Posts</u>		
Single Stop and Street Name	\$ 550.00	
2 Way Stop and Street Name	\$ 950.00	
4 Way Stop and Street Name	\$ 1,450.00	
Any other warning or regulatory sign	\$ 400.00	
<u>U-Channel Galvanized Post</u>		
Single Stop and Street Name	\$ 150.00	
2 Way Stop and Street Name	\$ 250.00	
4 Way Stop and Street Name	\$ 450.00	
Any other warning or regulatory sign	No Cost	
Street Improvement Assessments	Varies	
Unusual Lights and/or Light Poles	At Cost	

SOLID WASTE AND RECYCLING FEES

	Fee	
Solid Waste Fee	\$ 120.00	per year
Extra Rollout Trash Can	\$ 60.00	per can
Second Recycling Rollout	No Cost	

CEMETERY FEES

	Fee	
<u>Opening/Closing Spaces</u>		
Adult	\$	625.00
Infant	\$	350.00
Cremation	\$	300.00
Columbarium Niche	\$	100.00
<u>Columbarium Nameplate</u>	\$	350.00
<u>Perpetual Care</u>	\$	150.00
<u>Scatter Garden Scroll</u>	\$	200.00
<u>Disinterment</u>	\$	2,000.00
<u>Administration</u>		
Duplicate Deed	\$	25.00
Declaration of Reservation (amended)	\$	25.00
Grave Exchange (includes new deed)	\$	75.00
<u>Maintenance</u>		
Vase reinstallation	\$	100.00
Marker supervision	\$	50.00
Monument leveling (when feasible)	\$	75.00
Corner marker maintenance (4)	\$	50.00
Tent removal	\$	100.00
Tent storage (per day)	\$	20.00
<u>Graves</u>		
	Resident	Non- Resident
Adult	\$ 750.00	\$ 1,500.00
Infant	\$ 300.00	\$ 600.00
Cremation	\$ 400.00	\$ 800.00
Columbarium Niche	\$ 450.00	\$ 900.00

(continued on next page)

RECREATION FEES - RENTALS

	Hourly Rates		
	Non-Profit	Private No Revenue	Private with Revenue
<u>Multi-Purpose Rooms - Small</u>			
Pine Room (War Memorial)	\$ 10.00	\$ 20.00	\$ 30.00
Classroom (Selma Burke)	\$ 25.00	\$ 35.00	\$ 45.00
Multi-Purpose (Winnie Hooper)	\$ 10.00	\$ 20.00	\$ 30.00
<u>Multi-Purpose Rooms - Medium</u>			
Blue Room (War Memorial)	\$ 15.00	\$ 25.00	\$ 35.00
<u>Multi-Purpose Rooms - Large</u>			
Ballroom (War Memorial)	\$ 20.00	\$ 30.00	\$ 40.00
Multi-Purpose (Talbert)	\$ 20.00	\$ 30.00	\$ 40.00
Multi-Purpose (Selma Burke)	\$ 70.00	\$ 85.00	\$ 115.00
<u>Gymnasiums</u>			
1/2 Court - 3 goals (Talbert)	\$ 10.00	\$ 20.00	\$ 30.00
Full Court - 6 goals (Talbert)*	\$ 20.00	\$ 40.00	\$ 60.00
Full Court - 2 goals (War Memorial)*	\$ 15.00	\$ 30.00	\$ 45.00
Full Court - 2 goals (Selma Burke)*	\$ 15.00	\$ 30.00	\$ 45.00
<i>*excludes tournaments</i>			
<u>Specialized Rooms/Facilities</u>			
Dance Studio (Talbert)	\$ 10.00	\$ 20.00	\$ 30.00
Conference Room (Talbert)	\$ 10.00	\$ 20.00	\$ 30.00
Standard Kitchen (all recreation facilities)	\$ 10.00	\$ 20.00	\$ 30.00
<i>-Room rental is required to rent kitchen facility.</i>			
Commercial Prep Kitchen (Selma)	\$ 25.00	\$ 35.00	\$ 45.00
<i>-Room rental is NOT required to rent kitchen facility.</i>			
Pool	\$ 120.00	\$ 120.00	\$ 120.00
Pool Lifeguards (required)	\$ 75.00	to	\$ 100.00
Multi-Purpose Field (Selma)	\$ 20.00	\$ 20.00	\$ 25.00

(continued on next page)

RECREATION FEES - RENTALS (continued)

After-Hours Staffing Fee

	Fee
Required for rentals occurring during non-operating hours (per hour charge - two hour minimum)	\$ 15.00

Security Deposit

Refundable within 30 days if rules are followed, and no damages occur (This is a flat fee for parties, weddings, banquets events,etc)	\$ 100.00
Commercial Kitchen (Selma) Deposit (with NO room rental)	\$ 100.00
Commercial Kitchen (Selma) Deposit (with room rental)	\$ 200.00

Room Rental Service Fee

\$ 25.00	to	\$ 75.00
----------	----	----------

Picnic Shelters

Weekdays (two hour minimum)	\$ 20.00
Saturday or Sunday (two hour minimum)	\$ 30.00

Mobile Recreation Unit **

\$ 40.00	\$ 50.00	\$ 60.00
----------	----------	----------

****based on expected attendance**

Giant-sized games (per event)	\$ 10.00
Sports kit (per event)	\$ 10.00

\$20 per hour per each additional staff needed based on the following:

- ◆ 1 additional staff for groups/events expecting 25-50 participants in attendance (2 total staff)
- ◆ 2 additional staff for groups/events expecting between 50-100 participants in attendance (3 total staff)
- ◆ Attendance of 100+ will require 1 additional staff per every additional 50 people expected in attendance

Rental Equipment

AV Screen (per event)	\$ 20.00
Portable speaker and microphone (per event)	\$ 10.00

RECREATION FEES - PROGRAMS

	Fee			
Arts and Crafts/ Visual Arts Program	\$	5.00	to	\$ 120.00
Outdoor Education Programs	\$	5.00	to	\$ 120.00
Therapeutic Programs	\$	5.00	to	\$ 120.00
Health/Wellness Programs	\$	5.00	to	\$ 120.00
Dance Programs (dependent on # of classes per month)	\$	15.00	to	\$ 120.00
Aquatic Lessons				
Group	\$	40.00	to	\$ 100.00
Individual Lessons (per private lessons)	\$	40.00	to	\$ 200.00
Aquatic Activities				
Monthly (dependent on # of classes per month)	\$	28.00	to	\$ 200.00
Excursion Trips	\$	20.00	to	\$ 240.00
Teen Specific Programs	\$	5.00	to	\$ 120.00
Senior and Family Trips	\$	20.00	to	\$ 240.00
Tennis Lessons (dependent on age/class level, per month)	\$	10.00	to	\$ 36.00
Sports Clinics	\$	5.00	to	\$ 240.00
Leisure/Enrichment Clinics	\$	5.00	to	\$ 240.00
Specialty Camps (Youth)	\$	20.00	to	\$ 450.00
Walking Trail Rental		\$ 10.00		per session
Bike Trail Damage Deposit		\$ 300.00		
Bike Trail Exclusive Use		20%		of registrations
Parking Lot Exclusive Use (per event)		\$ 1.00		per space
Disc Golf Course Damage Deposit		\$ 300.00		
Disc Golf Course Exclusive Use (per event)		20%		of registrations
Bocce Courts Exclusive Use (per court)		\$ 5.00		per hour
Shuffleboard Courts Exclusive Use (per court)		\$ 5.00		per hour
Grass Soccer Field/Baseball/Softball Field (per field)		\$ 20.00		per hour
Turf Soccer Field (per field)		\$ 40.00		per hour
Green Space (small)		\$ 10.00		per hour
Green Space (large)		\$ 20.00		per hour
Fitness Trail Exclusive Use		\$ 20.00		per hour
Revenue Generating Rental		Add 50%		

All pre-registered programs incur a 20% upcharge,
rounded to the nearest dollar, for non-residents.

(continued on next page)

RECREATION FEES - LEAGUES

	Fee	
Adult Softball - Men's and Co-Ed (per team)	\$ 525.00	to \$ 600.00
Adult Softball - Women's Spring (per team)	\$ 450.00	to \$ 500.00
	Resident	Non- Resident
Youth - Co-Ed T-Ball	\$ 72.00	\$ 85.00
Youth - Boys Baseball	\$ 72.00	\$ 85.00
Youth - Girls Softball	\$ 72.00	\$ 85.00
Youth - Basketball	\$ 72.00	\$ 85.00
Best of Both Worlds Basketball	\$ 95.00	\$ 114.00
MYA Football/Cheer	\$ 70.00	\$ 84.00
MYA Football/Cheer Late Fee	\$ 15.00	\$ 15.00
MYA Flag & Touch Football	\$ 70.00	\$ 84.00

All pre-registered programs incur a 20% upcharge, rounded to the nearest dollar, for non-residents.

RECREATION FEES - OUT-OF-SCHOOL PROGRAMS

	Resident	Non- Resident
<u>After School (per week)</u>		
Selma	\$ 35.00	\$ 42.00
War Memorial	\$ 35.00	\$ 42.00
Winnie Hooper	\$ 5.00	\$ 6.00
<u>School's Out Fun Days (per day) (1-2 days)</u>		
Selma	\$ 25.00	\$ 30.00
War Memorial	\$ 25.00	\$ 30.00
Winnie Hooper	\$ 10.00	\$ 12.00
<u>School's Out Fun Days (per week) (3-5 days)</u>		
Selma	\$ 65.00	\$ 78.00
War Memorial	\$ 65.00	\$ 78.00
Winnie Hooper	\$ 25.00	\$ 30.00
<u>Summer Camp (per week) (full-day)</u>		
Selma	\$ 65.00	\$ 78.00
War Memorial	\$ 65.00	\$ 78.00
Winnie Hooper	\$ 25.00	\$ 30.00
<u>Summer Camp (per week) (half-day)</u>		
Teen Camp	\$ 50.00	\$ 60.00
	Fee	
Sports/Specialty Camps (per week)	\$ 60.00 to	\$ 180.00

All pre-registered programs incur a 20% upcharge, rounded to the nearest dollar, for non-residents.

RECREATION FEES - EVENTS AND SERVICES

	Fee			
Vendor Fees (based on size)	\$	20.00	to	\$ 350.00
Concessions (varies per selection)	\$	1.00	to	\$ 8.00
Pool Admissions	\$	3.00	to	\$ 10.00
Swim Passes (individual or family) - 10 punch card		\$	20.00	

RECREATION FEES - ATHLETICS AND TOURNAMENTS

	Fee			
Concessions (when Town does not provide)		20%	of gross sales	
Field Maintenance (per game)	\$		25.00	
Ballfield Lights (per hour)	\$		15.00	
Baseball/Softball (field per day)	\$		175.00	
Soccer - Grass (field per day)	\$		175.00	
Soccer - Turf (field per day)	\$		250.00	
Gate Fee - if collecting admissions (per event)	\$		150.00	
Vendor Fees (per event)	\$		100.00	
Temporary Fence - setup and breakdown (per event/per field)	\$		80.00	
Park Penalty Fee (per park-in event of host cancellation)	\$		300.00	
Court Fee (per hour/per court)*	\$		60.00	
* includes score clock, admissions privilege, room (Talbert); 20 hour cap				
Court Penalty Fee (in event of host cancellation)	\$		300.00	
Tennis (per hour/per court) (max \$80 per court/per day)	\$		5.00	
Refundable Damage Deposit	\$		100.00	

RECREATION FEES - SPONSORSHIPS

	Fee			
Event Sponsor	\$	100.00	to	\$ 200,000.00

RECREATION FEES - COMMUNITY EVENTS

	Fee			
Community Events Application Fee (non-refundable)	\$		25.00	
Community Events Damage Deposit (refundable with no damage)	\$	100.00	to	\$ 500.00
Community Events Permit Fee (per day)	\$	100.00	to	\$ 2,000.00
Covered Basketball Court	\$	25.00	to	\$ 500.00
Staffing (per person/per hour)	\$	15.00	to	\$ 50.00

MOORESVILLE GOLF CLUB - WINTER RATES

November 1, 2023 - March 31, 2024

<u>Walking</u>	Fee	
	Weekdays	Weekend / Holidays
18-Holes	\$ 26.00	\$ 37.00
18-Holes (Twilight)	\$ 21.00	N/A
9-Holes	\$ 16.00	\$ 23.00
Junior (9 or 18 Holes)	\$ 18.00	\$ 26.00
Senior	\$ 18.00	\$ 26.00
JAM Juniors (only during season - 9 or 18 holes)	\$ 7.00	\$ 7.00
Town Employee (9 or 18 holes)	\$ 7.00	\$ 7.00

<u>Riding*</u>		
18-Holes	\$ 43.00	\$ 54.00
18-Holes (Twilight)	\$ 35.00	\$ 44.00
9-Holes	\$ 26.00	\$ 33.00
Junior (Without adult - 18 holes)	\$ 35.00	\$ 43.00
Junior (With adult - 9 or 18 holes)	age of child	age of child**
Senior	\$ 35.00	\$ 43.00
JAM Juniors with adult	\$ 7.00	\$ 7.00
(only during season - 9 or 18 holes)		

*Riding Fees include cart fee

**After 12 PM on Weekends/Holidays

<u>League Fees</u>	Fee	
	9 Holes	18 Holes
Weekday League Fees	\$ 21.00	\$ 31.00

****All golf rates are subject to change due to market value****

(continued on next page)

MOORESVILLE GOLF CLUB - SUMMER RATES

April 1, 2024 - October 31, 2024

Walking	Fee	
	Weekdays	Weekend / Holidays
18-Holes	\$ 30.00	\$ 43.00
18-Holes (Twilight)	\$ 24.00	\$ 35.00
9-Holes	\$ 18.00	\$ 26.00
Junior (9 or 18 Holes)	\$ 21.00	\$ 30.00
Senior	\$ 21.00	\$ 30.00
JAM Juniors (only during season - 9 or 18 holes)	\$ 7.00	\$ 7.00
Town Employee (9 or 18 holes)	\$ 7.00	\$ 7.00

Riding*		
18-Holes	\$ 47.00	\$ 60.00
18-Holes (Twilight)	\$ 38.00	\$ 48.00
9-Holes	\$ 28.00	\$ 36.00
Junior (Without adult - 18 holes)	\$ 38.00	\$ 47.00
Junior (With adult - 9 or 18 holes)	age of child	age of child**
Senior	\$ 38.00	\$ 47.00
JAM Juniors with adult	\$ 7.00	\$ 3.00
(only during season - 9 or 18 holes)		

*Riding Fees include cart fee

**After 12 PM on Weekends/Holidays

League Fees	Fee	
	9 Holes	18 Holes
Weekday League Fees	\$ 23.00	\$ 35.00

****All golf rates are subject to change due to market value****

(continued on next page)

MOORESVILLE GOLF CLUB - YEAR ROUND RATES

November 1, 2023 - October 31, 2024

Other Fees	Fee	
	9 Holes	18 Holes
Member Cart Rentals	\$ 10.00	\$ 17.00
Member Cart Rentals - Loop (Holes 1-4)	\$ 5.00	
Rider Fee (non-golfer - same cart)	\$ 5.00	\$ 8.00
Rider Fee (non-golfer - extra cart)	\$ 10.00	\$ 17.00
Club Rental	\$ 15.00	\$ 25.00
Replay Rate	\$ 15.00	\$ 25.00

	Fee	
	Member	Non-Member
Handicap Fees	\$ 25.00	\$ 35.00

	Fee		
	Half Hour	Hour	3 Hours
Golf Lessons	\$ 40.00	\$ 70.00	\$ 180.00
Semi-Private Golf Lessons (2-5 people)	\$ 30.00	\$ 50.00	

	Fee	
Clinic Fee (per individual)	\$	15.00
MGC Employee*	\$	-
Golf Cart Cover Fee (November - March)	\$	75.00
Tempo Walk Unit Fee (per 18 holes)	\$	10.00
Tempo Walk Unit Fee (monthly)	\$	90.00
Re-gripping fee (per club)	\$	1.50

*Any Time Monday-Friday; after 12 pm on weekends/holidays

	Fee		
	Small	Medium	Large
Driving Range (member)	\$ 4.00	\$ 7.00	\$ 9.00
Driving Range (non-member)	\$ 5.00	\$ 8.00	\$ 12.00
Large bucket (range plan members)	\$ 5.00	\$ 5.00	\$ 5.00

MOORESVILLE GOLF CLUB - JUNIOR GOLF PROGRAM

	Fee	
	Resident	Non-resident
After School Program	\$ 100.00	\$ 120.00
Summer Camp	\$ 100.00	\$ 120.00
PGA Junior Interclub League	\$ 250.00	\$ 250.00

****All golf rates are subject to change due to market value****

(continued on next page)

MOORESVILLE GOLF CLUB - MEMBERSHIP RATES

Membership Packages

	Fee	
	Annually	Monthly
Full Golf Membership - Individual	\$ 1,575.00	\$ 144.00
Full Golf Membership - Family/Spouse, children 17 & under	\$ 2,363.00	\$ 217.00
Senior Full Golf Membership (55 & over) - Individual	\$ 1,260.00	\$ 116.00
Senior Full Golf Membership (55 & over) - Family/Spouse	\$ 1,890.00	\$ 173.00
Weekday Golf Membership - Individual	\$ 1,050.00	\$ 96.00
Weekday Golf Membership - Family/Spouse	\$ 1,575.00	\$ 144.00
Junior Golf Membership (17 & under)	\$ 473.00	
Town Employee Golf Membership	\$ 788.00	

Member Cart Plans

	Fee	
	Annually	Monthly
Single Cart Plan	\$ 1,650.00	\$ 151.00
Family Cart Plan	\$ 2,400.00	\$ 220.00

Practice Plan

	Fee	
	6 - month	
Member - Single	\$ 240.00	
Member - Family	\$240 + \$75 each for additional family member	
Non-Member - Single	\$ 330.00	
Non-Member - Family	\$330 + \$75 each for every additional family member	

Additional Membership/Public Discount

	Discount
Food and Beverage (members only):	10% off food and non-alcoholic beverages
Merchant Discounts (members only):	10% off golf balls and clubs
	15% off golf bags
	20% off all other merchandise
	Pro Shop gift card equal to 20% of annual member dues paid in full each year, for Mooresville tax-payers only
Special Order Discounts:	Members receive special order discounts on non-stock items at 10% above cost
Tournament Discounts	Tournaments that are open to the public will have a member price, cart plan member price, and guest price (guest price will include additional greens fee).
Tee Time Reservations	Members can make tee times 14 days in advance vs. the public is allowed 7 days in advance.
Pro Shop Sales	Discounts may be given for any item not to exceed the cost of the item

****All golf rates are subject to change due to market value****

(continued on next page)

CHARLES MACK CITIZEN CENTER - FEES

	Fee	
	Weekdays	Weekend
<u>The Moore Room</u>		
Non Profit (per hour)	\$ 40.00	\$ 45.00
Private Individual (per hour)	\$ 45.00	\$ 55.00
Business (per hour)	\$ 55.00	\$ 65.00
<u>The Burlington Room</u>		
Non Profit (per hour)	\$ 40.00	\$ 45.00
Private Individual (per hour)	\$ 45.00	\$ 55.00
Business (per hour)	\$ 55.00	\$ 65.00
<u>The Lowrance Room</u>		
Non Profit (per hour)	\$ 40.00	\$ 45.00
Private Individual (per hour)	\$ 45.00	\$ 55.00
Business (per hour)	\$ 55.00	\$ 65.00
<u>The Moore/Burlington Rooms (or Burlington/Lowrance)</u>		
Non Profit (per hour)	\$ 65.00	\$ 75.00
Private Individual (per hour)	\$ 75.00	\$ 90.00
Business (per hour)	\$ 90.00	\$ 105.00
<u>All 3 Rooms (Moore, Burlington & Lowrance)</u>		
Non Profit (per hour)	\$ 90.00	\$ 100.00
Private Individual (per hour)	\$ 105.00	\$ 125.00
Business (per hour)	\$ 125.00	\$ 145.00
<u>Kitchen #1</u>		
Non Profit (per hour)	\$ 30.00	\$ 35.00
Private Individual (per hour)	\$ 35.00	\$ 45.00
Business (per hour)	\$ 45.00	\$ 55.00
<u>LL Lobby #1</u>		
Non Profit (per hour)	\$ 25.00	\$ 30.00
Private Individual (per hour)	\$ 30.00	\$ 40.00
Business (per hour)	\$ 40.00	\$ 50.00
<u>Kelly Courtyard</u>		
Non Profit (per hour)	\$ 50.00	\$ 55.00
Private Individual (per hour)	\$ 55.00	\$ 60.00
Business (per hour)	\$ 65.00	\$ 70.00

(continued on next page)

CHARLES MACK CITIZEN CENTER - FEES

	Fee	
	Weekdays	Weekend
<u>Conference Room</u>		
Non Profit (per day)	\$ 205.00	\$ 205.00
Private Individual (per day)	\$ 205.00	\$ 205.00
Business (per day)	\$ 205.00	\$ 205.00
<u>The Peddler Room</u>		
Non Profit (per hour)	\$ 50.00	\$ 55.00
Private Individual (per hour)	\$ 55.00	\$ 65.00
Business (per hour)	\$ 65.00	\$ 75.00
<u>The Cedars Room</u>		
Non Profit (per hour)	\$ 50.00	\$ 55.00
Private Individual (per hour)	\$ 55.00	\$ 65.00
Business (per hour)	\$ 65.00	\$ 75.00
<u>The Merchant Room</u>		
Non Profit (per hour)	\$ 50.00	\$ 55.00
Private Individual (per hour)	\$ 55.00	\$ 65.00
Business (per hour)	\$ 65.00	\$ 75.00
<u>The Merchant/Cedars Rooms (or Cedars/Peddler)</u>		
Non Profit (per hour)	\$ 75.00	\$ 85.00
Private Individual (per hour)	\$ 85.00	\$ 95.00
Business (per hour)	\$ 95.00	\$ 105.00
<u>All 3 Rooms (Peddler, Cedars & Merchant)</u>		
Non Profit (per hour)	\$ 120.00	\$ 135.00
Private Individual (per hour)	\$ 135.00	\$ 165.00
Business (per hour)	\$ 165.00	\$ 185.00
<u>Kitchen #2</u>		
Non Profit (per hour)	\$ 40.00	\$ 45.00
Private Individual (per hour)	\$ 45.00	\$ 55.00
Business (per hour)	\$ 55.00	\$ 65.00
<u>Alice's Garden</u>		
Non Profit (per hour)	\$ 60.00	\$ 75.00
Private Individual (per hour)	\$ 65.00	\$ 80.00
Business (per hour)	\$ 75.00	\$ 90.00
<u>Auditorium</u>		
Non Profit (per hour)	\$ 75.00	\$ 85.00
Private Individual (per hour)	\$ 80.00	\$ 95.00
Business (per hour)	\$ 90.00	\$ 105.00
<u>Auditorium Day Package</u>		
Non Profit (per hour)	\$ 500.00	\$ 600.00
Private Individual (per hour)	\$ 550.00	\$ 650.00
Business (per hour)	\$ 650.00	\$ 750.00
<u>Light and Sound Technician Fee</u> (per hour)	\$ 30.00	\$ 30.00

(continued on next page)

CHARLES MACK CITIZEN CENTER - FEES

Bronze Wedding Package

	Fee
Up to 50 people (Moore <u>or</u> Burlington)	\$ 900.00
Up to 100 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 1,200.00
Up to 125 people (Moore <u>and</u> Burlington)	\$ 1,500.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 1,800.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 2,000.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 2,500.00

Silver Wedding Package

Up to 50 people (Moore <u>or</u> Burlington)	\$ 1,200.00
Up to 100 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 1,800.00
Up to 125 people (Moore <u>and</u> Burlington)	\$ 2,100.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 2,700.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 3,000.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 3,500.00

Gold Wedding Package

Up to 50 people (Moore <u>or</u> Burlington)	\$ 1,600.00
Up to 100 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 2,200.00
Up to 125 people (Moore <u>and</u> Burlington)	\$ 2,800.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 3,200.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 3,800.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 4,500.00

Platinum Wedding Package

Up to 50 people (Moore <u>or</u> Burlington)	\$ 2,500.00
Up to 100 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 3,200.00
Up to 125 people (Moore <u>and</u> Burlington)	\$ 3,800.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 4,200.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 4,800.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 5,500.00

Party/Social Events Package

Up to 50 people (Moore <u>or</u> Burlington)	\$ 500.00
Up to 100 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 750.00
Up to 125 people (Moore <u>and</u> Burlington)	\$ 1,000.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 1,200.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 1,400.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 1,800.00

(continued on next page)

CHARLES MACK CITIZEN CENTER - FEES

Deluxe Party Package

	Fee
Up to 50 people (Moore <u>or</u> Burlington)	\$ 1,100.00
Up to 100 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 1,500.00
Up to 125 people (Moore <u>and</u> Burlington)	\$ 1,800.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 2,000.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 2,400.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 3,000.00

Meeting Package - Weekday

Up to 50 people (Moore <u>or</u> Burlington <u>or</u> Lowrance)	\$ 350.00
Up to 100 people (Merchant)	\$ 400.00
Up to 125 people (Moore/Burlington <u>or</u> Burlington/Lowrance)	\$ 550.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 750.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 800.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 1,050.00

Meeting Package - Weekend

Up to 50 people (Moore <u>or</u> Burlington <u>or</u> Lowrance)	\$ 400.00
Up to 100 people (Merchant)	\$ 500.00
Up to 125 people (Moore/Burlington <u>or</u> Burlington/Lowrance)	\$ 650.00
Up to 200 people (Merchant/Cedars <u>or</u> Cedars/Peddler)	\$ 850.00
Up to 224 People (3 Rooms - Merchant, Burlington,Lowrance)	\$ 900.00
Up to 300 People (3 Rooms - Merchant, Cedars, Peddler)	\$ 1,150.00

Small Meeting Package (Weekend/Weekday)

Up to 30 people (Moore <u>or</u> Burlington <u>or</u> Lowrance)	\$ 500.00
Up to 30 people (Merchant <u>or</u> Cedars <u>or</u> Peddler)	\$ 500.00

Conference Room Package (Weekend)

\$ 300.00

A la Carte Bridal Suite (per day)

\$ 300.00

CHARLES MACK CITIZEN CENTER - FEES

<u>Linens (by fabric)</u>	<u>Fee</u>			
Polyester	\$	0.50	to	\$ 18.00
Satin	\$	1.00	to	\$ 20.00
Taffeta	\$	2.00	to	\$ 20.00
Damask	\$	2.50	to	\$ 10.00
Spandex				\$ 3.00
Pintuck	\$	5.00	to	\$ 20.00
Embroidered/Organza	\$	2.00	to	\$ 15.00
Lamour	\$	2.00	to	\$ 25.00
Sequin	\$	3.00	to	\$ 40.00
Rosette	\$	6.00	to	\$ 30.00
Lace	\$	2.00	to	\$ 20.00
Other Specialty Linen	\$	2.50	to	\$ 7.00
<u>Backdrop</u>	\$	10.00	to	\$ 75.00
<u>Chairs</u>	\$	3.00	to	\$ 5.00
<u>Table Skirting</u>	\$	7.00	to	\$ 12.00
<u>Centerpieces</u>	\$	1.00	to	\$ 300.00
<u>Meeting Rental Equipment</u>	\$	10.00	to	\$ 15.00
<u>Party Rental Equipment</u>	<u>Fee</u>			
Piano	\$	50.00		
Dance Floor (up to 21' x 21')	\$	150.00		
Dance Floor (24'x 24')	\$	200.00		
Dance Floor (30' x 30')	\$	250.00		
Audio/Visual Fee	\$	5.00	to	\$ 200.00
Easel - wrought iron	\$	25.00		
Portable Bar	\$	75.00		
Pedestal Column	\$	10.00		
8 Panel Ceiling Drapery (MBL)	\$	600.00		
Voile Ceiling Drapery (MCP)	\$	100.00		
Scalloped Ceiling Drapery (Peddler only)	\$	75.00		
Chandelier	\$	50.00		
Ceremony Arch	\$	50.00		
Gold Circle Arch	\$	100.00		
Red Carpet 10' x 4'	\$	30.00		
Red Carpet 3' x 8'	\$	25.00		
LED Up Lights	\$	25.00		
Crystal Ceiling Columns	\$	75.00		
LED Ceiling Diamond Drapes	\$	40.00		
Market Lighting	\$	300.00		
Flower Wall	\$	100.00		
Sheer	\$	50.00		
Sheer with Lights	\$	75.00		
Banjo	\$	50.00		

(continued on next page)

CHARLES MACK CITIZEN CENTER - FEES

Party Rental Equipment (cont'd)

	Fee
Sequin & Damask	\$ 75.00
Crystal Beaded	\$ 20.00
Crystal Beaded with Sheer	\$ 70.00
Crystal Beaded Valance	\$ 10.00
Swag	\$ 20.00

Other Rental Equipment

EZGobo	\$ 30.00
Corn Hole	\$ 20.00
Jumbo Connect Four	\$ 40.00
Jumbo Jenga	\$ 20.00
Jumbo Chess	\$ 40.00
Santa Chair	\$ 50.00
Staging 4' x 8' sections	\$ 10.00
Choral Risers	\$ 25.00
Popcorn Machine (to include popcorn)	\$ 50.00
Raffle Drum	\$ 10.00
Stanchion and Rope	\$ 10.00
Staging 6' x 8' sections	\$ 25.00
Portable Sound System	\$ 100.00

Security Deposit

Meeting	\$ 100.00
Party	\$ 200.00
Auditorium	\$ 500.00

Room Rental Service Fee

\$ 25.00 to \$ 75.00

Early Arrival Fee (before 7am)

\$ 100.00

Off Duty Police Officer

See MPD Off-Duty Officer Rate
(in PD Fee Schedule)

CHARLES MACK CITIZEN CENTER - CATERING FEES

	Fee			
<u>Catering Fee</u>	3-9% of gross catering sales			
<u>Catering Exception Fee</u>	\$	100.00		
<u>Store-Bought Food Exception Fee</u>	\$	25.00	to	\$ 50.00
<u>Excessive Cleaning Fee</u>	\$	50.00		
<u>Approved Catering List Reinstatement Fee</u>	\$	50.00		
<u>Beverage Services</u>				
All day beverage service (per anticipated guest)	\$	6.00		
Morning beverage service (per anticipated guest)	\$	4.00		
Lunch and afternoon beverage service (per anticipated guest)	\$	4.00		
Coffee/Water (per anticipated guest)	\$	3.00		
Cooler of ice (per event)	\$	10.00		
Assorted Hot Tea Service (a la cart)	\$	3.00		
Lemonade Service (a la cart)	\$	7.00		
Orange Juice Service (a la cart)	\$	6.00		
Assorted Canned Soft Drinks (each)	\$	2.00		
Bottled Water Service (each)	\$	2.00		
Morning/Afternoon Break Packages (per person)	\$	6.00	to	\$ 10.00

EVENTS AND PERFORMING ARTS FEES

	Fee			
<u>Performing Arts Events - JVK</u>	\$10.00-\$75.00 (ticket range)			
<u>LKN Wedding Showcase Vendor Fee</u>	\$	50.00	to	\$ 500.00
			Fee	
Arts & Events Application Fee (non-refundable)	\$	20.00	to	\$ 50.00
Arts & Events Damage Deposit (refundable with no damage)	\$	50.00	to	\$ 100.00
Arts & Events Vendor Fee	\$	25.00	to	\$ 200.00
Arts & Events Food Truck Fee	\$	25.00	to	\$ 200.00
*Arts & Events Admissions Fee	\$	1.00	to	\$ 75.00
Sponsor Fee	\$	500.00	to	\$ 150,000.00

*Price per ticket will be determined by the fee of the artist plus any other fees associated with the event.

*Ticket price will also reflect preferred status of the seat purchased.

(continued on next page)

MOORESVILLE PERFORMING ARTS CENTER FEES

	<u>Fee</u>	
<u>Auditorium</u>		
Non Profit (per hour)	\$	100.00
Commercial Rental (per hour)	\$	150.00
<u>Classrooms</u>		
Black Box Theater (per day) (each)	\$	20.00
Chorus Room (per day) (each)	\$	20.00
Band Room (per day) (each)	\$	20.00
Ensemble Room (per day) (each)	\$	20.00
<u>Required Personnel</u>		
Site Supervisor (per hour)	\$	30.00 to \$ 45.00
<u>Personnel (as needed)</u>		
Mooresville Police Officer (per hour)	See MPD Off-Duty Officer Rate	
Mooresville Fire - Firewatch (per hour)	See MFR Fire Watch Rate	
Box Office Staff (per hour)	\$	25.00
Front of House Staff (per hour)	\$	25.00
Front of House Supervisor (per hour)	\$	30.00
Security (per hour)	\$	25.00
Stagehand/Production (per hour)	\$	25.00
Student Technician (per hour)	\$	15.00
<u>Cleaning Fee</u>		
0-4 hour rental	\$	150.00
4-8 hour rental	\$	300.00
Re-Stocking Fee (per day)	\$	30.00
<u>Additional Rental Equipment</u>		
4-Piece Three Step Choral Riser (per day)	\$	100.00
Kawai 6' Piano (per day)	\$	50.00
Acrylic Lectern with Mic Holder (per day)	\$	30.00
LED Uplights (per day) (each)	\$	25.00
Music Stands (per day) (each)	\$	2.00
Easels (per day) (each)	\$	2.00
Deposit	\$	500.00

(continued on next page)

LIBERTY PARK AMPHITHEATER FEES

	<u>Fee</u>	
<u>Amphitheater</u>		
Non Profit 0-4 hours	\$	200.00
Non Profit 4-8 hours	\$	250.00
Non Profit 8+ hours	\$	400.00
Business 0-4 hours	\$	250.00
Business 4-8 hours	\$	400.00
Business 8+ hours	\$	600.00
<u>Amphitheater Lounge Room</u>		
0-4 hours	\$	50.00
4-8 hours	\$	100.00
8+ hours	\$	150.00
<u>Equipment</u>		
PA System (per day)	\$	100.00
Riser/ Stage Panel 6' x 8' (per day)	\$	75.00
Chivari Chair (per day) (each)	\$	3.00
White Folding Chair (per day) (each)	\$	2.00
2 Tier Bar Table (per day)	\$	25.00
Cocktail Table (per day)	\$	20.00
Arbor (per day)	\$	50.00
Security Deposit	\$ 100.00	to \$ 200.00

(continued on next page)

LIBRARY FEES

Replacement Costs

Lost or damaged library materials (including cases)
Discarded Books and Materials
Cleaning Fee

<u>Fee</u>	
List Price	+\$4 processing fee
Individually Priced	
\$ 2.00	per item

Service Fees

Printing	\$ 0.10	per page
Faxing/Scanning by Staff	\$ 2.00	pages 1 - 10
Faxing/Scanning by Staff additional pages	\$ 0.25	per additional page
Non-resident library card	\$ 20.00	per year *
*not applicable to Town Employees, students or staff enrolled in pre-K through 12th grade educational institutions in Iredell County and partner organizations		
Ear buds	\$ 2.00	
Flash drive	\$ 5.00	
Intralibrary loan postage (when not picked up)	\$ 3.00	
Test proctoring as defined by procedure	\$ 10.00	per test*
*maximum charge of \$30.00 per semester per course		

LIBRARY FEES - RENTALS

	<u>Hourly Rates</u>	
	<u>Non-Profit</u>	<u>Private - No Revenue</u>
<u>Multi-Purpose Room - Small</u>		
Selma Burke Room	\$ 10.00	\$ 20.00
<u>Multi-Purpose Room - Medium</u>		
Community Room	\$ 15.00	\$ 25.00

(continued on next page)

WATER AND WASTEWATER PRICING SCHEDULE

July 1, 2023 - December 31, 2023

Projected Water Rates

Inside-Town Fixed Charge

3/4"	\$	7.11
1"	\$	17.78
1.5"	\$	35.55
2"	\$	56.88
3"	\$	113.76
4"	\$	177.75
6"	\$	355.50
8"	\$	568.80
Hydrant	\$	40.90

Outside-Town Fixed Charge*

3/4"	\$	14.22
1"	\$	35.56
1.5"	\$	71.10
2"	\$	113.76
3"	\$	227.52
4"	\$	355.50
6"	\$	711.00
8"	\$	1,137.60
Hydrant	\$	81.80

*Outside-Town rates are 2X Inside-Town rates.

Inside-Town Volumetric Rate

Residential Regular

Block 1 (0-5,000 gal.)	\$	4.14
Block 2 (5,001-10,000 gal.)	\$	5.19
Block 3 (Over 10,000 gal.)	\$	6.63

Residential Irrigation

Block 1 (0-5,000 gal.)*	\$	4.14
Block 2 (5,001-10,000 gal.)	\$	5.19
Block 3 (Over 10,000 gal.)	\$	6.63

Commerical Regular

Commerical >100 mg/year	\$	3.70
-------------------------	----	------

Commerical Irrigation

Block 1 (0-10,000 gal.)	\$	4.87
Block 2 (Over 10,000 gal.)	\$	4.87

Utility Bulk

Hydrant (Temporary Meter)	\$	3.72
---------------------------	----	------

Government Bulk	\$	3.52
-----------------	----	------

*This tier is being removed January 1, 2024.

(continued on next page)

WATER AND WASTEWATER PRICING SCHEDULE (continued)

July 1, 2023 - December 31, 2023

Outside-Town Volumetric Rate*

Residential

Block 1	\$ 8.28
Block 2	\$ 10.38
Block 3	\$ 13.26

Commercial	\$ 9.74
------------	---------

*The Town does not currently have any irrigation outside-city customers.

Outside-Town rates are 2X Inside-Town rates.

Projected Wastewater Rates

Inside-Town Fixed Charge

3/4"	\$ 9.39
1"	\$ 23.48
1.5"	\$ 46.95
2"	\$ 75.12
3"	\$ 150.24
4"	\$ 234.75
6"	\$ 469.50
8"	\$ 751.20

Outside-Town Fixed Charge*

3/4"	\$ 18.78
1"	\$ 46.96
1.5"	\$ 93.90
2"	\$ 150.24
3"	\$ 300.48
4"	\$ 469.50
6"	\$ 939.00
8"	\$ 1,502.40

*Outside-Town rates are 2X Inside-Town rates.

Inside-Town Volumetric Rate

Residential	\$ 6.28
Commercial	\$ 6.28
Utility Bulk	\$ 5.34
Gouvernement Bulk	\$ 5.65

Outside-Town Volumetric Rate*

Residential	\$ 12.56
Commercial	\$ 12.56

*Outside-Town rates are 2X Inside-Town rates.

(continued on next page)

WATER AND WASTEWATER PRICING SCHEDULE (continued) **January 1, 2024 - June 30th, 2024**

Projected Water Rates

Inside-Town Fixed Charge

3/4"	\$	7.39
1"	\$	18.49
1.5"	\$	36.97
2"	\$	59.16
3"	\$	118.31
4"	\$	184.86
6"	\$	369.72
8"	\$	591.55
Hydrant	\$	42.54

Outside-Town Fixed Charge*

3/4"	\$	14.79
1"	\$	36.98
1.5"	\$	73.94
2"	\$	118.31
3"	\$	236.62
4"	\$	369.72
6"	\$	739.44
8"	\$	1,183.10
Hydrant	\$	85.07

*Outside-Town rates are 2X Inside-Town rates.

Inside-Town Volumetric Rate

Residential Regular

Block 1 (0-5,000 gal.)	\$	4.31
Block 2 (5,001-10,000 gal.)	\$	5.40
Block 3 (Over 10,000 gal.)	\$	6.90

Residential Irrigation

Block 1 (0-10,000 gal.)	\$	5.40
Block 2 (Over 10,000 gal.)	\$	6.90

Commerical Regular

Commerical >100 mg/year	\$	4.03
-------------------------	----	------

Commerical Irrigation

Block 1 (0-10,000 gal.)	\$	5.40
Block 2 (Over 10,000 gal.)	\$	6.90

Utility Bulk

Hydrant (Temporary Meter)	\$	3.87
---------------------------	----	------

Government Bulk	\$	3.87
-----------------	----	------

(continued on next page)

WATER AND WASTEWATER PRICING SCHEDULE (continued)

January 1, 2024 - June 30, 2024

Outside-Town Volumetric Rate*

Residential

Block 1	\$ 8.61
Block 2	\$ 10.80
Block 3	\$ 13.79

Commercial	\$ 10.23
------------	----------

*The Town does not currently have any irrigation outside-city customers.

Outside-Town rates are 2X Inside-Town rates.

Projected Wastewater Rates

Inside-Town Fixed Charge

3/4"	\$ 9.95
1"	\$ 24.89
1.5"	\$ 49.77
2"	\$ 79.63
3"	\$ 159.25
4"	\$ 248.84
6"	\$ 497.67
8"	\$ 796.27

Outside-Town Fixed Charge*

3/4"	\$ 19.91
1"	\$ 49.78
1.5"	\$ 99.53
2"	\$ 159.25
3"	\$ 318.51
4"	\$ 497.67
6"	\$ 995.34
8"	\$ 1,592.54

*Outside-Town rates are 2X Inside-Town rates.

Inside-Town Volumetric Rate

Residential	\$ 6.66
Commercial	\$ 6.66
Utility Bulk	\$ 5.99
Gouvernement Bulk	\$ 5.99

Outside-Town Volumetric Rate*

Residential	\$ 13.31
Commercial	\$ 13.31

*Outside-Town rates are 2X Inside-Town rates.

(continued on next page)

WATER AND WASTEWATER PRICING SCHEDULE

August 7, 2023- June 30, 2024

Meter Size (inches)	Equivalent Residential Units	System Development Fees/Capacity Fees*			Water Meter
		Water	Wastewater	Total	
5/8" x 3/4"	1.0	\$ 2,270	\$ 3,150	\$ 5,420	\$ 250
1"	2.5	\$ 5,675	\$ 7,875	\$ 13,550	\$ 425
1 1/2"	5.0	\$ 11,350	\$ 15,750	\$ 27,100	\$ 750
2"	8.0	\$ 18,160	\$ 25,200	\$ 43,360	By Request
4"	25.0	\$ 56,750	\$ 78,750	\$ 135,500	By Request
6"	50.0	\$ 113,500	\$ 157,500	\$ 271,000	By Request
8"	80.0	\$ 181,600	\$ 252,000	\$ 433,600	By Request
10"	115.0	\$ 261,050	\$ 362,250	\$ 623,300	By Request

*System Development Fees - Properties within Town limits

Capacity Fees - Properties outside Town limits

TOWN INSTALLED WATER TAPS

Minimum installation cost of \$ 1,000. Additional fees may apply based on actual cost to install tap based on depth of existing line or increased traffic control to make connection. Water taps over 2" are not eligible for Town installation.

Residential irrigation split tap - Town installation cost of \$ 550.00 eligible for 5/8" or 3/4" meter only. Taps must have 60 psi at the service to be eligible for a split tap. Otherwise standard Town installed water tap fees must apply. Developer-owned and Builder-owned lots in subdivisions are not eligible for Town-installed irrigation taps.

TOWN INSTALLED SEWER LATERALS

4" Sewer Laterals (connection to existing active public gravity sewer only): minimum installation cost of \$ 900.00. Additional fees may apply based on actual cost to install lateral based on depth of existing line or increased traffic control to make connection.

Over 4" Sewer Lateral: Not eligible for Town installation.

UTILITY DEPARTMENT FEES

	<u>Fee</u>
*Deposit Fee for New Accounts:	
Low Risk	-
Medium Risk	\$ 100.00
High Risk	\$ 200.00
Delinquent/Late water bill payments	5% of current amount
Processing Fee (due to nonpayment and delinquent account)	\$ 50.00
Unable to install meter fee	\$ 50.00
Meter Relocation (no concrete repair)	\$ 200.00
Illegal water connection	See Backflow Prevention Ordinance

*Any deposit collected is applied to the final bill and remainder is refunded to customer.

STORMWATER FEES

	<u>Fee</u>
Single Family Residential Property	\$ 3.40 per month
Commercial (All Non-Single Family)	\$ 3.40 per ERU per month
Approved Individual NPDES Stormwater Permit	\$ 1.70 per ERU
Approved Facilities Meeting Stormwater Regulations	\$ 2.55 per ERU
Approved Facilities Exceeding Stormwater Regulations	\$ 1.70 per ERU



Town of Mooresville Strategic Plan

FY2023 Annual Report

Overview

This report summarizes the actions completed and significant progress made in Fiscal Year 2023 towards the Town of Mooresville Strategic Action Plan.

Table of Contents

Executive Summary by Goal

Goal 1: Customer Service, Transparency and Citizen Engagement

Goal 2: Economic Development

Goal 3: Organizational Excellence and Financial Stability

Goal 4: Planning, Infrastructure and Housing

Goal 5: Public Safety

Goal 6: Recreation and Cultural Services

Appendix A: Complete FY23 Strategic Plan Report

***NOTE:** New Tactical Actions have not been developed for FY24 pending the Town Board of Commissioner's reevaluation of the Strategic Plan.

Goal 1: Customer Service, Transparency and Citizen Engagement

The Town of Mooresville will be a customer-focused organization that encourages residents to be informed and engaged in the matters of government and community.

OBJECTIVE 1.1 Seek opportunities to enhance public trust by sharing information in an accessible, convenient manner.

OBJECTIVE 1.2. Expand effective and equitable customer service that engages all stakeholders through transparency, cooperation and feedback.

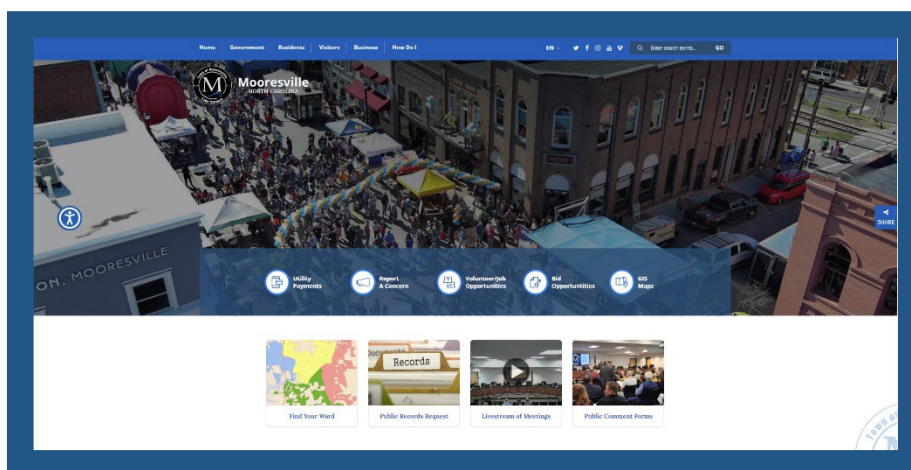
OBJECTIVE 1.3. Improve public outreach and citizen involvement through open communication and the development of community relationships and partnerships.



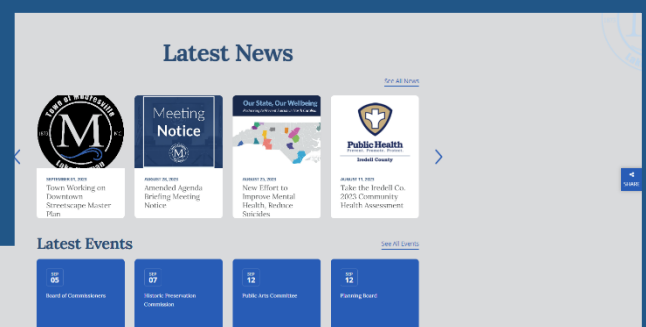
Goal 1: Completed Actions this Past Fiscal Year

Ref.	Action	Notes
1.1.2022.B	Publish the Town's Capital Improvement Plan (CIP) on the Town website.	Completed.
1.1.2022.C	Maintain Financial Transparency information on the Town website.	Completed. Ongoing and updated periodically.
1.1.2022.E	Create messaging that educates residents and describes the highlights and results of well-planned and thoughtful growth.	Communications have focused on themes such as traffic/road concerns, sharing/cross-sharing information across platforms, and taking opportunities to celebrate growth and amenities.
1.1.2022.F	Generate a series of messaging that describes Mooresville's water utility as a clean, safe and valuable asset to the Town and its residential customers.	Publicized 2022 Drinking Water Quality Report, along with other messaging campaigns. Hosted a visit from DEQ Secretary celebrating grant received for East Center Avenue Improvements Project area.
1.1.2022.G	Implement radio communications study options.	Completed. New E-911 position filled.
1.1.2022.I	Utilize Granicus to enhance transparency of governmental decisions and operations.	Completed.
1.1.2022.J	Develop continuity plan for clerk's office and Iredell County communications.	Completed. Through iDT, all documents are electronically recorded and simultaneously submitted to the County.
1.1.2023.A	Expand audio/visual capabilities at CMCC to stay competitive in the meeting market and provide equitable communication tools to residents.	Completed.
1.1.2023.B	Complete Town Website overhaul and update.	Completed with ongoing updates. Website structural maintenance and control transferred to IT Department to the IT AV/Web Technician.
1.1.2022K	Develop marketing plans to introduce Downtown Mooresville to new residents & hoteliers and enhance vacant windows about upcoming projects.	Completed and MDC continues ongoing efforts.
1.1.2022.M	Develop Brand Story and Guidelines.	Completed with ongoing updates.
1.2.2022.A	Develop a plan to enhance customer service and outreach to foreign language communities.	Completed. HR maintains list of local translators and translation services for meetings and/or agendas. The Town website utilizes Google Translate.
1.2.2022.B	Identify best practices and processes to increase participation for boards, committees, and commissions.	Completed. CACs continue to increasingly contribute in numerous ways to assist Town staff in research and making recommendations to the Town Board.
1.2.2023.B	Conduct a User Experience Audit to improve library accessibility and usability.	Completed.

1.2.2023.C	Complete Building Department Feasibility Study and implement as part of the Town Hall Annex-One Stop Center Concept.	Study complete. BPID has official start date of September 5, 2023.
1.3.2022.F	Update Town's Public Record Policy.	Completed.
1.3.2022.G	Collaborate with community and Town partners to develop a town-wide marketing co-op designed to shepherd the overall Mooresville brand.	Completed. Action has transitioned to normal/daily operations for FY24 and beyond.
1.1.2022.H	Develop stories that leverage residents and front-line workers (service provider and recipients) perspectives.	Efforts such as recruitment videos, Citizens Academies, Touch a Truck events, and social media posts have been ongoing. Action has transition to normal/daily operations for FY24 and beyond.
1.3.2023.A	Continue to grow and engage our volunteer base in order to deepen community connection and understanding of municipal operations as well as build a potential pipeline of candidates.	Completed. Efforts ongoing.



Town of Mooresville Updated Website



Goal 1: Significant Progress this Past Fiscal Year

Ref.	Progress	Action	Notes
1.1.2022.A	75%	Complete the Town's Policy Project.	Ongoing Process. Policies continue to be updated and placed into PowerDMS.
1.1.2022.G	70%	Implement radio communications study.	Study Complete. New E-911 Position filled. Working toward 2025 Viper radio launch.
1.2.2023.A	95%	Create a One-Stop Shop	BP&I Department is ramping up for a September 5, 2023 launch.
1.3.2022.C	75%	Cultivate and strengthen community relations with community watch meetings and community events.	PSO Harding, traffic unit and officers continue to be active with community events throughout the year.
1.3.2022.I	75%	Create a volunteer spotlight and annual Citizen Advisory Committee (CAC) awards.	2023 CAC Reception recognized superstar volunteers and groups.



Citizen Advisory Committee Reception

Goal 2: Economic Development

The Town of Mooresville will create and maintain a strong local economy and diverse workforce that attracts quality employers and provides opportunities for all citizens.

OBJECTIVE 2.1. Market and promote Mooresville as a preferred location for business growth and recruitment through collaboration with economic development partners in the region and developing and maintaining amenities and infrastructure.

OBJECTIVE 2.2. Improve effectiveness through collaboration with economic development partners within the region (ICEDC, Continuum, Iredell County, SBDC, and CVB).

OBJECTIVE 2.3 Design incentive programs, policies and procedures around recruitment and retention of high growth industries.

OBJECTIVE 2.4 Develop and maintain amenities, infrastructure, and policies to attract economic development.

OBJECTIVE 2.5 Promote the Downtown Commercial Core as an employment and entertainment hub.



Heroes at LKN Humane



Liberty Park Phase 2 Ribbon Cutting

Goal 2: Completed Actions this Past Fiscal Year

Ref.	Action	Notes
2.1.2022.B	Highlight partners funded by the Town and corporations that call Mooresville home and that have a significant impact on the quality of life in Mooresville.	We're Hiring Campaign; Career fair; 150 th Events; Heroes at LKN Humane; Town CAC promotion. Action has transitioned to normal/daily operations for FY 24 and beyond.
2.2.2022.D	Partner with outside agencies to provide programming.	Outside Agency Funding and ARPA supplemental funding was awarded to local agencies.
2.3.2022.C	Implement the IEDC NextGen Match Program.	Completed. ReVamp funding provided for three organizations. Efforts ongoing through Partner – IEDC.
2.3.2022.D	Explore partnership to assist impacted workforce and support entrepreneurship.	See 2.3.2022.E
2.3.2022.E	Facilitate an Economic Development, Education, and Workforce Alignment Roundtable.	Completed. Iredell Industry & Education Alliance and Iredell Ready Initiative promoted through Partner – IEDC.
2.4.2022.A	Construct Liberty Park Phase II.	Completed.
2.4.2022.B	Explore opportunities to promote library work force development resources.	Complete. Working with NCWorks, United Way, and Nascar Technical Institute.
2.4.2022.D	Replace and install artificial turf at Mazeppa Road Park.	Completed.
2.4.2023.D	Design and Construct Burton's Barn Culvert Replacement.	Project no longer necessary as staff was able to correct infrastructure deficiency internally.
2.4.2023.E	Design and Construct McLelland Avenue Culvert and Infrastructure Improvements.	Project combined with E Center Ave Improvements.
2.4.2023.F	Complete Phase 1 – Downtown Streetscape Master Plan and Concept Design.	Phase 1 Complete. RFP released to start Phase 2.
2.4.2023.G	Complete Cornelius Road Park Phase 3 Design.	Completed.

Goal 2: Significant Progress this Past Fiscal Year

Ref.	Progress	Action	Notes
2.2.2022.E	75%	Assist and promote Mooresville Business Park East to create additional jobs, property taxes, and revenue for the Town.	Staff continues to work on 10/70 issue with Mooresville's provisions included in both House and Senate version of H600. Hopeful this bill will be passed this year.
2.4.2023H	75%	Identify funding options for Cornelius Road Park Phase 3.	FY2023-2024 budget includes funding for the project. Partnership discussions ongoing with CVB for artificial turf.

Goal 3: Organizational Excellence and Financial Stability

The Town of Mooresville will maintain organizational excellence through training and retention of quality employees, sound financial management and superior service to the community.

OBJECTIVE 3.1. Optimize the use of technology to drive efficiency and productivity to improve services.

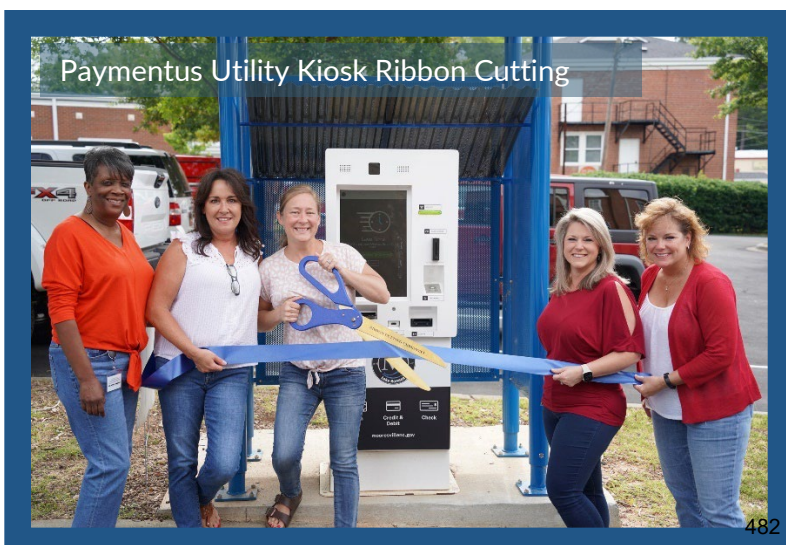
OBJECTIVE 3.2. Develop and implement safety initiatives that continue to focus on employee safety and risk aversion.

OBJECTIVE 3.3. Provide safe, reliable, and well-maintained vehicles, equipment and facilities to integrate sustainability into daily operations.

OBJECTIVE 3.4. Plan future capital and infrastructure needs in accordance with demographic trends, operational changes and financial capacities.

OBJECTIVE 3.5. Recruit and retain an exceptional, diverse, engaged, and healthy workforce.

OBJECTIVE 3.6. Secure long-term financial sustainability through policies, procedures and sound financial management.



Goal 3: Completed Actions this Past Fiscal Year

Ref.	Action	Notes
3.1.2022.A	Improve the utility payment experience for customers.	Completed.
3.1.2023.B	Replace End of Life Storage Infrastructure	Completed.
3.2.2023.A	Add liquid petroleum gas props to Fire Training Center (FTC) to reduce carcinogen exposure	Completed.
3.2.2022.A	Correlate the Mayor's Senior Citizen Initiative with the Town's ADA Transition Planning Program where applicable	Completed.
3.2.2022.E	Evaluate the need for possible fleet multi-shift work schedule.	Completed.
3.5.2023.C	Conduct Utility Rate and System Development Fee Study and Implement Recommendations.	Completed.
3.4.2022.G	Design and remodel former police station into Town Hall Annex and consolidate development functions.	Completed.
3.4.2022.I	Complete Cedar Edgemoor Improvements projects.	Completed.
3.4.2022.K	Complete North Maple Culvert Replacement Stormwater Project.	Completed.
3.5.2023.G	Engage a state lobbyist to pursue funding for infrastructure needs.	Completed.
3.5.2023.B	Evaluate Pay Class Study process and frequency and make recommendations to ensure we continue to recruit and retain an exceptional workforce.	Completed.
3.6.2022.A	Integrate CIP planning with the annual budget process while improving accountability for funding sources.	Completed, but continue to look for potential improvements in the process.
3.6.2022.B	Achieve the Government Finance Officers Association (GFOA) Certificate of Achievement in Excellence in Financial Reporting	Completed.
3.6.2022.C	Achieve the GFOA Popular Annual Financial Reporting Award	Completed.
3.6.2022.E	Manage the Town's finances to ensure bond ratings are maintained or upgraded from their current level.	Completed.

Goal 3: Significant Progress this Past Fiscal Year

Ref.	Progress	Action	Notes
3.1.2022.B	75%	Leverage technology to improve service to internal stakeholders and gain departmental efficiencies.	Started to test new Application Tracking System NeoGov. Next step is training course for hiring managers to begin implementing onboarding module NeoGov offers.
3.1.2022.E	75%	Replace End of Life Network Equipment.	Completed at main facilities. Park switches in-progress.
3.1.2022.F	98%	Implement electronic permitting and review.	Wrapping up last edits to software.
3.4.2022.A	60%	Design and construct 2.55 miles of greenway (Dye Creek).	Planning to bid in August 2023.
3.4.2022.B	70%	Construct Wiggins Rd Pump Station and Pipelines.	Project construction continues but is delayed
3.4.2022.D	90%	Expand Library services to underserved growing populations	Smart Lockers are in place and Books on Wheels expanding.
3.5.2022.A	90%	Execute the Recruitment Plan for the Town in order to recruit a diverse and well qualified workforce and create a talent pipeline.	Popup job fairs and other local partners' recruitment events have been successful. Also partnered with Communications & Marketing to have an effective social media recruitment plan.
3.6.2022.D	90%	Achieve the GFOA Distinguished Budget Presentation Award.	Application submitted and awaiting results – GFOA behind in processing applications.

Wiggins Road Pump Station



Government Finance Officers Association

Goal 4: Planning, Infrastructure and Housing

The Town of Mooresville will build and maintain infrastructure that supports efficient operations, reliable transportation and diversified housing options.

OBJECTIVE 4.1. Follow the Comprehensive Housing Strategy to expand Mooresville's access to a broad range of quality housing that is safe, accessible and affordable.

OBJECTIVE 4.2. Direct and guide growth in the community through appropriate planning, land use and development review process.

OBJECTIVE 4.3. Research, develop and propose incentives for in-fill redevelopment in identified activity areas of Town.

OBJECTIVE 4.4. Improve transportation options and reduce congestion by working with transportation partners and making the necessary road improvements.



Goal 4: Completed Actions this Past Fiscal Year

Ref.	Action	Notes
4.3.2022.F	Revise Downtown Development Incentives	Completed. Pending Town Manager and legal review.
4.3.2022.G	Continue Improvement Grants in Partnership with Mooresville Downtown Commission (MDC).	Completed. Awaiting legal review for final approval by ToM Board.
4.4.2022.B	Work with NCDOT on construction of Exit 38.	Project delayed in latest STIP. Town working on small area plan as possible short-term solution.
4.4.2022.C	Advocate with Charlotte Regional Transportation Planning Organization (CRTPO) for federal and state funding in the Mooresville Region.	Ongoing.
4.4.2022.D	Continue relationship with regional transportation partners such as Lake Norman Transportation Commission (LNTC), Centralina, etc.	Ongoing.
4.4.2022.E	Continue relationship with Carolina Thread Trail on multi-jurisdictional greenway connection.	Ongoing.
4.4.2022.F	Continue relationship with Charlotte Area Transit System (CATS) and Iredell County Area Transportation System (ICATS) for transit opportunities.	Ongoing.
4.4.2022.G	Work with NCDOT on widening of Highway 150.	Ongoing. Town meets on a quarterly basis with NCDOT staff to discuss this project and others happening in the Mooresville area.
4.4.2022.K	Conduct Traffic Unit Feasibility Study.	Complete. Working on next steps including placement and hiring staff for the TMC.



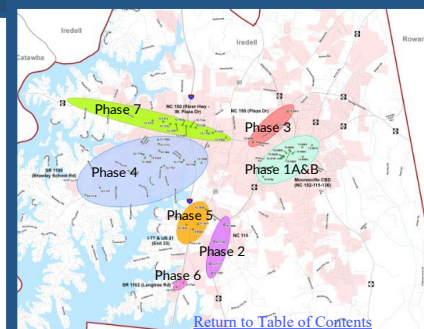
Goal 4: Significant Progress this Past Fiscal Year

Ref.	Progress	Action	Notes
4.1.2023.A	90%	Obtain CBDG Entitlement Status.	Submitted all required documents to HUD.
4.1.2023.B	75%	Develop a master plan and marketing package for the Liberty Village Concept to attract partners and sponsorships.	Working with design firm on full plan drawings and architecture. Completed sketch plan. Working on property due diligence.
4.2.2022.A	80%	Strengthen relationship between the Board of Commissioners and the Planning Board.	Planning Board Retreat completed. New members appointed.
4.3.2022.B	85%	Implement Mayor's Institute of Community Design recommendations to improve connectivity and walkability downtown.	Recommendations are being incorporated into related plans. Several plans for downtown are starting which include MICD recommendations.
4.3.2022.H	80%	Continue to Pursue Public Parking Opportunities.	Public Parking Deck at 60% Design. Pricing due mid-August.
4.3.2022.I	75%	Continue to advance work of MDC Committees (Technology Hub, Multi-Generational Housing, and Creative Entrepreneurship with Entertainment Value).	Committee work continues. MDC has adopted a new Economic Positioning Statement and will begin re-working committees, goals and tasks.



Traffic Management Center Update

- Traffic Management Center included in Public Operations Updates
- Staff has requested TMC Operator/Signal Engineer in FY24 Budget
- Phased Approach over seven years



Goal 5: Public Safety

The Town of Mooresville will be a safe community offering the highest level of protection and will work to earn the trust and confidence of our citizens. When emergencies arise, the Town will respond in a quick and effective manner.

OBJECTIVE 5.1. Prepare for, mitigate and effectively respond to emergencies and special events.

OBJECTIVE 5.2. Create a safe and accessible community environment that emanates comfort and security to those that live, work and play in Mooresville.

OBJECTIVE 5.3. Provide community outreach programs which will provide citizens the opportunity to interact with public safety employees and increase public safety awareness.

OBJECTIVE 5.4. Provide quick and exceptional fire, medical and emergency response.

Mooresville Police Department Headquarters
Ribbon Cutting



Rescue 1



Ladder 6



Mooresville Police Department Headquarters



Goal 5: Completed Actions this Past Fiscal Year

Ref.	Action	Notes
5.1.2022.E	Construct New Police Headquarters.	Completed.
5.1.2022.G	Implement CyberVault Technology to Safeguard Town Data.	Completed.
5.1.2023.B	Expand Unmanned Aerial System Program.	Completed. Additional drones were added for IT and Fire in FY23.
5.1.2023.C	Pursue grants to equip the MFR FieldComm truck with emergency satellite capabilities.	Completed. Accomplished with a “portable” dish and Starlink Satellite service to FC1 for backup internet.
5.2.2022.C	Achieve Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation for the dispatch center.	Completed. Granted accreditation. Goal will change to maintaining accreditation status.
5.4.2023.D	Ensure adequate staffing to handle continued increase of inspections and investigations.	Completed.
5.4.2022.A	Maintain Insurance Services Office 1 (ISO1) score of North Carolina Response Rating System.	Completed. Awaiting results.
5.4.2022.C	Purchase new fire truck to maintain a response ready fleet of fire apparatus.	Completed. Rescue 1 in service.
5.4.2023.B	Maintain a response ready fleet of fire apparatus.	Completed. Ladder 6 in service.

Goal 5: Significant Progress this Past Fiscal Year

Ref.	Progress	Action	Notes
5.2.2022.G	80%	Update ordinances and align procedures for code enforcement efforts.	Updated Chapter 14. Adoption pending in August.
5.4.2023.E	75%	Evaluate and enhance recruitment/retention programs for Fire and Police.	PD and FD were focal point of annual job fair. PD and FD completed recruitment videos with Communications & Marketing. Market study completed and Board approved adjustments were made to salaries of PD and FD employees.

Goal 6: Recreation and Cultural Services

The Town of Mooresville will be a regional center for cultural, leisure and recreational opportunities, preserve its history & heritage, and provide open space, parks and quality facilities at affordable rates for all users.

OBJECTIVE 6.1. *Protect, enhance and develop unique places that reflect the Town's characters, history and values.*

OBJECTIVE 6.2. Enhance and expand facilities, parks, ball fields and open spaces to support current and future residents.

OBJECTIVE 6.3. Offer a diverse range of youth, adult and senior recreational and cultural programming to enhance the quality of life for all citizens.

OBJECTIVE 6.4. Position Mooresville as a regionally recognized recreation, cultural, entertainment and tourism destination.

OBJECTIVE 6.5. *Implement the recommendations within the 2016 Cultural, Parks and Recreation Master Plan.*



Goal 6: Completed Actions this Past Fiscal Year

Ref.	Action	Notes
6.1.2022.B	Conduct a diversity audit of the library collection.	Completed. Purchasing items to compliment and reflect findings.
6.1.2022.C	Complete Cemetery Ordinance and policies for Board approval.	Completed.
6.1.2023.A	Pursue digitization of 1973 tapes and associated projects for the 150 th Celebration of Mooresville.	Completed. Anticipate publishing on MPL digital archive by 11/1/2023.
6.2.2022.A	Construct skate park.	Completed.
6.2.2022.B	Design and construct West Side Library Branch.	Completed.
6.2.2022.C	Open West Branch Library in the 28117 zip code.	Completed.
6.2.2022.F	Develop Glenwood Memorial Park master plan.	Completed.
6.2.2022.H	Complete Moor Park Master Plan to plan to repair, improve, and expand.	Alternative scope and design options completed.
6.3.2023.A	Increase pickleball opportunities by building designated courts for the sport.	Completed. 8 designated pickleball courts opened at War Memorial Summer 2023.
6.3.2022.A	Pursue grant funding and construct a Sensory Garden at Mooresville Public Library for visually challenged and hearing-impaired residents.	Identified funding from the State Library – non-recurring funds.
6.3.2022.B	Expand recreation programming opportunities with a concentrated effort on therapeutic and senior populations.	Work on this goal is a consistent part of daily operations within Parks & Recreation and has been merged into the general work plan.
6.4.2022.A	Complete Golf Operation and Business Plan.	Completed. Approved recommendations will be included in FY24 budget request.
6.5.2022.A	Receive Commission for Accreditation of Park and Recreation Agencies (CAPRA) Certification re-accreditation.	Completed. Accreditation received!
6.5.2022.B	Continue expanding special event offerings.	Completed. Large-scale special events continue to be planned and implemented.
6.5.2022.C	Focus on existing park and facility or amenity upgrades/improvements/expansion.	Completed. Work toward this goal is a consistent part of daily operations within Parks & Recreation and has been merged into the general work plan.
6.5.2022.D	Continue to explore and develop partnerships.	Completed. Work toward this goal is a consistent part of daily operations within Parks & Recreation and has been merged into the general work plan.
6.5.2022.E	Expand and diversify funding opportunities.	Work toward this goal is a consistent part of daily operations within Parks & Recreation and has been merged into the general work plan.
6.5.2022.F	Build destination quality inclusive playground.	Completed. Liberty Park Playground opened June 17, 2023.

Goal 6: Significant Progress this Past Fiscal Year

Ref.	Progress	Action	Notes
6.1.2022.D	80%	Continue the redevelopment of Church Street property and tie into Liberty Park/War Memorial.	Design for deck and surface lot at 60%.
6.3.2023.B	95%	Develop and implement the Neighborhood Park Revitalization Plan to create equity among parks in Mooresville's park system.	Neighborhood Park Revitalization Plan was approved in the FY23 budget. The following projects have been completed: • Master Plan for Lee Street Park near completion. • Boundary survey completed for the Willow Valley area. • Master Plan for Willow Valley Park near completion. • Playground resurfaced at Academy Park. • Playground resurfaced at Hope Park. • Sweet Gum tree removal at Lee Street Park. The \$250,000 annual allocation was approved as part of the FY24 budget. The Parks & Recreation Advisory Committee will prioritize projects for the FY24 in September 2023.
6.3.2023.C	75%	Revisit Moor Park Master Plan to consider other alternatives and options.	Appraisals of surrounding properties underway. Alternative scope and design options completed.
6.3.2023.A	90%	Install a Sensory Garden at Mooresville Public Library for visually challenged and hearing-impaired residents.	Final work to be completed in late Fall 2023.



Appendix A

Complete FY23 Strategic Plan Report

A Game Plan for the Future

2023 Town of Mooresville

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
GOAL				
Goal 1: Customer Service, Transparency and Citizen Engagement				
The Town of Mooresville will be a customer-focused organization that encourages residents to be informed and engaged in the matters of government and community.				
OBJECTIVE				
1.1 Seek opportunities to enhance public trust by sharing information in an accessible, convenient manner.				
1.1.2022.A	 Complete the Town's Policy Project	75 %	Ongoing process. Policies continue to be updated and placed in PowerDMS for storage, signature, and easy access. The interns made significant progress on updating policies this past summer and we are continuing those through the approval process for publication in PowerDMS.	Manager's Office
1.1.2022.B	 Publish the Town's Capital Improvement Plan (CIP) on the Town website	100 %	CIP is published on Town's new website.	Finance
1.1.2022.C	 Maintain Financial Transparency information on the Town website	100 %	Ongoing. Updated periodically.	Finance
1.1.2022.D	 Publish CIP purchase activity to improve transparency	0 %	Plans are being developed for ways to share CIP purchases on the new website. Currently working with Munis on a new transparency module, once complete (estimated 4th Qtr. calendar 2023), we will begin work on this project.	Finance

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
1.1.2022.E	 Create messaging that educates residents and describes the highlights and results of well-planned and thoughtful growth.	100 %	In FY23 Q4, Communications has focused heavily on (1) traffic/road concerns, (2) more strategically sharing/cross-sharing information across platforms, and (3) taking opportunities to celebrate growth and amenities: • partnering with Vision Zero team to create, distribute, and otherwise publicize Vision Zero information digitally (webpage creation, social media posts); • assisted with Vision Zero open house on May 23; • celebrating the opening of Liberty Park on 6/17; • utilizing travel apps such as Google Maps and WAZE to communicate road closures and construction; • creating and distributing messaging about road improvements and annual paving projects; and • engaging public relations resources to assist with messaging needs Action has transitioned to normal/daily operations for FY 24 and beyond.	Communications

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
1.1.2022.F	 Generate a series of messaging that describes Mooresville's water utility as a clean, safe and valuable asset to the Town and its residential customers.	100 %	In Q4, the Town: - publicized 2022 Drinking Water Quality Report (Town Voice - April 2023; website news story; social media (March 31); radio (April)) - hosted a visit from DEQ secretary Elizabeth Bizer (May 3) as she and her team toured the East Center Avenue Improvements Project area; - engaged a messaging campaign on Brawley School Road Forcemain repairs and road closures; - created and released a Public Ops recruiting video featuring Water Resources personnel; and - obtained substantial B-roll footage for future Water Resource videos In addition, Communications & Marketing partnered with Storm Water, Parks & Recreation, Mooresville Youth Council, and other departments to hold a successful Earth Day event April 29, 2023. Messaging for Earth Day included the importance of protecting waterways/water environment as they are our source for drinking water. - Multiple social media posts and events on Facebook, Instagram, and Nextdoor - Digital/print collateral including flyers, digital slides for Town screens - External Town Voice newsletter (April 2023) - Internal Talk of the Town newsletter (April 2023) - WAME radio show (February, March, April 2023) Action has transitioned to normal/daily operations for FY 24 and beyond.	Communications
1.1.2022.G	 Implement radio communication study options	70 %	Study complete. New E-911 position filled. Reclass & restructure complete. Negotiating service agreement with Iredell County. Working toward 2025 Viper radio launch.	Manager's Office
1.1.2022.I	 Utilize Granicus to enhance transparency of governmental decisions and operations	100 %	All Board and Committees currently utilize Granicus software for agendas and minutes. All are up-to-date on the Town website, making them accessible to the public.	Clerk

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
1.1.2022.J	✔ Develop continuity plan for clerk's office and Iredell County communications	100 %	We have a shared email contact list to update all parties involved in the annexation process. Through iDT, all documents are electronically recorded and simultaneously submitted to the County.	Clerk
1.1.2023.A	✔ Expand audio / visual capabilities at Charles Mack Citizen Center to stay competitive in the meeting market and provide equitable communication tools to residents.	100 %	Duplicate goal.	Technology and Innovation
1.1.2023.B	✔ Complete Town Website overhaul and update	100 %	In Q3 with the transition of the Communications & Marketing Technician position to IT AV/Web Technician, website structural maintenance and control transferred to the IT Department. Communications & Marketing continues to provide website updates (especially news stories) and continues to look for ways to creatively and more effectively utilize our website for communications.	Communications
1.1.2022.K	✔ Develop marketing plans to introduce Downtown Mooresville to new residents & hoteliers, and enhance vacant windows about upcoming projects Accelerate Mooresville	100 %	The MDC continues to implement marketing strategies to introduce Downtown Mooresville to new residents and hoteliers. Efforts will be ongoing.	Manager's Office
1.1.022.M	✔ Develop Brand Story and Guidelines Accelerate Mooresville	100 %	Brand Story and Guidelines have been developed and we continue to update Town Branding as opportunities arise and resources allow.	Communications
OBJECTIVE				
1.2. Expand effective and equitable customer service that engages all stakeholders through transparency, cooperation and feedback.				
1.2.2022.A	✔ Develop a plan to enhance customer service and outreach to foreign language communities	100 %	HR maintains a list of local translators and translation services for Town Board and Committee meetings. These services can also be utilized to translate meeting materials and agendas. In addition, the Town website information is compatible with Google Translate which offers the ability to translate to multiple languages.	Clerk
1.2.2022.B	✔ Identify best practices and processes to increase participation for boards, committees, and commissions	100 %	Citizen Advisory Committees continue to increasingly contribute in numerous ways to assist Town staff in research and making recommendations to the Town Board.	Clerk
1.2.2022.C	⚙️ Devise a town wide scanning policy	50 %	Hired a temporary, part-time Office Assistant who is digitizing paper archives and creating a Town-wide filing system based on the newly adopted Records Retention Schedule.	Clerk

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
1.2.2022.D	 Create and implement issue resolution process and tracking	50 %	The public can now submit general public comments and public hearing comments through the Town website. These comments are provided directly to the Town Board for consideration prior to meetings.	Manager's Office
1.2.2023.A	 Create a One-Stop Shop	95 %	The Building Permitting & Inspections (BPI) Department is ramping up for a September 5, 2023 launch. Currently finalizing staffing and software implementation is almost complete.	Manager's Office
1.2.2023.B	 Conduct a User Experience Audit to improve library accessibility and usability	100 %	Final report of findings was received and has been presented to staff.	Library
1.2.2023.C	 Complete Building Department Feasibility Study and implement as part of the Town Hall Annex-One Stop Center Concept	100 %	See Tactical Action 1.2.2023A.	Manager's Office
1.2.2023.D	 Implement a comprehensive electronic archiving solution to more effectively respond to public records requests	0 %	Received quotes from SMARSH and Microsoft to upgrade from G3 to G5 licenses, will revisit at a later date.	Technology and Innovation
OBJECTIVE				
1.3. Improve public outreach and citizen involvement through open communication and the development of community relationships and partnerships.				
1.3.2022.A	 Expand library access Mooresville All-Access Card (MAC) cards to Charter Schools	0 %	After multiple conversations with charter schools, it seems they lack the ability to have data in a compatible format.	Library
1.3.2022.C	 Cultivate and Strengthen community relations with community watch meetings and community events.	75 %	PSO Harding, traffic unit and officers continue to be active with community events throughout the year.	Police
1.3.2022.D	 Review and update Town Charter and Code of Ordinances	15 %	The Town hired Poyner Spruill to work with Town staff and this project is moving forward on schedule. The cemetery ordinance has been adopted. Chapter 1 (general provisions) and Chapter 14 (nuisance and noise ordinance) are in draft form and will be scheduled to be adopted in June.	Legal
1.3.2022.F	 Update Town's Public Record Policy	100 %	This policy has been completed and has been adopted.	Legal
1.3.2022.G	 Collaborate with community and Town partners to develop a town-wide marketing co-op designed to shepherd the overall Mooresville brand.	100 %	In Q4, work has continued developing and sharing Town and Town partner stories, including better cross-sharing content on social media. Action has transitioned to normal/daily operations for FY 24 and beyond.	Communications

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
1.3.2022.H	 Develop stories that leverage residents and front-line workers (service provider and recipients) perspectives.	100 %	Q4 work includes: - Continued utilization of the Mooresville Fire-Rescue and Mooresville Police Department recruitment videos launched in Q3. MPD began a geofencing campaign in Q4 to target lateral applicants. - Special video efforts for MFR include station tours and daily operations featurettes. - Mooresville Police Department was honored with a national 2023 Golden Post award for Best Facebook Presence. - Both MFR and MPD Citizens Academies completed in late Q4, allowing for additional opportunities to highlight both departments on social media and share with residents how both departments serve our community. - Successful Touch a Truck event on April 23, 2023 at the Public Ops Center. - Contracting of a professional videographer to capture photos of Public Ops employees. - Creation and development of a Public Ops recruiting video which debuted at start of FY24. Action has transitioned to normal/daily operations for FY 24 and beyond.	Communications
1.3.2022.I	 Create a volunteer spotlight and annual Citizen Advisory Committee (CAC) awards	75 %	CAC liaisons coordinate volunteer spotlights with the Communications department. Posts are made to social media. At the 2023 CAC Reception, we will recognize a few of our superstar volunteers and groups.	Clerk
1.3.2023.A	 Continue to grow and engage our volunteer base in order to deepen community connection and understanding of municipal operations as well as build a potential pipeline of candidates.	100 %		Human Resources
GOAL Goal 2: Economic Development The Town of Mooresville will create and maintain a strong local economy and diverse workforce that attracts quality employers and provides opportunities for all citizens.				
OBJECTIVE 2.1. Market and promote Mooresville as a preferred location for business growth and recruitment through collaboration with economic development partners in the region and developing and maintaining amenities and infrastructure.				
2.1.2022.A	 Explore partnerships to promote library resources for entrepreneurs and small business	0 %	Focusing efforts on social media and marketing directly to library users	Library

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
2.1.2022.B	 Highlight partners funded by the Town and corporations that call Mooresville home and that have a significant impact on the quality of life in Mooresville.	100 %	Highlights for Q4 include: - Partnership with Human Resources to promote job opportunities with community partners - Multiple Q4 "we're Hiring" social media campaigns and Town Voice newsletter listings - Annual Career Fair April 12 150th event related stories and publicity for Liberty Park Reimagined and the Stars & Stripes on Main parade including community partners such as: - Randy Marion - Iredell Health Systems - Niagara Bottling - Lowe's - MPD's partnership with Lake Norman Humane for Heroes at LKN Humane continued in Q4 with one visit - Increased informational posts and awareness about Town CACs, specifically CRC and Public Arts Action has transitioned to normal/daily operations for FY 24 and beyond.	Communications
OBJECTIVE 2.2. Improve effectiveness through collaboration with economic development partners within the region (ICEDC, Continuum, Iredell County, SBDC, and CVB).				
2.2.2022.I	 Explore partnership opportunities with Corvid Accelerate Mooresville	50 %	501(c)3 organization formed. Outside Agency Funding awarded. IDEUSA has secured its first grant.	Manager's Office
2.2.2022.D	 Partner with outside agencies to provide programming	100 %	The outside agency funding process and agreements have been completed for FY 2023-2024 Outside Agency Funding has been awarded as well as special one-time funding due to ARPA supplemental funding.	Manager's Office
2.2.2022.E	 Assist and promote Mooresville business park east to create additional jobs, property taxes, and revenue for the town.	75 %	Staff is continuing to work with State Lobbyists to resolve the existing 10/70 issue in the Mooresville Business Park East. Currently, the necessary 10/70 provision changes have been included in the regulatory reform bill H600. Our provisions have been included in both the House and Senate versions of that bill. We are hopeful this bill will be passed prior to the General Assembly adjourning for the year.	Public Services
2.2.2022.F	 Facilitate regular entrepreneur support system roundtables with appropriate partners Accelerate Mooresville	35 %	Working toward single location for all entrepreneurial support agencies.	Manager's Office

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
2.2.2022.G	 Explore partnership to facilitate creation of incubation and/or maker space Accelerate Mooresville	50 %	Exploring opportunities with Mitchell Community College, LaunchLKN and Lansing Melbourne Group.	Manager's Office
OBJECTIVE 2.3 Design incentive programs, policies and procedures around recruitment and retention of high growth industries.				

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
2.3.2022.C	 Implement the IEDC NextGen Match Program Accelerate Mooresville	100 %	ReVamp Overview ReVamp is a technical assistance program that was developed to help motorsports teams and manufacturers diversify to a) serve new markets and b) to minimize the loss of motorsports-related talent within our community. Modeled on the the North Carolina Defense Industry Diversification Initiative, the program has four major components: 1. Strategic Analysis and Planning—Companies complete a Competitiveness Review and strategic planning process led by Industry Expansion Solutions at North Carolina State University. 2. Efficiency Consultation—Participate in a general efficiency consultation with Waste Reduction Partners staff. (Waste Reduction Partners to provide ICEDC a letter confirming participation in the general consultation.) 3. Recommendations by IES—IES and program partners will provide a list of recommended “next steps” to the company. 4. Implementation and Reimbursement—For implementation steps not covered by other available resources, participants can be reimbursed for by the Iredell EDC by a dollar-for-dollar match up to \$20,000 dollars. Funding for the program has been provided by the Town of Mooresville and Iredell County. Grant funding for the program is managed by Iredell EDC. There is enough funding for ten (10) organizations to participate in the program <i>if</i> each uses 100% of their funding. There are currently three (3) organizations in the program. Since approval of the funding we have held several webinar, workshops, and outreach to promote the program. We have received interest and engagement with 11 companies, some of which completed the initial stage of application and assessment, but none have move forward with the request for funds for technical assistance. Our assessment is that the companies in the motorsports space have diversified, identified new markets, customer base, as a result of the changes in Motorsports. The initial steps of the program through the assessment process has supported the companies in identifying their capabilities and areas of opportunities, but the companies have not requested or needed the funds to move forward in these areas. Also, due to the tight labor market, those companies that have not diversified have shifted their employment, but we have not seen	Manager's Office

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
			a negative impact in the local economy due to a decrease in employment by these firms. These individuals have been able to find employment locally with other companies that have available job openings.	
2.3.2022.D	 Explore partnership to assist impacted workforce and support entrepreneurship Accelerate Mooresville	100 %	Please see 2.3.2022 E	Manager's Office

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
2.3.2022.E	 Facilitate an Economic Development, Education, and Workforce Alignment Roundtable Accelerate Mooresville	100 %	Iredell Industry & Education Alliance and Iredell Ready Initiative Iredell EDC is leading a new workforce collaborative in partnership with community groups through funding from Iredell Statesville Schools, Mooresville Graded School District, Mitchell Community College, Iredell County, and the Iredell EDC Foundation. The initiative aims to build pathways to better futures with a focus on students, residents, and businesses. We are working in partnerships with key stakeholders from the private and public sector across Iredell County to deliver on this effort. Iredell Ready has focused on developing a comprehensive communications and marketing strategy with the support of Springer Studios, a full-service marketing and design firm, and has plans to launch a website in the fall that will feature resources and engaging content to explain and illustrate career pathways in Iredell County. On June 8, Iredell Ready will launch a landing page that will include an events calendar and news to promote programs available in Iredell for students, residents, and businesses. We have also launched our social media channels on Facebook, LinkedIn, and Instagram to promote news, events, and updates on the initiative for the community. We have convened working groups and committees across the county to focus on 1) engagement and programs and 2) marketing. We provided an update on our current engagement and marketing activities with key stakeholders across the County on March 30. Under this initiative the following outcomes have been met in partnership with our stakeholders: • Iredell EDC helps strengthen relationships between workforce partners and local industry and has completed 160 existing industry engagements, resulting in 364 assistance requests and referrals, and has organized a dozen workforce partner visits since July 2022. • In 2018, the County launched Edge Factor, a digital platform allowing students to explore various careers within local industries. Through Iredell Ready, Iredell Statesville Schools (ISS) in conjunction with the Greater Statesville Chamber and Iredell EDC have produced 34 videos featuring businesses at no cost to the business. • A stated purpose of Iredell Ready is to promote alignment,	Manager's Office

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
			engagement, and partnership among workforce partners. Since October 2022, we have hosted four career events for students collectively which have engaged 1,700 students and 192 local companies. - We continue to promote Work-based Learning opportunities and have double our participation with businesses from the previous year. We have 20 companies offering apprenticeships and as of May had a total of 60 applications for the 2023-2024 school year. - Mitchell Community College saw a 7% increase in total student enrollment over Spring 2022, with a 6.6% increase in full-time students. - NCWorks continues to provide services to individuals who are unemployed, underemployed, or in career transition representing 15,399 services to 1,626 residents in Iredell County over the past year. - NCWorks also supports businesses with recruiting, hiring, and training needs, representing 3,717 services to 523 unique Iredell employers over the past year. - The Greater Statesville Chamber of Commerce has taken a lead in identifying actionable initiatives to support workforce development and engage local industry. In 2023, the Chamber's Youth Leadership program graduated 41 high school juniors and Leadership Statesville, graduated 22 local business leaders. The Chamber has enhanced their partnership with the Boys and Girls Club of the Piedmont to reach youth in their early years and enlighten them with opportunities with local industries.	
OBJECTIVE 2.4 Develop and maintain amenities, infrastructure, and policies to attract economic development.				
2.4.2022.A	 Construct Liberty Park Phase II	100 %	This project is complete.	Construction and Facilities
2.4.2022.B	 Explore opportunities to promote library work force development resources	100 %	Currently working with NC Works, United Way, and NASCAR Institute	Library
2.4.2022.C	 Complete ballfield construction at Cornelius Road Park	50 %	Funding was approved in the FY24 capital improvement program budget. Project will be bid mid to late August. Construction is expected to begin Fall 2023.	Parks and Recreation

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
2.4.2022.D	 Replace and install artificial turf at Mazeppa Road Park	100 %	Project complete!	Parks and Recreation
2.4.2022.E	 Design and construct Moore Ave streetscape and pedestrian improvements	20 %	Design is in progress.	Engineering
2.4.2023.A	 Phase II Stormwater Master Plan	0 %	Project delayed due to funding.	Stormwater
2.4.2023.B	 Complete Woodberry Drive Improvements Project	0 %	Project delayed due to funding. Technical need for project is being reviewed.	Stormwater
2.4.2023.C	 Design and Construct Carpenter Avenue Improvements Project	0 %	Project delayed due to funding. Technical need for project being investigated.	Stormwater
2.4.2023.D	 Design and Construct Burton's Barn Culvert Replacement	100 %	Project no longer necessary as staff was able to correct infrastructure deficiency internally.	Stormwater
2.4.2023.E	 Design and Construct McLelland Avenue Culvert and Infrastructure Improvements	100 %	Project combined with E Center Ave Improvements	Stormwater
2.4.2023.F	 Complete Phase 1 - Downtown Streetscape Master Plan and Concept Design	100 %	Finished phase 1 of the project. RFP released to start Phase 2, which is a much more detailed plan.	Planning and Community Development
2.4.2023.G	 Complete Cornelius Road Park Phase 3 Design	100 %	Schematic design is complete.	Parks and Recreation
2.4.2023.H	 Identify funding options for Cornelius Road Park Phase 3	75 %	The FY2023-2024 budget includes funding for the project. Partnership discussions ongoing with CVB for artificial turf.	Manager's Office
2.4.2023.I	 Explore partnership opportunities to develop a tech park and class A office space	50 %	Staff has discussed concept with RL West awaiting East-West Connector resolution. Given current office space market conditions and E/W Connector status, this item has been paused.	Manager's Office
2.4.2023.J	 Explore opportunities to develop the next industrial park in coordination with Iredell Economic Development Corporation	20 %	SICDC has met and discussed options to bring to Town in future.	Manager's Office
2.4.2022.F	 Design and Construction of Mazeppa Flyover (CRISI Grant) Accelerate Mooresville	40 %	Design is 65% complete. Town staff working on NS Rail Construction Agreement.	Engineering
2.4.2022.I	 Design and Construction of East West Connector Phase I (BUILD Grant) Accelerate Mooresville	60 %	All bids rejected. Town looking additional funding and potential changes to scope.	Engineering
2.4.2022.J	 Develop Wayfinding Signage and Gateway Signage Standards and Program Accelerate Mooresville	0 %	Pending funding	Planning and Community Development

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
OBJECTIVE				
2.5 Promote the Downtown Commercial Core as an employment and entertainment hub.				
2.5.2023.A	 Develop Parklet Program Guidelines	20 %	Have encroachment agreement template.	Planning and Community Development
2.4.2023.B	 Maintain and upgrade existing Town-owned McLelland public parking area	50 %	Focus of Downtown Development has been made on the LMG project and the surface parking lot behind the Main St. buildings. Once this project is underway we will reevaluate how best to move forward on this item.	Public Services
GOAL				
Goal 3: Organizational Excellence and Financial Stability				
The Town of Mooresville will maintain organizational excellence through training and retention of quality employees, sound financial management and superior service to the community.				
OBJECTIVE				
3.1. Optimize the use of technology to drive efficiency and productivity to improve services.				
3.1.2022.A	 Improve the utility payment experience for customers	100 %	Paymentus software implemented. Continue to work on implementation issues. All portions of implementation will be completed as of 08/28/23.	Finance
3.1.2022.B	 Leverage technology to improve service to internal stakeholders and gain departmental efficiencies.	75 %	We have started to test our new Application Tracking System NeoGov. Our next step is to create a training course for hiring managers and begin working on implementing the onboarding module NeoGov offers.	Human Resources
3.1.2022.E	 Replace End of Life Network Equipment	75 %	Completed are FTC, WMPL, Main Library Branch, Public Ops, All Fire Stations, Police Headquarters, OMC, WAP's. In Progress Park switches.	Technology and Innovation
3.1.2023.A	 Expand Town's GIS Capabilities	40 %	Working with consultant to complete work.	Planning and Community Development
3.1.2023.B	 Replace End of Life Storage Infrastructure	100 %	This project is complete.	Technology and Innovation
3.1.2023.C	 Expand the Town's Existing Dark Fiber Network	0 %	Funding has been approved in the FY2024 budget. Project implementation will begin once other IT projects have been completed.	Technology and Innovation
3.1.2022.F	 Implement electronic permitting and review Accelerate Mooresville	98 %	Wrapping up last edits to software	Planning and Community Development

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
OBJECTIVE				
3.2. Develop and implement safety initiatives that continue to focus on employee safety and risk aversion				
3.2.2023.A	✓ Add liquid petroleum gas props to Fire Training Center (FTC) to reduce carcinogen exposure	100 %	Completed.	Fire
3.2.2022.A	✓ Correlate the Mayor's Senior Citizen Initiative with the Town's ADA Transition Planning Program where applicable	100 %	Discussed with the Mayor. He asked me to contact Jane to be put on the Roundtable discussion sessions and to attend when available and/or have ADA updates that could be shared. I've presented to the Senior Roundtable before for information, etc. Periodic attendance will help keep the group updated and discuss potential ideas for ADA Transition. I will maintain this until instructed otherwise. Action step completed.	Risk Management
3.2.2022.C	⚙ Continue and improve internal audit and inspections program/policy to maintain Town's Safety Management Systems and Safety & Health Achievement Recognition Program (SHARP) Certifications	10 %	Recently began research and outline for presenting plan for an internal audit program to present to the Manager for approval. The plan will likely consist of annual internal audits for all departments to include areas of regulatory compliance, mitigation, and training in areas of Occupational Safety, Occupational Health, Risk Management, Fire/Life Safety & Security, Insurance/Assets, ADA, Environmental/ Universal Waste, and Ergonomics/Material Handling. The goal of the audit program will focus on department accountability, mitigation of risk/exposure, reducing injuries/incidents, improve and verify training, and cost avoidance/deflection. It will serve as a Maintenance mechanism for established programs, provide metrics to Directors, ATMs, and the Manager, and will be a way to integrate the maintenance of newly created programs as well. First presentation to the Manager is planned before mid-June 2023 after initial discussion with HR Director scheduled for June 2, 2023. 8/18/2023 UPDATE: Presented Audit Program outline to numerous Chiefs and Directors, and ATM Rase, then to the Manager. Approved to draft policy. Focus on Fleet policy program, training, investigations, implementation has slowed this process, but as it integrates, I will be able to draft and submit. End of August goal for submitting the core policy section to Manager for approval, if not sooner. Appendix sections will be department specific and take some time to develop and revises 1;1 with them to customize.	Risk Management

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
3.2.2022.D	 Develop and implement an Environmental Compliance Program for the Town with the assistance of Wenck Consultants	35 %	Assessments completed. Waiting until new FY to develop program, policies, and incorporate Universal Waste program and maintenance features in Audit/Inspection program. 8/18/23 UPDATE: Project on-hold. RM focus on daily operational needs, development and implementation of Fleet safety program changes, contract changes, EAP, ADA transition planning (standard and sidewalk/curbs), and Audit/Inspection program development and implementation.	Risk Management
3.2.2022.E	 Evaluate the need for possible fleet multi-shift work schedule	100 %	This evaluation was examined and determined to not be feasible or needed.	Fleet
OBJECTIVE 3.4. Plan future capital and infrastructure needs in accordance with demographic trends, operational changes and financial capacities.				
3.4.2022.A	 Design and construct 2.55 miles of greenway (Dye Creek)	60 %	All information received including permitting. Staff waiting on final approval from NCDOT on contract documents. Planning to bid August.	Engineering
3.4.2022.B	 Construct Wiggins Rd Pump Station and Pipelines	70 %	Project construction continues but is delayed due to supply chain, weather and contractor staffing. The contractor for both the outfall and pump station project have been put on notice that they are in danger of not meeting their contract timeline obligations and need to provide a plan for improvement.	Utilities
3.4.2022.C	 Evaluate the future police training facility needs	10 %	The training unit has been trained by Axon on the use of the virtual reality based less lethal and de-escalation system. Other virtual reality training systems being explored. In May the use of digital Firearms Simulator training will be conducted for members of the department using MCC FATS. Driving training locations are being explored, but long term desire is for Mooresville to identify location for needs.	Police
3.5.2023.A	 Preliminary Engineering Study for Wastewater Expansion Alternatives	37 %	Project is on schedule. Amendment is scheduled for September 5 Board Meeting to continue the process as outlined.	Utilities
3.4.2022.D	 Expand Library services to underserved growing populations	90 %	Smart Lockers are in place and operational. Books on Wheels to homebound and nursing homes is expanding.	Library
3.5.2023.B	 Construct New Elevated Storage Tank in High Pressure Zone	4 %	Proposed location identified through modeling. RFQ is out for interested parties to design project. Have begun conversations with property owner.	Utilities
3.5.2023.C	 Conduct Utility Rate and System Development Fee Study and Implement Recommendations	100 %	Study is complete and findings have been presented to Town Board. Will be part of the FY24 Proposed Budget for consideration.	Utilities

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
3.4.2022.G	✔ Design and remodel former police station into Town Hall Annex and consolidate development functions	100 %	This project is complete	Construction and Facilities
3.4.2022.H	⏸ Ensure adequate funding for paving program to maintain Pavement Condition Rating for Town streets	50 %	Town Board continues to fund this item with a 50/50 split between Powell Bill and Streets Budget. Staff will continue to monitor to see if this funding model is sustainable long term.	Public Services
3.4.2022.I	✔ Complete Cedar Edgemore Improvements project	100 %	Project is complete.	Engineering
3.4.2022.J	▶ Monitor growth and plan for additional routes and necessary capital equipment	0 %	It was determined that in the short-term (FY24), no additional employees were needed and only replacement of a rear loader and side loader were needed (so no new trucks). Long- term (5 years) discussions have not started.	Sanitation
3.4.2022.K	✔ Complete North Maple Culvert Replacement Stormwater Project	100 %	This project is complete.	Engineering
3.5.2023.D	⚙ Design and Construct Intersection Improvements at Langtree/115 Intersection U-6249	15 %	Public meeting was successful. Consultant responding to comments. Staff working on task order 3 for consultant to move forward.	Engineering
3.5.2023.E	▶ Pursue development through partnerships of the overall Mooresville Lake Loop Greenway Network	0 %	Pending Town Board approval	Planning and Community Development
3.5.2023.F	⏸ Conduct a diversity audit and update the library catalog search terms	50 %	Audit complete. Updating catalog search terms is cost prohibitive.	Library
3.5.2023.G	✔ Engage a state lobbyist to pursue funding for infrastructure needs	100 %	The Town Board entered into an engagement agreement with a lobbyist.	Manager's Office
OBJECTIVE 3.5.Recrut and retain an exceptional, diverse, engaged, and healthy workforce.				
3.5.2023.A	⚙ Research potential options and cost of expanding the Employee Wellness Program	15 %	We were notified that the software our Wellness program uses is being sold effective 6/30/24. We are beginning the process of selecting a new vendor. We have also begun conversations with onsite employee health providers with the purpose of bringing a primary care clinic to a Town facility for use by employees, their spouses and dependents.	Human Resources
3.5.2022.A	⚙ Execute the Recruitment Plan for the Town in order to recruit a diverse and well qualified workforce and create a talent pipeline.	90 %	We continue to hold popup job fairs and attend UNCC and other local partners' recruitment events. We have also partnered with Communications and Marketing to have an effective social media recruitment plan.	Human Resources

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
3.5.2022.C	 Evaluate and strengthen succession planning efforts to ensure a strong leadership bench and a pipeline for key roles.	55 %	We rolled out our inaugural session of the Emerging Leaders program. This program is aimed at providing leadership development skills and job shadowing opportunities to high potential employees across the Town. We are also continuing to create career paths for employees. We have also filled our HR Generalist position which will allow us to put further emphasis on succession planning with supervisors and Directors.	Human Resources
3.5.2023.B	 Evaluate Pay Class Study process and frequency and make recommendations to ensure we continue to recruit and retain an exceptional workforce	100 %	We completed the market study for PD/ FD and the class and comp study for Administrative employees and implemented the board approved salary adjustments.	Human Resources
3.5.2022.D	 Report training available and provided (classes, hours, etc.) to Town employees on monthly basis Accelerate Mooresville	50 %	This action will be included in monthly reports to the Town Board. During the past quarter, the Town hosted 21 training sessions with 442 attendees. The majority of these were compliance trainings (DEI, & Respectful Workplace & ADA). During the second quarter, the Town hosted 10 training sessions with 163 attendees. These courses included professional development opportunities as well as ADA and Respectful Workplace trainings.	Human Resources
OBJECTIVE 3.6. Secure long-term financial sustainability through policies, procedures and sound financial management.				
3.6.2022.A	 Integrate CIP planning with the annual budget process while improving accountability for funding sources	100 %	Complete, but continue to look for potential for improvement in the process.	Finance
3.6.2022.B	 Achieve the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting	100 %	Complete. GFOA Certificate for Achievement in Excellence in Financial Reporting received for FY2021.	Finance
3.6.2022.C	 Achieve the GFOA Popular Annual Financial Reporting Award	100 %	GFOA Popular Annual Financial Report Award received for FY2021.	Finance
3.6.2022.D	 Achieve the GFOA Distinguished Budget Presentation Award	90 %	Application will be submitted in September 2022. Awaiting results -- GFOA has let us know that they are behind in processing applications.	Finance
3.6.2022.E	 Manage the Town's finances to ensure bond ratings are maintained or upgraded from their current level	100 %	Moody's upgraded Town's rating for General Obligation Bonds to Aaa!	Finance

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
GOAL Goal 4: Planning, Infrastructure and Housing The Town of Mooresville will build and maintain infrastructure that supports efficient operations, reliable transportation and diversified housing options.				
OBJECTIVE 4.1. Follow the Comprehensive Housing Strategy to expand Mooresville's access to a broad range of quality housing that is safe, accessible and affordable.				
4.1.2023.A	 Obtain CDBG Entitlement Status	90 %	Submitted all required documents to HUD	Planning and Community Development
4.1.2023.B	 Develop a master plan and marketing package for the Liberty Village Concept to attract partners and sponsorships	75 %	Working with design firm on full plan drawings and architecture. Completed sketch plan. Working on property due diligence.	Planning and Community Development
4.1.2023.C	 Conduct due diligence for the possible reuse of Town owned properties	25 %	Have Water Street survey completed. Blackwelder Farms & Water Street Phase 1 environmental study is complete. Assessing historic preservation area on School Street. Other due diligence in process completed.	Planning and Community Development
OBJECTIVE 4.2. Direct and guide growth in the community through appropriate planning, land use and development review process.				
4.2.2022.A	 Strengthen relationship between the Board of Commissioners and Planning Board	80 %	Planning Board Retreat completed. New members appointed.	Planning and Community Development
4.2.2023.A	 Adopt Downtown Architectural Standards	10 %	RFQ released, pending consultant selection for work	Planning and Community Development
4.2.2023.B	 Update the One Mooresville Plan to ensure alignment with the Utility Master Plan and the UDO	10 %	Selected consultant, working on scope and price.	Planning and Community Development
4.2.2023.C	 Evaluate Street Tree Program, make recommendations, and adopt Public Tree Ordinance to maintain Tree City USA designation	60 %	Public Tree Ordinance draft is waiting legal review. Dead street trees have been removed, trees at Town Hall have been pruned. Working on urban forestry plan framework.	Planning and Community Development
OBJECTIVE 4.3. Research, develop and propose incentives for in-fill redevelopment in identified activity areas of Town.				
4.3.2022.A	 Assist in the development of alternative financing sources such as Tax Increment Grant (TIG), Special Assessment Improvement District (SAID) Bonds, and economic incentive agreements	0 %	We will continue to evaluate opportunities as they may arise.	Planning and Community Development

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
4.3.2022.B	 Implement Mayor's Institute of Community Design recommendations to improve connectivity and walkability downtown	85 %	We are taking a lot of the recommendations in the MICD report and incorporating them into related plans (Moore Avenue design, streetscape concept design, parklet agreement, Church Street redevelopment, etc.). Several plans for downtown are starting in the next few months which include MICD recommendations.	Manager's Office
4.3.2022.F	 Revise Downtown Development Incentives Accelerate Mooresville	100 %	Pending Town Manager and legal review.	Planning and Community Development
4.3.2022.G	 Continue Improvement Grants in Partnership with Mooresville Downtown Commission (MDC) Accelerate Mooresville	100 %	Grant Program developed, awaiting legal review for final approval by ToM Board.	Manager's Office
4.3.2022.H	 Continue to Pursue Public Parking Opportunities Accelerate Mooresville	80 %	Public Parking Deck at 60% design. Pricing due mid-August.	Manager's Office
4.3.2022.I	 Continue to advance work of MDC Committees (Technology Hub, Multi-Generational Housing, and Creative Entrepreneurship with Entertainment Value) Accelerate Mooresville	75 %	• Committee work continues • MDC adopted a new Economic Positioning Statement and will begin re-working committees, goals and tasks	Manager's Office
OBJECTIVE				
4.4.Improve transportation options and reduce congestion by working with transportation partners, and making the necessary road improvements.				
4.4.2022.A	 Develop and construct Langtree Corridor transportation improvements in collaboration with affected property owners thru a developer's agreement	10 %	Draft Developer's agreement will not work for this project. Found out from law team that it is against general statute. Municipal agreement with NCDOT on Board agenda for approval on August 7th agenda.	Engineering
4.4.2023.A	 Continue to Investigate Options to Advance NCDOT Transportation Projects and Priorities	0 %	Project is ongoing with discussions being held with NCDOT.	Engineering
4.4.2023.B	 Advocate with ICATS for improved public transit routes and service in Mooresville	30 %	Finalizing bus maintenance location. Working to modify fixed route.	Planning and Community Development
4.4.2022.B	 Work with NCDOT on construction of Exit 38 Accelerate Mooresville	5 %	Town understands that this project has been delayed in the latest STIP. Town staff is working on a small area plan to define a feasible alignment for project including some recommendations for short term solutions to intersection of Bluefield and Cornelius. Design workshop held on May 27th at MPL.	Engineering
4.4.2022.C	 Advocate with Charlotte Regional Transportation Planning Organization (CRTPO) for federal and state funding in the Mooresville region Accelerate Mooresville	100 %	Ongoing	Planning and Community Development

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
4.4.2022.D	 Continue relationship with regional transportation partners such as Lake Norman Transportation Commission (LNTC), Centralina, etc Accelerate Mooresville	100 %	Ongoing	Planning and Community Development
4.4.2022.E	 Continue relationship with Carolina Thread Trail on multi-jurisdictional greenway connection Accelerate Mooresville	100 %	Ongoing	Planning and Community Development
4.4.2022.F	 Continue relationship with Charlotte Area Transit System (CATS) and Iredell County Area Transportation System (ICATS) for transit opportunities Accelerate Mooresville	100 %	Ongoing	Planning and Community Development
4.4.2022.G	 Work with NCDOT on widening of Highway 150 Accelerate Mooresville	100 %	Town meets on a quarterly basis with NCDOT staff to discuss this project along with other TIP projects happening in the Mooresville area.	Engineering
4.4.2022.H	 Preliminary Design of East West Connector Phase II Accelerate Mooresville	25 %	25% design is complete. Town was not successful with RAISE Grant. Staff discussing options.	Engineering
4.4.2022.K	 Conduct Traffic Unit Feasibility Study Accelerate Mooresville	100 %	Town working on next steps for this project including placement and hiring staff for the TMC.	Engineering

GOAL

Goal 5: Public Safety

The Town of Mooresville will be a safe community offering the highest level of protection and will work to earn the trust and confidence of our citizens. When emergencies arise, the Town will respond in a quick and effective manner.

OBJECTIVE

5.1. Prepare for, mitigate and effectively respond to emergencies and special events.

5.1.2022.B	 Develop a plan for future fire station location opportunities at Highway 115 and Langtree Road.	0 %	Awaiting direction from Town Manager.	Fire
5.1.2022.E	 Construct New Police Headquarters	100 %	This project is complete.	Construction and Facilities
5.1.2022.F	 Improve Emergency Communication (ECOM) Operations with County	50 %	Town staff continues to meet and work with Iredell County staff to improve emergency communications consistent with the Winbourne Study. County has agreed to fast forward several types of calls as requested.	Manager's Office
5.1.2022.G	 Implement CyberVault Technology to Safeguard Town Data	100 %	This project is complete.	Technology and Innovation
5.1.2023.A	 Develop a plan and explore options to efficiently and effectively provide fire services in the Highway 150 and Perth Road area	0 %	Town Board's approval of extensive commercial and residential development at Hwy 150 & Perth Rd area necessitates building a fire station to maintain 4 minute or less response time.	Fire

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
5.1.2023.B	✓ Expand Unmanned Aerial System Program	100 %	Additional drones were added for IT and Fire during FY23.	Technology and Innovation
5.1.2023.C	✓ Pursue grants to equip the MFR FieldComm truck with emergency satellite capabilities	100 %	This project is complete. Accomplished with a "portable" dish and Starlink Satellite service to FC1 for backup internet.	Technology and Innovation
OBJECTIVE 5.2. Create a safe and accessible community environment that emanates comfort and security to those that live, work and play in Mooresville.				
5.2.2022.A	⚙ Evaluate and direct additional resources to the traffic enforcement team	25 %	The traffic unit supervisor is in place and officers have been moved from patrol to fill one spot of the expansion of the team. Waiting on filling patrol officer positions before moving additional officers to the traffic unit detail.	Police
5.2.2022.B	⚙ Evaluate and direct additional resources to the Downtown district, as necessary	25 %	The COPS grant has been obtained. The department is working on obtaining equipment for the new positions and continue to seek out recruitment efforts for officers. MPD and MCC have had non binding discussions for office space for the downtown officers to use.	Police
5.2.2022.C	✓ Achieve Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation for the dispatch center	100 %	July 2023 presentation went well and CALEA has granted accreditation. The goal will change to maintaining the accreditation status, but will no longer be an exclusive PD item with the new department.	Police
5.2.2022.E	⚙ Maintain CALEA accreditation for police department	25 %	The department has completed the 2023/Year 1 Annual CSM Assessment for the Mooresville Police Department, Tier 1 Law Enforcement Accreditation. The process starts over and year two of four will be completed in April 2024.	Police
5.2.2022.F	⚙ Reorganize and reinforce code enforcement operations Accelerate Mooresville	50 %	Code enforcement process review and updates continue to be made, including those that are a part of Chapter 14 update.	Planning and Community Development
5.2.2022.G	⚙ Update ordinances and align procedures for code enforcement efforts Accelerate Mooresville	80 %	Updated Chapter 14, adoption pending on August 7th	Planning and Community Development
5.2.2022.H	⚙ Expand code enforcement activities and efforts Accelerate Mooresville	25 %	Expansion of activities and efforts have begun with working on adding additional tools to better serve the community.	Planning and Community Development
OBJECTIVE 5.3. Provide community outreach programs which will provide citizens the opportunity to interact with public safety employees and increase public safety awareness.				

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
5.3.2022.A	 Conduct a Police and Community Awareness Program	50 %	The 2023 Citizen Academy completed. PSO Harding continues to conduct outreach programs throughout the year. Police afternoon out event planned along with a media event in conjunction with PIO.	Police
5.3.2023.A	 Develop options to expand the FMO's fire & life safety education program delivery	0 %	Requested Fire and Life Safety position in FY 24 which was denied. We plan to ask again in FY 25. Without position we cannot complete the tactical action.	Fire
5.3.2023.B	 Expand the Rescue and HazMat program to allow for enhanced and effective program management and delivery	0 %	Requested Battalion Chief position in FY 24 which was denied. We plan to ask again in FY 25. Without position we cannot complete the tactical action.	Fire
5.3.2023.C	 Develop options to enhance fire-ground safety	0 %	Requested 3 Battalion Chief positions in FY 24 which was denied. We plan to ask again in FY 25. Without positions we cannot complete the tactical action.	Fire
5.3.2023.D	 Ensure adequate staffing to handle continued increase of inspections and investigations	100 %	This tactical action is complete.	Fire
OBJECTIVE 5.4. Provide quick and exceptional fire, medical and emergency response.				
5.4.2022.A	 Maintain Insurance Services Office 1 (ISO1) score of North Carolina Response Rating System	100 %	Inspection completed. Awaiting results.	Fire
5.4.2022.B	 Achieve fire accreditation through the Center for Public Safety Excellence	0 %	Requested Accreditation Manager in FY 24 which was denied. We plan to ask again in FY 25. Without position we cannot complete the tactical action.	Fire
5.4.2022.C	 Purchase new fire truck to maintain a response ready fleet of fire apparatus	100 %	Rescue 1 in service	Fire
5.4.2023.A	 Explore expansion of the Squad Program to 12 hours a day/7 day a week service delivery	0 %	Requested 2nd shift for Squad (1 Captain, 1 Engineer, and 1 Senior Firefighter) which was denied. We plan to ask again in FY 25. Without positions we cannot complete the tactical action.	Fire
5.4.2023.B	 Maintain a response ready fleet of fire apparatus	100 %	Ladder 6 delivered and put in service.	Fire
5.4.2023.C	 Ensure ability for search and rescue for areas of Mooresville that are contiguous to Lake Norman through agreements and protocols with other agencies as well as internal capacity building.	0 %	Fire boat will be requested in FY25 budget to maintain effective response on Lake Norman.	Fire
5.4.2023.D	 Review staffing levels to maintain a staffed response ready fleet.	50 %	New Recruit Class started 5/29/23, with the addition of another Recruit joining the class 6/26/23. Additional Recruits begin 8/7/ 2023.	Fire

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
5.4.2023.E	 Evaluate and enhance recruitment/retention programs for Fire and Police	75 %	PD and FD were the focal point of our annual job fair. PD and FD completed their recruitment videos with Communications and Marketing Department. A market study was completed and Board approved adjustments were made to the salaries of FD/PD employees.	Human Resources
GOAL Goal 6: Recreation and Cultural Services The Town of Mooresville will be a regional center for cultural, leisure and recreational opportunities, preserve its history & heritage, and provide open space, parks and quality facilities at affordable rates for all users.				
OBJECTIVE 6.1. Protect, enhance and develop unique places that reflect the Town's characters, history and values.				
6.1.2022.B	 Conduct a diversity audit of the library collection	100 %	Purchasing items to compliment and reflect findings.	Library
6.1.2022.C	 Complete Cemetery Ordinance and policies for Board approval	100 %	Cemetery Ordinance has been approved by the Board of Commissioners.	Parks and Recreation
6.1.2022.D	 Continue the redevelopment of Church Street property and tie into Liberty Park/War Memorial	80 %	Design for deck and surface lot at 60%.	Manager's Office
6.1.2023.A	 Pursue digitization of 1973 tapes and associated projects for 150th Celebration of Mooresville	100 %	Anticipate publishing on MPL digital archive by 11/1/23.	Library
6.1.2023.B	 Assist the Mooresville Museum in developing a vision and plan for future improvements	25 %	A working group has been established. Preliminary code assessment received. Initial estimate exceeded expectations. Working group continues to explore options.	Manager's Office
6.1.2023.C	 Complete Public Art Master Plan	50 %	Public Art Master Plan is underway and is expected to be completed by June 2023.	Parks and Recreation
6.1.2023.D	 Identify funding options for public art installations	50 %	Funding options for public art installations will be identified in the Public Art Master Plan, expected to be completed by June 2023.	Parks and Recreation
6.1.2022.E	 Pursue lake experience opportunities Accelerate Mooresville	40 %	Exploring possibilities of Mooresville Lake Loop greenway at Langtree Exit. Exploring partnership with Duke Energy on land next to McCrary launch site.	Manager's Office
OBJECTIVE 6.2. Enhance and expand facilities, parks, ball fields and open spaces to support current and future residents.				
6.2.2022.A	 Construct skate park	100 %	This project is complete.	Construction and Facilities

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
6.2.2022.B	✓ Design and Construct West Side Library Branch	100 %	This project is complete.	Construction and Facilities
6.2.2022.C	✓ Open West Branch Library in the 28117 zip code	100 %	The West Branch is open.	Library
6.2.2022.D	⚙️ Redevelop War Memorial Recreation Center, Liberty Park, and adjacent property	35 %	Liberty Park Phase II opened to the public June 17, 2023. The Recreation Administration Building has been vacated.	Parks and Recreation
6.2.2022.E	⚙️ Develop Town-owned parks and facilities in West Mooresville	15 %	Parks & Recreation staff reviews potential park sites with Planning & Community Development any time private parcels are offered for sale to the Town. Staff has received funding for a comprehensive master plan in the FY24 budget. This plan will address west-side parks.	Parks and Recreation
6.2.2022.F	✓ Develop Glenwood Memorial Park master plan	100 %	Glenwood Memorial Park Master Plan is complete. Recommendations from the plan will be included in the FY24 budget request.	Parks and Recreation
6.2.2022.G	⚙️ ADA Transition Planning and Barrier Removal for the American's with Disabilities Act (ADA)	15 %	Percentage based on rough estimate of 15-Year approved Transition Plan for ADA. Risk Management has been working to finish remaining parking lot updates at Magla, Edgemoor, N. Main, Academy, One Mooresville, and Skate Park. We also have contracts in for ADA lighting and push button door access at the Golf Course/On-the-Nines. We also have installed push button access at Town Hall 2nd floor restrooms for ADA access and are waiting for installation of push button access on the doors to the Board Room. This will improve ADA accessibility to public hearings. We are waiting on Board approval for next FY to include ADA Transition funds for standard barrier removal and for sidewalk/curb ramps and have found a contractor that can perform the needed services beginning next FY. Overall, the ADA Transition Plan is on schedule and improvements are being made in accordance with the Plan. Citizen feedback is very good, especially at ADA improvements at the Parks. 8/18/23 UPDATE: Working next week with Engineering to get contract/agreement in Agiloft for sidewalks/curbs. Working with them and ATM Rase to prioritize sections of Town to address first. Will begin standard ADA transition Planning with Parks in September. At Manager's direction, RM will be working with departments, primarily Parks & Rec to let them take lead on standard ADA transitioning with RM assistance and input. RM will lead Sidewalks/Curb portion with Engineering asst and input.	Risk Management

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
6.2.2022.H	✔ Complete Moor Park Master Plan to plan to repair, improve, and expand	100 %	Discussions are continuing with the Town Board about the scope of the project, before entering into the design phase. Alternative scope and design options completed.	Manager's Office
6.3.2023.A	✔ Increase pickleball opportunities by building designated courts for the sport.	100 %	Designated pickleball courts (8) at War Memorial Recreation Center opened Summer 2023.	Parks and Recreation
6.3.2023.B	⚙ Develop and implement the Neighborhood Park Revitalization Plan to create equity among parks in Mooresville's park system	95 %	A Neighborhood Park Revitalization Plan was approved in the FY23 budget. The following projects have been completed: • Master Plan for Lee Street Park near completion. • Boundary survey completed for the Willow Valley area • Master Plan for Willow Valley Park near completion. • Playground resurfaced at Academy Park. • Playground resurfaced at Hope Park. • Sweet Gum tree removal at Lee Street Park. The \$250,000 annual allocation was approved as part of the FY24 budget. The Parks & Recreation Advisory Committee will prioritize projects for the FY24 in September 2023.	Parks and Recreation
6.3.2023.C	⚙ Revisit Moor Park Master Plan to consider other alternatives and options	75 %	Appraisals of surrounding properties underway. Alternative scope and design options completed and to be presented to Board in July.	Manager's Office
OBJECTIVE				
6.3. Offer a diverse range of youth, adult and senior recreational and cultural programming to enhance the quality of life for all citizens.				
6.3.2022.A	✔ Pursue grant funding and construct a Sensory Garden at Mooresville Public Library for visually challenged and hearing impaired residents.	100 %	Identified funding from the State Library - non-recurring funds.	Library
6.3.2022.B	✔ Expand recreation programming opportunities with a concentrated effort on therapeutic and senior populations.	100 %	Work toward this goal is a consistent part of daily operations within Parks & Recreation and has been merged into the general work plan.	Parks and Recreation
6.3.2023.A	⚙ Install a Sensory Garden at Mooresville Public Library for visually challenged and hearing impaired residents	90 %	Final work to be completed in late Fall 2023.	Library
6.3.2023.B	⚙ Celebrate the 150th Anniversary of Mooresville with extensive programming, events, and festivals	30 %	Two of seven signature events have successfully taken place. The "150 Fun Things To Do" calendar is regularly updated.	Parks and Recreation
OBJECTIVE				
6.4. Position Mooresville as a regionally recognized recreation, cultural, entertainment and tourism destination.				
6.4.2022.A	✔ Complete Golf Operation and Business Plan	100 %	Golf Operations and Business Plan is complete. Approved recommendations will be included in the FY24 budget request.	Parks and Recreation

Tactical Action #	Tactical Action	Percent Complete	Analysis	Lead Department
OBJECTIVE				
6.5. Implement the recommendations within the 2016 Cultural, Parks and Recreation Master Plan.				
6.5.2022.A	✓ Receive Commission for Accreditation of Park and Recreation Agencies (CAPRA) Certification re-accreditation	100 %	Accreditation received!	Parks and Recreation
6.5.2022.B	✓ Continue expanding special event offerings	100 %	Large-scale special events continue to be planned and implemented.	Parks and Recreation
6.5.2022.C	✓ Focus on existing park and facility or amenity upgrades/improvements/expansion	100 %	Work toward this goal is a consistent part of daily operations within Parks & Recreation and has been merged into the general work plan.	Parks and Recreation
6.5.2022.D	✓ Continue to explore and develop partnerships	100 %	Work toward this goal is a consistent part of operations within Parks & Recreation and has been merged into general work.	Parks and Recreation
6.5.2022.E	✓ Expand and diversify funding opportunities	100 %	Work toward this goal is a consistent part of operations within Parks & Recreation and has been merged into general work.	Parks and Recreation
6.5.2022.F	✓ Build destination quality inclusive playground	100 %	Liberty Park Playground opened on June 17, 2023.	Parks and Recreation

Glossary of Terms

Account – A separate financial reporting unit for budgeting, management, or accounting purposes. All budgetary transactions are recorded in accounts.

Accounts Payable – A short term liability account reflecting amounts owed to private persons or organizations for goods and services received by the Town.

Accounts Receivable – An asset account reflecting amounts due from private persons or organizations for goods and services furnished by the Town.

Accrual Basis – The recording of the financial effects on an entity of cash transactions in the periods in which they occur rather than the periods in which the cash is received.

Ad Valorem Taxes – Commonly referred to as property taxes, are levied on the value of real, certain personal, and public utility property according to the property's valuation and tax rate.

Annual Adopted Budget – The budget approved by the Town Board of Commissioners and enacted through a budget ordinance adopted on or before June 30 of each year.

Appropriated Fund Balance – The amount of fund balance budgeted as revenue to offset expenses that exceed current revenue.

Appropriation – The amount budgeted on a yearly basis to cover projected expenditures which have been legally authorized by the Board of Commissioners.

Assessed Valuation – The value of real estate or personal property as determined by tax assessors and used as a basis for levying taxes.

Asset – A probable future economic benefit obtained or controlled by the Town as a result of past transactions or events.

Audit – An examination, usually by an official or private accounting firm retained by the Board that reports on the accuracy of the annual financial report.

Authorized Positions – Employee positions that are authorized in the adopted budget to be filled during the fiscal year.

Bond – A written promise to pay a specific amount of the money with interest within a specific time period, usually long-term.

Bond Issued – Bonds that are sold.

Bond Rating – A grade indicating a governmental unit's investment qualities. Generally speaking, the higher the bond rating, the more favorable the interest rate and the lower the cost of financing of capital projects funded by bonds. A high rating is indicative of the government's strong financial position.

Budget – A financial plan containing estimated expenditures and resources covering a fiscal year.

Budget Amendment – A revision of the adopted budget that, when approved by the Board, replaces the original provision. Budget amendments occur throughout the fiscal year as spending priorities shift.

Budget Calendar – The schedule of key dates that the Town follows in the preparation and adoption of the annual budget.

Budget Document – The Official written statement prepared by the Town’s staff and presented to the Board of Commissioners containing the proposed financial plan for the fiscal year.

Budget Message – A written overview of the proposed budget from the Town Manager to the Board of Commissioners which discusses the major budget items and the Town’s present and future financial condition.

Budget Ordinance – The official enactment by the Board of Commissioners establishing the legal authority for staff to obligate and expend funds.

Budgetary Control – The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

CAFR – Comprehensive Annual Financial Report. The official annual report of a government.

Capital Budget – A financial plan for projected capital projects containing expenditures and resources covering the duration of the project.

Capital Improvement Program (CIP) – A plan of proposed capital outlay to be incurred each year over a fixed number of years to meet capital needs.

Capital Outlay – Expenditures budgeted to purchase or add to fixed assets costing \$5,000 or more.

Capital Project – Major construction, acquisition, or renovation activities which add value to physical assets or significantly increase their useful life.

Capital Project Fund – A fund used to account for financial resources accumulated for the acquisition or construction of major capital facilities.

Chart of Accounts – A chart that assigns a unique number to each type of transaction and to each budgetary unit in the organization.

Debt Service – Payment of interest and repayment of principal on Town Debt.

Department – An organizational unit within the Town which is functionally unique in its delivery of services or activities.

Encumbrance – A financial commitment for services, contracts, or goods which have not, as yet, been delivered or performed.

Enterprise Fund – A fund which accounts for the operations that financed from user charges and whose operations resembles a business.

Expenditure – Expenditures are recorded when liabilities are incurred pursuant to authority given in an appropriation.

Fees – A general term used for any charge levied by the Town associated with providing a service or permitting an activity.

Fiscal Year (FY) – A 12 month period (July 1 – June 30) to which the annual operating budget applies and at the end of which an assessment is made of the Town’s financial condition and performance of its operations.

Fixed Assets – Long lived tangible assets obtained or controlled as a result of past transactions, events or circumstances.

Fund – A fiscal entity with resources and expenses that are segregated for the purpose of accounting for an activity(s) with common objectives.

Fund Balance – The excess of the assets of a fund over its liabilities.

GAAP – Generally accepted accounting principles. A uniform minimum standard used by state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board.

General Fund – A fund that accounts for most of the basic government services such as culture & recreation, economic development, public works, engineering, planning, public safety, information technology, and general administration.

General Obligations Bonds – Bonds issued by a government entity which are backed by its full faith, credit and unlimited taxing authority.

Grants – A contribution or gift in cash or other assets from another government to be used for a specified purpose.

In Lieu of Taxes – A contribution by benefactors of Town services who are tax exempt.

Interest – Compensation for the use of borrowed money, generally expressed as an annual percentage of the principal amount.

Interfund Transfer – The movement of moneys between funds of the same governmental entity.

Intergovernmental Revenue – Revenue received from another government for general purpose or special intent.

Lease – A contract for temporary use of equipment or facilities at a negotiated price.

Levy – The amount of tax, service charges, and assessments imposed by a government.

Liabilities – Probable future sacrifices of economic benefits arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

Local Government Budget and Fiscal Control Act – General Statute of the State of North Carolina governing budgetary and fiscal affairs of local governments.

Local Government Commissioner (LGC) – Division of North Carolina Department of State Treasurer.

Long Term Debt – Debt with a maturity of more than one year after the date of issuance.

Modified Accrual Basis – A method for accounting for the receipt and expenditure of funds whereby revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

Non-operating Expenses – Expenses which are not directly related to the provision of such services as debt service.

Non-operating Revenues – Revenues which are generated from other sources and are not directly related to service activities.

Operating Budget – includes all funds except those accounted for in the capital budget.

Operating Expenses – The cost of contractual services, materials, supplies, and other expenses not related to personnel expenses and capital projects.

Personnel Expenses – Cost of salaries, wages, and fringe benefits such as employer's share of social security contributions, retirement expenses, and health and life insurance payments.

Powell Bill Funds – Revenue from state-shared gasoline tax which is restricted for use on maintenance of local streets and roads.

Revenue – A term used to represent actual or expected income to a specific fund.

Special Assessment – A levy on certain properties to defray part of all of the costs associated with improvements or services which will benefit those properties.

Special Revenue Fund – A fund used to account for the revenues from specific sources which are to be used for legally specified expenditures.

Tax Levy – The product when the tax rate is multiplied by assessed values.

Tax Rate – The amount per \$100 of property valuation that is levied for the support of government services or activities.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Undesignated Fund Balance – The portion of resources, which at year end, exceeded requirements and has not been designated at some future time for a specific project or use. Money in the undesignated fund balance is not in the Budget and therefore has not been appropriated for expenditure. However, those funds are available for use if the need arises.

Water and Wastewater Utility Fund – A fund established to account for water and wastewater operations for services provided to Town residents.