

**Tata & Howard, Inc.**  
**Project Fee Development**

|                                     |               |           |      |        |    |        |            |                  |                              |             |                  |          |         |  |  |
|-------------------------------------|---------------|-----------|------|--------|----|--------|------------|------------------|------------------------------|-------------|------------------|----------|---------|--|--|
| Client:                             | Middlebury    |           |      |        |    |        |            | Job Description: | Phasing and Funding for WWTF |             |                  |          |         |  |  |
| Date:                               | 5/3/2021      |           |      |        |    |        |            | Prepared By:     | BDL                          |             |                  |          |         |  |  |
| <b>Estimated Hours</b>              |               |           |      |        |    |        |            |                  |                              |             |                  |          |         |  |  |
| Task                                | Proj. Officer | Associate | Tech | Sr. PM | PM | Sr. PE | Proj. Eng. | APE              | Eng.                         | Admin Asst. | Engineering Tech | Expenses | Total   |  |  |
| 1. Prepare multiple models          |               |           |      | 12     |    |        |            |                  |                              |             |                  | \$0      | \$2,414 |  |  |
| 2. Prepare a technical memorandum   |               |           |      | 6      |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
| 3. Submit technical memo for review |               |           |      | 2      |    |        |            |                  |                              |             |                  | \$0      | \$1,207 |  |  |
| 4. Issue final technical memo       |               |           |      | 4      |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
| 5. Attend up to two meetings        |               |           |      | 8      |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
|                                     |               |           |      |        |    |        |            |                  |                              |             |                  | \$150    | \$1,759 |  |  |
|                                     |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
|                                     |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
|                                     |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
|                                     |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
| Team Meetings                       |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
| Client Communication Plan           |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
| Technical Review                    | 2             |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$581   |  |  |
| CAD Set Up at Kick Off Meeting      |               |           |      |        |    |        |            |                  |                              |             |                  | \$0      | \$0     |  |  |
| Vision, Plan Updates, Invoicing     |               |           |      | 2      |    |        |            |                  |                              |             |                  | \$0      | \$402   |  |  |
|                                     |               |           |      |        |    |        |            |                  |                              |             |                  |          |         |  |  |
| Total Hours                         | 2             | 0         | 0    | 34     | 0  | 0      | 0          | 0                | 0                            | 0           | 0                | \$150    | \$7,570 |  |  |
| Fee for Task:                       | \$7,585.47    |           |      |        |    |        |            |                  |                              |             |                  |          |         |  |  |