# TOWNOF HOPKINTON - FACILITIES PLANNING PUBLIC FORUM

Presented on November 02, 2023 by Permanent Building Committee & Abacus Architects + Planners

### FACILITY PLANNING PROJECT BACKGROUND

- Hopkinton's municipal facilities don't meet Town's needs
- Many departments (120 +/- employees) need additional space
- Town has underutilized properties that could meet those needs
- Facilities spread out over 10 sites creating inefficiencies
- Some facilities outdated and in need of repair
- Town has goals (affordable housing, open space, business revitalization) that should be considered comprehensively

### WHAT WE HEARD AT THE LAST MEETING

- Town needs more affordable housing
- Recently built housing has put pressure on schools
- Open space needs to be preserved and made accessible
- Downtown needs revitalization with more businesses
- Downtown needs more parking
- Current Town Hall could serve other purposes.
- Town needs a community center and places to meet
- High density housing should be discouraged
- Large capital expenditures are taxing people out of Town

### **ISSUES TO REVIEW TONIGHT**

- Review of municipal needs and proposed programs
- Opportunities to re-utilize four Town owned properties to meet municipalities needs
- Options for public / private redevelopment partnerships
- Options for housing development, public or private
- Options for open space preservation and utilization
- Evaluation of options presented based on input
- Additional input on facilities planning and priorities

### **PROGRAMMING NEEDS MATRIX**

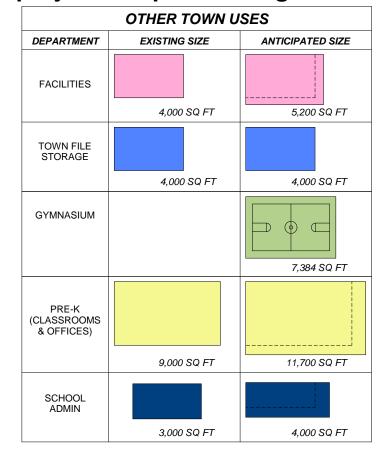
Municipal personnel were interviewed, current facilities evaluated, and anticipated space needs and personnel projected for planning purposes

XXX Placeholder (	(30% more than exi	sting)	* Select Board meeting space	
DEPARTMENT	EXISTING SIZE - Net SF	ANTICIPATED SIZE - Net SF	ANTICIPATED SIZE - Gross SF	ANTICIPATED PARKING
ANIMAL CONTROL	100	130	169	
BOARD OF HEALTH	585	1,095	1,424	7
FACILITIES	4,000	5,200	6,760	
FINANCE	1,900	1,355	1,762	10
HUMAN RESOURCES	305	1,065	1,385	7
INFORMATION TECHNOLOGY (IT)	1,100	840	1,092	6
LAND USE & PERMITTING	2,100	2,546	3,310	25
MEETING ROOMS	885	2,380	3,094	51
PARKS & RECREATION	705	3,075	3,998	13
PRE-K (CLASSROOMS & OFFICES)	9,000	11,700	15,210	56
* LARGE MEETING ROOM		2,500		
TOWN CLERK	590	1,220	1,586	6
TOWN DEPARTMENT FILE STORAGE	4,000	4,000	5,200	
TOWN MANAGER	875	1,187	1,543	8
YOUTH & FAMILY RESOURCES	525	2,376	3,089	14
TOTAL	26,670	38,169	49,620	203

### **PROGRAMMING SQUARE FOOTAGES**

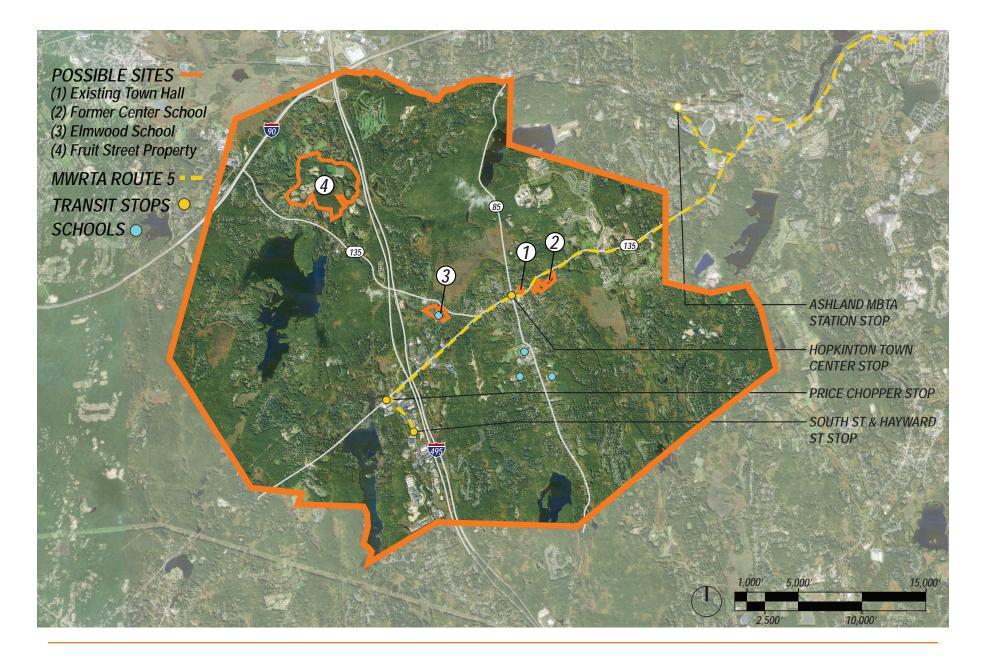
Most departments have too little space to meet current and anticipated needs - including storage. Current and projected square footages shown.

TOWN HALL USES				
DEPARTMENT	EXISTING SIZE	ANTICIPATED SIZE		
BOARD OF HEALTH	585 SQ FT	1,095 SQ FT		
FINANCES	1,900 SQ FT	1,355 SQ FT		
HUMAN RESOURCES	305 SQ FT	1,065 SQ FT		
LAND USE & PERMITTING	2,100 SQ FT	2,546 SQ FT		
PARKS & RECREATION	705 SQ FT	3,075 SQ FT		
TOWN CLERK	590 SQ FT	1,220 SQ FT		
TOWN MANAGER	875 SQ FT	1,187 SQ FT		
YOUTH SERVICES & RESOURCES	525 SQ FT	2,376 SQ FT		
ANIMAL CONTROL	100 SQ FT	130 SQ FT		
INFORMATION TECHNOLOGY	1,100 SQ FT	840 SQ FT		
MEETING ROOMS	885 SQ FT	2,380 SQ FT		
LARGE MEETING ROOM		2,500 SQ FT		
CIRCULATION, SERVICE SPACES	(30% FO TOTAL ANTICIPATED)	5,180 SQ FT		



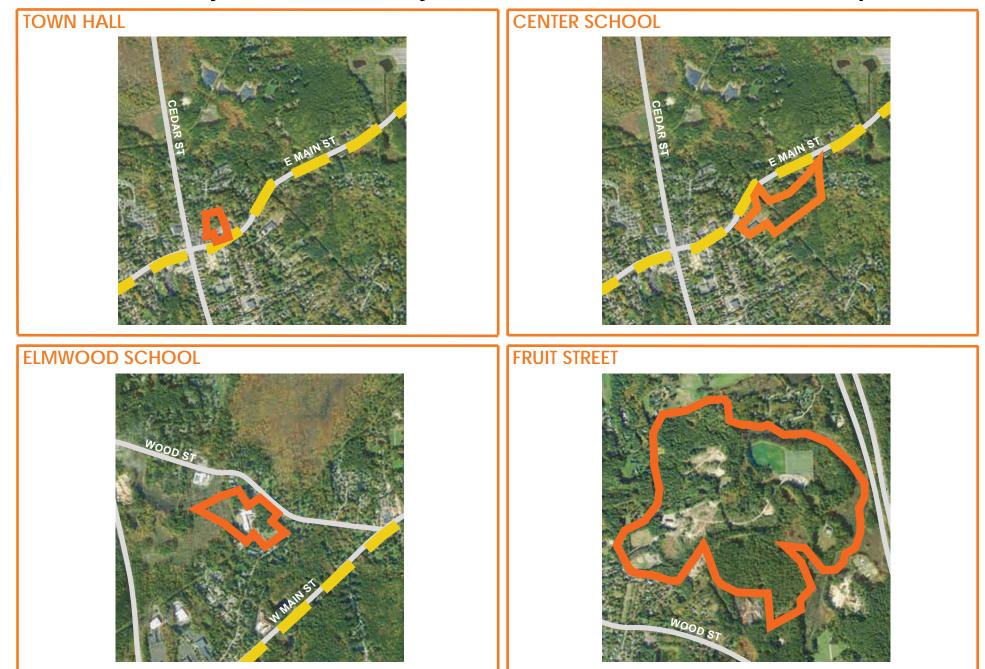
#### **POTENTIAL SITES TO ADDRESS NEEDS**

The study focused on 4 sites with the most potential to meet town needs.

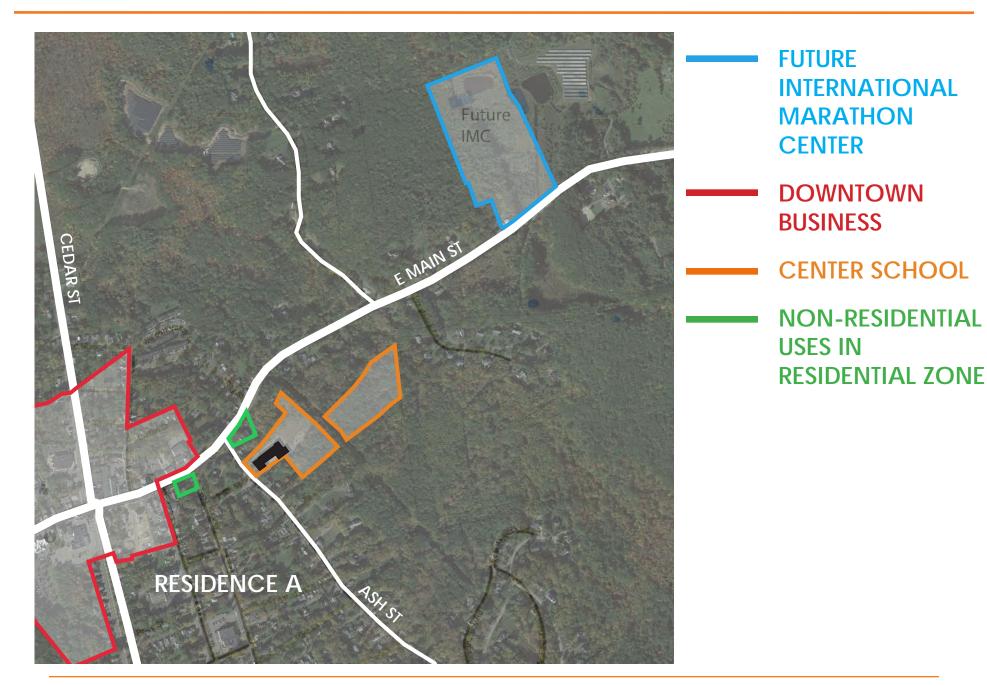


#### **POTENTIAL SITES TO ADDRESS NEEDS**

The sites vary in size. Here they are shown at the same scale for comparison



#### DOWNTOWN REVITALIZATION DISTRICT (RE-ZONING REQUIRED)



#### MATCH NEEDS WITH SITES WHERE THEY COULD BE MET

- Five (5) scenarios were developed to show different ways each site may be used in a comprehensive manner to meet identified town needs.
- All are based on locating needs of Town Hall services first then evaluating how remaining sites could be used to meet other Town needs and Town goals.
- Preliminary analysis of zoning and financial considerations of the scenarios is at the end.
- A Town staff split between existing Town Hall & Center School
- B All town staff at expanded Town Hall
- C Move all Town services to Center School
- D Move all Town services to Elmwood School
- E Move Town services to Elmwood except Town Hall remains a Community Center / meeting space

#### LEGENDS

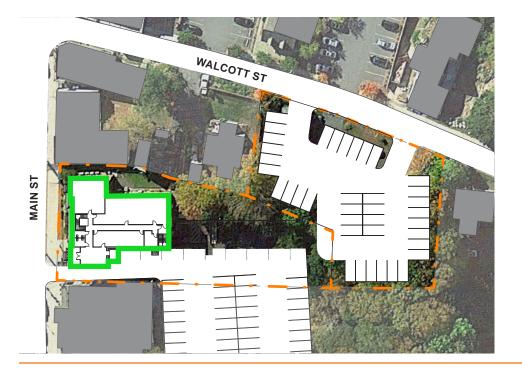
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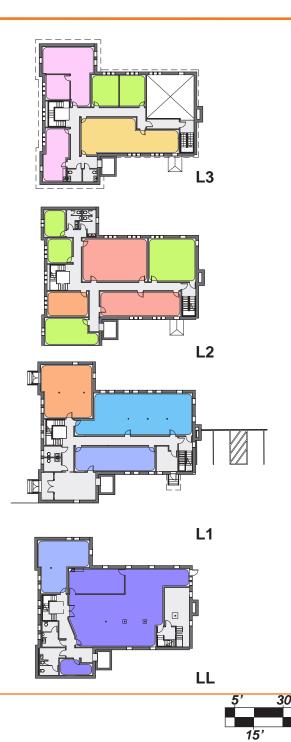
#### TOWN USES

- SELL FOR REDEVELOPMENT THROUGH RFP PROCESS
  - SELL FOR HOUSING THROUGH RFP PROCESS
- PUBLIC OPEN SPACE NATURAL OR PLAYING FIELDS
  - BOARD OF HEALTH **FINANCES** HUMAN RESOURCES LAND USE & PERMITTING PARKS & REC **TOWN CLERK** TOWN MANAGER YOUTH & FAMILY SERVICES ANIMAL CONTROL INFORMATION TECH MEETING ROOMS FACILITIES PUBLIC WORKS TOWN FILE STORAGE GYMNASIUM PRE-K SCHOOL ADMIN

#### TOWN HALL - MUNICIPAL USES ALT. 1

- ALL TOWN HALL USES EXCEPT YOUTH & FAMILY SERVICES AND PARKS & REC.
- ADD PARKING LOT AT WALCOTT STREET SITE
- LIMITED STORAGE

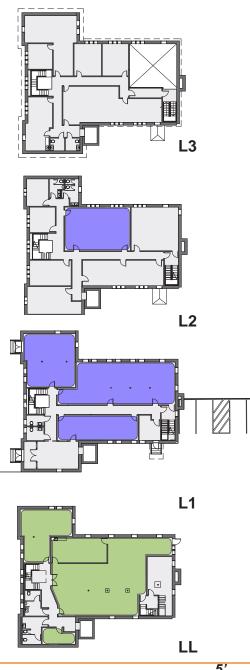




#### TOWN HALL - MUNICIPAL USES ALT. 2

- YOUTH & FAMILY SERVICES AND PARKS AND REC.
- RENTAL / EXPANSION SPACE
- ADD PARKING LOT AT WALCOTT STREET





5' 30' 15' 50'

#### **TOWN HALL - OTHER USES ALT. 3**

- MOVE SCHOOL ADMIN. INTO TOWN HALL OR -
- SELL TOWN HALL FOR REDEVELOPMENT OR -
- RENOVATE AS HOUSING HOPKINTON HOUSING AUTH
- ADD PARKING LOT AT WALCOTT





#### EXPANDED TOWN HALL - MUNICIPAL USES ALT. 4

- ALL TOWN FACILITIES IN EXPANDED TOWN HALL BUILDING
- ADD PARKING LOT AT WALCOTT STREET





30'

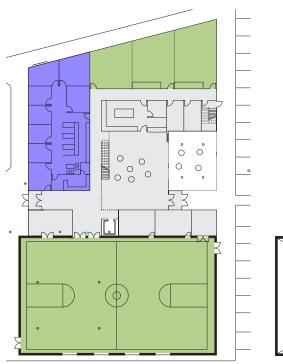
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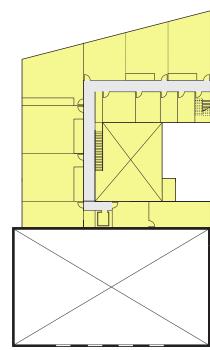
15'

#### **CENTER SCHOOL** - TOWN & COMMERCIAL USES ALT. 1

- RFP FOR 1928 BUILDING
- YOUTH & FAMILY SERVICES, PARKS & REC. AND PRE-K IN **NEW BUILDING**
- RETAIN SOME LAND FOR MUNI **PARKING & OPEN SPACE**
- RFP HOUSING DEVELOPMENT

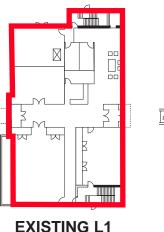






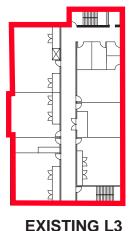
**REQUIRES RE-ZONING** 

NEW L1



**EXISTING L2** 

NEW L2

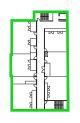




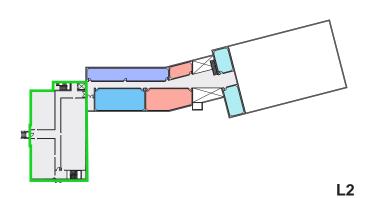
#### **CENTER SCHOOL -** TOWN USES ALT. 2

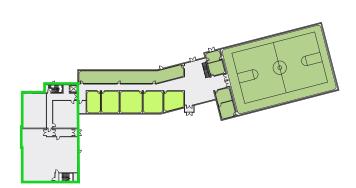
- ALL TOWN SERVICES + PRE-K
- OPEN SPACE, PLAYING FIELDS & MUNI PARKING
- RETAIN SOME LAND FOR MUNI
  PARKING & OPEN SPACE











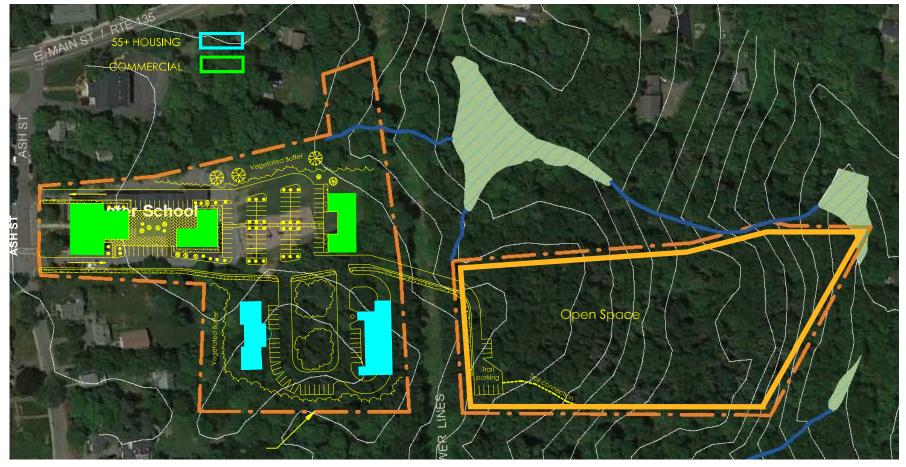


15'

50

#### **CENTER SCHOOL -** COMMERCIAL USES ALT. 3

- RE-UTILIZE 1928 BLDG DEMO REMAINING & NEW CONSTRUCTION
- RE-ZONE AND SELL FOR HOUSING DEVELOPMENT
- RETAIN SOME LAND FOR MUNI PARKING & OPEN SPACE

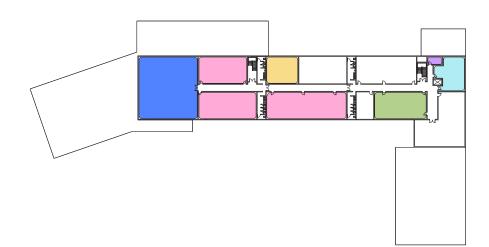




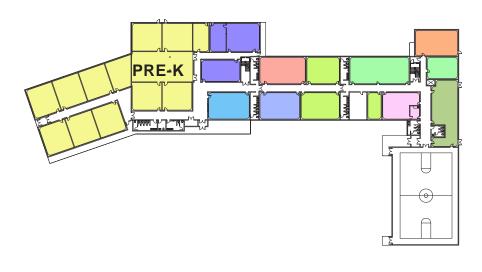
**REQUIRES RE-ZONING** 

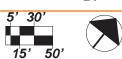
#### ELMWOOD SCHOOL - ADAPTIVE REUSE ALT. 1

- MUNICIPAL CENTER FOR ALL TOWN FACILITIES
- INTEGRATED PRE-K
- FACILITIES DEPT. BUILDING & LONG TERM TOWN STORAGE









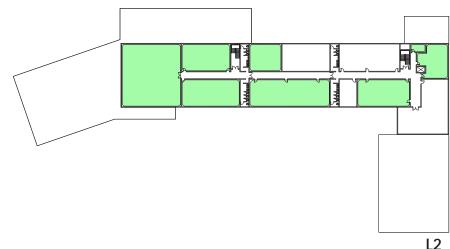
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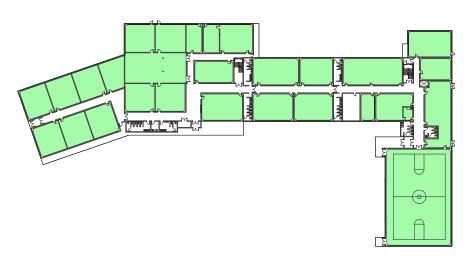
L2

#### ELMWOOD SCHOOL - ADAPTIVE REUSE ALT. 2

- 1. REMAINS A SCHOOL OR -
- 2. REMAINS FOR VARIOUS TOWN USES - OR -
- 3. DEMO SCHOOL AND SAVE LAND FOR FUTURE USE
- 4. RE-ZONE AND SELL FOR HOUSING





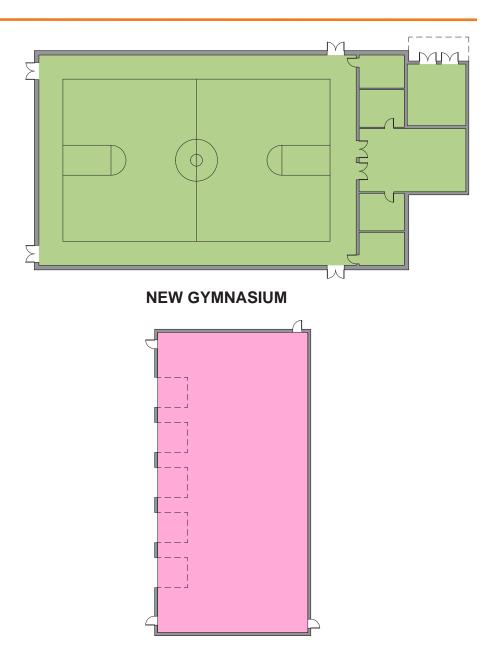




L1

#### FRUIT STREET - NEW BUILDINGS ALT. 1

- NEW GYMNASIUM
- FACILITIES DEPT. BUILDING & LONG TERM TOWN STORAGE
- NEW AFFORDABLE HOUSING (AS CURRENTLY PLANNED)



**NEW STORAGE BLDG** 

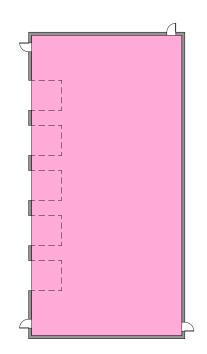




#### FRUIT STREET - NEW BUILDING ALT. 2

- FACILITIES DEPT. BUILDING & LONG TERM TOWN STORAGE
- NEW AFFORDABLE HOUSING (AS CURRENTLY PLANNED)





NEW STORAGE BLDG



#### FRUIT STREET - ALT. 3

- NO NEW TOWN SERVICES
- NEW AFFORDABLE HOUSING (AS CURRENTLY PLANNED)



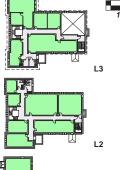


#### **OPTION A -** TOWN HALL SERVICES SPLIT BETWEEN TOWN HALL & CENTER SCHOOL



- ALL TOWN FACILITIES EXCEPT YOUTH & FAMILY SERVICES AND PARKS & REC.
- ADD PARKING LOT AT WALCOTT STREET

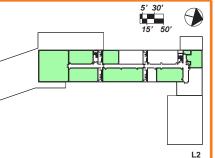


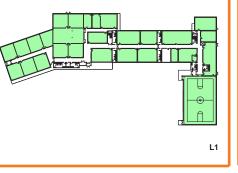


#### **ELMWOOD SCHOOL**

- 1. REMAINS A SCHOOL OR -
- 2. REMAINS FOR VARIOUS TOWN USES - OR -
- 3. DEMO SCHOOL AND SAVE LAND FOR FUTURE USE
- 4. RE-ZONE AND SELL FOR HOUSING











EXISTING L2

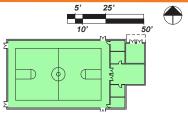
#### FRUIT STREET

- NEW GYMNASIUM
- FACILITIES DEPT. BUILDING &

#### LONG TERM TOWN STORAGE

NEW AFFORDABLE HOUSING
 (AS CURRENTLY PLANNED)

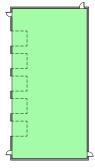




EXISTING L3

NEW GYMNASIUM

EXISTING L1



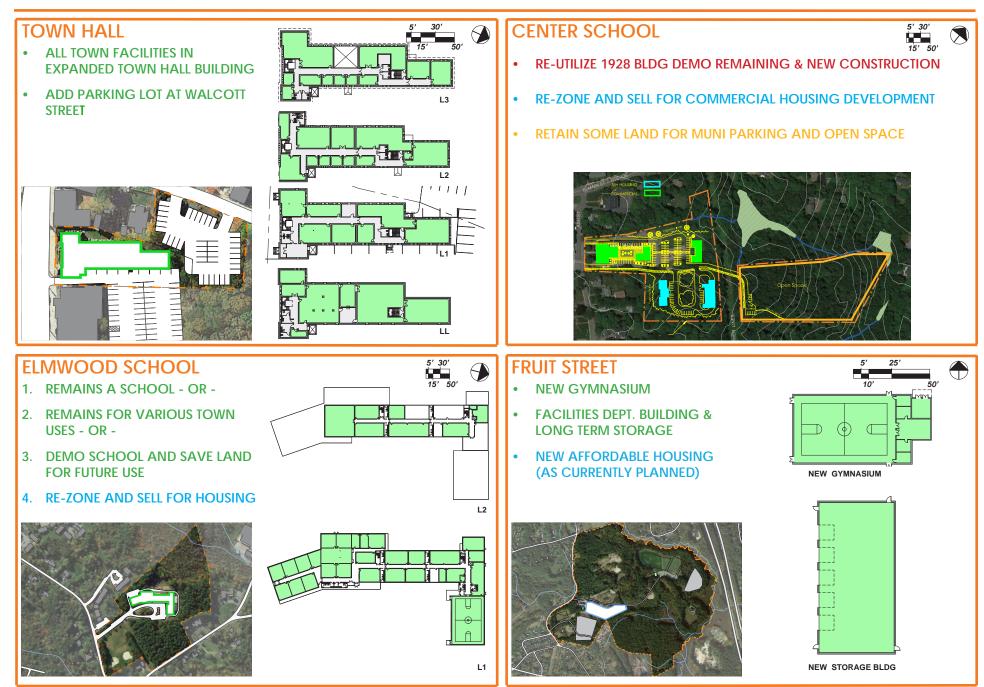
NEW STORAGE BLDG

#### **OPTION A -** TOWN HALL SERVICES SPLIT BETWEEN TOWN HALL & CENTER SCHOOL

#### (+) Downtown Community Center

- (-) No new space gained by departments. Improvements through space re-arrangement
- (-) Town Hall departments split between sites
- (-) Difficult to operate and house town services during construction
- (-) No allowance for future growth of departments in Town Hall
- (-) Parking constraints at Town Hall
- (-) Limited potential for enhancing downtown revitalization
- (-) Potential for high density housing at Elmwood (MBTA zoning)
- (-) High capital cost to taxpayers (Town Hall renovation, new facilities at Center School and Fruit Street

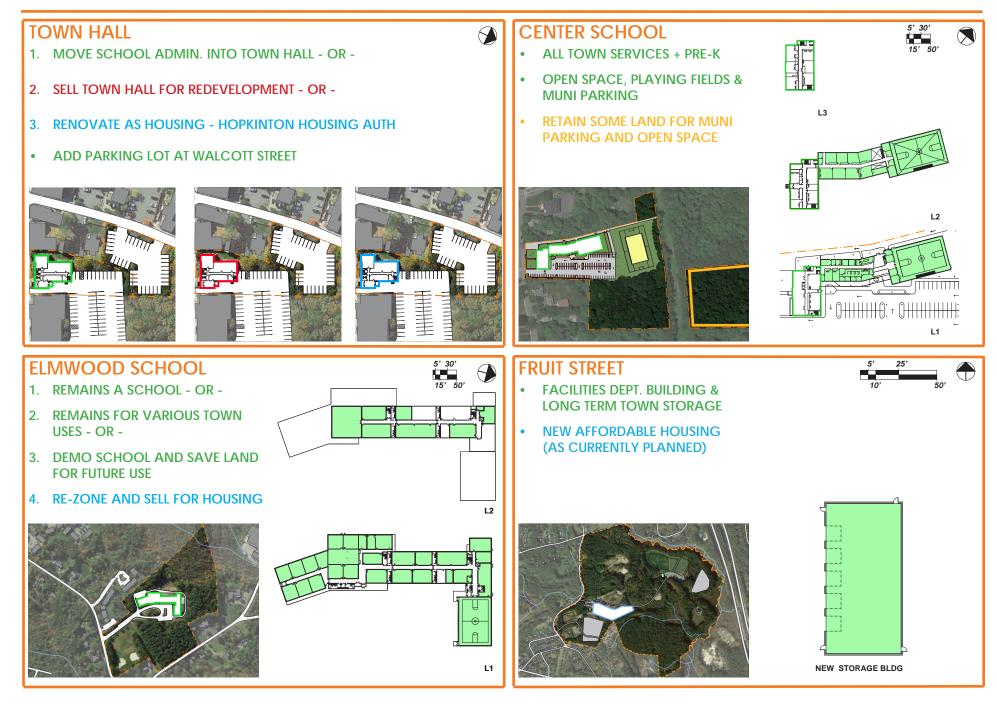
#### **OPTION B -** ALL TOWN SERVICES IN EXPANDED TOWN HALL



#### **OPTION B -** ALL TOWN SERVICES IN EXPANDED TOWN HALL

- (+) Town Hall departments are together
- (+) Downtown Community Center
- (+) Opportunity to enhance Downtown revitalization (Center School) and increase tax revenue
- (-) Difficult to operate and house town services during construction
- (-) Town Hall spaces meets current needs but no allowance for future growth for departments
- (-) Parking constraints at Town Hall
- (-) Potential for high density housing at Elmwood (MBTA zoning)
- (-) High capital cost to taxpayers (Town Hall renovation, new facilities at Center School and Fruit Street

#### **OPTION C -** NEW MUNICIPAL BUILDING FOR ALL SERVICES AT CENTER SCHOOL



**OPTION C -** NEW MUNICIPAL BUILDING FOR ALL SERVICES AT CENTER SCHOOL

- (+) Town Hall departments are together
- (+) Sufficient Parking
- (+) Downtown Community Center
- (+) Potential cost savings if School Department moves to existing Town Hall (eliminate lease)
- (-) Very limited potential for enhancing downtown revitalization if Town Hall sold
- (-) Potential for high density housing at Elmwood (MBTA zoning)
- (-) Highest capital cost to taxpayers (New municipal buildings at Center School and Fruit Street)

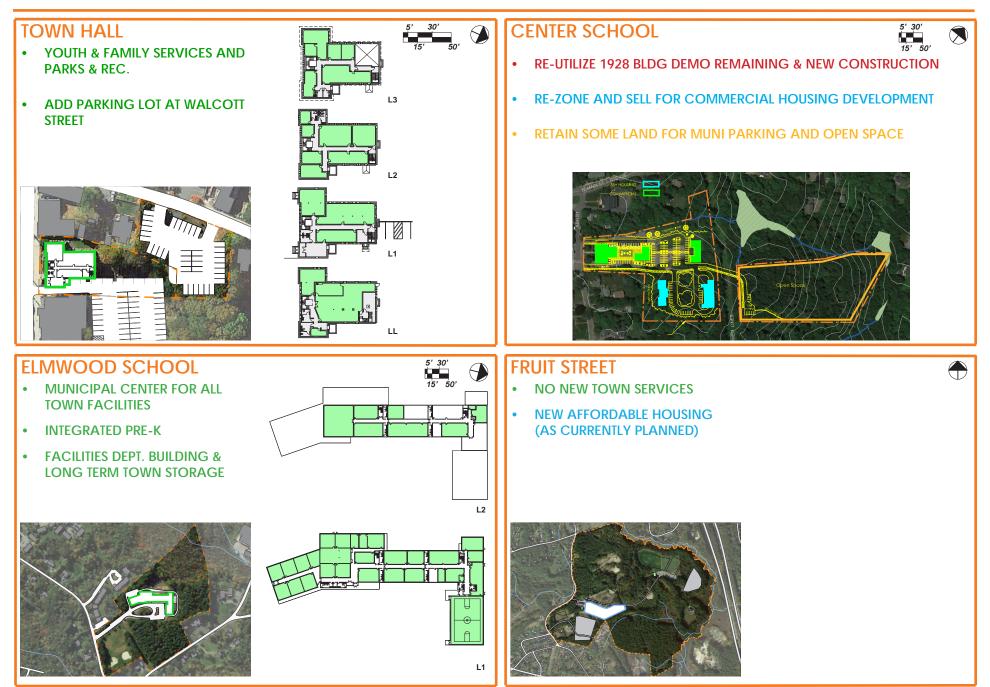
#### **OPTION D -** RELOCATE TOWN HALL SERVICES TO ELMWOOD SCHOOL



#### **OPTION D -** RELOCATE TOWN HALL SERVICES TO ELMWOOD SCHOOL

- (+) Town Hall departments are together
- (+) Sufficient Parking
- (+) Adequate space for future expansion of town departments
- (+) Opportunity to enhance Downtown revitalization (Center School) and increase tax revenue
- (+) Avoids high density housing at Elmwood (MBTA zoning)
- (+) Opportunity to use Elmwood School as Town Hall / Community Center / Parks & Rec gymnasium with moderate expenditures until debt from other capital projects is reduced
- (+) Potential for cost savings if School Department moves to existing Town Hall
- (-) Community Center not in downtown area

#### **OPTION E -** RELOCATE TOWN HALL SERVICES TO ELMWOOD SCHOOL



#### **OPTION E -** RELOCATE TOWN HALL SERVICES TO ELMWOOD SCHOOL

- (+) Town Hall departments are together
- (+) Sufficient Parking
- (+) Adequate space for future expansion of town departments
- (+) Opportunity to enhance Downtown revitalization (Center School) and increase tax revenue
- (+) Avoids high density housing at Elmwood (MBTA zoning)
- (+) Opportunity to use Elmwood School as Town Hall / Community Center / Parks & Rec gymnasium with moderate expenditures until debt from other capital projects is reduced
- (+) Community center in Downtown, re-use existing Town Hall

### **OPTIONS SUMMARY**

#### **OPTION A** - Town services split between Town Hall and Center School

- No room for future expansion of Town departments
- Departments split between sites
- Same parking issues at Town Hall
- Difficult to operate and house staff during construction

#### **OPTION B** - Expanded Town Hall for all departments

- No room for future expansion of Town departments
- Exasperates parking issues at Town Hall
- Difficult to operate and house staff during construction
- Ability to affect downtown revitalization

### **OPTIONS SUMMARY**

#### **OPTION C** - All town departments at Center School

- Many benefits related to Town staff needs
- Expensive
- No ability to affect downtown revitalization

#### **OPTIONS D & E** - All town departments at Elmwood School

- Many benefits related to Town staff needs
- Expensive (but options to phase spending)
- Ability to affect downtown revitalization

# ZONING

#### Elmwood School Site – 19 acres

- Zoned Agricultural/Residence A (single family residential)
- No change needed for municipal uses
- Potential MBTA zoning site (15 units per acre by right)

### **Existing Town Hall Property**

- Zoned Downtown Business
- Multi-family currently allowed by Special Permit

#### **Center School is zoned Residence A**

Change needed to enact Town's Vision on downtown revitalization

### WHAT COULD RE-ZONING LOOK LIKE?



### **INSPIRATION**

Town Center Vision Statement Presented by the Town of Hopkinton Visioning Group for Adoption by the Hopkinton Board of Selectmen January 20, 2015

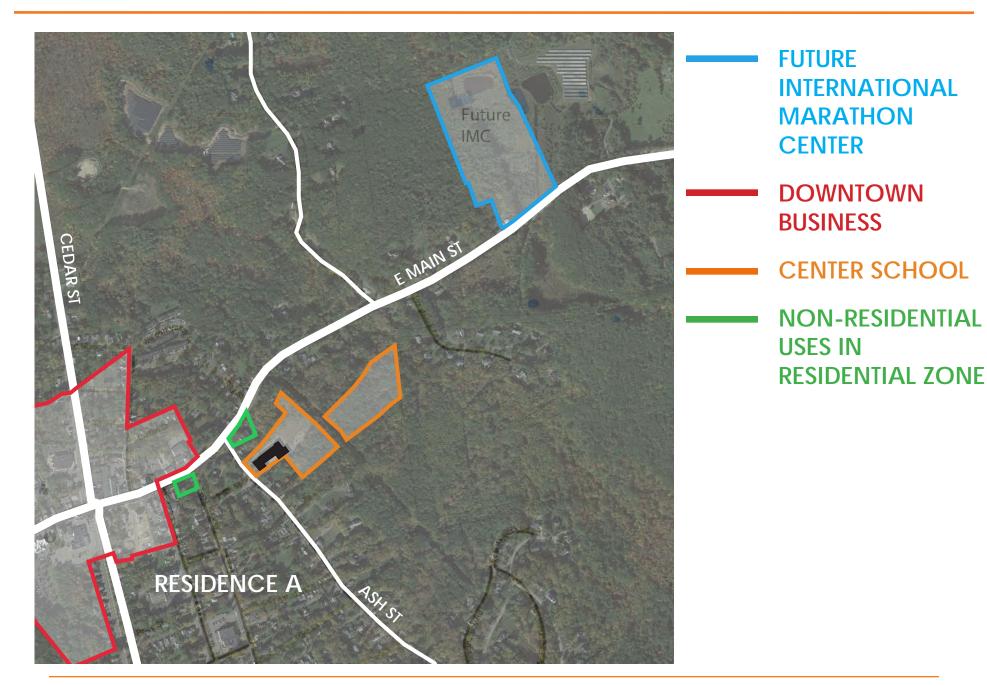
- "In 2025, Hopkinton's Town Center is a vibrant part of the town's identity where civic events, including the Boston Marathon are celebrated. It is a hub of community and commercial activity, with shops, restaurants and an attractive streetscape. It is pedestrian friendly with new development that respects the character and heritage of the town."
- "In 2025, Hopkinton continues to be a community that values art, cultural and community based institutions with an array of venues offering citizen centered activities and gathering spaces for cultural and artistic activities as well as other local and regional events."

### **INSPIRATION** Town Center Plan / Vision Statement Goals

- Encourage public/private partnerships that revitalize and invigorate the downtown, creating a more vibrant and walkable center with an exciting mix of stores, offices, services, and restaurants.
- Provide more downtown parking.
- Facilitate and encourage historic preservation.



#### DOWNTOWN REVITALIZATION DISTRICT (RE-ZONING REQUIRED)



### **NEW ZONING DISTRICT**



#### Location:

- Front portion of Center School (+/- 6 acres)
- Rear portion (+/-5 acres) to be held as open space
- Potential to add 1 Ash & 2 Hayden Rowe to this district

### **Emphasis On:**

- Historic Preservation
- Small Business Spaces
- Arts Related Uses
- Architectural Design Standards
- Age restricted Housing



photo source: Hopkinton Independant

# POTENTIAL USES

### **BY RIGHT:**

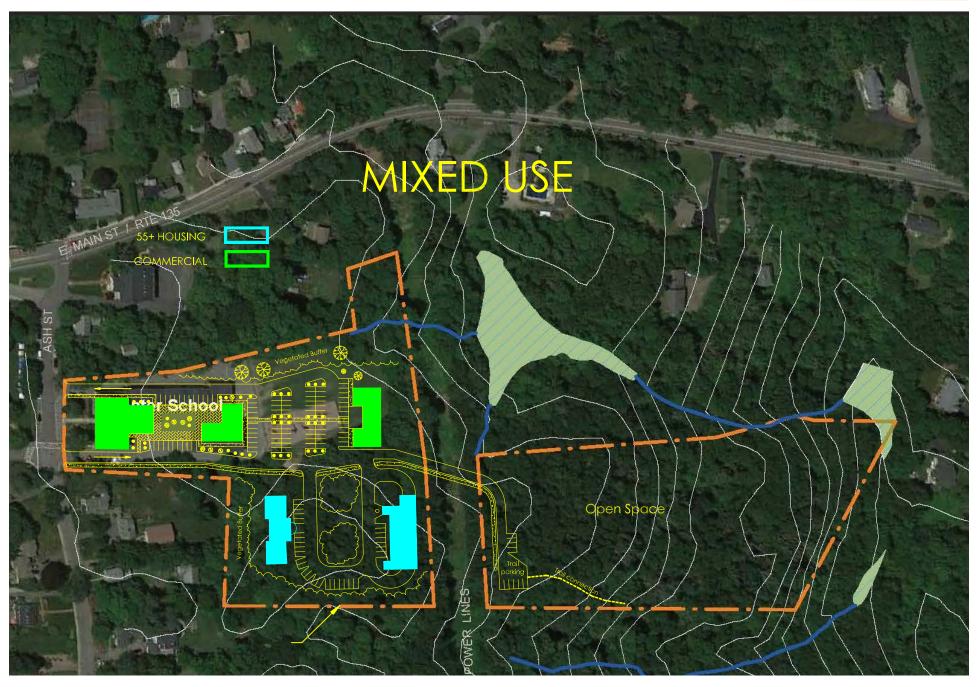
- Arts Gallery/Gift Store
- Arts Space/Workshop ullet
- **Clothing Boutique** ۲
- Coffee Shop ullet
- Restaurants
- Jewelry Shop
- **Specialty Foods** ullet
- Vitamin/Health Shop ۲
- Wine Shop  ${}^{\bullet}$
- Bakery
- Day Spa ullet
- Hairstylist
- Yoga
- **Flower Shop** ullet
- Office Space (similar to 85 Main) ۲
- Daycare/ Early Childhood Education

### **BY SPECIAL PERMIT**

- Boutique Hotel
- Multi-Family Senior Residential (55+)



### **CENTER SCHOOL**



# FINANCIAL CONSIDERATIONS

#### Moving town hall functions to Elmwood will have a cost

- Ability to move in with limited renovations, system upgrades and cosmetic updates while the Town pays down other debt
- Major renovations could be planned in the long term budget

### **Property Tax Impact**

- Development of Center School and existing Town Hall will generate tax revenue where no taxes are paid currently by municipal uses
- Age restricted housing will limit impact to town services (schools)
- Use of Elmwood for new Town Hall has no negative tax impact
- Consider local tax credits for improvements/maintenance of historic buildings to encourage upkeep and limit how many we need to demolish as they age

#### **Income Generation to Offset Costs**

- Sale of Center School and existing Town Hall will provide a one-time cash inflow to general fund that may be directed to upgrading Elmwood
- Elmwood's 19 acres is large enough to subdivide and sell for some MBTA zoned housing. High \$\$ value to developer's but larger impact on town services (schools)

### **QUESTIONS AND COMMENTS?**