

**AGENDA
OURAY CITY COUNCIL**

**MONDAY, July 20, 2020
Regular Meeting – 1pm**

COUNCIL WILL MEET IN PERSON at the Massard Auditorium Ouray Community Center

VIRTUAL MEETING FOR PUBLIC

Join Zoom Meeting
<https://zoom.us/j/94796520829>

Meeting ID: 947 9652 0829
Password: 760535

Phone: +1 669 900 6833 +1 253 215 8782

Regular Meeting – 1pm

- Electronic copies of the Council Packet are available on the City website at www.cityofouray.com. A hard copy of the Packet is also available at the Administrative Office for interested citizens.
- Action may be taken on any agenda item
- Notice is hereby given that a majority or quorum of the Planning Commission, Community Development Committee, Beautification Committee, and/or Parks and Recreation Committee may be present at the above noticed City Council meeting to discuss any or all of the matters on the agenda below for Council consideration

1. CALL TO ORDER
2. ROLL CALL
3. PLEDGE OF ALLEGIANCE
4. CEREMONIAL/INFORMATIONAL – Update on the Ouray Via Ferrata
5. CITIZENS’ COMMUNICATION
6. CITY COUNCIL REPORTS/INFORMATION - Glenn Boyd, Ethan Funk, Peggy Lindsey, John Wood, and Greg Nelson Page 5
7. DEPARTMENT REPORTS
 - a. Acting City Administrator - Finance and Administration Director Page 9
 - b. Community Development Coordinator Page 85
8. CONSENT AGENDA - None
9. ACTION ITEMS Page 87
 - a. Reconsideration of Application for a Special Noise Permit – Goldbelt Restaurant Page 90
 - b. Permanent Encroachment Application for 212 & 220 9th Street Page 92
 - c. Ice Park Operations Manual Page 98
 - d. Appoint Tourism Advisory Council Page 126
 - e. Release of Subdivision Improvements Agreement with J&E Investment Corporation Page 186
 - f. Define Outdoor Areas Within the City to Designate as Mandatory Mask Zones
10. DISCUSSION - Future Agenda Items
11. ADJOURNMENT

P.O. Box 468
320 Sixth Avenue
Ouray, Colorado 81427



970.325.7211
Fax 970.325.7212
www.cityofouray.com

ACTION ITEMS (July 20, 2020):

Reconsideration of Application for a Special Noise Permit – Goldbelt Restaurant

Action Requested – *Will City Council reconsider the Special Noise Permit issued by Council on June 15th?*

Background – Council approved the permit on June 15th. Since then, the owners of the Goldbelt have requested that Council reconsider that permit and to allow amplified music without the 50 feet clause (requiring that the sound not be heard greater than 50 feet from the property line. There have been several complaints to Council and the police department regarding the amplified music.

Recommendation – Council Decision

Permanent Encroachment Application Proposal for 212 and 220 9th Street

Action Requested – *Will City Council approve the proposal from Mr. and Mrs. Risch?*

Background – See staff report

Recommendation – Council Decision

Ice Park Operations Manual

Action Requested – *Will City Council approve the Ice Park Operations Manual presented by Ouray Ice Park Inc.?*

Background – OIPI has developed an Operations Manual for the Ouray Ice Park. They are seeking City Council approval.

Recommendation – Council decision

Appoint Tourism Advisory Committee (TAC)

Action Requested – *Who will City Council appoint to the new TAC?*

Background – City Council chose to form the TAC to advise Council on the use of Tourism Fund monies, within the guidelines approved by voters in the 2018 election modifying the method of calculating the Lodging Occupancy Tax and the use of those revenues. There are a total of 11 applicants for the 7 various seats Council outlined.

Recommendation – Council decision

Release of Subdivision Improvements Agreement (SIA) with J & E Investment Corporation

Action Requested – *Who will City Council approve the release of a Subdivision Improvements Agreement with J & E Investment Corporation?*

Background – Attorney Michael Hockersmith, a representative of the Seller of the property in question, contacted the City with this request. Attached here a copy of a recorded Subdivision Improvements Agreement, recorded January 20, 1999. The Buyer has requested confirmation that the developer has complied with the terms and conditions of this SIA and would prefer to have a written release from the City that could be recorded. The completion bond was released by the City twenty years ago. This transaction is scheduled to close on July 21, 2020.

Recommendation – Staff recommends approval

Define Outdoor Areas Within the City to Designate as Mandatory Mask Zones

Action Requested – *City Council would like to define these outdoor areas.*

Background – In the Joint Policy Group meeting (Ouray City Council, Ouray County Board of Commissioners, and Ridgway Town Council) held on July 16, 2020 regarding COVID-19 Pandemic response, City Council decided to define outdoor areas within the City to designate as additional mandatory mask zones. These zones will be used for a modifications to the Ouray County Public Health Order requiring that masks be worn in certain areas.

Recommendation – Council decision

City of Ouray CEDC Meeting

June 11, 2020 8:30am

Zoom Platform

Call to Order: Acting Chair Steven Gurzenski at 8:30am

Present: Steven Gurzenski
Heather Smith
Aja Tibbs
Tracis Cossitt
Susie Greco-Perry
Lou Hart

Absent: John Wood

Others Present:

Motion to approve meeting minutes from May 14, 2020 meeting
Seconded and passed unanimously

Old Business:

- Colorado Main Street Affiliate - Steve reported that application is complete, has been approved by City; awaiting final signatures on City's letter of support to submit the application

New Business:

- Open committee positions - Committee Chair position is still open; current committee expressing need to add additional members; discussion as to City's current public notice for seeking applicants; suggestion to advertise in the paper and on social media to generate interested applicants; Aja will investigate current status of pursuit and discover code governing the number of voting members

Motion appoint Steve Gurzenski as Committee Chair, unanimous consent

Motion to appoint Susie Greco-Perry as Vice-Chair, unanimous consent

- Budget item - previous action to allocate \$250 for production of posters related to City's Covid recovery efforts; deemed no longer qualifies as a need

Motion to retract the \$250 allocation, unanimous consent

- CEDC support of City-related grants - previous commitment of support for City's application of FEMA grant has proven to be more difficult and undirected than expected; more specific direction and structure is needed by CEDC in order to assist; Steve will communicate further with the City as to how CEDC can play a supportive role that is directed by a City staff/official
- 2020 Census - Current status of response from City of Ouray residents at 13.2%; Aja is participating in Census meeting updates as to their plans for stimulating participation; suggestions for stimulating participation include: getting information out through school distribution list; presence at live city events, a community party, contact of civic organizations to ask for promotion to members, request to businesses to support employee participation even at the workplace; Susie and Lou will work with Aja in distributing more marketing materials throughout the city
- Google My Business Project - upcoming workshops to assist businesses with Google footprint on June 17 and June 18 at 10:00AM and live Q & A on June 22 at 10:00AM, notice and opportunity to sign up online will be posted to city page
- Construction of a City Business Inventory - determination that the Inventory is a needed resource that would be useful to CEDC in various ways; discussion of what sources could be tapped to lend in compiling the inventory

Motion to assign Lou the task of initiating the inventory as a Google doc that would allow CEDC committee members to contribute as an ongoing document, unanimous consent

- Next CEDC meeting Thursday July 9, 2020 will be an in-person meeting at an outside location TBD

Meeting Adjourned: 9:44AM

CALL TO ORDER

Chairman Skoloda called the meeting to order at 4:00 p.m.

ROLL CALL

Planning Commissioners present for roll call were Chairman Jeff Skoloda, Vice Chair Tamara Gulde, Commissioner J. Gary Dunn, and Commissioner Josh Smith and Commissioner Ryan Hein.

Present on behalf of the City of Ouray staff were Community Development Coordinator Aja Tibbs and Deputy Clerk/Treasurer Beverly Martensen.

CITIZENS COMMUNICATIONS

None

PUBLIC HEARING

a) **636 Main Street Variance Application**

Name of Applicant: Ouray Ventures, LLC (Dr. Isabela & Willem Geyer)

Legal Description: Lot 3 of the Phaeffle Subdivision & Lot 2 of the Brenner Subdivision

Address: 636 Main Street

Lot or Site Size: 2,670 SF

Detailed Summary of Development Application(s): Request to allow a 6' 10" height variance above the maximum 35' height requirement within the C-1 Zone District. Variance will allow a rear building addition to extend the existing third story floor.

Chairman Skoloda opened the hearing for public comment. Hearing none he closed the hearing for public comment.

The Planning Commission discussed the application.

Commissioner Hein moved and Commissioner Smith seconded the motion to approve the 636 Main Street Variance Application. A roll call vote was taken and the motion passed 4-1 with Commissioner Dunn dissenting.

b) **Hot Springs Subdivision Lot Split Application**

Name of Applicant: John Nixon

Legal Description: Parcel 3 of the Hot Springs Subdivision

Address: TBD Oak Street

Lot or Site Size: .43 acres

Detailed Summary of Development Application(s): Lot split application for parcel 3 of the Hot Springs Subdivision.

Chairman Skoloda opened the hearing for public comment. Hearing none, he closed the hearing to public comment.

The Planning Commission discussed the lot split application.

Commissioner Hein moved, and Commissioner Smith seconded the motion to approve the Hot Springs Subdivision Lot Split Application. A roll call vote was taken and the motion passed 4-1 with Chairman Skoloda dissenting.

DISCUSSION ITEMS

1) The Planning Commission discussed whether there should be two meetings per month. The commissioners agreed they would prefer to schedule special meetings when needed.

2) The Planning Commission discussed having more involvement in the setting of meeting agendas. Aja Tibbs invited the commissioners to send agenda items to her at least a week in advance.

ADJOURNMENT

At 4:55 p.m. Vice Chair Gulde moved and Commissioner Dunn seconded the motion to adjourn. A vote was taken and the motion passed unanimously.

320 6th Avenue
PO Box 468
Ouray, Colorado 81427



970.325.7211
Fax 970.325.7212
www.cityofouray.com

The Outdoor Recreation Capital of Colorado

Acting City Administrator and Director of Finance and Administration
Report for 7/20/2020 Council Meeting
Last 2 Weeks

- **COVID-19 Pandemic Emergency** – I have sent you updates throughout the weeks.
 - The Hot Springs Pool has added another 2 hour swimming/soaking session for a total of 4 session per day. We are still limited to 50 patrons at a time in the facility by Governor’s orders. The variance request submitted to the State by the Ouray County Public Health Director has still had no response from the State.
 - Box Cañon Falls is still very busy.

- **Tourism**
 - **Visitor Center** – The Visitor Center is now open 7 days per week and is still staffed by volunteers. Thanks again to Markus Van Meter for heading this up.
 - **Cooperative Marketing for Tourism** – The City of Ouray has been successfully collaborating with regional entities on continuity of messaging and encouraging regional travel with the following: Town of Ridgway, Ouray County, City of Montrose, and Montrose County. This group meets bi-weekly and may expand to additional entities in the region.
 - **The City** – As I’m sure you all have seen, the City has been full of tourists. Anecdotal information is that individual retail spending is up in 2020 in the City.

- **Staffing** – In addition to our ongoing situation of being understaffed, our Building Inspector and a Box Cañon Customer Service Representative have tendered their resignations. We are working to fill these positions as soon as possible.

- **Worker Comp Audit** – CIRSA recently did an audit on our Worker Comp payments to CIRSA vs. actual usage in 2019. We received a refund in the amount of \$9,286.

- **Hot Springs Pool Website** – due to the dedicated work of several, including Kay Briggs, Rick Noll, and Barb Wade (contractor), the website is back up and active.

- **Administrator Hire** – Markus Van Meter revamped the brochure used to advertise and attract applicants for the position. It is attached here. Mr. Van Meter also created a recruiting video showing the Ouray way of life so prospective candidates get a feel for our City even if they haven’t visited. KRW has reposted the position with a deadline to apply of August 17th in the following locations:

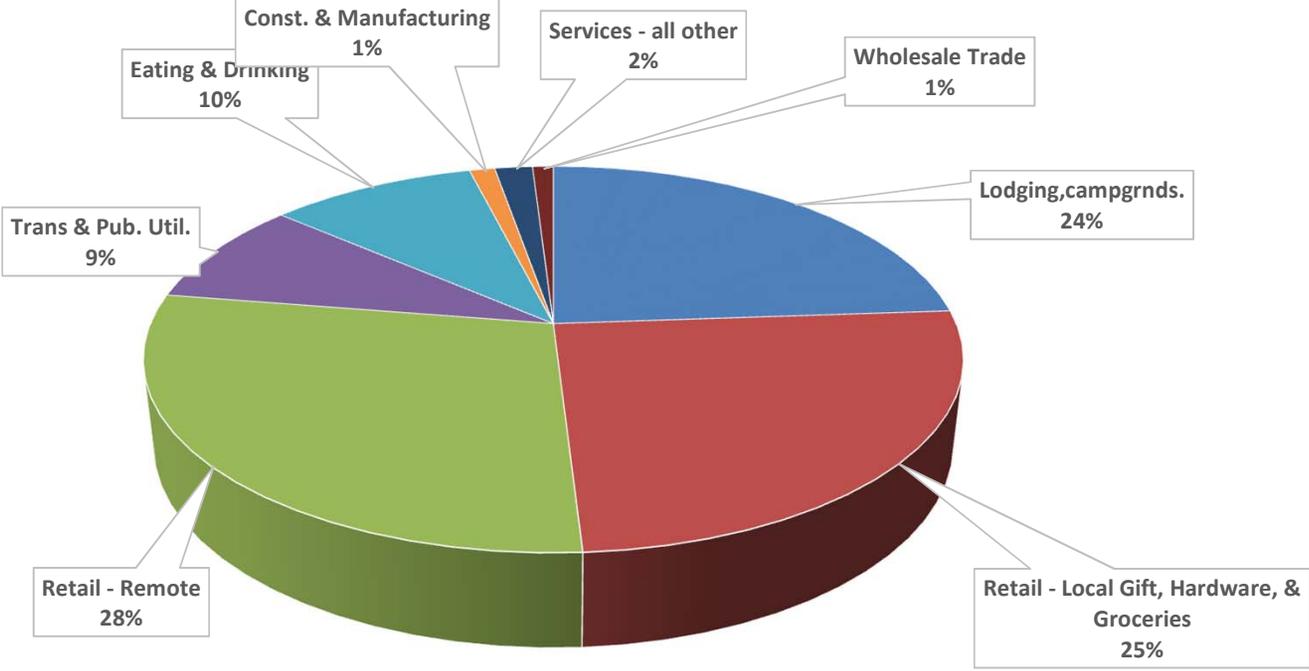
- ICMA
- CML
- NEOGOV/Government Jobs
- KRW Associates
- CCCMA
- State City Managers Associations:
 - Arizona
 - Utah
 - Wyoming
 - Montana
 - South Dakota
 - North Dakota
- DOLA
- LinkedIn/Twitter

In addition, they will reach out to candidates they feel are qualified and make them aware of the opportunity.

- **Financials**

- July Sales Tax Revenue
 - Sales Tax received in July, based on May activity, was down 23.6% (approximately \$22,800) compared to 2019. This is better than expected with most businesses closed a good portion of May due to the COVID-19 Pandemic.
 - Remote Sales (online, etc.) comprised 28% of the revenue.
 - Sales Tax revenue year-to-date is still up 4.4% over 2019 due to the strong sales in January and February.
- June LOT Revenue – As expected, with lodging closed for a good portion of May, LOT received in June was only \$6,231.
- June Month-end Financials
 - Funds with greater revenue than expense YTD (June)
 - Conservation Trust Fund
 - Capital Improvement Fund (CIF)
 - Beautification Fund
 - Water Fund
 - Sewer Fund
 - Utility CIF
 - Funds with greater expense than revenue YTD (May)
 - General Fund (normal this time of year)
 - Tourism Fund (lack of revenue due to COVID-19 closure of lodging)
 - Refuse and Recycle Fund (discrepancy in calculating CPI increase for budget)
 - Parks Fund - lack of revenue due to COVID-19 closure of pool & late opening of Box Cañon, however, the fund has an 86.9% greater value than it did in 2019 at this time.
 - Fire Pension Fund (stock market)
- Utility Revenue – YTD we have received 72.4% of the annual budgeted revenue for all utilities

City of Ouray
May 2020 Sales Tax Revenues by Business Category
(received in July 2020)



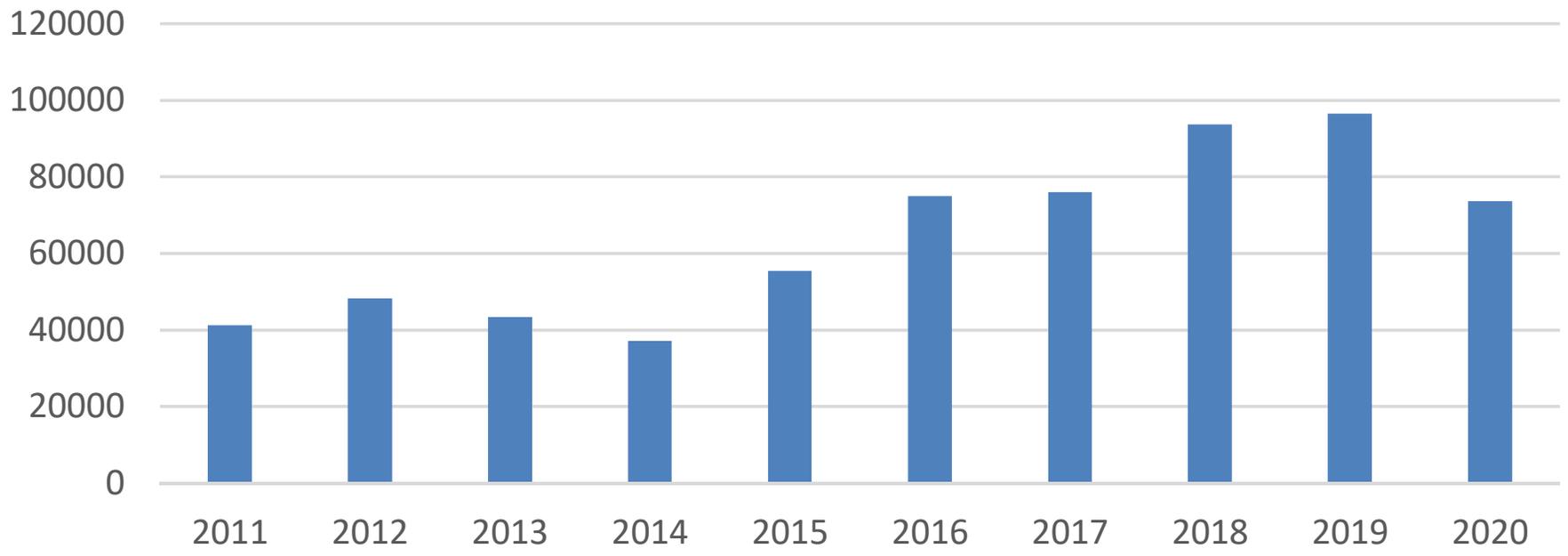
CITY OF OURAY
2020 MONTHLY SALES TAX REVENUES BY BUSINESS CATEGORY

(1) Month tax received from State of Colorado, representing sales from two months earlier (e.g. tax shown as APRIL is mostly from FEBRUARY)

2020 SALES TAX REVENUES BY BUSINESS CATEGORY						
(1) Funds received by City in: July (mostly re: May)						
Business Category	January	February	March	April	May	June
Lodging, campgrnds.	\$ 15,650.17	\$ 32,873.34	\$ 32,270.70	\$ 26,580.81	\$ 8,537.56	\$ 2,831.80
Retail - Local Gift, Hardware, & Groce	\$ 13,822.47	\$ 22,157.99	\$ 18,926.37	\$ 17,147.45	13,653.00	\$ 8,465.09
Retail - Remote	\$ 20,761.13	\$ 21,204.34	\$ 13,972.85	\$ 15,352.60	13,005.06	\$ 16,707.24
Trans & Pub. Util.	4,153.41	15,972.66	11,518.84	12,276.40	8,821.34	8,448.08
Eating & Drinking	12,366.72	27,216.57	25,248.24	22,111.84	9,551.59	2,444.33
Const. & Manufacturing	4,386.21	2,337.47	1,205.57	1,661.83	3,440.51	2,075.69
Services - all other	774.99	1,369.61	1,002.37	1,194.72	1,034.99	1,344.14
Wholesale Trade	683.11	301.35	878.12	964.13	669.83	129.34
Retail - groceries, liquor, candy, hardware, gas						
Retail - gift, souvenir, variety, books						
Finance, Ins. Real Estate						
Mining						
All Other						
TOTAL	\$ 72,598.21	\$ 123,433.33	\$ 105,023.06	\$ 97,289.78	\$ 58,713.88	\$ 42,445.71
Business Category	July	August	September	October	November	December
Lodging, campgrnds.	\$ 17,607.03					
Retail - Local Gift, Hardware, & Groce	\$ 18,532.27					
Retail - Remote	\$ 20,976.71					
Trans & Pub. Util.	6,477.23					
Eating & Drinking	7,172.66					
Const. & Manufacturing	878.37					
Services - all other	1,311.96					
Wholesale Trade	722.21					
Retail - groceries, liquor, candy, hardware, gas						
Retail - gift, souvenir, variety, books						
Finance, Ins. Real Estate						
Mining						
All Other						
TOTAL	\$ 73,678.44	\$ -	\$ -	\$ -	\$ -	\$ -

(1) Month tax received from State of Colorado, representing sales from two months earlier (e.g. tax shown as APRIL is mostly from FEBRUARY)

CITY OF OURAY MAY SALES TAX REVENUE COMPARISON Over Past 10 Years



Notes: Figures represent revenue received in July
Sales Tax increased from 3% to 4% on January 1, 2016

CITY OF OURAY
SALES TAX REVENUES BY BUSINESS CATEGORY 2011-2020

SALES TAX REVENUES BY BUSINESS CATEGORY

Business Category	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Lodging, campgrnds.	\$ 10,021.91	\$ 14,552.74	\$ 8,052.01	\$ 9,574.75	\$ 13,774.56	\$ 22,088.15	\$ 22,027.32	\$ 30,006.03	\$ 27,510.54	17,607.03
Retail - Local Gift, Hardware, & Groceries									17,935.12	18,532.27
Retail - Remote									15,040.67	20,976.71
Trans & Pub. Util.	9,587.14	5,862.86	5,706.02	5,893.96	6,424.89	7,525.90	6,697.34	6,303.97	7,580.80	6,477.23
Eating & Drinking	7,564.69	9,933.84	9,443.12	6,378.69	12,894.91	16,744.77	16,685.96	21,987.83	26,140.45	7,172.66
Const. & Manufacturing	3,760.98	5,966.04	7,466.96	3,316.80	8,985.44	8,482.28	8,122.13	9,202.05	498.78	878.37
Services - all other	681.96	1,368.75	931.77	768.81	1,021.58	914.26	1,372.28	1,688.89	755.76	1,311.96
Wholesale Trade	15.00	14.78	106.04	97.00	96.01	162.87	248.54	225.11	1,009.61	722.21
Mining	-	-	-	-	-	-	-	-	-	-
All Other	-	-	47.02	5.70	42.75	-	-	-	-	-
Retail - groceries, liquor, candy, hardw	5,513.42	5,767.58	7,376.83	6,636.10	6,860.53	12,462.30	14,214.89	15,665.67		
Retail - gift, souvenir, variety, books	3,678.74	4,382.29	3,945.70	4,022.85	4,073.12	5,651.87	6,027.19	8,115.13		
Finance, Ins. Real Estate	480.19	453.09	407.19	474.77	1,266.24	952.55	692.94	523.05		
TOTAL	\$ 41,304.03	\$ 48,301.97	\$ 43,482.66	\$ 37,169.43	\$ 55,440.03	\$ 74,984.95	\$ 76,088.59	\$ 93,717.73	\$ 96,471.73	\$ 73,678.44

\$6,323.47
out-of-period \$2,249.39
out-of-period \$6,821.78
out-of-period

Year to Date Sales Tax Comparison

January through July 2019	\$ 549,165.96
Year to Date 2020	\$ 573,182.41

Ouray Lodging Occ. Tax Collection Summary

ROOMS	2012	2013	2014	2015	2016	2017	2018	2019	2020	20 VS 19
Month										
January	4452	4343	4349	5712	5826	5113	5782	6196	6205	0.15%
February	3446	3673	3874	4816	5226	4509	5085	5593	4215	-24.64%
March	2975	2746	2949	3394	3638	3499	4763	4117	1618	-60.70%
April	1912	1661	1836	2236	2660	2411	3080	2857	32	-98.88%
May	4914	4248	4149	5047	5850	5939	7396	7894	1719	-78.22%
June	10282	10971	10718	12015	13521	14494	14578	14988		
July	16781	16285	17248	19171	19960	20248	19802	19442		
August	14672	13688	15198	16477	16949	17344	17613	18582		
September	12361	12004	13377	15478	16149	16526	17743	18469		
October	4876	5825	6450	7937	7691	7762	7462	9387		
November	1709	2084	1936	2141	2113	2674	2856	3237		
December	2805	3589	3696	3656	3382	4226	5038	4268		
Total Rooms	81185	81117	85780	98080	102965	104745	111198	115030		

13789
Year to Date

DOLLARS										
January	\$11,755	\$11,729	\$11,848	\$15,867	\$15,819	\$13,795	\$16,294	\$22,444	\$25,107	11.86%
February	\$8,855	\$9,749	\$10,430	\$12,468	\$13,908	\$12,648	\$14,021	\$19,580	\$17,556	-10.33%
March	\$7,792	\$7,260	\$7,945	\$9,240	\$9,505	\$9,529	\$12,884	\$14,432	\$6,380	-55.79%
April	\$4,974	\$4,475	\$4,975	\$5,701	\$6,633	\$6,294	\$8,090	\$8,312	\$107	-98.72%
May	\$13,131	\$11,738	\$11,357	\$13,876	\$15,372	\$15,734	\$19,031	\$22,068	\$6,231	-71.76%
June	\$26,440	\$28,572	\$28,419	\$31,431	\$34,498	\$36,654	\$36,236	\$62,294		
July	\$43,054	\$42,369	\$44,740	\$47,884	\$49,767	\$50,344	\$49,371	\$110,142		
August	\$34,737	\$35,708	\$40,035	\$41,643	\$41,801	\$42,090	\$43,236	\$90,836		
September	\$33,413	\$32,326	\$35,960	\$40,336	\$41,704	\$41,965	\$44,480	\$79,430		
October	\$13,309	\$15,848	\$17,556	\$21,385	\$20,717	\$20,355	\$19,711	\$37,456		
November	\$4,261	\$5,348	\$5,092	\$5,136	\$5,802	\$7,079	\$7,000	\$10,367		
December	\$7,617	\$9,816	\$9,918	\$9,571	\$9,590	\$11,882	\$13,622	\$17,593		
Total Dollars	\$209,338	\$214,938	\$228,275	\$254,538	\$265,116	\$268,369	\$283,976	\$494,954		

\$55,382
Year to Date

Data represents rooms and dollars for month in which lodging activity occurred.
 LOT report and payment are due by 20th of following month.
 "ROOMS" data includes exempt rooms.

OURAY LODGING OCCUPANCY TRENDS

Based on Lodging Occupation Tax Collections

	2018				2019				2020			
	Avail. Rooms	Rooms Rented	Occ.%	Exempt Rooms	Avail. Rooms	Rooms Rented	Occ.%	Exempt Rooms	Avail. Rooms	Rooms Rented	Occ.%	Exempt Rooms
	+ RVs, Unfurnished Cabins				+ RVs, Unfurnished Cabins				+ RVs, Unfurnished Cabins			
January	16882	5782	34.2%	244	19378	6196	32.0%	387	19301	6205	32.1%	61
February	15960	5085	31.9%	261	17556	5593	31.9%	287	13018	4215	32.4%	103
March	17293	4763	27.5%	252	18409	4117	22.4%	388	11508	1627	14.1%	18
April	16699	3080	18.4%	213	18291	2857	15.6%	247	42	32	76.2%	10
May	20713	7396	35.7%	401	22770	7894	34.7%	334	8672	1719	19.8%	29
June	21403	14578	68.1%	626	21708	14988	69.0%	302				
July	21763	19802	91.0%	815	22944	19442	84.7%	452				
August	21741	17613	81.0%	837	24090	18582	77.1%	465				
September	21339	17743	83.1%	767	22482	18469	82.2%	493				
October	19545	7462	38.2%	351	21554	9387	43.6%	307				
November	16113	2856	17.7%	400	17290	3237	18.7%	184				
December	17028	5038	29.6%	388	18825	4268	22.7%	170				
Total	226479	111198	49.1%	5555	245297	115030	46.9%	4016				

52541 13798
Year to Date Year to Date

Data represents rooms for month in which lodging activity occurred.
 LOT report and payment are due by 20th of following month.
 "Rooms Rented" columns includes exempt rooms.
 "Exempt Rooms" columns are for memo purposes only.

2020 Lodging Occupation Tax, By Business Category

AVAILABLE ROOMS	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Hotel, Motel	12,741	9,830	8,665	38	5,205								36,479
Bed and Breakfast	1,044	542	155	-	255								1,996
House, Townhouse, Condo (1)	2,788	2,327	2,545	4	2,082								9,746
RV Space, Unfurnished Cabin	2,728	319	36	-	1,130								4,213
Total Rooms	19,301	13,018	11,401	42	8,672	-	-	-	-	-	-	-	52,434

ROOMS RENTED	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Hotel, Motel	4,816	3,570	1,436	28	1,535								11,385
Bed and Breakfast	175	97	9	-	21								302
House, Townhouse, Condo (1)	700	467	168	4	44								1,383
RV Space, Unfurnished Cabin	514	81	5	-	119								719
Total Rooms	6,205	4,215	1,618	32	1,719	-	-	-	-	-	-	-	13,789

DOLLARS	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
													-
Hotel, Motel	\$ 17,719.99	\$ 13,493.08	\$ 5,202.18	\$ 85.51	\$ 5,373.94								\$ 41,874.70
Bed and Breakfast	\$ 803.81	\$ 354.91	\$ 40.32	\$ -	\$ 130.41								\$ 1,329.45
House, Townhouse, Condo (1)	\$ 5,870.72	\$ 3,396.81	\$ 1,129.93	\$ 21.00	\$ 151.22								\$ 10,569.68
RV Space, Unfurnished Cabin	\$ 712.48	\$ 311.36	\$ 8.03	\$ -	\$ 575.84								\$ 1,607.71
Total Dollars	\$ 25,107.00	\$ 17,556.16	\$ 6,380.46	\$ 106.51	\$ 6,231.41	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,381.54

(1) For a property that is marketed as a stand-alone short-term rental, for which there are no hotel/motel amenities offered.
 Data represents rooms for month in which lodging activity occurred.
 LOT report and payment are due by 20th of following month.
 "Rooms Rented" columns includes exempt rooms.

City of Ouray Hot Springs Pool and Fitness Center - Visitor and Revenue Trends

(Source: Point of Sale Software)

VISITORS	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	% change from 2019
January	7,867	7,417	7,639	7,496	9,160	9,287	36	9,392	8,553	8,149	-4.72%
February	6,240	6,563	6,380	6,177	7,158	9,095	13	7,342	5,970	7,836	31.26%
March	7,993	8,322	8,367	7,832	10,045	10,087	58	10,468	9,118	3,638	-60.10%
April	5,025	4,756	5,056	4,277	5,691	6,195	16	7,048	5,481	-	-100.00%
May	9,439	9,546	10,407	10,040	11,798	12,065	2,984	13,346	11,397	-	-100.00%
June	15,824	16,753	18,494	18,294	20,970	22,404	18,175	24,764	24,525	1,540	-93.72%
July	27,201	26,005	30,652	29,009	32,485	36,116	37,483	35,943	36,986		
August	17,421	17,463	18,875	21,625	22,377	22,353	25,486	23,936	23,274		
September	11,379	11,496	10,825	10,617	14,334	9,258	16,065	16,397	14,833		
October	6,266	5,419	5,741	6,473	7,360	62	9,834	8,771	9,596		
November	5,109	5,460	6,052	6,576	6,878	49	7,077	7,043	6,920		
December	7,334	6,512	7,117	7,158	7,646	47	10,753	9,046	8,174		
TOTAL YEAR	127,098	125,712	135,605	135,574	155,902	137,018	127,980	173,496	164,827	21,163	

REVENUE	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	% change from 2019
January	\$ 51,516.52	\$ 63,665.75	\$ 69,592.57	\$ 70,853.78	\$ 84,848.13	\$ 85,983.09	\$ 2,189.00	\$ 89,885.46	\$ 95,701.53	\$ 99,306.81	3.77%
February	\$ 40,712.27	\$ 53,489.36	\$ 53,942.51	\$ 58,070.40	\$ 62,350.28	\$ 78,569.69	\$ 724.00	\$ 70,970.13	\$ 65,918.59	\$ 97,215.12	47.48%
March	\$ 53,734.00	\$ 68,778.92	\$ 71,253.08	\$ 73,228.30	\$ 92,289.88	\$ 84,745.80	\$ 1,012.00	\$ 102,232.15	\$ 108,526.39	\$ 47,810.30	-55.95%
April	\$ 32,716.07	\$ 39,091.23	\$ 40,718.09	\$ 35,578.60	\$ 50,940.75	\$ 52,112.54	\$ 2,234.00	\$ 72,957.12	\$ 62,025.47	\$ -	-100.00%
May	\$ 64,312.46	\$ 83,176.16	\$ 92,099.46	\$ 90,214.50	\$ 109,383.77	\$ 108,047.29	\$ 123,474.60	\$ 155,881.40	\$ 138,237.34	\$ -	-100.00%
June	\$ 147,891.01	\$ 168,218.99	\$ 184,665.49	\$ 175,517.27	\$ 186,061.57	\$ 211,853.56	\$ 166,974.02	\$ 317,542.31	\$ 311,093.17	\$ 19,273.04	-93.80%
July	\$ 255,111.76	\$ 248,316.40	\$ 273,929.96	\$ 278,448.14	\$ 300,620.51	\$ 332,026.16	\$ 479,802.39	\$ 455,519.84	\$ 474,330.32	\$ -	
August	\$ 148,989.05	\$ 164,396.17	\$ 169,419.68	\$ 196,542.94	\$ 194,321.61	\$ 198,465.34	\$ 326,151.96	\$ 308,882.04	\$ 295,953.46	\$ -	
September	\$ 94,152.75	\$ 104,059.16	\$ 90,904.86	\$ 93,619.70	\$ 127,909.15	\$ 80,149.87	\$ 184,807.92	\$ 200,777.07	\$ 188,131.33	\$ -	
October	\$ 49,054.72	\$ 47,989.45	\$ 51,079.71	\$ 56,515.76	\$ 63,216.05	\$ 2,737.00	\$ 82,537.92	\$ 99,235.68	\$ 120,843.43	\$ -	
November	\$ 40,559.39	\$ 41,042.60	\$ 48,744.63	\$ 55,891.66	\$ 54,218.80	\$ 1,796.25	\$ 62,435.74	\$ 84,885.49	\$ 83,976.37	\$ -	
December	\$ 66,499.97	\$ 67,307.68	\$ 75,289.46	\$ 73,048.24	\$ 74,421.59	\$ 1,957.00	\$ 112,212.40	\$ 111,645.98	\$ 105,050.32	\$ -	
TOTAL YEAR	\$ 1,045,249.97	\$ 1,149,531.87	\$ 1,221,639.50	\$ 1,257,529.29	\$ 1,400,582.09	\$ 1,238,443.59	\$ 1,544,555.95	\$ 2,070,414.67	\$ 2,049,787.72	\$ 263,605.27	

CITY OF OURAY BOX CAÑON FALLS VISITOR CENTER - VISITOR AND REVENUE TRENDS

VISITORS

	2015	2016	2017	2018	2019	2020	Incr./Decr. Visitors	20 vs. 19 %
MAY	4063	4841	4979	6048	4065	0	(4,065)	-100.00%
JUNE	10913	12308	13176	11793	13729	9252	(4,477)	-32.61%
JULY	15308	17649	18650	17819	20914			
AUGUST	11253	11094	12290	11737	13872			
SEPTEMBER	7323	7907	9092	8914	9903			
OCTOBER	3897	4511	5070	3963	5721			
TOTAL VISITORS	52,757	58,310	63,257	60,274	68,204		(8,542)	

REVENUES

	2015		2016		2017		2018		2019		2020		Incr./Decr.	20 vs. 19 %
	Adm.	Conc.	Adm.	Conc.	\$	%								
MAY	\$ 13,812.77	\$ 1,768.19	\$ 16,825.00	\$ 2,225.43	\$ 17,486.88	\$ 2,198.68	\$ 25,699.50	\$ 2,682.41	\$ 21,118.11	\$ 2,427.75	\$ -	\$ -	\$ (23,545.86)	-100.00%
JUNE	\$ 37,892.68	\$ 5,011.61	\$ 42,461.03	\$ 5,294.16	\$ 45,389.73	\$ 5,015.46	\$ 50,013.95	\$ 5,058.44	\$ 62,137.51	\$ 6,338.97	\$ 41,263.44	\$ 2,866.28	\$ (24,346.76)	-35.55%
JULY	\$ 52,851.59	\$ 6,709.13	\$ 60,863.02	\$ 7,147.59	\$ 64,319.24	\$ 8,230.02	\$ 75,561.60	\$ 7,576.29	\$ 89,005.01	\$ 8,540.88				
AUGUST	\$ 38,647.54	\$ 4,883.35	\$ 38,486.02	\$ 4,698.79	\$ 42,591.00	\$ 5,426.30	\$ 50,370.69	\$ 5,159.73	\$ 59,804.50	\$ 5,944.70				
SEPTEMBER	\$ 24,763.00	\$ 3,448.99	\$ 27,754.96	\$ 3,992.03	\$ 31,767.24	\$ 4,029.89	\$ 39,016.59	\$ 3,853.74	\$ 43,140.50	\$ 4,469.76				
OCTOBER	\$ 13,633.01	\$ 1,736.88	\$ 16,075.00	\$ 2,278.27	\$ 17,605.00	\$ 2,560.93	\$ 17,605.00	\$ 2,358.41	\$ 24,735.00	\$ 2,398.45				
TOTAL \$	\$ 181,600.59	\$ 23,558.15	\$ 202,465.03	\$ 25,636.27	\$ 219,159.09	\$ 27,461.28	\$ 258,267.33	\$ 26,689.02	\$ 299,940.63	\$ 30,120.51			\$ (47,892.62)	

Admission rate increased by \$1.00 in 2018

FUND BALANCE SUMMARY

Received through June 2020	GOVERNMENT FUNDS					ENTERPRISE FUNDS						TOTAL CITY HELD FUNDS	FIRE PENSION
	GENERAL	CONSERV.TRUST	TOURISM	CAP. IMPROV.	BEAUTIFICATION	WATER	SEWER	UTILITIES-CI	REFUSE	POOL RENOVATION	PARKS		
2019 Unaudited													
BEGINNING FUND BAL	504,796	131,461	58,253	652,353	84,098	202,869	520,215	326,083	9,231	595,163	1,037,497	4,122,019	589,267
ADD: REVENUES	2,532,571	13,774	415,882	430,223	61,302	614,189	696,697	378,749	203,387	-	2,437,349	7,784,123	135,308
LESS: EXPENDITURES	2,135,514	-	415,521	148,401	35,032	624,619	631,101	82,013	216,204	301,025	2,111,356	6,700,786	38,865
ENDING FUND BALANCE	901,853	145,235	58,614	934,175	110,368	192,439	585,811	622,819	(3,586)	294,138	1,363,490	5,205,356	685,710
2020 @ 6/30													
BEGINNING FUND BAL	901,853	145,235	58,614	934,175	110,368	192,439	585,811	622,819	(3,586)	-	1,657,628	5,205,356	685,710
ADD: REVENUES	985,779	5,499	68,881	124,876	11,382	278,024	354,922	187,708	105,168	-	315,254	2,437,493	(60,204)
LESS: EXPENDITURES	1,076,411	-	123,150	80,599	800	253,315	272,382	-	106,681	-	746,263	2,659,601	7,883
ENDING FUND BALANCE	811,221	150,734	4,344	978,452	120,950	217,148	668,351	810,527	(5,098)	-	1,226,619	4,983,248	617,623
Restricted Fund Balance:													
Council Reserves	-	-	-	(239,030)	-	(86,657)	-	-	-	-	-	(325,687)	
Cumulative flume tax @ 06/30	(334,215)											(334,215)	
	477,006	150,734	4,344	739,422	120,950	130,491	668,351	810,527	(5,098)	-	1,226,619	4,323,346	

2014 Note: The General Fund transferred 132,000 from its 2014 beginning fund balance to the Water Fund for debt covenant compliance purposes. This amount is intended to return to GF after loan payoff.

June 2020 Note: \$43,379.46 has been paid back to the General Fund.

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>TAXES</u>								
10-40-4000 LODGING TAXES	3,390.96	3,541.65	15,695.35	1,200.82	991.15	7,300.00	6,308.85	630
10-40-4010 OCCUPATIONAL TAX	1,685.00	1,107.00	450.00	450.00	.00	1,000.00	1,000.00	100
10-40-4020 PROPERTY TAXES	427,385.57	437,072.41	443,824.21	298,435.30	307,758.18	489,712.00	181,953.82	181
10-40-4030 SALES TAX	1,059,399.87	1,142,413.13	1,293,171.95	339,796.27	374,945.88	1,283,380.00	908,434.12	908
TOTAL TAXES	1,491,861.40	1,584,134.19	1,753,141.51	639,882.39	683,695.21	1,781,392.00	1,097,696.79	109
<u>GRANTS/CONTRIBUTIONS</u>								
10-41-4120 POLICE GRANTS/DONATIONS	2,114.00	1,538.00	4,145.00	.00	1,875.00	3,000.00	1,125.00	112
10-41-4140 FIRE DEPT. GRANTS/DONATIONS	.00	100.00	100.00	.00	.00	.00	.00	0
10-41-4150 PUBLIC WORKS GRANTS/DONATIONS	.00	.00	.00	.00	.00	5,000.00	5,000.00	500
10-41-4167 CC GRANTS/OUTSIDE FUNDING	200.00	.00	.00	.00	.00	.00	.00	0
10-41-4170 OTHER PARKS GRANTS/DONATIONS	58,161.44	.00	.00	.00	.00	.00	.00	0
10-41-4185 GRANT - REGION 10 SMALL CHANGE	.00	5,000.00	.00	.00	.00	.00	.00	0
TOTAL GRANTS/CONTRIBUTIONS	60,475.44	6,638.00	4,245.00	.00	1,875.00	8,000.00	6,125.00	612
<u>PERMITS & FEES</u>								
10-42-4200 BUILDING PERMITS	22,741.08	40,348.32	27,203.38	20,284.46	22,623.30	18,000.00	(4,623.30)	462
10-42-4208 BUSINESS LICENSES	.00	.00	.00	.00	.00	500.00	500.00	500
10-42-4210 LIQUOR LICENSES/PERMITS	8,587.50	4,033.00	40,228.75	4,050.00	16,510.00	3,500.00	(13,010.00)	130
10-42-4212 SHORT-TERM RENTAL LIC/FEES	.00	.00	.00	.00	.00	26,750.00	26,750.00	267
10-42-4220 MOTOR VEHICLE FEE	5,757.50	6,106.97	5,491.27	2,003.65	1,458.22	5,000.00	3,541.78	354
10-42-4230 PLANNING & ZONNING FEES	3,525.00	4,816.00	3,775.00	925.00	1,050.00	4,000.00	2,950.00	295
10-42-4232 ENCROACHMENT PERMITS	975.00	725.00	13,537.11	3,590.00	200.00	3,500.00	3,300.00	330
10-42-4242 SPECIFIC OWNERSHIP AUTO	56,783.30	63,757.18	65,639.87	26,132.22	21,996.48	56,000.00	34,003.52	340
TOTAL PERMITS & FEES	98,369.38	119,786.47	155,875.38	56,985.33	63,838.00	117,250.00	53,412.00	534

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>OTHER REVENUES</u>								
10-43-4032	OURAY SCHOOL FUEL PAYMENT	.00	4,835.60	5,558.33	2,977.01	1,779.16	5,000.00	3,220.84 322
10-43-4300	CNL RENT	2,450.00	2,400.00	9,600.00	7,200.00	2,400.00	2,400.00	.00 0.0
10-43-4305	CIGARETTE TAX	3,472.82	3,786.94	3,771.66	1,780.38	1,873.74	3,750.00	1,876.26 187
10-43-4310	COURT FINES	18,530.00	17,754.84	5,236.00	1,265.00	2,160.00	10,000.00	7,840.00 784
10-43-4315	E.S.C. REIMBURSEMENT	3,274.00	3,372.00	9,579.00	.00	.00	4,741.00	4,741.00 474
10-43-4320	FIRE DIST REIMBURSEMENT	23,774.00	29,523.47	30,141.24	.00	.00	26,000.00	26,000.00 260
10-43-4325	FRANCHISE FEES	44,101.88	44,724.19	50,889.73	16,725.26	16,523.29	42,000.00	25,476.71 254
10-43-4330	HIGHWAY DEPT REIMBURSE	3,824.00	6,230.90	9,214.50	7,578.30	2,852.80	6,200.00	3,347.20 334
10-43-4333	COUNTY RD & BR SHARING	23,631.38	24,398.88	24,133.96	.00	.00	27,036.00	27,036.00 270
10-43-4335	HIGHWAY USERS TAX	43,742.58	52,478.06	51,638.76	19,769.19	18,307.69	50,000.00	31,692.31 316
10-43-4337	FED. MIN. LEASE & ST.SEVERANCE	7,697.56	12,387.99	59,985.81	.00	17,440.37	15,000.00	(2,440.37) 244
10-43-4340	INTEREST INCOME	4,490.84	6,111.03	12,779.84	5,133.64	6,323.34	12,000.00	5,676.66 567
10-43-4342	HOSTED EVENT FEES	1,693.00	.00	.00	.00	.00	.00	.00 0
10-43-4350	OTHER REVENUE - MISC	2,143.14	1,005.06	10,130.44	1,207.19	4,971.76	1,500.00	(3,471.76) 347
10-43-4351	COPY MACHINE REVENUE	45.00	108.00	90.25	16.75	41.25	100.00	58.75 58.
10-43-4353	VENDING MACHINE REVENUE	262.95	278.95	61.51	32.81	16.61	100.00	83.39 83.
10-43-4354	PUBLIC WORKS REVENUE	.00	3,439.55	112.70	.00	.00	100.00	100.00 100
10-43-4355	OTHER REVENUE - POLICE	270.00	1,098.59	2,764.16	160.00	630.00	500.00	(130.00) 130
10-43-4358	POLICE REPORTS	50.00	120.00	120.00	40.00	40.00	200.00	160.00 160
10-43-4365	RESTITUTION FUND	.00	750.00	100.00	100.00	.00	750.00	750.00 750
10-43-4367	FIREWORKS REIMBURSEMENT	.00	.00	11,996.59	.00	.00	12,000.00	12,000.00 120
10-43-4368	OTHER REVENUE - FIRE	12,000.00	21,806.28	.00	.00	.00	.00	.00 0
10-43-4369	PUBLIC RESTROOM REIMB-CLEANING	.00	.00	1,440.00	.00	2,160.00	4,320.00	2,160.00 216
10-43-4370	REBILLING & INTEREST	1,567.38	3,777.48	10,191.39	3,756.98	1,856.07	5,500.00	3,643.93 364
10-43-4375	TAXES PENALTY & INT	1,352.40	2,396.88	2,790.38	58.13	10.62	2,000.00	1,989.38 198
10-43-4385	TRANSFER FROM REF/REC FUND	4,999.92	5,214.00	9,999.96	4,999.98	5,150.52	10,300.00	5,149.48 514
10-43-4386	TRANSFER FROM CAP.IMPROV.FUND	90,068.57	227,307.61	148,401.42	70,009.42	80,599.04	822,823.00	742,223.96 742
10-43-4388	TRANSFER FROM WF - LOAN REPAY	.00	.00	29,122.15	.00	14,257.31	29,112.00	14,854.69 148
	TOTAL OTHER REVENUES	293,441.42	475,306.30	499,849.78	142,810.04	179,393.57	1,093,432.00	914,038.43 914

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>COMMUNITY CENTER</u>								
10-44-4461 USE FEES	14,740.00	14,055.00	8,940.00	3,290.00	2,495.00	14,740.00	12,245.00	122
10-44-4470 INTERNET CABINET RENT	635.40	635.40	635.40	317.70	317.70	635.00	317.30	317
10-44-4999 OTHER FINANCING SOURCES	12,009.00	.00	.00	.00	.00	.00	.00	0
TOTAL COMMUNITY CENTER	27,384.40	14,690.40	9,575.40	3,607.70	2,812.70	15,375.00	12,562.30	125
<u>OTHER PARKS REVENUES</u>								
10-45-4021 OCRA LEASE	.00	7,644.00	.00	.00	.00	.00	.00	0
10-45-4060 GEOTHERMAL USE	264.89	594.03	128.25	343.03	712.83	400.00	(312.83)	312
10-45-4172 PARC DONATIONS	.00	.00	128.00	128.00	207.00	.00	(207.00)	207
10-45-4174 PARC LEAGUE FEES	225.00	1,050.00	1,650.00	250.00	75.00	1,000.00	925.00	925
10-45-4175 PARC FUNDRAISER SALES	.00	239.39	.00	.00	.00	.00	.00	0
10-45-4205 SKATE RENTALS	.00	.00	230.00	.00	.00	400.00	400.00	400
10-45-4310 CITY PARK USE	1,525.00	800.00	1,575.00	500.00	200.00-	1,500.00	1,700.00	170
10-45-4390 TRANSFR. FROM BEAUTIFICATION FD	15,360.78	54,288.85	25,851.24	.00	.00	29,750.00	29,750.00	297
TOTAL OTHER PARKS REVENUES	17,375.67	64,616.27	29,562.49	1,221.03	794.83	33,050.00	32,255.17	322
<u>PROPERTY TAXES -FLUMES/STREETS</u>								
10-48-4810 DELINQUENT PROP. & INT.	244.84	433.71	501.84	10.46	1.90	325.00	323.10	323
10-48-4820 PROPERTY TAXES	77,209.92	79,087.47	79,819.41	53,671.98	55,348.65	89,290.00	33,941.35	339
TOTAL PROPERTY TAXES -FLUMES/STREET	77,454.76	79,521.18	80,321.25	53,682.44	55,350.55	89,615.00	34,264.45	342
TOTAL FUND REVENUE	2,066,362.47	2,344,692.81	2,532,570.81	898,188.93	987,759.86	3,138,114.00	2,150,354.14	215

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE	
<u>GENERAL GOVERNMENT EXPENSES</u>									
SALARIES AND WAGES:									
10-50-5000	MAYOR & COUNCIL	15,600.00	15,600.00	15,600.00	7,800.00	5,900.00	15,600.00	9,700.00	.00
10-50-5001	ADMIN DEPT WAGES	.00	.00	.00	2,196.30	.00	.00	.00	.00
10-50-5002	CITY ADMINISTRATOR	16,723.96	22,459.65	10,909.89	6,271.69	4,822.70	8,849.00	4,026.30	.00
10-50-5004	FINANCE & ADMIN. DIRECTOR	15,592.98	19,238.87	19,341.53	9,054.61	5,282.28	19,620.00	14,337.72	.00
10-50-5006	HR MANAGER	12,170.86	13,028.45	9,823.52	4,598.86	4,599.12	9,965.00	5,365.88	.00
10-50-5008	ADMINISTRATIVE CLERKS	34,213.58	37,712.71	32,075.09	13,368.90	14,301.45	35,328.00	21,026.55	.00
10-50-5010	BUILDING INSPECTION	.00	14,911.14	24,807.70	12,251.11	10,765.29	15,282.00	4,516.71	.00
10-50-5012	COMMUNITY DEVELOPMENT COORD.	26,446.63	.00	.00	.00	8,837.54	42,562.00	33,724.46	.00
10-50-5013	CITY RESOURCES DIRECTOR	8,377.49	9,312.92	8,044.80	3,766.12	3,766.45	8,160.00	4,393.55	.00
10-50-5070	COURT	4,095.00	4,680.00	4,680.00	2,340.00	2,340.00	4,680.00	2,340.00	.00
10-50-5540	CUSTODIAN	10,301.14	11,001.28	11,778.12	5,565.75	5,455.60	12,109.00	6,653.40	.00
10-50-5545	PW MAINTENANCE CREW	2,424.36	2,655.99	5,474.20	2,560.99	.00	.00	.00	.00
10-50-5650	EVENT COORDINATOR	11,306.44	13,054.66	13,135.70	6,128.20	6,880.46	13,280.00	6,399.54	.00
10-50-5680	PARKS/FACILITIES MAINT. MGR.	.00	.00	.00	.00	.00	24,120.00	24,120.00	.00
	TOTAL SALARIES AND WAGES	157,252.44	163,655.67	155,670.55	75,902.53	72,950.89	209,555.00	136,604.11	.00
TAXES & BENEFITS:									
10-50-5800	FICA	12,012.93	12,020.21	11,712.11	5,793.00	5,423.33	12,335.00	6,911.67	.00
10-50-5810	UNEMPLOYMENT	563.25	583.70	517.01	225.82	270.02	514.00	243.98	.00
10-50-5830	WORKERS' COMP	2,848.00	3,578.83	1,661.23	698.97	782.84	1,300.00	517.16	.00
10-50-5831	FLEX PLAN COSTS	605.00	711.00	1,398.00	702.00	636.00	1,500.00	864.00	.00
10-50-5840	GROUP TERM LIFE INSURANCE	1,361.56	1,122.27	1,700.98	913.94	530.82	2,192.00	1,661.18	.00
10-50-5850	EMPLOYEE HEALTH INSURANCE	35,438.81	30,662.01	60,943.99	31,535.50	35,176.91	80,000.00	44,823.09	.00
10-50-5851	COBRA ADMIN COSTS	.00	.00	208.00	52.00	132.00	160.00	28.00	.00
10-50-5870	PENSION	3,024.47	3,406.30	3,685.52	2,157.09	1,180.96	4,164.00	2,983.04	.00
	TOTAL TAXES & BENEFITS	55,854.02	52,084.32	81,826.84	42,078.32	44,132.88	102,165.00	58,032.12	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OVERHEAD:								
10-50-6010 TELEPHONE / COMMUNICATIONS	6,116.47	8,874.11	12,537.97	6,147.37	6,885.42	13,000.00	6,114.58	.00
10-50-6020 UTILITIES	6,270.96	7,029.66	6,609.11	2,866.80	2,165.13	7,900.00	5,734.87	.00
10-50-6030 INSURANCE	12,121.00	19,459.01	17,902.46	8,936.22	9,242.38	20,602.00	11,359.62	.00
10-50-6031 INSURANCE-DEDUCTIONS	.00	.00	1,355.57	.00	.00	.00	.00	.00
10-50-6050 COUNTY TREASURER'S FEES	8,239.55	8,775.01	8,932.32	5,969.90	6,156.22	9,000.00	2,843.78	.00
10-50-6060 ELECTIONS	1,253.91	997.37	410.37	20.00-	.00	2,000.00	2,000.00	.00
TOTAL OVERHEAD	34,001.89	45,135.16	47,747.80	23,900.29	24,449.15	52,502.00	28,052.85	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
10-50-7000 CONTRACT LABOR-GEN GOVT	50,160.63	73,507.36	50,463.46	21,677.44	21,717.24	28,000.00	6,282.76	.00
10-50-7004 IT CONTRACT LABOR	.00	.00	5,183.11	3,373.12	12,208.79	7,000.00	5,208.79-	.00
10-50-7025 LEGAL FEES	46,826.00	41,760.05	68,345.70	24,228.80	36,771.70	52,000.00	15,228.30	.00
10-50-7027 AUDIT FEES	11,500.00	13,350.00	13,500.00	7,500.00	.00	14,000.00	14,000.00	.00
10-50-7030 PLANNING	70.59	.00	.00	.00	.00	4,500.00	4,500.00	.00
10-50-7032 P & A REVIEW	9,650.00	.00	.00	.00	.00	.00	.00	.00
10-50-7035 PLANNING COMMISSION	256.09	736.37	.00	.00	.00	1,200.00	1,200.00	.00
10-50-7037 COMM. ECON. DEV. COMMITTEE	.00	.00	.00	.00	.00	10,000.00	10,000.00	.00
10-50-7050 STATE HISTORIC FUND GRANT EXP	.00	.00	.00	.00	128,940.00	.00	128,940.00-	.00
10-50-7100 C.H. CLEAN/SUPPLIES	3,026.59	4,017.79	3,295.99	3,168.06	1,294.86	4,800.00	3,505.14	.00
10-50-7104 IT SUPPLIES	.00	1,613.96	1,290.41	1,125.31	909.95	1,500.00	590.05	.00
10-50-7400 MAINTENANCE- CITY HALL	2,776.69	4,595.94	4,045.78	390.75	4,458.37	4,000.00	458.37-	.00
10-50-7600 VEHICLE OIL & GAS - ADMIN	320.80-	43.47	743.67	58.31	.00	1,000.00	1,000.00	.00
10-50-7601 VEHICLE OIL & GAS - SCHOOL	.00	5,215.42	6,302.19	3,215.61	1,273.91	5,000.00	3,726.09	.00
10-50-7720 SAFETY EXPENSE	.00	5.91	.00	.00	.00	.00	.00	.00
10-50-7800 DUES & SUBSCRIPTIONS	11,040.90	8,836.75	11,457.38	7,293.88	4,164.37	12,000.00	7,835.63	.00
10-50-7811 COUNCIL & OTHER MEETINGS	9,633.70	5,924.47	2,089.69	300.04	4,185.40	10,000.00	5,814.60	.00
10-50-7820 HOSTED MEETINGS	2,361.22	575.51	529.77	529.77	.00	2,000.00	2,000.00	.00
10-50-7830 OFFICE SUPPLIES	1,964.36	3,650.36	3,406.34	1,653.17	2,887.84	4,600.00	1,712.16	.00
10-50-7835 COPIER/PRINTER EXPENSE	4,523.74	3,346.78	4,243.62	1,991.85	1,013.78	4,600.00	3,586.22	.00
10-50-7850 PRINTING/PUBLICATIONS	3,628.87	6,655.01	7,249.18	2,694.50	2,749.94	4,500.00	1,750.06	.00
10-50-7854 DONATIONS TO OTHER ORG.	1,588.56	2,208.56	231.29	.00	.00	3,000.00	3,000.00	.00
10-50-7860 TRAINING	13,563.09	16,259.07	19,022.97	4,758.25	4,580.96	17,000.00	12,419.04	.00
10-50-7862 HIRING COST	28,686.19	9,219.95-	3,043.34	1,602.84	2,002.12	2,500.00	497.88	.00
10-50-7865 EMPLOYEE FUNCTIONS	3,295.51	3,436.12	1,400.95	286.21	209.46	4,000.00	3,790.54	.00
10-50-7880 POSTAGE	1,405.20	2,930.39	1,467.00	778.00	250.94	2,500.00	2,249.06	.00
10-50-7900 OTHER EXPENSES	3,953.44	5,262.43	226.82	2,020.32-	299.50	2,500.00	2,200.50	.00
TOTAL OPERATING MAINTENANCE	209,590.57	194,711.77	207,538.66	84,605.59	229,919.13	202,200.00	27,719.13-	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
CAPITAL EXPENDITURES:								
10-50-8100 INVENTORIED EQUIPMENT	2,595.47	6,798.70	264.99	1,382.95	.00	1,500.00	1,500.00	.00
10-50-8104 IT INVENTORIED EQUIPMENT	.00	.00	7,369.38	3,061.72	762.75	7,400.00	6,637.25	.00
10-50-8210 CAPITAL IMPROVEMENTS	4,968.33	87,833.01	23,884.09	2,233.87-	.00	.00	.00	.00
10-50-8250 CITY HALL IMPROVEMENT	.00	.00	408.90	.00	1,060.03	35,000.00	33,939.97	.00
10-50-8400 CAPITAL EQUIPMENT	.00	24,470.00	18,899.00	18,899.00	.00	.00	.00	.00
10-50-8402 IT CAPITAL EXPENDITURES	16,009.27	.00	.00	.00	.00	41,623.00	41,623.00	.00
TOTAL CAPITAL EXPENDITURES	23,573.07	119,101.71	50,826.36	21,109.80	1,822.78	85,523.00	83,700.22	.00
EMERGENCY SERVICES CENTER:								
10-50-9010 E.S.C. MNTCE/OTHER	1,028.00	1,868.57	1,872.68	936.34	965.18	2,000.00	1,034.82	.00
10-50-9020 E.S.C. UTILITIES	3,143.76	3,589.78	3,177.28	1,586.51	1,785.43	4,500.00	2,714.57	.00
TOTAL EMERGENCY SERVICES CENTER	4,171.76	5,458.35	5,049.96	2,522.85	2,750.61	6,500.00	3,749.39	.00
TOTAL GENERAL GOVERNMENT EXPENSES	484,443.75	580,146.98	548,660.17	250,119.38	376,025.44	658,445.00	282,419.56	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>POLICE DEPT. EXPENSES</u>								
SALARIES AND WAGES:								
10-51-5060 POLICE CHIEF	77,253.26	88,253.16	92,653.77	42,630.30	46,149.84	99,994.00	53,844.16	.00
10-51-5065 OFFICERS	252,004.00	273,441.19	232,693.09	107,988.64	142,525.65	284,293.00	141,767.35	.00
10-51-5068 TRAINING	752.50	.00	.00	.00	.00	5,000.00	5,000.00	.00
10-51-5600 VEH. MAINT. - PW CREW	7,236.70	7,033.46	7,509.54	566.50	3,440.83	3,800.00	359.17	.00
10-51-5651 SECURITY WAGES	1,750.59	1,538.91	.00	.00	.00	.00	.00	.00
TOTAL SALARIES AND WAGES	338,997.05	370,266.72	332,856.40	151,185.44	192,116.32	393,087.00	200,970.68	.00
TAXES & BENEFITS:								
10-51-5800 FICA	24,855.31	27,197.01	24,702.94	11,202.21	14,535.80	27,169.00	12,633.20	.00
10-51-5810 UNEMPLOYMENT	974.79	1,066.53	880.56	439.33	561.16	1,067.00	505.84	.00
10-51-5830 WORKERS' COMP	15,878.00	19,964.58	15,249.19	7,557.43	6,148.38	14,000.00	7,851.62	.00
10-51-5840 GROUP TERM LIFE INSURANCE	3,051.67	2,678.10	2,367.38	1,360.74	1,664.27	3,132.00	1,467.73	.00
10-51-5850 EMPLOYEE HEALTH INSURANCE	80,455.79	66,055.19	71,309.75	43,975.74	40,414.92	90,990.00	50,575.08	.00
10-51-5855 MEDICAL	230.00	170.00	589.50	64.00	136.00	250.00	114.00	.00
10-51-5870 PENSION	8,832.73	8,673.71	6,039.79	2,725.27	2,568.20	10,417.00	7,848.80	.00
TOTAL TAXES & BENEFITS	134,278.29	125,805.12	121,139.11	67,324.72	66,028.73	147,025.00	80,996.27	.00
OVERHEAD:								
10-51-6010 TELEPHONE / COMMUNICATIONS	4,705.49	6,901.43	7,996.79	3,191.24	4,033.80	10,200.00	6,166.20	.00
10-51-6011 DISPATCH COMMUNICATIONS	40,881.00	40,343.33	54,052.96	27,168.47	24,621.58	47,721.00	23,099.42	.00
10-51-6020 UTILITIES	619.11	694.10	696.48	362.54	318.03	800.00	481.97	.00
10-51-6030 INSURANCE	14,354.00	23,434.02	22,895.14	11,447.58	11,800.15	26,363.00	14,562.85	.00
TOTAL OVERHEAD	60,559.60	71,372.88	85,641.37	42,169.83	40,773.56	85,084.00	44,310.44	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
10-51-7000 CONTRACT LABOR	1,392.13	10,952.25	4,080.00	163.00	.00	4,000.00	4,000.00	.00
10-51-7004 IT CONTRACT LABOR	.00	.00	2,423.75	1,531.25	924.50	6,350.00	5,425.50	.00
10-51-7060 COMMUNITY POLICING	2,478.67	2,309.04	3,587.36	22.73	733.00	2,500.00	1,767.00	.00
10-51-7100 SUPPLIES	3,394.84	2,392.60	8,158.58	1,684.22	3,088.32	6,200.00	3,111.68	.00
10-51-7104 IT SUPPLIES	.00	.00	599.87	231.14	466.43	500.00	33.57	.00
10-51-7180 UNIFORMS	2,970.43	2,566.76	2,935.40	1,643.58	396.35	2,940.00	2,543.65	.00
10-51-7600 VEHICLE OIL & GAS	7,107.11	10,025.09	9,740.25	3,844.63	4,122.58	8,500.00	4,377.42	.00
10-51-7650 VEHICLE R & M/SUPPLIES	2,694.27	6,155.54	5,315.41	3,741.23	3,361.82	8,500.00	5,138.18	.00
10-51-7654 RADIO MAINTENANCE	645.50	439.75	633.00	348.00	384.00	2,000.00	1,616.00	.00
10-51-7800 DUES & SUBSCRIPTIONS	4,139.00	4,018.38	5,334.26	625.00	.00	5,200.00	5,200.00	.00
10-51-7830 OFFICE SUPPLIES	.00	1,471.36	2,043.18	1,132.87	2,150.74	1,325.00	825.74-	.00
10-51-7835 COPIER/PRINTER EXPENSES	.00	.00	.00	.00	.00	1,300.00	1,300.00	.00
10-51-7850 ARREST/INVESTIGATION COSTS	1,134.62	756.12	4,449.76	4,353.00	.00	3,000.00	3,000.00	.00
10-51-7855 JUVENILE DIV. PROGRAM	4,000.00	3,000.00	5,000.00	5,000.00	.00	7,500.00	7,500.00	.00
10-51-7860 TRAINING	4,212.27	7,143.12	8,798.45	6,951.20	3,574.51	11,000.00	7,425.49	.00
10-51-7862 HIRING COST	414.00	3,892.42	13,339.36	3,854.60	30.00	1,000.00	970.00	.00
10-51-7870 ANIMAL CONTROL	.00	1,115.00	105.00	.00	.00	600.00	600.00	.00
10-51-7880 POSTAGE	102.42	8.33	10.35	10.35	58.20	150.00	91.80	.00
10-51-7887 SHOOTING RANGE MAINTENANCE	4,665.59	313.97	6,644.78	1,477.95	1,767.09	3,000.00	1,232.91	.00
10-51-7900 OTHER EXPENSES	2,778.24	1,518.97	1,674.22	1,091.64	141.48	1,000.00	858.52	.00
TOTAL OPERATING MAINTENANCE	42,129.09	58,078.70	84,872.98	37,706.39	21,199.02	76,565.00	55,365.98	.00
CAPITAL EXPENDITURES:								
10-51-8100 INVENTORIED EQUIPMENT	5,233.78	4,408.88	4,233.08	1,710.36	422.84	4,800.00	4,377.16	.00
10-51-8104 IT INVENTORIED EQUIPMENT	.00	.00	6,112.74	6,024.76	16.98	2,400.00	2,383.02	.00
10-51-8210 CAPITAL IMPROVEMENTS	5,119.89	.00	.00	.00	.00	.00	.00	.00
10-51-8402 IT CAPITAL EXPENDITURES	8,131.64	28.00	55,212.00	.00	.00	.00	.00	.00
10-51-8420 POLICE CAR	.00	82,140.07	18,899.00	18,899.00	336.99	53,000.00	52,663.01	.00
TOTAL CAPITAL EXPENDITURES	18,485.31	86,576.95	84,456.82	26,634.12	776.81	60,200.00	59,423.19	.00

CITY OF OURAY
 EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
DEBT SERVICE:								
10-51-9540 DEBT SERVICE PRINCIPAL	20,246.58	6,983.03	.00	.00	.00	.00	.00	.00
10-51-9545 DEBT SERVICE INTEREST	1,267.99	868.60	.00	.00	.00	.00	.00	.00
TOTAL DEBT SERVICE	21,514.57	7,851.63	.00	.00	.00	.00	.00	.00
TOTAL POLICE DEPT. EXPENSES	615,963.91	719,952.00	708,966.68	325,020.50	320,894.44	761,961.00	441,066.56	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>FIRE DEPT. EXPENSES</u>								
SALARIES AND WAGES:								
10-52-5500 FIRE CHIEF	4,422.53	3,654.12	4,528.69	1,618.52	1,344.57	6,000.00	4,655.43	.00
10-52-5600 VEH. MAINT. - PW CREW	3,377.17	3,282.34	3,504.42	264.37	1,605.76	1,518.00	87.76-	.00
TOTAL SALARIES AND WAGES	7,799.70	6,936.46	8,033.11	1,882.89	2,950.33	7,518.00	4,567.67	.00
TAXES & BENEFITS:								
10-52-5800 FICA	597.44	534.37	599.59	142.06	214.82	700.00	485.18	.00
10-52-5810 UNEMPLOYMENT	23.50	21.00	19.98	5.57	8.45	30.00	21.55	.00
10-52-5830 WORKERS' COMP	11,725.00	14,684.88	309.18	123.24	100.26	9,400.00	9,299.74	.00
10-52-5840 GROUP TERM LIFE INSURANCE	36.69	30.16	17.20	.00	18.00	40.00	22.00	.00
10-52-5850 EMPLOYEE HEALTH INSURANCE	1,228.49	976.30	955.48	198.87	937.58	1,002.00	64.42	.00
10-52-5855 MEDICAL	300.00	308.00	.00	.00	.00	.00	.00	.00
10-52-5870 PENSION	51.34	95.44	.00	.00	34.85	60.00	25.15	.00
TOTAL TAXES & BENEFITS	13,962.46	16,650.15	1,901.43	469.74	1,313.96	11,232.00	9,918.04	.00
OVERHEAD:								
10-52-6010 TELEPHONE / COMMUNICATIONS	899.36	1,183.83	2,104.86	943.27	1,060.36	1,500.00	439.64	.00
10-52-6011 DISPATCH COMMUNICATIONS	1,953.50	1,111.25	718.62	281.99	475.54	1,500.00	1,024.46	.00
10-52-6020 UTILITIES	3,143.74	3,639.72	3,403.62	1,586.51	1,559.11	3,500.00	1,940.89	.00
10-52-6030 INSURANCE	10,881.33	17,192.00	16,879.96	8,439.98	8,699.92	19,440.00	10,740.08	.00
10-52-6740 INSPECTIONS	.00	.00	.00	.00	.00	5,000.00	5,000.00	.00
TOTAL OVERHEAD	16,877.93	23,126.80	23,107.06	11,251.75	11,794.93	30,940.00	19,145.07	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
10-52-7000 CONTRACT LABOR	168.00	3,000.00	3,000.00	.00	.00	3,000.00	3,000.00	.00
10-52-7004 IT CONTRACT LABOR	.00	.00	192.50	140.00	140.00	.00	140.00-	.00
10-52-7100 SUPPLIES	6,190.34	6,190.53	5,298.07	4,501.20	1,014.47	6,000.00	4,985.53	.00
10-52-7104 IT SUPPLIES	.00	.00	85.72	.00	46.80	.00	46.80-	.00
10-52-7400 BUILDING MAINTENANCE	.00	120.20	333.55	243.55	.00	3,000.00	3,000.00	.00
10-52-7600 VEHICLE OIL & GAS	374.47	1,602.12	924.50	511.46	629.87	800.00	170.13	.00
10-52-7650 VEHICLE R & M/SUPPLIES	1,654.58	5,999.48	7,282.01	5,089.77	4,115.04	6,000.00	1,884.96	.00
10-52-7651 EQUIPMENT MAINTENANCE	4,464.75	3,616.51	4,616.00	.00	61.52	500.00	438.48	.00
10-52-7800 DUES & SUBSCRIPTIONS	500.00	.00	.00	.00	.00	250.00	250.00	.00
10-52-7830 OFFICE SUPPLIES	38.43	.00	.00	.00	.00	.00	.00	.00
10-52-7860 TRAINING	6,854.34	6,382.14	7,678.59	2,236.64	3,254.98	8,000.00	4,745.02	.00
10-52-7890 SOCIAL ACTIVITIES	1,484.21	2,396.29	1,868.16	1,830.36	.00	2,400.00	2,400.00	.00
10-52-7891 JULY 4TH GAMES	13,473.87	13,436.32	1,200.00	1,200.00	.00	1,200.00	1,200.00	.00
10-52-7892 FIREWORKS EXPENSE	.00	73.76	12,165.32	11,996.59	.00	12,000.00	12,000.00	.00
10-52-7900 OTHER EXPENSES	9,819.96	165.07	1,370.58	10.80	1,320.00	1,470.00	150.00	.00
10-52-7910 PENSION FUND CONTRIBUTION	18,000.00	18,000.00	18,000.00	.00	.00	20,027.00	20,027.00	.00
TOTAL OPERATING MAINTENANCE	63,022.95	60,982.42	64,015.00	27,760.37	10,582.68	64,647.00	54,064.32	.00
CAPITAL EXPENDITURES:								
10-52-8100 INVENTORIED EQUIPMENT	7,944.73	11,994.19	9,282.35	.00	.00	18,000.00	18,000.00	.00
10-52-8104 IT INVENTORIED EQUIPMENT	.00	.00	.00	.00	.00	2,200.00	2,200.00	.00
10-52-8400 CAPITAL EQUIPMENT	.00	.00	.00	.00	.00	35,000.00	35,000.00	.00
10-52-8402 IT CAPITAL EXPENDITURES	1,854.41	7.00	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	9,799.14	12,001.19	9,282.35	.00	.00	55,200.00	55,200.00	.00
DEBT SERVICE:								
10-52-9540 DEBT SERVICE PRINCIPAL	27,053.29	27,837.56	28,644.58	.00	.00	29,475.00	29,475.00	.00
10-52-9545 DEBT SERVICE INTEREST	7,934.82	7,150.55	6,343.53	.00	.00	5,513.00	5,513.00	.00
TOTAL DEBT SERVICE	34,988.11	34,988.11	34,988.11	.00	.00	34,988.00	34,988.00	.00
TOTAL FIRE DEPT. EXPENSES	146,450.29	154,685.13	141,327.06	41,364.75	26,641.90	204,525.00	177,883.10	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>PUBLIC WORKS DEPT. EXPENSES</u>								
SALARIES AND WAGES:								
10-53-5100 PW DIRECTOR	22,601.33	27,596.94	8,012.36	2,131.43	10,658.28	23,094.00	12,435.72	.00
10-53-5110 PW CREW	125,464.17	131,070.59	74,103.83	38,611.23	48,548.70	100,216.00	51,667.30	.00
10-53-5151 RECLASSIFICATION TO CAPITALIZE	7,656.23-	4,921.17-	.00	.00	.00	.00	.00	.00
10-53-5153 PW IMPROVEMENTS	7,656.23	4,921.17	.00	.00	.00	.00	.00	.00
10-53-5600 VEH. MAINT. - PW CREW	10,613.85	10,315.84	15,637.06	5,453.99	5,046.56	11,958.00	6,911.44	.00
TOTAL SALARIES AND WAGES	158,679.35	168,983.37	97,753.25	46,196.65	64,253.54	135,268.00	71,014.46	.00
TAXES & BENEFITS:								
10-53-5800 FICA	12,105.41	12,931.28	7,258.29	3,474.60	4,744.54	9,338.00	4,593.46	.00
10-53-5810 UNEMPLOYMENT	474.23	506.61	329.64	141.43	185.98	364.00	178.02	.00
10-53-5830 WORKERS' COMP	6,291.00	7,906.84	4,020.16	2,150.08	2,089.78	3,870.00	1,780.22	.00
10-53-5831 FLEX PLAN COSTS	302.50	355.50	.00	.00	.00	.00	.00	.00
10-53-5840 GROUP TERM LIFE INSURANCE	1,906.31	1,936.01	1,132.41	565.22	605.04	1,133.00	527.96	.00
10-53-5850 EMPLOYEE HEALTH INSURANCE	61,997.40	51,950.45	15,742.21	11,570.87	5,852.10	22,025.00	16,172.90	.00
10-53-5855 MEDICAL	306.66	239.31	587.39	302.94	37.40	600.00	562.60	.00
10-53-5870 PENSION	4,533.98	3,719.02	2,054.47	1,308.32	1,354.94	2,991.00	1,636.06	.00
TOTAL TAXES & BENEFITS	87,917.49	79,545.02	31,124.57	19,513.46	14,869.78	40,321.00	25,451.22	.00
OVERHEAD:								
10-53-6010 TELEPHONE / COMMUNICATIONS	3,674.34	4,628.58	4,294.00	1,426.84	2,287.98	3,615.00	1,327.02	.00
10-53-6020 UTILITIES	1,760.85	2,201.72	1,876.11	1,004.57	830.06	3,000.00	2,169.94	.00
10-53-6021 TRASH REMOVAL	.00	10,331.02	735.51	.00	.00	2,000.00	2,000.00	.00
10-53-6025 STREET LIGHTS	14,686.24	13,954.39	13,668.57	5,104.92	5,012.30	12,000.00	6,987.70	.00
10-53-6029 SANITATION	.00	.00	850.00	.00	.00	1,000.00	1,000.00	.00
10-53-6030 INSURANCE	2,800.00	3,695.01	4,461.28	2,230.64	2,299.34	5,140.00	2,840.66	.00
10-53-6031 INSURANCE-DEDUCTIONS	.00	1,000.00	.00	.00	.00	.00	.00	.00
10-53-6050 COUNTY TREASURER'S FEES	1,491.70	1,587.82	1,606.43	1,073.65	1,107.17	1,600.00	492.83	.00
TOTAL OVERHEAD	24,413.13	37,398.54	27,491.90	10,840.62	11,536.85	28,355.00	16,818.15	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
10-53-7000 CONTRACT LABOR	7,111.33	8,815.12	15,646.36	11,597.53	675.00	17,000.00	16,325.00	.00
10-53-7004 IT CONTRACT LABOR	.00	.00	647.50	388.50	476.00	3,000.00	2,524.00	.00
10-53-7104 IT SUPPLIES	.00	.00	210.70	15.99	214.95	250.00	35.05	.00
10-53-7110 STREET PATCHING	.00	.00	77.87	77.87	.00	3,000.00	3,000.00	.00
10-53-7112 BRIDGE MATERIAL	1,567.40	1,560.23	1,576.36	1,395.00	.00	2,000.00	2,000.00	.00
10-53-7120 DRAINAGE MATERIAL	134.73	.00	654.27	.00	.00	.00	.00	.00
10-53-7130 FLUME MATERIALS	.00	.00	307.15	.00	.55	2,500.00	2,499.45	.00
10-53-7135 SAND	9,593.75	9,999.69	9,999.94	.00	.00	10,000.00	10,000.00	.00
10-53-7140 ST SUPPLIES/MATERIALS	10,931.89	8,494.73	20,544.34	10,697.42	3,482.79	20,000.00	16,517.21	.00
10-53-7150 DUST CONTROL - CONTRACT	23,769.90	22,365.00	25,515.00	27,015.00	26,460.00	26,000.00	460.00-	.00
10-53-7185 EQUIPMENT RENTAL	.00	.00	1,640.76	.00	.00	5,000.00	5,000.00	.00
10-53-7200 MAINTENANCE & REPAIRS	10,150.65	191.06	4,603.95	428.76	654.72	5,000.00	4,345.28	.00
10-53-7470 TOOLS	.00	228.20	936.90	548.67	125.00	750.00	625.00	.00
10-53-7600 VEHICLE OIL & GAS	6,111.87	8,539.00	11,062.83	6,032.83	2,729.66	9,000.00	6,270.34	.00
10-53-7650 VEHICLE R & M/SUPPLIES	9,749.29	12,278.72	34,315.54	13,867.51	11,054.95	25,000.00	13,945.05	.00
10-53-7700 CITY SHOP EXPENSE	3,774.14	6,690.38	9,647.60	5,315.27	146.66	10,000.00	9,853.34	.00
10-53-7720 SAFETY EXPENSE	563.70	621.61	317.92	15.99	437.31	800.00	362.69	.00
10-53-7800 DUES & SUBSCRIPTIONS	.00	13.10	70.00	.00	.00	.00	.00	.00
10-53-7830 OFFICE SUPPLIES	.00	403.01	548.82	156.71	204.99	500.00	295.01	.00
10-53-7835 COPIER/PRINTER EXPENSE	.00	261.20	342.08	191.46	144.97	500.00	355.03	.00
10-53-7860 TRAINING	.00	502.97	153.33	.00	.00	250.00	250.00	.00
10-53-7862 HIRING COST	510.98	658.40	395.74	109.08	5.00	400.00	395.00	.00
10-53-7870 UNIFORMS	1,145.71	1,200.00	1,200.01	2,194.01	1,200.00	1,200.00	.00	.00
10-53-7880 POSTAGE	.00	.00	.00	.00	6.75	200.00	193.25	.00
10-53-7900 OTHER	6,532.56	2,156.15	995.19	67.20	192.00	1,000.00	808.00	.00
TOTAL OPERATING MAINTENANCE	91,647.90	84,978.57	141,410.16	80,114.80	48,211.30	143,350.00	95,138.70	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
CAPITAL EXPENDITURES:								
10-53-8081 STREET PAVING	.00	.00	.00	.00	.00	1,000.00	1,000.00	.00
10-53-8100 INVENTORIED EQUIPMENT	977.35	2,567.06	346.73	955.82	1,805.45	2,500.00	694.55	.00
10-53-8104 IT INVENTORIED EQUIPMENT	.00	595.50	2,436.95	159.30	1,676.57	1,667.00	9.57-	.00
10-53-8250 CAPITAL IMPROVEMENTS	.00	.00	.00	.00	53,517.82	228,000.00	174,482.18	.00
10-53-8400 CAPITAL EQUIPMENT	9,284.57	.00	25,492.00	5,572.00	.00	106,500.00	106,500.00	.00
10-53-8402 IT CAPITAL EXPENDITURES	3,657.31	14.00	.00	.00	.00	.00	.00	.00
10-53-8420 VEHICLES	.00	37,157.00	.00	.00	.00	19,350.00	19,350.00	.00
TOTAL CAPITAL EXPENDITURES	13,919.23	40,333.56	28,275.68	6,687.12	56,999.84	359,017.00	302,017.16	.00
DEBT SERVICE:								
10-53-9540 DEBT SERVICE PRINCIPAL	35,953.53	38,767.12	12,288.73	7,359.61	7,699.31	12,777.00	5,077.69	.00
10-53-9545 DEBT SERVICE INTEREST	3,613.66	3,665.62	1,270.92	489.46	253.65	885.00	631.35	.00
TOTAL DEBT SERVICE	39,567.19	42,432.74	13,559.65	7,849.07	7,952.96	13,662.00	5,709.04	.00
CAPITAL IMPRV - FLUMES/STREETS:								
10-53-9570 FLUME REPAIR/IMPROVEMENT	.00	.00	27,320.14	.00	855.80	100,000.00	99,144.20	.00
10-53-9575 DRAINAGE/RIVER DREDGING	24,424.32	49,008.55	15,965.00	.00	.00	25,000.00	25,000.00	.00
10-53-9580 STREET PAVING	126,846.50	.00	.00	.00	.00	.00	.00	.00
10-53-9590 CAPITALIZED WAGES	.00	4,921.17	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL IMPRV - FLUMES/STREETS	151,270.82	53,929.72	43,285.14	.00	855.80	125,000.00	124,144.20	.00
TOTAL PUBLIC WORKS DEPT. EXPENSES	567,415.11	507,601.52	382,900.35	171,201.72	204,680.07	844,973.00	640,292.93	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>COMMUNITY CENTER EXPENSES</u>								
SALARIES AND WAGES:								
10-54-5012 CITY RESOURCES DIRECTOR	13,962.47	15,521.33	8,044.80	3,766.12	3,766.45	8,160.00	4,393.55	.00
10-54-5540 CUSTODIAN / PW MAINTENANCE	26,158.42	28,136.84	26,567.45	10,808.27	10,001.96	17,127.00	7,125.04	.00
10-54-5650 EVENT COORDINATOR	20,728.47	23,933.52	24,082.53	11,235.51	12,614.15	24,385.00	11,770.85	.00
TOTAL SALARIES AND WAGES	60,849.36	67,591.69	58,694.78	25,809.90	26,382.56	49,672.00	23,289.44	.00
TAXES & BENEFITS:								
10-54-5800 FICA	4,322.91	4,825.84	4,299.99	1,929.53	1,915.56	4,819.00	2,903.44	.00
10-54-5810 UNEMPLOYMENT	169.43	188.99	199.31	69.43	75.12	178.00	102.88	.00
10-54-5830 WORKERS' COMP	1,873.00	2,353.82	2,020.96	813.48	982.36	1,425.00	442.64	.00
10-54-5840 GROUP TERM LIFE INSURANCE	641.92	622.86	618.25	313.63	321.42	720.00	398.58	.00
10-54-5850 EMPLOYEE HEALTH INSURANCE	24,857.70	23,778.00	23,368.10	12,644.58	13,283.16	26,052.00	12,768.84	.00
10-54-5870 PENSION	1,821.62	2,019.87	1,585.77	609.45	749.92	1,643.00	893.08	.00
TOTAL TAXES & BENEFITS	33,686.58	33,789.38	32,092.38	16,380.10	17,327.54	34,837.00	17,509.46	.00
OVERHEAD:								
10-54-6010 TELEPHONE / COMMUNICATIONS	2,284.30	2,244.17	2,197.93	971.10	1,079.35	2,200.00	1,120.65	.00
10-54-6020 UTILITIES	6,151.74	7,016.18	6,998.86	3,284.57	3,057.80	8,100.00	5,042.20	.00
10-54-6030 INSURANCE	2,331.00	3,400.00	3,871.48	1,935.74	1,995.36	4,460.00	2,464.64	.00
10-54-6100 ADVERTISING	.00	.00	.00	.00	.00	700.00	700.00	.00
10-54-6720 ELEVATOR	3,381.52	3,131.52	4,264.56	2,287.28	1,665.24	4,500.00	2,834.76	.00
TOTAL OVERHEAD	14,148.56	15,791.87	17,332.83	8,478.69	7,797.75	19,960.00	12,162.25	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
10-54-7000 CONTRACT LABOR	648.21	3,339.15	799.55	788.25	.00	8,000.00	8,000.00	.00
10-54-7004 IT CONTRACT LABOR	.00	.00	621.25	533.75	210.00	.00	210.00-	.00
10-54-7005 CONTRACT CLEANING	.00	262.50	.00	.00	.00	.00	.00	.00
10-54-7100 SUPPLIES	3,490.67	5,598.91	4,059.95	3,473.42	2,778.05	5,575.00	2,796.95	.00
10-54-7103 LAUNDRY	256.00	.00	60.00	60.00	.00	350.00	350.00	.00
10-54-7104 IT SUPPLIES	.00	.00	27.62	.00	23.40	.00	23.40-	.00
10-54-7200 MAINTENANCE & REPAIRS	558.35	2,962.31	3,080.54	2,015.27	185.78	5,000.00	4,814.22	.00
10-54-7830 OFFICE SUPPLIES	.00	569.32	62.05	62.05	.00	350.00	350.00	.00
10-54-7900 OTHER EXPENSES	140.00	140.00	.00	.00	.00	.00	.00	.00
TOTAL OPERATING MAINTENANCE	5,093.23	12,872.19	8,710.96	6,932.74	3,197.23	19,275.00	16,077.77	.00
CAPITAL EXPENDITURES:								
10-54-8100 INVENTORIED EQUIPMENT	6,640.17	1,657.24	1,401.35	.00	3,685.66	12,000.00	8,314.34	.00
10-54-8104 IT INVENTORIED EQUIPMENT	.00	.00	230.17	.00	.00	.00	.00	.00
10-54-8250 CAPITAL IMPROVEMENTS	18,662.73	25,082.58	26,634.98	26,639.42	.00	18,000.00	18,000.00	.00
10-54-8400 CAPITAL EQUIPMENT	.00	.00	369.99	.00	.00	.00	.00	.00
10-54-8402 IT CAPITAL EXPENDITURES	2,065.62	2.80	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	27,368.52	26,742.62	28,636.49	26,639.42	3,685.66	30,000.00	26,314.34	.00
TOTAL COMMUNITY CENTER EXPENSES	141,146.25	156,787.75	145,467.44	84,240.85	58,390.74	153,744.00	95,353.26	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>OTHER PARKS EXPENSES</u>								
SALARIES AND WAGES:								
10-55-5100 PW DIRECTOR	7,533.70	9,199.12	4,552.85	2,131.41	2,131.67	4,619.00	2,487.33	.00
10-55-5520 GARDENERS/MAINT WAGES	22,959.25	34,297.36	33,418.67	5,793.81	5,016.54	35,945.00	30,928.46	.00
10-55-5540 CUSTODIAN	.00	.00	569.43	109.74	.00	.00	.00	.00
10-55-5545 PW MAINTENANCE CREW	32,018.95	33,390.88	29,656.22	12,991.97	10,327.26	.00	10,327.26-	.00
10-55-5600 VEH. MAINT. - PW CREW	5,789.14	5,626.75	8,529.68	2,975.21	2,752.65	6,524.00	3,771.35	.00
10-55-5680 PARKS/FACILITIES MAINT. MGR.	.00	.00	.00	.00	.00	24,120.00	24,120.00	.00
TOTAL SALARIES AND WAGES	68,301.04	82,514.11	76,726.85	24,002.14	20,228.12	71,208.00	50,979.88	.00
TAXES & BENEFITS:								
10-55-5800 FICA	5,246.00	6,192.80	6,734.86	2,754.25	1,501.68	7,038.00	5,536.32	.00
10-55-5810 UNEMPLOYMENT	205.90	243.12	338.37	188.20	59.04	399.00	339.96	.00
10-55-5830 WORKERS' COMP	3,803.00	4,778.53	3,118.76	1,505.64	1,224.92	3,390.00	2,165.08	.00
10-55-5840 GROUP TERM LIFE INSURANCE	471.92	414.76	389.03	188.75	210.66	450.00	239.34	.00
10-55-5850 EMPLOYEE HEALTH INSURANCE	15,217.99	11,892.18	11,774.30	6,152.02	6,955.10	13,433.00	6,477.90	.00
10-55-5855 MEDICAL	.00	41.67	.00	.00	.00	.00	.00	.00
10-55-5870 PENSION	1,243.39	999.44	835.01	414.39	350.12	927.00	576.88	.00
TOTAL TAXES & BENEFITS	26,188.20	24,562.50	23,190.33	11,203.25	10,301.52	25,637.00	15,335.48	.00
OVERHEAD:								
10-55-6010 TELEPHONE / COMMUNICATIONS	2,030.24	1,014.56	1,313.41	686.50	656.52	1,475.00	818.48	.00
10-55-6020 UTILITIES	4,980.97	6,576.87	6,612.46	3,162.03	4,065.53	6,695.00	2,629.47	.00
10-55-6021 TRASH REMOVAL	971.03	.00	704.07	.00	.00	1,000.00	1,000.00	.00
10-55-6029 SANITATION	790.00	1,309.54	1,570.00	690.00	1,982.00	1,800.00	182.00-	.00
10-55-6030 INSURANCE	1,492.00	2,396.00	2,380.08	1,190.04	1,226.68	2,741.00	1,514.32	.00
10-55-6031 INSURANCE-DEDUCTIONS	.00	.00	1,000.00	.00	.00	.00	.00	.00
TOTAL OVERHEAD	10,264.24	11,296.97	13,580.02	5,728.57	7,930.73	13,711.00	5,780.27	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
10-55-7000 CONTRACT LABOR	829.02	371.49	339.55	328.25	.00	1,000.00	1,000.00	.00
10-55-7004 IT CONTRACT LABOR	.00	.00	140.00	140.00	140.00	170.00	30.00	.00
10-55-7100 PARKS MAINT SUPPLIES	12,646.20	11,265.30	12,015.69	425.21	224.75	8,000.00	7,775.25	.00
10-55-7101 PAPER/CLEANING SUPPLIES	4,414.60	5,094.40	7,818.49	6,073.36	1,105.65	10,000.00	8,894.35	.00
10-55-7102 PARC SUPPLIES	954.72	1,475.92	218.99	93.71-	102.50	1,670.00	1,567.50	.00
10-55-7104 IT SUPPLIES	.00	.00	.00	.00	.00	250.00	250.00	.00
10-55-7125 FERTILIZER	.00	300.00	.00	.00	300.00	600.00	300.00	.00
10-55-7150 TREE MAINTENANCE	5,128.00	3,931.32	3,560.00	.00	497.77	4,000.00	3,502.23	.00
10-55-7160 GEOTHERMAL EXPENSES	3,407.25	1,815.32	10,799.19	549.88	435.10	3,200.00	2,764.90	.00
10-55-7165 PARKS UNIFORMS	1,240.87	1,172.68	1,394.50	.00	.00	1,200.00	1,200.00	.00
10-55-7200 MAINTENANCE & REPAIRS	4,499.60	8,597.37	5,345.90	2,482.00	9.30	10,000.00	9,990.70	.00
10-55-7201 MAINT. & REPAIRS - MICROHYDRO	707.77	386.23	.00	.00	154.88	3,000.00	2,845.12	.00
10-55-7202 MAINT. & REPAIRS - DOG PARK	.00	707.00	70.09	70.09	.00	300.00	300.00	.00
10-55-7470 TOOLS	.00	171.33	464.75	.00	129.74	500.00	370.26	.00
10-55-7600 VEHICLE OIL & GAS	3,744.76	5,640.23	6,610.55	3,218.88	1,608.69	5,000.00	3,391.31	.00
10-55-7650 VEHICLE R & M/SUPPLIES	2,172.84	720.16	2,578.89	128.66	972.51	2,000.00	1,027.49	.00
10-55-7720 SAFETY EXPENSE	77.52	559.62	1,003.06	.00	.00	500.00	500.00	.00
10-55-7830 OFFICE SUPPLIES	.00	221.29	393.79	74.41	173.01	250.00	76.99	.00
10-55-7835 COPIER/PRINTER EXPENSE	.00	87.08	133.66	83.46	48.32	250.00	201.68	.00
10-55-7860 TRAINING	107.64	.00	.00	.00	.00	500.00	500.00	.00
10-55-7862 HIRING COST	544.80	1,807.40	1,417.93	1,145.93	1,426.62	1,500.00	73.38	.00
10-55-7870 SUPPLIES	296.38	.00	.00	.00	.00	250.00	250.00	.00
10-55-7900 OTHER EXPENSES	180.47	10,482.72	916.89	51.54	102.79	1,200.00	1,097.21	.00
TOTAL OPERATING MAINTENANCE	40,952.44	54,806.86	55,221.92	14,677.96	7,431.63	55,340.00	47,908.37	.00
CAPITAL EXPENDITURES:								
10-55-8100 INVENTORIED EQUIPMENT	7,403.69	630.42	2,047.00	.00	299.00	4,000.00	3,701.00	.00
10-55-8250 CAPITAL IMPROVEMENTS	4,200.00	.00	.00	.00	.00	250,000.00	250,000.00	.00
10-55-8400 CAPITAL EQUIPMENT	26,435.25	.00	.00	.00	25,955.00	46,350.00	20,395.00	.00
10-55-8402 IT CAPITAL EXPENDITURES	1,688.55	2.80	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	39,727.49	633.22	2,047.00	.00	26,254.00	300,350.00	274,096.00	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
DEBT SERVICE:								
10-55-9540 DEBT SERVICE PRINCIPAL	.00	1,919.66	2,000.23	2,000.23	2,084.24	2,085.00	.76	.00
10-55-9545 DEBT SERVICE INTEREST	.00	213.33	132.75	132.75	68.66	68.00	.66-	.00
TOTAL DEBT SERVICE	.00	2,132.99	2,132.98	2,132.98	2,152.90	2,153.00	.10	.00
TOTAL OTHER PARKS EXPENSES	185,433.41	175,946.65	172,899.10	57,744.90	74,298.90	468,399.00	394,100.10	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>SKI TOW EXPENSES</u>								
SALARIES AND WAGES:								
10-56-5012 CITY RESOURCES DIRECTOR	2,094.33	2,328.30	2,413.55	1,129.89	1,130.02	2,449.00	1,318.98	.00
10-56-5520 SKI TOW WAGES	1,255.22	3,663.74	8,020.01	6,965.63	6,086.62	8,974.00	2,887.38	.00
10-56-5540 PW MAINTENANCE CREW	1,454.64	1,593.57	1,712.78	779.42	.00	.00	.00	.00
TOTAL SALARIES AND WAGES	4,804.19	7,585.61	12,146.34	8,874.94	7,216.64	11,423.00	4,206.36	.00
TAXES & BENEFITS:								
10-56-5800 FICA	366.16	581.09	799.23	555.77	551.61	673.00	121.39	.00
10-56-5810 UNEMPLOYMENT	14.41	22.98	31.45	21.80	21.64	40.00	18.36	.00
10-56-5830 WORKERS' COMP	508.00	637.80	515.00	257.50	209.50	410.00	200.50	.00
10-56-5840 GROUP TERM LIFE INSURANCE	38.10	34.43	35.35	16.59	19.56	37.00	17.44	.00
10-56-5850 EMPLOYEE HEALTH INSURANCE	1,007.64	883.32	921.31	504.09	516.14	1,035.00	518.86	.00
10-56-5870 PENSION	105.61	115.35	100.42	37.68	31.06	124.00	92.94	.00
TOTAL TAXES & BENEFITS	2,039.92	2,274.97	2,402.76	1,393.43	1,349.51	2,319.00	969.49	.00
OVERHEAD:								
10-56-6020 UTILITIES	386.97	600.03	675.93	361.28	333.34	525.00	191.66	.00
10-56-6029 SANITATION	458.82	436.86	660.52	440.00	380.00	650.00	270.00	.00
10-56-6030 INSURANCE	100.00	160.00	159.88	79.94	82.40	185.00	102.60	.00
10-56-6740 INSPECTIONS	1,297.06	2,113.46	1,223.29	240.10	.00	2,300.00	2,300.00	.00
TOTAL OVERHEAD	2,242.85	3,310.35	2,719.62	1,121.32	795.74	3,660.00	2,864.26	.00
OPERATING MAINTENANCE:								
10-56-7000 CONTRACT LABOR	267.00	.00	.00	.00	.00	1,800.00	1,800.00	.00
10-56-7004 IT CONTRACT LABOR	.00	.00	760.00	.00	.00	.00	.00	.00
10-56-7100 SUPPLIES	8.48	322.01	95.83	75.75	147.28	1,200.00	1,052.72	.00
10-56-7200 MAINTENANCE & REPAIRS	403.39	487.77	740.02	22.00	4.34	1,000.00	995.66	.00
10-56-7900 OTHER EXPENSES	162.00	48.10	.00	.00	.00	.00	.00	.00
TOTAL OPERATING MAINTENANCE	840.87	857.88	1,595.85	97.75	151.62	4,000.00	3,848.38	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
CAPITAL EXPENDITURES:								
10-56-8100 INVENTORIED EQUIPMENT	305.00	.00	1,990.06	.00	.00	.00	.00	.00
10-56-8104 IT INVENTORIED EQUIPMENT	.00	.00	69.05	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	305.00	.00	2,059.11	.00	.00	.00	.00	.00
TOTAL SKI TOW EXPENSES	10,232.83	14,028.81	20,923.68	11,487.44	9,513.51	21,402.00	11,888.49	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>ICE RINK/ROTARY PARK EXPENSES</u>								
SALARIES AND WAGES:								
10-57-5001 ICE RINK/ROTARY PARK WAGES	.00	.00	3,164.92	2,129.26	3,495.28	3,492.00	3.28-	.00
10-57-5540 PW MAINTENANCE CREW	.00	.00	978.89	624.05	.00	.00	.00	.00
TOTAL SALARIES AND WAGES	.00	.00	4,143.81	2,753.31	3,495.28	3,492.00	3.28-	.00
TAXES & BENEFITS:								
10-57-5800 FICA	.00	.00	268.11	162.71	267.39	406.00	138.61	.00
10-57-5810 UNEMPLOYMENT	.00	.00	12.96	8.82	10.48	22.00	11.52	.00
10-57-5830 WORKERS' COMP	.00	.00	130.39	130.39	.00	205.00	205.00	.00
10-57-5840 GROUP TERM LIFE INSURANCE	.00	.00	14.76	7.08	7.86	16.00	8.14	.00
10-57-5850 EMPLOYEE HEALTH INSURANCE	.00	.00	457.13	239.52	268.98	503.00	234.02	.00
10-57-5870 PENSION	.00	.00	116.05	45.88	.00	160.00	160.00	.00
TOTAL TAXES & BENEFITS	.00	.00	999.40	594.40	554.71	1,312.00	757.29	.00
OVERHEAD:								
10-57-6020 UTILITIES	.00	.00	576.12	382.97	623.53	825.00	201.47	.00
10-57-6029 SANITATION	.00	.00	631.24	330.00	515.00	800.00	285.00	.00
10-57-6030 INSURANCE	.00	.00	.00	.00	.00	690.00	690.00	.00
TOTAL OVERHEAD	.00	.00	1,207.36	712.97	1,138.53	2,315.00	1,176.47	.00
OPERATING MAINTENANCE:								
10-57-7100 SUPPLIES	.00	.00	235.86	119.89	109.86	150.00	40.14	.00
10-57-7102 PARC SUPPLIES	.00	.00	208.25	.00	98.48	.00	98.48-	.00
10-57-7200 MAINTENANCE & REPAIRS	.00	.00	7,416.18	21.00	569.32	.00	569.32-	.00
10-57-7900 OTHER EXPENSES	.00	.00	158.17	100.00	.00	.00	.00	.00
TOTAL OPERATING MAINTENANCE	.00	.00	8,018.46	240.89	777.66	150.00	627.66-	.00
TOTAL ICE RINK/ROTARY PARK EXPENSES	.00	.00	14,369.03	4,301.57	5,966.18	7,269.00	1,302.82	.00

CITY OF OURAY
 EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

GENERAL FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
TOTAL FUND EXPENDITURES	<u>2,151,085.55</u>	<u>2,309,148.84</u>	<u>2,135,513.51</u>	<u>945,481.11</u>	<u>1,076,411.18</u>	<u>3,120,718.00</u>	<u>2,044,306.82</u>	<u>.00</u>
NET REVENUE OVER EXPENDITURES	<u>84,723.08-</u>	<u>35,543.97</u>	<u>397,057.30</u>	<u>47,292.18-</u>	<u>88,651.32-</u>	<u>17,396.00</u>	<u>106,047.32</u>	<u>2,150,354.14</u>

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

WATER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>CUSTOMER REVENUE</u>								
20-40-4050	386,815.10	405,827.68	464,690.22	231,379.36	235,454.92	474,871.00	239,416.08	239
20-40-4051	14,874.00	18,500.04	17,616.00	8,808.00	9,072.24	21,350.00	12,277.76	122
20-40-4053	565.20	750.00	669.36	334.68	344.70	690.00	345.30	345
20-40-4057	87,698.37	116,364.12	51,970.58	44,532.86	7,054.02	87,900.00	80,845.98	808
20-40-4058	13,971.49-	.00	21,945.00	7,480.72-	.00	.00	.00	0
20-40-4059	.00	2,429.21	29,122.15	14,606.37	14,257.31	28,300.00	14,042.69	140
20-40-4060	13,841.85	13,399.00	13,653.77	6,843.77	6,827.98	13,673.00	6,845.02	684
20-40-4061	512.50	537.50	450.00	137.50	162.50	500.00	337.50	337
20-40-4062	320.00	420.00	541.12	80.00	120.00	600.00	480.00	480
TOTAL CUSTOMER REVENUE	490,655.53	558,227.55	600,658.20	299,241.82	273,293.67	627,884.00	354,590.33	354
<u>OTHER REVENUES</u>								
20-43-4300	3,750.00	17,000.00	11,250.00	7,500.00	3,750.00	26,250.00	22,500.00	225
20-43-4310	.00	366.24	175.19	175.19	243.35	500.00	256.65	256
20-43-4340	259.57	306.66	1,754.83	738.71	1,269.34	800.00	(469.34)	469
20-43-4350	2,167.25	976.03	553.52	.00	.00	700.00	700.00	700
20-43-4376	.00	.00	.00	.00	.00	134,300.00	134,300.00	134
20-43-4380	70.00	.00	.00	.00	.00	.00	.00	0
TOTAL OTHER REVENUES	6,246.82	18,648.93	13,733.54	8,413.90	5,262.69	162,550.00	157,287.31	157
TOTAL FUND REVENUE	496,902.35	576,876.48	614,391.74	307,655.72	278,556.36	790,434.00	511,877.64	511

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

WATER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>WATER EXPENSES</u>								
SALARIES AND WAGES:								
20-50-5002 CITY ADMINISTRATOR	16,723.89	23,251.86	37,508.93	21,054.98	15,128.40	29,857.00	14,728.60	.00
20-50-5004 FINANCE & ADMIN. DIRECTOR	15,593.03	20,413.30	20,362.10	8,889.28	5,282.32	19,621.00	14,338.68	.00
20-50-5006 HR MANAGER	9,128.14	10,431.53	10,397.34	4,505.68	4,599.12	9,965.00	5,365.88	.00
20-50-5008 ADMINISTRATIVE CLERKS	34,213.11	38,241.30	45,014.37	19,714.95	21,452.20	52,991.00	31,538.80	.00
20-50-5010 BUILDING INSPECTOR	.00	3,195.19	8,126.08	3,940.55	3,588.45	7,641.00	4,052.55	.00
20-50-5012 COMMUNITY DEVELOPMENT COORD.	6,611.65	.00	.00	.00	2,778.74	10,641.00	7,862.26	.00
20-50-5100 PW DIRECTOR	22,601.33	29,018.48	33,508.54	16,851.65	8,526.60	18,475.00	9,948.40	.00
20-50-5150 PW CREW	60,214.41	66,357.36	79,365.75	33,386.91	32,910.06	98,584.00	65,673.94	.00
20-50-5600 VEH. MAINT. - PW CREW	10,613.85	10,315.84	15,637.46	5,454.39	5,046.56	11,960.00	6,913.44	.00
20-50-5650 EVENT COORDINATOR	942.21	1,096.48	1,102.28	509.64	573.36	1,108.00	534.64	.00
20-50-5660 PAYROLL ADJUSTMENT	.00	7,624.58	.00	.00	.00	.00	.00	.00
TOTAL SALARIES AND WAGES	176,641.62	209,945.92	251,022.85	114,308.03	99,885.81	260,843.00	160,957.19	.00
TAXES & BENEFITS:								
20-50-5800 FICA	12,978.21	15,100.65	19,257.20	9,004.50	7,481.84	18,186.00	10,704.16	.00
20-50-5810 UNEMPLOYMENT	509.33	592.16	739.20	348.37	293.54	716.00	422.46	.00
20-50-5830 WORKERS' COMP	2,910.00	3,659.84	7,430.01	3,884.14	2,724.46	5,088.00	2,363.54	.00
20-50-5840 GROUP TERM LIFE INSURANCE	1,792.60	1,387.48	1,954.87	790.88	1,128.06	2,145.00	1,016.94	.00
20-50-5850 EMPLOYEE HEALTH INSURANCE	47,766.16	36,357.02	58,986.92	32,097.76	30,915.48	67,613.00	36,697.52	.00
20-50-5855 MEDICAL	306.65	281.00	587.39	302.94	37.40	500.00	462.60	.00
20-50-5870 PENSION	4,386.87	4,244.36	6,047.65	2,826.69	2,520.15	7,132.00	4,611.85	.00
TOTAL TAXES & BENEFITS	70,649.82	61,622.51	95,003.24	49,255.28	45,100.93	101,380.00	56,279.07	.00
OVERHEAD:								
20-50-6010 TELEPHONE / COMMUNICATIONS	1,031.28	651.10	630.22	270.67	366.03	800.00	433.97	.00
20-50-6020 UTILITIES	3,836.79	4,920.01	4,525.75	2,245.89	2,015.82	5,150.00	3,134.18	.00
20-50-6030 INSURANCE	4,720.33	7,540.00	7,487.76	3,743.88	3,859.18	8,622.00	4,762.82	.00
20-50-6150 ONLINE PROCESSING FEES	1,890.80	2,347.11	3,237.99	1,673.63	1,634.66	3,400.00	1,765.34	.00
TOTAL OVERHEAD	11,479.20	15,458.22	15,881.72	7,934.07	7,875.69	17,972.00	10,096.31	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

WATER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
20-50-7000 CONTRACT LABOR	27,207.15	70,971.20	37,017.78	19,436.66	17,727.14	32,000.00	14,272.86	.00
20-50-7004 IT CONTRACT LABOR	.00	.00	2,293.30	2,012.80	2,495.92	4,000.00	1,504.08	.00
20-50-7024 PERMIT FEES	740.02	757.19	.00	.00	.00	1,000.00	1,000.00	.00
20-50-7025 LEGAL FEES	3,278.50	13,123.45	21,399.77	1,934.50	3,024.01-	12,000.00	15,024.01	.00
20-50-7100 DIST.SYST.SUPPLIES	21,947.69	21,528.57	17,287.48	2,591.76	4,736.32	20,000.00	15,263.68	.00
20-50-7104 IT SUPPLIES	.00	.00	45.07	.00	40.90	500.00	459.10	.00
20-50-7110 STREET PATCHING	1,523.21	.00	6,423.30	.00	.00	2,000.00	2,000.00	.00
20-50-7185 EQUIPMENT RENTAL	4,141.30	.00	168.88	.00	296.41	3,500.00	3,203.59	.00
20-50-7200 MAINTENANCE & REPAIRS	17,440.00	2,171.59	6,318.62	26.00	149.46	5,000.00	4,850.54	.00
20-50-7400 WATER SAMPLE	2,527.00	3,895.00	4,020.00	1,180.50	1,350.00	5,000.00	3,650.00	.00
20-50-7450 CHEMICALS	1,525.00	4,768.72	3,611.99	.00	410.00	3,000.00	2,590.00	.00
20-50-7460 WATER TANK MAINTENANCE	282.07	3,551.82	316.16	149.56	.00	2,500.00	2,500.00	.00
20-50-7470 TOOLS	.00	.00	2,812.38	101.97	.00	3,500.00	3,500.00	.00
20-50-7600 VEHICLE OIL & GAS	6,541.77	9,239.36	10,837.31	5,311.15	2,970.96	8,000.00	5,029.04	.00
20-50-7650 VEHICLE R & M SUPPLIES	6,403.11	2,370.66	7,726.32	4,588.86	524.05	8,000.00	7,475.95	.00
20-50-7700 CITY SHOP EXPENSE	4,829.41	2,618.89	2,273.75	254.87	885.17	2,000.00	1,114.83	.00
20-50-7720 SAFETY EXPENSE	417.05	309.95	692.96	692.96	.00	1,000.00	1,000.00	.00
20-50-7800 DUES & SUBSCRIPTIONS	2,133.26	1,995.00	1,243.00	599.00	275.00	1,500.00	1,225.00	.00
20-50-7830 OFFICE SUPPLIES	.00	299.75	486.18	235.67	173.01	500.00	326.99	.00
20-50-7835 COPIER/PRINTER EXPENSE	.00	861.24	1,573.17	747.04	449.12	1,500.00	1,050.88	.00
20-50-7850 PRINTING & PUBLICATIONS	20.88	75.00	161.82	107.88	.00	500.00	500.00	.00
20-50-7855 GIS COST	.00	8,041.27	1,026.92	1,026.92	.00	2,500.00	2,500.00	.00
20-50-7860 TRAINING	385.00	2,256.35	2,469.93	1,708.60	210.00	3,000.00	2,790.00	.00
20-50-7862 HIRING COST	572.87	431.33	343.92	115.93	.00	250.00	250.00	.00
20-50-7870 UNIFORMS	952.20	1,021.27	1,656.18	287.23	1,200.00	1,200.00	.00	.00
20-50-7880 POSTAGE	392.00	421.59	950.97	.00	517.66	500.00	17.66-	.00
20-50-7900 OTHER EXPENSES	969.55	1,133.43	756.32	.00	.00	1,200.00	1,200.00	.00
20-50-7920 TRANSFER TO GF TO REPAY LOAN	.00	.00	29,122.15	.00	14,257.31	28,300.00	14,042.69	.00
TOTAL OPERATING MAINTENANCE	104,229.04	151,842.63	163,035.63	43,109.86	45,644.42	153,950.00	108,305.58	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

WATER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
CAPITAL EXPENDITURES:								
20-50-8100 INVENTORIED EQUIPMENT	4,537.69	1,387.42	6,692.57	.00	3,624.00	6,000.00	2,376.00	.00
20-50-8104 IT INVENTORIED EQUIPMENT	.00	595.50	1,215.86	531.32	1,676.57	4,067.00	2,390.43	.00
20-50-8250 CAPITAL IMPROVEMENTS	28,278.48	.00	.00	.00	.00	99,050.00	99,050.00	.00
20-50-8400 CAPITAL EQUIPMENT	10,780.07	.00	.00	.00	.00	35,250.00	35,250.00	.00
20-50-8402 IT CAPITAL EXPENDITURES	2,262.78	7.00	.00	.00	.00	.00	.00	.00
20-50-8403 WATER AUGMENTATION	36,376.16	142.50	.00	.00	.00	.00	.00	.00
20-50-8570 NEW LINES / VALVES	.00	.00	.00	.00	.00	2,500.00	2,500.00	.00
20-50-8571 NEW HYDRANTS	4,837.31	3,470.00	.00	.00	.00	6,000.00	6,000.00	.00
TOTAL CAPITAL EXPENDITURES	87,072.49	5,602.42	7,908.43	531.32	5,300.57	152,867.00	147,566.43	.00
DEBT SERVICE:								
20-50-9540 DEBT SERVICE PRINCIPAL	4,510.64	.00	16,503.24	11,719.11	12,241.05	17,170.00	4,928.95	.00
20-50-9545 DEBT SERVICE INTEREST	1,031.98	2,174.99	1,537.26	778.77	403.29	1,014.00	610.71	.00
20-50-9560 BOND PRINCIPAL	64,108.88	.00	69,393.51	34,353.22	35,741.09	70,081.00	34,339.91	.00
20-50-9565 BOND INTEREST	9,618.00	7,028.01	4,333.37	2,510.22	1,122.35	3,646.00	2,523.65	.00
TOTAL DEBT SERVICE	79,269.50	9,203.00	91,767.38	49,361.32	49,507.78	91,911.00	42,403.22	.00
CAPITAL IMPRV - FLUMES/STREETS:								
20-50-9999 DEPRECIATION	.00	158,749.38	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL IMPRV - FLUMES/STREETS	.00	158,749.38	.00	.00	.00	.00	.00	.00
TOTAL WATER EXPENSES	529,341.67	612,424.08	624,619.25	264,499.88	253,315.20	778,923.00	525,607.80	.00
TOTAL FUND EXPENDITURES	529,341.67	612,424.08	624,619.25	264,499.88	253,315.20	778,923.00	525,607.80	.00
NET REVENUE OVER EXPENDITURES	32,439.32-	35,547.60-	10,227.51-	43,155.84	25,241.16	11,511.00	13,730.16-	511,877.64

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

SEWER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>CUSTOMER REVENUE</u>								
23-40-4050 SEWER CHARGES - CUSTOMERS	454,521.02	464,228.60	650,609.15	323,193.06	333,028.48	664,060.00	331,031.52	331
23-40-4051 SEWER CHARGES - POOL	9,855.00	10,233.96	13,968.00	6,984.00	7,193.52	14,387.00	7,193.48	719
23-40-4053 SEWER CHARGES - BOX CANON	749.04	770.04	1,061.52	530.76	546.66	1,094.00	547.34	547
23-40-4060 SERVICE CHARGE - SEWER	13,851.00	14,493.25	13,975.36	6,995.49	6,998.98	13,994.00	6,995.02	699
23-40-4061 TRANSFER CHARGE - SEWER	512.50	562.50	450.00	137.50	162.50	500.00	337.50	337
TOTAL CUSTOMER REVENUE	479,488.56	490,288.35	680,064.03	337,840.81	347,930.14	694,035.00	346,104.86	346
<u>GRANTS</u>								
23-41-4185 GRANT - EIAF - CDPHE COMPLIANC	.00	23,477.31	.00	.00	.00	.00	.00	0
TOTAL GRANTS	.00	23,477.31	.00	.00	.00	.00	.00	0
<u>OTHER REVENUES</u>								
23-43-4300 INVEST FEE-SEWER(25%)	3,750.00	16,875.00	7,500.00	3,750.00	3,750.00	26,250.00	22,500.00	225
23-43-4310 OTHER REVENUE	.00	.00	1,295.70	1,295.70	1,289.70	.00	(1,289.70)	128
23-43-4340 INTEREST INCOME	1,073.89	1,448.12	7,828.28	3,787.97	3,599.83	8,000.00	4,400.17	440
23-43-4350 SEWER TAP - MATL. & LABOR	.00	.00	.00	.00	.00	500.00	500.00	500
23-43-4998 TRF FROM UTIL.-CI	.00	.00	.00	.00	.00	575,450.00	575,450.00	575
TOTAL OTHER REVENUES	4,823.89	18,323.12	16,623.98	8,833.67	8,639.53	610,200.00	601,560.47	601
TOTAL FUND REVENUE	484,312.45	532,088.78	696,688.01	346,674.48	356,569.67	1,304,235.00	947,665.33	947

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

SEWER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>SEWER EXPENSES</u>								
SALARIES AND WAGES:								
23-50-5002 CITY ADMINISTRATOR	16,723.89	23,251.86	41,599.86	23,406.69	19,233.55	33,174.00	13,940.45	.00
23-50-5004 FINANCE & ADMIN. DIRECTOR	15,592.98	20,413.30	20,362.40	8,889.30	5,282.28	19,621.00	14,338.72	.00
23-50-5006 HR MANAGER	9,128.14	10,431.79	13,671.60	6,038.48	6,132.24	13,286.00	7,153.76	.00
23-50-5008 ADMINISTRATIVE CLERKS	34,213.66	38,241.93	45,089.67	19,790.25	21,452.20	52,991.00	31,538.80	.00
23-50-5010 BUILDING INSPECTOR	.00	3,195.25	8,126.08	3,940.55	3,588.44	5,193.00	1,604.56	.00
23-50-5012 COMMUNITY DEVELOPMENT COORD.	4,407.75	.00	.00	.00	2,069.73	7,094.00	5,024.27	.00
23-50-5100 PW DIRECTOR	22,601.33	29,018.48	46,764.39	21,113.12	21,316.67	46,186.00	24,869.33	.00
23-50-5150 PW CREW	58,275.56	64,071.67	89,131.91	39,918.14	35,644.74	104,509.00	68,864.26	.00
23-50-5600 VEH. MAINT. - PW CREW	10,613.85	10,315.84	15,637.11	5,454.04	5,046.56	11,958.00	6,911.44	.00
23-50-5650 EVENT COORDINATOR	942.21	1,096.48	1,102.28	509.64	573.36	1,108.00	534.64	.00
TOTAL SALARIES AND WAGES	172,499.37	200,036.60	281,485.30	129,060.21	120,339.77	295,120.00	174,780.23	.00
TAXES & BENEFITS:								
23-50-5800 FICA	12,662.83	14,924.09	21,136.85	9,749.01	8,853.78	21,311.00	12,457.22	.00
23-50-5810 UNEMPLOYMENT INSURANCE	496.90	585.37	805.91	370.87	347.12	836.00	488.88	.00
23-50-5830 WORKERS' COMP	2,090.00	2,627.17	7,017.87	3,496.56	2,704.48	5,186.00	2,481.52	.00
23-50-5840 GROUP TERM LIFE INSURANCE	1,496.42	1,368.55	2,054.87	791.39	1,233.90	2,209.00	975.10	.00
23-50-5850 EMPLOYEE HEALTH INSURANCE	46,955.23	35,741.78	65,585.37	38,122.11	33,671.13	77,645.00	43,973.87	.00
23-50-5855 MEDICAL	306.69	281.02	587.52	303.02	37.40	500.00	462.60	.00
23-50-5870 PENSION	4,310.23	4,178.40	4,797.81	1,125.56	3,011.03	8,358.00	5,346.97	.00
TOTAL TAXES & BENEFITS	68,318.30	59,706.38	101,986.20	53,958.52	49,858.84	116,045.00	66,186.16	.00
OVERHEAD:								
23-50-6010 TELEPHONE / COMMUNICATIONS	1,480.04	1,059.80	1,006.38	389.35	626.04	1,071.00	444.96	.00
23-50-6020 UTILITIES	25,787.32	29,722.24	27,766.06	11,595.80	11,258.46	27,000.00	15,741.54	.00
23-50-6030 INSURANCE	4,200.34	6,704.00	6,658.64	3,329.32	3,431.86	8,022.00	4,590.14	.00
23-50-6150 ONLINE PROCESSIONG FEES	1,890.81	2,347.11	3,238.03	1,673.62	1,634.68	3,395.00	1,760.32	.00
TOTAL OVERHEAD	33,358.51	39,833.15	38,669.11	16,988.09	16,951.04	39,488.00	22,536.96	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

SEWER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
23-50-7000 CONTRACT LABOR	15,375.37	30,774.71	33,005.78	22,416.00	22,073.78	31,000.00	8,926.22	.00
23-50-7004 IT CONTRACT LABOR	.00	.00	2,293.33	2,012.83	2,487.17	4,000.00	1,512.83	.00
23-50-7010 ENGINEERING	19,339.00	30,381.50	81,796.41	11,514.50	12,085.83	.00	12,085.83-	.00
23-50-7023 PROFESSIONAL SVCS	4,510.52	2,316.00	.00	.00	.00	.00	.00	.00
23-50-7025 LEGAL FEES	.00	10,900.00	11,038.00	3,871.25	2,236.58	10,000.00	7,763.42	.00
23-50-7075 DISCHARGE PERMIT FEES	.00	7,624.00	2,316.00-	2,316.00-	.00	2,000.00	2,000.00	.00
23-50-7100 SUPPLIES-WWTP	5,827.95	9,686.21	2,309.35	666.34	309.85	8,000.00	7,690.15	.00
23-50-7101 SUPPLIES-COLLECTION LINES	2,646.60	151.43	702.44	485.55	96.58	3,000.00	2,903.42	.00
23-50-7104 IT SUPPLIES	.00	.00	45.07	.00	40.89	500.00	459.11	.00
23-50-7110 STREET PATCHING	.00	.00	.00	.00	.00	2,000.00	2,000.00	.00
23-50-7180 SUPPLIES - CONTRACTOR	.00	105.44	.00	.00	.00	.00	.00	.00
23-50-7185 EQUIPMENT RENTAL	.00	179.31	.00	.00	.00	2,500.00	2,500.00	.00
23-50-7200 MAINTENANCE & REPAIRS	43,528.49	51,313.71	17,792.61	5,078.74	1,019.11	19,500.00	18,480.89	.00
23-50-7250 CHEMICALS	9,190.91	9,132.26	6,235.36	4,668.37	.00	10,000.00	10,000.00	.00
23-50-7276 LAB TESTS	4,733.50	7,726.50	2,756.50	1,129.50	2,002.50	6,000.00	3,997.50	.00
23-50-7470 TOOLS	.00	.00	573.16	29.99	.00	500.00	500.00	.00
23-50-7600 VEHICLE OIL & GAS	4,252.47	4,199.72	4,963.94	2,414.16	1,595.13	5,000.00	3,404.87	.00
23-50-7650 VEHICLE R & M	3,790.62	.00	8,188.60	5,658.53	1,509.54	12,000.00	10,490.46	.00
23-50-7700 CITY SHOP EXPENSE	3,616.39	4,842.98	5,201.76	3,951.05	7,236.91	6,000.00	1,236.91-	.00
23-50-7720 SAFETY EXPENSE	743.75	945.55	2,802.16	9.49	.00	2,000.00	2,000.00	.00
23-50-7800 DUES & SUBSCRIPTIONS	138.27	.00	1,593.00	.00	.00	2,000.00	2,000.00	.00
23-50-7830 OFFICE SUPPLIES	.00	278.69	516.07	235.67	173.01	500.00	326.99	.00
23-50-7835 COPIER/PRINTER EXPENSE	.00	861.24	1,573.17	747.04	449.12	1,500.00	1,050.88	.00
23-50-7855 GIS COST	.00	8,041.26	1,026.91	1,026.91	.00	2,500.00	2,500.00	.00
23-50-7860 TRAINING	365.00	2,646.57	1,258.37	519.40	300.00	3,000.00	2,700.00	.00
23-50-7862 HIRING COST	524.23	408.84	337.11	109.09	.00	250.00	250.00	.00
23-50-7870 UNIFORMS	1,195.48	1,200.00	789.79	789.79	815.61	1,200.00	384.39	.00
23-50-7880 POSTAGE	4.16	635.80	332.78	.00	.00	400.00	400.00	.00
23-50-7900 OTHER EXPENSES	2,164.80	2,666.90	765.82	.00	96.99	1,200.00	1,103.01	.00
TOTAL OPERATING MAINTENANCE	121,947.51	187,018.62	185,581.49	65,018.20	54,528.60	136,550.00	82,021.40	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

SEWER FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
CAPITAL EXPENDITURES:								
23-50-8100 INVENTORIED EQUIPMENT	1,394.48	814.95	4,122.07	.00	.00	4,000.00	4,000.00	.00
23-50-8104 IT INVENTORIED EQUIPMENT	.00	595.50	1,215.86	531.32	1,676.57	4,167.00	2,490.43	.00
23-50-8250 CAPITAL IMPROVEMENTS	5,800.00	16,502.14	.00	.00	.00	.00	.00	.00
23-50-8251 SEWER IMPROVEMENTS CAP.WAGES	.00	.00	.00	.00	16,383.00	715,000.00	698,617.00	.00
23-50-8400 CAPITAL EQUIPMENT	20,748.51	16,502.14-	.00	.00	.00	35,250.00	35,250.00	.00
23-50-8402 IT CAPITAL EXPENDITURES	2,262.79	7.00	.00	.00	.00	.00	.00	.00
23-50-8520 LINES	.00	.00	.00	.00	.00	2,500.00	2,500.00	.00
23-50-8570 LIFT STATION	6,163.44	.00	.00	.00	.00	2,000.00	2,000.00	.00
TOTAL CAPITAL EXPENDITURES	36,369.22	1,417.45	5,337.93	531.32	18,059.57	762,917.00	744,857.43	.00
DEBT SERVICE:								
23-50-9540 DEBT SERVICE PRINCIPAL	4,510.64	.00	16,503.24	11,719.11	12,241.04	17,170.00	4,928.96	.00
23-50-9545 DEBT SERVICE INTEREST	1,031.98	2,174.99	1,537.27	778.78	403.29	1,014.00	610.71	.00
TOTAL DEBT SERVICE	5,542.62	2,174.99	18,040.51	12,497.89	12,644.33	18,184.00	5,539.67	.00
CAPITAL IMPRV - FLUMES/STREETS:								
23-50-9999 DEPRECIATION	.00	118,011.71	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL IMPRV - FLUMES/STREETS	.00	118,011.71	.00	.00	.00	.00	.00	.00
TOTAL SEWER EXPENSES	438,035.53	608,198.90	631,100.54	278,054.23	272,382.15	1,368,304.00	1,095,921.85	.00
TOTAL FUND EXPENDITURES	438,035.53	608,198.90	631,100.54	278,054.23	272,382.15	1,368,304.00	1,095,921.85	.00
NET REVENUE OVER EXPENDITURES	46,276.92	76,110.12-	65,587.47	68,620.25	84,187.52	64,069.00-	148,256.52-	947,665.33

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

REFUSE/RECYCLE FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>REFUSE REVENUE</u>								
25-40-4040 REFUSE CHARGES	128,009.91	135,418.52	142,406.65	70,650.33	73,723.16	145,711.00	71,987.84	719
25-40-4060 SERVICE CHARGE - REF/REC	.00	865.50	10,385.46	5,196.96	5,238.00	10,720.00	5,482.00	548
TOTAL REFUSE REVENUE	128,009.91	136,284.02	152,792.11	75,847.29	78,961.16	156,431.00	77,469.84	774
<u>RECYCLE REVENUE</u>								
25-41-4040 RECYCLING CHARGES	20,820.54	24,890.90	50,595.17	25,122.55	26,207.09	55,430.00	29,222.91	292
TOTAL RECYCLE REVENUE	20,820.54	24,890.90	50,595.17	25,122.55	26,207.09	55,430.00	29,222.91	292
TOTAL FUND REVENUE	148,830.45	161,174.92	203,387.28	100,969.84	105,168.25	211,861.00	106,692.75	106

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

REFUSE/RECYCLE FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>REFUSE EXPENSES</u>								
OPERATING MAINTENANCE:								
25-50-7000 CONTRACT HAULING	129,304.92	133,675.44	131,970.30	59,706.24	64,979.22	124,461.00	59,481.78	.00
25-50-7010 SPRING CLEANING	.00	9,867.72	.00	.00	.00	.00	.00	.00
25-50-7020 TRANSFER TO GF - ADMIN. FEE	3,999.96	4,200.00	6,399.96	3,199.98	3,296.52	6,593.00	3,296.48	.00
TOTAL OPERATING MAINTENANCE	133,304.88	147,743.16	138,370.26	62,906.22	68,275.74	131,054.00	62,778.26	.00
TOTAL REFUSE EXPENSES	133,304.88	147,743.16	138,370.26	62,906.22	68,275.74	131,054.00	62,778.26	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

REFUSE/RECYCLE FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>RECYCLE EXPENSES</u>								
OPERATING MAINTENANCE:								
25-51-7000 CONTRACT HAULING	19,295.54	23,745.30	74,233.30	33,584.76	36,550.78	70,010.00	33,459.22	.00
25-51-7020 TRANSFER TO GF - ADMIN. FEE	999.96	1,014.00	3,600.00	1,800.00	1,854.00	3,708.00	1,854.00	.00
TOTAL OPERATING MAINTENANCE	<u>20,295.50</u>	<u>24,759.30</u>	<u>77,833.30</u>	<u>35,384.76</u>	<u>38,404.78</u>	<u>73,718.00</u>	<u>35,313.22</u>	<u>.00</u>
TOTAL RECYCLE EXPENSES	<u>20,295.50</u>	<u>24,759.30</u>	<u>77,833.30</u>	<u>35,384.76</u>	<u>38,404.78</u>	<u>73,718.00</u>	<u>35,313.22</u>	<u>.00</u>
TOTAL FUND EXPENDITURES	<u>153,600.38</u>	<u>172,502.46</u>	<u>216,203.56</u>	<u>98,290.98</u>	<u>106,680.52</u>	<u>204,772.00</u>	<u>98,091.48</u>	<u>.00</u>
NET REVENUE OVER EXPENDITURES	<u>4,769.93-</u>	<u>11,327.54-</u>	<u>12,816.28-</u>	<u>2,678.86</u>	<u>1,512.27-</u>	<u>7,089.00</u>	<u>8,601.27</u>	<u>106,692.75</u>

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

UTILITY - CI FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>WATER REVENUES</u>								
28-40-4300 INVEST FEE-WATER(75%)	11,250.00	51,000.00	33,750.00	22,500.00	11,250.00	78,750.00	67,500.00	675
28-40-4320 WATER SYS UPGRADES - MONTHLY	.00	8,447.82	99,005.39	49,658.20	48,931.54	99,050.00	50,118.46	501
28-40-4340 INTEREST WATER	410.71	653.96	7,707.94	3,371.22	4,254.56	4,000.00	(254.56)	254
TOTAL WATER REVENUES	11,660.71	60,101.78	140,463.33	75,529.42	64,436.10	181,800.00	117,363.90	117
<u>SEWER REVENUES</u>								
28-41-4300 INVEST FEE-SEWER(75%)	11,250.00	50,625.00	22,500.00	11,250.00	11,250.00	78,750.00	67,500.00	675
28-41-4330 WWTP CIP REPLACE/UPDATE CHARGE	.00	17,287.05	215,557.99	106,910.68	114,023.10	227,200.00	113,176.90	113
TOTAL SEWER REVENUES	11,250.00	67,912.05	238,057.99	118,160.68	125,273.10	305,950.00	180,676.90	180
TOTAL FUND REVENUE	22,910.71	128,013.83	378,521.32	193,690.10	189,709.20	487,750.00	298,040.80	298

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

UTILITY - CI FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>UTILITY-CI WATER EXPENSES</u>								
CAPITAL EXPENDITURES:								
28-50-8510 WATER LINES	.00	.00	82,012.82	.00	.00	.00	.00	.00
28-50-8590 TRANSFER TO WF FOR CAP EXP	.00	.00	.00	.00	.00	134,300.00	134,300.00	.00
TOTAL CAPITAL EXPENDITURES	.00	.00	82,012.82	.00	.00	134,300.00	134,300.00	.00
TOTAL UTILITY-CI WATER EXPENSES	.00	.00	82,012.82	.00	.00	134,300.00	134,300.00	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

UTILITY - CI FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>UTILITY-CI SEWER EXPENSES</u>								
CAPITAL EXPENDITURES:								
28-51-8580 SEWER LINES	.00	.00	.00	.00	.00	70,000.00	70,000.00	.00
28-51-8590 TRANSFER TO SF FOR CAP EXP	.00	.00	.00	.00	.00	575,450.00	575,450.00	.00
TOTAL CAPITAL EXPENDITURES	.00	.00	.00	.00	.00	645,450.00	645,450.00	.00
TOTAL UTILITY-CI SEWER EXPENSES	.00	.00	.00	.00	.00	645,450.00	645,450.00	.00
TOTAL FUND EXPENDITURES	.00	.00	82,012.82	.00	.00	779,750.00	779,750.00	.00
NET REVENUE OVER EXPENDITURES	<u>22,910.71</u>	<u>128,013.83</u>	<u>296,508.50</u>	<u>193,690.10</u>	<u>189,709.20</u>	<u>292,000.00-</u>	<u>481,709.20-</u>	<u>298,040.80</u>

CITY OF OURAY
 REVENUES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

CAPITAL IMPROVEMENTS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>CAPITAL IMPROVEMENT REVENUES</u>								
30-40-4030 SALES TAX 1%	349,820.23	395,100.45	430,223.47	113,172.59	124,876.00	421,480.00	296,604.00	296
TOTAL CAPITAL IMPROVEMENT REVENUES	349,820.23	395,100.45	430,223.47	113,172.59	124,876.00	421,480.00	296,604.00	296
TOTAL FUND REVENUE	349,820.23	395,100.45	430,223.47	113,172.59	124,876.00	421,480.00	296,604.00	296

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

CAPITAL IMPROVEMENTS FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>CAPITAL IMPROVEMENT EXPENSES</u>								
CAPITAL EXPENDITURES:								
30-50-8250 CAPITAL IMPROVEMENTS	95,068.57	227,307.61	148,401.42	70,009.42	80,599.04	822,823.00	742,223.96	.00
TOTAL CAPITAL EXPENDITURES	95,068.57	227,307.61	148,401.42	70,009.42	80,599.04	822,823.00	742,223.96	.00
TOTAL CAPITAL IMPROVEMENT EXPENSES	95,068.57	227,307.61	148,401.42	70,009.42	80,599.04	822,823.00	742,223.96	.00
TOTAL FUND EXPENDITURES	95,068.57	227,307.61	148,401.42	70,009.42	80,599.04	822,823.00	742,223.96	.00
NET REVENUE OVER EXPENDITURES	254,751.66	167,792.84	281,822.05	43,163.17	44,276.96	401,343.00-	445,619.96-	296,604.00

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>POOL REVENUES</u>								
50-40-4030 SWIM. POOL ADMISSIONS	1,451,743.17	1,888,839.78	1,558,055.14	584,938.48	187,897.32	1,586,688.00	1,398,790.68	139
50-40-4031 OVER/SHORT	548.90-	347.34	622.42-	330.54-	939.02-	.00	939.02	939
50-40-4033 MEMBERSHIP PASS REVENUE	.00	47,127.50	391,219.84	167,634.00	62,102.00	322,500.00	260,398.00	260
50-40-4034 FACILITY RENTAL REVENUE	.00	610.20	1,013.60	.00	38.40	600.00	561.60	561
50-40-4035 SLIDE ADMISSIONS	20,974.80	40,966.80	2,841.00	120.00	.00	55,000.00	55,000.00	550
50-40-4040 LOCKER AND MISC. RENTALS	41,973.20	58,576.60	59,004.70	22,026.00	8,905.60	63,000.00	54,094.40	540
50-40-4045 SALES-POOL MERCHANDISE	578.07	814.43	755.72	348.27	125.89	750.00	624.11	624
50-40-4047 SWIM TEAM	.00	350.00	12,473.99	167.00	.00	3,500.00	3,500.00	350
50-40-4048 SWIM LESSONS	4,130.00	5,580.00	.00	.00	.00	.00	.00	0.0
50-40-4049 PROGRAMS REVENUE	.00	.00	5,035.00	4,225.00	.00	6,000.00	6,000.00	600
50-40-4050 GRANTS/DONATIONS	22,636.37	.00	.00	.00	.00	.00	.00	0
50-40-4052 MASSAGE RENT	.00	1,750.00	3,000.00	1,500.00	.00	3,000.00	3,000.00	300
50-40-4053 SWIM SHOP RENT	1,800.00	2,700.00	3,555.00	1,185.00	1,185.00	3,600.00	2,415.00	241
50-40-4054 SWIM SHOP MDSE. SALES	.00	.00	22.40	.00	.00	.00	.00	0
50-40-4055 SWIM SHOP SNACK SALES	46.67	.00	.00	.00	.00	.00	.00	0
50-40-4300 LIFEGUARD AND OTHER CLASSES	110.00	110.00	.00	.00	.00	.00	.00	0
50-40-4320 VENDING MACHINE REVENUE	279.14	331.63	440.43	163.06	66.48	400.00	333.52	333
50-40-4340 INTEREST INCOME	1,471.19	1,933.80	12,275.74	3,009.16	7,804.37	5,000.00	(2,804.37)	280
50-40-4350 MISC. REVENUE	.00	.00	2,112.28	2,112.28	3,349.70	.00	(3,349.70)	334
TOTAL POOL REVENUES	1,545,193.71	2,050,038.08	2,051,182.42	787,097.71	270,535.74	2,050,038.00	1,779,502.26	177
<u>BOX CANON REVENUES</u>								
50-41-4010 BOX CANON ADMISSIONS	219,159.09	258,267.33	299,940.63	83,255.62	41,263.44	290,000.00	248,736.56	248
50-41-4015 BC DONATIONS	1,515.20	950.96	1,406.16	88.10	272.00	1,200.00	928.00	928
50-41-4020 CONCESSIONS	28,323.32	26,999.74	30,402.79	8,864.72	2,884.13	31,000.00	28,115.87	281
50-41-4031 OVER/SHORT	78.62	39.92	298.75	97.35	447.69-	.00	447.69	447
50-41-4320 VENDING MACHINE REVENUE	.00	102.57	103.63	.00	.00	100.00	100.00	100
TOTAL BOX CANON REVENUES	249,076.23	286,360.52	332,151.96	92,305.79	43,971.88	322,300.00	278,328.12	278

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>ROTARY PARK / ICE RINK REV.</u>								
50-42-4003	75.00	600.00	.00	.00	150.00	.00	(150.00)	150
50-42-4005	1,179.00	170.00	135.00	230.00	1,080.00	.00	(1,080.00)	108
50-42-4390	8,124.47	.00	.00	.00	.00	.00	.00	0
TOTAL ROTARY PARK / ICE RINK REV.	9,378.47	770.00	135.00	230.00	1,230.00	.00	(1,230.00)	123
<u>GYM REVENUES</u>								
50-43-4010	25,066.45	32,928.65	30,844.16	1,656.00	2,505.00	33,000.00	30,495.00	304
TOTAL GYM REVENUES	25,066.45	32,928.65	30,844.16	1,656.00	2,505.00	33,000.00	30,495.00	304
<u>ICE PARK REVENUES</u>								
50-47-4047	7,401.21	.00	9,657.69	.00	.00	.00	.00	0
50-47-4048	.00	.00	13,366.97	.00	.00	13,000.00	13,000.00	130
TOTAL ICE PARK REVENUES	7,401.21	.00	23,024.66	.00	.00	13,000.00	13,000.00	130
TOTAL FUND REVENUE	1,836,116.07	2,370,097.25	2,437,338.20	881,289.50	318,242.62	2,418,338.00	2,100,095.38	210

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>POOL EXPENSES</u>								
SALARIES AND WAGES:								
50-50-5012 CITY RESOURCES DIRECTOR	31,415.38	43,806.54	53,574.79	20,213.82	21,468.97	46,516.00	25,047.03	.00
50-50-5520 CASHIERS	80,297.35	101,306.77	88,021.01	43,536.82	23,779.86	108,288.00	84,508.14	.00
50-50-5524 POOL MANAGER	57,323.65	68,856.74	58,481.30	19,986.62	26,776.96	73,422.00	46,645.04	.00
50-50-5525 POOL ASSISTANT MANAGER	37,127.76	53,559.39	3,502.97	3,502.97	.00	53,701.00	53,701.00	.00
50-50-5532 AQUATICS COORDINATORS	31,131.21	27,708.25	29,523.99	19,539.04	13,312.50	42,234.00	28,921.50	.00
50-50-5533 LEAD LIFEGUARDS	50,242.18	101,371.37	77,116.74	29,197.38	18,541.85	103,582.00	85,040.15	.00
50-50-5534 PART-TIME LIFEGUARDS	181,249.23	201,144.91	241,832.34	82,645.53	44,243.68	234,000.00	189,756.32	.00
50-50-5536 SWIM LESSON WAGE	3,051.14	4,985.43	7,001.17	1,654.70	.00	7,190.00	7,190.00	.00
50-50-5538 POOL ATTENDANTS	.00	.00	7,844.88	.00	.00	7,703.00	7,703.00	.00
50-50-5540 POOL CLEANING WAGE	38,685.35	50,161.24	48,493.29	23,518.82	17,159.75	55,630.00	38,470.25	.00
50-50-5545 POOL GEN.M.WAGE	31,429.42	36,940.60	31,114.71	13,334.52	17,494.62	36,602.00	19,107.38	.00
50-50-5550 POOL FILTRATION	31,429.28	38,462.26	36,934.82	16,904.60	19,294.63	36,602.00	17,307.37	.00
TOTAL SALARIES AND WAGES	573,381.95	728,303.50	683,442.01	274,034.82	202,072.82	805,470.00	603,397.18	.00
TAXES & BENEFITS:								
50-50-5800 FICA	43,481.54	55,468.87	50,061.44	18,728.80	15,389.88	63,814.00	48,424.12	.00
50-50-5810 UNEMPLOYMENT	1,612.61	2,063.13	1,802.37	632.61	546.28	2,543.00	1,996.72	.00
50-50-5830 WORKERS' COMP	19,699.00	24,758.31	36,411.51	18,205.75	14,811.40	28,000.00	13,188.60	.00
50-50-5831 FLEX PLAN COSTS	302.50	355.50	.00	.00	.00	.00	.00	.00
50-50-5840 GROUP TERM LIFE INSURANCE	2,190.95	1,999.69	1,770.55	840.83	1,311.60	2,200.00	888.40	.00
50-50-5850 EMPLOYEE HEALTH INSURANCE	45,802.42	50,228.49	50,762.45	32,472.68	17,584.53	76,512.00	58,927.47	.00
50-50-5855 MEDICAL	897.00	1,784.00	1,223.50	230.00	136.00	1,000.00	864.00	.00
50-50-5870 PENSION	4,935.85	6,044.59	2,546.62	783.41	695.99	8,475.00	7,779.01	.00
TOTAL TAXES & BENEFITS	118,921.87	142,702.58	144,578.44	71,894.08	50,475.68	182,544.00	132,068.32	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OVERHEAD:								
50-50-6010 TELEPHONE / COMMUNICATIONS	4,454.61	3,969.51	5,697.52	3,530.99	1,595.38	6,536.00	4,940.62	.00
50-50-6020 UTILITIES	40,733.19	66,217.37	60,053.92	22,972.83	26,744.00	65,000.00	38,256.00	.00
50-50-6021 TRASH REMOVAL	.00	.00	817.04	817.04	.00	.00	.00	.00
50-50-6024 WATER CHARGE	17,034.00	20,660.04	22,848.00	11,424.00	11,688.24	21,350.00	9,661.76	.00
50-50-6026 SEWER CHARGE	9,873.00	10,251.96	18,486.00	9,243.00	9,602.52	14,387.00	4,784.48	.00
50-50-6030 INSURANCE	11,524.00	6,168.00	7,943.52	3,971.76	4,094.08	9,150.00	5,055.92	.00
50-50-6031 INSURANCE-DEDUCTIONS	.00	.00	2,242.81	500.00	1,489.94	.00	1,489.94-	.00
50-50-6100 ADVERTISING	6,389.47	4,925.09	4,729.43	2,672.56	450.00	5,000.00	4,550.00	.00
50-50-6101 PROMOTION	8,345.00	6,009.00	8,287.00	3,577.00	860.00	7,000.00	6,140.00	.00
50-50-6150 BANKCARD CHARGE-VISA/MC	35,141.74	53,741.64	65,045.27	16,946.96	12,828.29	60,000.00	47,171.71	.00
50-50-6740 INSPECTIONS	.00	.00	.00	.00	.00	3,200.00	3,200.00	.00
TOTAL OVERHEAD	133,495.01	171,942.61	196,150.51	75,656.14	69,352.45	191,623.00	122,270.55	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
50-50-7000 CONTRACT LABOR	12,626.16	111,129.34	46,008.60	31,571.09	1,622.02	46,000.00	44,377.98	.00
50-50-7004 IT CONTRACT LABOR	.00	.00	13,127.37	4,889.37	2,587.96	9,000.00	6,412.04	.00
50-50-7100 SUPPLIES	19,514.62	18,168.10	23,210.96	12,326.45	6,768.11	23,000.00	16,231.89	.00
50-50-7104 IT SUPPLIES	.00	.00	96.24	36.18	2,003.82	1,000.00	1,003.82-	.00
50-50-7120 UNIFORMS	3,860.69	4,654.69	5,004.78	252.25	1,439.88	5,500.00	4,060.12	.00
50-50-7170 SWIM TEAM	.00	350.00	15,193.69	167.00	.00	3,500.00	3,500.00	.00
50-50-7200 FACILITIES MAINT/SUPPLY	14,027.16	24,925.69	27,238.59	14,556.97	7,699.51	24,000.00	16,300.49	.00
50-50-7201 SWIM LESSONS SUPPLIES	360.21	548.96	262.65	.00	.00	1,000.00	1,000.00	.00
50-50-7202 SPECIAL EVENTS SUPPLIES	431.98	2,341.98	1,826.61	576.77	478.70	2,000.00	1,521.30	.00
50-50-7204 DAILY CLEANING SUPPLIES	6,743.78	6,948.40	1,146.24	1,146.24	1,755.47	5,500.00	3,744.53	.00
50-50-7400 WATER SAMPLE	3,374.79	47,916.41	22,168.34	11,244.80	8,655.67	25,000.00	16,344.33	.00
50-50-7450 CHEMICALS	70,648.61	118,243.98	89,311.24	24,871.52	29,668.49	84,000.00	54,331.51	.00
50-50-7470 TOOLS	.00	.00	19.99	19.99	.00	750.00	750.00	.00
50-50-7475 FEES	1,505.00	3,360.00	1,480.00	.00	.00	3,500.00	3,500.00	.00
50-50-7500 FILTRATION MAINTENANCE	4,327.50	16,034.93	30,400.04	22,341.06	4,789.09	24,000.00	19,210.91	.00
50-50-7720 SAFETY/FIRST AID SUPPLIES	2,141.96	5,818.50	1,575.59	.00	117.04	6,000.00	5,882.96	.00
50-50-7800 PURCHASES-POOL MERCHANDISE	.00	300.00	210.99	210.99	.00	1,000.00	1,000.00	.00
50-50-7830 OFFICE SUPPLIES	.00	1,501.49	1,689.29	1,343.27	261.96	2,500.00	2,238.04	.00
50-50-7835 COPIER/PRINTER EXPENSE	.00	864.91	1,150.33	555.17	716.29	800.00	83.71	.00
50-50-7860 TRAINING	3,867.21	7,581.36	11,168.59	5,233.47	1,278.50	9,000.00	7,721.50	.00
50-50-7862 HIRING COST	3,557.92	6,686.26	13,328.04	3,424.29	.00	7,000.00	7,000.00	.00
50-50-7879 MILEAGE	.00	31.56	182.03	182.03	138.58	1,000.00	861.42	.00
50-50-7880 POSTAGE	14.99	12.95	55.00	55.00	.00	100.00	100.00	.00
50-50-7900 OTHER EXPENSES	454.21	1,341.00	400.00	.00	.00	500.00	500.00	.00
TOTAL OPERATING MAINTENANCE	147,456.79	378,760.51	306,255.20	135,003.91	69,981.09	285,650.00	215,668.91	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
CAPITAL EXPENDITURES:								
50-50-8100 INVENTORIED EQUIPMENT	158,145.82	24,243.67-	627.30	627.30	.00	2,400.00	2,400.00	.00
50-50-8104 IT INVENTORIED EQUIPMENT	.00	198.50	2,498.25	803.10	.00	6,600.00	6,600.00	.00
50-50-8250 CAPITAL IMPROVEMENTS	1,508.81	.00	85,302.31-	84,852.31	.00	60,000.00	60,000.00	.00
50-50-8270 FILTRATION ENGINEERING	.00	3,504.00	260.00	260.00	.00	.00	.00	.00
50-50-8275 FILTRATION EQUIPMENT	.00	18,408.83	.00	.00	.00	10,000.00	10,000.00	.00
50-50-8400 CAPITAL EQUIPMENT	131.25	.00	.00	.00	.00	11,000.00	11,000.00	.00
50-50-8402 IT CAPITAL EXPENDITURES	5,476.28	26.60	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	165,262.16	2,105.74-	81,916.76-	86,542.71	.00	90,000.00	90,000.00	.00
DEBT SERVICE:								
50-50-9540 DEBT SERVICE PRINCIPAL	.00	.00	75,000.00	.00	.00	75,000.00	75,000.00	.00
50-50-9545 DEBT SERVICE INTEREST	51,299.99	114,000.00	110,991.67	55,491.67	53,966.66	111,000.00	57,033.34	.00
50-50-9560 DEBT SERVICE - BOND PRINCIPAL	.00	.00	150,416.67	75,000.00	77,500.02	155,000.00	77,499.98	.00
50-50-9565 DEBT SERVICE - BOND INTEREST	233,663.19	195,625.00	192,374.97	96,312.48	94,812.54	189,625.00	94,812.46	.00
TOTAL DEBT SERVICE	284,963.18	309,625.00	528,783.31	226,804.15	226,279.22	530,625.00	304,345.78	.00
TOTAL POOL EXPENSES	1,423,480.96	1,729,228.46	1,777,292.71	869,935.81	618,161.26	2,085,912.00	1,467,750.74	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>BOX CANON EXPENSES</u>								
SALARIES AND WAGES:								
50-51-5012 CITY RESOURCES DIRECTOR	13,962.47	19,512.45	19,562.12	6,973.59	7,533.00	16,322.00	8,789.00	.00
50-51-5520 CASHIERS	28,481.21	32,603.61	38,471.28	8,655.65	623.93	34,489.00	33,865.07	.00
50-51-5540 CUSTODIAN	5,150.47	5,543.08	5,661.71	2,512.57	2,727.81	6,055.00	3,327.19	.00
50-51-5650 EVENT COORDINATOR	3,768.76	4,385.91	4,215.10	1,844.62	2,293.47	4,427.00	2,133.53	.00
50-51-5680 PARKS/FACILITIES MAINT. MGR.	.00	.00	.00	.00	.00	5,360.00	5,360.00	.00
TOTAL SALARIES AND WAGES	51,362.91	62,045.05	67,910.21	19,986.43	13,178.21	66,653.00	53,474.79	.00
TAXES & BENEFITS:								
50-51-5800 FICA	3,844.61	4,616.04	5,228.05	1,358.13	978.90	5,743.00	4,764.10	.00
50-51-5810 UNEMPLOYMENT	150.91	181.00	254.60	59.23	34.42	226.00	191.58	.00
50-51-5830 WORKERS' COMP	306.00	384.75	203.01	84.50	34.12	162.00	127.88	.00
50-51-5840 GROUP TERM LIFE INSURANCE	243.67	228.02	227.94	102.46	132.96	260.00	127.04	.00
50-51-5850 EMPLOYEE HEALTH INSURANCE	7,718.19	7,132.17	7,687.73	4,273.02	4,230.84	8,676.00	4,445.16	.00
50-51-5870 PENSION	530.72	701.03	798.38	208.24	368.90	805.00	436.10	.00
TOTAL TAXES & BENEFITS	12,794.10	13,243.01	14,399.71	6,085.58	5,780.14	15,872.00	10,091.86	.00
OVERHEAD:								
50-51-6010 TELEPHONE / COMMUNICATIONS	550.23	.00	.00	.00	.00	150.00	150.00	.00
50-51-6020 UTILITIES	1,488.70	1,713.19	1,478.89	186.07	228.73	2,500.00	2,271.27	.00
50-51-6024 WATER CHARGE	705.00	889.80	999.96	499.98	510.00	690.00	180.00	.00
50-51-6026 SEWER CHARGE	767.04	788.04	1,421.52	710.76	738.06	1,094.00	355.94	.00
50-51-6030 INSURANCE	680.00	1,092.00	1,082.32	541.16	557.82	1,116.00	558.18	.00
50-51-6100 ADVERTISING	946.19	564.60	742.21	532.50	.00	1,000.00	1,000.00	.00
50-51-6150 BANKCARD CHARGE-VISA/MC	3,219.08	4,193.25	4,668.35	83.70	84.36	4,700.00	4,615.64	.00
50-51-6800 CONCESSIONS	14,205.79	15,722.30	14,513.50	5,544.75	2,458.84	20,000.00	17,541.16	.00
TOTAL OVERHEAD	22,562.03	24,963.18	24,906.75	8,098.92	4,577.81	31,250.00	26,672.19	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
OPERATING MAINTENANCE:								
50-51-7000 CONTRACT LABOR	385.00	2,854.88	3,460.00	1,660.00	.00	5,000.00	5,000.00	.00
50-51-7004 IT CONTRACT LABOR	.00	.00	581.88	546.88	140.00	600.00	460.00	.00
50-51-7100 SUPPLIES	3,923.27	3,070.64	799.54	306.61	575.39	4,000.00	3,424.61	.00
50-51-7150 FACILITY MAINTENANCE	1,060.27	369.84	30,933.66	30,736.00	2,334.24	4,000.00	1,665.76	.00
50-51-7155 MAINTENANCE SUPPLIES	.00	42.05	.00	.00	.00	500.00	500.00	.00
50-51-7830 OFFICE SUPPLIES	.00	786.71	839.22	225.38	131.12	1,000.00	868.88	.00
50-51-7835 COPIER/PRINTER EXPENSE	.00	803.04	1,860.47	813.78	551.51	2,200.00	1,648.49	.00
50-51-7862 HIRING COST	.00	182.45	218.75	218.75	249.50	500.00	250.50	.00
50-51-7900 OTHER EXPENSES	989.27	630.07	28.19	.00	.00	.00	.00	.00
TOTAL OPERATING MAINTENANCE	6,357.81	8,739.68	38,721.71	34,507.40	3,981.76	17,800.00	13,818.24	.00
CAPITAL EXPENDITURES:								
50-51-8100 INVENTORIED EQUIPMENT	664.00	104.55	.00	.00	.00	.00	.00	.00
50-51-8104 IT INVENTORIED EQUIPMENT	.00	.00	460.36	.00	.00	.00	.00	.00
50-51-8250 CAPITAL IMPROVEMENTS	.00	.00	.00	.00	.00	50,000.00	50,000.00	.00
50-51-8400 CAPITAL EQUIPMENT	.00	.00	.00	.00	.00	9,900.00	9,900.00	.00
50-51-8402 IT CAPITAL EXPENDITURES	1,097.84	2.80	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	1,761.84	107.35	460.36	.00	.00	59,900.00	59,900.00	.00
TOTAL BOX CANON EXPENSES	94,838.69	109,098.27	146,398.74	68,678.33	27,517.92	191,475.00	163,957.08	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>ROTARY / ICE RINK EXPENSES</u>								
SALARIES AND WAGES:								
50-52-5520 ICE RINK	2,029.81	1,975.60	.00	.00	.00	.00	.00	.00
50-52-5540 PW MAINTENANCE CREW	1,454.64	1,714.86	122.50	.00	.00	.00	.00	.00
TOTAL SALARIES AND WAGES	3,484.45	3,690.46	122.50	.00	.00	.00	.00	.00
TAXES & BENEFITS:								
50-52-5800 FICA	265.99	282.70	8.42	.00	.00	.00	.00	.00
50-52-5810 UNEMPLOYMENT	10.41	11.08	.33	.00	.00	.00	.00	.00
50-52-5830 WORKERS' COMP	209.00	263.21	.00	.00	.00	.00	.00	.00
50-52-5840 GROUP TERM LIFE INSURANCE	15.74	14.22	.00	.00	.00	.00	.00	.00
50-52-5850 EMPLOYEE HEALTH INSURANCE	526.43	461.41	.00	.00	.00	.00	.00	.00
50-52-5870 PENSION	196.73	213.92	3.30	13.26	.00	.00	.00	.00
TOTAL TAXES & BENEFITS	1,224.30	1,246.54	12.05	13.26	.00	.00	.00	.00
OVERHEAD:								
50-52-6020 UTILITIES	680.17	499.01	68.84	38.92	.00	.00	.00	.00
50-52-6029 SANITATION	554.18	766.86	110.00	.00	.00	.00	.00	.00
50-52-6030 INSURANCE	420.00	676.00	.00	.00	.00	.00	.00	.00
TOTAL OVERHEAD	1,654.35	1,941.87	178.84	38.92	.00	.00	.00	.00
OPERATING MAINTENANCE:								
50-52-7000 CONTRACT LABOR	340.00	.00	560.00	.00	.00	.00	.00	.00
50-52-7100 SUPPLIES	3,153.17	.00	.00	.00	.00	.00	.00	.00
50-52-7102 PARC SUPPLIES	177.13	187.84	.00	.00	.00	.00	.00	.00
50-52-7200 MAINTENANCE & REPAIRS	13,036.91	335.44	34.99	.00	.00	.00	.00	.00
50-52-7900 OTHER EXPENSES	.00	101.00	.00	.00	.00	.00	.00	.00
TOTAL OPERATING MAINTENANCE	16,707.21	624.28	594.99	.00	.00	.00	.00	.00
TOTAL ROTARY / ICE RINK EXPENSES	23,070.31	7,503.15	908.38	52.18	.00	.00	.00	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>GYM EXPENSES</u>								
OVERHEAD:								
50-53-6020 UTILITIES	1,024.50	1,475.12	1,486.09	613.58	567.46	1,545.00	977.54	.00
50-53-6030 INSURANCE	100.00	160.00	198.60	99.30	102.36	205.00	102.64	.00
50-53-6100 ADVERTISING	.00	.00	.00	.00	.00	300.00	300.00	.00
50-53-6740 INSPECTIONS	.00	.00	.00	.00	.00	1,000.00	1,000.00	.00
TOTAL OVERHEAD	1,124.50	1,635.12	1,684.69	712.88	669.82	3,050.00	2,380.18	.00
OPERATING MAINTENANCE:								
50-53-7000 CONTRACT LABOR	.00	.00	1,077.00	.00	1,450.00	1,000.00	450.00-	.00
50-53-7100 SUPPLIES	987.87	527.57	1,105.29	104.07	437.74	1,200.00	762.26	.00
50-53-7150 MAINTENANCE	1,811.17	274.07	1,190.98	829.81	693.11	2,500.00	1,806.89	.00
TOTAL OPERATING MAINTENANCE	2,799.04	801.64	3,373.27	933.88	2,580.85	4,700.00	2,119.15	.00
CAPITAL EXPENDITURES:								
50-53-8100 INVENTORIED EQUIPMENT	9,573.31	1,119.72	.00	.00	.00	6,400.00	6,400.00	.00
TOTAL CAPITAL EXPENDITURES	9,573.31	1,119.72	.00	.00	.00	6,400.00	6,400.00	.00
TOTAL GYM EXPENSES	13,496.85	3,556.48	5,057.96	1,646.76	3,250.67	14,150.00	10,899.33	.00

CITY OF OURAY
 EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>OTHER PARKS EXPENSES</u>								
CAPITAL IMPRV - FLUMES/STREETS:								
50-55-9999 DEPRECIATION	.00	424,741.83	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL IMPRV - FLUMES/STREETS	.00	424,741.83	.00	.00	.00	.00	.00	.00
TOTAL OTHER PARKS EXPENSES	.00	424,741.83	.00	.00	.00	.00	.00	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE
<u>ADMINISTRATION EXPENSES</u>								
SALARIES AND WAGES:								
50-57-5002 CITY ADMINISTRATOR	16,723.70	23,252.09	39,441.70	18,349.69	21,099.41	39,435.00	18,335.59	.00
50-57-5004 FINANCE & ADMIN. DIRECTOR	15,592.97	20,413.30	20,362.38	8,889.28	5,282.28	19,621.00	14,338.72	.00
50-57-5006 HR MANAGER	30,427.17	34,772.56	34,657.38	15,018.76	15,330.48	33,216.00	17,885.52	.00
50-57-5008 ADMINISTRATIVE CLERKS	34,213.33	38,241.43	29,315.81	12,271.60	14,301.39	35,328.00	21,026.61	.00
50-57-5012 COMMUNITY DEVELOPMENT COORD.	6,611.75	.00	.00	.00	2,069.73	7,094.00	5,024.27	.00
TOTAL SALARIES AND WAGES	103,568.92	116,679.38	123,777.27	54,529.33	58,083.29	134,694.00	76,610.71	.00
TAXES & BENEFITS:								
50-57-5800 FICA	7,501.19	8,410.37	9,008.28	4,293.91	4,287.39	9,734.00	5,446.61	.00
50-57-5810 UNEMPLOYMENT	294.11	329.86	333.69	148.95	168.10	382.00	213.90	.00
50-57-5830 WORKERS' COMP	93.00	116.42	118.73	195.32	.00	197.00	197.00	.00
50-57-5840 GROUP TERM LIFE INSURANCE	1,028.52	946.14	1,079.20	542.66	565.69	1,250.00	684.31	.00
50-57-5850 EMPLOYEE HEALTH INSURANCE	26,094.15	22,247.13	27,804.01	14,807.07	14,963.94	31,453.00	16,489.06	.00
50-57-5870 PENSION	2,419.22	2,997.25	3,024.24	1,282.90	1,530.99	3,819.00	2,288.01	.00
TOTAL TAXES & BENEFITS	37,430.19	35,047.17	41,368.15	21,270.81	21,516.11	46,835.00	25,318.89	.00
OPERATING MAINTENANCE:								
50-57-7000 CONTRACT LABOR	7,828.03	21,548.49	13,705.11	6,280.43	7,533.70	7,000.00	533.70-	.00
50-57-7025 LEGAL FEES	150.00	.00	.00	.00	100.00	1,500.00	1,400.00	.00
TOTAL OPERATING MAINTENANCE	7,978.03	21,548.49	13,705.11	6,280.43	7,633.70	8,500.00	866.30	.00
TOTAL ADMINISTRATION EXPENSES	148,977.14	173,275.04	178,850.53	82,080.57	87,233.10	190,029.00	102,795.90	.00

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

PARKS FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>ICE PARK EXPENSES</u>								
OPERATING MAINTENANCE:								
50-58-7700 ICE PARK EXPENSES	.00	.00	2,848.00	2,848.00	10,100.00	10,500.00	400.00	.00
TOTAL OPERATING MAINTENANCE	.00	.00	2,848.00	2,848.00	10,100.00	10,500.00	400.00	.00
TOTAL ICE PARK EXPENSES	.00	.00	2,848.00	2,848.00	10,100.00	10,500.00	400.00	.00
TOTAL FUND EXPENDITURES	1,703,863.95	2,447,403.23	2,111,356.32	1,025,241.65	746,262.95	2,492,066.00	1,745,803.05	.00
NET REVENUE OVER EXPENDITURES	132,252.12	77,305.98-	325,981.88	143,952.15-	428,020.33-	73,728.00-	354,292.33	2,100,095.38

CITY OF OURAY
 REVENUES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

POOL RENOVATION FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>PROJECT REVENUES</u>								
55-40-4050 GRANTS/DONATIONS	2,000,000.00	175,281.00	.00	.00	.00	.00	.00	0
55-40-4055 POOL PROJECT DONATIONS	8,654.25	.00	.00	.00	.00	.00	.00	0
55-40-4340 INTEREST INCOME	8,536.09	.00	.00	.00	.00	.00	.00	0
55-40-4400 MISCELLANEOUS INCOME	652,293.87	.00	.00	.00	.00	.00	.00	0
TOTAL PROJECT REVENUES	2,669,484.21	175,281.00	.00	.00	.00	.00	.00	0
TOTAL FUND REVENUE	2,669,484.21	175,281.00	.00	.00	.00	.00	.00	0

CITY OF OURAY
 EXPENDITURES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

POOL RENOVATION FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>PROJECT EXPENDITURES</u>								
CAPITAL EXPENDITURES:								
55-50-8250 CAPITAL IMPROVEMENTS	8,534,633.79	205,114.02	301,024.56	105,807.08	.00	.00	.00	.00
55-50-8500 BOND ISSUANCE COSTS	77,672.00	.00	.00	.00	.00	.00	.00	.00
TOTAL CAPITAL EXPENDITURES	8,612,305.79	205,114.02	301,024.56	105,807.08	.00	.00	.00	.00
TOTAL PROJECT EXPENDITURES	8,612,305.79	205,114.02	301,024.56	105,807.08	.00	.00	.00	.00
TOTAL FUND EXPENDITURES	8,612,305.79	205,114.02	301,024.56	105,807.08	.00	.00	.00	.00
NET REVENUE OVER EXPENDITURES	<u>5,942,821.58-</u>	<u>29,833.02-</u>	<u>301,024.56-</u>	<u>105,807.08-</u>	<u>.00</u>	<u>.00</u>	<u>.00</u>	<u>.00</u>

CITY OF OURAY
 REVENUES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

TOURISM FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>TAXES</u>								
60-40-4000 LODGING OCCUPATION TAX	231,828.11	246,260.38	415,882.44	83,569.17	68,880.52	486,180.00	417,299.48	417
TOTAL TAXES	231,828.11	246,260.38	415,882.44	83,569.17	68,880.52	486,180.00	417,299.48	417
TOTAL FUND REVENUE	231,828.11	246,260.38	415,882.44	83,569.17	68,880.52	486,180.00	417,299.48	417

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

TOURISM FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>	
<u>TOURISM EXPENSES</u>									
OPERATING MAINTENANCE:									
60-50-7700	MARKETING PAYMENTS	244,167.00	210,833.00	381,965.63	175,174.30	83,887.79	311,362.00	227,474.21	.00
60-50-7701	PROMOTIONAL ACTIVITIES	10,000.00	8,000.00	8,000.00	8,000.00	.00	8,000.00	8,000.00	.00
60-50-7720	VISITOR CENTER OPERATIONS	.00	.00	25,555.37	.00	39,091.23	153,332.00	114,240.77	.00
60-50-7721	VISITOR CENTER MAINTENANCE	.00	.00	.00	.00	171.19	.00	171.19-	.00
60-50-7740	WAY-FINDING PROJECT	.00	.00	.00	.00	.00	10,000.00	10,000.00	.00
TOTAL OPERATING MAINTENANCE		<u>254,167.00</u>	<u>218,833.00</u>	<u>415,521.00</u>	<u>183,174.30</u>	<u>123,150.21</u>	<u>482,694.00</u>	<u>359,543.79</u>	<u>.00</u>
TOTAL TOURISM EXPENSES		<u>254,167.00</u>	<u>218,833.00</u>	<u>415,521.00</u>	<u>183,174.30</u>	<u>123,150.21</u>	<u>482,694.00</u>	<u>359,543.79</u>	<u>.00</u>
TOTAL FUND EXPENDITURES		<u>254,167.00</u>	<u>218,833.00</u>	<u>415,521.00</u>	<u>183,174.30</u>	<u>123,150.21</u>	<u>482,694.00</u>	<u>359,543.79</u>	<u>.00</u>
NET REVENUE OVER EXPENDITURES		<u><u>22,338.89-</u></u>	<u><u>27,427.38</u></u>	<u><u>361.44</u></u>	<u><u>99,605.13-</u></u>	<u><u>54,269.69-</u></u>	<u><u>3,486.00</u></u>	<u><u>57,755.69</u></u>	<u><u>417,299.48</u></u>

CITY OF OURAY
REVENUES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

BEAUTIFICATION FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>TAXES & INTEREST</u>								
65-40-4000 LODGING OCCUPATION TAX BC	31,719.93	33,696.14	56,847.93	11,423.83	9,415.32	46,757.00	37,341.68	373
65-40-4340 INTEREST INCOME	235.12	310.18	1,451.40	642.61	674.14	950.00	275.86	275
TOTAL TAXES & INTEREST	31,955.05	34,006.32	58,299.33	12,066.44	10,089.46	47,707.00	37,617.54	376
<u>GRANTS/DONATIONS</u>								
65-41-4100 GRANTS	1,054.00	.00	.00	.00	.00	.00	.00	0
65-41-4344 MISC. DONATIONS	2,400.00	1,260.20	.00	.00	.00	.00	.00	0
65-41-4346 FLOWER POT DONATIONS	6,345.42	3,895.46	3,007.00	2,335.00	1,590.00	3,550.00	1,960.00	196
TOTAL GRANTS/DONATIONS	9,799.42	5,155.66	3,007.00	2,335.00	1,590.00	3,550.00	1,960.00	196
TOTAL FUND REVENUE	41,754.47	39,161.98	61,306.33	14,401.44	11,679.46	51,257.00	39,577.54	395

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

BEAUTIFICATION FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PTYD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	CY ESTIMATE	
<u>BEAUTIFICATION EXPENSES</u>									
OPERATING MAINTENANCE:									
65-50-7700	GENERAL EXPENSES	11.45	552.32	878.87	337.31	.00	14,000.00	14,000.00	.00
65-50-7720	SEASONAL DECORATIONS	288.81	765.72	1,222.01	.00	.00	4,000.00	4,000.00	.00
65-50-7740	PLANTERS AND FLOWERS	11,325.29	6,877.75	7,079.43	7,021.16	799.63	8,300.00	7,500.37	.00
65-50-7760	SIGNAGE AND BANNERS	51.56	.00	.00	.00	.00	.00	.00	.00
65-50-7790	TRANSFER TO GENERAL FUND	15,360.78	54,288.85	25,851.24	.00	.00	29,750.00	29,750.00	.00
65-50-7791	TRANSFER TO PARKS FUND	8,124.47	.00	.00	.00	.00	.00	.00	.00
TOTAL OPERATING MAINTENANCE		35,162.36	62,484.64	35,031.55	7,358.47	799.63	56,050.00	55,250.37	.00
TOTAL BEAUTIFICATION EXPENSES		35,162.36	62,484.64	35,031.55	7,358.47	799.63	56,050.00	55,250.37	.00
TOTAL FUND EXPENDITURES		35,162.36	62,484.64	35,031.55	7,358.47	799.63	56,050.00	55,250.37	.00
NET REVENUE OVER EXPENDITURES		6,592.11	23,322.66-	26,274.78	7,042.97	10,879.83	4,793.00-	15,672.83-	39,577.54

CITY OF OURAY
 REVENUES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

CONSERVATION TRUST FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>STATE REVENUE & INTEREST</u>								
70-40-4100 STATE ENTITLEMENT	9,840.55	10,348.11	11,845.63	6,742.71	5,026.89	9,415.00	4,388.11	438
70-40-4340 INTEREST INCOME	266.98	344.33	1,928.58	930.30	842.88	1,395.00	552.12	552
TOTAL STATE REVENUE & INTEREST	10,107.53	10,692.44	13,774.21	7,673.01	5,869.77	10,810.00	4,940.23	494
TOTAL FUND REVENUE	10,107.53	10,692.44	13,774.21	7,673.01	5,869.77	10,810.00	4,940.23	494

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

CONSERVATION TRUST FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>CONSERVATION TRUST EXPENSES</u>								
CAPITAL EXPENDITURES:								
70-50-8250 CAPITAL PROJECTS	.00	.00	.00	.00	.00	85,000.00	85,000.00	.00
TOTAL CAPITAL EXPENDITURES	.00	.00	.00	.00	.00	85,000.00	85,000.00	.00
TOTAL CONSERVATION TRUST EXPENSES	.00	.00	.00	.00	.00	85,000.00	85,000.00	.00
TOTAL FUND EXPENDITURES	.00	.00	.00	.00	.00	85,000.00	85,000.00	.00
NET REVENUE OVER EXPENDITURES	<u>10,107.53</u>	<u>10,692.44</u>	<u>13,774.21</u>	<u>7,673.01</u>	<u>5,869.77</u>	<u>74,190.00-</u>	<u>80,059.77-</u>	<u>4,940.23</u>

CITY OF OURAY
 REVENUES WITH COMPARISON TO BUDGET
 FOR THE 6 MONTHS ENDING JUNE 30, 2020

FIREMEN'S PENSION FUND

	PY 3 AUDITED	PY 2 AUDITED	PY ACTUAL	PYTD ACTUAL	CYTD ACTUAL	CY BUDGET	VARIANCE	
<u>CONTRIBUTIONS & EARNINGS</u>								
80-40-4030 CONTRIBUTIONS	33,852.00	33,756.00	34,200.00	.00	.00	37,027.00	37,027.00	370
80-40-4040 INVESTMENT INCOME	82,720.71	5,642.90-	101,107.53	65,732.33	60,203.75-	30,000.00	90,203.75	902
TOTAL CONTRIBUTIONS & EARNINGS	116,572.71	28,113.10	135,307.53	65,732.33	60,203.75-	67,027.00	127,230.75	127
TOTAL FUND REVENUE	116,572.71	28,113.10	135,307.53	65,732.33	60,203.75-	67,027.00	127,230.75	127

CITY OF OURAY
EXPENDITURES WITH COMPARISON TO BUDGET
FOR THE 6 MONTHS ENDING JUNE 30, 2020

FIREMEN'S PENSION FUND

	<u>PY 3 AUDITED</u>	<u>PY 2 AUDITED</u>	<u>PY ACTUAL</u>	<u>PTYD ACTUAL</u>	<u>CYTD ACTUAL</u>	<u>CY BUDGET</u>	<u>VARIANCE</u>	<u>CY ESTIMATE</u>
<u>FIREMEN'S PENSION EXPENSES</u>								
OVERHEAD:								
80-50-6000 FEES	17,594.47	16,445.66	17,022.38	8,124.25	2,590.56	16,000.00	13,409.44	.00
80-50-6010 BENEFITS	28,305.00	23,094.00	21,843.00	11,169.00	5,292.00	29,000.00	23,708.00	.00
TOTAL OVERHEAD	45,899.47	39,539.66	38,865.38	19,293.25	7,882.56	45,000.00	37,117.44	.00
TOTAL FIREMEN'S PENSION EXPENSES	45,899.47	39,539.66	38,865.38	19,293.25	7,882.56	45,000.00	37,117.44	.00
TOTAL FUND EXPENDITURES	45,899.47	39,539.66	38,865.38	19,293.25	7,882.56	45,000.00	37,117.44	.00
NET REVENUE OVER EXPENDITURES	70,673.24	11,426.56-	96,442.15	46,439.08	68,086.31-	22,027.00	90,113.31	127,230.75

320 6th Avenue
PO Box 468
Ouray, Colorado 81427



970.325.7211
Fax 970.325.7212
www.cityofouray.com

TO: Ouray City Council
FROM: Aja Tibbs, Community Development Coordinator
DATE: July 15, 2020
FOR: July 20, 2020 Meeting
SUBJECT: Community Development Report

BUILDING & SIGN PERMITS

Staff performed approximately seven inspections and has eight active building permits. Two building permits were closed. Approximately seven hours were spent providing customer service to assist those in applying for permits and with permit questions.

SHORT TERM RENTALS

Staff has approved one additional short term rental application.

2020 TEMPORARY LICENSE & ENCROACHMENT PERMITS

Licenses and leases have been approved for the Outlaw, Ouray Brewery and Brickhouse 737. An incomplete application has been submitted for Thai Chili and is pending review. An encroachment permit for tables and chairs has been approved for Maggie's and Mouses Chocolates and outdoor displays are approved for Ouray Mountain Sports. Mojo's Coffee has been informed that they are in violation and need to submit an encroachment application.

CURRENT PLANNING

Staff has is reviewing the following applications:

- Sampler Subdivision
 - Incomplete Site Development Application Received – No activity over the last month.
- Hot Springs Parcel Lot Split
 - A pre-application has been requested to split lot 2 and 4 of the Hot Springs Subdivision (similar to the previous lot 3 split). The pre-application meeting is scheduled for July 23rd.
- Columbus Building
 - Grant work (brick restoration) is ongoing. A TCO has been issued for the restaurant.
- West Riverfront Pre-Application
 - Proposal to remove the existing storage facility and convert the property to a 2-3 unit residential development. The pre-application meeting is scheduled for July 16th.
- Story Block Building (242-280 7th Avenue) Pre-Application
 - Renovation to create three lower-level live/work units on the Story Block Building. Pre-application is scheduled for July 23rd.

LONG RANGE PLANNING

Staff review of the initial draft of the Community Plan Update is underway. Comments and revisions are ongoing between staff and Chris Hawkins. Staff is developing and updated timeline for the final phase of the plan update and eventual approval.

COMMUNITY AND ECONOMIC DEVELOPMENT COMMITTEE (CEDC)

Staff assisted and participated in two regular meetings with the CEDC

- Regular Meeting on June 11th (minutes included in the council packet)
- Regular Meeting on July 9th (minutes pending CEDC approval)

Over the last month, the Main Streets program application has been accepted and we will be holding an initial kick-off meeting with program staff on July 23rd. We have also had a strong push to increase Census participation – materials were delivered to businesses along Main Street and business owners were encouraged to support efforts with employees and customers. Members continue to provide Google business update support efforts, and the generation of business listings and contact information. Staff has also supported an Ouray-Ridgway Census challenge – a friendly competition to see who might increase their census responses the most.

PLANNING COMMISSION

The Planning Commission held a regular meeting on July 14th to consider amendments to the Land Use Code for the purpose of encouraging the construction of Accessory Dwelling Units. At the meeting, staff reviewed the most recent draft of the proposed code amendments, and discussed some possible implications regarding the amendment. While the Planning Commission was able to provide direction on a few of the issues, they have requested that the staff additionally research existing lot sizes for the R1 and R2 zone districts. After discussion, the Planning Commission unanimously voted to continue the amendment for further discussion at the upcoming regular meeting in August.

MISCELLANEOUS PROJECTS

The following additional miscellaneous projects have also been taken on by Community Development staff:

- Staff has completed a review and catalog of the completed backflow prevention surveys. Very few have been completed to-date so an additional letter will be going out to re-inform businesses and multifamily residents of the need to schedule an inspection and complete the survey. Staff has additionally scheduled a meeting with the Public Works staff, Community Development staff and CDPHE staff for additional training and review of the backflow prevention program thus far.
- In addition to CEDC census support, staff has participated in one countywide meeting to discuss ongoing census activities. Census staff will be visiting Ouray and offering census assistance to residents on July 24th
- Preparation and review of the city council packet for the encroachment request at 212 and 220 9th Avenue.
- Clarifying and determining the procedure for recording final plats approved by council.
- Ongoing research and navigation of file systems and needed process improvements.
- Tracking and updating logs for city applications and procedures. Working to recover and reinstitute logs for building permits, sign permits, fee payments, water and sewer taps, code enforcement complaints, land use applications and encroachments.

P.O. Box 468
320 Sixth Avenue
Ouray, Colorado 81427



970.325.7211
Fax 970.325.7212
www.cityofouray.com

ACTION ITEMS (July 20, 2020):

Reconsideration of Application for a Special Noise Permit – Goldbelt Restaurant

Action Requested – *Will City Council reconsider the Special Noise Permit issued by Council on June 15th?*

Background – Council approved the permit on June 15th. Since then, the owners of the Goldbelt have requested that Council reconsider that permit and to allow amplified music without the 50 feet clause (requiring that the sound not be heard greater than 50 feet from the property line. There have been several complaints to Council and the police department regarding the amplified music.

Recommendation – Council Decision

Permanent Encroachment Application Proposal for 212 and 220 9th Street

Action Requested – *Will City Council approve the proposal from Mr. and Mrs. Risch?*

Background – See staff report

Recommendation – Council Decision

Ice Park Operations Manual

Action Requested – *Will City Council approve the Ice Park Operations Manual presented by Ouray Ice Park Inc.?*

Background – OIPI has developed an Operations Manual for the Ouray Ice Park. They are seeking City Council approval.

Recommendation – Council decision

Appoint Tourism Advisory Committee (TAC)

Action Requested – *Who will City Council appoint to the new TAC?*

Background – City Council chose to form the TAC to advise Council on the use of Tourism Fund monies, within the guidelines approved by voters in the 2018 election modifying the method of calculating the Lodging Occupancy Tax and the use of those revenues. There are a total of 11 applicants for the 7 various seats Council outlined.

Recommendation – Council decision

Release of Subdivision Improvements Agreement (SIA) with J & E Investment Corporation

Action Requested – *Who will City Council approve the release of a Subdivision Improvements Agreement with J & E Investment Corporation?*

Background – Attorney Michael Hockersmith, a representative of the Seller of the property in question, contacted the City with this request. Attached here a copy of a recorded Subdivision Improvements Agreement, recorded January 20, 1999. The Buyer has requested confirmation that the developer has complied with the terms and conditions of this SIA and would prefer to have a written release from the City that could be recorded. The completion bond was released by the City twenty years ago. This transaction is scheduled to close on July 21, 2020.

Recommendation – Staff recommends approval

Define Outdoor Areas Within the City to Designate as Mandatory Mask Zones

Action Requested – *City Council would like to define these outdoor areas.*

Background – In the Joint Policy Group meeting (Ouray City Council, Ouray County Board of Commissioners, and Ridgway Town Council) held on July 16, 2020 regarding COVID-19 Pandemic response, City Council decided to define outdoor areas within the City to designate as additional mandatory mask zones. These zones will be used for a modifications to the Ouray County Public Health Order requiring that masks be worn in certain areas.

Recommendation – Council decision

320 6th Avenue
PO Box 468
Ouray, Colorado 81427



970.325.7211
Fax 970.325.7212
www.cityofouray.com

SPECIAL NOISE PERMIT APPLICATION

APPLICANT/PERMITEE:

Heather Clark
Applicant Name

PO Box 163
Mailing Address

Ouray, CO 81427
City, State and Zip Code

Goldbert Baetgen
Business Name, if Applicable

800 Main St
Physical Address

970-318-0009 TheClarks6@msn
Phone E-mail .com

ACTIVITY INFORMATION:

Live music
Type of Activity Creating Noise

800 Main St
Physical Address of Activity

May - Sept
Dates for Activity

12-3pm 5-8pm
Times of Activity

May 23, 24 June 13, 14 July 4, 5 July 18, 19 Sept 5, 6

Description of how this activity may violate the City Code:

even assuming the noise is too loud for Dan Ford
across the street.

Per Section 10-2-Y-4 of the Ouray City Code, City Council or its duly authorized representative may grant a Special Noise Permit specifying all appropriate terms, limits, and conditions in the following circumstances:

- Additional time is necessary for the permittee to alter or modify his activity or operation to comply with this section; or
- The activity, operation or noise source will be of a temporary duration, and cannot be done in a manner that would comply with this section; or



Valid Only At This Location
GOLDBELT BAR & GRILL
800 MAIN STREET
OURAY COLORADO 81427

SPECIAL NOISE PERMIT

DATES	TIMES	TIMES
May 23, 24	12:00 pm – 3:00 pm	5:00 pm – 8 pm
June 13-14	12:00 pm – 3:00 pm	5:00 pm – 8 pm
July 4-5	12:00 pm – 3:00 pm	5:00 pm – 8 pm
July 18-19	12:00 pm – 3:00 pm	5:00 pm – 8 pm
Sept 5-6	12:00 pm – 3:00 pm	5:00 pm – 8 pm

CONDITIONS OF THIS PERMIT:

- 1) Music may be amplified, but cannot be heard within 50 feet of the property line.**
- 2) Permit is good for dates above only. Additional dates must be applied for separately and approved by Ouray City Council.**

Melissa M. Drake

Ouray City Clerk/Acting City Administrator

320 6th Avenue
PO Box 468
Ouray, Colorado 81427



970.325.7211
Fax 970.325.7212
www.cityofouray.com

TO: Ouray City Council
FROM: Aja Tibbs, Community Development Coordinator
DATE: July 20, 2020
SUBJECT: Encroachment Proposal for 212 and 220 9th Avenue

REQUEST

The property owners of 212 and 220 9th Avenue, Mr. and Mrs. Risch, have requested that the City Council consider an alternative to the fixed "permanent" encroachment permit requirement of Section 13-3-G.

BACKGROUND

Staff received a request for Council to consider the attached proposal earlier this year. The request outlines two existing encroachments onto city property, one encroachment is to the back and west side of 212 9th Avenue, and the other is along the 9th Avenue right-of-way (front of property) on 220 9th Avenue.

This proposal comes as a response to the council directive to collect payment on existing encroachments last fall. Rather than pay the required fee, Mr. and Mrs. Risch has proposed an alternative for the Council to consider. The letter (proposal) and referenced map has been attached for Council's consideration.

FIXED ENCROACHMENT REQUIREMENTS

Section 13-3 of the Ouray Municipal Code requires that any encroachment or use of city property must be permitted by the City. Section 13-3-G further outlines the requirements and permit process for obtaining a fixed encroachment. Last fall, staff was directed to address existing fixed encroachments throughout the city and require payment for the use of city property. By council policy, the calculation used to determine the payment is as follows:

- *Assessed Property Value (including improvements) / Lot Area = Cost per SF*
- *Cost per SF x Encroachment Area = Encroachment Fee*

Using this calculation, the estimated encroachment fees due from Mr. and Mrs. Risch would be:

- *212 9th Avenue: \$522,230 / 10,567 = \$49.42 x 736 SF = \$36,373.74*
- *220 9th Avenue: \$193,200 / 5,412 = \$35.70 x 164 SF = \$5,854.80*

Total Encroachment Fee Due: 42,228.54

PROPOSAL SUMMARY

Mr. and Mrs. Risch's proposal describes two existing encroachments onto city property, one encroachment is to the back and west side of 212 9th Avenue, and the other is along the 9th Avenue side (front) on 220 9th Avenue. *Refer to the attached proposal and map.*

212 9th Avenue

The proposal requests that the council consider selling the "encroached" property to the Risch's. The adjacent city property in this area is currently used as overflow parking and snow storage, and after a meeting with city staff, there are currently no needed improvements to the area. As explained in the proposal, Mr. and Mrs. Risch use the "encroached" area for personal use and would like to construct a retaining wall to further define the city lot and private property.

220 9th Avenue

In exchange for the use of the 9th St. right-of-way, the Risch's have offered to construct missing portions of the 9th Avenue sidewalk which would complete the north end sidewalk connection to Main St.

STAFF ANALYSIS

212 9th Avenue

As there are no needed public improvements to the city property in this area, there is little that Mr. and Mrs. Risch can offer in exchange for the encroachment fee. Mr. Risch has been using this property in the past without impact or influence on the city's use of the property, and transferring the property to Mr. Risch will not have an impact on the current city use of the city property. Additionally, city staff does not have a current need for the property Mr. Risch is requesting to purchase. However, the improvements that Mr. Risch proposes are of personal need and would not benefit the public. If the council is interested in transferring the property to Mr. Risch, staff would need to proceed with private negotiations to determine the value which may or may not be lower than the determined encroachment fee.

220 9th Avenue

Staff finds that the construction of the sidewalk to Main Street would be in alignment with staff development goals by furthering the pedestrian network on 9th Avenue. The code will require this segment of the sidewalk to be constructed when the site is developed, but the city has no control over the timing of construction. For those walking along the street, the construction of the sidewalk prior to future development would be beneficial. Since the timing and eventual development of the vacant property is unknown, staff would still recommend that a concrete trail be installed for the entire length, and potentially seek reimbursement for the cost when the property is developed. While we do not yet have preliminary estimates for this work, the cost of construction may meet or exceed the encroachment fee for 220 9th Avenue. If the council is favorable to the request, staff could review estimates for the sidewalk construction and return to council with a detailed agreement.

If the council denies either or both of the requests, staff will again pursue the collection of the encroachment fee as outlined above.

OPTIONS FOR THE CITY COUNCIL

Staff requests direction from the City Council regarding Mr. and Mrs. Risch's proposal. Generally, staff would like direction on the following:

1. Should staff proceed with the details and negotiations as outlined in Mr. and Mrs. Risch's proposal?
2. Are there any portions of the proposal which are not acceptable to the City Council?

3. Should staff proceed in a similar manner for other existing encroachments throughout the city or is this considered a unique and situational case that should be considered by council prior to proceeding with negotiations?

ATTACHMENTS

- Proposal Letter
- Proposal Map

April 22, 2020

Ouray City Council c/o Melissa Drake
Box 468
Ouray, CO, 81427

Dear Councilors:

We are the owners of three adjacent properties on lower Ninth Avenue as indicated in the attached map on an aerial photo. Over time and for different reasons, two of these properties have encroached onto adjoining City land - 220 Ninth into the street right of way in front, and 212 Ninth in the back into the parking lot near the Cascade flume.

For reasons that are not at all clear to us, these encroachments were brought up in a November, 2019 meeting of the previous Council with the result that we received a directive from the Community Coordinator requesting that we submit a payment that we could not consider. We are, however, very interested in resolving the encroachments and believe we have a proposal that will be beneficial to the City and also enhance the safety and attraction of this neighborhood for residents and visitors alike. We also believe that the proposal could set a helpful precedent for the future in addressing the many other similar encroachments that exist throughout this community.

Under standard circumstances, the value of land within the City is determined by current market appraisals such as the City used in 1983 in valuing the land that was taken from these adjoining properties for the construction of the Cascade Catchment Basin. However, beginning with an offer made in 2010, the City began accepting assessed values in lieu of appraised values, given that they will usually be of greater value to the City. We are using the current assessed values for the land under these two properties in determining a value for the two encroachments we are considering here.

The first encroachment is in front of an historic cabin at 220 Ninth Avenue that was constructed in the late 1870s or early 1880s and is one of Ouray's oldest buildings. When constructed, the cabin front door was two steps above the street, but - over time - accumulating flood debris and road base elevated the street level above the height of the door. In response, beginning in the 1960's rock walls and garden beds were constructed to divert water away from the cabin entrance, and the current resulting encroachment is now on the order of 3.5 feet into the Ninth Avenue right of way. The length of the encroachment is 41 feet and, at current assessed rates, would have a value of just over \$3,000 for this proposal.

Ninth is the only avenue in Ouray without a continuous sidewalk below Main Street with the result that all foot traffic is in the street that can be extremely hazardous to walk in wintertime. In 2013, working with the City Crew, we installed 125 feet of new sidewalk in front of our properties, but it did not extend beyond the alley to the east. However, code requirements associated with new construction at 230 Ninth should result in additional sidewalk construction this spring, hopefully extending to Main Street. To have a continuous sidewalk that can be maintained by snowblowers, etc. a sixteen-foot section will need to be constructed across the alley. Normally a City expense, we propose to pay for that segment along with another section that will complete the sidewalk westward to our neighbors at 210 Ninth Ave. We believe that these past and future expenditures into badly needed City sidewalk and drainage infrastructure constitute a generous compensation for the encroachment fee at the cabin.

The encroachment into the City parking lot behind 212 Ninth Ave. evolved over 26 years as we have struggled to protect our backyard plantings from deer, bears and invasive burdock and Virginia Creeper that thrive in the area. Steep terrain and the very limited allowable public uses for the parking lot resulted in our occupying a parcel that the City has no realistic access to or need for in foreseeable future. We offered to purchase that parcel some six years ago but the Council, at the time, was of the opinion that the City should only buy and never sell land.

The preferred size of this encroachment, given the terrain, is some 782 square feet which will have a value \$11,230 based on the current appraised value for the land at 212 Ninth Ave. For comparison, this parcel size is roughly 10 percent of the size of the area that was taken from these three adjoining properties for the construction of the catchment basin in 1983.

Our proposal to offset the cost of this encroachment is to construct concrete retaining walls that will segregate two different but desirable functions for this land. This west side will be reserved for the historic uses which are summer parking, winter snow storage and the occasional emergency storage of Cascade Creek flood debris from the catchment basin. The east side of the wall will be dedicated to the planting of trees and other greenery that will provide an attractive visual screen between the parking lot and the back of our residence for us and summer visitors.

In summary, we are proposing to invest approximately \$14,000 in needed infrastructure that will be beneficial to the City Public Works Department as well as the many residents and visitors who visit this neighborhood in all seasons. We recognize that the two encroached areas will remain in City ownership and could be reclaimed at any time without compensation, if needed. Clearly the City has much to gain and little to lose in this proposal to resolve two old encroachments.

Thank you for the consideration and we look forward to hosting safe site visits from Council and City Staff with the many questions and suggestions that are to be expected.

Sincerely,



Bob and Karen Risch
212 9th Ave.
Ouray, CO. 81427
rischbk@gmail.com
970-318-1363

City Parking Lot
Approx 39,000 sq. ft.

2354 sq. ft.

5360 sq. ft. +/-

Encroachments

210 9th Ave.

212 9th Ave.

220 9th

224 9th

230 9th

R006100

new sidewalk sections.

Sidewalk
required
by code

Temp. sidewalk
Asphalt

Ouray Ice Park, Inc.

Standard Operating Procedures and Risk Management Manual

TABLE OF CONTENTS

Overview

Risk Management

Park Rules and Safety Protocols

Ambassador Program

Operations

Standard Operating Procedures

Hazard Mitigation Guidelines

Data Management

Summary

Attachments

- 1 Park Rules**
- 2 Release of Liability for Minor**
- 3 Data Input Form**
- 4 Data Chart Examples**
- 5 Functional Capacity Model Output Example**
- 6 Water System Component Images**

Initial Release May 29, 2020

Overview

This Manual documents the procedures used in building, operating, and decommissioning the Ouray Ice Park, as well as the policies in place to manage known risks in this unique environment. It is intended to provide a framework and reference resource for training of and standard operations by Staff and Volunteers. It does not cover all aspects of operations, which also include situational responses where experience, expertise, and judgment will be applied over standardized approaches. Where such responses can be framed in general, a rough description of operations is included here as guidance for qualified Staff. The Ice Park is a venue for serious activities, a wild playground and workplace that must be managed on its own terms. A manual can provide a reasonable level of understanding of what is involved, but it is the people making it happen that must make it a safe and effective operation.

Risk Management

Ice climbing is dangerous. Working or playing in the Ice Park includes hazards both objective and subjective. It is the purpose of this manual to document policies, procedures, and protocols that minimize those hazards, but they cannot be eliminated. Ice and rocks will fall. Gerry Roach put it on the front page of his Colorado 14ers book: "Geologic time includes now." Climbers will fall and protection systems will not always protect.

The first line of defense against potential disaster is having a set of rules that Users of the Park and those working in it follow. Enforcement of those rules is provided by our Ambassador Program, ensuring that people know and observe them, but it is the responsibility of everyone in the Park to ensure personal safety through individual action. **Park Rules** are included here (Attachment 1), and posted on-line and on signs in the Park.

Safety Protocols

Top-rope anchors are provided throughout the Park. It is the responsibility of individual climbers if they lead or solo to do so within their capabilities and not expose others to risks induced by their activities.

Staff must undergo annual training in rigging and co-worker safety before each season to ensure and refresh the required knowledge, and have their skills on point when engaging in Park operations. Staff must be trained, certified and equipped as indicated in each **Standard Operating Procedure**. The Park provides whatever equipment is required to supplement personal protective gear in performing these actions. Staff must use protective systems when approaching and working in high-exposure locations.

Volunteers are highly valued and encouraged to participate in certain activities that help Staff operate the Park. Most operations must only be undertaken by qualified personnel, as indicated in the Standard Operating Procedures. Volunteers must be vetted by Staff as capable and properly equipped to perform any function for Park operations, but are responsible for their own safety, as are all Users of the Park.

Staff will assess conditions throughout the Park on a continuous basis and mitigate extraordinary hazards or close areas to climbing as indicated. Examples include hanging ice that appears unstable, ice features that are insufficiently supported or become detached from their support structures, and ice affected by temperatures or precipitation to the point of not being safe to climb. If a route or area must be closed, it will be roped off and a sign posted to that effect.

Park Rules include the requirements that anyone under the age of 18 must be accompanied by an adult and have a **Release of Liability** (Attachment 2) on file with the OIPI office to use the Park.

Ambassador Program

Park Staff includes Ambassadors on patrol most days through the season to serve as bridge between the Park and its visitors. A key function of this program is to help OIPI understand Park use to inform the management of its operations. The Ambassadors collect significant data on the number of open routes and how many people, of what User categories, are present in the Park during twice-daily walk-throughs. A critical element of risk management is understanding how many people can safely use the available climbing terrain. The data is tracked through the season and analyzed extensively to provide reports and drive policies like allocation of capacity among User groups.

Another key aspect of the Ambassador program is to make sure folks have the best experience possible by providing information, including on conditions, area crowding, and beta on routes. Ambassadors also inform visitors of the rules for using the Park and, if necessary, provide an enforcement function. They or other Staff will intervene when they see a problem, whether it is comprehended in the rules or not. This level of enforcement is basically to advise that something should or should not be happening, according to rules or common sense. OIPI tracks interventions by type (helmet, crampons, anchor...) to assess how well the User community helps us manage the risks.

Should the basic enforcement function of the Ambassadors not be sufficient, escalation protocols are in place. Any escalation will include notifying OIPI executives. The Lead Ambassador will step in for focused consultation between advice from Ambassadors and further action. People have been asked to leave for the day because they were not playing well with others. Hard cases may be asked not to return for the season or longer. While OIP Staff are not Law Enforcement, they will have the support of Law Enforcement in short order if they need it.

The Ambassadors' operational priority is to collect, analyze, and report data on Park capacity and use patterns. Their roles in supporting Users' safety, including informing folks of the rules, interventions, and enforcement if necessary, are critical for managing the Park. All of these functions are integral to managing its risks.

Operations

Standard Operating Procedures

Pre-season Infrastructure Build and Operation Test

At the beginning of each season, long before any ice is present in the Uncompahgre Gorge, there are a number of important tasks that are necessary to recommission the ice farming infrastructure of the Ouray Ice Park.

The following section aims to describe an overview of the most important aspects of this pre-season process. As with most things related to the Ice Park, the process is constantly evolving and every season brings potentially new features and new challenges. The rebuilding and tune-up stage described here is largely one of basic carpentry, landscaping, heavy lifting, and systems inspection.

Safety is first and foremost. Staff members assigned with tasks in this section should be familiar with the safe and proper use of most basic power tools and carpentry equipment. This includes wearing adequate eye, ear, and skin protection when appropriate. Often, the work area is in very close proximity to steep drop-offs and cliff edges. Staff members should be competent on their feet in uneven terrain, and prepared to construct proper edge restraint systems when working within six (6) feet of any fall potential.

There are many tasks in the Ice Park that involve hanging on a rope, often with tools and potentially hazardous objects. Staff should be competent in the basics of anchor building, rappelling, work positioning, and ascending both single and two-rope systems. At the beginning of each season, selected Staff will take part in a 3-day Rigging for Rescue seminar that is specifically designed to cover the skills needed to work safely in the Ice Park.

In addition to on-rope skills, there are a few skills related to performing maintenance on the infrastructure that may require training. These include, but are not limited to, assembly and disassembly of Yelomine parts, cutting and routing custom pieces of Yelomine pipe, basic welding, steel pipe threading, and proper assembly of steel pipe showerhead systems.

The irrigation system used to deliver water to the cliffs of the Ice Park is gravity-fed, and pressure is achieved through something called “head pressure” or “static pressure” which is related to the height of the water column above the base of the system (its potential energy). When the water supply is cut off, the gravity-fed nature of the system means that in order for all water to drain from the pipes, there must be a mechanical drain with the ability to open and close at EVERY low point in the system. Otherwise, water pools inside the pipes with nowhere to go, and cold weather will cause a blockage in the form of a freeze-up.

At the beginning of each season, the Ice Farming Staff needs to conduct an inspection of the entire Yelomine and galvanized steel infrastructure. The Staff should be looking for low spots without drains that need to be addressed, and ensure that low spots with drains are positioned at EXACTLY the lowest point in that section. An inclinometer (most smartphones have these nowadays) is a necessary tool to identify subtle changes in slope when the pipes are near horizontal. Some solutions for grading issues include rebar stanchions, tree supports, and rock mass.

The plumbing along Box Canyon Road above the Five Fingers area and along the lower bridge (Escape Clause) needs to be assembled and disassembled each season. All sections of pipe and showerheads are spray painted with an alphanumeric label that aids in the construction of these areas. Historically, the Five Fingers plumbing required metal horses to create the adequate grade (for a successful gravity-drain), however, with the new expansion of the Box Canyon Road and addition of concrete barriers, a new solution may need to be improvised.

Once the system is completely assembled, an operation test is required. This means pressurizing the system, one section at a time, and looking for leaks, blockages, or other issues.

Operation Test

The plumbing system of the Ice Park is divided into two halves: the North End and the South End. Control of water supply to these systems is located in the Vault, which is a cylindrical concrete subterranean enclosure near the Memorial at the upper bridge. There are three valves here: one is the Main valve, behind which is the supply of allocated city municipal water and after which is a split, leading to the North End valve and the South End valve (see Photo 3, Attachment 6).

Typically, an operation test is carried out one half of the park at a time, beginning with the South End. First, the South End system needs to be “preset.” The term *preset* refers to the positioning (open, closed, or cracked open) of all valves in the system prior to water delivery/pressurization, and there are many different configurations depending on the situation. For the operation test, each “application” is tested one at a time. The term *application* refers to an independent plumbing spur from the main delivery system that can be individually turned on or off, without interfering with downstream water delivery. This allows great control over isolation farming techniques and aids in the ease of troubleshooting. All areas of the South End are plumbed as applications (unfortunately this is not the case for the North End, where most areas are plumbed directly from the main delivery system). The main delivery system on the South End is constructed of 4-inch Yelomine pipe, and each application branches off with 2-inch Yelomine construction.

The applications of the South End, in order beginning with the closest to the Vault and moving south, are as follows: The Kids Wall, The Trestle, The Schoolroom, New Funtier, and South Park.

To preset an application in *bypass* configuration, or so that pressure bypasses the area of interest and continues downstream, manipulation of two valves is required. The first is called the *throttle valve*, and this is the valve located nearest to the application junction with the main delivery system. This valve should be cracked open. That means closing the valve completely, then backing off slightly in order to allow some water to move through it and the section of pipe preceding it. The second valve is the next one downstream from the throttle valve, and this is called the *drain valve*. This valve should be left wide open, allowing the water draining from the cracked throttle valve to escape (see Photo 2, Attachment 6).

There are also two special valves that must be preset on the South End which are not applications. One is above New Funtier, and the other is at the end of the 4-inch plumbing at the north end of South Park. These should both be cracked open.

Within each application, there are many more valves to be preset. Each showerhead, constructed of ½-inch galvanized steel pipe, is essentially a miniature application. There is a throttle valve and drain valve, and these should be preset in the same manner as an application in bypass mode. That means the throttle valve is cracked open and the drain is wide open. Any in-line 2-inch gate valves or 1-inch globe valves located in low spots (for gravity drain) should be

cracked open, as well as the in-line gate valves at the terminus of the 2-inch application plumbing.

With the South End preset, it's almost time to conduct an operation test. The last thing to do before pressurizing the system is to climb down into the Vault and configure the main delivery valves. Using the handled key kept in the Vault, the North End valve should be turned CLOSED (clockwise), while the South End valve should be wide OPEN (counterclockwise). Now, *slowly* OPEN the Main valve. You will feel the water rushing past under your feet as the valve is cracked. Keep turning until the Main is completely OPEN. Water is now filling the main delivery system of the South End, bypassing each application until the 4-inch pipe terminates at the north end of South Park.

Now, each application should be turned on one at a time. Switching an application from *bypass* mode to *in-line* is simple: you reverse the positions of the throttle valve and the drain valve. That means that the drain valve gets cracked open, and the throttle valve is turned wide open. This allows water to travel to the rest of the application and pressurize the showerheads.

Once the application has pressure, each showerhead should be tested as well. The same reversal of valve positions is used here to send water up into the spray heads. Sometimes, over the off-season, the pipes accumulate debris and it is often flushed to the spray heads where it clogs. A pipe wrench and poking device may be needed to remove the spray head and clear it of debris.

Repeat this process for each application, looking for leaks and other infrastructure problems.

After confirming the operational status of the South End, the same operation test should be conducted on the North End system.

Pre-farming and Maintenance Tasks

Prior to the commencement of Ice Farming procedures and the Ice Park opening its gates to climbing patrons, there are a number of preparatory and maintenance tasks to be completed.

This section will aim to describe the most essential tasks, but is by no means an exhaustive list. Each season, unique maintenance and improvement projects often present themselves, and it is the responsibility of the Operations Manager to determine how OIP resources are allocated in order to complete these projects without neglecting essential tasks.

As with all Ice Park work environments, there are inherent hazards due to terrain, tools, and weather. While there are standards for certain tasks, such as proper personal protective equipment while using power tools and utilizing edge restraint within six (6) feet of any fall potential, there is no substitute for good judgement when it comes to safety. Staff should look out for themselves and others around them, speaking up if they feel there is any concern for safety.

One of the first major maintenance tasks is a process known as "de-veg." This refers to the clearing of excessive vegetation within farming terrain. The reason this task is important relates to the way ice crystals form readily on nearly any host material. Anything from a hearty scrub oak branch to a whimsy thornbush protruding from the cliff has the potential to become an awkward ice sculpture if left alone on the cliffs. Some areas of the Ice Park require more attention than others, i.e. lower angle terrain where there is more dirt for plants to establish themselves. Over the years, many approaches to de-veg have been tried.

The current accepted best practices involve rappelling with gardening tools and manually removing the largest clusters of plants from farming terrain. These tools may include shears, shovels, saws, and clippers. Because these tools are sharp and meant for cutting, it is highly recommended for Staff undertaking this task to utilize a two (2) rope system (a tensioned main line, as well as a back-up belay line should the main line become compromised). Proper use of this kind of rope access, including safe rigging and proper devices, should be covered in the pre-season Rigging for Rescue seminar.

Trailwork is another important maintenance task to be completed before the ground freezes and snow begins to fall. All climber access trails should be inspected for things such as newly downed trees, excessive erosion, loose rocks, etc. and these issues should be mitigated. Where there are ropes used for handlines, these ropes should be inspected for damage and replaced if necessary. In the bottom of the canyon, Staff should evaluate where back tie anchors are necessary to keep belayers away from falling ice knocked loose by climbers, and be sure that healthy ropes are fixed in those positions. Poly rope and "Climber Only" signs should be employed to direct foot traffic away from certain areas and toward proper access trails, such as the Scottish Gullies walkdown and Pic o' the Vic.

Trash cans need to be placed at OIP information kiosks (one at lower bridge and one at upper bridge), as well as outhouses (New Funtier and South Park). The outhouses also need to be cleaned and stocked with toilet paper at the beginning of each season. A walk-over ladder needs to be installed over the chain link fence at the Five Fingers canyon access point. Picnic tables and benches can be borrowed from the Box Canyon Falls Visitor Center area and moved to social areas along the North End: the plateau above Scottish Gullies, the plateau below the rescue barn, the Kids Wall, Dick's Chalet, and Pic o' the Vic area.

The next critical task is to inspect and repair all anchor stations in the park. The type of anchors encountered in the Ice Park vary widely, from bolts in concrete pads and rock to natural protection such as trees and rock mass. All of these anchors (except for trees and rock mass) should be marked with yellow wands. Anchor pads are mainly utilized in South Park and New Funtier. These should be inspected for cracks, erosion, and any sign of fallibility. The bolts themselves should be inspected for wear and tear, and torque-tested to the appropriate specifications. Bolts installed in rock mass should be evaluated in the same way, checking that they are not compromised, and also torque-tested. Trees that are commonly used for anchorage should be inspected for health, and any suspect trees may need to be mitigated with a chainsaw.

Water Use Restrictions

The City of Ouray determines when and in what quantities the Ice Park may draw water from its municipal distribution tanks per a Water Agreement between the City and OIPI. The default system is that the City will notify OIPI when it may not use water or use only a certain amount, and water use is normally allowed without restriction. That formal notification will be from the City Public Works Director to the Ice Park Executive Director. The Executive Director will notify Operations Staff of such "Red Flag" conditions as soon as possible, but always before the normal start of water turn-on operations at 3:30 pm, and Staff will comply without exception.

Ice Farming Procedures

The act of Ice Farming has long been a living, oral tradition—the enigmatic and ever-evolving knowledge passed down from one generation to the next through long winters and many hard lessons. One might say that to be an Ice Farmer is to be inducted into an obscure legacy of passionate climbers who create a palatial frozen labyrinth that provides the means of adventure for casual top-ropers and elite alpinists alike. There are other ice parks in the world, but there are none that compare to the size, history, and complexity of the Ouray Ice Park.

The principles of farming ice described herein are no substitute for the continuation of the oral and experiential tradition that has been the *modus operandi* of years past. However, this document may be used as a reference for general inquiries about the basics of ice farming techniques utilized here in Ouray.

From a safety standpoint, Ice Farming operations should fall into a special category since Ice Farming Staff routinely flirt with the six (6) foot “hot zone” near cliffs edges. Generally, the plumbing infrastructure has been constructed in such a way to balance proximity of showerheads to the edge with safe Ice Farmer access. It is highly recommended that Ice Farming Staff wear proper footwear in the form of mountain boots with microspikes or some sort of traction equivalent when working along the plumbing system during any of the following described procedures. The rest of the mandatory Ice Farmer toolkit includes a piolet for self-belay and a MAP-Pro torch for thawing frozen infrastructure.

The Ouray Ice Park plumbing infrastructure is constructed mainly of a special PVC (poly-vinyl chloride) tubing called Yelomine, manufactured by CertainTeed. It’s essentially a more durable mining-industry-preferred version of the classic PVC tubing you see in general plumbing applications. Pipe sections come in a standard length of twenty (20) feet, but many custom lengths are fabricated and implemented throughout the park. These sections are attached and sealed to one another by a part called a *coupler*, and a *spline* is used as a mechanical fastener to keep the parts from separating. Special parts include 45-degree and 90-degree bends, threaded couplers for interfacing with metal valves, and “holey couplers” that interface with the galvanized steel infrastructure. Common tools used in the general maintenance and replacement of plumbing parts include pipe wrenches (for manipulation of ½” steel plumbing), channel-lock pliers (for removal of splines), and hammer (for separating Yelomine sections from couplers).

One of the most basic tenets of successful Ice Farming is that water in the system should NEVER be static. Static water means frozen water, and frozen water means broken pipes. See **Water System Freeze-ups** below for more information on this topic. To go one step further than simply avoiding static water is to understand that there is a relationship between the *velocity*, *pressure*, and *temperature* of the water. In order to avoid freezing, the water must always be moving. How fast? Fast enough. The answer changes depending on how cold it is. The colder the outside air temperature, the higher the velocity of the water needs to be. The velocity of water can be manipulated by adjusting the flow rates of various valves throughout the system. However, the higher the flow rates, the lower the system pressure. The lower the pressure, the higher the freezing point of the water. It’s an interconnected relationship, and unfortunately, we don’t have instruments to measure all of these variables. The one data point we generally know for sure is the outside air temperature. This variable is the main driver for decisions about flow rates, and therefore system pressure.

There are generally three (3) phases of farming ice: the *saturation phase*, the *building phase*, and the *maintenance phase*. The *saturation phase* aims to run water over the cliffs prior to the arrival of sub-freezing temperatures in order to fill porous rock with moisture, cool the rock mass, and ultimately prime the cliffs for optimal ice growth and strong adhesion. The *building phase* is where most of the magic happens. This phase takes the park from bare rock to beautiful blue ice from the bottom to the top of the walls. At the end of the building phase, the ice is safe to climb and enjoy. The final *maintenance phase* aims to restore ice that's been picked out and damaged, fill in gaps, and simply keep the ice in good shape as long as possible.

The bulk of Ice Farming theory is beyond the scope of this document, and the rest of the following information will simply aim to describe basic operation of the system.

Ice Farming operations can be broken down into three (3) main categories: *Preset*, *Turn On*, and *Shut Off*.

The *Preset* refers to the positioning (open, closed, or cracked open) of all valves in the system prior to water delivery/pressurization, and there are many different configurations depending on the situation. During normal farming operations, some *applications* are preset in *bypass* and some are preset *in-line*.

The term *application* (see Photo 1, Attachment 6) refers to an independent plumbing spur from the main delivery system that can be individually turned on or off, without interfering with downstream water delivery. This allows great control over isolation farming techniques and aids in the ease of troubleshooting. All areas of the South End are plumbed as applications while on the North End, most areas are plumbed directly from the main delivery plumbing system. The applications of the South End, in order beginning with the closest to the Vault and moving south, are as follows: The Kids Wall, The Trestle/Alcove, The Schoolroom, New Funtier, and South Park. The areas/applications of the North End, in order beginning with the closest to the Vault and moving north are as follows: Pic o' the Vic, Lead-Only, Between the Bridges, Cowboy and Cowgirl Up, Escape Clause, Scottish Gullies, Stump Wall, and the Five Fingers.

To preset an application in *bypass* configuration, or so that pressure bypasses the area of interest and continues downstream, manipulation of two valves is required. The first is called the *throttle valve*, and this is the valve located nearest to the application junction with the main delivery system. This valve should be cracked open. That means closing the valve completely, then backing off slightly in order to allow some water to move through it and the section of pipe preceded it. The second valve is the next one downstream from the throttle valve, and this is called the *drain valve*. This valve should be left wide open, allowing the water draining from the cracked throttle valve to escape (see Photo 2, Attachment 6).

To preset an application *in-line*, the throttle valve and drain valve positions are reversed. This means that the throttle valve is wide open, and the drain valve is cracked open. This configuration will deliver water to the showerheads within the application whenever the main delivery system has pressure.

The *Turn On* operation occurs every day that overnight temperatures and city water supply allow. Pre-opening, the system may be turned on at any time and sometimes left continuously running 24 hours a day depending on the farming phase. Once the Ice Park is open, the system should be *Preset* and ready for pressure by 4pm daily.

A *Turn On* operation typically requires a minimum of two (2) Ice Farmers to minimize risk of mistakes and maximize efficiency. One of the Farmers begins at the Vault, where the *Main Valve* that supplies city water is split into the North End and South End systems (see Photo 3, Attachment 6). Each end of the system can be pressurized individually and operated independently. Typically, the South End is “fired-up” first, since the plumbing runs uphill from the Vault and therefore pressure takes more time to reach the termination of the system in South Park. Once pressure is confirmed at the end of the South End by the second Ice Farmer, then the North End is cleared for fire-up.

The process for turning on the South End in the Vault is simple. Using the handled key kept in the Vault, the *North End Valve* should be turned CLOSED (clockwise), while the *South End Valve* should be wide OPEN (counterclockwise). Now, *slowly* OPEN the *Main Valve*. You will feel the water rushing past under your feet as the valve is cracked. Keep turning until the Main is completely OPEN. Water is now filling the main delivery system of the South End, either bypassing or pressurizing each application (depending on the *Preset* configuration) until the system terminates in South Park. Again, once pressure is confirmed by an Ice Farmer in South Park, the *North End Valve* can be turned wide OPEN and pressure sent towards the Five Fingers.

After each end of the system is pressurized, every single valve must be checked for proper drain flow. This is a critical step to ensure that water is moving throughout the entire system. This includes end drains, low point drains, application drains, and showerhead drains. The flow rate at each of these drains varies depending on a number of factors that are beyond the scope of this document. Once drains are checked, the Ice Farmers can walk through the system a second time and turn on spray heads by reversing the *Preset* configuration. This means setting the drain valves on showerhead applications to cracked open, and throttle valves part way open (NOT wide open). The proper balance of setting these two valves on showerheads takes experimentation and experience.

The *Shut Off* operation is fairly simple, but this is where the most common mistakes that lead to freeze-ups occur. *Shut Off* may happen at any time pre-opening of the park depending on the farming phase. Once the Ice Park is open to patrons, the *Shut Off* operation happens promptly at 7am each morning that water is on. This also typically requires two (2) Ice Farmers to minimize mistakes and maximize efficiency. The goal of this operation is to OPEN every valve in the entire system to allow a complete gravity drain. Any water left trapped inside the pipes is in danger of freezing and causing serious problems. There are hundreds of valves in the system, so it’s easy to miss one if you’re not being extremely thorough. Speed is not a concern here as much as completeness.

One Farmer begins in the Vault, and the other begins at the southern end of the pressurized part of the system in South Park. The Farmer in the Vault CLOSES the *Main Valve*, cutting off pressure to both the North End and the South End. Now, every valve in the system (including showerheads) is opened and allowed to drain.

Periodic Maintenance Procedures

Once normal Ice Farming procedures are underway and the climbing season has begun, there are a number of periodic maintenance tasks that should be checked on varying frequency timelines. This is not an exhaustive list, but an outline of the most important tasks.

One of the most important areas of the Ice Park to maintain is climber access. This includes the walking trails, canyon access points, and the bottom of the gorge. Proper signage directing traffic to climbing areas should be routinely checked for placement. Any obstacles along walking trails should be removed. Canyon access points should be accessed for hazards, such as ice, rock, and fallen trees, and mitigation solutions should follow accordingly. With fluctuating weather patterns and daily water level changes, the bottom of the gorge is an ever-changing puzzle to put together. Ladders and bridges are used to connect stances for belayers and climbers throughout the park, and these solutions need to be constantly monitored and updated.

Snow removal is also a consistent maintenance task. Social areas and picnic tables should remain clear of snow, as well as anchor pads in New Funtier and South Park. The walkway connecting the lower bridge and upper bridge (on the north side of the canyon) should be shoveled and salted if necessary.

The trash cans need to be routinely checked and emptied. The outhouses should be inspected for cleanliness, and toilet paper restocked. A weekly task to be completed is the switching of waste boxes in the outhouses. The day this task is performed depends on the waste management company that OIP hires to maintain the portable outhouses at the lower and upper bridges.

Dick's Chalet should be stocked with merchandise, beverage supplies, and park guides. On Fridays, Saturdays, and Sundays, the fire ring outside the Chalet should be lit in the morning and extinguished after the park closes. The propane tank used for fuel must be routinely checked and replaced when empty.

Shut-down and Post-season Decommission

Once the climbing season has concluded and the Ice Park is effectively closed, there are a number of tasks that need to be completed before walking away until the following season. This process will effectively return the Ice Park to the state in which it is found at the **Pre-season Infrastructure Build** phase of operations. A few of the most important list items are included here.

The largest task to be completed is the disassembly of the Five Fingers and Escape Clause infrastructure. All of the Yelomine and galvanized steel showerheads should be checked for correct labeling (in case parts were replaced throughout the season) and returned to storage around the powder house. Chain anchor extensions (if present) should be removed and put into storage.

Other tasks include the decommission of ladders and bridges at the bottom of the gorge, removal of OIP signage and poly rope around the park, decommission of the outhouses, return of tables and benches to the Box Canyon Falls Visitor Center, and a thorough sweep of park grounds for trash.

Competition Tower Installation, Decommission, and Crane Logistics

Each season, the competition tower needs to be installed (and later removed, post-season) above the Aphrodite prow in the Scottish Gullies area. In order to accomplish this, OIPI must hire a crane operator to lift the 4,000 pound structure. The Ice Farming Staff is tasked with facilitating the move, and securing the tower once the heavy lifting is complete. This process is one that requires the utmost patience and prioritization of safety.

The procedure described here provides an outline of what is to be expected of the Ice Farming Staff during this operation, including how to work safely around the crane, what tools and equipment are required, and which roles are needed. However, this is not a substitute for experience and the Staff should strive to ask good questions to those who are more familiar with the operation in order to clarify any gaps in understanding.

Working around a live crane operation is inherently dangerous. There are extremely high forces at play, and if the balance of the load is interrupted, there can be catastrophic consequences. As such, a safety briefing with the Staff and Crane Operator should always be conducted before any live operations commence to make sure everyone involved understands what to expect. A typical discussion should cover all potential risks and hazards, how to move safely around the equipment, the communication structure, the order of operations, and the assignment of roles.

One of the most obvious hazards to be aware of is the overhead hazard. The crane has a massive weight on the end of the hoist cable, often referred to as a “headache ball” to keep some tension on the cable and maintain plumb. Everyone should keep an eye on the position of this during live operations and stay clear of it. Once the tower structure is airborne, the same overhead spatial awareness is imperative. Another hazard is pinch points. It doesn’t take much for a 4,000 pound object to crush a finger if caught between it and the rock or the cliffside mounting brackets. Trip hazards are always present with ropes and plumbing on the ground, and exposure is especially present along the narrow prow feature where the tower is secured. This is not an exhaustive list of hazards. Use the safety briefing to collectively discuss all potential hazards before live operations.

Communication is key while the load is live. First and foremost, any person involved in the operation has the responsibility to call “STOP” if they sense something is amiss, is not comfortable with their role, or if there is any indication of a safety issue. The Operation Leader (a role to be assigned) should respond “WHY STOP” to the initial call, and a brief explanation of the issue that caused the “STOP” command should be returned by the person who called it. Once the issue has been resolved, operations may continue.

There are essentially 3 roles to be assigned to Ice Farming Staff for this operation. One (1) Operation Leader, one (1) Tagline Operator, and two (2) Technicians. This means that ideally, there are four (4) Staff present to perform the work. The Operation Leader is responsible for bridging communication between the Crane Operator and the Staff. No one else should be giving commands to the Crane Operator other than the Operation Leader. The Operation Leader should remain as hands-off as possible during the operation in order to maintain a wide awareness of everything that’s happening. The Tagline Operator role is mainly responsible for the management of the two steel cables (wire ropes) fixed to the top corners of the tower.

This task is accomplished by attaching nylon ropes to the free ends of the cables, allowing the Tagline Operator to spin (or inhibit spin of) the tower while it’s lifted. The Technician role is perhaps the most hazardous, and the Staff members that undertake this position should be extremely clear with what they are doing. Experienced Staff members are preferred for this role.

The Technician is responsible for installing the pins that fix the bottom of the tower structure to the mounting brackets on the cliff, as well as the installation (or disassembly) of the two lateral fixed support struts. There is a high risk of pinching and crushing injury, but this risk can be safely managed with expert care and a slow, smooth overall operation. Technicians will be the only Staff with roles that require them to be on-rope. They should be prepared to safely rappel, work position, and ascend a single rope. The work area around the base of the tower could be considered a “confined space,” and Technicians should therefore be sure to maintain clean and tidy rigging (minimize tangles, trip hazards, etc.).

Much of the hardware and equipment needed for this operation are stored in a black toolbox in the powder house labeled “Tower Stuff.” There should be included in the box two (2) spud wrenches, two (2) large threaded bolts and corresponding nuts (for base mounting brackets), two (2) clevis fasteners (for lifting point attachments on back side of tower), a small can of WD-40, and one (1) spare adjustable wrench. Other essential hardware that is stored in the powderhouse includes two (2) large turnbuckles (for securing and tensioning the tethering cables to ground anchors), and the two (2) red fixed support struts along with accompanying mounting hardware, which should be four (4) bolts and nuts. The Technicians will need access ropes, and the Tagline Operator will need a couple of ropes as well.

Preseason: Prior to the crane arriving on Box Canyon Road, there are a few tasks that should be completed. First, an inventory of all the required equipment should be conducted, and any missing hardware will need to be replaced (it’s also helpful to stock spare parts in case of anything being dropped over the edge). Next, the clevis fasteners can be installed on the upper two eye-plates, located on the back of the tower. Confirm that there is an access rope fixed to the top anchor bar of the tower and draped down the back side. Tagline ropes may also be tied on preemptively. Next, the turnbuckles for the tethering cables can be installed on the fixed ground anchor brackets. Finally, the flat area below the road where the crane positions itself should be cleared of any obstructions. This may include disassembling some of the Yelomine infrastructure near the Aphrodite prow.

Once the crane has arrived, the safety meeting has been conducted, and roles have been assigned, the Staff should prepare for a live operation. In the past, the Crane Operator has needed to make two (2) separate hoists in order to cover the distance from the tower storage position to the Aphrodite prow. The first short maneuver typically lands the structure with its back down on the rocky slope between the storage position and Box Canyon Road. During this maneuver, the Tagline Operator is responsible for attaching the hook on the headache ball to hoist straps connected to the clevises. Once the hoist hook is connected, the Tagline Operator should then maintain a somewhat loose command of the tethering cables, simply keeping the tower in the desired orientation. The Operation Leader should be standing in a position where he can see both the Tagline Operator and the Crane Operator, and facilitate communication between the two.

The crane will then reposition itself on the platform below the road for the second maneuver. The Tagline Operator will play a similar role orienting the tower, as well as preventing the cables from sliding over the edge. Once the tower is hovering over the edge and near the mounting brackets, the Crane Operator will give the go-ahead for the Technicians to carefully move into position. At this point, the Operation Leader should move into a position where he can communicate with both the Technicians and the Crane Operator.

From here on out, the Technicians will be making the calls on load movements. Typically, one side of the tower will be hovering slightly lower than the other, and this side should be dealt with first. One Technician should use the backside of a spud wrench to temporarily thread through the mounting bracket and tower-side eye plates, effectively constraining that side. Next, the other Technician will carefully move the tower into position for the second side, using a combination of Crane Operator movements and physical manipulation of the floating tower. The second spud wrench is often useful as a lever to force small movements, while the mounting bracket bolt is poised to slide through the tower plates as soon as alignment is achieved. Remove the spud from the first side and replace with the other mounting bolt. Install nuts and tighten.

Once both mounting bolts are installed, one of the Technicians should exit the lower workspace area and assist the Tagline Operator with securing the tethering cables to the turnbuckles. The Crane Operator may now lower the tower onto the cables until there is visible slack in the hoist cable. The Technician that is still “in the hole” must climb the access rope on the back of the tower to detach the hoist connections and free the crane cable.

The crane operation is effectively finished at this point. The only task left to do is for the Technicians to install the fixed lateral support struts, and tighten the tethering cables so that the struts are in compression. This stabilizes the tower and minimizes vibration while working or climbing on the structure.

Postseason: Prior to the crane arriving for decommission of the tower, the lateral support struts may be removed ahead of time (so that the tower is solely tethered by the two steel cables). The gravel platform below the Box Canyon Road should be free of obstructions. Make sure all access ropes, except for one, are removed from the backside of the tower.

The process of decommission is essentially a reversal of the installation process. The same roles are utilized with the same responsibilities. Once the tower is placed back in its storage location on the plateau above the road (frontside up), the tethering cables should be coiled and placed underneath the tower. All of the climbing holds and quickdraws should be removed from the plywood and put into storage. Finally, a tarp should be placed over the tower to keep it relatively dry until next season.

Hazard Mitigation Guidelines

Conditions Assessments and Area Closure Criteria

The topics of this section of the Manual include significant uncertainties, and the assessment of conditions is among the most subjective and experience-based skills that must be employed and developed by Staff. As such, most of them are not “standard” procedures, but more guidelines for qualified workers to use along with judgment. Conditional responses to what is observed in these cases often require knowledge and adaptive technique more than a recipe. Area closure is one response that can be fairly consistent, regardless of the reason.

The early season involves monitoring the forming ice for secure bonding of structures to support and assessment of hanging ice for either solid attachment above or progress in becoming a pillar as it reaches and develops foundational support. As areas come into climbing shape with winter temps and ice farming, Staff will determine when to open them.

Generally, if there is a condition that makes climbing extraordinarily hazardous, a mitigating action will be undertaken by Staff. Closure of the area affected is almost always involved. If a route or area is observed by Staff to pose risk significantly beyond the hazards typically encountered while climbing ice or walking through a gorge, such as a large hanging ice dagger or curtain trending toward instability, Staff will close the area exposed to it until it can be reduced.

There are also operational reasons to close an area, such as when snow must be cleared before making more ice. Events may also trigger mitigation responses, such as when water systems freeze up, the water rises in the gorge, or a leak develops in the penstock. Staff will respond with measures listed below to clear the area and initiate repairs based on the situation.

Among the most common conditions resulting in route or area closure are fluctuating temperatures and rain. A warm spell with precipitation can cause very rapid deterioration of ice structures, and Staff will immediately and thoroughly inspect them after such events. Detachment of a structure from its support will be cause to close it off in many instances, and focused ice farming measures may be able to heal delaminations and re-establish secure bonding of ice to rock. Staff will assess if such repairs have been effective to re-open the affected area.

At the other end of the spectrum, cooling causes ice to contract and the stresses can cause cracks or even catastrophic collapse of pillars or hanging structures. Staff will monitor forecasts for large or rapid temperature changes and may close areas as indicated. Any horizontal crack observed on a hanging structure, or traversing a pillar that causes the structure above it to become dependent on attachment above, must immediately be assessed for possible mitigation or closure of the area.

As late season hits consistent warming, it is common for Staff to progressively close areas with loss of ice and instability, mirroring the assessments for opening of areas as ice builds through early season.

Staff will continually monitor the Park for excursions from “normal” and respond as indicated. If a route or area is closed, it will be roped off and a sign posted to that effect.

Hanging Ice Mitigation

The Park includes many geologic formations that result in natural or farmed ice hanging over areas where people may be beneath it, either climbing or passing below on the ground. Under certain circumstances the size or structural integrity of a formation may be deemed to require mitigation by Staff. Park Users may also decide to clear icicles or curtains in their paths, incidental to climbing, but we are talking here about large structures judged to pose extraordinary hazard by Staff. That is a subjective call, and criteria are loosely defined under **Conditions Assessments**, above.

If a hanging ice structure is assessed to be developing to the point where hazard is becoming significantly above normal, the area exposed to its potential fall will be roped off as closed until mitigation can be undertaken.

Mitigation may be done by trained volunteers as well as by Staff. Training by qualified workers must include verifying proper equipment and adequate experience, a safety briefing and communicating specific instructions for the work to be done, shown below. Staff and previously vetted volunteers are qualified to perform this training.

Minimum safety gear: helmet, crampons, harness, secure anchor, rope, rappel/belay device(s) with capability to securely lock off at work positions (station keeping).

Typical equipment: ice ax with adze, heavier chipping tool; all tools must be secured to harness with accessory cord to prevent dropping them.

While soloing is allowed in the Park, it is not allowed during this work.

Even once the area below has been cleared and closed, vigilance is required and verbal warnings to stay clear may be needed during the operation.

The standard Ice Park belay system for suspended mitigation is a static rappel rope secured to a formal anchor using a Munter-Mule hitch, tied off with two half hitches and the knot-end loop clipped through a locking carabiner on the anchor, with enough rope over the edge to reach the bottom and enough rope coiled at the anchor to lower a stricken worker to the bottom in an emergency. A formal / secure anchor is one designated by the Ice Park, either a bolted station or chains, typically wanded if not readily visible and numbered. Any anchor constructed for this purpose, e.g. tying off a tree, must be backed up to a separate anchor with minimal potential for extension in event of failure.

The worker must clip into the belay system before approaching the edge and rappel only a short distance lower into the area at a time. Working from the anchor down, first clear accumulation from the top terrain that might be dislodged to fall onto the area being mitigated. The descent to each work station will be based on the amount of snow or ice encountered: stop when you get even with masses that must be cleared, before they are above you. Ensure your lock-off system is engaged at each position before beginning to clear.

Once in position even with the top of the structure to be dislodged, ensure once again that the terrain above is clear of hazards, and that rigging is clear of the structure before assessing at what position relative to the structure force sufficient to break it off must be applied.

Judgment of how to apply force to the structure will be based on observation of the structure. The mitigation must be accomplished without exposing the worker or others to falling debris; if you are not certain of how to do that, get help.

The process generally involves first breaking off smaller sub-structures to clear the main objective to the point where it can be dislodged by kicking or hitting it with a tool from a side that applies leverage against its support while staying clear of its fall-out. Swinging on the rope to increase force may be employed if it does not place the worker under the falling debris or involve a hazardous pendulum.

Any mitigation that requires specialized rigging substantially different from that described here, e.g., complex directional lines, active tension, working on belay rather than on rappel with station keeping, or any hanging ice that cannot safely be dislodged without getting under it should be undertaken only by Staff.

Complete clearing of the hazardous structure before descending. If it cannot be cleared or the operation must be suspended – quit before you get too tired to fully control the work – exit the area without getting under the hazardous structure. If you brought ascending gear, you may go back to the rim installing stop knots below your devices at least every 10 feet as you go. Otherwise, rappel to the side of the fall zone to the bottom, clearing your path as you go, and walk out.

Clear all gear and equipment from the area at the conclusion of work.

Heavy Snow Accumulation

Ice farming is best done with clean ice as a foundation for building more. After heavy snowfalls, it is important to clear as much accumulation from the ice formations as possible.

These operations may be done by trained volunteers as well as by Staff. Training by qualified workers must include verifying proper equipment and adequate experience, a safety briefing and communicating specific instructions for the work to be done, shown below. Staff and previously vetted volunteers are qualified to perform this training.

Minimum safety gear: helmet, crampons, harness, secure anchor, rope, rappel/belay device(s) with capability to securely lock off at work positions (station keeping).

Typical snow-clearing equipment: shovel, broom, ice ax with adze, heavier chipping tool; all tools must be secured to harness with accessory cord to prevent dropping them.

While soloing is allowed in the Park, it is not allowed during this work.

The area to be cleared of snow must also be cleared of people below, and the landing zone roped off as closed. Vigilance is required and verbal warnings to stay clear may be needed during the operation

The standard Ice Park belay system for suspended snow-clearing operations is a static rappel rope secured to a formal anchor using a Munter-Mule hitch, tied off with two half hitches and the knot-end loop clipped through a locking carabiner on the anchor, with enough rope over the edge to reach the bottom and enough rope coiled at the anchor to lower a stricken worker to the bottom in an emergency. A formal / secure anchor is one designated by the Ice Park, either a bolted station or chains, typically wanded if not readily visible and numbered. Any anchor constructed for this purpose, e.g. tying off a tree, must be backed up to a separate anchor with minimal potential for extension in event of failure.

The worker must clip into the belay system before approaching the edge and rappel only a short distance lower into the area at a time. Working from the anchor down, first clear accumulation from the top terrain that might be dislodged to fall onto the area being cleared. The descent to each work station will be based on the amount of snow encountered: stop when you get even with masses that must be cleared, before they are above you. Ensure your lock-off system is engaged at each position before beginning to clear.

Once the edge is cleared and the worker descends a short distance to establish a position at top of the descending portion of the cliff, clear the areas to left and right of the descent line using shovel or broom, and use heavier tools if necessary to break off any hazardous ice formations hanging over the area. Reach up to finish clearing snow or ice missed from above, and down as far as possible. Swing only as far laterally as you can comfortably reach with your tools; do not over-extend your tools to the point where you might lose control of them. Do not over-extend the pendulum to the point where a potentially hazardous swing could result.

Work down the cliff in a series of positions lower after each station is cleared until the area is cleared to the bottom, focusing on ledges and bulges. The operation may be suspended part-way down – quit before you get too tired to fully control the work. If you brought ascending gear, you may go back to the rim installing stop knots below your devices at least every 10 feet as you go. Otherwise, rappel to the bottom, clearing heavy snow from your path as you go, and walk out.

Any snow-clearing situation that requires specialized rigging substantially different from that described here, e.g., complex directional lines, active tension, working on belay rather than on rappel with station keeping, should be undertaken only by Staff.

Clear all gear and equipment from the area at the conclusion of work.

Water System Freeze-ups

A major goal in farming ice is to avoid what is called a “freeze-up.” This event occurs for a number of reasons that are often difficult to diagnose, but the essential problem is that the velocity of the water is not fast enough relative to the outside air temperature. Empirical evidence shows that the freeze often happens slowly, much like a clogged artery: from the outside toward the center. Another common mode of freeze-up occurs because a drain was not completely opened during shut-down procedures. This creates semi-static water in that particular low-spot, and the subsequent freeze will propagate until either a peak in the Yelomine grade or another in-line drain is encountered. This type of freeze-up usually spares the galvanized piping, depending on the geometry (typically gravity will drain water in the galvanized pipe back into the Yelomine).

The first task in fixing a freeze-up is to assess the magnitude of the issue. If the freeze-up was discovered during a water turn-on procedure, it’s fairly obvious where the problem begins by noticing where water ceases to be delivered by the system. Finding where the problem ends may take more investigation, which inevitably means disassembling sections of Yelomine. The craft of dealing with these issues while the system is pressurized is beyond the scope of this manual.

Once the extent of the freeze-up is understood, the Staff must strive to reassemble the infrastructure with ice-free plumbing as soon as possible. If the extent is minimal, it may be best to simply replace the frozen sections of pipe with new sections from overstock. However, this may not be possible on a larger scale freeze-up, and the original sections must be thawed out and put back into service. On warm, sunny days, this might be accomplished by leaning the pipes vertically against trees in direct sunlight. More often, the frozen sections must be brought inside the powder house and leaned against the shelving with propane heaters running to get the ice to melt. Galvanized shower heads sections must also be thawed in this way.

When water freezes, it expands. This property is quite an anomaly in the world of chemistry and physics, and this tends to wreak havoc on materials that are not designed to expand with the water. All sections of Yelomine and galvanized pipe must be inspected for cracks and damage after a freeze-up. However, even after close inspection, these sections of pipe should be considered suspect as invisible hairline cracks are possible. Yelomine typically explodes mid-section, further away from the couplers, and galvanized parts nearly always break at 90-degree or 45-degree bends.

Penstock Leaks

The more-than-a-century old penstock that runs the length of the Ice Park is always in various stages of disrepair. Small leaks are common, and generally benign, but large growing leaks can be signs of an impending disaster. The penstock has exploded more than once in the last decade, thankfully without effect on either people or OIP infrastructure, and is no doubt capable of doing so again. Staff should keep an eye on the health of leaks in the penstock, and report to the Operations Manager or Executive Director any leaks that are increasing in size on a daily basis. Repairs must be coordinated with the hydroelectric plant operator, and are beyond the scope of this manual.

River Level Rises

The section of Uncompahgre River that runs below the Ice Park is managed by a dam just a couple of miles upstream. Periodically, the dam releases elevated levels of water due to natural fluctuations in the upstream water supply. This may translate into significant flooding of areas at the bottom of the gorge that are typically utilized for belaying. While the Staff is sometimes notified of these releases by hydroelectric plant staff, it is not always the case. The Staff should be vigilant of releases, and Ambassadors will have the responsibility to notify patrons of the water level rise. These releases typically just amount to some soggy boots, but the state of access ladders and bridges along the canyon bottom may need to be reassessed.

Data Collection, Analysis and Reporting

Daily Walk-through Counts

Ambassadors will typically patrol the Park as a two-person team throughout the day, with staffing coverage seven days a week. Twice per day, morning and afternoon, they conduct a formal, end-to-end walk-through to document capacity and use patterns. These sample data provide snapshots of the climbing activity, in that there is so much terrain and people come, move around, and go throughout the day. Data collected includes the numbers of open and closed routes, the numbers of people in each area, distribution of categories of Users (Recreational, Commercial, or Institutional), information on interventions, etc..

Data System, Outputs, and their Uses

The data collection form (Attachment 3) is loaded into a mobile device application for ease of entry, and the raw data is uploaded to a database. The database has multiple programmed routines that provide automated reports as well as capability for detailed custom analysis. It feeds a real-time management dashboard, showing current status of use parameters along the way, and drives a set of tracking charts to show trending through the season.

After data integrity checks, the outputs of the system also include summary charts used in reports and in making operational decisions. Examples of these charts are in Attachment 4. The daily sheets are archived to serve as record of the raw data input. They feed into summaries reported to OIPI on a monthly basis through the season and into analytical work after each season. The monthly tracking reports can be used to alter use policies, e.g. implementing use restrictions or adjusting allocations during the season. The post-season report includes charts on User categories and total Users over time, breakouts on the Commercial and Institutional Users by area and entity, and the number of routes available through the season.

Further use of the data comes in modeling of functional capacity in the Park, accomplished by overlaying use patterns on the raw route counts as they vary through the season, and applying Staff judgment on when crowding affects safety or User experience. This dynamic model contributes to understanding the effectiveness of use policies and making decisions on capacity, specifically for the Commercial and Institutional User allocations and helping guide services manage client loading from peak weekends to slack weekday and late season periods. An example of these modeling outputs is included in Attachment 5.

We are working to move our tracking and modeling capability from describing history to being able to make real-time projections, through enhanced data system automation, to enable more timely management decisions. The Ice Park community reviews and discusses the outputs of our data collection and analysis in the Ice Park Advisory Team throughout the year. Data over multiple seasons will improve our capacity and use estimates and hone the effectiveness of our policies. The ultimate goals of the data program are to understand the number of unique individuals using the park and to optimize safe use of functional capacity in real time.

Summary

This manual is a guide for how the Ice Park is to be operated effectively while managing the risks of an inherently hazardous environment. People working in and using the Park must have proper equipment and use accepted techniques to make climbing here as safe as possible. Standard procedures are information tools to help qualified people do the work, which also requires other expertise, experience, and judgement. It is not possible to document how every operation will be done because many situations arise requiring responses that are just not easily prescribed. This document is intended to give folks coming into these operations a framework of prior knowledge on which to build their expertise, and provide seasoned hands specific resources on the many critical and complex actions they will take to keep the Park the amazing place it is.

Authors:

Xander Bianchi - Ouray Ice Park Operations Manager

Frank Robertson - Board of Directors, Ouray Ice Park, Inc.

Thanks to Tres Barbatelli for consultation on the Ambassador Program

Copyright © 2020 Ouray Ice Park, Inc.

All Rights Reserved

Attachment 1

Park Rules:

1. Crampons are required for all persons (climbers or otherwise) in the established and posted "Climber Only" areas.
2. Crampons and a helmet are required for all persons while climbing or in the bottom of the gorge.
3. All persons under the age of 18 must be accompanied by an adult in the Ouray Ice Park. As of December 15th, 2019, all adults will be required to sign a waiver for each minor they accompany into the Park. Please email all completed copies to info@ourayicepark.com before accompanying minors into the Park.
4. Dogs must be leashed and not left unattended. No dogs will be allowed below the top of the gorge.
5. No anchoring to manmade structures including the penstock unless clearly labeled by yellow wand or tag.
6. All climbing in the "Schoolroom" area must be on fixed anchors established and defined by the Ouray Ice Park.
7. Ouray Ice Park hours are 7:30 a.m. - 4 p.m. on weekends and 8 a.m. - 4 p.m. on weekdays.
8. Only OIP Ice Farmers shall adjust, turn off, or otherwise handle any part of the watering system - including pipes, valves, showerheads, or any other apparatus.
9. The maximum amount of time a group may occupy any one route is three hours.
10. A lead anchor must be established at the top of the climb before leading any route.
11. Lead Only Area is for lead climbers and their followers only.
12. No climbing on closed routes or in closed areas.
13. Kids have ultimate priority to routes on the Kids' Wall. If any kids arrive and wish to climb there, you must yield your route to their climbing party, immediately.
14. BE COURTEOUS AND RESPECT YOUR FELLOW CLIMBERS!

Attachment 2

RELEASE OF LIABILITY, ASSUMPTION OF RISK AND AGREEMENT FOR PARENTAL, GUARDIAN AND SUPERVISORY RESPONSIBILITY FOR MINOR AND INDEMNIFICATION FOR INJURIES OR DEATHS

In making this agreement, I acknowledge that I am fully aware of the fact that the participation in activities on the Ouray Ice Park Property involves dangerous conditions, risks and hazards which may not be readily apparent, and which can cause serious injuries, including permanent disability and death.

Therefore, in consideration for allowing:

PRINTED NAME OF MINOR(S)

to enter onto Ouray Ice Park Property and participate in ice climbing activities, as the parent, guardian or person with supervisory authority for the above-named minors, I hereby agree to RELEASE, PROTECT, INDEMNIFY AND HOLD HARMLESS OURAY ICE PARK INC., its members, agents, partners, officers, owners, directors, employees, attorneys, successors, assigns, volunteers, the United States Forest Service, the City of Ouray, Colorado, the owner of any private property upon whose property an activity is conducted, any government agency upon whose property an activity is conducted, and all other persons or entities acting in any capacity on any of the foregoing parties' behalf (collectively, "Released Parties" or singularly, "Released Party") from and against any and all claims, demands, causes of action and damages, including, but not limited to, court costs, judgments and attorneys' fees, resulting from any loss, damage, accident, personal injury (including death), incident or occurrence arising out of, incidental to or in any way resulting from the use of the Ouray Ice Park, its facilities or equipment by myself or the above-named minor(s), or by my or the above-named minor(s) participation in any activity at the Ouray Ice Park, WHETHER OR NOT CAUSED BY THE NEGLIGENCE OR GROSS NEGLIGENCE of a Released Party.

I agree to keep close supervision of the above-named minor(s) at all times. I further agree to indemnify each of the Released Parties for all claims stemming from the injury and/or death of a minor or minors EVEN IF ARISING FROM THE NEGLIGENCE OF A RELEASED PARTY.

By signing this Release, I hereby affirm that I am a representative of said minor, either as a parent, guardian, legal representative, physical custodian or responsible person, as provided in Colorado Revised Statutes, Section 13-22-107. Further, as parent, guardian or responsible person for the above-named minor(s), on behalf of said minor(s), I hereby release the Released Parties from and against any and all claims, demands, causes of action and damages, including, but not limited to, court costs, judgments and attorneys' fees, resulting from any loss, damage, accident, personal injury (including death), incident or occurrence arising out of, incidental to or in any way resulting from the use of, or said minors' presence on Ouray Ice Park Property and any improvements thereon, WHETHER OR NOT CAUSED BY THE NEGLIGENCE of a Released Party.

Dated this ___ day of _____, 20__.

THIS IS A RELEASE OF LIABILITY.

Signature:

Printed Name of Parent or Guardian:

Attachment 3: Data Input Form

Ambassadors' Daily Data Sheet



DATE: _____ AMBASSADOR NAME(S): _____ AMBASSADOR PHONE: _____ AMBASSADOR EMAIL: _____ AMBASSADOR OFFICE: _____ TELEPHONE: _____	TIME: _____ AMBASSADOR NAME(S): _____ AMBASSADOR PHONE: _____ AMBASSADOR EMAIL: _____ AMBASSADOR OFFICE: _____ TELEPHONE: _____
--	--

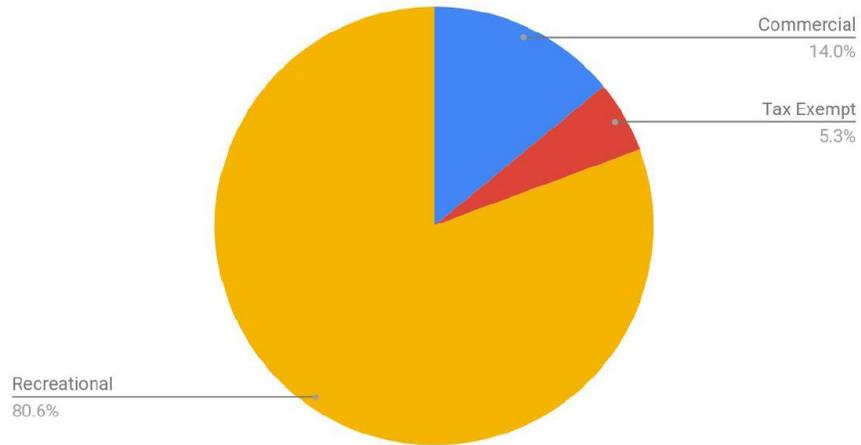
	Order Count	Entry Count
	124	28

DOCK NAME (Currently open)	MUTUAL Count	P&H Value Count	Guest Route Count
SOLE POINT	96	118	24
ROYALTY	23	36	17
SCOTT'S ROCK	40	40	14
WATER	22	8	4
YACHT CLUB	15	15	5
LEAD AREA	2	8	8
COWBOY ISL	17	30	4
P. ISLAND	5	8	4
SCOTT'S GALLEY	30	34	19
BLUFF AREA	8	2	3
S. FINGERS	23	8	11
ST. PETER'S AREA / MOUNTAIN	18	14	10A
DAILY TOTAL	374	383	138

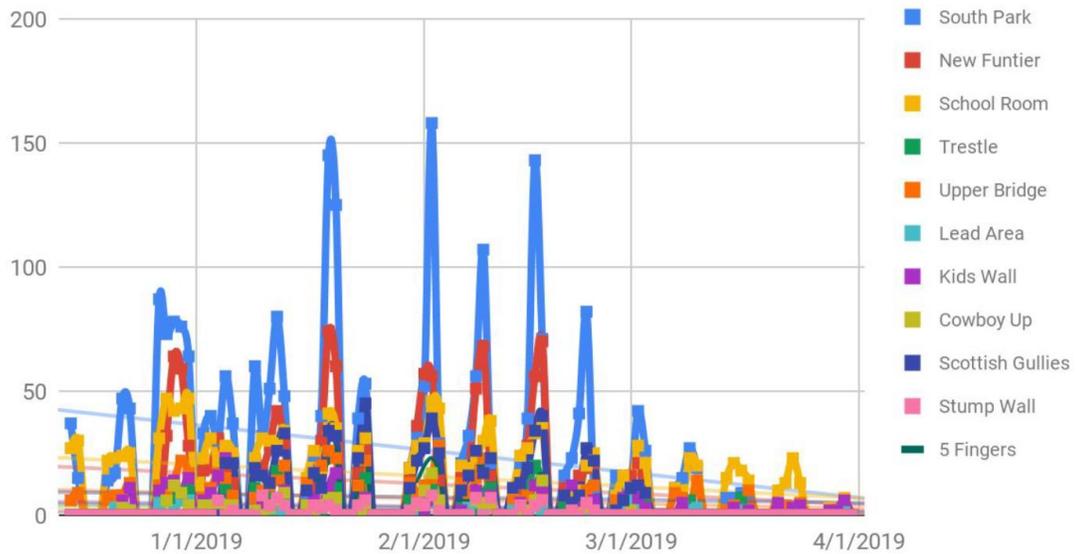
COMBINATION GROUP COUNT:	0	Comments:
BOB COMBINATION COUNT:	0	Comments:
HEAVY INTERVENTION:	0	Details for in-cabin only area, that entry, no log Comments: (Type, no format)
CRIMINAL RECORDS:	0	Comments:
OTHER INTERVENTIONS:	1	Comments: (Type, no format)

Ouray Ice Park Use Overall

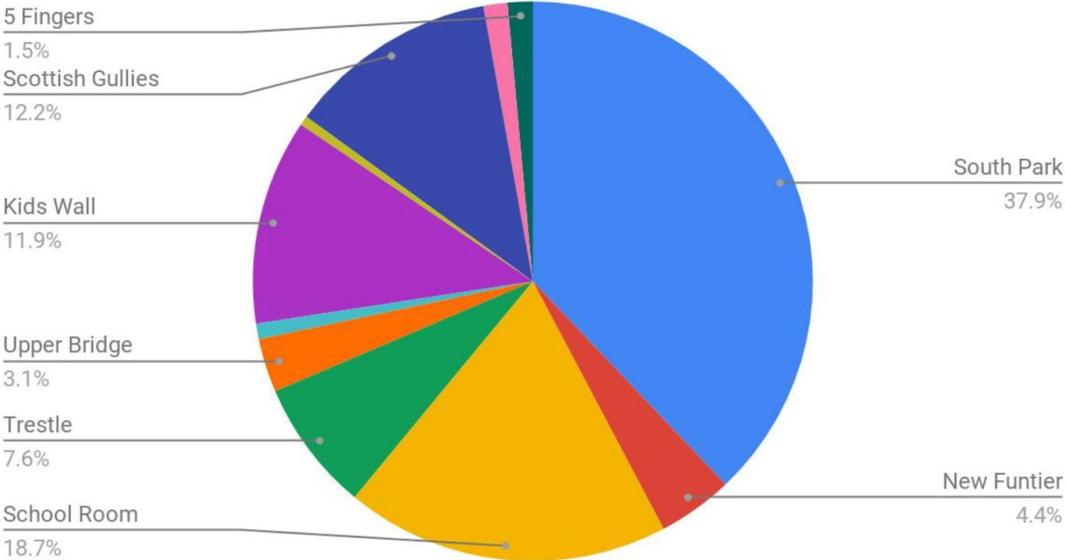
USER DAYS BY USER



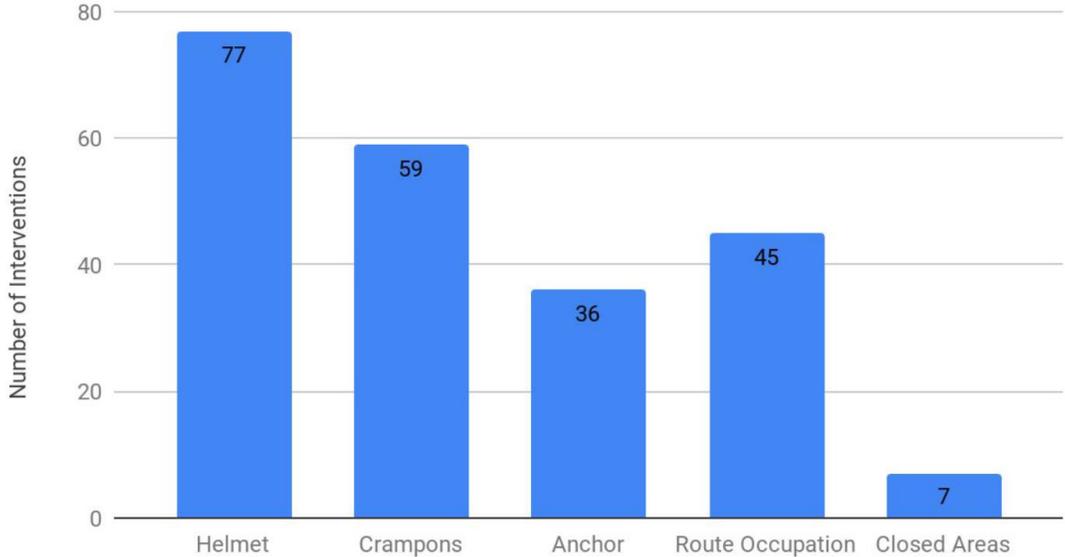
USE BY AREA OVER TIME



Commercial Use by Area

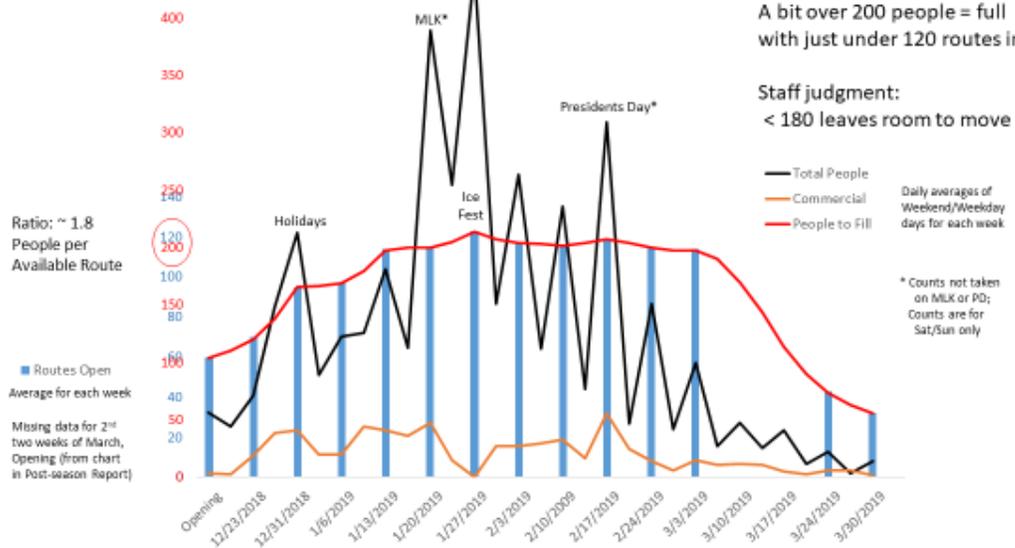


Total Interventions



Attachment 5: Functional Capacity Model Output Example

2018-19 Season People and Routes
Weekday/Weekend Daily and Weekly Averages



Attachment 6: Water System Component Images

Photo 1

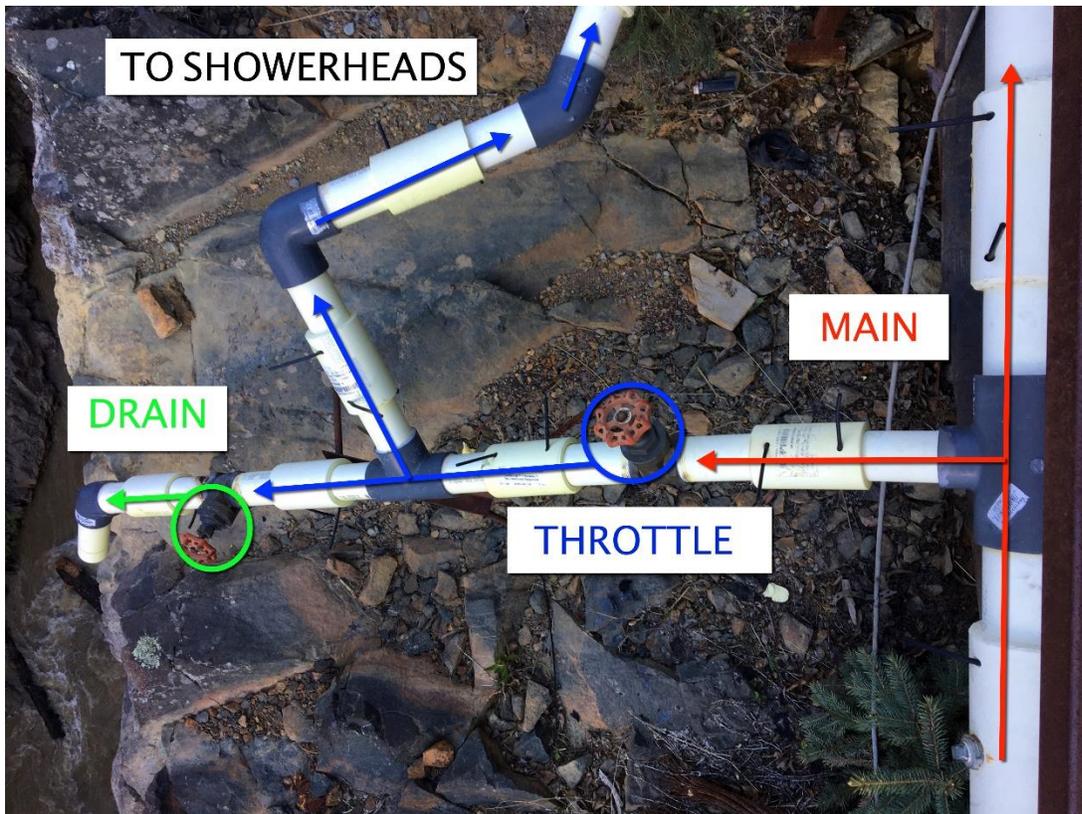


Photo 2

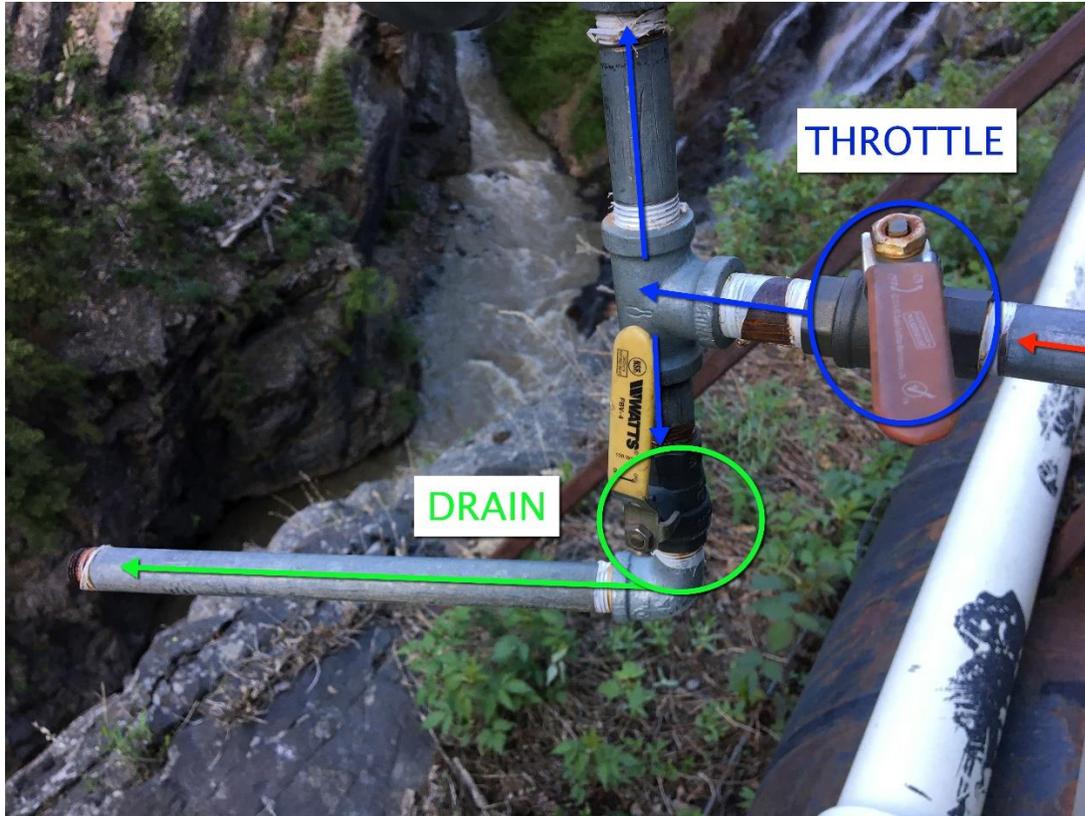
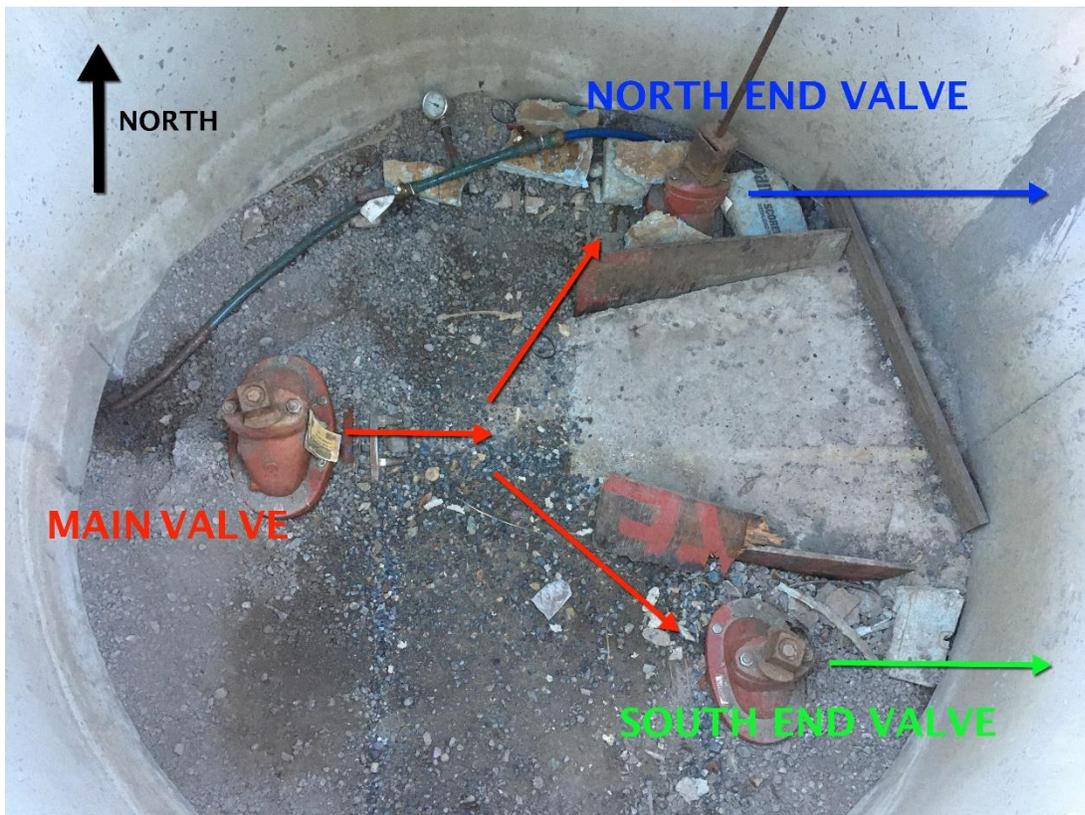


Photo 3





**APPLICATION FOR PARTICIPATION
ON TOURISM ADVISORY COMMITTEE**

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Jason T Perkins

Physical Address: 1700 Main St. Ouray, CO 81427

Mailing Address: PO Box 1360. Ouray, CO 81427

E-Mail Address: jason@perkinslive.com

Home Phone # 704-998-9888 Cell # 704-998-9888

Present job title/business name: Owner / President - Ouray RV Park and Cabins, Ouray Café and Steakhouse, and Ouray Laundromat.

Present employment is (check one) Full-time Part-time

Which Business Sector do you represent? (Select one)

- | | |
|--|---|
| <input checked="" type="checkbox"/> Lodging | <input type="checkbox"/> Arts/Culture/Historical |
| <input checked="" type="checkbox"/> Restaurant/Bar | <input type="checkbox"/> Event Planning/Coordination |
| <input checked="" type="checkbox"/> Retail | <input type="checkbox"/> General Citizen (not directly involved with Tourism) |
| <input type="checkbox"/> Outdoor Recreation | |

** I have marked 3 sectors, as I would like to be considered for a position on any of these sectors, as we own 3 businesses in town, all of which are uniquely different.

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray?

5 years. My wife and I became residents in May of 2015.

What do you think are the major Tourism issues affecting our City?

1. Currently a paramount concern is the safety of both our residents and tourists due to the Covid19 pandemic. Ouray survives on tourism. Volumes of tourists bring inherent risk to everyone in our region. Marketing towards more "local tourism" from within the State of Colorado could be critical in maintaining the safety of our community.
2. Seasonal traffic. Most businesses barely survive in the winter financially. Marketing more Off-Season tourism within the State of Colorado could help in sustaining Ouray's economy during the winter months.
3. Parking and public transportation. This is an ongoing problem in our City and needs to be addressed.

4. Availability / ease of access to tourist information. The Visitor Center in Ouray always offered these services, but it is time to move this forward and make this information more technologically accessible, especially during Covid19. A robust platform for this City that helps tourists to navigate their information needs for ALL sectors (restaurants, shops, lodging, entertainment, etc.)
5. We are still missing is a positive collaboration between all Ouray business sectors to share knowledge and support with one another. This will create a unified and stronger community.

How do you propose using Tourism Fund monies in a creative way?

As a business owner, I try to find a direct correlation investing towards the future, and which “investments”, will provide the most economic gain. A hurdle I see on the current “tourism fund” monies is that the tax is collected 100% by the lodgers, and what it was intended for. However, as we have seen with Covid19, when short-term lodging is closed, this tax revenue no longer exists. Therefore, this model needs to be revised, which will then help ease the balance of distribution across all business sectors. While the committee will bring many ideas to the council, here are a few additional ideas:

1. Parking Meters. Every major tourist community has parking meters. Residents could receive passes for their vehicle, so they do NOT have to pay for parking. Parking meters could generate an enormous amount of income that could be used to help maintain our city streets and sidewalks. The money generated from these meters would also pay for the salaries for the parking attendants.
2. Shuttle Bus (summer only and Ice Fest). This could help solve our parking problems and reduce air pollution.
3. Marketing close to home, especially over the next year. How can we reach Coloradans and encourage more local tourism?

How do you envision your contribution/collaboration to this committee?

I own 3 businesses in town, all from different sectors. I would offer a broad and well-rounded perspective to this committee, as I can see issues from a business and family (residential) importance. As a successful business owner, I understand the unique challenges from each of these sectors in Ouray and can address the associated problems and benefits.

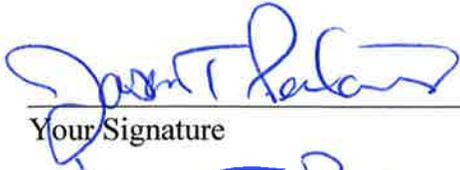
As a family with three young children within the Ouray School District, I understand the balance which is required between the business and residential community. Additionally, my wife is the Ouray County Nurse, and works at the Ouray County Public Health Agency. Therefore, I have a vested interest in making sure Ouray continues to grow and survive not just from a business perspective, but for the future of all residents.

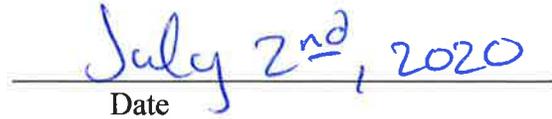
Please describe any past marketing experience you may have:

18 years at Microsoft, designing, implementing, and sustaining commercial, government and military projects has trained me to understand the complexity and complete vision. I have led teams world-wide from North America to the Middle East on multi-million, short, and long-term projects. I have worked directly with final decision makers ranging from military Generals, Political leaders, to small business owners. I understand the balance and compromise which is often needed for successful outcomes.

We purchased Ouray RV Park & Cabins in 2015, and over the last 5 years have grown the business income substantially. We have seen over 20,000 visitors during the last 5 years, within

our 3 business locations. This growth could not have been achieved without an in-depth understanding of marketing our business models and balancing our community needs. Additionally, as of June 2020, our social marketing strategy has ranked OurayRVpark.com as the second highest referral to OurayColorado.com (aside from the State's Web Site). We likely won't be back to "business as usual" for a long time. So, we'd all better get used to the new normal and quickly adapt our marketing strategies to it.


Your Signature


Date


Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

June 29, 2020

To whom it may concern,

It is my pleasure to recommend both Amber and Jason for a seat on the Ouray Tourism Committee. My husband and I own the AlpLily Inn in Ouray. I know Amber and Jason Perkins as fellow lodging owners and feel that they would be terrific representatives for our demographic.

Over the past several years, I have watched Amber and Jason transform the Ouray RV Park from a mediocre campground to a stunning destination drawing visitors from around the world. The improvements they have made include the lovely rustic cabins, updated laundromat, restaurant and attractive landscaping. These improvements have benefited Ouray by offering a variety of lodging options as well as greater capacity to host tourists. The locals of Ouray also benefit from their facilities. They provide another option for dining out, the laundromat, and the cabins are a terrific place to rent to host a birthday party or other small event. Amber and Jason are very active on the Ouray Facebook groups, promoting Ouray as well as keeping fellow lodgers abreast of current events including the ever changing COVID-19 requirements. Both have attended many community meetings representing and advocating for lodgers. They promptly relayed information back to lodgers via the FB group to assist with gaining input from industry peers as well as maintaining consistency within the industry. Both Amber and Jason have a great perspective on keeping Ouray accessible while maintaining an emphasis on safety and balance when it comes to tourism as an economic resource for our community.

I know both Amber and Jason to be incredibly organized, hard-working, honest and community minded. They are forward-thinking and driven. Either would be a tremendous asset to the Ouray Tourism Committee.

If you have any questions regarding my recommendation, I would be happy to further discuss this with you. I can be reached at 970-708-7128.

Warmest Regards,



Jennifer Feeser

AlpLily Inn. Proprietor

6/30/2020

Tourism Advisory Committee:

It is my pleasure to recommend Jason and Amber Perkins to be considered for your committee.

Amber, Jason and their company have worked side by side for the last few years with our company , they are a valuable asset to the tourism industry here in Ouray as well as community leaders. They have a great work ethic and an awesome family bond. I know if I need any thing, I could call on them for help at anytime.

Without a doubt, they have been a great asset to this great community we have here. They are dedicated and knowledgeable in the tourism industry and I feel would do a great job here.

If you have any questions, please feel free to contact me at any time.

A handwritten signature in blue ink, appearing to read 'JL', enclosed within a blue oval scribble.

Jeff Lindberg

Colorado West Jeep Rentals

701 Main Street

Ouray Co 81427

970-325-4014

June 30, 2020

I have know Jason Perkins & Amber Perkins for about 5 years, I have found them to be good neighbors & honest.

I believe they would be good representative of LOT committee

Phil Barkhof
Barkhofs Welding & Coat LLC
1800 Main St
Ouray Colo 81427
970 596-3145

River Run Cabins
1822 Main St.
Ouray, Colorado 81427

970-318-6357
riverruncabinsouray@gmail.com
riverruncabinsouray.com

To Whom It May Concern,

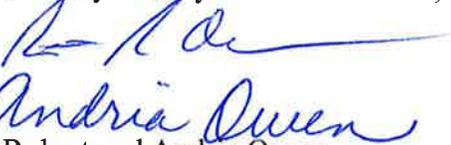
We are writing this letter to show our support for Jason and Amber Perkins, owners of the Ouray RV Park, and asking for your consideration to have them represent the lodging community on the newly formed Community Committee in Ouray, Colorado.

Robert and I have known Jason and Amber since February of 2018 when we first moved to Ouray and were in the process of buying our own hospitality business. Since the first day we met, they have been friendly, helpful and knowledgeable, always treating us as allies and not competitors.

We feel Jason and Amber would represent lodgers well, due to the diverse lodging they have at Ouray RV Park, having rv sites, as well as, cabins. They both have their finger on the pulse of the hospitality industry, and we feel they know what visitors are looking for when traveling to Ouray. Also, they have made Ouray their year-round home, as have we, and are not only the concerned about lodgers, but are concerned about our town, as well.

Robert and I highly recommend Jason and Amber Perkins for a seat on the Community Committee and feel we will be well represented by them.

Thank you for your consideration,


Andria Owen
Robert and Andria Owen
Owners

June 29, 2020

To whom it may concern:

My name is Dan Heitz, I live at 645 Main Street, Ouray Co. I would like to forward my approval of either Jason Perkins or Amber Perkins to sit on the Tourism Advisory Committee. I have known them both for over five years. They were two of the first people I met when moving here. I have known them to be trustworthy, and they have demonstrated a true belief in the success of the City of Ouray and the local businesses that call this their home. They certainly have proven themselves as successful business professionals with operations of RV park, cabin rentals, restaurant and laundromat.

Thank you for you consideration,

A handwritten signature in black ink, appearing to read "Dan Heitz", with a horizontal flourish extending to the right.

Dan Heitz



APPLICATION FOR PARTICIPATION
ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Ryan Hein
Physical Address: 125 3rd Ave
Mailing Address: P.O. Box 1321
E-Mail Address: Rhein95@gmail.com
Home Phone # 970-325-4427 Cell # 970-318-8932
Present job title/business name: Twin Peaks Lodge & Hot Springs Owner
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
 Lodging Arts/Culture/Historical
 Restaurant/Bar Event Planning/Coordination
 Retail General Citizen (not directly involved with Tourism)
 Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? _____

What do you think are the major Tourism issues affecting our City? ,

Not Enough Shelter Seen Business

How do you propose using Tourism Fund monies in a creative way?

By hiring the Best in the field to get the
Biggest Bang for the Money. Also Embrace technology
and bring Ouray to the current Market by Plat. Form

How do you envision your contribution/collaboration to this committee?

Past Knowledge and history about Town and its past processes

Please describe any past marketing experience you may have:

I have a In depth knowledge about marketing as I market all funds for the twin Peaks Lodge one of the largest Hotels on the Western Slope

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)

Signature

Printed Name

Business

Date

Signature

Printed Name

Business

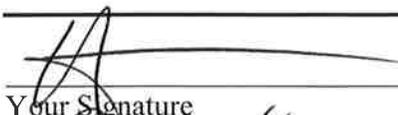
Date

Signature

Printed Name

Business

Date


Your Signature

7/2/00
Date

Ryan Kern
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

Ouray City Council

Subject Lodging Tax Committee

I would like to recommend Ryan Hein for the new committee that will work to determine how best to spend future Lodging tax dollars collected. He has new and different ideas as well knowledge of what has been successful in the past.

Ryan has been a long time resident and also a long time owner of the Twin Peaks Lodge and Hot Springs. He has not only had a long term commitment to the success of his organization but to the other Ouray businesses as well. Ryan has also worked with and mentored many of the new motel owners and restaurant operators.

During Ryan's tenure, he has served on a number of City committees, non-profit leadership seats, 501-C3 groups and was a member of the OCRA Board of Directors. Ryan was personally responsible as the front person to get high speed fiber optic internet "to" and "in" and operational in Ouray.

Ryan has direct experience marketing his two current tourist business (Twin Peaks Lodge and Hot Springs and Ouray Mountain Adventures). He already knows and understand the working of the Lodging Tax from collection to the distribution of the funds to promote and market Ouray.

Ryan was also involved in the last committee that was successful in raising the Lodging Tax from \$3.00/night to 3.5%.

I think Ryan would be a wonderful person to represent Lodging interest on this new committee.

Respectfully,

Michael Bazin

Baz-Inn Properties, LLC

June 24, 2020

Melissa Drake, Acting City Administrator
City of Ouray
PO Box 468
Ouray, CO 81427-0468

RE: Letter of Recommendation for Ryan Hein
Tourism Advisory Committee

To Whom It May Concern:

I am writing in reference to Ryan Hein and his interest in joining the Ouray Tourism Advisory Committee for the City of Ouray. Ryan is a dedicated business person who understands the needs of our tourism-based economy here in Ouray and in the County. He is hard working and passionate about his efforts and although we may disagree at times, I always feel as if I am heard and my opinion is taken into consideration.

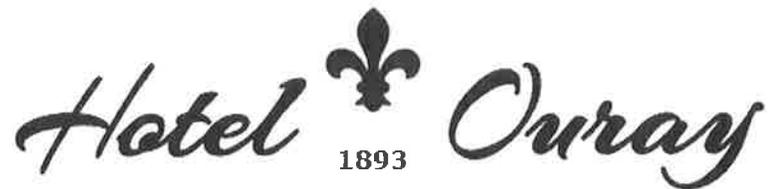
Ryan has been in the business community of Ouray for well over 15 years and has worked with several organizations including the Ouray Elks and the Six Basins Project.

If there are any questions or you need further information, please do not hesitate to contact me at 970.325.4331 or via email at info@ouraychaletinn.com.

Sincerely,



Lora Slawitschka
Owner
Ouray Chalet Inn



June 18,2020

RE: Tourism Advisory Committee – Recommendation of Ryan Hein

To Whom it May Concern,

Hotel Ouray strongly recommends Ryan Hein to serve on the new Tourism Advisory Committee for the City of Ouray.

Patrick and I have worked with Ryan for many years and know of his great dedication and hard work for our community. We have no hesitation in having Ryan represent the lodging community of Ouray.

Should you need anything further, we are available at 970-318-6120.

Thank you,

Patricia Biolchini, Owner & Operator
Hotel Ouray, LLC

PB/



ryan allen <rhein95@gmail.com>

RE: Letter of Recommendation

1 message

ouray inn <info@ourayinn.com>
To: ryan allen <rhein95@gmail.com>

Tue, Jun 23, 2020 at 3:17 PM

To whom it may concern,

Please accept this letter in support of Ryan Hein for the committee position. For the 5 years we have been operating a lodging facility in Ouray Ryan has exemplified his love and care of the community, business acumen relative to the trade, and a willingness to give of himself and his valuable time in support of the entire community. He is tireless in his giving and donated time and we don't know of anyone else in town who has been more supportive of Ouray through his actions and not simply words. Ryan has been here for many years and knows the true needs of this community from all aspects, but especially as a representative of our industry, in which he has chosen to establish his distinguished and well defined career.

We unequivocally give our support to Ryan and in our opinion there is no better candidate to serve on this committee as a lodgers representative.

Kim and Woody

The Ouray Inn



APPLICATION FOR PARTICIPATION ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Mary Carkin
Physical Address: 708 Main Street #3
Mailing Address: PO Box 972, Ouray, CO 81427
E-Mail Address: marycarkin@gmail.com
Home Phone # 970-318-1473 Cell # 970-318-1473
Present job title/business name: Co-owner, Silver Lynx Ltd
Present employment is (check one) X Full-time Part-time
Which Business Sector do you represent? (Select one)
Lodging Arts/Culture/Historical
Restaurant/Bar Event Planning/Coordination
X Retail General Citizen (not directly involved with Tourism)
Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? 5 years

What do you think are the major Tourism issues affecting our City?

- 1. Ignorance of how well-implemented marketing works and how it can boost a community in multiple ways.
2. The lack of a properly-researched, written marketing strategy and communications plan with measurable goals.
--Over promotion of certain tourism assets and seasons, resulting in damage to assets and reduced quality of life.
--Under promotion of other assets and seasons, resulting in lower revenues and lower wages/incomes for owners and workers.
--Lack of targeting of higher spending and/or lower impact target demographics for better return on investment.

How do you propose using Tourism Fund monies in a creative way?

- Educate the advisory committee about basic digital and content marketing communication techniques.
Working with a facilitator or a marketing consultant, write the missing marketing strategy and 1 year, 3 year, 5 year plans.
Solicit the input of all vested interests via TAC members.
Work with the City to be sure the strategy process and work product is shared with the community and vested interests.
Create an RFP that requires the measurable goals in the strategy.
Implement, measure, analyze, edit, repeat.

How do you envision your contribution/collaboration to this committee?

As a small-business owner who owns her business and home in Ouray, I have a strong interest in the well-being of the tourism industry in Ouray and in the quality of life here. I will attend meetings and give freely, in good faith, my knowledge and insights from my past experiences (see below). I will listen to others with an open mind and empathy. I will continue to educate myself about tourism industry best practices and creative approaches to place-making, and share that as required.

Please describe any past marketing experience you may have:

10+ years job experience in southwest Colorado tourism marketing, including strategy development and implementation

2010 Colorado Governor's Award for Outstanding Tourism Marketing Program

2012 State Honor Award for Excellence in Historic Preservation Promotion (CPI, Colorado Preservation, Inc.)

Served 3 years as a founding board member of the Lake City, CO Main Street program and served as Design Committee Chair

Served 3 years as a board member of Lake City Arts Council, and served as Marketing Chair

B.A. in Communication Arts

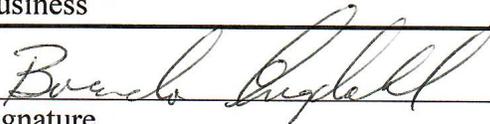
Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)


Signature

CHRISTOPHER'S CUNNIFF
Business

S-CHRISTOPHER DUNHAM
Printed Name

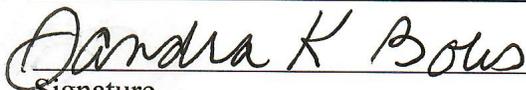
7-1-20
Date


Signature

Rb Horse traders
Business

Brenda
Printed Name

7-1-20
Date


Signature

North Moon Gallery
Business

SANDRA K. Bohes
Printed Name

7-1-20
Date


Your Signature

06-30-2020
Date

Mary Carkin
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

July 1, 2020

City of Ouray
320 6th Avenue
Ouray, CO. 81427

Re: Tourism Advisory Committee/Mary Carkin, Retail

To Whom It May Concern:

I am writing a letter of support for Mary Carkin. As you know Mary is interested in being on the Tourism Advisory Committee to represent the retail sector.

I can think of no better person to represent the retail businesses in Ouray, Co. Mary has vision, experience, intelligence, ideas, and self control. Mary also has the ability to positively articulate what is needed to market retail in the City of Ouray. To have Mary as a facilitator or a marketing consultant would be not only an asset to the businesses but a very strong asset to the City.

I hope that City will take serious notice that an experienced person such as Mary is not one to be overlooked. She is a team player full of amazing ideas that need to be heard and implemented.

Sincerely yours,

Michelle Poirier, The Blue Pear LLC

From: [Mary Carkin](#)
To: [Melissa Drake](#)
Subject: Fwd: Need your help for TAC committee
Date: Wednesday, July 1, 2020 9:26:55 PM

Melissa,

I received another letter of support which I am forwarding to you, below.
Thank you,
Mary Carkin

----- Forwarded message -----

From: **Jennifer Norvell** <mtndog@mtndogarts.com>
Date: Wed, Jul 1, 2020 at 9:02 PM
Subject: Re: Need your help for TAC committee
To: Mary Carkin <marycarkin@gmail.com>

To Whom it May Concern,

I write today to recommend Mary Carkin to be the retail representative on the newly formed Tourism Advisory Council. Mary has been an absolute cheerleader for responsible tourism, particularly throughout the latest challenges posed by COVID. I strongly believe Mary would use her experience and community-building skills to represent all retail establishments in the City of Ouray, in a sustainable and productive way. Mary also moderates the Ouray Merchants Association group on Facebook, which has been a fantastic source of information for all businesses. As a new business owner in town, this group helped me meet people, share information, and get important and consistent information. Mary clearly cares about this community and is an advocate for fresh ideas regarding attracting and managing tourism.

Jen Norvell
Owner, Mountain Dog Arts
(970) 975-0254



APPLICATION FOR PARTICIPATION
ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212
An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Logan Tyler
Physical Address: 21438 highway 550
Mailing Address: 21438 highway 550
E-Mail Address: climbhigh95@gmail.com
Home Phone # 970-318-0292 Cell # _____
Present job title/business name: OWNER base camp ouray
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
 Lodging Arts/Culture/Historical
 Restaurant/Bar Event Planning/Coordination
 Retail General Citizen (not directly involved with Tourism)
 Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? I have lived in ouray city 20 years

What do you think are the major Tourism issues affecting our City?
Ouray is currently dealing with a Identity crisis. We lack focused and clear marketing direction. Through way-finding and other means of directing our tourist flow throughout the city

How do you propose using Tourism Fund monies in a creative way?
all funds generated must be focused on acquisition of a younger demographic as we need to be positioned for a changing demographic and be ready to adapt to a more relevant marketing style.

How do you envision your contribution/collaboration to this committee?

As a long time local and business owner I have observed the many needs & wants of our tourist based economy. I believe I have a truly neutral understanding of the direction I feel Ouray needs to go while keeping close to our unique and special history.

Please describe any past marketing experience you may have:

I have built a membership based business with over 50+ members and have developed a premier guiding company with over a 100 clients, all from online marketing.

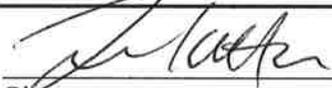
Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)


Signature

Lukas Harden
Printed Name

Ouray Mountain Sports
Business

7/15/20
Date


Signature

TREVOR LATTA
Printed Name

Artisan Bakery & Cafe
Business

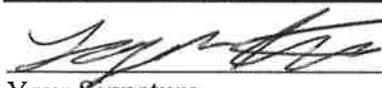
07-15-20
Date


Signature

LORA SLAWITSCHKA
Printed Name

Ouray Chalet Inn
Business

07/15/2020
Date


Your Signature

07/16/2020
Date

Logan Tyler
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.



APPLICATION FOR PARTICIPATION
ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Jennifer Norvell

Physical Address: 56 Whispering Pines Drive, Ouray, CO 81427

Mailing Address: PO Box 1242, Ouray, CO 81427

E-Mail Address: jen@mtndogarts.com

Home Phone # _____ N/A _____ Cell # (970) 975-0254

Present job title/business name: Owner, Mountain Dog Arts

Present employment is (check one) _____ Part-time

Which Business Sector do you represent? (Select one)

___ Lodging _____ Arts/Culture/Historical

___ Restaurant/Bar _____ Event Planning/Coordination

___ Retail _____ General Citizen (not directly involved with Tourism)

___ Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? 1 year, 9 months

What do you think are the major Tourism issues affecting our City?

See attached memorandum

How do you propose using Tourism Fund monies in a creative way?

See attached memorandum

How do you envision your contribution/collaboration to this committee?

See attached memorandum

Please describe any past marketing experience you may have:

See attached memorandum

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)

See attached letters

_____ Signature	_____ Printed Name
_____ Business	_____ Date

_____ Signature	_____ Printed Name
_____ Business	_____ Date

_____ Signature	_____ Printed Name
_____ Business	_____ Date

 _____ Your Signature	_____ 01 July 2020 Date
_____ Jenifer Norvell Print Name	

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

July 1, 2020

MEMORANDUM FOR: City Council, City of Ouray, Colorado

THROUGH: Melissa Drake, Acting City Administrator, City of Ouray, Colorado

SUBJECT: Application for Participation on Tourism Advisory Committee (TAC)

1. This memorandum provides my responses to the questions in Part 2 of the application form (Attachment 1) and is submitted with the requested letters of recommendation (Attachments 2 – 5). This memorandum and its attachments comprise my full application for participation on the TAC.

2. *What do you think are the major tourism issues affecting our city?*

First: seasonality. We are a bustling 7-day a week tourism hot spot from Memorial Day to Labor Day. Weekends in September and October are generally pretty busy, and then the tourist crowd disappears – except for Ice Fest week – until spring. From my observation, it appears that business owners just accept this seasonality as the way things are. But there is no reason why we can't be a thriving year-round tourism hub, if we adapt our messaging. Ouray is a world-class winter destination not only for ice climbing, but also for all the backcountry outdoor sports; we just need to message that appropriately. Particularly after the 2020 pandemic, I hope all of our business owners are eager to help develop a year-round flow of tourists; we've all learned that "next summer" isn't guaranteed.

Second: a gap in highlighting activities other than just outdoor recreation. While there is no doubt that everything outdoors is our main attraction, tourists want something else to do while they are here. From my observation, many families have different interests and abilities during their vacation. Often, one parent goes out to climb/ski/Jeep, while the other parent is left to entertain the kids in town for the day. That parent would benefit from being able to plan activities ahead of time. Participatory arts (i.e., not just shopping for art or looking at art, but actually making art) is just one example, as well as walking tours through historical sites, performing art performances, and performing arts workshops.

Making this successful requires some thinking-outside-the-box. For example, in response to COVID safety guidelines, I began offering participatory art activities at campgrounds, RV parks, and backyards. Instead of making families come into my indoor studio to do art activities, I pack everything up and go to them – outside and masked. So far, people have loved it, and although it was pandemic-driven, I will likely continue this practice long after humans no longer require distance. It is this kind of fresh, creative thinking that I hope I can plug in to the overall tourism messaging from our beautiful city.

2. *How do you propose using Tourism Fund monies in a creative way?*

First, keep as much of that money local as possible. We have a wide array of diverse talent in Ouray County; there is no reason why a penny of that money should travel outside of the County on contractors. From web design to marketing to staffing, we can and should keep the money and jobs local. In my business, I source about 90% of my supplies from small, local businesses, and sell only that which was made by hand, in Ouray County. This isn't bragging, it's simply a value to which I am fully committed. In addition to keeping the money, business, and jobs local, I believe we need to look at how Tourism Fund money is spent with a fresh, creative

eye. It is easy to slip into the “but we’ve always done it this way” routine, but that’s the biggest mistake we can make, particularly with allocating what little funds we will have in the future. I’m not advocating for changing everything; but rather looking critically at how we choose to allocate funds, and making changes where needed.

3. *How do you envision your contribution/collaboration to this committee?*

I know I’m a newcomer to Ouray. That means I know when to shut up and listen, but also means that I have some fresh ideas to propose. I was raised in a tourist town in the Northern Catskill mountains, about 2 hours north of New York City. As a teenager, I scooped ice cream, served meals, organized kid’s activities, and shuttled wedding parties around in a golf cart every summer. Our community depended on the tourist dollar, and faced significant challenges during recessions. Later, I lived and practiced law in Portland, Maine and North Conway, New Hampshire, both cities with a focus on tourism. One of the reasons Ouray stole my heart was because it reminded me so much of the tourist towns of my past, where I felt truly at home. I have also been a full-time RVer, and have a keen sense of what that population wants, and what makes them stay (or, in my case, to sell the RV and buy a house). When I opened Mountain Dog Arts in May 2019, I had no prior business training or experience. After a summer of trial and error, I was able to streamline my business model based on what I believed both tourists and locals wanted. Before COVID, I couldn’t keep up with the demand. I believe that is attributable to my understanding of what both tourists and locals want, coupled with my excitement about showing off the best of our City.

I also believe my military service can be a useful addition to the TAC. As an Army Officer, my job was to lead, challenge, support, and most importantly, take care of my Soldiers. Those lessons of leadership are the basis of everything I do, particularly in taking care of, and challenging my community to be better and to do better. I also strongly believe that as a Main Street business owner (and by extension, TAC member), I am a representative of our City and have a responsibility to espouse the values I lived by in the military: loyalty, duty, respect, selfless service, honor, integrity, and personal courage. In other words: do the right thing, even when it’s the hard thing, and no one is watching.

4. *Please describe any past marketing experience you may have.* Most relevant would be my decades of living and working in tourist towns. In Portland and North Conway, I was an active member of the Chamber of Commerce, and although my business at the time didn’t cater to tourists, I was still involved with the promotion of tourism because it was simply good for our economy. As an attorney in private practice, I worked closely with marketing firms to develop our brand, appropriately advertise, and get involved in our community. In the military, I had additional duties as a recruiter, which required me to put forth accurate but still desirable messaging to prospective Officers. As a business owner in Ouray, I have created my business model from the ground up, developed and maintained my own website, promoted the business and events on social media, and developed creative participatory art programming that has made my first year in business very successful.



Jennifer Norvell
Owner, Mountain Dog Arts

Encl.

1. Application for Tourism Advisory Council
2. Letters of Recommendation: Carkin, Field, Gulde, Hitchcox, Wood

Mary Carkin
Silver Lynx
720 Main Street
Ouray, CO 81427

July 1, 2020

City of Ouray, Colorado

Dear Council Members,

I'm writing to voice my support for Jen Norvell, owner of Mountain Dog Arts, as a Tourism Advisory Committee member representing Arts, History, and Culture in Ouray. Jen is a smart, energetic businesswoman with the unique perspective of The Maker, a vital part of the Ouray community. Jen has not only carved out a niche for herself, but she has built a creative space for other artists and craftspeople to practice, learn, and make a living selling their creations. Even during the recent Covid-19 shutdown, Jen found a way to share her creativity with others by offering take-home ceramic kits, free of charge, to local children and their families. She's a Maker who has shown a commitment to the community by sharing her knowledge, which not only makes her own business better, but lifts others as well.

I'm confident that Jen will continue in this spirit as a member of the new TAC, and will continue to represent the views and concerns of the arts, history, and cultural community of Ouray.

Sincerely,

A handwritten signature in black ink, appearing to read "Mary Carkin", with a long horizontal flourish extending to the right.

Mary Carkin



Fwd: Recommendation Letter

Jen Norvell <jen.norvell@gmail.com>
To: jen@mntndogarts.com

Thu, Jul 2, 2020 at 1:37 PM

----- Forwarded message -----
From: **Aliyah Field** <adamahdesign@gmail.com>
Date: Thu, Jul 2, 2020 at 1:23 PM
Subject: Recommendation Letter
To: Jen Norvell <jen.norvell@gmail.com>

Dear Committee Selection Team,

I'm writing to recommend Jen Norvell for the Arts/Culture/History position on this new Tourism Advisory Committee. I met Jen as a fellow potter at the Purple Peacock before she took over the business and transformed it into Mountain Dog Arts. She entered the scene with serious energy and enthusiasm, and happily volunteered her time to make the studio a better and more welcoming place. I have been a member of Mountain Dog Arts since its inception and helped Jen, as I have been able, to get it off the ground. As such, I have had a front row seat to her thought processes, priorities, goals, and aspirations. I have been impressed by her vision to create an inclusive, cooperative space for artistic expression and community for this town. She has a real love for the arts, for Ouray, and has created an invaluable space to share these passions with folks of all ages whether they live locally or are passing through for the day. In so doing, she has provided a great service to the sustainability and year round integrity of this community. The better I get to know Jen, the more I believe she can and will excel at anything she puts her mind to. She would undoubtedly make a vital contribution to any team.

Best,
Aliyah Field

--
ADAMAH
970.325.3203
www.adamahdesign.com



Jennifer Norvell <mtndog@mtndogarts.com>

Tourism Advisory Council

Tamara Gulde <tamara@mountainfevershirts.com>
To: Mountain Dog Arts <jen@mtndogarts.com>

Thu, Jul 2, 2020 at 12:01 AM

To Whom it May Concern,

I would like to recommend that Jennifer Norvell take a position on the newly forming Tourism Advisory Council. I met Jen last summer after she had opened Mountain Dog Arts and got to know her when she took over the lease on our former outlet space. I have been impressed by Jen's commitment to growing her business while serving the interests of both locals and tourists. She appears deeply committed to the local community and is driven by a desire to make art accessible and fun to residents of all ages. Jen appears to have a good understanding of what tourists are looking for, and I have seen her implement some really creative ideas for outdoor art parties and other creative activities. As a business owner on Main Street in Ouray for nearly 15 years, I believe Jen would be an asset to the Tourism Advisory Council.

Sincerely,

Tamara Gulde
Mountain Fever Shirts & Gifts

Sent from my iPhone



Letter of recommendation

marc.hitchcox@gmail.com <marc.hitchcox@gmail.com>
To: Mountain Dog Arts <jen@mtndogarts.com>

Wed, Jul 1, 2020 at 4:58 PM

To whom it may concern:

I believe that Jen Norvell would be an asset to the Ouray Tourism Advisory Committee. She is creative, intelligent, and easy going. I believe her business experience will also be valuable. I give her my best recommendation.

Thank you

--
Marc Hitchcox
United Country Sneffels Realty
(970) 729-3055
Top Ouray County Office Since 2010
www.hitchcoxrealestate.com



Virus-free. www.avg.com



Tourism Advisory Council

Stone Wood <rentsrp@yahoo.com>

Wed, Jul 1, 2020 at 12:59 PM

To: "jen@mtndogarts.com" <jen@mtndogarts.com>

To whom it may concern,

I am writing a letter of recommendation for Ms. Jen Norvell for the newly developed Tourism Advisory Council. I first met Ms. Norvell when I took a Beginner's Pottery class at her Main St. Mountain Dog Arts studio. Not only am I impressed with her creative business sense, we also share a well-grounded mindset towards the need for business leadership for our community.

She is highly qualified to advise on such a council, Ms. Norvell, not only has military experience and a law degree, but she has dedicated her most recent years to serving others through teaching pottery, teaching painting, mentoring artists in our community and teaching legal classes remotely.

The council would highly benefit from her expertise and, further, her understanding of what our town needs to stay relevant and grow responsibly with the goal of keeping Ouray's charm and culture intact.

Sincerely,
Marcy Wood
Property Executive

Stonewood Property Management, LLC
303-817-1923
408 Main St, Box 1017
Ouray, CO 81427-1017
<http://www.goouray.com>

How do you envision your contribution/collaboration to this committee?

See Attached

Please describe any past marketing experience you may have:

See Attached

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)

W.A.Zf
Signature

Bill Leo
Printed Name

Ouray Mountain Sports
Business

6-30-2020
Date

[Signature]
Signature

LORA SLAWITSCHKE
Printed Name

Ouray Chalet Inn
Business

6/30/2020
Date

[Signature]
Signature

MATTHEW GENUIT
Printed Name

OURAY LIQUORS
Business

07/01/2020
Date

Michael J. Kern
Your Signature

7/1/2020
Date

Michael J. Kern
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

All of my responses do not factor in our current pandemic situation. In spite of that, Ouray must encourage and expect that our businesses, citizens, and city government set a good example of social distancing and mask usage. As someone in the supposed at risk classification, I think that following the CDC guidelines are of the utmost importance.

What do you think are the major Tourism issues affecting our City?

As far as I am concerned, the most pressing tourism issue is managing expenditures and the judicious use of our taxpayer dollars. We must insure that every dollar spent on the tourism trade is quantified as to the direct effect on the tourism trade. I believe that “we must get the most bang for every buck” on every tourism expenditure. If we send representatives to a trade show, there must be a way to measure the effect of the expenditure to tourist visitation. We should not make drastic changes just to make changes. There must be retuning with well thought out revamping based on specific, quantified goals.

How do you propose using Tourism Fund monies in a creative way?

The best form of marketing is word of mouth. My philosophy as owner of Switzerland of America Jeep Rentals (owned for 11 years beginning in 1979) was to make sure every one of our customers experienced the best time of their lives. As a community, that must be our ultimate goal. Our endeavors must focus on giving our visitors the greatest experience of their lives. If they have a great time, they will come back and they will share their experience with friends and neighbors. Each and every business owner, employee, citizen, and city employee must understand how to contribute to that goal. That requires that everyone who is in direct contact with a visitor needs to share their enthusiasm for this special place in the world.

In today’s world our online efforts must be targeted to our potential market. It is a fluid process which must be constantly evaluated and updated to reach our best use market. In coordination with that marketing effort, the visitor center’s function is to act as direct liaison with our visitors - past, present, and future. The visitor center and its staff (paid and volunteer) is our most essential tool for interacting with our market - directly and through the use of online tools and even, when needed, snail mail and print marketing tools - e.g. Ouray Visitor’s Guide. Employees and volunteers at the visitor center must understand that how they interact with the public is of utmost importance. As a volunteer at the visitor center for several years when Carol Garrard was the center’s manager, I noticed that the employees truly cared about helping visitors. First impressions count and for many visitors their first interaction in Ouray is at the visitor center. Volunteers must understand the impact of their interactions with visitors. Remember, we do not need to reinvent the wheel; we just need to make it perfectly round and true.

How do you envision your contribution to this committee?

With my experience as a business owner (Switzerland of America Jeep Rentals 1979 through 1989; Ouray Chevron in the 1990’s), as past president of the Ouray Chamber of Commerce (3 years at the beginning of the 80’s), as Ouray City Council person for eight years, as a member of the Ouray Beautification Committee for more than ten

years, and as a volunteer for several years at the Ouray Visitor Center, I feel that I am uniquely positioned to contribute to pushing forward with collaboration to make all of our marketing, planning, and execution move forward from this time.

Please describe any past marketing experience you may have:

As a past business owner, I understand that direct, positive interaction with our visitors is paramount. Little things make a huge difference. For example, we used to mail 10% discount cards to our previous season's jeep renters. They could use it on a rental the next season or even share it with a friend the next season. Certainly, print advertising (whether in the virtual world or actual print) is a necessary part of our marketing efforts. In today's world, you must have a strong presence on the web and the dollars used to support that presence must be targeted to your audience. It cannot be a shot in the dark. Free advertising is also extremely important. How you get that advertising is something that must be nurtured. Sometimes it just happens that you benefit from free publicity. Recently, the new Via Ferrata was on the Denver TV News. Someone travels through Ouray and realizes that it is a place where they would like to spend more time. Some of those people publish their experiences in different newspapers, magazines, or other virtual media. That's why it is so important for the personal interactions that visitors experience while they are in Ouray - whether for lunch or a week.

Michael J. Kern



APPLICATION FOR PARTICIPATION ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: RICHARD G. GRETZ
Physical Address: 2101 MAIN UNIT B-3 OURAY 81427
Mailing Address: P.O. BOX 1117 OURAY 81427
E-Mail Address: RICKGRETZ @ FRANCHISECOACH.BIZ
Home Phone # Cell # 720 940 7683
Present job title/business name: MARICK SERVICES INC
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
 Lodging Arts/Culture/Historical
 Restaurant/Bar Event Planning/Coordination
 Retail General Citizen (not directly involved with Tourism)
 Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? FULL TIME 1 YEAR

What do you think are the major Tourism issues affecting our City?
I CAN FACILITATE THE STRATEGIC PLANNING PROCESS ALONG WITH A SWOT ANALYSIS TO DISCOVER WHAT ISSUES EXIST AND DEVELOP A PLAN TO SOLVE THEM.

SWOT STANDS FOR STRENGTHS, WEAKNESSES, OPPORTUNITIES AND THREATS.

How do you propose using Tourism Fund monies in a creative way?

ONCE THE ABOVE IS DONE FUND ALLOCATION CAN BE PLANNED.

A FORMAL WRITTEN STRATEGIC PLAN AND A NUMBER CRUNCHED BUDGET AND FORECAST IS IMPERATIVE.

How do you envision your contribution/collaboration to this committee?

HAVE DONE HUNDREDS OF STRATEGIC PLANS FOR SMALL BUSINESSES. BEFORE ALL ELSE, A SWOT ANALYSIS MUST BE DONE.

Please describe any past marketing experience you may have:

OVER 40 YEARS OPERATING TWO VERY SUCCESSFUL FRANCHISING COMPANIES. FRANCHISORS ARE MAINLY MARKETING COMPANIES PROVIDING MARKETING SUPPORT TO IT'S FRANCHISEES

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)

Jois Fisher
Signature

Lois FISHER
Printed Name

Kusken Chubb Corp.
Business

7/11/20
Date

[Signature]
Signature
Outlaw Restaurant
Business

Alison Choate
Printed Name
7/12/20
Date

Katie Linnell
Signature

KATIE LINNELL
Printed Name

Elevated Views
Business

7/12/20
Date

[Signature]
Your Signature

July 13, 2020
Date

RICHARD (RICK) GRETZ
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

ALONG WITH MY NEARLY 50 YEARS OF BUS. EXPERIENCE MY SON-IN-LAW IS ALSO A PART-TIME RESIDENT AND HAS A DEGREE IN MARKETING FROM NORTHERN ILLINOIS UNIVERSITY.

RICHARD G. GRETZ

**2120 Main Unit B-3
Ouray, Colorado 81427**

**Cell (720) 940-7683
RickGretz@FranchiseCoach.biz**

SUMMARY

A senior level executive with extensive management, operations, and training experience. Have over 40 years successful franchising experience. Co-owned and founded two major franchising companies. In 1991 was ranked by Andersen Consulting and Success Magazine 4th best-managed franchising company in the United States.

PROFESSIONAL EXPERIENCE AND ACCOMPLISHMENTS

MARICK SERVICES, INC (Franktown, Colorado)

Mar, 00-present

Vice President

Business and Franchise Development Coach

Recent clients: Baseline Engineering, DirectBuildUSA, Great Game Coaching

HELP-U-SELL / CASTLE ROCK HOMES

Mar, 05-Sep, 05

Managing Broker

METRO BROKERS COUNTY LINE (Franktown, Colorado)

Jan, 01-May, 2002

Broker Associate

Real Estate Sales

THE M.A. GROUP, DENVER

March-June 2000

Vice-President and Franchise Sales

An organization focusing on training laborers exclusively for the moving industry. Also providing franchise sales assistance in the western half of the U.S.

REALTY WORLD / CATON & ASSOCIATES (Plainfield, IL)

April 99 – Jan 2000

Consulting Contract

Assisted Agents and Brokers in business planning and marketing strategies. Implemented automated processes for agent market and sales development.

MARICK BUSINESS MENTORS (Naperville, IL)

1997 – 2000

Founder and Vice-President

Began business to business education and development services specializing in attitude and behavior change. Main focuses of services offered are time management, goal setting, strategic planning, change management, sales strategies, sales management, team building, leadership development and productivity improvement.

THE SIGNERY CORPORATION (Naperville, IL)

1986 – 1997

Founder / President / CEO

Developed a new concept and niche within the sign industry referred to as a computerized sign making service being to the sign industry what a quick printer is to the printing industry.

- Franchise the first of its kind “high tech” sign service.
- Sold and developed over 40 franchise stores in 10 states in 5 years.
- Ranked in the Venture Magazine top 50 fastest growing franchises, 1989.
- Ranked #4 in the Success Magazine “**Gold 100**” **Best Managed Franchise Companies**, November, 1991.
- Negotiated master franchise licenses for Mexico, England, Italy and Japan.

Home (720) 733-1331
RickGretz@FranchiseCoach.biz

SPRING-GREEN LAWN CARE CORPORATION (Naperville, IL)

1977 – 1985

Co-Founder and Senior Vice President

Main focus in franchise sales, training and support.

- Developed the Spring-Green Lawn Care franchise system with partner, William Fischer.
- Developed over 140 franchise operations in 18 states producing over ten million in sales.
- Conducted new franchisee training as well as on-going field support.
- Conducted and lead monthly franchise meetings and seminars.
- Had no lawsuits with any franchisee or failure of a franchise in 9 years.

LIQUI-GREEN LAWN CARE CORPORATION (Peoria, IL)

1972 – 1977

Franchisee (second franchise of system)

- Developed franchise in Joliet, IL market over 5 years to largest operation in Liqui-Green system.
- Provided franchise training and field support for franchisor.
- Served as material supply depot for franchisor.
- Participated in research and development of new products and services.
- Developed for system total kill renovation and fungicide disease control services.
- Provided speaking services at franchisor conducted franchise meetings.

U.S. ARMY (Finance Corp.)

1968 – 1970

Pay Specialist, Vietnam, Sergeant E-5**EDUCATION AND LICENSES**

- Joliet Junior College (Agricultural Business) 1965 – 1967
- University of Montana, Missoula (Forestry major) 1967
- Many Dales Carnegie, American Management Assn., Career Track and other seminars focused upon Sales, Management, Negotiation, Teaching Adults, Understanding Personality styles, Time Management, Strategic Planning, Marketing
- Registered Tree Expert (State of Illinois)
- #6, Opposing Solo, Lima Lima Flight Team
- Commercial Pilot License
- Managing/Employing Broker Real Estate License / State of Colorado

GUEST LECTURER / SPEAKER

- Lewis University – MBA program, Prof. Laura Leli
- The Bard Center for Entrepreneurship / University of Colorado-Denver
- Creative Colors International Franchising Company
- Realty World Broker Network, Inc. / Caton & Associates
- Jimmy John's Gourmet Sandwich Shops Inc.
- DirectBuild USA
- Numerous Chambers of Commerce, Rotaries, etc.
- Author: A book, "Franchising: Getting It Right" and "Franchising: Getting It Right – Revisited"
- Staff, SBA Colorado, SBDC South Metro Denver Chamber of Commerce, SBDC CUCS
- Counselor, Colorado Springs SBDC, University of Colorado
- Help-U-Sell Realty, Colorado
- Colorado Wildlife Control Operators Assn. (CWCOA)

Melissa Drake

From: Rick Gretz <rick_gretz@franchisecoach.biz>
Sent: Saturday, June 27, 2020 7:35 PM
To: Melissa Drake
Subject: References

Dear Ms. Drake,

I forwarded last week my Bio but forgot the references shown below.

Expect Success,

Rick Gretz

Richard G. Gretz
2101 Main St. Unit B-3
Ouray, CO 81427
720-940-7683
RickGretz@FranchiseCoach.biz

Business / Personal References

Business

Personal

Tani Ms. Christine Tani, Franchise Attorney
AXA Advisors, LLC
402 E. Roosevelt rd
Wheaton, Illinois 60187
630-668-2135

Mr. Richard Armstrong
Great Game of Business
3055 E. Division St
Springfield, MO 65802
417-829-8222
Rarmstrong@GGOB.com

Mr. Jeffrey Brimer, Franchise Attorney
Faegre Baker & Daniels
Denver, CO.
303-607-3657
Jeff.Brimer@FaegreBD.com

Mr. Brian Cross
Sunbelt Business Advisors

Ms. Cheryl Swanson
Highlands Ranch, CO
303-305-5412
Cheryl.Swanson@AXA-advisors.com

Mr. Darrell Gubbels
Gubbels Law Offices
Wilcox St.
Castle Rock, CO 80116
303-688-1655
info@gubbelslaw.com

Mr. Peter Williams
Ludlow, UK
011-44-771-325-8552
011-44-1584-877-630
U.S. cell 941-284-3748
U.S. Home 941-953-6910
Peterdx3@aol.com

Carter &

Denver, Colorado 80237
bcross@sbadenver.com
303-209-7401

Mr. Burt Carlson
Franktown, CO 80116
303-814-8213

Ms. Rhonda Sanderson
Sanderson & Associates (Public Relations)
1052 W. Fulton Market
Chicago, IL 60607
312-829-4350

Rhonda11@mycingular.blackberry.net

Sent from Mail for Windows 10

Richard G. Gretz
2101 Main Unit B-3
Ouray, Colorado 81427
Cell: 720-940-7683
RickGretz@FranchiseCoach.biz

At the age of 25 and returning from a tour of duty in Vietnam in 1969, Mr. Gretz became the second franchisee of Liqui-Green Lawn Care Corp., Peoria, Illinois. His franchise was located and operated in Joliet, Illinois from 1972 through 1976.

During his years as a franchisee of Liqui-Green he was asked to assist in the training and development of other new franchisees in the Chicago area. It was in doing this training and support work that Mr. Gretz discovered he enjoyed the role of franchisor more than running his own franchise.

In 1977 he and the late William Fischer founded their own lawn care franchising company, Spring-Green Lawn Care Corp. based in Naperville, Illinois. As co-owner and founder, Mr. Gretz served from 1977 through 1985 as senior vice-president and Director of Franchise Training and Support. In the nine years Mr. Gretz was with Spring-Green, they established 100 franchises in 18 states. A belief that developing leadership in franchisees and their people would lead to success was the cornerstone. They were very proud of the franchising and support system developed, boasting no failures or law suits with any of their franchisees.

In March 1986, he founded The Signery Corporation, the first of its kind instant sign store franchise featuring a computerized/automated sign making system. The Signery Corporation reached 41 franchises in 10 states, the United Mexican States, and the UK. During the years developing The Signery a great deal of experience was gained in Area Coordinator Development as well as foreign expansion experience in Japan, England, Italy and Mexico. In 1991 Andersen Consulting and Success Magazine ranked The Signery Corporation the 4th best-managed franchise company in the United States. Recent companies benefiting from his counsel include Baseline Engineering, Golden, Colorado, DirectBuild Franchising LLC., Parker, Colorado, Elevated Views, Colorado Springs, and Great Game Coaching LLC., Springfield, MO.

He was an original member and pilot in the Lima Lima Flight Team based in Naperville, Illinois and has flown virtually every position in the six-plane formation, finally flying the most challenging "Opposing Solo" position. He has over 2000 hours with a commercial, multi-engine, instrument, glider, and an FAA aerobatic waiver for formation and solo aerobatic flight to the surface. The Lima Lima Flight Team performs before millions of spectators at air show events around the country annually. www.limalima.com/alumni

Mr. Gretz is the author of a book on achieving Franchise success entitled "Franchising: Getting it Right". He is also a professional speaker and is a member of The Great Game of Business Speakers Bureau.



APPLICATION FOR PARTICIPATION
ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Jennifer Donovan
Physical Address: 420 9th Ave.
Mailing Address: PO Box 914
E-Mail Address: jbdonovan1@gmail.com
Home Phone # N/A Cell # 508-737-1000
Present job title/business name: Ridgway Secondary Office Manager
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
 Lodging Arts/Culture/Historical
 Restaurant/Bar Event Planning/Coordination
 Retail General Citizen (not directly involved with Tourism)
 Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? 5 years

What do you think are the major Tourism issues affecting our City?

The most efficient and effective use of LOT money.
Trust and cooperation between our business community,
city government and the people of Ouray.

How do you propose using Tourism Fund monies in a creative way?

Funding some of our traditional events, using creative
marketing tools to improve tourism experiences,
and looking at other city services that fall under
the umbrella of tourism and using tourism
funds towards these costs.

How do you envision your contribution/collaboration to this committee?

I hope to bring ideas, a neutral and different perspective to listen and to ultimately bring forth the best Tourism office to our business owners and the residents of Ouray, giving them an office that is not controversial, but very effective.

Please describe any past marketing experience you may have:

None in any official capacity.

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)

Sandra K. Boles
Signature

SANDRA K. Boles
Printed Name

N/A
Business

7-01-20
Date

Submitted in email
Signature

Cynthia Caruthers
Printed Name

Submitted in email
Business

7-1-20
Date

Jenny Hart
Signature

Jenny Hart
Printed Name

N/A
Business

7/1/20
Date

Jennifer Donovan
Your Signature

July 1, 2020
Date

Jennifer Donovan
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

Melissa Drake

From: Steve Cumella <stevecumella@gmail.com>
Sent: Thursday, July 2, 2020 7:57 AM
To: Melissa Drake
Subject: Re: recommendation for Jen Doherty for community member at large for tourism committee

Hi Melissa,

I found out that Jen has kept her last name. I should have used Jen Donovan instead of Jen Doherty.

Thanks,

Steve

On Wed, Jul 1, 2020 at 3:26 PM Melissa Drake <drakem@cityofouray.com> wrote:

Thanks Steve.

Melissa



Melissa M. Drake

Acting City Administrator

& Dir., Finance & Administrative Services

P: 970-325-7066

The City of Ouray

P.O. Box 468 / 320 6th Ave.

Ouray, CO 81427

Outdoor Recreation Capital of Colorado



Follow the City of Ouray on [Facebook](#) & [Twitter](#)

[Sign Up for the City of Ouray Monthly Email Newsletter Here!](#)

From: Steve Cumella <stevecumella@gmail.com>
Sent: Wednesday, July 1, 2020 10:02 AM
To: Melissa Drake <drakem@cityofouray.com>
Subject: recommendation for Jen Doherty for community member at large for tourism committee

Melissa Drake

From: Cindy Carothers <cindycarothers@gmail.com>
Sent: Thursday, July 2, 2020 8:53 AM
To: Melissa Drake
Subject: Tourism Board Public Member

Melissa,

I would like to recommend my neighbor and Ouray Visitor Center volunteer, Jen Donovan, to the Tourism Board. She has been a delightful and helpful neighbor, but I believe the qualities she would bring to the board are some of ones listed below:

- Ouray resident over 5 years and active in the community as volunteering at many events including races
- Master's degree in Education and a skillset to work as administrator in the Student Internship program between businesses and High School Students
- Good management skills honed in Jen's current employment as office manager at Ridgway Middle School
- Good organizational abilities shown in her Field Representative Position in the Mt. Sneffels Education School Fund
- Long-term volunteerism in the Women's Club VASA, which is a victim's Advocacy Program and currently volunteering at the Ouray Visitor Center

For the above reasons and her pleasant communication demeanor, I would be happy to promote Jen Donovan to the Tourism Board as a responsible Public Member. She would be a solid benefit to our community.

Cindy Carothers
303-670-7353

--
Cindy Carothers
Volunteer Coordinator of Ouray Visitor Center
303-670-7353

Melissa Drake

From: Trevor Peterson <tpeterson@ridgway.k12.co.us>
Sent: Friday, July 3, 2020 10:27 AM
To: Melissa Drake
Subject: Tourism committee recommendation

Hi Melissa, Jen Donovan told me that she is interested in being a part of the tourism committee. I think that she would be a wonderful addition to the group, bringing strong analytical skills, and wide experience. I hope that you will consider her for the position.

Thanks,
Trevor Peterson



Confidentiality Statement: This email and any attachments from the Ridgway School District are confidential and intended solely for the use of the individual or entity to which it is addressed. The information contained herein may include protected or otherwise privileged information. Unauthorized review, forwarding, printing, copying, distributing, or using such information is strictly prohibited and may be unlawful. If you have received this message in error, please notify the sender by reply to this message and delete the email without further disclosure.

Nondiscrimination/Equal Opportunity Statement: In compliance with Titles VI & VII of the Civil Rights Act of 1964, Title IX of the Education Amendments of 1972, Section 504 of the Rehabilitation Act of 1973, the Age Discrimination in Employment Act of 1967, the Americans with Disabilities Act, the Genetic Information Nondiscrimination Act of 2008, and Colorado law, Ridgway School District does not unlawfully discriminate on the basis of race, color, sex, religion, national origin, ancestry, creed, age, marital status, sexual orientation, gender identity, genetic information, conditions related to pregnancy or childbirth, disability, or need for special education services in admissions, access to, treatment, or employment in educational programs or activities which it operates.

Complaint procedures have been established for students, parents, employees, and members of the public. The following person(s) have been identified as the compliance officer for the district: Personnel Coordinator, Ridgway School District R-2; 1115 West Clinton Street, Ridgway, CO 81432; 970-626-4320; or email: jbutterbaugh@ridgway.k12.co.us

Outside agencies: Complaints regarding violations of Title VI (race, national origin), Title IX (sex/gender), Section 504/ADA (handicap or disability), may be filed directly with the Office for Civil Rights, U.S. Department of Education, 1244 North Speer Blvd., Suite 310, Denver, CO 80204. Complaints regarding violations of Title VII (employment) and the ADEA (prohibiting age discrimination in employment) may be filed directly with the Federal Office of Equal Employment Opportunity Commission, 303 E. 17th Ave., Suite 510, Denver, CO 80202, or the Colorado Civil Rights Commission, 1560 Broadway, Suite 1050, Denver, CO 80202.



APPLICATION FOR PARTICIPATION
ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212
An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Alexandra Durham
Physical Address: 210 4th Street Ouray, CO 81427
Mailing Address: PO Box 1164 Ouray, CO 81427
E-Mail Address: alexldurham@gmail.com
Home Phone # 970-318-1218 Cell # 970-318-1218
Present job title/business name: Prevention Coordinator-Voyager Youth Program
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
 Lodging Arts/Culture/Historical
 Restaurant/Bar Event Planning/Coordination
 Retail General Citizen (not directly involved with Tourism)
 Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? 1990-2008, 2012-Present

What do you think are the major Tourism issues affecting our City?

I believe that one of the major tourism issues in Ouray is the balance between bringing in enough tourists to keep all of the business satisfied while also protecting this place that we call home. Trashed campsites lack of respect to locals, and exploiting this area are just a few examples of complaints I often hear from locals. While I understand this and have been frustrated too, I also worked in the restaurant industry here for 6+ years and relied on tourist dollars to pay my bills. A year round tourism economy is essential for many of our residents to make a livable wage. Our town is incredibly special and lends amazing activities and amenities all year long and we should be welcoming and grateful for the tourists who visit. It would be my hope and goal that they respect the city the same way that we do.

How do you propose using Tourism Fund monies in a creative way?

When I am researching a destination to visit, I always visit their main tourism website and check for restaurants, events, and "must sees" around the town. I think it's so important to have an updated and modern website to pull people in. I appreciate a clear and fun map of any town or city that I visit. I've always thought that Ouray could have a great map of the whole town and as well as all the surrounding trails and trailheads. The maps in Buena Vista come to mind for me right now. I think that tourists want to feel like they've found a special gem, so how do we market the area without it feeling like Disney Land?

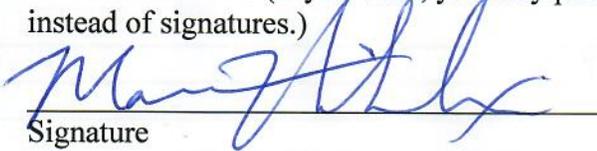
How do you envision your contribution/collaboration to this committee?

I grew up in Ouray and now living here as an adult, I feel like I have a unique perspective to give. I worked as a server/bartender at several different restaurants for over six years. I also worked for a guide service for two years and my husband is currently a guide and relies on tourism. Throughout the years, I saw first hand the types of strategies that worked and didn't work. I am currently the Ouray Volleyball coach, the Prevention Coordinator at Voyager Youth Program, and a board member for the Center for Mental Health. I love Ouray and it's residents and am committed to giving back because it has given so much to me.

Please describe any past marketing experience you may have:

I have managed two different websites and three different business social media channels. I've dabbled in tracking the analytics for both platforms but have no formal training.

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)



Signature

Marc Hitchcox

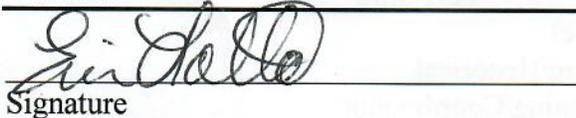
Printed Name

Ouray T Shirts + Momentos

Business

7/1/20

Date



Signature

Erin Latta

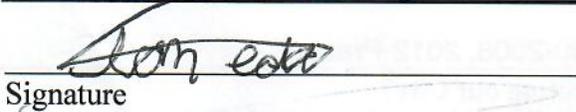
Printed Name

The Artisan Bakery + Cafe

Business

7/2/2020

Date



Signature

Tom Edder

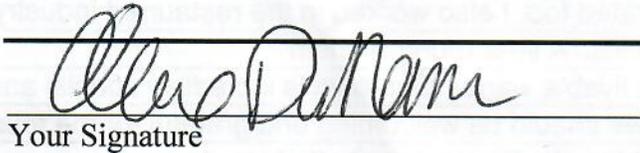
Printed Name

maggies kitchen

Business

7/02/2020

Date



Your Signature

7/2/20

Date

Alexandra Durham

Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

From: [Alex Durham](#)
To: [Melissa Drake](#)
Subject: Re: Application for Participation on Tourism Advisory Committee
Date: Thursday, July 2, 2020 3:38:59 PM

Hi Melissa,

I am including one more letter of support:

Dear City Representative,

I believe Alex would be a wonderful member of the Tourism Advisory Committee. She is a dedicated child of Ouray and demonstrates that by her service to the community. I feel that it is important for people her age and with her outdoor interests to be involved in the activities of the City. Please consider this a wholehearted recommendation.

Thank you

--

Kathy Craig
High Country Leathers
PO Box 1822
518 Main St
Ouray CO 81427
970.325.4239

On Thu, Jul 2, 2020 at 2:41 PM Alex Durham <alexldurham@gmail.com> wrote:

Hi Melissa,

Thank you for considering my application for the Ouray Tourism Advisory Committee. I am applying for the general citizen sector but I collected signatures from Ouray business owners. If you'd like me to gather three citizen signatures, let me know and I am happy to do so.

Please let me know if you have any questions or need any additional information.

Best,

Alex

--

Alexandra Durham, CPS II
[She, Her, Hers](#)
Voyager Youth Program
970-318-1218

--

Alexandra Durham, CPS II
[She. Her. Hers](#)
Voyager Youth Program
970-318-1218



APPLICATION FOR PARTICIPATION ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212

An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Michael D Hakola
Physical Address: 420 5th St Ouray CO.
Mailing Address: P.O. Box 109 Ouray CO. 81427-0109
E-Mail Address: fliqwing132@aol.com
Home Phone # 970 325-9852 Cell # 949 677-6625
Present job title/business name: Retired
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
Lodging Arts/Culture/Historical
Restaurant/Bar Event Planning/Coordination
Retail [X] General Citizen (not directly involved with Tourism)
Outdoor Recreation

PART 2: BACKGROUND INFORMATION SEE ATTACHMENT

How long have you lived in the City of Ouray? 6+ years
What do you think are the major Tourism issues affecting our City?
[Handwritten notes and lines]

How do you propose using Tourism Fund monies in a creative way?
[Handwritten notes and lines]

How do you envision your contribution/collaboration to this committee?

Please describe any past marketing experience you may have:

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)

Cindy Carothers
Signature
Volunteer
Business

Cindy Carothers
Printed Name
7-1-20
Date

Paul Leonard
Signature
Property Services LLC
Business

David Leonard
Printed Name
7/16/2020
Date

Ken Davis
Signature
Ouray CO
Business

Kim Davis
Printed Name
7/16/2020
Date

Michael D Hakola
Your Signature

7/1/2020
Date

MICHAEL D HAKOLA
Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

Part 2 Background Information

6+ years

Venues are not diverse enough to entice return tourists. While we have one of the worlds most beautiful landscapes that alone will not continue to attract a new generation of tourists. We need to provide more family friendly venues and services.

The town needs to clean up its act. While Main street is kept very clean a lot of the town needs to be kept up. Dirty and trash strewn alleys and dilapidated structures need to be addressed. Visitor services such as adequate restrooms and dining need to be addressed.

I would like to help provide viable and logical decision making processes for the committee.

The use of tourism Funds needs to be meticulously monitored and strategically allocated in a fair and unbiased fashion.

My contribution would be in establishing a climate of mutual collaboration and the use of fiscal planning in developing an overall plan to propel the Ouray tourism industry forward.

I have had no commercial marketing experience. But have many years of logistical coordination, and strategic planning experience.

Awards

- UC Irvine Disabled Student Services
- UC Irvine Facilities Management Business Process Improvement Team
- Douglas Aircraft Company Craftsmanship Award
- UC Irvine Facilities Management Customer Service Award

Memberships

- NFPA Industrial Fire Protection Section of the National Fire Protection Association
- DHI Door and Hardware Institute

Education/Civilian and Military

- AA Criminal Justice and Corrections Saddleback College
- UCI Extension Effective Supervision Course
- California State University Northridge Buildings and Grounds Service
- UCI Extension First Responder Training
- UCI Extension Hazardous Materials Course
- United States Army Aviation School Flight Engineer UH1 Aircraft
- United States Army Missile and Munitions School Ammunition Specialist
- United States Army Missile and Munitions School Special Weapons Annex (Nuclear)
- DEPARTMENT OF THE ARMY Battle Command Sustainment System
- DEPARTMENT OF THE ARMY Mobilization Planner Course
- DEPARTMENT OF THE ARMY Standard Army Ammunition System
- United States Army Ordnance Missile and Munitions Center and School, Ammunition Technician Warrant Officer Advanced Course
- United States Army Ordnance Missile and Munitions Center and School, Ammunition Technician Warrant Officer Staff Course



APPLICATION FOR PARTICIPATION ON TOURISM ADVISORY COMMITTEE

City of Ouray
320 6th Avenue
PO Box 468
Ouray, Colorado 81427
Telephone: (970) 325 7211 FAX: (970) 325 7212
An Equal Employment Opportunity Employer

Thank you for your interest in applying to serve on a City Committee. Please complete the following on your background. This information will allow us to select and appoint a balanced membership for each of our committees.

PART 1: PERSONAL DATA

Full Name: Mary Louise Hart (Lou Hart)
Physical Address: 1701 Oak St, Ouray, CO
Mailing Address: PO Box 1173, Ouray, CO 81427
E-Mail Address: harttohart72@gmail.com
Home Phone # Cell # 602 377 3657
Present job title/business name: Not currently employed
Present employment is (check one) Full-time Part-time
Which Business Sector do you represent? (Select one)
Lodging Arts/Culture/Historical
Restaurant/Bar Event Planning/Coordination
Retail x General Citizen (not directly involved with Tourism)
Outdoor Recreation

PART 2: BACKGROUND INFORMATION

How long have you lived in the City of Ouray? Currently 1 year

What do you think are the major Tourism issues affecting our City?

Dealing effectively with the increased numbers of people in relation to traffic, parking, mobility in and around the city, available "people gathering places" while still maintaining and improving the visitor experience. Maintaining a small mountain community atmosphere that is in concert with resident local appeal and a welcoming visitor vibe.

How do you propose using Tourism Fund monies in a creative way?

There are many challenges to our city that need monetary consideration; however, I think tourism monies should be directed toward improving our sense of place for both locals and visitors. This could be money directed toward improvement of physical spaces, parking structure, public transportation, clean up, development of new traffic corridors such as alleyways. Ouray has been discovered, word of mouth and online marketing have been very effective. While funds toward marketing need to be ongoing, funneling funds toward our improving our existing space and developing more efficient and pleasing physical space within the city is a pressing and critical focus we should adopt.

How do you envision your contribution/collaboration to this committee?

My contribution to this committee would be my passion for this place and what it will become in the future. This is our home; I hope for it to remain a friendly, inviting, and attractive mountain town. Thus, I am willing to invest my resources to influence our direction and development. Tourism is essential to our community's livelihood. It is critical that we consider our present and future needs for developing a place that remains inviting, attractive and accommodating for both resident and visitor. This will happen only if there is commitment from our own businesses and citizens to continue to make this a place we all want to inhabit.

Please describe any past marketing experience you may have:

I was employed at the Ouray Visitor's Center as concierge from June 2019 to March 2020.

Please gather 3 signatures of others in your category of business who support your placement on this committee below: (If you wish, you may provide 3 letters of support in addition to this application instead of signatures.)



Signature

Printed Name



Business

Date



Signature

Printed Name



Business

Date

Signature

Printed Name

Business

Date

Mary Louise Hart

7/16/20

Your Signature

Date

Mary Louise Hart (Lou Hart)

Print Name

Please complete this application and e-mail to Acting City Administrator Melissa Drake at drakem@cityofouray.com or place in the drop box inside City Hall.

From: [Alyssa Preston](#)
To: [Melissa Drake](#)
Subject: Lou Hart
Date: Friday, July 17, 2020 12:18:17 PM

Hi Melissa,

I am emailing you my support of Lou Hart as a member of the Tourism Advisory Committee.

I first met Lou when she & her husband, John, started attending the Ouray Baptist Church where my husband is the pastor. At that time, Lou was recovering from surgery. She had donated her kidney to a nephew in need.

Since then, Lou has volunteered at The Wright Opera House in several ways. She has worked in the Box Office, at the Concessions Counter, she's come during Clean Up Days, and she has been a hostess. I have observed her engaging our patrons and listening to them with a sincerity of heart that is inspiring. She will then come to me with ideas of either improving something at The Wright, or an altogether new adventure.

These two attributes of Lou's, listening and problem-solving, are why I believe she is someone who would benefit Ouray. She has vision and a desire to see Ouray grow and be the best it can be for both locals and visitors.

Thank you for your time,
Alyssa Preston
Executive Director
The Wright Opera House
(970) 325-4399
www.thewrightoperahouse.org
www.ourayfilmfestival.com

From: [Melissa Fletcher](#)
To: [Melissa Drake](#)
Subject: Support Lou Hart
Date: Thursday, July 16, 2020 3:41:13 PM

Hello,

My name is Melissa Fletcher, my husband and I own the China Clipper Inn B & B here in Ouray.

I wanted to let you know that Lou Hart would make a great addition to the Tourism Advisory Committee. She is a long time citizen of Ouray and I know she would do her very best for the town!

Thank you

Melissa

--

Sincerely,

Charles and Melissa Fletcher

Innkeepers

China Clipper Inn

Bed & Breakfast

Ouray, Colorado

(970) 325-0565

info@chinaclipperinn.com

www.chinaclipperinn.com

From: [Heather Smith](#)
To: [Melissa Drake](#)
Cc: [Lou Hart](#)
Subject: TAC Application Support for Hart
Date: Thursday, July 16, 2020 2:56:47 PM

Hi Melissa,

Please allow this note to serve as support for Lou Hart's application to the Ouray Tourism Advisory Committee. Please let me know if you need any further information.

Sincerely,
Heather L Smith, CPA
Western Slope Business Solutions, LLC
info@WesternSlopeBusinessSolutions.com
WesternSlopeBusinessSolutions@gmail.com
970-274-1139

RELEASE OF SUBDIVISION IMPROVEMENTS AGREEMENT

This Release of Subdivision Improvements Agreement is hereby made this 20th day July, 2020, by City of Ouray, Colorado (hereinafter referred to as the “**City**”).

R E C I T A L S

R.1 J&E Investment Corporation, a Colorado corporation (hereinafter referred to as “**Subdivider**”) and the City are parties to that certain Subdivision Improvements Agreement, dated January 12, 1999 and recorded in the public records of Ouray County, Colorado on January 20, 1999, at Reception No. 168756 (hereinafter the “**SIA**”); and,

R.2 The purpose of the SIA was to provide for the Subdivider’s construction and installation of certain public improvements in conjunction with the City’s approval of a subdivision known as Lots 1 and 2 of the J&E Subdivision, according to the recorded plat thereof (the “**Subdivision**”); and,

R.3 The Subdivider, having fully complied with all requirements of the SIA, has requested that the City release it and the Subdivision from all obligations, requirements and covenants arising under the SIA.

R.4 The City is willing to do so.

NOW THEREFORE, in consideration of the Subdivider having complied with all requirements of the SIA, and other good and valuable consideration, the receipt of which is hereby acknowledged, the undersigned, as the authorized signatory for the City of Ouray, Colorado, hereby releases the Subdivider and the Subdivision from any obligations, conditions and covenants imposed under the terms and conditions of the SIA, and hereby acknowledges and agrees that the SIA is terminated and of no further legal effect.

Executed as of the date and year first written above.

CITY OF OURAY, COLORADO

By: _____
Greg Nelson, Mayor

ATTEST:

Melissa M. Drake, City Clerk

SUBDIVISION IMPROVEMENTS AGREEMENT

THIS AGREEMENT is entered into between **J & E INVESTMENT CORPORATION**, Grantors (hereinafter sometimes referred to as Subdivider) and the **CITY OF OURAY, COLORADO**, (hereinafter sometimes referred to as City) pursuant to the Subdivision Regulations of the City.

WITNESSETH:

The Subdivider agrees that in consideration of receiving final plat approval from the City for the Subdivision known as J & E Subdivision as follows:

- (1) The Subdivider agrees to cause the below listed improvements to be constructed and completed in accordance with the preliminary and final plats and other plans and documents, as approved by the City, and in accordance with the applicable design and construction standards of the City's Subdivision Regulations, including the City's street, water and sewer specifications, and shall cause such improvements to be completed by the date specified below. "As built" plans and drawings will be submitted upon completion. All improvements shall be designed and constructed in accordance with good engineering practices.

<u>Public Improvements</u>	<u>Completion Date</u>
Streets (rough grading only)	12-31-99
Street signs	12-31-99
Water and Fire Prevention System	12-31-99
Sewer system	12-31-99
Power	12-31-99

Subdivider agrees that when the proposed force main for sanitary sewer which flows South is converted to a gravity main flowing North, Lots 1 and 2 will connect to the gravity main and shall pay and may be assessed for their proportionate share of the costs.

- (2) As security to guarantee the proper construction and acceptance of the above public improvements by the completion date specified, Grantors hereby deliver to the City, a clean irrevocable letter of credit in the amount of \$28,000.

The City shall be entitled to recover all its costs and reasonable attorney's fees if such improvements are not installed, constructed and accepted, as required by drafts on the letter of credit. The City may also enforce compliance by certifying the costs estimated to complete the improvements together with costs of collection including attorney's fees, to the County Treasurer, as a delinquent water, sewer or other charge, to be collected against the above described property similarly as delinquent taxes are collected.

- (3) When Subdivider has completed any or all of the required improvements, Subdivider shall submit, when required, "as built" drawings and request the City or affected utility to inspect such improvements for proper completion. If the City or affected utility determines that the improvement or improvements have been completed in apparent accordance with the requirements of this Agreement and the City's Subdivision Regulations, it shall certify such, in writing, and an appropriate portion of the security for the completed improvements may be released. Such certification shall not release subdivider from the obligations of good workmanship or compliance with this

Agreement, City Subdivision Regulations or construction specifications. For 1 year from the date of the Certification of Completion, Subdivider agrees to correct and repair any defect in any public improvement which appears due to materials or workmanship.

- (4) This Agreement shall be binding upon the heirs, successors and assigns of the Subdivider or the City, provided that subdivider may not assign this Agreement without express written consent of the City. This Agreement shall be a covenant running with the Lots 1 and 2, J & E Subdivision according to the subdivision plat thereof on file in the Ouray County records.
- (6) This Agreement may be enforced by the City in any lawful manner, and the City may compel the Subdivider to adhere to the agreement by an action for specific performance or an injunction in any court of competent jurisdiction. Subdivider understands that no water or sewer taps or building or occupancy permits shall be granted or issued and no sale of any lot may occur if Subdivider is in breach of any provision of this Agreement at any time.

IN WITNESS WHEREOF, the parties have executed this Agreement as of the 12th day of January, 1999.

CITY OF OURAY, COLORADO

By James H. Mills
Mayor

ATTEST:

Colleen Bixler
City Clerk

J & E INVESTMENT CORPORATION

By Ruel P. Jones
President

By _____
~~Secretary~~

STATE OF COLORADO)
) ss.
COUNTY OF OURAY)

The foregoing instrument was acknowledged before me this 12th day of Jan., 1999, by James H. Mills, Mayor and Colleen Bixler, City Clerk of the City of Ouray, Colorado.

Witness my hand and official seal.
My commission expires: 10-30-99

Allan M. Hudson
Notary

PO Box 280 Ouray Co 81427
Address

(SEAL)

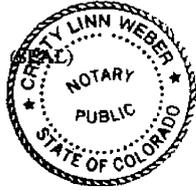


Reception #: 168756
Page 3 of 5

STATE OF COLORADO)
) ss.
COUNTY OF OURAY)

The foregoing instrument was acknowledged before me this 14th day of JANUARY, 1999, by Richard P. Jossi, President and _____ Secretary of J & E Investment Corporation.

Witness my hand and official seal.
My commission expires: 8-22-01



Cristy Linn Weber
Notary
21000 Hwy 550
Fidgway, CO 81432
Address

**EXHIBIT A
TO
PLAT OF J & E SUBDIVISION
OF PORTIONS OF
WATSON PLACER MS 143,
AMERICAN PLACER MS 16563,
DAISY PLACER MS 2236,
U.S. BELL MS 6891,
MEMPHIS MS 6891
AND
SILVER LOCKET MS 6891
TO THE CITY OF OURAY**

WHEREAS, J & E INVESTMENT COMPANY entered into an agreement with the City of Ouray, Colorado, dated September 10, 1996; and

WHEREAS, said agreement has been closed into a plat of J & E Subdivision to which this exhibit is annexed; and

WHEREAS, paragraph 5 of said agreement states that the conveyance to the City of Ouray of the dedicated portion shown on said plat shall be subject to the following restrictive covenant:

J & E is retaining property located adjacent to and generally easterly and westerly of the within described Property. The Property which is the subject of this conveyance shall be used by the City for the following purposes: (1) flood control, (2) a recreation trail to be used for non-motorized vehicles and hiking (excepting that motorized vehicles for maintenance and upkeep of the trail and Property may be used), (3) fishing and other water sport activities, (4) any use consistent with Wetlands Management, (5) any use consistent with a public road on that portion of the property designated as Uncompahgre Street lying between Highway 550 and the city road. The terms of this covenant shall attach to the real property owned by both of the parties and shall run with the title to said properties and shall be binding upon the parties, their successors and assigns. Enforcement of the covenant may be undertaken by any benefitted party by way of legal proceeding to specifically enforce the terms contained herein in a suitable proceeding commenced in the Ouray County District Court.

(hereinafter called "the covenant").

NOW, THEREFORE, the parties agree that the foregoing covenant shall become a part of the dedication appearing on the attached plat of J & E Subdivision to the City of Ouray.

Reception #: 168756
Page 5 of 5

**Exhibit A to Plat of
J & E Subdivision**

Colorado, the same as if said covenant was set forth on said plat in its entirety.

IN WITNESS WHEREOF, the parties have signed this Exhibit this 2nd day of July, 1998.

J & E INVESTMENT CORPORATION,
a Colorado corporation

CITY OF OURAY, COLORADO

By: Richard P. Jossi
Richard P. Jossi

By: James H. Miller
Mayor