It is expected that a quorum of the personnel committee, board of public works, plan commission, and administration committee will be attending this meeting; (although it is not expected that any official action of any of those bodies will be taken).

# City of Menasha Common Council 2021 Budget Review Session

1. Join the meeting from your computer, tablet or smartphone.

https://global.gotomeeting.com/join/928063605

2. Dial in using your phone.

United States (Toll Free): <u>1 866 899 4679</u> United States: <u>+1 (571) 317-3116</u>

Access Code: 928-063-605
Audio PIN: when prompted just hit #

100 Main Street, Menasha Wednesday, November 4, 2020 5:00 p.m. AGENDA

- A. CALL TO ORDER
- B. PLEDGE OF ALLEGIANCE
- C. ROLL CALL
- D. TEMPORARY SUSPENSION OF THE RULES OF THE COMMON COUNCIL AND MAYOR /TEL WEB CONFERENCE
- E. PEOPLE FROM THE GALLERY TO BE HEARD ON MATTERS PERTAINING TO THE AGENDA (five (5) minute time limit for each person)
- F. POLICE

Police Community Service Offices Jail/Prisoner Meal Charge Crossing Guard Auxiliary Police Animal Impoundment

G. COMMUNITY DEVELOPMENT

Community Development TIF Districts Valley Transit Urban Redevelopment Code Enforcement Dial a Ride

CDBG Façade Improvement Strong Neighborhoods RDA Building Inspector

H. HEALTH DEPARTMENT

Health Dental Program Opioid Grant Environmental Health Communicable Diseases Bio Terrorism

Health Screening 60+ Lead Safe Menasha 24/7 Communications

Prevention Childhood Lead Prevention Senior Center

Immunization GrantMaternal Child HealthEmployees Safety CommitteeSchool Health AidsDental SealantWeights and Measures

ADJOURN

<sup>&</sup>quot;Menasha is committed to its diverse population. Our Non-English speaking population or others with disabilities are invited to contact the Menasha City Clerk at 967-360024 hours in advance of the meeting for the City to arrange special accommodations."



# 2021

O p e r a t i n g B u d g e t

2021



# **Background**

- Equalized Value
- Revenues
- Debt
- Tax Levy
- Equalized Rate / Assessed Rate



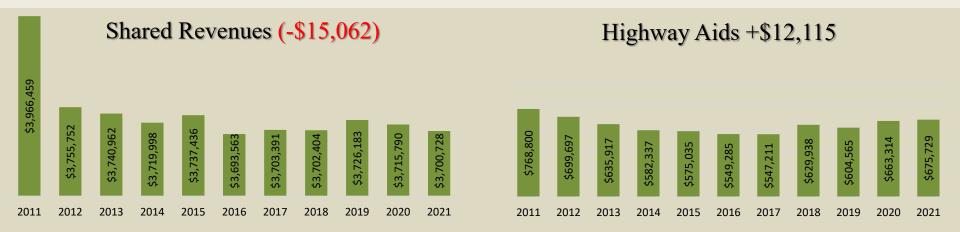
## **Equalized Value**



Equalized Value increased over \$240 million from 2013-2021



## **Revenues**



Since 2011 Shared Revenues and Highway Aids down \$358,802



## Revenues

Library Aid (from counties) \$588,028 +\$32,876

PILOT (from Menasha Utilities) \$1,417,029 +\$41,220

Payment for Municipal Services (for UW Fox Valley) \$105,500 (-2,000)

Video Service Provider \$37,627 +\$18,439

EAB Forestry Grant (pending) \$25,000 +\$25,000

City of Menasha



## G.O. Debt

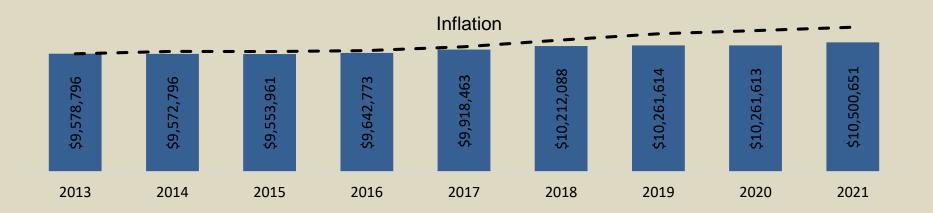
2021 projected 41.2% of debt limit







**Tax Levy** Tax Levy grew 2% less than the rate of inflation





## **Levy Limits**

Levy Limit based on Net New Construction \$10,423,690

Levy Limit using previous years unused levy \$10,577,612

Proposed Levy \$10,500,651 (under limit by \$76,961)



## **Tax Rate**

2021 equalized tax rate \$9.50 1.24% decrease from 2020

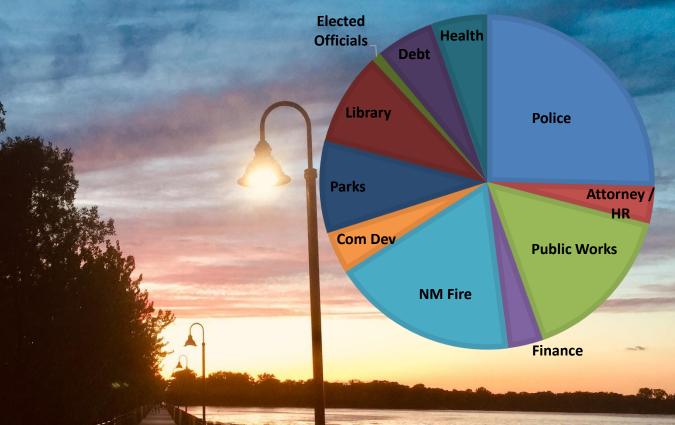


City of Menasha 2021 bank

2021 Budget

# **Budget at a Glance**





An average \$150,000 home in Menasha pays \$1,470 in City property taxes based on the estimated assessed rate



# **Department Highlights**



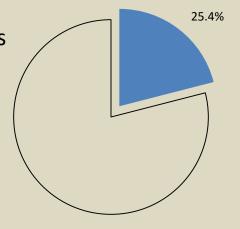
## **Police**

#### **2020** Accomplishments

Achieved full staffing levels after numerous retirements in recent years Provide services using LEED principles (Listen, Explain, Equity, Dignity) Developing new hybrid vehicle powertrain for police vehicles

#### **2021 Projects**

WILEAG reaccreditation
Create and implement a wellness program
Explore internship potential for FVTC students in the CSO program





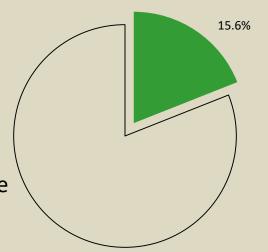
## Public Works, Refuse/Recycling, Municipal Buildings

## **2020** Accomplishments

Managed construction of PWF on time and on budget Completed over \$1.5 million in street reconstruction Participated in construction of 2 new subdivisions

#### **2021 Projects**

Nearly \$2 million in street reconstruction Complete construction documents for road projects 2 yrs in advance Install first underground stormwater retention system in Menasha





## **Common Council, Mayor, Civic Commemorations**

### **2020** Accomplishments

Managed budget, reduced debt, increased equalized values

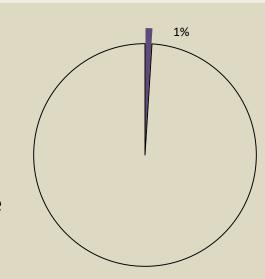
Represented Menasha at events and on boards

Managed COVID policies and planning

Fireworks for 2020 canceled deposit will be used for 2021 show

#### **2021 Projects**

Manage budget, reduce debt, increase community's equalized value Represent Menasha at events and on boards





## Neenah-Menasha Fire Rescue

### **2020** Accomplishments

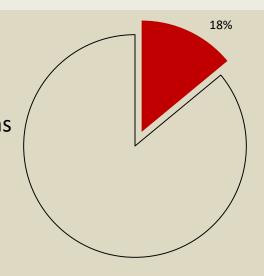
Implement succession planning activities

Completion of first joint recruit academy with Oshkosh Fire Rescue

Regional agreement to provide service in event of COVID disruptions

## **2021 Projects**

Resume automatic Aid program with Appleton Transition to new records management system Implement succession planning activities





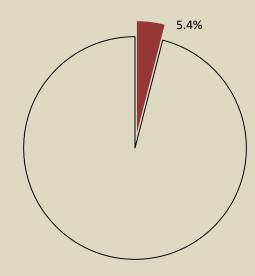
## **Health Department & Senior Center**

### **2020** Accomplishments

Develop grant funding for and implement COVID pandemic response

## **2021 Projects**

Develop and implement Community Health Plan Implement Comprehensive lead safe Menasha plan Continue and strengthen partnership with MJSD Implement COVID vaccination plan





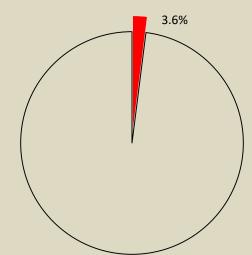
## Clerk, Attorney, Elections, Human Resources

### **2020** Accomplishments

Implementation of COVID HR policies
Training new elections staff & Deputy Clerk
Negotiated 2021-24 Police union contract

## **2020 Projects**

Wage study & structure policy Health Insurance options CVMIC HR audit Succession planning





## **Finance**

#### **2020** Accomplishments

Closure TIF 6

Refinanced debt saving \$90,000 in interest

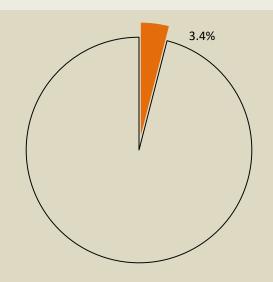
Promotion of Finance Director, hiring new Finance Manager

### **2021 Projects**

Purchase / installation new IT infrastructure

RFP assessment services

Migration of property tax software to Winnebago Co





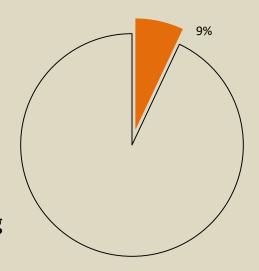
## Elisha D. Smith Library

#### **2020** Accomplishments

Replacement of parking lot lighting / upgrade self checkouts Implementation of COVID operations plan, virtual programming Facilities planning including touring other libraries

#### **2021 Projects**

Study changing library uses and implement plan to meet needs
Facility planning, design, fundraising (recommend carry-over funds)
Implement new programs to encourage library use, lifelong learning





## Parks, Recreation, Forestry, Facilities, & Cemeteries

### **2021** Accomplishments

Completed Phase I of Jefferson Park Plan

Completed Nature's Way Trail

Successfully offered recreation and pool programing during pandemic

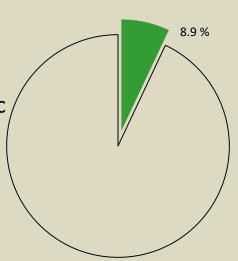
## **2021 Projects**

Build community relationships and sponsorships for Park & Rec

Enhance recreation guide & promotion of programming

Fundraise & design new inclusive community playground at Jefferson

Update urban forestry database and complete EAB plan with grant





## **Community Development**

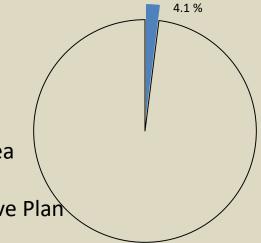
#### **2020** Accomplishments

Sale of 10 residential and 4 commercial City/RDA owned lots Closed TIF 6 early, create TIF14

Hired commercial building & commercial electrical inspector

#### **2021 Projects**

Strategize/Execute on the redevelopment of the Shopko /TIF 14 area Implement further development in the Banta/Gilbert area Update Transportation and Land Use Chapters of the Comprehensive Plan





## **Workshop Schedule**

## Wednesday November 4th

- Police
- •Community Development
- •Health Department

## **Thursday November 5th**

- Public Library
- •Neenah-Menasha Fire Rescue
- •Finance / Assessor

## Wednesday November 11th

- Public Works
- Parks / Recreation / Forestry
- Attorney / HR / Clerk / Elections
- Mayor / Common Council

# 2021 Police Department Budget











# Welcome

# 2020 Accomplishments

- COVID
- Civil Unrest Police Reform
- Advanced management training Deputy Chief Hanchek
- Deployed a new K-9 tracking system for deployments and training records

# **COVID** Crime Trends

- 3/1/20-10/30/20
  - Comparison between 2015-2020

Year	2015	2016	2017	2018	2019	2020
Domestics	65	56	55	92	108	204

Year	2015	2016	2017	2018	2019	2020
911 Hang-up	183	216	189	262	361	427

Year	2015	2016	2017	2018	2019	2020
Fraud	54	63	62	68	60	78

# Trends-ICAC

- Uptick involving Sensitive Crimes & Internet Crimes against Children (ICAC)
- Several ongoing ICAC cases -resource intensive.
- Examples from 2020-
  - Case involved around 140,000 images, several thousand text messages that were examined by police personnel.

# Trends-ICAC

- Second case involved 500 + recovered images of child pornography from cloud based storage accounts.
  - Images of resident had been disseminated to over 30 websites.
  - Worked with NECMEC to ensure images were recovered and removed.
  - Worked with victim and other resources to assist them.

# **COVID** Crime Trends

Year	2015	2016	2017	2018	2019	2020
Accidents	273	322	292	288	226	165

Year	2015	2016	2017	2018	2019	2020
Alcohol	114	89	115	101	45	30

Year	2015	2016	2017	2018	2019	2020
Disturbances	448	472	469	455	284	222

# **MCAAP**

- Menasha Community Addiction Assistance Program
  - Referrals sent to improve treatment and recovery services within our community
  - Generated by MEPD, NMFD, and other staff members
  - Three month referral breakdown:
    - Pre-Covid-19:
    - August-October 2020: 30

# 2020 Accomplishments

- COVID
- Civil Unrest Police Reform
- Advanced management training Deputy Chief Hanchek
- Deployed a new K-9 tracking system for deployments and training records

# Police Reform

- Accreditation ✓
- Ban of Chokeholds ✓
- Excessive Force Officer Database ✓
- Mental Health, Addiction and Homelessness ✓

# 2020 Accomplishments

- COVID
- Civil Unrest Police Reform
- Advanced management training Deputy Chief Hanchek
- Deployed a new K-9 tracking system for deployments and training records

# 2020 Accomplishments

- Achieved full staffing (kind of)
- Deployed a new powertrain as a patrol vehicle
- Implemented changes to the Officer in Charge program
- Reestablished the bike patrol program

### 2020 Accomplishments

- Completed another phase of the building updates/hallway projects
- Reviewed our current firearms and associated equipment to ensure they are meeting best industry practices.
- Worked with Public Works to identify a possible traffic camera system

#### 2021 Goals

- Continue to use the LEED model in every interaction
- Successfully complete our first WILEAG reaccreditation
- Create and establish a Department wellness program

#### 2021 Goals

- Maintain authorized staffing levels to decrease employee fatigue, burnout and overtime
- Make up training that was cancelled in 2020
- Host two in-house in-service trainings
- Deploy new body camera system

### 2020 Budget vs Actual Estimates

- Estimating to be under budget for 2020
- Wages under budget \$19,000
- Salaries under budget \$70,000+
- Overtime \$20,000 under budget
- Health \$72,000 under budget
- Dental \$10,000 over budget
- Retirement \$20,000 under budget

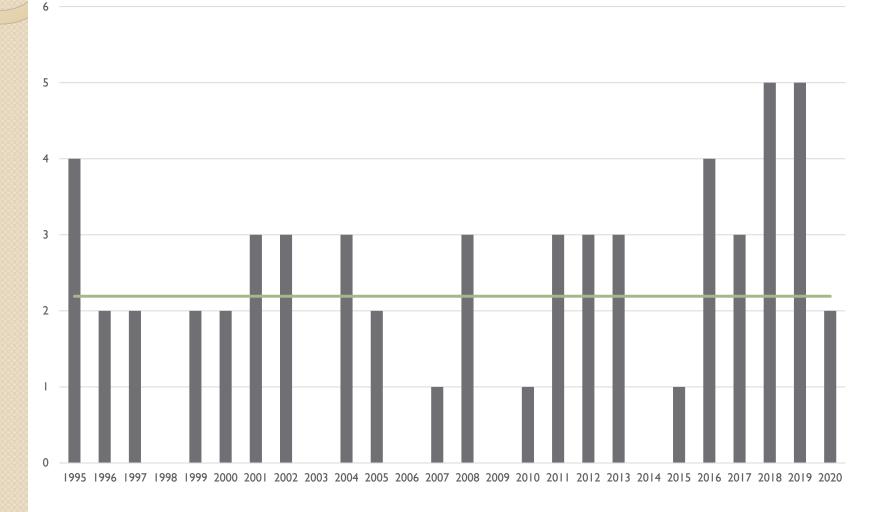
### 2020 Budget vs Actual Estimates

- Auxiliary Unit \$7,000 under budget
- CSO Program \$4000 over budget
- Crossing Guards \$7,000 under budget
- Jail Charges \$6,000 under budget
- Animal Charges \$2,000 under budget

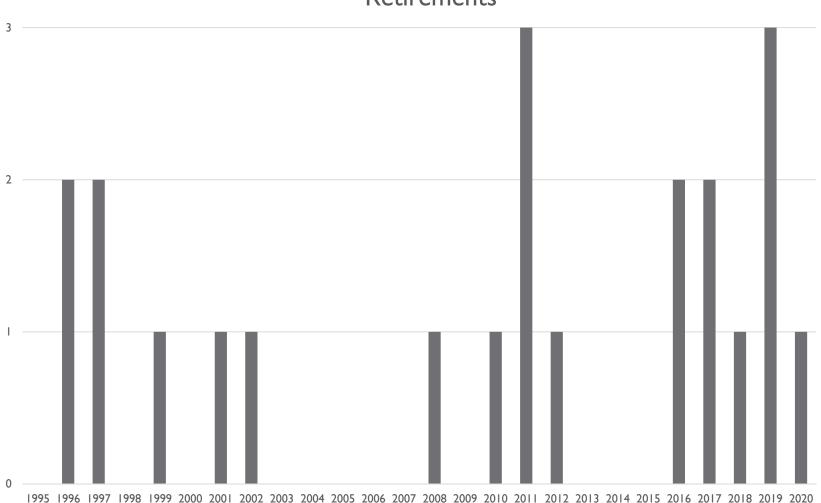
### Staffing

- Challenge to hire officers
- How long it takes to fill a position?
  - 5 months in academy
  - 4 months in field training

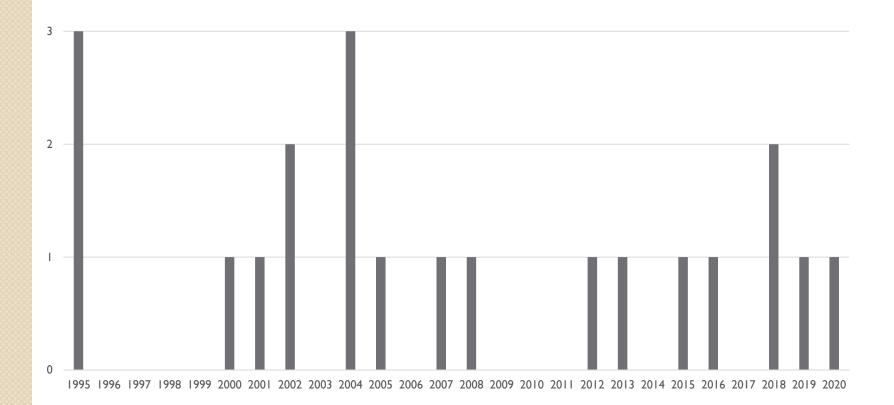
25 Years # of Officers Who Separated



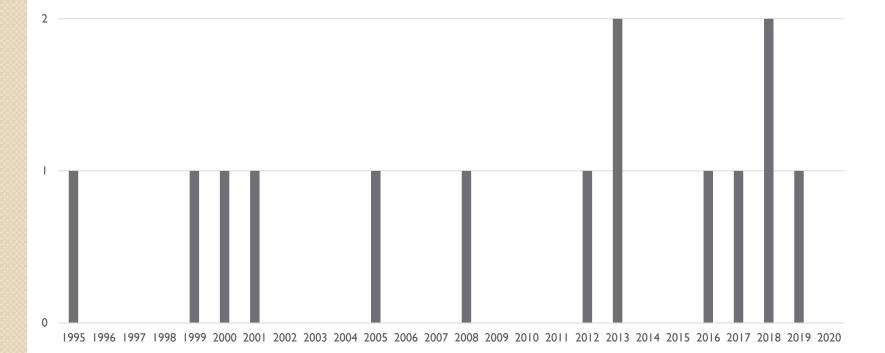
#### Retirements

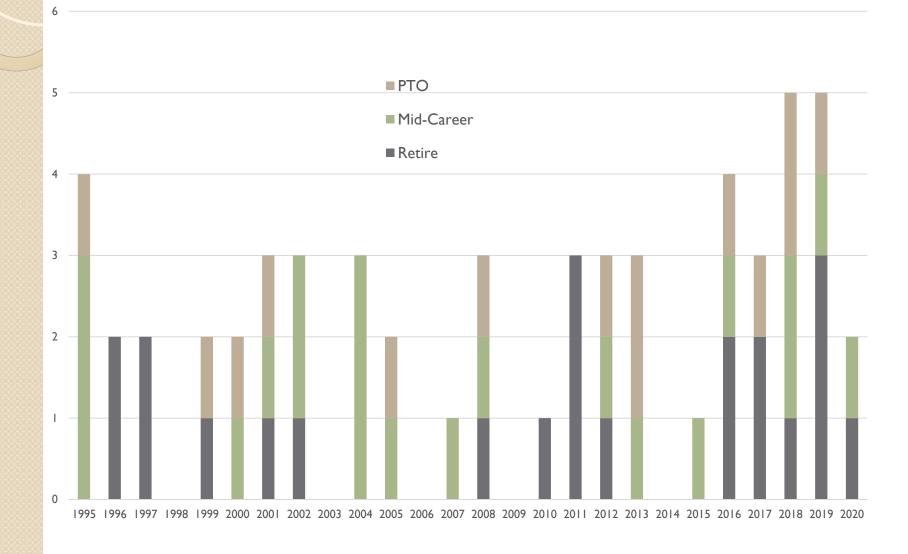


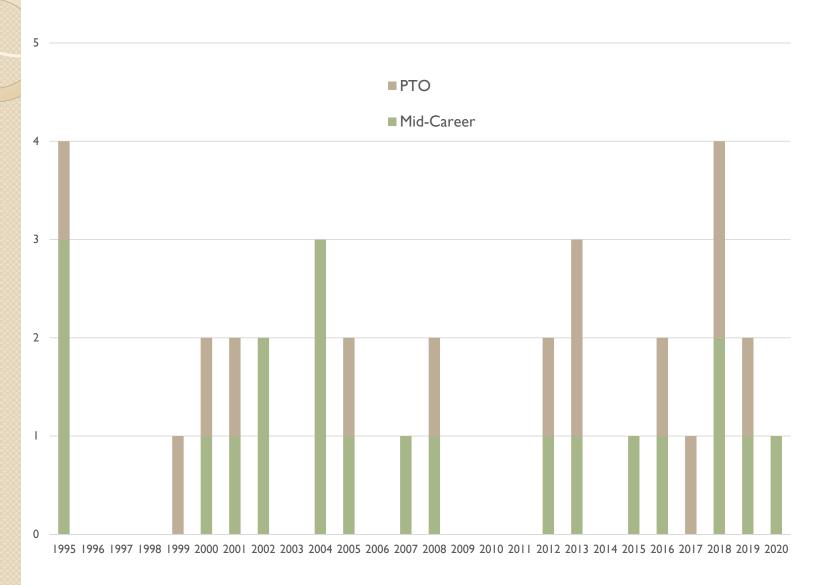
Mid-Career



РТО







### Staffing for the Future

 Allow a portion of the salaries and benefits surplus to be placed into a carry over fund to allow for a plan to stay at 31 sworn officers not constantly below

- 10-01 Wages
  - \$.50 per hour increase for the traffic liaison
  - \$1.00 per hour increase for the administrative assistant position
  - \$1.00 per hour increase for the evidence custodian (when working in the role).

- 10-02 Salaries Reflect tentative agreement with the Union
- 10-03 Overtime Increased based upon pay increases
- 15-01 Health Insurance Down \$32,000
- 15-03 Dental Increase \$15,000

- 20-01 Janitorial Increase \$2,000 vendor increases
- 20-12 Credit Card Fees New account used to budget for the transaction fees – offset with a revenue
- 21-06 Professional Management increase \$2,000 due to bartender renewals
- 22-01 Telephone Down \$3,000 dues to new cellular contract
- 24-03 Building Increase \$1,500 due to age of building

- 29-04 Vehicles \$5,000 increase due to vehicle changeover
- 30-12 Computers Down \$4,400
- 30-15 & 30-18 Equipment Increase of \$2,000 and \$500
- 29-07 IT Budget (Body Cameras)



- Current model has been in use since 2017
- Body cameras have been in use at the department in some capacity since 2015
- The manufacturer of our current cameras was bought out by a larger company
- New contracts are not available
- Current cameras are out of warranty and have reached the end of their life



- Selection committee was formed in 2020
  - Included officers from each shift, non-patrol assignments, and our evidence custodian
- Multiple platforms were looked at and we participated in a few demonstrations
- The Panasonic Body Worn Camera platform was selected by the committee



#### Panasonic's Body Worn Camera Highlights

- Smaller and lighter than their previous model
- Integrates with our existing squad video system
- Uses the same software as our current squad video system
- Will not need to implement any new software
- Replaceable battery
- Multiple mounting options for officers in different assignments
- 3 Year Warranty



#### Panasonic's Body Worn Camera Costs

- Approximately \$50,000
  - \$10,000 for hardware in the vehicles
  - \$40,000 for the cameras, docking stations, uniform mounts, 3 year device licensing
- Funding Options
  - Lease/Finance (Approx. 6.5% finance charges)
  - Purchase outright

- 34-03 Training Increase \$3,000
- 38-01 Fuel Decrease \$3,000
- 80-03 Vehicles Returned to annual amount of \$91,000
  - 3 cars planned for 2021 (\$100,500 projected cost)
  - Originally 4 were scheduled for 2021
- 80-05 Wellness program
- 80-06 K-9 Program

# WELLNESS PROGRAM OUR GOAL

Physical Health – Mental Health – Financial Health

To become stronger & healthier overall by giving employees the tools to cope and overcome.



#### **BENEFITS**

#### Reduce sick time

Texas Department of Public Safety saw a reduction in costs to the city (light duty-work comp-health insurance) of 9.5% when officer were "fit." In the same study it showed "obese" officers took 4 times longer to return to work than "fit" officers.

#### Reduce on-the-job injuries

Body motion injuries are the second leading cause of officer injuries. (From a 2003-2011 study)

#### Reduce Doctor visits – Health care

#### **DEPARTMENT SURVEY RESULTS**

75% are interested in a Wellness program

Physical & Mental Health - top interests

Delivered at least quarterly

#### WHEN IGNORED.....



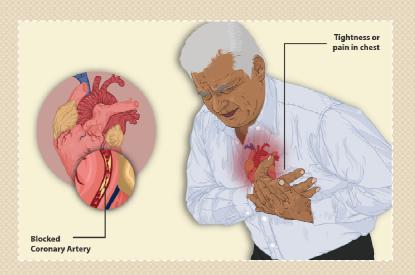
Job performance decreases

Decision making ability impaired

Agency costs increase

#### HEALTH RISKS...





**SLEEP DISORDERS - POOR NUTRITION - heart disease** 

# Average life expectancy of an officer is <u>57 years old</u>

Officers live 21.9 years less than civilians

#### Between the ages of 55 - 59...

- Chance of a civilian dying of a heart attack is 1.5%
- Chance of a Police Officer dying of a heart attack is 56%
- Nearly 50% of Police Officers will die from heart disease within 5 years of retirement

#### Officer suicides - 2019

• 228 Officer Suicides

146 Line of Duty Deaths

#### Three Areas of Concentration

Physical Health

Mental Health

• Financial Health

### Physical Health

Purchase equipment - Create exercise plans for members

Stretching & flexibility

Nutrition

Meal planning - Healthy Snacks

Hydration

Sleep

**Meditation** 

#### Mental health

Resiliency Training
Annual visits with Mental Health Professional
Presentations on Trauma

#### Financial health

Creating a budget

Retirement

Investments

**Deferred Comp** 

Loans

#### Final Thoughts on the Program

°Currently approximately 47% of the department are in their 20's. With another 20% in their 30's.

Being able to make a difference now, while young, on their physical, mental and financial health will not only have major advantages to each individual officer but to the department and city as a whole.

#### Building Roof and Bathroom

• 470 -0801-421-82-01 Buildings (p. 279)







# Building Roof and Bathroom





Building Roof and Bathroom



#### Crossing Guard

- Currently positions are filled
- No changes for 2021

#### Community Service Officer

- 2021 Budget will increase coverage from 10 hours to 12 hours per day
- May need to look at increase in wages in 2022 (currently \$11.50/hr) due to number of applicants

### Auxiliary Police Unit

- Difficult year with limited events
- Working on recruitment for 202 I

#### Jail and Animal Shelter

- 08-05 Jail Fees Decreased \$3,000 based upon a review of past few years
- 08-06 Animal Fees Decrease of another \$1,000 (\$10,000 over 5 years) based upon change in method of animal pickup and change in billing

## Questions?

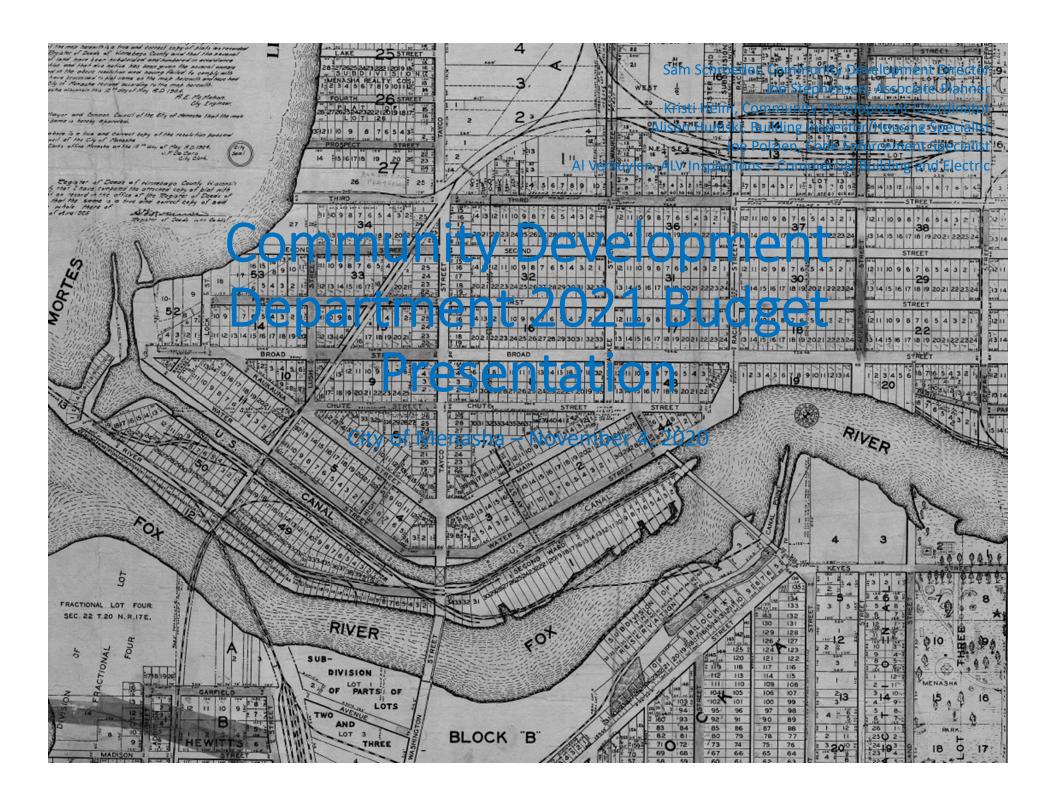


ACCOUNT NUMBER	ACCOUNT DESCRIPTION	2019 ACTUAL	2020 ADJUSTED BUDGET	2020 YEAR TO DATE ACTUAL	2020 YEAR END PROJECTION	2021 DEPT REQUEST
General Fund Police						
100-0801-521.10-0	Magaza	210 026				
100-0801-521.10-03	Salarias	319,960	364,642	284,438	353,560	372,813
100-0801-521-10-03	Overtime/Doubletime	2,254,222 240,011	2,287,720	1,755,681	2,225,007	2,342,400
100-0801-521.10-09	Differential	9,368	202,086	142,997	187,715	208,150
100-0801-521.10-0	Holiday	137,428	10,000	7,468	9,585	10,000
100-0801-521.10-00	Wades-Temp Help	26,582	141,750	78,436	146,633	146,002
100-0801-521.15-03	Health		26,844	5,689	18,150	27,374
100-0801-521.15-0;	Life	420,660 1,893	486,239	332,609	411,838	454,068
100-0801-521,15-03		32,933	2,195	1,669	2,090	2,230
100-0801-521.15-04			24,229	28,305	34,330	39,180
100-0801-521.15-05		327,112	350,992	251,711	333,600	360,046
100-0801-521.15-07		214,945 3,440	232,710	166,772	223,667	238,431
100-0801-521.15-06			3,805	2,826	3,531	4,865
100-0801-021-15-16	Banked Sick Leave	65,267	64,590	53,983	67,045	65,795
100-0801-521 19-01	Education Reinbursement	20,492	23,355	20,270	23,833	27,371
100-0001-521-19-03	Uniform/Clothing Allow	0	2,000	0	0	2,500
100-0801-521 19-04	Uniform/Dry Clean Allow	21,975	25,000	23,716	24,500	24,500
100-0801-521.20-03	Janitorial Cigan Aliga	8,137	9,500	4,593	9,250	9,600
100-0801-521 20 04	Mechanical Systems	18,522	21,500	18,371	23,500	23,500
100-0801-521.20-04	Lave Care	2,913	3,000	0	3,000	3,000
100-0801-521.20-12	Cradit Card Food	143	200	181	181	200
100-0801-521.21-05	Medical	574	0	392	600	2,000
100-0801-521.21-06	Managament	4,765	4,500	3,027	3,900	4,500
100-0801-521.22-01	Te laphone	11,599	10,000	9,661	12,000	12,000
100-0801-521.22-03	Flantricity	17,805	21,500	13,359	20,750	18,500
100-0801-521.22-04	Mast	15,467	19,000	12,639	18,500	18,500
100-0801-521.22-05		5,617	7,000	3,044	6,200	7,000
100-0801-521,22-06	Shorm Water	4,409	4,600	3,389	4,572	4,600
100-0801-521.24-01	Office Project	1,016	1,050	762	1,020	1,050
100-0801-521 24-02	Tools & Equipment	970	1,500	208	1,450	1,500
100-0801-521.24-03	Ruildings	9,128	8,000	6,648	8,000	8,000
100-0801-521 24-04	Specialized Equipment	23,955	10,500	9,871	18,500	20,000
100-0801-521.24-05	Small brotects	467	5.00	106	450	500
100-0801-621-26-01	Other Municipal Entities	388	2,500	2,695	2,600	2,500
100-0801-521.29-01	Printing	0	5.00	0	250	500
100-0801-521.29-04	Voltale beneve	2,174	2,400	1,894	2,300	2,400
100-0801-521-29-85	Vehicle/Equipment Rental	56,283	59,300	41,162	49,000	65,000
100-0801-521.29-53	Inhouse Info Tech Service	126 012	0	2,182	0	0
100-0801-521.30-10	Office	125,013	133,307	66,654	133,307	134,824
100-0801-521.30-11	Postage	3,587	4,500	2,791	4,300	4,500
100-0801-521.30-12		2,180	2,200	1,422	2,200	2,200
100-0801-521.30-13	Housekeening	8,928	18,050	12,380	18,000	13,650
100-0801-521.30-15	Thole & Fourtement	4,275	3,200	2,040	3,000	3,750
100-0801-521.30-18	Denastment	26,228	31,000	18,994	31,000	33,000
100-0801-521.30-20	Grant Emulment	7,330	8,500	3,292	8,000	9,000
	Armer educhment	0	0	4,526	4,148	0

ACCOUNT NUMBER ACCOUNT DESCRIPTION	2019 ACTUAL	2020 ADJUSTED BUDGET	2020 YEAR TO DATE ACTUAL	2020 YEAR END PROJECTION	2021 DEPT REQUEST
100-0801-521.32-01 Dues/Memberships/Licenses	5.216	4,600	4,056	4,600	4,600
100-0801-521.32-02 Periodicals/Subscriptions	61	400	7.6	250	400
100-0801-521.33-03 Lodging/Heals	272	350	122	250	350
100-0801-521.34-02 Registrations	15,797	18,000	11.568	13,500	18,000
100-0801-521.34-03 Lodging/Heals	6,798	8.000	1,964	5,500	11.000
100-0801-521.34-04 Other Expenses	501	1,200-	503	1,000	1,200
100-0801-521.38-01 Fuel	36,359	36,000	20,218	32,000	33,000
100-0801-521.80-03 Motorized Equipment	76,265	137,521	42,324	42,324	91,000
100-0801-521.80-05 Other Equipment	13,670	5,452	10,011	2,854	8,000
100-0801-521.80-06 K9 Replacement	0	0	0	ū	4,000
• Police	4,613,356	4.055,487	3,493,693	4,564,340	4,903,049
Crossing Guard					
100-0802-521.10-03 Overtime/Doubletime	300		_		
100-0802-521.10-08 Wages-Temp Help	180	0	0	0	0
100-0802-521.15-01 Health	16,529	21,125	7,784	14,504	21,125
100-0807-521.15-02 Life	20	0	0	0	0
100-0802-521.15-03 Dental	2 4	0	0	0	0
100-0802-521.15-04 Retirement	10	0	0	0	0
100-0802-521.15-05 FICA	1,276	1,616	595	1,125	0
100-0802-521.15-08 Workers Comp	445	485			1,616
100-0802-521.19-04 Uniform/Dry Clean Allow	0	100	222	425 75	4.05
100-0802-521.30-18 Department	120	500	130	400	1.00 5.00
100-0802-521.33-03 Lodging/Meals	0	350	0	350	3.5-0
· Crossing Guard	18,590				
	10,390	24,176	8,731	16,879	24,176
Community Swc Officer					
100-0803-521.10-08 Wages-Temp Help	39.008	41,975	36.042	43,861	46,760
100-0803-521.15-04 Retirement	. 6	0	16	16	40,700
100-0803-521.15-05 FICA	2,974	3,211	2,758	3,356	3,577
100-0803-521,15-08 Workers Comp	1,043	963	1.027	1,250	1,333
100-0803-521.15-10 Banked Sick Leave	a	Ü	2	2	*1939
100-0803-521.19-03 Uniform/Clothing Allow	30	600	342	600	600
100-0803-521.30-15 Tools & Equipment	176	500	488	500	500
* Community Svc Officer	43,231	47,249	40,675	49,585	52,770
Auxiliary Police					
100-0804-521.10-08 Wages-Temp Help	F 0.12				
100-0804-521.15-05 FICA	5,815	11,000	1,941	3,750	11,000
100-0804-521.15-08 Workers Comp	445	842	149	298	842
100-0804-521.15-09 Unemployment Comp	228	409	0.0	153	409
vertice or weekleywhere cosp	0	0	643	643	0



ACCOUNT NUMBER ACCOUNT DESCRIPTION	2019 ACTUAL	2020 ADJUSTED BUDGET	2020 YEAR TO DATE ACTUAL	2020 YEAR END PROJECTION	2021 DEPT REQUEST
100-0804-521.30-15 Tools & Equipment 100-0804-521.33-02 Registrations 100-0804-521.34-02 Registrations	1,141 420 0	2,500 500 0	103 0 50	1,125 150 50	2,500 500 0
Auxiliary Police	8,049	15,251	2,966	6,161	15,251
Jail/Prisoner Meal Charge 100-0805-521.25-01 Other Municipal Entities Jail/Prisoner Meal Charge	6,056	12,000	2,058	6,000	9,000
Animal Impoundment 100-0806-532.25-01 Other Municipal Entities Animal Impoundment	5,840	7,500	2,720	4,425	6,500
* General Fund	4,695,122	4,961,663	3,550,843	4,647,390	5,010,746





- 17 New SF Homes
- 10 Res. & 4 Comm. Lot Sales Lake Park Villas
- Banta Redevelopment Agreement
- Commercial Bld and Elec Inspections
- And much more!

#### 2021 Objectives

- Continue to market available properties
- Find ways to simplify the Strong Neighborhoods Menasha Housing Program
- Strategize/Execute on the redevelopment of the Shopko Area & TIF 14
- Update Transportation and Land Use Chapters of the Comprehensive Plan
- Work towards implementing further development around the Banta property
- Support our local business through the COVID pandemic
- Work with the City Health Department, Clerks Office and US Census Bureau to bring forward an accurate depiction of the City
- Continue to advance the redevelopment of downtown Menasha through the continued implementation of the Downtown Vision Plan and Water St Corridor Plan
- Continue to update Municipal Ordinances
- Work with the State to resolve commercial plumbing inspections to continue to provide the best services in Menasha

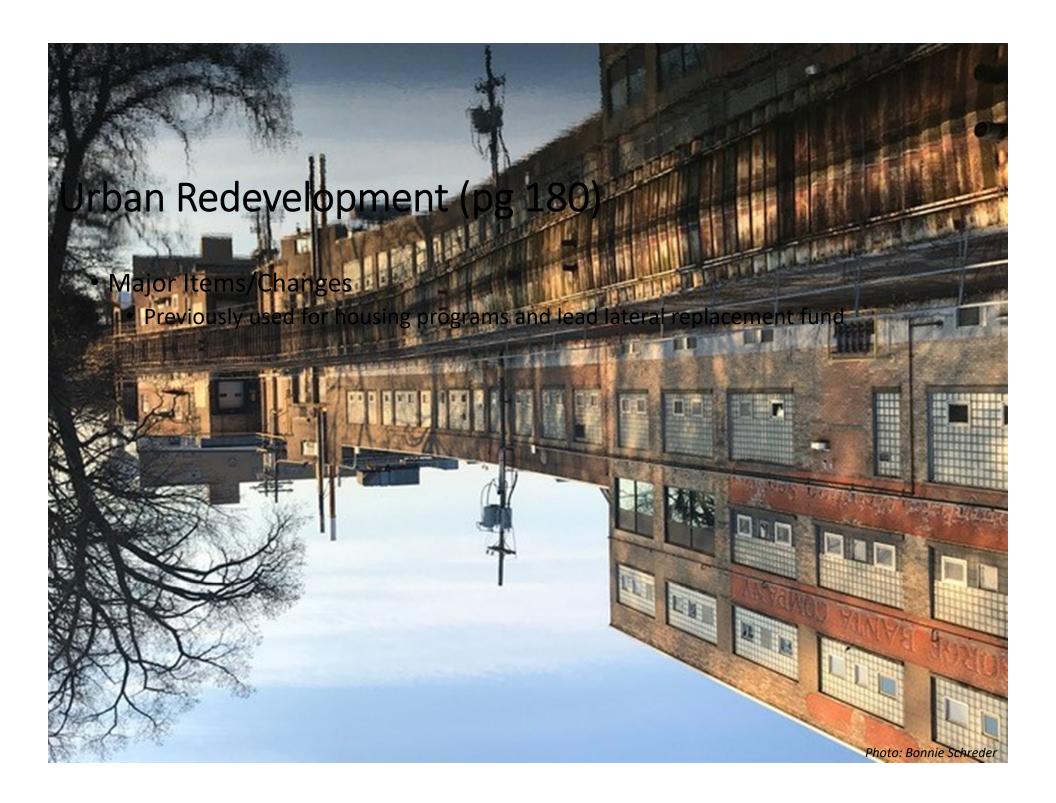


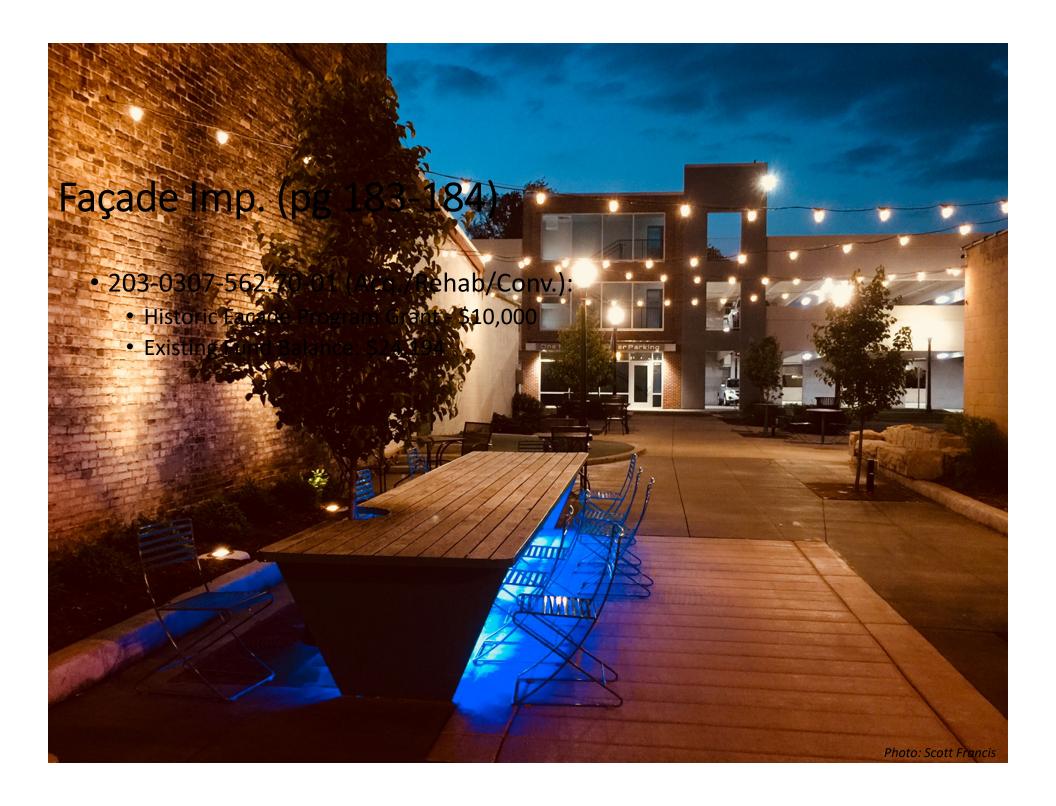










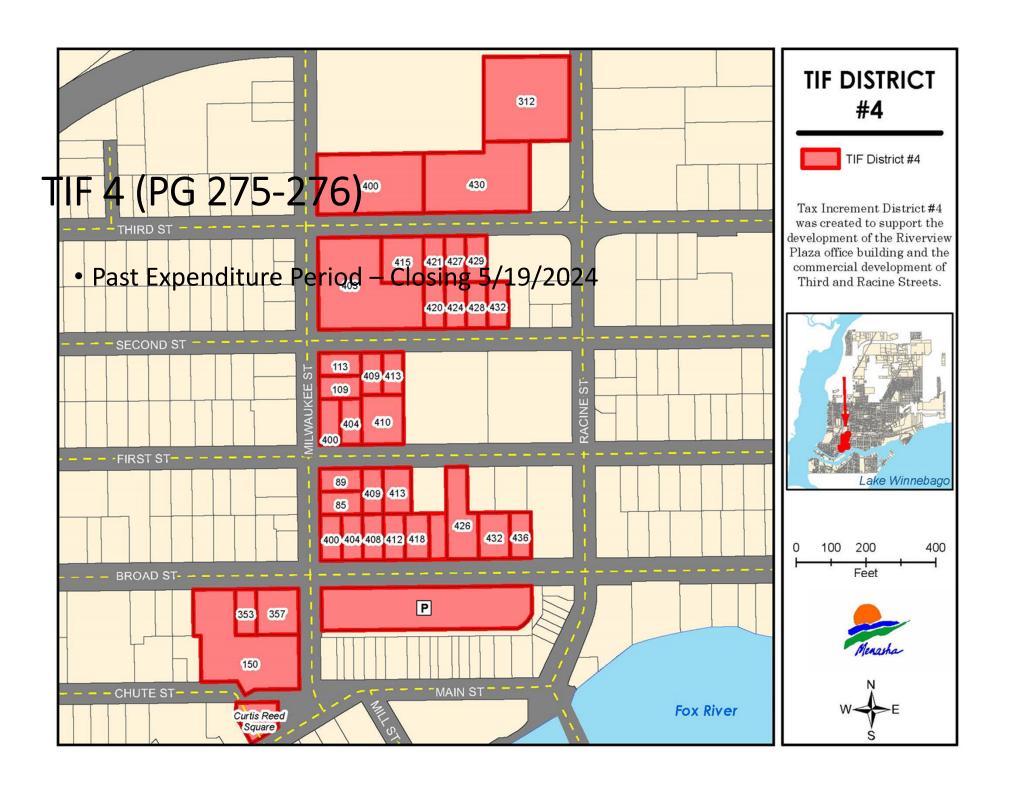


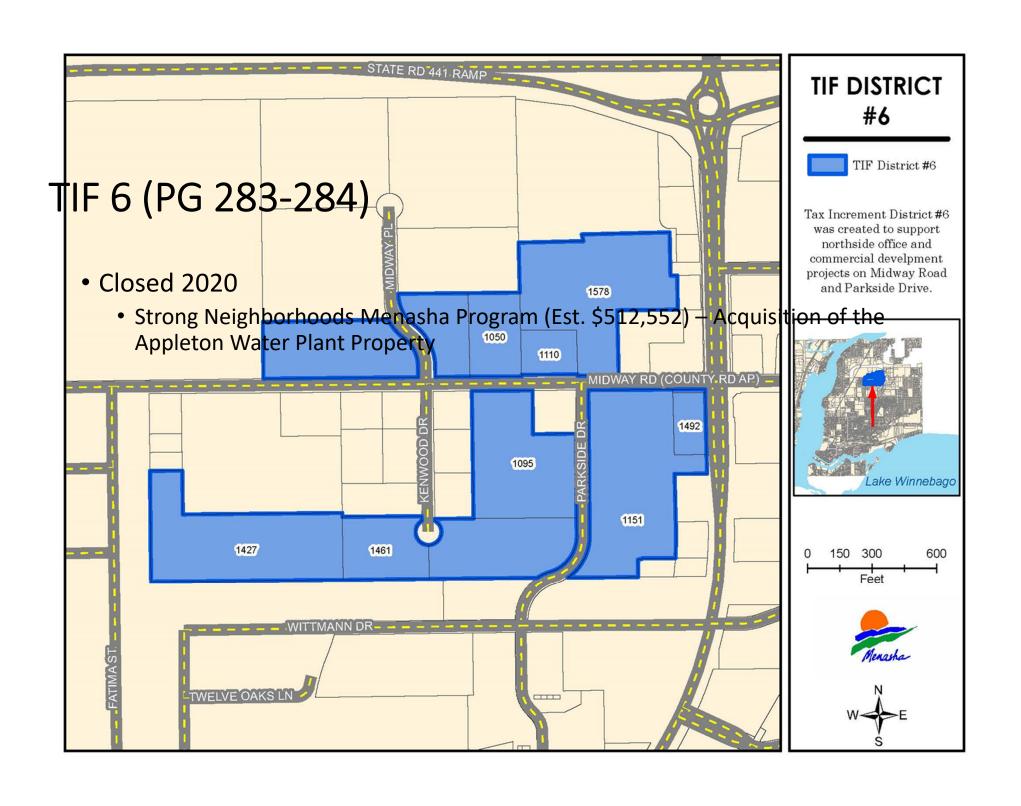


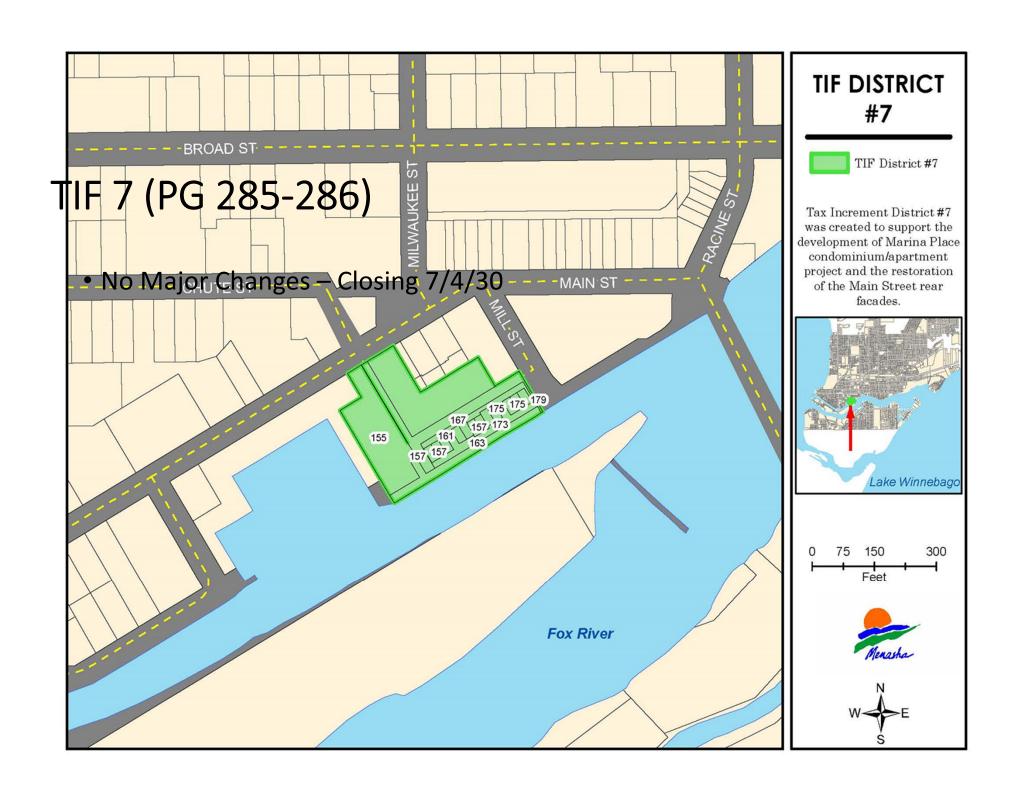


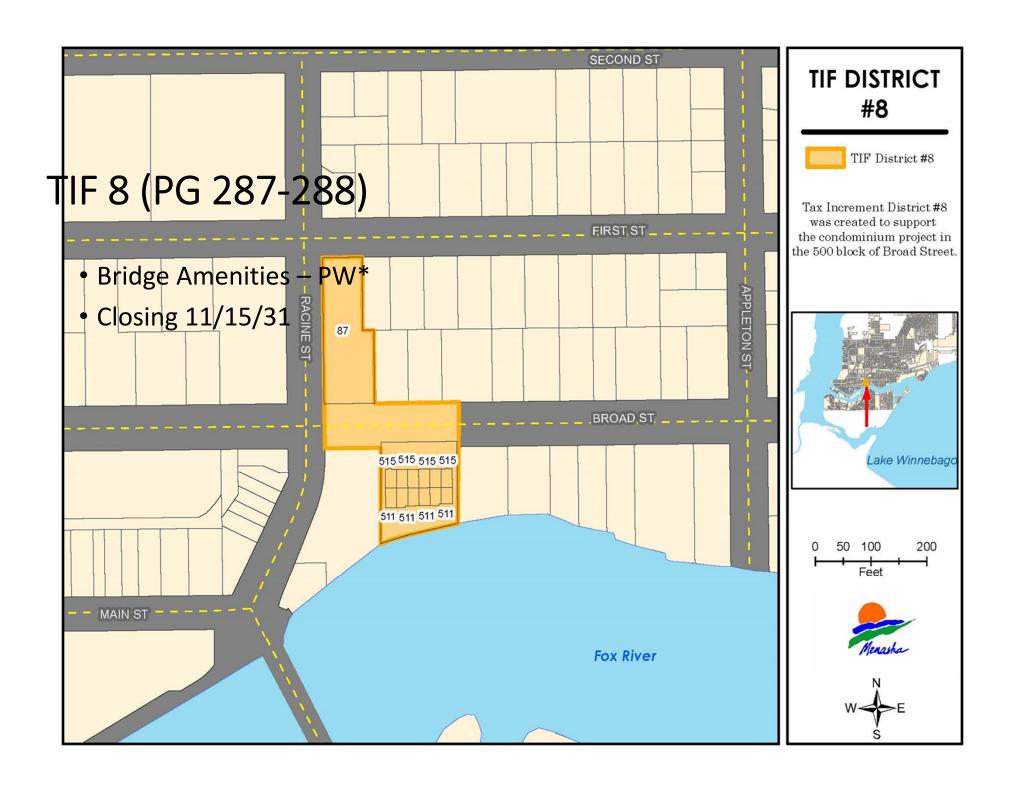
- 263-0306-562.70-01 (Acq./Rehab/Conv.):
  - CDBG Revolving Loan Program \$55,000
  - Existing Fund Balance: \$340,164.75

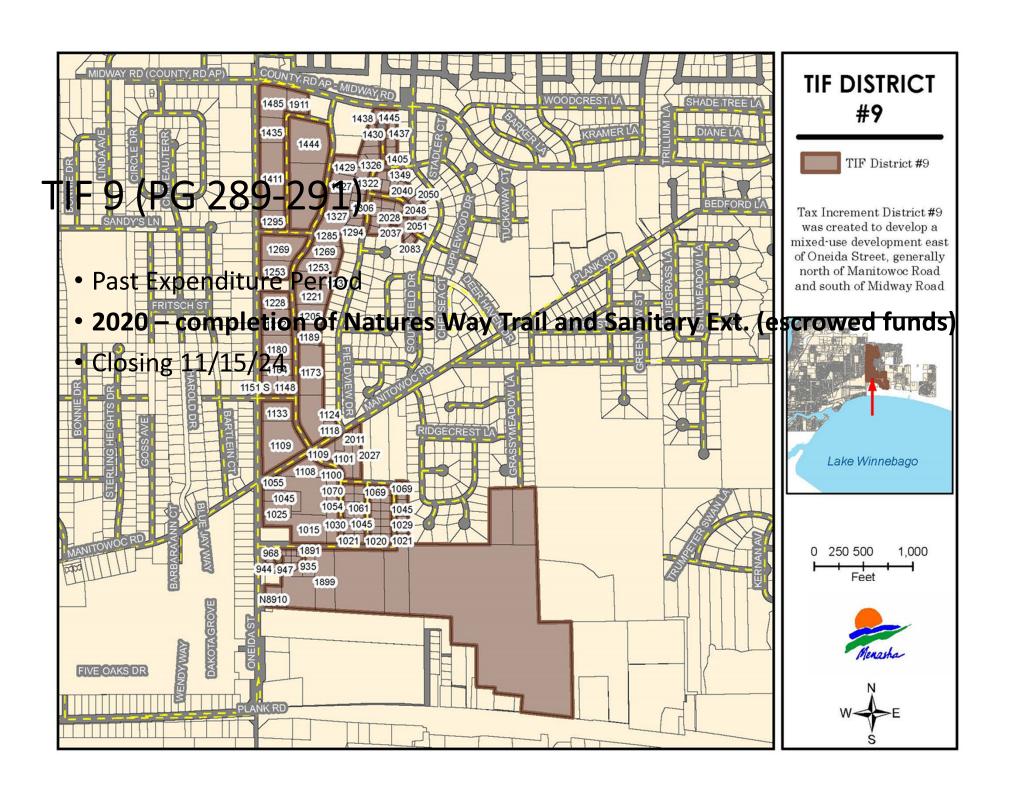
# DEPARTMENT OF ADMINISTRATION

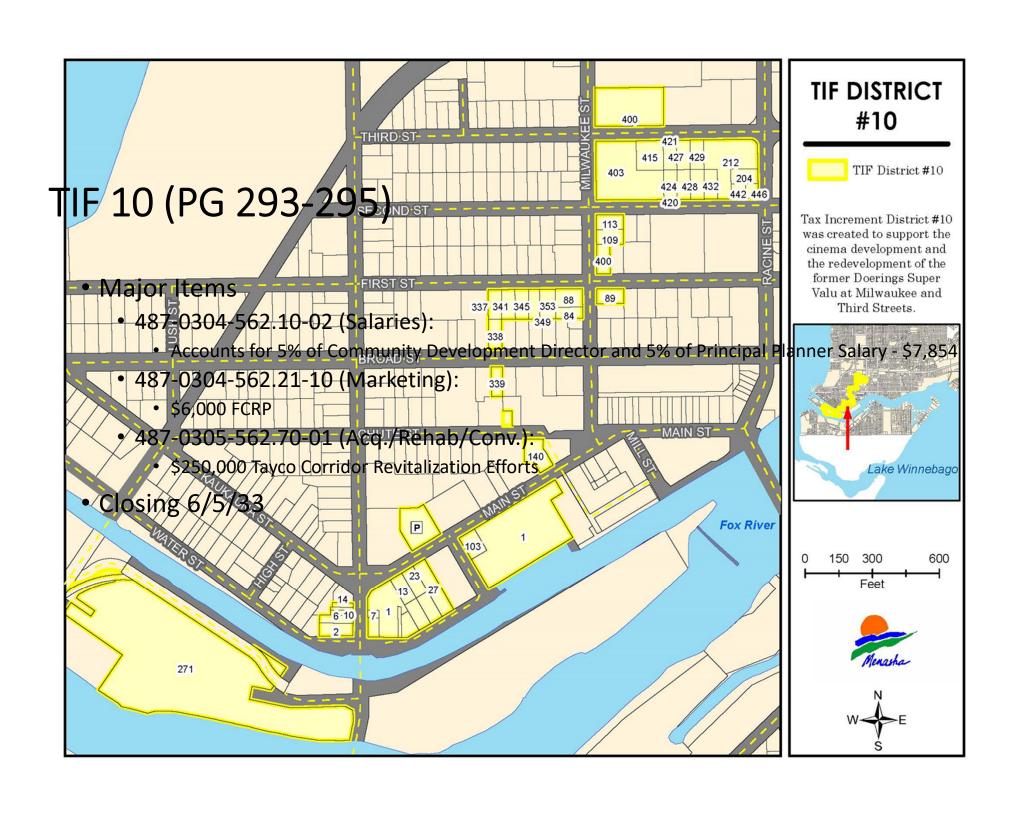


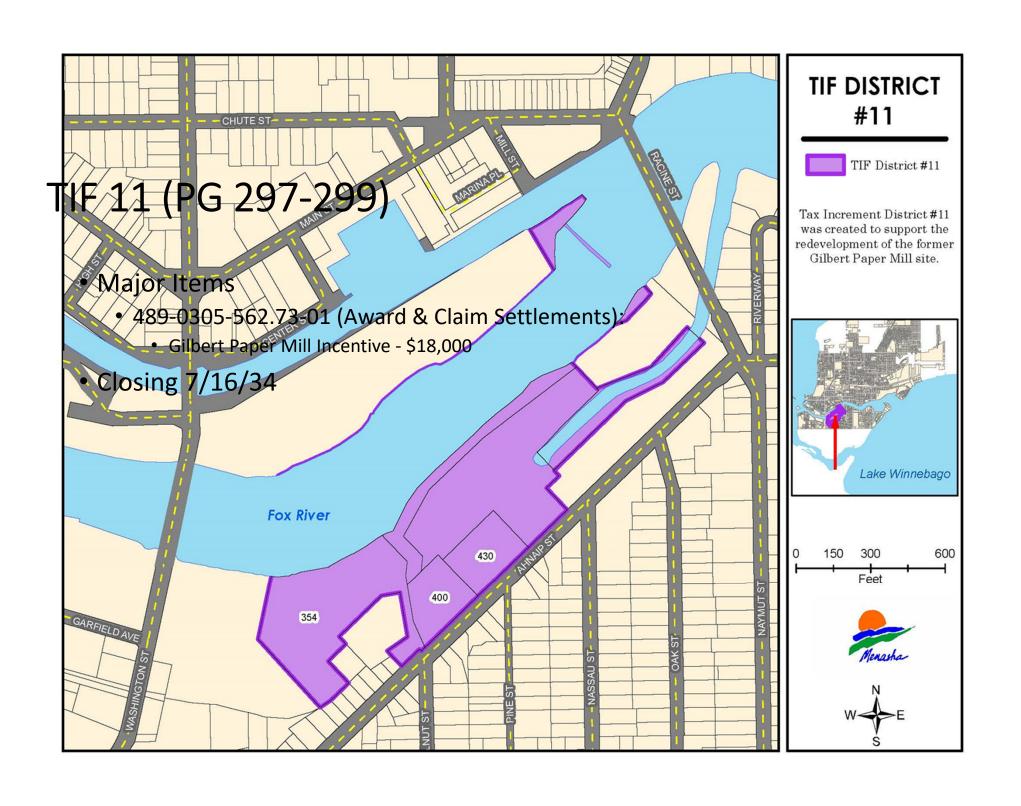


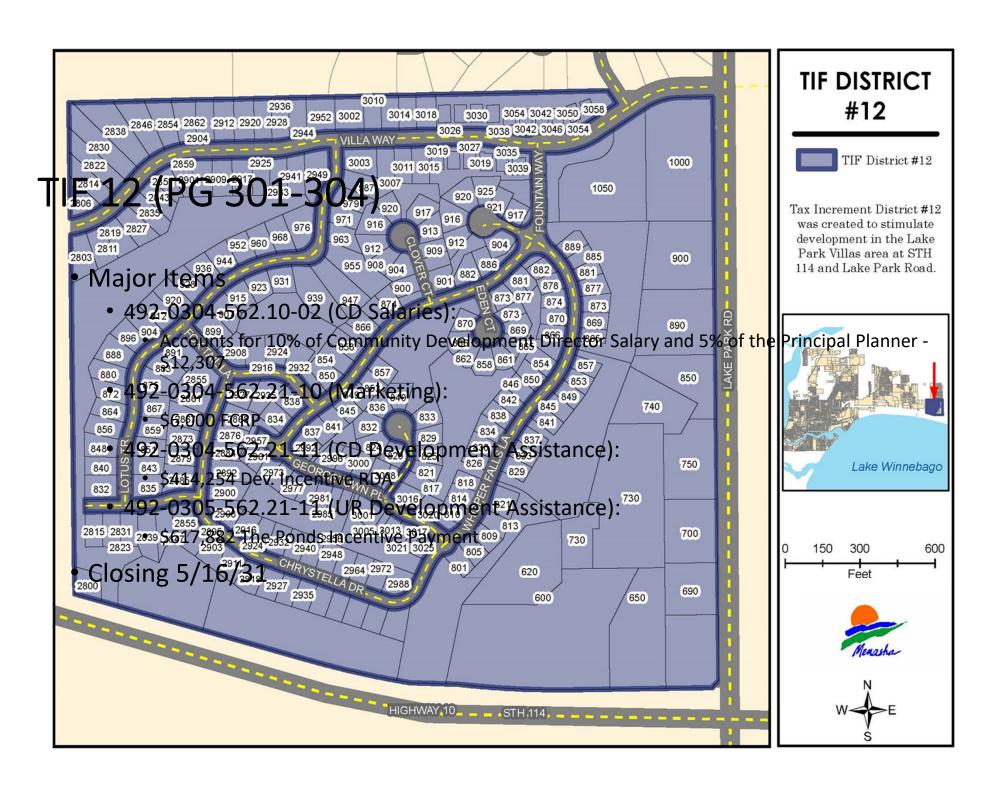


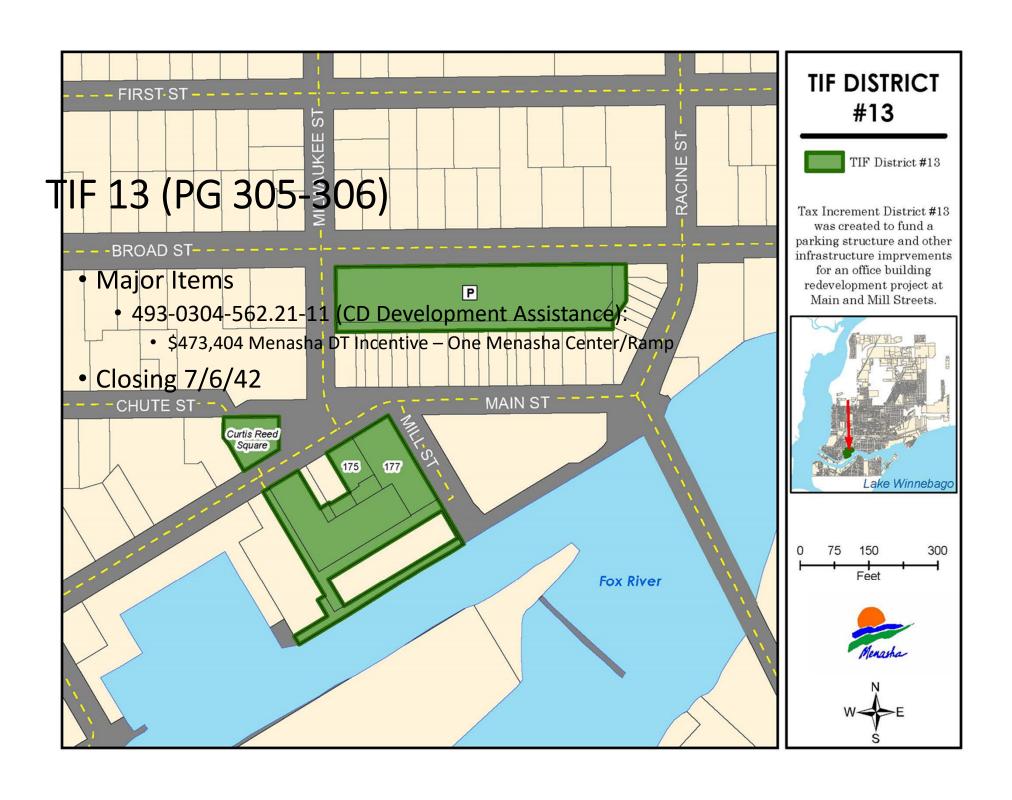


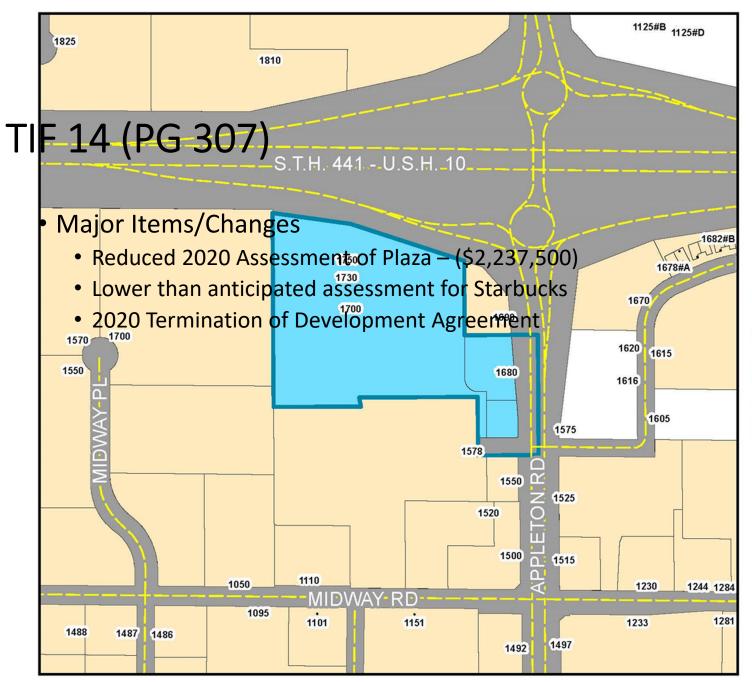








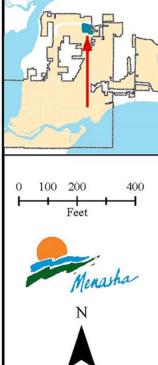


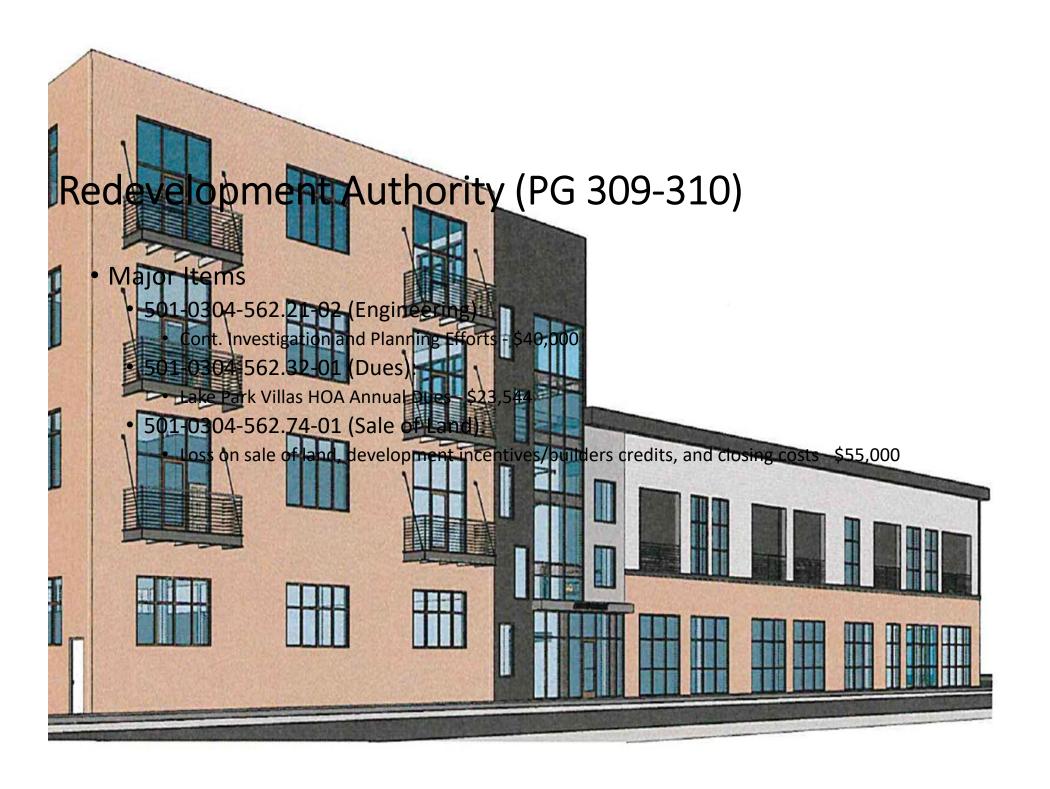


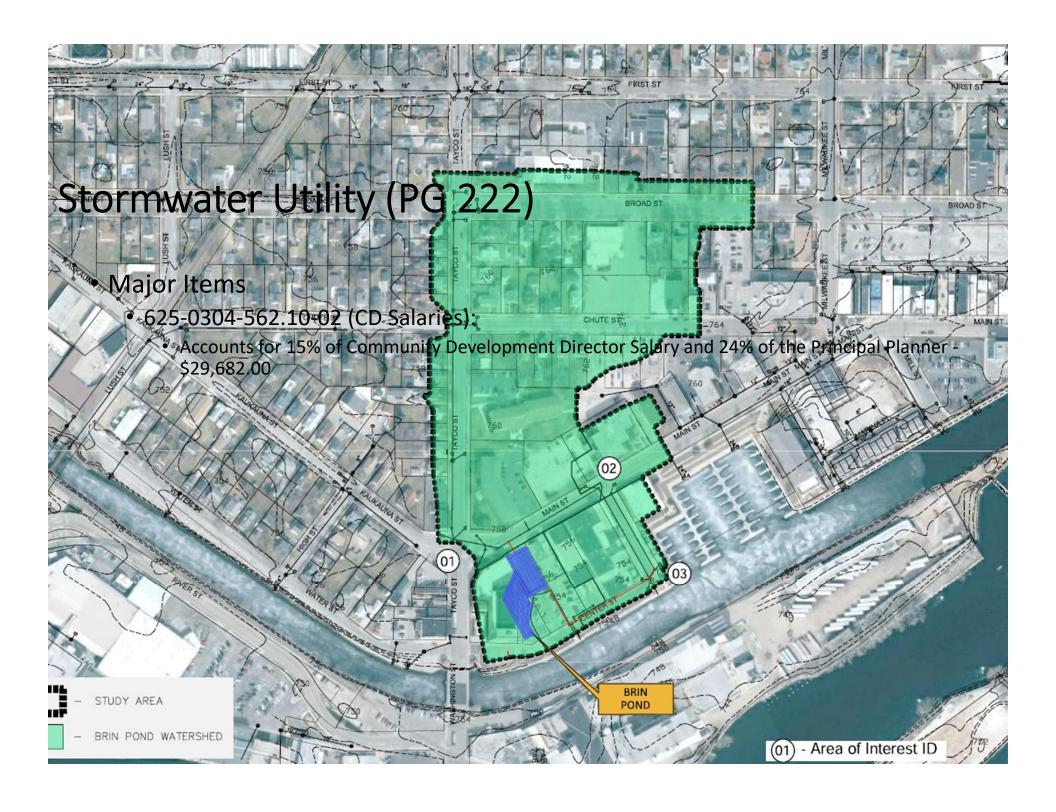
#### TIF DISTRICT #14

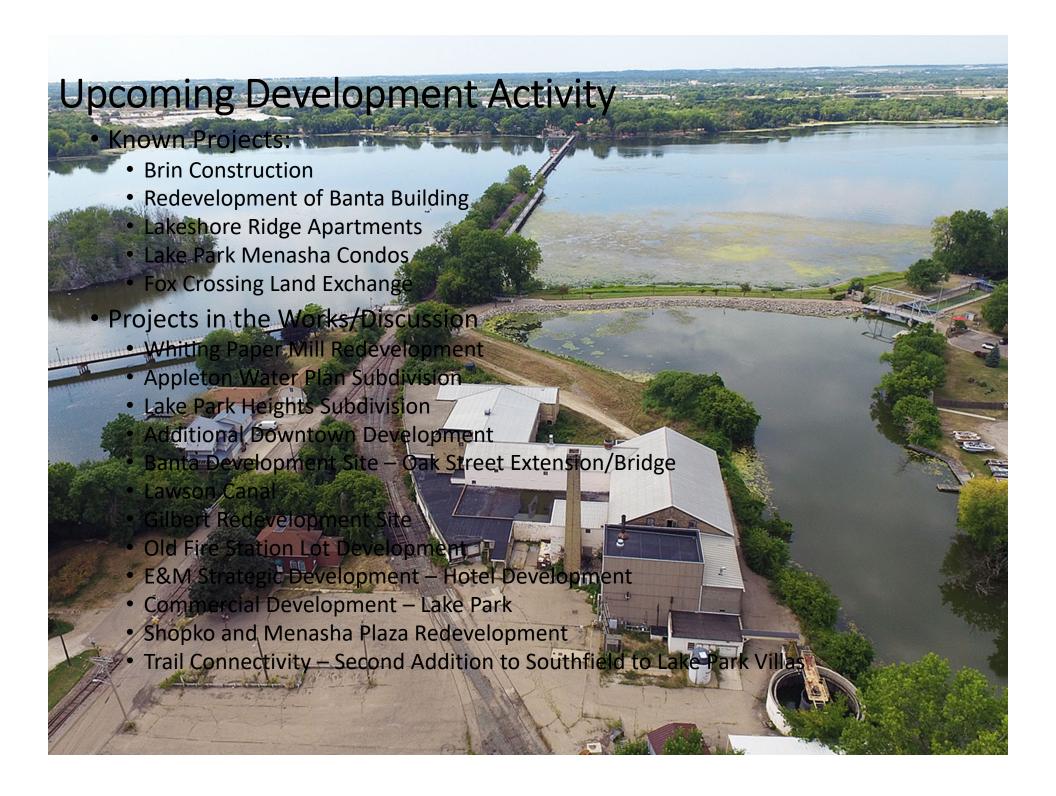


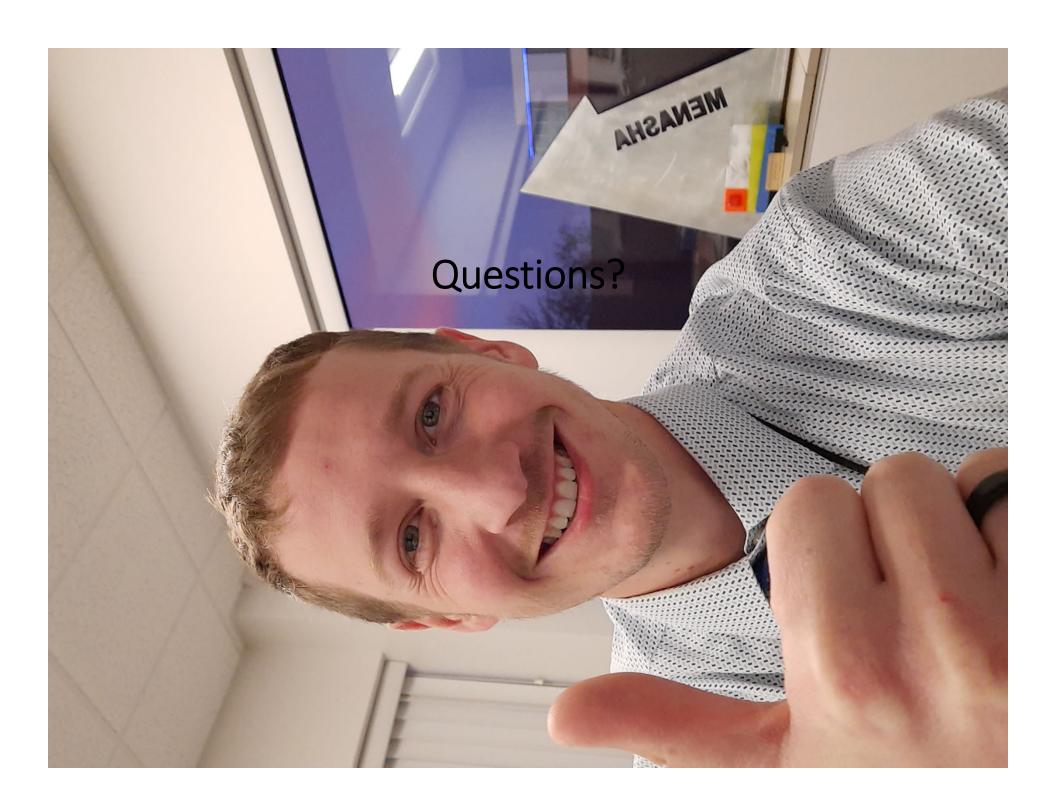
Tax Increment District #14 was created to fund the redevelopment of the Shopko Plaza Cooridor, creating a new 3 tenant multi-tenant building and renovating the exisitng facade of the plaza.











### Menasha Health Department



Programs\*

0901 Employee Safety

0902 Sealer of Weights and Measures

0903 Health Department\*

0904 Environmental Health\*

0905 Health Screening 60+\*

0906 Prevention\*

#### 0907 COVID-19 Contact Tracers\*

0908 School Health Aides

0909 Dental Program - Fluoride Varnishes\*

0910 Communicable Disease\*

0911 Lead Safe Menasha\*

0913 Lead Prevention\*

0914 Immunization\*

0915 Maternal and Child Health\*

0916 Dental Sealants\*

0917 Opioid Crisis\*

0918 Emergency Preparedness and Response (Bioterrorism)\*

0919 Twenty four/Seven

0920 Senior Center\*

0921 COVID-19 Testing Coordinator\*

0923 COVID-19 Planning\*

0924 E Laboratory Capacity CARES COVID-19\*

0925 COVID-19 Public Health Emergency Preparedness\*



<sup>\*</sup> All programs are supported, in or in part, by grants, contracts, donations, inspection and licensure fees



### Menasha Health Department

#### **Mission**

In partnership with the community, our mission is to protect and promote health and safety.

#### Vision

Our vision is a safe and healthy community.

#### **Values**

Teamwork, trust, communication, respect, friendliness

# 100-0901 Employee Safety Page 39



#### MHD maintains the City Safety program

- Complies with DSPS & OSHA regulations
- Assures employee training to promote optimum work practices
- Conducts respiratory fit testing & hearing screening
- Investigates all reported employee injury reports
- Conducts monthly safety meetings(DPW/Parks, MPD, City Hall)
- Purchases employee engineering controls & PPEs leveraged CVMIC grant

#### **2020 Major accomplishments**

- Served as Safety Officer, City COVID-19 Emergency Response Team
- Extensive COVID-19 Employee Safety Technical Assistance to all Departments
- Secured, trained staff, and distributed personal protective equipment for COVID-19 pandemic response

- Budget: Similar; funded by tax levy and CVMIC grant (supplies)
- Objectives: Revise Safety Manual; reduce & prevent injuries; leverage CVMIC grant
- Personnel: .20 FTE (.14 Registered Sanitarian & .06 FTE Public Health Educator)



# 100-0902 Sealer of Weights & Measures — Page 76



#### MHD maintains the Sealer of Weights and Measures Program

- Inspect business devices for consumer protection
  - Includes gas pumps, price scanners, scales, measuring of timing devices (e.g. laundromat dryer), package weights
- Ensures purchased goods and services are at the quantities and rates offered
- Required by State Statute for municipalities with populations <5,000</li>
  - Wisconsin Statute Chapter 93 Department of Agriculture, Trade and Consumer Protection
  - Wisconsin Statute Chapter 98 Weights and Measures
  - Wisconsin Statute Chapter 100 Marketing; Trade Practices

#### **2020 Major accomplishments**

- An estimated 243 devices inspected
- 3 responses to complaints
- Completed mandated continuing education

- Budget: Similar; funded by license fees
- Objectives: Complete inspections; respond to complaints
- Personnel: .20 FTE (Registered Sanitarian)



## 100-0903 Health Department Page 107



#### MHD is a Level III Health Department by the WI Department of Health Services

- School health services for MJSD
  - · School nursing, school staff health training, health screening, and education
- Public health services for the City
  - Communicable disease control measures; maternal and child health visits; public health nursing, dental hygiene
    and public health education; convenes the Board of Health, Medical Advisory Board and the Committee on
    Aging; CPR and First Aid training for the MJSD & City

#### Major accomplishments

- Lead Department for COVID-19 Public Health Emergency Response
- 4,714 School-based health screenings 2019-20 SY
- XXXX School nurse encounters 2019-20 SY
- Communicable disease case management 2019; 128 YTD in 2020
- 18 Home Visits in 2020
- 359 Vaccinations during Monthly Vaccine Clinics in 2019
- 330 Vaccines administered at Annual Influenza Vaccine Clinic in 2019 a 24% (287) increase from 2018
- 197 Vaccines administered in local businesses in 2019, a 37% increase (164) from 2018
- 129 City and MJSD staff CPR/First Aid trained
- 98 percent public &private school children compliant with WI Student Immunization Law 2018-19 SY

- Budget: Similar; funded 50% MJSD and 50% Tax Levy; medical assistance and grant funds
- Objectives: Maintain services to the community and MJSD with current staffing levels; community health plan; explore grant opportunities; integrate performance management into evaluation
- Personnel: 5.40 FTE (1 FTE Program Assistant; 1 FTE Public Health Director; .24 FTE PH Deputy Director;
   2.68 FTE PHN; .05 FTE Hispanic Interpreter; .32 FTE RDH/Screening coordinator; .11 Vision and Hearing Screener)

# 100-0904 Environmental Health Page 111



#### MHD agent of the State for DATCP and DNR

- DATCP inspections: retail food; swimming pools; hotel/motels; tourist rooming houses; school food service; mobile home parks
- DNR inspections: asbestos and commercial building demolition compliance inspections
- Human health hazard investigations (e.g. lead, asbestos, water, indoor and outdoor air quality, vector control, odor and rabies control)

#### 2019-20 major accomplishments

- Collaborated with Menasha Utilities on Home Lead Risk Data Base; offered filters, assessment and technical assistance
- 411 inspections and human health hazard investigations
- 38 dog bite follow ups
- Completed Bridges of Fox River Consortium (Menasha-De Pere) contract
- Completed Certifications: Lead Risk Assessor; Asbestos Inspector; Asbestos Supervisor
- Completed HERC Region 6 Go-Team Training: Weapons of Mass Destruction
- 15 Department of Natural Resource Inspections, 3 enforcement actions
- Standardized by the DATCP in the Wisconsin Food Code

- Budget: Increase due to personnel costs; funded by license fees, DNR grant, Consortium contract, tax levy
- **Objectives:** Complete inspections and health hazard investigation; maintain contract; FDA grant
- Personnel: .66 FTE (Registered Sanitarian)





### MHD provides older adult health screenings, education & wellness activities

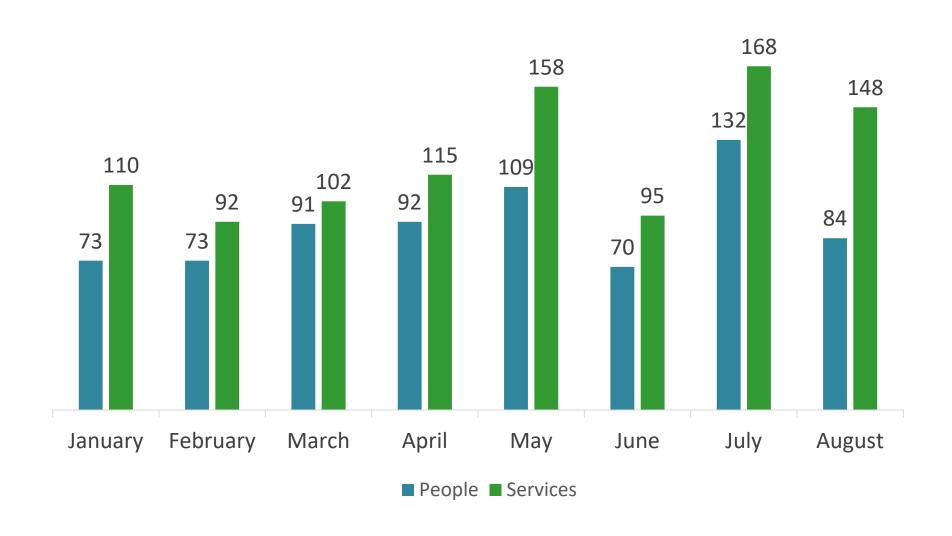
 Skin cancer, oral health, hearing, vascular screenings; medical lab tests; Tai Chi; Stepping On classes; Healthy Living with Diabetes; Lunch and Learns; Walking Club; Memory Café; Ask the Pharmacist; Blood Pressure Screening; and health system collaborations

#### 2019-2020 major accomplishments

- In CY 2019: 1,114 people received 1,430 health services
- YTD 2020: 257 people received 275 health services
- Public Health Nurse deployed to COVID-19 Pandemic Response

- Budget: Similar; funded by Winnebago County Health Screening 60 + Grant
- Objectives: Offer services that promote improved balance, health and wellness and integrate performance management into evaluation
- Personnel: .31 FTE Public Health Nurse

## Participation in Health Screening 60+ Programs by Month, 2019







In partnership with the MHD, Menasha area businesses and departments, promote outdoor physical activity and nutrition.

#### **2020 Major Accomplishments**

Funds were used to support COVID-19 Response

- Budget: DHS grant decreased slightly
- Objectives: Grant funds may be redirected to COVID-19 public health response.
- Personnel: .03 FTE Public Health Educator

## 100-0907 Contact Tracing Page 120



### **Supports COVID-19 Disease Investigation and Contact Tracing for City of Menasha Residents**

#### **2020 Major Accomplishments**

Funds were used to support COVID-19 disease investigation and contact tracing to limit the spread of the virus.

- Budget: Pending federal allocations
- Objectives: Pending federal allocations
- Personnel: Limited term employees

## 100-0908 School Health Aides Page 121



Under the direction of the public health (school) nurse, the school health aides provide health-related services for school-aged children.

#### **Major Accomplishments**

- Health Aides were trained as COVID-19 Contact Tracers and performed CESA 6 testing site specimen collection
- Respond to accidents, illnesses, and medical needs in the Menasha Joint School District (MJSD)

- Budget: Similar; funded by MJSD
- Objectives: Provide school health aide services in the MJSD
- Personnel: 1.38 FTE (5 school health aides @ 15 hrs/week)

## 100-0909 Dental Program Page 123



Menasha Healthy Smiles, (screening, education, fluoride varnish and referral) along with the Sealant Program (0916) prevents tooth decay, the most common chronic disease in children.

- Cost Effective
  - Establishes prevention and encourages dental homes
  - Prevents tooth decay
  - Avoids emergency room visits and hospital treatment

#### 2019-2020 Major Accomplishments

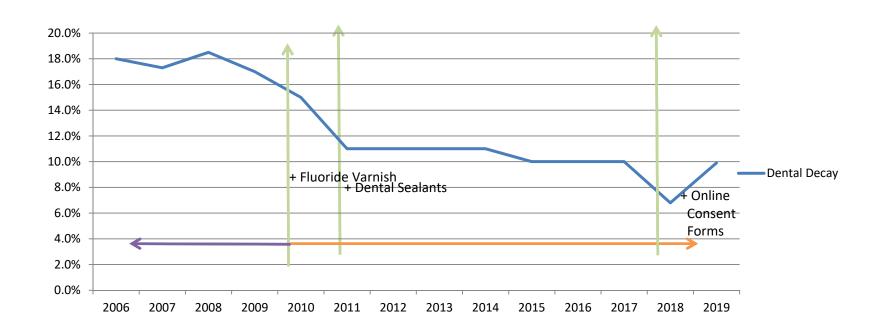
- Funds were used, in part, to support PH RDH trained as Disease Investigator and Contact Tracer
- In SY 2019-20, 1,878 children had oral screenings
- In SY 2019-20, the percentage of children with tooth decay rose slightly from 6.8% (2018-19) to 9.9%
- 942 children had topical fluoride applications
- 186 were referred for treatment
- 86 class rooms participated in oral health education
- Provided referral and case management for all children with treatment needs
- Approved for admission to the United Way of the Fox Cities
- Implemented results-based accountability (United Way)

- Budget: United Way Grant-funded through 2021
- Objectives: Offer oral health services to preschool, school aged children in the MJSD; Implement results-based accountability; integrate performance management into evaluation
- Personnel: .69 FTE (Public Health Registered Dental Hygienist .50 FTE;
  - Dental Assistant .14 FTE; Public Health Educator . 05 FTE)

### Fluoride Varnish



# Percentage of Children with Untreated Tooth Decay, 2005-2019





## 100-0910 Communicable Disease Page 127

Assists MHD in communicable disease follow-up; public health education and outreach as required under Wisconsin Statutes.

#### **Major accomplishments**

- Conducted communicable disease follow up
- Posted communicable disease prevention messages on social media

- Budget: State general purpose revenue-funded (DHS)
- Objectives: Conduct communicable disease follow up; develop and disseminate communicable disease prevention messages on social media
- Personnel: .04 FTE Public Health Educator



### 100-0911 Lead Safe Menasha Page 129

Successfully awarded in 2019, this program goal is to prevent childhood lead poisoning.

#### 2019-2020 Major accomplishments:

- Partnership Community Health Center staff trained to promote childhood lead poisoning prevention
- Capstone for UWO Nurse Practitioner Student Intern
- Due to COVID-19 Pandemic, funds were unable to complete

#### 2021 Changes

Budget: pending DHS grant program funds

Objectives: pending

– Personnel: pending

### 100-0913 Lead Poisoning Prevention Page 131



MHD public health nurse monitors blood lead level tests, provides resources for families, and arranges for environmental assessment of lead sources in the home.

#### **Major accomplishments:**

- Reviewed all reports from State Laboratory of Hygiene
- Provide information and offered technical assistance accordance with federal and state guidance
- Provided home visits and lead hazard investigations as indicated.

- Budget: Similar; WI DHS grant-funded
- Objectives: Provide services in accordance with federal and state guidance
- Personnel: .03 FTE

## 100-0914 Immunization Page 133



MHD notifies families of recommended vaccines, offers immunization clinics, and tracks vaccination rates for infants 24 months of age and up.

#### **2020 Major Accomplishments**

 YTD 2020 80% and CY 2019 76% of children in Menasha who turned 24 months of aged completed recommended vaccines.

- Budget: Similar DHS grant-funds
- Objectives: Vaccine notification, offer immunization clinics, track vaccination rates for infants 24 months of age and up.
- Personnel: .11 FTE Public Health Nurse

### 100-0915 Maternal and Child Health 🧩



#### Page 135

MHD provides technical assistance to childcare and work sites to improve breastfeeding policies and practices that support maternal and child health.

#### **2020 Major Accomplishments**

Funds were redirected to support COVID-19 response.

- Budget: Similar Funding by WI DHS-grant
- Objectives: Funds may be redirected to support COVID-19 response. Otherwise technical assistance to childcare and work sites to improve breastfeeding policies and practices
- Personnel: .11 FTE Public Health Educator (Certificated Lactation **Educator Counselor**)

## 100-0916 Dental Sealants Page 137



Along with fluoride varnish, dental sealants prevent tooth decay, the most common chronic disease in children.

#### 2019-2020 Major Accomplishments

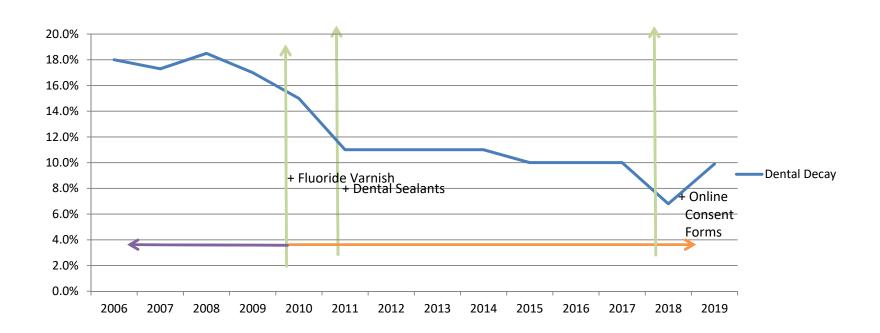
- 363 children received dental screening in 2019-20
- 1080 dental sealants placed on 126 children
- 360 children received fluoride varnish applications
- Attended Wisconsin Seal a Smile and Wisconsin Oral Health Conferences

- Budget: Similar: funded by WI Seal a Smile grant; Medical Assistance reimbursement
- Objectives: Offer (at no cost) screenings, sealants, fluoride treatments (with permission) to all grades in the MJSD; Integrate performance management; maintain mobile dental clinic license and referral network
- Personnel: .19 FTE (.13 FTE Public Health Registered Dental Hygienist; .06 FTE Dental Assistant)

### **Dental Sealants**



# Percentage of Children with Untreated Tooth Decay, 2005-2020



### 100-0917 Opioid Crisis Response



#### Page 140

The Opioid Crisis Response grant program is a collaboration between Neenah-Menasha Fire Rescue; Menasha Police Department; Menasha Health Department; Unity Recovery Services; Gold Cross Ambulance Services; and Cities and Villages Mutual Insurance Company (CVMIC).

#### **Major Accomplishments**

Secured DHS Grant Funding through 2022

Supports the Menasha Community Addiction Assistance Program (MCAAP) including:

#### **Budget:** Funded by DHS

- Objectives: Support the Menasha Community Addiction Assistance Program (MCAAP) referral to Recovery Coaches, resources; evaluate effectiveness
- Personnel: .19 FTE (.03 FTE Public Health Nurse; .05 FTE Police Officer; .08 FTE Public Health Educator)

## 100-0918 Bioterrorism Page 142



The MHD maintains public health emergency plans and capacity to respond to emergencies. Emergencies include outbreaks and incidents; radiologic; bioterrorism; natural disasters; chemical emergencies, and pandemics.

#### **Major Accomplishments**

- Secured additional grant funds
- Member of Region 6 Health Emergency Response Coalition COVID-19 Pandemic Response
- Support annual influenza vaccine clinic as a public health emergency preparedness exercise

- Budget: Similar; DHS grant funded
- Objectives: Personnel: .30 FTE (.30 Public Health Educator; .05 Public Health Registered Dental Hygienist)



## 100-0919 Twenty-four Seven Page 145

This program provides staff with telephone to maintain 24-7 communication.

#### **2020 Major accomplishments**

Provided staff with telephones to maintain 24-7 communication

- Budget: Fund balance reserve
- Objectives: provide staff with telephone to maintain 24-7 communication
- Personnel: NA

## 100-0920 Senior Center Page 148



#### The MHD oversees the Menasha Senior Center

- Accredited by the National Institute of Senior Centers
- Operations: Neenah-Menasha YMCA contract with the City

#### **2020 Major accomplishments**

- Offer social, educational, and recreational activities at the Senior Center
- With the Committee on Aging, finalized Mission, Vision, Values, Goals
- CY 2020: XXXXX visits by XXXX people

- Budget: Similar; Winnebago County Grant; Rental; Tax Levy
- Objectives: Operate the Senior Center in cooperation with Park and Recreation staff; maintain Winnebago County Grant; leverage City Department assets; and integrate the eight dimensions of wellness into program operations
- Personnel: XXXX FTE (.XX FTE Director; X FTE Coordinator; Clerks)

### 100-0921 COVID-19 Testing Coordinator 🚒



#### Page 150

The COVID-19 Testing Coordinator – Collaborates with DHS, City of Appleton, Calumet, Winnebago, Outagamie County Heath Departments to officer COVID-19 tests to residents.

#### **2020 Major Accomplishments**

- Coordinated with Calumet County and UWO-Fox Cities to officer COVID-19 Testing at UWO Fox Cities camputs
- Coordinated with the MJSD to provide COVID 19 Testing for CESA 6
- Coordinated with Calumet County and WI Army National Guard to offer COVID-19 Testing at Christ the Rock Church

- **Budget**: Pending federal allocation for COVID-19 Response
- Objectives: Pending federal allocation
- Personnel: 1 FTE Limited Term Employee

### 100-0922 COVID-19 General Fund



#### Page 151

The COVID-19 General Fund tracks COVID-19 related funding for FEMA and City CARES funding submission.

#### **2020 Major Accomplishments**

Expenses are tracked that are not attributed to other Health department funding sources

#### 2021 Changes

Budget: Pending COVID-19 Response

### 100-0924 COVID-19 ELC Cares



#### Page NA

The COVID-19 increase Laboratory Capacity to support COVID-19 tests to residents.

#### **2020 Major Accomplishments**

A regional plan and approach to COVID-19 testing was developed.

- Budget: Pending federal allocation for COVID-19 Response
- Objectives: Pending federal allocation
- Personnel: supports redeployment of staff to plan

### 100-0923 COVID-19 Planning



#### Page NA

The COVID-19 Planning funds supported collaborating with DHS, City of Appleton, Calumet, Winnebago, Outagamie County Heath Departments to officer COVID-19 tests to residents.

#### **2020 Major Accomplishments**

A regional plan and approach to COVID-19 testing was developed.

- Budget: Pending federal allocation for COVID-19 Response
- Objectives: Pending federal allocation
- Personnel: supports redeployment of staff to plan

### 100-0924 COVID-19 ELC Cares



#### Page NA

The COVID-19 increase Laboratory Capacity to support COVID-19 tests to residents.

#### **2020 Major Accomplishments**

A regional plan and approach to COVID-19 testing was developed.

- Budget: Pending federal allocation for COVID-19 Response
- Objectives: Pending federal allocation
- Personnel: supports redeployment of staff to plan



# 100-0925 COVID-19 Public Health Emergency Preparedness Response

Page NA

This funding provides resources for COVID-19 Emergency Response.

#### **2020 Major Accomplishments**

A regional plan and approach to COVID-19 testing was developed.

- Budget: Pending federal allocation for COVID-19 Response
- Objectives: Pending federal allocation
- Personnel: supports redeployment of staff to plan

### Thank you!!

