

EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES

| | 2012 | 2013 | 2014 | 2015 | 2016 | Dollar | % |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|---------------|
| | Budget | Budget | Budget | Budget | Budget | Variance | Variance |
| GENERAL GOVERNMENT | | | | | | | |
| Legislative | 200,867 | 202,084 | 199,084 | 268,885 | 300,002 | 31,117 | 11.57% |
| Executive Office | 337,551 | 341,275 | 360,950 | 387,159 | 388,626 | 1,467 | 0.38% |
| Auditor's Office | 238,515 | 266,278 | 304,308 | 371,228 | 380,642 | 9,414 | 2.54% |
| Treasurer/Collector | 630,445 | 619,905 | 621,643 | 660,562 | 630,638 | (29,924) | -4.53% |
| Central Billing and Research | 150,277 | 149,657 | 151,759 | 163,307 | 192,430 | 29,123 | 17.83% |
| Assessing | 289,443 | 286,543 | 249,243 | 346,298 | 311,434 | (34,864) | -10.07% |
| Procurement | 119,315 | 113,159 | 103,629 | 119,846 | 182,282 | 62,436 | 52.10% |
| Law Department | 191,254 | 249,929 | 248,529 | 257,953 | 260,306 | 2,353 | 0.91% |
| Personnel Department | 156,967 | 210,432 | 221,524 | 262,224 | 267,092 | 4,868 | 1.86% |
| Municipal Information Systems | 630,663 | 729,479 | 699,069 | 835,137 | 840,838 | 5,701 | 0.68% |
| City Clerk | 234,786 | 234,786 | 246,304 | 263,231 | 317,469 | 54,238 | 20.60% |
| Planning & Development | 78,497 | 80,663 | 81,580 | 101,505 | 161,786 | 60,281 | 59.39% |
| Total General Government | 3,258,580 | 3,484,190 | 3,487,622 | 4,037,335 | 4,233,545 | 196,210 | 4.86% |
| PUBLIC SAFETY | | | | | | | |
| Police Department | 8,356,175 | 8,728,987 | 9,036,206 | 10,781,991 | 10,909,088 | 127,097 | 1.18% |
| Fire Department | 7,255,285 | 7,386,890 | 7,806,697 | 8,670,424 | 9,256,060 | 585,636 | 6.75% |
| Inspectional Services | 580,889 | 605,739 | 684,386 | 766,989 | 815,968 | 48,979 | 6.39% |
| Traffic & Parking | 708,325 | 779,825 | 907,805 | 911,252 | 886,650 | (24,602) | -2.70% |
| Emergency Management | 853,989 | 861,219 | 869,737 | 946,928 | 1,011,860 | 64,932 | 6.86% |
| Total Public Safety | 17,754,663 | 18,362,660 | 19,304,831 | 22,077,584 | 22,879,626 | 802,042 | 3.63% |
| EDUCATION | | | | | | | |
| Regional Vocational Schools | 595,023 | 613,491 | 642,142 | 783,502 | 850,876 | 67,374 | 8.60% |
| School Department | 63,929,950 | 67,790,421 | 73,280,133 | 75,618,644 | 81,844,618 | 6,225,974 | 8.23% |
| Total Education | 64,524,973 | 68,403,912 | 73,922,275 | 76,402,146 | 82,695,494 | 6,293,348 | 8.24% |
| PUBLIC WORKS | | | | | | | |
| Administration | 197,419 | 198,404 | 200,408 | 215,435 | 220,984 | 5,549 | 2.58% |
| Street & Sidewalks | 1,690,086 | 1,812,903 | 1,975,114 | 1,984,734 | 2,019,099 | 34,365 | 1.73% |
| Solid Waste/Recycling | 1,756,940 | 1,811,485 | 1,872,460 | 1,926,857 | 1,752,198 | (174,659) | -9.06% |
| Structures & Grounds | 1,111,096 | 1,192,103 | 1,180,409 | 1,180,982 | 1,215,203 | 34,221 | 2.90% |
| Snow & Ice Removal | 101,260 | 101,260 | 101,260 | 101,260 | 101,260 | 0 | 0.00% |
| Total Public Works | 4,856,801 | 5,116,155 | 5,329,651 | 5,409,268 | 5,308,744 | (100,524) | -1.86% |
| HEALTH & HUMAN SERVICES | | | | | | | |
| Administration | 155,872 | 155,872 | 175,384 | 315,164 | 350,676 | 35,512 | 11.27% |
| Health Division | 56,295 | 56,295 | 134,495 | 60,882 | 62,690 | 1,808 | 2.97% |
| Comm. Schools & Recreation | 123,683 | 124,283 | 149,283 | 148,736 | 149,703 | 967 | 0.65% |
| Veterans Service | 541,975 | 543,845 | 759,245 | 765,552 | 767,360 | 1,808 | 0.24% |
| Elder Affairs | 190,544 | 190,544 | 195,445 | 207,728 | 209,687 | 1,959 | 0.94% |
| Public Library | 262,435 | 265,584 | 268,127 | 267,710 | 280,712 | 13,002 | 4.86% |
| Total HHS | 1,330,804 | 1,336,423 | 1,681,979 | 1,765,772 | 1,820,828 | 55,056 | 3.12% |
| DEBT SERVICE | 3,879,385 | 3,769,080 | 3,558,095 | 3,401,345 | 3,174,804 | (226,541) | -6.66% |
| EMPLOYEE BENEFITS | 7,134,115 | 6,118,575 | 8,741,298 | 7,848,370 | 8,199,046 | 350,676 | 4.47% |
| RETIREMENT ASSESSMENT | 5,815,604 | 6,025,078 | 6,300,764 | 6,603,432 | 6,764,818 | 161,386 | 2.44% |
| INSURANCE & JUDGEMENTS | 480,000 | 480,000 | 525,000 | 710,000 | 725,975 | 15,975 | 2.25% |
| STATE ASSESSMENTS | 5,992,325 | 7,011,538 | 7,911,152 | 9,283,834 | 12,117,453 | 2,833,619 | 30.52% |
| Transfers to Spec. Revenue | 0 | 0 | 0 | 0 | 0 | 0 | |
| Transfers to Capital Projects | 0 | 500,000 | 500,000 | 650,000 | 785,000 | 135,000 | 20.77% |
| Transfers to Trust Funds | 150,000 | 150,000 | 175,000 | 200,000 | 225,000 | 25,000 | 12.50% |
| General Fund Budget | 115,027,250 | 120,757,611 | 131,437,667 | 138,389,086 | 148,930,333 | 10,541,247 | 7.62% |

City Council Program Budget #110

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 133,067 | 133,784 | 133,784 | 201,585 | 225,945 | 24,360 |
| Operations and Maintenance | 67,800 | 68,300 | 65,300 | 67,300 | 74,057 | 6,757 |
| Capital | | | | | | - |
| Department Total | 200,867 | 202,084 | 199,084 | 268,885 | 300,002 | 31,117 |

Executive Office Program Budget #123

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 316,251 | 321,055 | 324,505 | 341,281 | 342,576 | 1,295 |
| Operations and Maintenance | 21,300 | 20,220 | 36,445 | 45,878 | 46,050 | 172 |
| Capital | | | | | | - |
| Department Total | 337,551 | 341,275 | 360,950 | 387,159 | 388,626 | 1,467 |

City Auditor Program Budget #135

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 226,751 | 223,757 | 271,787 | 298,317 | 307,127 | 8,810 |
| Operations and Maintenance | 11,764 | 42,521 | 32,521 | 72,911 | 73,515 | 604 |
| Capital | | | | | | - |
| Department Total | 238,515 | 266,278 | 304,308 | 371,228 | 380,642 | 9,414 |

Treasurer/Collector's/Central Support Program Budget #145

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 398,745 | 395,705 | 385,743 | 421,987 | 426,863 | 4,876 |
| Operations and Maintenance | 231,700 | 224,200 | 235,900 | 238,575 | 203,775 | (34,800) |
| Capital | | | | | | - |
| Department Total | 630,445 | 619,905 | 621,643 | 660,562 | 630,638 | (29,924) |

Central Billing and Research #159

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 87,657 | 87,657 | 87,659 | 94,107 | 118,230 | 24,123 |
| Operations and Maintenance | 62,620 | 62,000 | 64,100 | 69,200 | 74,200 | 5,000 |
| Capital | | | | | | - |
| Department Total | 150,277 | 149,657 | 151,759 | 163,307 | 192,430 | 29,123 |

Assessing Program Budget #141

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 201,893 | 202,493 | 201,593 | 215,953 | 223,539 | 7,586 |
| Operations and Maintenance | 87,550 | 84,050 | 47,650 | 130,345 | 87,895 | (42,450) |
| Capital | | | | | | - |
| Department Total | 289,443 | 286,543 | 249,243 | 346,298 | 311,434 | (34,864) |

Procurement Program Budget #138

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 111,120 | 104,964 | 93,424 | 108,571 | 117,007 | 8,436 |
| Operations and Maintenance | 8,195 | 8,195 | 10,205 | 11,275 | 65,275 | 54,000 |
| Capital | | | | | | - |
| Department Total | 119,315 | 113,159 | 103,629 | 119,846 | 182,282 | 62,436 |

Law Department Program Budget #151

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 144,629 | 154,029 | 179,529 | 192,203 | 194,356 | 2,153 |
| Operations and Maintenance | 46,625 | 95,900 | 69,000 | 65,750 | 65,950 | 200 |
| Capital | | | | | | - |
| Department Total | 191,254 | 249,929 | 248,529 | 257,953 | 260,306 | 2,353 |

Personnel Program Budget #152

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 128,809 | 179,577 | 176,669 | 218,157 | 223,025 | 4,868 |
| Operations and Maintenance | 28,158 | 30,855 | 44,855 | 44,067 | 44,067 | - |
| Capital | | | | | | - |
| Department Total | 156,967 | 210,432 | 221,524 | 262,224 | 267,092 | 4,868 |

Municipal Information Systems Program Budget #155

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 215,786 | 222,569 | 240,394 | 259,402 | 268,664 | 9,262 |
| Operations and Maintenance | 352,877 | 391,910 | 403,675 | 460,735 | 472,174 | 11,439 |
| Capital | 62,000 | 115,000 | 55,000 | 115,000 | 100,000 | (15,000) |
| Department Total | 630,663 | 729,479 | 699,069 | 835,137 | 840,838 | 5,701 |

City Clerk Program Budget #161

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 195,386 | 195,386 | 207,604 | 221,526 | 257,769 | 36,243 |
| Operations and Maintenance | 39,400 | 39,400 | 38,700 | 41,705 | 59,700 | 17,995 |
| Capital | | | | | | - |
| Department Total | 234,786 | 234,786 | 246,304 | 263,231 | 317,469 | 54,238 |

Office of Planning & Development Program Budget #175

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 55,217 | 57,383 | 58,300 | 55,725 | 112,006 | 56,281 |
| Operations and Maintenance | 23,280 | 23,280 | 23,280 | 45,780 | 49,780 | 4,000 |
| Capital | | | | | | - |
| Department Total | 78,497 | 80,663 | 81,580 | 101,505 | 161,786 | 60,281 |

School Department Program Budget

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|--------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| School Appropriation | 63,929,950 | 67,790,421 | 73,280,133 | 75,618,644 | 81,844,618 | 6,225,974 |
| Total Department | 63,929,950 | 67,790,421 | 73,280,133 | 75,618,644 | 81,844,618 | 6,225,974 |

Northeast Regional Voc. High School Assessment Program Budget #301

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|-----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Regional Vocational Schools | 595,023 | 613,491 | 642,142 | 783,502 | 850,876 | 67,374 |
| Total Department | 595,023 | 613,491 | 642,142 | 783,502 | 850,876 | 67,374 |

Police Department Program Budget #210

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 7,695,894 | 7,940,706 | 8,216,925 | 9,480,210 | 9,685,922 | 205,712 |
| Operations and Maintenance | 660,281 | 676,281 | 683,281 | 1,187,781 | 1,050,166 | (137,615) |
| Capital | - | 112,000 | 136,000 | 114,000 | 173,000 | 59,000 |
| Department Total | 8,356,175 | 8,728,987 | 9,036,206 | 10,781,991 | 10,909,088 | 127,097 |

Fire Department Program Budget #220

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 6,728,385 | 6,913,490 | 7,322,097 | 8,243,574 | 8,732,529 | 488,955 |
| Operations and Maintenance | 497,900 | 423,400 | 431,800 | 426,850 | 466,231 | 39,381 |
| Capital | 29,000 | 50,000 | 52,800 | - | 57,300 | 57,300 |
| Department Total | 7,255,285 | 7,386,890 | 7,806,697 | 8,670,424 | 9,256,060 | 585,636 |

Inspectional Services Program Budget #240

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 551,972 | 576,822 | 655,469 | 727,872 | 777,126 | 49,254 |
| Operations and Maintenance | 28,917 | 28,917 | 28,917 | 39,117 | 38,842 | (275) |
| Capital | | | | | | - |
| Department Total | 580,889 | 605,739 | 684,386 | 766,989 | 815,968 | 48,979 |

Traffic & Parking Program Budget #293

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 82,099 | 82,099 | 83,079 | 95,852 | 100,750 | 4,898 |
| Operations and Maintenance | 626,226 | 697,726 | 824,726 | 815,400 | 785,900 | (29,500) |
| Capital | | | | | | - |
| Department Total | 708,325 | 779,825 | 907,805 | 911,252 | 886,650 | (24,602) |

Emergency Management Program Budget #230

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 836,021 | 833,251 | 836,769 | 913,805 | 968,737 | 54,932 |
| Operations and Maintenance | 17,968 | 27,968 | 32,968 | 33,123 | 43,123 | 10,000 |
| Capital | | | | | | - |
| Department Total | 853,989 | 861,219 | 869,737 | 946,928 | 1,011,860 | 64,932 |

Public Works / Administration Division Program Budget #421

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 182,719 | 183,664 | 184,514 | 203,229 | 207,544 | 4,315 |
| Operations and Maintenance | 14,700 | 14,740 | 15,894 | 12,206 | 13,440 | 1,234 |
| Capital | | | | | | - |
| Department Total | 197,419 | 198,404 | 200,408 | 215,435 | 220,984 | 5,549 |

Public Works/ Streets & Sidewalks Division Program Budget #422

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 653,086 | 653,653 | 734,642 | 798,448 | 815,013 | 16,565 |
| Operations and Maintenance | 976,000 | 998,000 | 980,472 | 1,016,286 | 1,093,086 | 76,800 |
| Capital | 61,000 | 161,250 | 260,000 | 170,000 | 111,000 | (59,000) |
| Department Total | 1,690,086 | 1,812,903 | 1,975,114 | 1,984,734 | 2,019,099 | 34,365 |

Public Works / Solid Waste Division Program Budget #430

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 37,440 | 39,705 | 40,900 | 45,797 | 49,138 | 3,341 |
| Operations and Maintenance | 1,719,500 | 1,771,780 | 1,831,560 | 1,881,060 | 1,703,060 | (178,000) |
| Capital | | | | | | - |
| Department Total | 1,756,940 | 1,811,485 | 1,872,460 | 1,926,857 | 1,752,198 | (174,659) |

Public Works / Structures & Grounds Division Program Budget #470

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 258,566 | 258,031 | 259,519 | 269,062 | 283,223 | 14,161 |
| Operations and Maintenance | 852,530 | 849,072 | 867,890 | 911,920 | 931,980 | 20,060 |
| Capital | | 85,000 | 53,000 | - | - | - |
| Department Total | 1,111,096 | 1,192,103 | 1,180,409 | 1,180,982 | 1,215,203 | 34,221 |

Public Works / Snow Removal Division Program Budget #423

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - |
| Operations and Maintenance | 76,260 | 76,260 | 76,260 | 76,260 | 76,260 | - |
| Capital | | | | | | - |
| Department Total | 101,260 | 101,260 | 101,260 | 101,260 | 101,260 | - |

Health & Human Services Administration Program Budget #510

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 154,747 | 154,747 | 174,259 | 189,039 | 194,551 | 5,512 |
| Operations and Maintenance | 1,125 | 1,125 | 1,125 | 126,125 | 156,125 | 30,000 |
| Capital | | | | | | - |
| Department Total | 155,872 | 155,872 | 175,384 | 315,164 | 350,676 | 35,512 |

HHS - Chelsea Public Library Program Budget #610

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 242,054 | 242,054 | 242,054 | 237,382 | 245,184 | 7,802 |
| Operations and Maintenance | 20,381 | 23,530 | 26,073 | 22,928 | 24,128 | 1,200 |
| Capital | | | | 7,400 | 11,400 | 4,000 |
| Department Total | 262,435 | 265,584 | 268,127 | 267,710 | 280,712 | 13,002 |

HHS - Community Schools & Recreation Div. Program Budget #630

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 70,683 | 71,283 | 71,283 | 73,736 | 74,703 | 967 |
| Operations and Maintenance | 53,000 | 53,000 | 78,000 | 75,000 | 75,000 | - |
| Capital | | | | | | - |
| Department Total | 123,683 | 124,283 | 149,283 | 148,736 | 149,703 | 967 |

HHS - Elder Affairs Division Program Budget #541

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 164,294 | 164,294 | 164,195 | 176,928 | 178,387 | 1,459 |
| Operations and Maintenance | 26,250 | 26,250 | 31,250 | 30,800 | 31,300 | 500 |
| Capital | | | | | | - |
| Department Total | 190,544 | 190,544 | 195,445 | 207,728 | 209,687 | 1,959 |

HHS - Veterans Services Program Budget #543

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 54,725 | 56,595 | 56,595 | 61,182 | 62,990 | 1,808 |
| Operations and Maintenance | 487,250 | 487,250 | 702,650 | 704,370 | 704,370 | - |
| Capital | | | | | | - |
| Department Total | 541,975 | 543,845 | 759,245 | 765,552 | 767,360 | 1,808 |

HHS - Health Division Program Budget #511

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 56,295 | 56,295 | 134,495 | 60,882 | 62,690 | 1,808 |
| Operations and Maintenance | - | - | - | - | - | - |
| Capital | | | | | | - |
| Department Total | 56,295 | 56,295 | 134,495 | 60,882 | 62,690 | 1,808 |

Debt Service Program Budget #710 & #711

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Principal - Long Term (710-5760) | 2,765,167 | 2,762,164 | 2,627,888 | 2,593,747 | 2,486,861 | (106,886) |
| Interest - Long Term (711-5761) | 1,114,218 | 1,006,916 | 930,207 | 807,598 | 687,943 | (119,655) |
| Interest - Short Term (711-5763) | - | - | - | - | - | - |
| State Qualified Bond Interest | - | - | - | - | - | - |
| Total Direct Expenses | 3,879,385 | 3,769,080 | 3,558,095 | 3,401,345 | 3,174,804 | (226,541) |

Retirement Program Budget #911

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Retirement Fund (5180) | 5,799,189 | 6,008,078 | 6,283,764 | 6,585,632 | 6,754,818 | 169,186 |
| Non-Contributory Pensions (5179) | 16,415 | 17,000 | 17,000 | 17,800 | 10,000 | (7,800) |
| Total Direct Expenses | 5,815,604 | 6,025,078 | 6,300,764 | 6,603,432 | 6,764,818 | 161,386 |

Insurance #945 and Legal Judgements #941

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Insurance | 455,000 | 455,000 | 500,000 | 660,000 | 700,975 | 40,975 |
| Judgements (571200) | 25,000 | 25,000 | 25,000 | 50,000 | 25,000 | (25,000) |
| Total Direct Expenses | 480,000 | 480,000 | 525,000 | 710,000 | 725,975 | 15,975 |

State Assessments - Cherry Sheet Budget #820 & #821

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Ret. Employees Health Ins (5633) | | | | | | - |
| Mosquito Control (5635) | 8,936 | 10,093 | 10,286 | 10,326 | 10,274 | (52) |
| Air Pollution Districts (5637) | 7,899 | 7,780 | 7,980 | 8,156 | 8,445 | 289 |
| Metropolitan Area Planning (5638) | 11,405 | 11,082 | 11,359 | 11,934 | 18,638 | 6,704 |
| RMV Non-Renewal Surc. (5640) | 181,000 | 167,140 | 220,600 | 238,940 | 238,940 | - |
| MBTA Chs.161A, 825 (5641) | 2,258,857 | 2,229,939 | 2,254,122 | 2,351,211 | 2,420,048 | 68,837 |
| Boston Met. Trans. District (5642) | 257 | 257 | 252 | 252 | 236 | (16) |
| Multi - Year Repayment (5645) | | | | | - | - |
| Special Education (5646) | 34,410 | 25,603 | 16,969 | 5,806 | 18,828 | 13,022 |
| State Qualified Bonds Interest (5647) | | | | | | - |
| Charter School Assessment (5661) | 3,477,289 | 4,517,169 | 5,379,584 | 6,650,584 | 9,345,944 | 2,695,360 |
| School Choice (5663) | - | 30,000 | 10,000 | 6,625 | 56,100 | 49,475 |
| Essex County Sending Tuition | 12,272 | 12,475 | - | | | - |
| Total Direct Expenses | 5,992,325 | 7,011,538 | 7,911,152 | 9,283,834 | 12,117,453 | 2,833,619 |

Employee Benefits Program Budget #910

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Unemployment Compensation (51) | 80,000 | 80,000 | 30,000 | 70,000 | 30,000 | (40,000) |
| Health Insurance (5171) | 6,349,115 | 5,069,325 | 6,167,800 | 6,835,120 | 6,869,046 | 33,926 |
| Payroll Taxes (51760) | 285,000 | 295,000 | 300,000 | 350,000 | 360,000 | 10,000 |
| Workers Compensation (5178) | 351,000 | 380,000 | 300,000 | 300,000 | 300,000 | - |
| Life Insurance (51750) | 19,000 | 18,250 | 13,500 | 18,250 | 20,000 | 1,750 |
| Accidental Death & Dismemberment | | | | | | - |
| Salary Reserve (5980) | 50,000 | 276,000 | 1,929,998 | 275,000 | 620,000 | 345,000 |
| Total Direct Expenses | 7,134,115 | 6,118,575 | 8,741,298 | 7,848,370 | 8,199,046 | 350,676 |

Interfund Transfers #990

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Transfer to Enterprise | - | - | - | - | - | - |
| Transfer to Capital Projects | - | 500,000 | 500,000 | 650,000 | 785,000 | 135,000 |
| Transfer to Trust Funds | 150,000 | 150,000 | 175,000 | 200,000 | 225,000 | 25,000 |
| Total Direct Expenses | 150,000 | 650,000 | 675,000 | 850,000 | 1,010,000 | 160,000 |
| Grand Total | 115,177,250 | 120,757,611 | 131,437,667 | 138,389,086 | 148,930,333 | 10,541,247 |

| Revenue Summary | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|-------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| Taxes | 45,134,726 | 47,045,845 | 50,464,663 | 53,922,324 | 57,037,973 | 3,115,649 |
| Charges for Services | 2,039,729 | 1,944,125 | 2,038,203 | 2,048,718 | 2,164,188 | 115,470 |
| Licenses & Permits | 1,085,250 | 1,381,450 | 1,697,950 | 2,485,950 | 1,484,450 | (1,001,500) |
| Fines & Forfeits | 1,915,000 | 1,915,000 | 2,113,400 | 2,293,400 | 2,619,250 | 325,850 |
| Intergovernmental | 60,864,280 | 65,266,132 | 71,621,938 | 74,194,225 | 81,376,736 | 7,182,511 |
| Miscellaneous | 294,000 | 294,000 | 175,000 | 200,000 | 300,000 | 100,000 |
| Other Financing Sources | 3,844,265 | 2,911,059 | 3,176,513 | 3,244,469 | 3,947,736 | 703,267 |
| Total | 115,177,250 | 120,757,611 | 131,287,667 | 138,389,086 | 148,930,333 | 10,541,247 |

| | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| TAXES | | | | | | |
| Personal Property | 2,136,822 | 2,212,884 | 2,994,023 | 3,132,712 | 3,939,137 | 806,425 |
| Real Estate Taxes | 35,683,044 | 37,302,900 | 39,251,347 | 41,620,319 | 43,276,404 | 1,656,085 |
| Motor Vehicle Excise | 5,185,000 | 5,185,000 | 5,185,000 | 6,100,000 | 7,000,000 | 900,000 |
| Interest /Penalties on Taxes | 150,000 | 150,000 | 150,000 | 150,000 | 225,000 | 75,000 |
| Interest /Penalties on Tax Titles | 200,000 | 150,000 | 140,000 | 140,000 | 110,000 | (30,000) |
| Interest /Penalties Excise & Charges | 60,000 | 60,000 | 60,000 | 60,000 | 110,000 | 50,000 |
| Payment in Lieu of Taxes | 1,196,860 | 1,198,061 | 1,799,293 | 1,799,293 | 1,212,432 | (586,861) |
| Hotel/Motel Tax Ch 145 | 253,000 | 467,000 | 500,000 | 535,000 | 800,000 | 265,000 |
| Meals Tax | 270,000 | 320,000 | 385,000 | 385,000 | 365,000 | (20,000) |
| TOTAL TAXES | 45,134,726 | 47,045,845 | 50,464,663 | 53,922,324 | 57,037,973 | 3,115,649 |

| Revenue Detail | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| CHARGES FOR SERVICES | | | | | | |
| Fees Cable Franchise | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 0 |
| Fees Lien Certificates | 30,600 | 30,600 | 30,600 | 30,600 | 23,000 | (7,600) |
| MV Registry Clears | 150,000 | 150,000 | 205,000 | 205,000 | 275,000 | 70,000 |
| Deputy Collector | | | | | 7,000 | 7,000 |
| Constables | | | | | 2,400 | 2,400 |
| Proceeds from Leases | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| Fees Copies of Certificates | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| Passports | 0 | | 0 | 0 | 0 | 0 |
| Miscellaneous Fees | 0 | | | | | 0 |
| Fees Zoning Board | 10,000 | 10,000 | 10,000 | 7,500 | 7,500 | 0 |
| Site Plan Review | | | | | | 0 |
| Application Fee | | | | | | 0 |
| Design Review | | | | | | 0 |
| Fees Police Details | 70,000 | 70,000 | 70,000 | 70,000 | 70,000 | 0 |
| Fees Copies of Reports - Police | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| Fees Fire Details | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| Fees Copies of Reports - Fire | 100 | 100 | 100 | 100 | 100 | 0 |
| Inspection Razing/Boardups | | | | | | 0 |
| Vehicle Lease Surcharge | 1,500 | 1,500 | 1,500 | 1,500 | 5,000 | 3,500 |
| Interest & Penalties | | | | | | 0 |
| Fire Alarm Connection | | | | | | 0 |
| Trash Removal Charges | 1,650,329 | 1,554,725 | 1,593,803 | 1,606,818 | 1,646,988 | 40,170 |
| Fee Sale of Bags | 100 | 100 | 100 | 100 | 100 | 0 |
| Fee Compost Bins | 100 | 100 | 100 | 100 | 100 | 0 |
| Sale of Appliance Stickers | | | | | | 0 |
| Information Requests Copies | | | | | | 0 |
| Fee Rubbish Decals | 8,200 | 8,200 | 8,200 | 8,200 | 8,200 | 0 |
| Library Fees | | | | | | 0 |
| TOTAL CHARGES FOR SERVICES | 2,039,729 | 1,944,125 | 2,038,203 | 2,048,718 | 2,164,188 | 115,470 |

| Revenue Detail | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|--------------------|
| LICENSES AND PERMITS | | | | | | |
| Licenses Various Clerk | 12,000 | 12,000 | 12,000 | 12,000 | 20,000 | 8,000 |
| Licenses Alcoholic Beverages | 130,000 | 130,000 | 130,000 | 130,000 | 150,000 | 20,000 |
| Licenses Common Victualers | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 0 |
| Licenses Amusements | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 0 |
| Licenses Const | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 0 |
| Licenses Tobacco | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 |
| Licenses Parks | 11,000 | 11,000 | 11,000 | 11,000 | 11,000 | 0 |
| Licenses Various | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| Licenses Petroleum Storage | 60,000 | 60,000 | 60,000 | 60,000 | 50,000 | (10,000) |
| Licenses Business Certificates | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 |
| Licenses Rooming Houses | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 0 |
| Licenses Automobiles | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 0 |
| Licenses Hackney | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 0 |
| Permits Firearms | 4,800 | 1,500 | 2,000 | 2,000 | 2,000 | 0 |
| Permits Smoke Inspections | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Permits Oil Burner Inspection | 700 | 700 | 700 | 700 | 700 | 0 |
| Permits Tank Truck Inspect. | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| Permits Misc. Fire | 15,300 | 15,300 | 15,300 | 15,300 | 15,300 | 0 |
| Permit Alterations/Sign | 290,000 | 290,000 | 290,000 | 290,000 | 230,000 | (60,000) |
| Permit Cert. Of Occupancy | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Permit New Buildings | 120,000 | 419,500 | 696,500 | 1,449,500 | 460,000 | (989,500) |
| Permit Electrical | 77,000 | 77,000 | 77,000 | 97,000 | 97,000 | 0 |
| Permit Cert. of Inspection | 7,500 | 7,500 | 7,500 | 12,500 | 12,500 | 0 |
| Permit Copies/Research Plans | 200 | 200 | 200 | 200 | 200 | 0 |
| Permit Gas/Plumbing | 24,000 | 24,000 | 24,000 | 34,000 | 24,000 | (10,000) |
| Permit Sidewalks/Streets | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 |
| Vacant/Foreclosed Property | | | | | | 0 |
| Permit Cert. of Fitness | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| Permit Dumpsters | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| Permit Pools/Baths/Tanning | 200 | 200 | 200 | 200 | 200 | 0 |
| Permit Sale of Food | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 0 |
| Permit Caterers | 700 | 700 | 700 | 700 | 700 | 0 |
| Permit Bars & Clubs | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 0 |
| Permit Temporary | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 |
| Permit Tobacco | | | | | | 0 |
| Permit Summer Camps | 100 | 100 | 100 | 100 | 100 | 0 |
| Permit Weights & Measures | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Permit Parking - Luther Place Passes | 3,000 | 3,000 | 10,000 | 10,000 | 10,000 | 0 |
| Permit Parking - Resident Stickers | 7,000 | 7,000 | 30,000 | 30,000 | 30,000 | 0 |
| Permit Parking - Visitor Passes | 2,000 | 2,000 | 10,000 | 10,000 | 50,000 | 40,000 |
| Sidewalk Occupancy | | | | | | 0 |
| Permit Street Openings - DPW | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Bus Shelter License | | | | | | 0 |
| Licenses Funeral Director | 350 | 350 | 350 | 350 | 350 | 0 |
| Health Permit Beauty & Tattoo | | | 1,000 | 1,000 | 1,000 | 0 |
| Permit Burial | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| TOTAL LICENSES & PERMITS | 1,085,250 | 1,381,450 | 1,697,950 | 2,485,950 | 1,484,450 | (1,001,500) |

| Revenue Detail | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| FINES | | | | | | |
| Fines - Non Criminal 40-U | | 0 | 150,000 | 180,000 | 180,000 | 0 |
| Interest/Penalties 40-U | | | | | 3,000 | 3,000 |
| Lien to Real Estate Tax 40-U | | | | | 125,000 | 125,000 |
| Fines - Bad Checks | 3,600 | 3,600 | 2,000 | 2,000 | 1,250 | (750) |
| Fines - Non-Criminal 21D | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 0 |
| Fines - CMVI | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 0 |
| Fines - Towing | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 | 0 |
| Court Fines | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 0 |
| Library Fines | | | | | | 0 |
| Fines - Parking Tickets | 1,501,400 | 1,501,400 | 1,701,400 | 1,701,400 | 1,900,000 | 198,600 |
| TOTAL FINES & FORFEITS | 1,915,000 | 1,915,000 | 2,113,400 | 2,293,400 | 2,619,250 | 325,850 |

| Revenue Detail | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| INTERGOVERNMENTAL | | | | | | |
| Medicare Part D Fed Reimbursement | 175,000 | 175,000 | 150,000 | 150,000 | 150,000 | 0 |
| Medicaid School Care Delivery Reimb. | 340,000 | 280,000 | 200,000 | 200,000 | 235,000 | 35,000 |
| Veterans Abatements | | | | | | 0 |
| Surviving Spouse Abatements | | | | | | 0 |
| Abatements Veterans/Spouse/Blind | 71,093 | 67,756 | 66,593 | 51,359 | 51,996 | 637 |
| Elderly Abatements | | | | | | 0 |
| State Owned Land | 51,428 | 53,456 | 53,495 | 76,064 | 76,064 | 0 |
| Charter School Reimbursement | 673,075 | 1,414,782 | 1,547,549 | 1,460,530 | 2,506,268 | 1,045,738 |
| Charter School Capital Reimbursement | | | | | | 0 |
| School Construction | 0 | | | | | 0 |
| School Transportation | | | | | | 0 |
| School - Chapter 70 | 52,753,467 | 56,040,644 | 62,131,790 | 64,490,888 | 70,354,181 | 5,863,293 |
| School - State | | | | | | 0 |
| Police Career Incentive | 34,694 | 0 | | | | 0 |
| Veterans Benefits | 321,120 | 287,817 | 361,629 | 457,304 | 432,056 | (25,248) |
| Additional Assistance | | | | | | 0 |
| Urban Redevelopment | | | | | | 0 |
| Lottery | | | | | | 0 |
| Unrestricted General Government Aid | 6,444,403 | 6,946,677 | 7,110,882 | 7,308,080 | 7,571,171 | 263,091 |
| TOTAL INTERGOVERNMENTAL | 60,864,280 | 65,266,132 | 71,621,938 | 74,194,225 | 81,376,736 | 7,182,511 |

| Revenue Detail | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|
| MISCELLANEOUS REVENUE | | | | | | |
| Earnings on Investments | 294,000 | 294,000 | 175,000 | 200,000 | 300,000 | 100,000 |
| Reimbursement -Treasury | | | | | | 0 |
| Sale of Assets -Treasury | | | | | | 0 |
| Miscellaneous Revenue | | | | | | 0 |
| Restitution | | | | | | 0 |
| Reimbursements | | | | | | 0 |
| GIS Map Sales | | | | | | 0 |
| Sale of Assets - Police | | | | | | 0 |
| Miscellaneous Revenue - Police | | | | | | 0 |
| Miscellaneous Revenue - Fire | | | | | | 0 |
| Sale of Assets - DPW | | | | | | 0 |
| Miscellaneous Revenue - DPW | | | | | | 0 |
| General Revenue | | | | | | 0 |
| Misc. Revenue | | | | | | 0 |
| Tailings | | | | | | 0 |
| TOTAL MISCELLANEOUS | 294,000 | 294,000 | 175,000 | 200,000 | 300,000 | 100,000 |
| OTHER FINANCING SOURCES | | | | | | |
| Bond Premium | | | | | | 0 |
| School Building Assistance Adjustment | | | | | | 0 |
| Accrued Interest on Bonds Issued | | | | | | 0 |
| Transfers from Special Revenue Funds | 351,706 | 256,700 | 259,000 | 259,000 | 296,920 | 37,920 |
| Transfer From Receipts Reserved | 0 | 0 | | | | 0 |
| Transfer from Sewer Fund | 833,146 | 853,975 | 875,324 | 897,208 | 919,638 | 22,430 |
| Transfer from Water Fund | 835,247 | 856,128 | 877,531 | 899,470 | 921,956 | 22,486 |
| Snow & Ice Deficit to be raised | | | | | | 0 |
| Use of Certified Free Cash | 1,824,166 | 944,256 | 1,164,658 | 1,188,791 | 1,809,222 | 620,431 |
| TOTAL OTHER FINANCING SOURCES | 3,844,265 | 2,911,059 | 3,176,513 | 3,244,469 | 3,947,736 | 703,267 |
| GENERAL FUNDS TOTAL | 115,177,250 | 120,757,611 | 131,287,667 | 138,389,086 | 148,930,333 | 10,541,247 |

Water Enterprise #6010

| Revenue Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Interest & Penalties | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | - |
| User Charges | 5,890,537 | 6,347,851 | 6,574,476 | 6,905,502 | 7,500,093 | 594,591 |
| Water Liens | 0 | | | | | - |
| Transfer from General Fund | | | | | | - |
| Other | 6,400 | 6,400 | 6,400 | 6,400 | 6,400 | - |
| Total Revenue | 5,937,937 | 6,395,251 | 6,621,876 | 6,952,902 | 7,547,493 | 594,591 |

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 127,774 | 128,481 | 129,006 | 139,695 | 141,942 | 2,247 |
| Operations and Maintenance | 4,849,916 | 5,310,642 | 5,515,339 | 5,813,737 | 6,340,595 | 526,858 |
| Capital & Other Uses | 960,247 | 956,128 | 977,531 | 999,470 | 1,064,956 | 65,486 |
| Department Total | 5,937,937 | 6,395,251 | 6,621,876 | 6,952,902 | 7,547,493 | 594,591 |

Sewer Enterprise #6000

| Revenue Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Interest & Penalties | 37,000 | 37,000 | 37,000 | 37,000 | 37,000 | - |
| User Charges | 9,827,577 | 10,145,412 | 10,479,843 | 11,194,212 | 11,406,871 | 212,659 |
| Sewer Liens | 0 | 0 | 0 | 0 | 0 | - |
| Transfer from General Fund | | | | | | - |
| Other | 48,000 | 0 | 0 | 0 | 0 | - |
| Total Revenue | 9,912,577 | 10,182,412 | 10,516,843 | 11,231,212 | 11,443,871 | 212,659 |

| Expense Line Item | 2012 Budget | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 127,774 | 128,481 | 129,006 | 139,695 | 141,942 | 2,247 |
| Operations and Maintenance | 8,873,657 | 9,024,956 | 9,387,513 | 10,069,309 | 10,249,291 | 179,982 |
| Capital & Other Uses | 863,146 | 1,028,975 | 1,000,324 | 1,022,208 | 1,052,638 | 30,430 |
| Department Total | 9,864,577 | 10,182,412 | 10,516,843 | 11,231,212 | 11,443,871 | 212,659 |