

EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE BUDGET

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance	% Variance
GENERAL GOVERNMENT							
Legislative	300,002	302,425	306,265	308,430	325,774	17,344	5.62%
Executive Office	388,626	418,431	514,134	518,999	537,761	18,762	3.62%
Auditor's Office	380,642	391,425	418,349	441,243	465,670	24,427	5.54%
Treasurer/Collector	630,638	645,827	703,936	626,075	638,193	12,118	1.94%
Central Billing and Research	192,430	229,556	231,932	245,692	247,427	1,735	0.71%
Assessing	311,434	353,806	393,700	407,388	397,798	(9,590)	-2.35%
Procurement	182,282	183,191	238,701	253,374	255,952	2,578	1.02%
Law Department	260,306	325,839	359,977	419,922	435,333	15,411	3.67%
Personnel Department	267,092	281,206	423,409	432,488	444,762	12,274	2.84%
Municipal Information Systems	840,838	1,103,176	1,293,598	1,215,546	1,257,013	41,467	3.41%
City Clerk	317,469	296,249	331,737	356,529	410,528	53,999	15.15%
Licensing			36,236	39,907	53,684	13,777	34.52%
Planning & Development	161,786	195,984	288,233	264,010	486,093	222,083	84.12%
Total General Government	4,233,545	4,727,115	5,540,207	5,529,603	5,955,988	426,385	7.71%
PUBLIC SAFETY							
Police Department	10,909,088	11,105,767	11,037,240	11,021,449	12,376,875	1,355,426	12.30%
Fire Department	9,256,060	9,797,176	10,044,433	10,524,518	11,237,960	713,442	6.78%
Inspectional Services	815,968	841,219	848,801	992,080	1,034,635	42,555	4.29%
Traffic & Parking	886,650	914,366	899,749	888,733	1,027,116	138,383	15.57%
Emergency Management	1,011,860	1,008,369	1,219,711	1,284,033	1,539,837	255,804	19.92%
Total Public Safety	22,879,626	23,666,897	24,049,934	24,710,813	27,216,423	2,505,610	10.14%
EDUCATION							
Regional Vocational Schools	850,876	1,054,003	1,090,108	1,249,070	1,539,755	290,685	23.27%
School Department	81,844,618	83,514,221	86,500,000	91,200,000	95,391,784	4,191,784	4.60%
Total Education	82,695,494	84,568,224	87,590,108	92,449,070	96,931,539	4,482,469	4.85%
PUBLIC WORKS							
Administration	220,984	233,315	296,725	324,141	380,156	56,015	17.28%
Street & Sidewalks	2,019,099	2,189,882	2,587,869	2,929,143	3,074,668	145,525	4.97%
Solid Waste/Recycling	1,752,198	1,943,784	2,004,461	2,137,447	2,208,605	71,158	3.33%
Structures & Grounds	1,215,203	1,446,725	1,399,942	1,558,783	1,617,943	59,160	3.80%
Snow & Ice Removal	101,260	101,260	101,260	101,260	101,260	0	0.00%
Total Public Works	5,308,744	5,914,966	6,390,257	7,050,774	7,382,632	331,858	4.71%
HEALTH & HUMAN SERVICES							
Administration	350,676	650,982	690,307	706,237	735,309	29,072	4.12%
Health Division	62,690	67,690	66,008	70,305	73,005	2,700	3.84%
Comm. Schools & Recreation	149,703	365,738	414,334	488,540	547,181	58,641	12.00%
Veterans Service	767,360	768,100	689,163	697,525	696,325	(1,200)	-0.17%
Elder Affairs	209,687	213,650	221,657	227,739	233,687	5,948	2.61%
Public Library	280,712	279,168	345,294	353,980	375,516	21,536	6.08%
Total HHS	1,820,828	2,345,328	2,426,763	2,544,326	2,661,023	116,697	4.59%
DEBT SERVICE	3,174,804	3,267,302	3,608,289	4,157,496	3,507,723	(649,773)	-15.63%
EMPLOYEE BENEFITS	8,304,046	8,786,379	8,950,265	9,396,848	9,139,359	(257,489)	-2.74%
RETIREMENT ASSESSMENT	6,764,818	7,076,524	7,411,936	8,046,650	8,546,184	499,534	6.21%
INSURANCE & JUDGEMENTS	725,975	805,000	855,000	905,000	805,000	(100,000)	-11.05%
STATE ASSESSMENTS	12,117,453	13,019,815	15,007,387	17,698,597	17,755,594	56,997	0.32%
Transfers to Spec. Revenue	0	0	0	0	0	0	0.00%
Transfers to Capital Projects	785,000	785,000	1,285,000	1,285,000	1,285,000	0	0.00%
Transfers to Trust Funds	225,000	250,000	275,000	300,000	300,000	0	0.00%
General Fund Budget	149,035,333	155,212,550	163,390,146	174,074,177	181,486,465	7,412,288	4.26%

EXPENDITURE DETAIL

City Council Program Budget #110

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	225,945	223,368	227,008	229,173	237,574	8,401
Operations and Maintenance	74,057	79,057	79,257	79,257	88,200	8,943
Capital	-	-	-	-	-	-
Department Total	300,002	302,425	306,265	308,430	325,774	17,344

Executive Office Program Budget #123

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	342,576	374,931	468,634	473,499	491,761	18,262
Operations and Maintenance	46,050	43,500	45,500	45,500	46,000	500
Capital	-	-	-	-	-	-
Department Total	388,626	418,431	514,134	518,999	537,761	18,762

City Auditor Program Budget #135

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	307,127	319,266	336,574	365,598	367,378	1,780
Operations and Maintenance	73,515	72,159	81,775	75,645	98,292	22,647
Capital	-	-	-	-	-	-
Department Total	380,642	391,425	418,349	441,243	465,670	24,427

Treasurer/Collector's/Central Support Program Budget #145

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	426,863	439,227	482,086	402,725	416,743	14,018
Operations and Maintenance	203,775	206,600	221,850	223,350	221,450	(1,900)
Capital	-	-	-	-	-	-
Department Total	630,638	645,827	703,936	626,075	638,193	12,118

Central Billing and Research #159

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	118,230	139,556	140,432	154,192	155,927	1,735
Operations and Maintenance	74,200	90,000	91,500	91,500	91,500	-
Capital	-	-	-	-	-	-
Department Total	192,430	229,556	231,932	245,692	247,427	1,735

Assessing Program Budget #141

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	223,539	284,548	300,105	311,053	317,298	6,245
Operations and Maintenance	87,895	69,258	93,595	78,335	80,500	2,165
Capital	-	-	-	18,000	-	(18,000)
Department Total	311,434	353,806	393,700	407,388	397,798	(9,590)

EXPENDITURE DETAIL

Procurement Program Budget #138

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	117,007	117,416	165,226	171,724	174,352	2,628
Operations and Maintenance	65,275	65,775	73,475	81,650	81,600	(50)
Capital	-	-	-	-	-	-
Department Total	182,282	183,191	238,701	253,374	255,952	2,578

Law Department Program Budget #151

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	194,356	232,195	253,312	320,107	329,018	8,911
Operations and Maintenance	65,950	93,644	106,665	99,815	106,315	6,500
Capital	-	-	-	-	-	-
Department Total	260,306	325,839	359,977	419,922	435,333	15,411

Personnel Program Budget #152

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	223,025	234,134	308,576	319,355	331,459	12,104
Operations and Maintenance	44,067	47,072	114,833	113,133	113,303	170
Capital	-	-	-	-	-	-
Department Total	267,092	281,206	423,409	432,488	444,762	12,274

Municipal Information Systems Program Budget #155

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	268,664	275,551	397,742	420,419	355,337	(65,082)
Operations and Maintenance	472,174	597,625	760,856	605,127	716,676	111,549
Capital	100,000	230,000	135,000	190,000	185,000	(5,000)
Department Total	840,838	1,103,176	1,293,598	1,215,546	1,257,013	41,467

City Clerk Program Budget #161

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	257,769	242,049	280,687	292,783	301,898	9,115
Operations and Maintenance	59,700	54,200	51,050	43,050	59,050	16,000
Capital	-	-	-	20,696	49,580	28,884
Department Total	317,469	296,249	331,737	356,529	410,528	53,999

Licensing Program Budget #165

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	-	-	33,961	36,682	48,434	11,752
Operations and Maintenance	-	-	2,275	3,225	5,250	2,025
Capital	-	-	-	-	-	-
Department Total	-	-	36,236	39,907	53,684	13,777

EXPENDITURE DETAIL

Office of Planning & Development Program Budget #175

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	112,006	119,204	164,453	198,296	340,429	142,133
Operations and Maintenance	49,780	76,780	113,780	65,714	130,664	64,950
Capital	-	-	10,000	-	15,000	15,000
Department Total	161,786	195,984	288,233	264,010	486,093	222,083

School Department Program Budget

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
School Appropriation	81,844,618	83,514,221	86,500,000	91,200,000	95,391,784	4,191,784
Total Department	81,844,618	83,514,221	86,500,000	91,200,000	95,391,784	4,191,784

Northeast Regional Voc. High School Assessment Program Budget #301

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Regional Vocational Schools	850,876	1,054,003	1,090,108	1,249,070	1,539,755	290,685
Total Department	850,876	1,054,003	1,090,108	1,249,070	1,539,755	290,685

Police Department Program Budget #210

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	9,685,922	9,881,601	10,109,074	10,275,249	11,583,404	1,308,155
Operations and Maintenance	1,050,166	1,060,166	764,166	746,200	763,471	17,271
Capital	173,000	164,000	164,000	-	30,000	30,000
Department Total	10,909,088	11,105,767	11,037,240	11,021,449	12,376,875	1,355,426

Fire Department Program Budget #220

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	8,732,529	9,338,445	9,520,153	9,960,988	10,582,600	621,612
Operations and Maintenance	466,231	458,731	524,280	538,530	559,360	20,830
Capital	57,300	-	-	25,000	96,000	71,000
Department Total	9,256,060	9,797,176	10,044,433	10,524,518	11,237,960	713,442

Inspectional Services Program Budget #240

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	777,126	777,869	787,851	930,230	973,764	43,534
Operations and Maintenance	38,842	63,350	60,950	61,850	60,871	(979)
Capital	-	-	-	-	-	-
Department Total	815,968	841,219	848,801	992,080	1,034,635	42,555

EXPENDITURE DETAIL

Traffic & Parking Program Budget #293

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	100,750	101,901	93,484	99,533	101,116	1,583
Operations and Maintenance	785,900	790,900	784,700	784,200	921,000	136,800
Capital	-	21,565	21,565	5,000	5,000	-
Department Total	886,650	914,366	899,749	888,733	1,027,116	138,383

Emergency Management Program Budget #230

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	968,737	965,121	1,143,513	1,187,380	1,393,137	205,757
Operations and Maintenance	43,123	43,248	36,198	96,653	146,700	50,047
Capital	-	-	40,000	-	-	-
Department Total	1,011,860	1,008,369	1,219,711	1,284,033	1,539,837	255,804

Public Works / Administration Division Program Budget #421

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	207,544	219,815	283,225	315,437	360,152	44,715
Operations and Maintenance	13,440	13,500	13,500	8,704	20,004	11,300
Capital	-	-	-	-	-	-
Department Total	220,984	233,315	296,725	324,141	380,156	56,015

Public Works/ Streets & Sidewalks Division Program Budget #422

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	815,013	827,968	1,067,955	1,122,037	1,164,738	42,701
Operations and Maintenance	1,093,086	1,181,914	1,337,914	1,518,606	1,654,930	136,324
Capital	111,000	180,000	182,000	288,500	255,000	(33,500)
Department Total	2,019,099	2,189,882	2,587,869	2,929,143	3,074,668	145,525

Public Works / Solid Waste Division Program Budget #430

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	49,138	51,112	55,829	58,242	58,242	-
Operations and Maintenance	1,703,060	1,892,672	1,948,632	2,079,205	2,150,363	71,158
Capital	-	-	-	-	-	-
Department Total	1,752,198	1,943,784	2,004,461	2,137,447	2,208,605	71,158

Public Works / Structures & Grounds Division Program Budget #470

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	283,223	286,015	217,467	250,874	301,713	50,839
Operations and Maintenance	931,980	1,010,410	1,119,975	1,261,409	1,291,230	29,821
Capital	-	150,300	62,500	46,500	25,000	(21,500)
Department Total	1,215,203	1,446,725	1,399,942	1,558,783	1,617,943	59,160

EXPENDITURE DETAIL

Public Works / Snow Removal Division Program Budget #423

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	25,000	25,000	25,000	25,000	25,000	-
Operations and Maintenance	76,260	76,260	76,260	76,260	76,260	-
Capital	-	-	-	-	-	-
Department Total	101,260	101,260	101,260	101,260	101,260	-

Health & Human Services Administration Program Budget #510

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	194,551	194,651	209,770	217,738	220,633	2,895
Operations and Maintenance	156,125	456,331	480,537	488,499	514,676	26,177
Capital	-	-	-	-	-	-
Department Total	350,676	650,982	690,307	706,237	735,309	29,072

HHS - Chelsea Public Library Program Budget #610

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	245,184	246,355	295,066	309,516	332,627	23,111
Operations and Maintenance	24,128	25,413	26,589	26,889	27,889	1,000
Capital	11,400	7,400	23,639	17,575	15,000	(2,575)
Department Total	280,712	279,168	345,294	353,980	375,516	21,536

HHS - Community Schools & Recreation Div. Program Budget #630

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	74,703	195,738	169,397	190,390	249,031	58,641
Operations and Maintenance	75,000	170,000	244,937	298,150	298,150	-
Capital	-	-	-	-	-	-
Department Total	149,703	365,738	414,334	488,540	547,181	58,641

HHS - Elder Affairs Division Program Budget #541

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	178,387	179,855	187,862	193,731	199,824	6,093
Operations and Maintenance	31,300	33,795	33,795	34,008	33,863	(145)
Capital	-	-	-	-	-	-
Department Total	209,687	213,650	221,657	227,739	233,687	5,948

HHS - Veterans Services Program Budget #543

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	62,990	63,590	66,893	68,855	68,855	-
Operations and Maintenance	704,370	704,510	622,270	628,670	627,470	(1,200)
Capital	-	-	-	-	-	-
Department Total	767,360	768,100	689,163	697,525	696,325	(1,200)

EXPENDITURE DETAIL

HHS - Health Division Program Budget #511

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	62,690	63,790	62,008	65,805	65,805	-
Operations and Maintenance	-	3,900	4,000	4,500	7,200	2,700
Capital	-	-	-	-	-	-
Department Total	62,690	67,690	66,008	70,305	73,005	2,700

Debt Service Program Budget #710 & #711

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Principal - Long Term (710-5760)	2,486,861	2,485,222	2,723,315	3,156,686	2,582,313	(574,373)
Interest - Long Term (711-5761)	687,943	782,080	884,974	1,000,810	925,410	(75,400)
Interest - Short Term (711-5763)	-	-	-	-	-	-
State Qualified Bond Interest	-	-	-	-	-	-
Total Direct Expenses	3,174,804	3,267,302	3,608,289	4,157,496	3,507,723	(649,773)

Retirement Program Budget #911

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Retirement Fund (5180)	6,754,818	7,066,524	7,401,406	8,035,800	8,534,994	499,194
Non-Contributory Pensions (5179)	10,000	10,000	10,530	10,850	11,190	340
Total Direct Expenses	6,764,818	7,076,524	7,411,936	8,046,650	8,546,184	499,534

Insurance #945 and Legal Judgements #941

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Insurance	700,975	755,000	805,000	855,000	755,000	(100,000)
Judgements (571200)	25,000	50,000	50,000	50,000	50,000	-
Total Direct Expenses	725,975	805,000	855,000	905,000	805,000	(100,000)

State Assessments - Cherry Sheet Budget #820 & #821

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Ret. Employees Health Ins (5633)	-	-	-	-	-	-
Mosquito Control (5635)	10,274	10,283	10,589	10,909	11,252	343
Air Pollution Districts (5637)	8,445	8,657	9,177	9,561	10,160	599
Metropolitan Area Planning (5638)	18,638	19,104	19,650	20,526	21,097	571
RMV Non-Renewal Surc. (5640)	238,940	238,940	312,180	312,180	342,160	29,980
MBTA Chs.161A, 825 (5641)	2,420,048	2,444,100	2,486,200	2,604,674	2,677,136	72,462
Boston Met. Trans. District (5642)	236	236	234	234	242	8
Multi - Year Repayment (5645)	-	-	-	-	-	-
Special Education (5646)	18,828	18,972	52,703	49,712	29,246	(20,466)
State Qualified Bonds Interest (56)	-	-	-	-	-	-
Charter School Assessment (5661)	9,345,944	10,227,623	12,059,154	14,647,379	14,517,360	(130,019)
School Choice (5663)	56,100	51,900	57,500	43,422	146,941	103,519
Essex County Sending Tuition	-	-	-	-	-	-
Total Direct Expenses	12,117,453	13,019,815	15,007,387	17,698,597	17,755,594	56,997

EXPENDITURE DETAIL

Employee Benefits Program Budget #910

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Unemployment Compensation (51	30,000	30,000	30,000	30,000	30,000	-
Health Insurance (5171)	6,869,046	7,120,079	7,377,740	7,712,848	7,871,076	158,228
Payroll Taxes (51760)	360,000	375,000	403,525	430,000	490,000	60,000
Workers Compensation (5178)	300,000	340,000	415,000	415,000	415,000	-
Life Insurance (51750)	20,000	21,300	24,000	24,000	33,283	9,283
Accidental Death & Dismemberme	-	-	-	-	-	-
Salary Reserve (5980)	725,000	900,000	700,000	785,000	300,000	(485,000)
Total Direct Expenses	8,304,046	8,786,379	8,950,265	9,396,848	9,139,359	(257,489)

Interfund Transfers #990

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Transfer to Enterprise	-	-	-	-	-	-
Transfer to Capital Projects	785,000	785,000	1,285,000	1,285,000	1,285,000	-
Transfer to Trust Funds	225,000	250,000	275,000	300,000	300,000	-
Total Direct Expenses	1,010,000	1,035,000	1,560,000	1,585,000	1,585,000	-

Grand Total	149,035,333	155,212,550	163,390,146	174,074,177	181,486,465	7,412,288
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**REVENUE SUMMARY
SUMMARY OF REVENUE BUDGET**

Revenue Summary	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Taxes	57,037,973	64,035,850	69,554,224	74,056,636	76,875,446	2,818,810.00
Charges for Services	2,164,188	2,207,500	2,257,200	2,389,000	2,548,500	159,500.00
Licenses & Permits	1,484,450	1,862,250	2,567,050	2,147,050	2,145,000	(2,050.00)
Fines & Forfeits	2,619,250	2,551,250	2,751,250	2,751,250	2,752,500	1,250.00
Intergovernmental	81,376,736	81,622,578	82,749,452	88,838,492	92,561,669	3,723,177.00
Miscellaneous	300,000	325,000	400,000	700,000	1,300,000	600,000.00
Other Financing Sources	4,052,736	2,608,122	3,110,970	3,191,749	3,303,350	111,601.00
Total	149,035,333	155,212,550	163,390,146	174,074,177	181,486,465	7,412,288.00

REVENUE DETAIL

	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
TAXES						
Personal Property	3,939,137	4,219,687	4,401,968	4,509,704	4,412,938	(96,766.00)
Real Estate Taxes	43,276,404	45,482,406	48,992,140	52,740,423	55,723,321	2,982,898.00
Motor Vehicle Excise	7,000,000	10,500,000	12,000,000	12,600,000	12,200,000	(400,000.00)
Interest /Penalties on Taxes	225,000	150,000	130,000	80,000	80,000	-
Interest /Penalties on Tax Titles	110,000	140,000	140,000	60,000	128,750	68,750.00
Interest /Penalties Excise & Charges	110,000	130,000	150,000	150,000	150,000	-
Payment in Lieu of Taxes	1,212,432	1,813,757	1,815,116	1,816,509	1,817,937	1,428.00
Hotel/Motel Tax Ch 145	800,000	1,200,000	1,500,000	1,600,000	1,850,000	250,000.00
Meals Tax	365,000	400,000	425,000	500,000	512,500	12,500.00
TOTAL TAXES	57,037,973	64,035,850	69,554,224	74,056,636	76,875,446	2,818,810.00

Revenue Detail	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
CHARGES FOR SERVICES						
Fees Cable Franchise	3,800	3,800	4,500	4,500	4,500	-
Fees Lien Certificates	23,000	18,000	20,000	20,000	20,000	-
MV Registry Clears	275,000	240,000	250,000	250,000	250,000	-
Deputy Collector	7,000	9,000	9,000	9,000	9,000	-
Constables	2,400	2,400	2,400	2,400	2,400	-
Proceeds from Leases	50,000	50,000	50,000	50,000	50,000	-
Fees Copies of Certificates	30,000	30,000	40,000	40,000	40,000	-
Passports	0	0	0	0	0	-
Miscellaneous Fees			0	0	0	-
Fees Zoning Board	7,500	10,000	20,000	20,000	20,000	-
Site Plan Review			0	0	0	-
Application Fee			0	0	0	-
Design Review			0	0	0	-
Fees Police Details	70,000	100,000	100,000	100,000	112,000	12,000.00
Fees Copies of Reports - Police	5,000	5,000	5,000	5,000	5,000	-
Fees Fire Details	30,000	30,000	30,000	30,000	30,000	-
Fees Copies of Reports - Fire	100	100	100	100	100	-
Inspection Razing/Boardups			0	0	0	-
Vehicle Lease Surcharge	5,000	5,000	7,000	7,000	7,000	-
Plan Review Fee		0	15,000	15,000	35,000	20,000.00
Interest & Penalties			0	0	0	-
Fire Alarm Connection			0	0	0	-
Trash Removal Charges	1,646,988	1,700,000	1,700,000	1,831,800	1,959,300	127,500.00
Fee Sale of Bags	100	100	100	100	100	-
Fee Compost Bins	100	100	100	100	100	-
Sale of Appliance Stickers	8,200	4,000	4,000	4,000	4,000	-
Information Requests Copies			0	0	0	-
Fee Rubbish Decals			0	0	0	-
Library Fees			0	0	0	-
TOTAL CHARGES FOR SERVICES	2,164,188	2,207,500	2,257,200	2,389,000	2,548,500	159,500.00

REVENUE DETAIL

Revenue Detail	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
LICENSES AND PERMITS						
Licenses Various Clerk	20,000	20,000	20,000	20,000	20,000	-
Licenses Alcoholic Beverages	150,000	150,000	180,000	180,000	180,000	-
Licenses Common Victualers	8,000	8,000	8,000	8,000	8,000	-
Licenses Amusements	16,000	16,000	16,000	16,000	16,000	-
Licenses Const	15,000	15,000	1,000	1,000	1,000	-
Licenses Tobacco	3,000	3,000	3,000	3,000	3,000	-
Licenses Parks	11,000	20,000	20,000	20,000	20,000	-
Licenses Various	5,000	100	100	100	100	-
Licenses Petroleum Storage	50,000	50,000	50,000	50,000	50,000	-
Licenses Business Certificates	3,000	3,000	3,000	3,000	3,000	-
Licenses Rooming Houses	1,100	1,100	1,100	1,100	1,100	-
Licenses Automobiles	40,000	40,000	40,000	40,000	40,000	-
Licenses Hackney	3,500	3,500	3,500	3,500	3,500	-
Permits Firearms	2,000	2,000	2,000	2,000	2,000	-
Permits Smoke Inspections	20,000	20,000	25,000	25,000	25,000	-
Permits Oil Burner Inspection	700	700	5,000	5,000	5,000	-
Permits Tank Truck Inspect.	2,000	2,000	2,000	2,000	2,000	-
Permits Misc. Fire	15,300	5,000	5,000	5,000	5,000	-
Permit Alterations/Sign	230,000	230,000	350,000	350,000	450,000	100,000.00
Permit Cert. Of Occupancy	20,000	20,000	20,000	20,000	17,950	(2,050.00)
Permit New Buildings	460,000	790,000	1,300,000	880,000	760,000	(120,000.00)
Permit Electrical	97,000	97,000	100,000	100,000	120,000	20,000.00
Permit Cert. of Inspection	12,500	12,500	8,000	8,000	8,000	-
Permit Copies/Research Plans	200	200	200	200	200	-
Permit Gas/Plumbing	24,000	24,000	30,000	30,000	30,000	-
Permit Sidewalks/Streets	3,000	2,000	2,000	2,000	2,000	-
Vacant/Foreclosed Property			0	0	0	-
Permit Cert. of Fitness	50,000	70,000	90,000	90,000	90,000	-
Permit Dumpsters	50,000	50,000	50,000	50,000	50,000	-
Permit Pools/Baths/Tanning	200	200	200	200	200	-
Permit Sale of Food	35,000	35,000	35,000	35,000	35,000	-
Permit Caterers	700	700	700	700	700	-
Permit Bars & Clubs	1,300	1,300	1,300	1,300	1,300	-
Permit Temporary	1,500	1,500	1,500	1,500	1,500	-
Permit Tobacco			0	0	0	-
Permit Summer Camps	100	100	100	100	100	-
Permit Weights & Measures	20,000	20,000	30,000	30,000	30,000	-
Permit Parking - Luther Place Passes	10,000	10,000	10,000	10,000	10,000	-
Permit Parking - Resident Stickers	30,000	30,000	40,000	40,000	40,000	-
Permit Parking - Visitor Passes	50,000	75,000	80,000	80,000	80,000	-
Sidewalk Occupancy		0	0	0	0	-
Permit Street Openings - DPW	20,000	20,000	20,000	20,000	20,000	-
Bus Shelter License		10,000	10,000	10,000	10,000	-
Licenses Funeral Director	350	350	350	350	350	-
Health Permit Beauty & Tattoo	1,000	1,000	1,000	1,000	1,000	-
Permit Burial	2,000	2,000	2,000	2,000	2,000	-
TOTAL LICENSES & PERMITS	1,484,450	1,862,250	2,567,050	2,147,050	2,145,000	(2,050.00)

REVENUE DETAIL

Revenue Detail	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
FINES						
Fines - Non Criminal 40-U	180,000	180,000	180,000	180,000	180,000	-
Interest/Penalties 40-U	3,000	10,000	10,000	10,000	10,000	-
Lien to Real Estate Tax 40-U	125,000	250,000	250,000	250,000	250,000	-
Fines - Bad Checks	1,250	1,250	1,250	1,250	1,000	(250.00)
Fines - Non-Criminal 21D	52,000	52,000	52,000	52,000	52,000	-
Fines - CMVI	300,000	100,000	100,000	100,000	100,000	-
Fines - Towing	48,000	48,000	48,000	48,000	48,000	-
Court Fines	10,000	10,000	10,000	10,000	10,000	-
Library Fines			0	0	0	-
Fines - Parking Tickets	1,900,000	1,900,000	2,100,000	2,100,000	2,101,500	1,500.00
TOTAL FINES & FORFEITS	2,619,250	2,551,250	2,751,250	2,751,250	2,752,500	1,250.00

Revenue Detail	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
INTERGOVERNMENTAL						
Medicare Part D Fed Reimbursement	150,000	100,000	100,000	0	0	-
Medicaid School Care Delivery Reimb.	235,000	235,000	235,000	700,000	700,000	-
Veterans Abatements			0	0	0	-
Surviving Spouse Abatements			0	0	0	-
Abatements Veterans/Spouse/Blind	51,996	49,291	43,933	55,248	53,194	(2,054.00)
Elderly Abatements			0	0	0	-
State Owned Land	76,064	75,440	75,087	106,084	131,612	25,528.00
Charter School Reimbursement	2,506,268	2,099,051	1,767,244	3,042,226	2,209,596	(832,630.00)
Charter School Capital Reimbursement			0	0	0	-
School Construction			0	0	0	-
School Transportation			0	0	0	-
School - Chapter 70	70,354,181	70,741,271	71,895,368	76,341,236	80,367,146	4,025,910.00
School - State			0	0	0	-
Police Career Incentive			0	0	0	-
Veterans Benefits	432,056	425,794	428,116	101,829	378,972	277,143.00
Additional Assistance			0	0	0	-
Urban Redevelopment			0	0	0	-
Lottery			0	0	0	-
Unrestricted General Government Aid	7,571,171	7,896,731	8,204,704	8,491,869	8,721,149	229,280.00
TOTAL INTERGOVERNMENTAL	81,376,736	81,622,578	82,749,452	88,838,492	92,561,669	3,723,177.00

REVENUE DETAIL

Revenue Detail	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
MISCELLANEOUS REVENUE						
Earnings on Investments	300,000	325,000	400,000	700,000	1,300,000	600,000.00
Reimbursement -Treasury			0	0	0	-
Sale of Assets -Treasury			0	0	0	-
Miscellaneous Revenue			0	0	0	-
Restitution			0	0	0	-
Reimbursements			0	0	0	-
GIS Map Sales			0	0	0	-
Sale of Assets - Police			0	0	0	-
Miscellaneous Revenue - Police			0	0	0	-
Miscellaneous Revenue - Fire			0	0	0	-
Sale of Assets - DPW			0	0	0	-
Miscellaneous Revenue - DPW			0	0	0	-
General Revenue			0	0	0	-
Misc. Revenue			0	0	0	-
Tailings			0	0	0	-
TOTAL MISCELLANEOUS	300,000	325,000	400,000	700,000	1,300,000	600,000.00

Revenue Detail	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
OTHER FINANCING SOURCES						
Bond Premium			0	0	0	-
School Building Assitance Adjustment			0	0	0	-
Accrued Interest on Bonds Issued			0	0	0	-
Transfers from Special Revenue Funds	296,920	328,720	492,553	485,795	485,795	-
Transfer From Receipts Reserved			0	0	0	-
Transfer from Sewer Fund	919,638	942,629	970,908	1,009,745	1,060,232	50,487.00
Transfer from Water Fund	921,956	945,005	973,355	1,012,290	1,062,905	50,615.00
Snow & Ice Deficit to be raised			0	0	0	-
Use of Certified Free Cash	1,914,222	391,768	674,154	683,919	694,418	10,499.00
TOTAL OTHER FINANCING SOURCES	4,052,736	2,608,122	3,110,970	3,191,749	3,303,350	111,601.00
 GENERAL FUNDS TOTAL	 149,035,333	 155,212,550	 163,390,146	 174,074,177	 181,486,465	 7,412,288.00

**ENTERPRISE FUNDS
SUMMARY OF ENTERPRISE BUDGET**

Water Enterprise #6010

Revenue Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Interest & Penalties	41,000	41,000	41,000	41,000	41,000	-
User Charges	7,500,093	7,512,142	7,656,911	8,349,790	8,662,070	312,280
Water Liens	0	0	0	0	0	-
Transfer from General Fund	0	0	0	0	0	-
Use of Certified Retained Earnings	0	0	0	0	775,600	775,600
Other	6,400	6,400	6,400	6,400	6,400	-
Total Revenue	7,547,493	7,559,542	7,704,311	8,397,190	9,485,070	1,087,880

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	141,942	158,958	139,955	199,010	415,970	216,960
Operations and Maintenance	6,340,595	6,282,579	6,418,001	6,957,890	7,201,696	243,806
Capital & Other Uses	1,064,956	1,118,005	1,146,355	1,240,290	1,867,404	627,114
Department Total	7,547,493	7,559,542	7,704,311	8,397,190	9,485,070	1,087,880

Sewer Enterprise #6000

Revenue Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Interest & Penalties	37,000	37,000	37,000	37,000	37,000	-
User Charges	11,406,871	11,584,639	11,706,449	12,771,779	13,289,503	517,724
Sewer Liens	0	0	0	0	0	-
Transfer from General Fund	0	0	0	0	0	-
Use of Certified Retained Earnings	0	0	0	0	775,600	775,600
Other						-
Total Revenue	11,443,871	11,621,639	11,743,449	12,808,779	14,102,103	1,293,324

Expense Line Item	2016 Budget	2017 Budget	2018 Budget	2019 Budget	2020 Budget	Dollar Variance
Salaries, Wages and Benefits	141,942	158,958	139,955	199,010	415,970	216,960
Operations and Maintenance	10,249,291	10,357,052	10,469,586	11,387,024	11,876,401	489,377
Capital & Other Uses	1,052,638	1,105,629	1,133,908	1,222,745	1,809,732	586,987
Department Total	11,443,871	11,621,639	11,743,449	12,808,779	14,102,103	1,293,324