

**EXPENDITURE SUMMARY  
SUMMARY OF EXPENDITURE BUDGET**

	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2021 Budget	Dollar Variance	% Variance
<b>GENERAL GOVERNMENT</b>							
Legislative	302,425	306,265	308,430	325,774	305,335	(20,439)	-6.27%
Executive Office	418,431	514,134	518,999	537,761	544,671	6,910	1.28%
Auditor's Office	391,425	418,349	441,243	465,670	491,082	25,412	5.46%
Treasurer/Collector	645,827	703,936	626,075	638,193	657,864	19,671	3.08%
Central Billing and Research	229,556	231,932	245,692	247,427	195,480	(51,947)	-20.99%
Assessing	353,806	393,700	407,388	397,798	341,813	(55,985)	-14.07%
Procurement	183,191	238,701	253,374	255,952	225,104	(30,848)	-12.05%
Law Department	325,839	359,977	419,922	435,333	374,879	(60,454)	-13.89%
Personnel Department	281,206	423,409	432,488	444,762	363,184	(81,578)	-18.34%
Municipal Information Systems	1,103,176	1,293,598	1,215,546	1,257,013	1,183,003	(74,010)	-5.89%
City Clerk	296,249	331,737	356,529	410,528	366,080	(44,448)	-10.83%
Licensing		36,236	39,907	53,684	65,647	11,963	22.28%
Planning & Development	195,984	288,233	264,010	661,093	671,051	9,958	1.51%
<b>Total General Government</b>	<b>4,727,115</b>	<b>5,540,207</b>	<b>5,529,603</b>	<b>6,130,988</b>	<b>5,785,193</b>	<b>(345,795)</b>	<b>-5.64%</b>
<b>PUBLIC SAFETY</b>							
Police Department	11,105,767	11,037,240	11,021,449	12,376,875	12,306,778	(70,097)	-0.57%
Fire Department	9,797,176	10,044,433	10,524,518	11,237,960	11,524,015	286,055	2.55%
Inspectional Services	841,219	848,801	992,080	1,034,635	1,101,353	66,718	6.45%
Traffic & Parking	914,366	899,749	888,733	1,027,116	1,069,709	42,593	4.15%
Emergency Management	1,008,369	1,219,711	1,284,033	1,539,837	1,477,363	(62,474)	-4.06%
<b>Total Public Safety</b>	<b>23,666,897</b>	<b>24,049,934</b>	<b>24,710,813</b>	<b>27,216,423</b>	<b>27,479,218</b>	<b>262,795</b>	<b>0.97%</b>
<b>EDUCATION</b>							
Regional Vocational Schools	1,054,003	1,090,108	1,249,070	1,539,755	1,539,755	0	0.00%
School Department	83,514,221	86,500,000	91,200,000	96,695,574	96,513,407	-182,167	-0.19%
<b>Total Education</b>	<b>84,568,224</b>	<b>87,590,108</b>	<b>92,449,070</b>	<b>98,235,329</b>	<b>98,053,162</b>	<b>(182,167)</b>	<b>-0.19%</b>
<b>PUBLIC WORKS</b>							
Administration	233,315	296,725	324,141	380,156	458,444	78,288	20.59%
Street & Sidewalks	2,189,882	2,587,869	2,929,143	3,199,668	2,880,230	(319,438)	-9.98%
Solid Waste/Recycling	1,943,784	2,004,461	2,137,447	2,208,605	2,353,853	145,248	6.58%
Structures & Grounds	1,446,725	1,399,942	1,558,783	1,617,943	1,629,232	11,289	0.70%
Snow & Ice Removal	101,260	101,260	101,260	101,260	101,260	0	0.00%
<b>Total Public Works</b>	<b>5,914,966</b>	<b>6,390,257</b>	<b>7,050,774</b>	<b>7,507,632</b>	<b>7,423,019</b>	<b>(84,613)</b>	<b>-1.13%</b>
<b>HEALTH &amp; HUMAN SERVICES</b>							
Administration	650,982	690,307	706,237	735,309	617,662	(117,647)	-16.00%
Health Division	67,690	66,008	70,305	73,005	76,372	3,367	4.61%
Comm. Schools & Recreation	365,738	414,334	488,540	647,181	697,524	50,343	7.78%
Veterans Service	768,100	689,163	697,525	696,325	518,922	(177,403)	-25.48%
Elder Affairs	213,650	221,657	227,739	233,687	255,585	21,898	9.37%
Public Library	279,168	345,294	353,980	375,516	370,892	(4,624)	-1.23%
<b>Total HHS</b>	<b>2,345,328</b>	<b>2,426,763</b>	<b>2,544,326</b>	<b>2,761,023</b>	<b>2,536,957</b>	<b>(224,066)</b>	<b>-8.12%</b>
<b>DEBT SERVICE</b>	3,267,302	3,608,289	4,157,496	3,507,723	2,529,158	(978,565)	-27.90%
<b>EMPLOYEE BENEFITS</b>	8,786,379	8,950,265	9,396,848	9,139,359	8,568,891	(570,468)	-6.24%
<b>RETIREMENT ASSESSMENT</b>	7,076,524	7,411,936	8,046,650	8,546,184	9,080,939	534,755	6.26%
<b>INSURANCE &amp; JUDGEMENTS</b>	805,000	855,000	905,000	805,000	805,000	0	0.00%
<b>STATE ASSESSMENTS</b>	13,019,815	15,007,387	17,698,597	17,755,594	18,039,554	283,960	1.60%
<b>Transfers to Spec. Revenue</b>	0	0	0	0	0	0	0.00%
<b>Transfers to Capital Projects</b>	785,000	1,285,000	1,285,000	1,285,000	785,000	(500,000)	-38.91%
<b>Transfers to Trust Funds</b>	250,000	275,000	300,000	300,000	0	(300,000)	-100.00%
<b>General Fund Budget</b>	<b>155,212,550</b>	<b>163,390,146</b>	<b>174,074,177</b>	<b>183,190,255</b>	<b>181,086,091</b>	<b>(2,104,164)</b>	<b>-1.15%</b>

**EXPENDITURE DETAIL**

***City Council Program Budget #110***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	223,368	227,008	229,173	237,574	240,146	2,572
Operations and Maintenance	79,057	79,257	79,257	88,200	65,189	(23,011)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>302,425</b>	<b>306,265</b>	<b>308,430</b>	<b>325,774</b>	<b>305,335</b>	<b>(20,439)</b>

***Executive Office Program Budget #123***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	374,931	468,634	473,499	491,761	498,671	6,910
Operations and Maintenance	43,500	45,500	45,500	46,000	46,000	-
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>418,431</b>	<b>514,134</b>	<b>518,999</b>	<b>537,761</b>	<b>544,671</b>	<b>6,910</b>

***City Auditor Program Budget #135***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	319,266	336,574	365,598	367,378	393,165	25,787
Operations and Maintenance	72,159	81,775	75,645	98,292	97,917	(375)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>391,425</b>	<b>418,349</b>	<b>441,243</b>	<b>465,670</b>	<b>491,082</b>	<b>25,412</b>

***Treasurer/Collector's/Central Support Program Budget #145***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	439,227	482,086	402,725	416,743	447,914	31,171
Operations and Maintenance	206,600	221,850	223,350	221,450	209,950	(11,500)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>645,827</b>	<b>703,936</b>	<b>626,075</b>	<b>638,193</b>	<b>657,864</b>	<b>19,671</b>

***Central Billing and Research #159***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	139,556	140,432	154,192	155,927	113,980	(41,947)
Operations and Maintenance	90,000	91,500	91,500	91,500	81,500	(10,000)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>229,556</b>	<b>231,932</b>	<b>245,692</b>	<b>247,427</b>	<b>195,480</b>	<b>(51,947)</b>

***Assessing Program Budget #141***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	284,548	300,105	311,053	317,298	231,114	(86,184)
Operations and Maintenance	69,258	93,595	78,335	80,500	110,699	30,199
Capital	-	-	18,000	-	-	-
<b>Department Total</b>	<b>353,806</b>	<b>393,700</b>	<b>407,388</b>	<b>397,798</b>	<b>341,813</b>	<b>(55,985)</b>

**EXPENDITURE DETAIL**

***Procurement Program Budget #138***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	117,416	165,226	171,724	174,352	143,504	(30,848)
Operations and Maintenance	65,775	73,475	81,650	81,600	81,600	-
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>183,191</b>	<b>238,701</b>	<b>253,374</b>	<b>255,952</b>	<b>225,104</b>	<b>(30,848)</b>

***Law Department Program Budget #151***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	232,195	253,312	320,107	329,018	268,564	(60,454)
Operations and Maintenance	93,644	106,665	99,815	106,315	106,315	-
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>325,839</b>	<b>359,977</b>	<b>419,922</b>	<b>435,333</b>	<b>374,879</b>	<b>(60,454)</b>

***Personnel Program Budget #152***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	234,134	308,576	319,355	331,459	272,542	(58,917)
Operations and Maintenance	47,072	114,833	113,133	113,303	90,642	(22,661)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>281,206</b>	<b>423,409</b>	<b>432,488</b>	<b>444,762</b>	<b>363,184</b>	<b>(81,578)</b>

***Municipal Information Systems Program Budget #155***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	275,551	397,742	420,419	355,337	368,156	12,819
Operations and Maintenance	597,625	760,856	605,127	716,676	684,847	(31,829)
Capital	230,000	135,000	190,000	185,000	130,000	(55,000)
<b>Department Total</b>	<b>1,103,176</b>	<b>1,293,598</b>	<b>1,215,546</b>	<b>1,257,013</b>	<b>1,183,003</b>	<b>(74,010)</b>

***City Clerk Program Budget #161***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	242,049	280,687	292,783	301,898	317,930	16,032
Operations and Maintenance	54,200	51,050	43,050	59,050	48,150	(10,900)
Capital	-	-	20,696	49,580	-	(49,580)
<b>Department Total</b>	<b>296,249</b>	<b>331,737</b>	<b>356,529</b>	<b>410,528</b>	<b>366,080</b>	<b>(44,448)</b>

***Licensing Program Budget #165***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	-	33,961	36,682	48,434	60,397	11,963
Operations and Maintenance	-	2,275	3,225	5,250	5,250	-
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>-</b>	<b>36,236</b>	<b>39,907</b>	<b>53,684</b>	<b>65,647</b>	<b>11,963</b>

**EXPENDITURE DETAIL**

***Office of Planning & Development Program Budget #175***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	119,204	164,453	198,296	340,429	350,387	9,958
Operations and Maintenance	76,780	113,780	65,714	305,664	320,664	15,000
Capital	-	10,000	-	15,000	-	(15,000)
<b>Department Total</b>	<b>195,984</b>	<b>288,233</b>	<b>264,010</b>	<b>661,093</b>	<b>671,051</b>	<b>9,958</b>

***School Department Program Budget***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
School Appropriation	83,514,221	86,500,000	91,200,000	96,695,574	96,513,407	(182,167)
<b>Total Department</b>	<b>83,514,221</b>	<b>86,500,000</b>	<b>91,200,000</b>	<b>96,695,574</b>	<b>96,513,407</b>	<b>(182,167)</b>

***Northeast Regional Voc. High School Assessment Program Budget #301***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Regional Vocational Schools	1,054,003	1,090,108	1,249,070	1,539,755	1,539,755	-
<b>Total Department</b>	<b>1,054,003</b>	<b>1,090,108</b>	<b>1,249,070</b>	<b>1,539,755</b>	<b>1,539,755</b>	<b>-</b>

***Police Department Program Budget #210***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	9,881,601	10,109,074	10,275,249	11,583,404	11,569,857	(13,547)
Operations and Maintenance	1,060,166	764,166	746,200	763,471	736,921	(26,550)
Capital	164,000	164,000	-	30,000	-	(30,000)
<b>Department Total</b>	<b>11,105,767</b>	<b>11,037,240</b>	<b>11,021,449</b>	<b>12,376,875</b>	<b>12,306,778</b>	<b>(70,097)</b>

***Fire Department Program Budget #220***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	9,338,445	9,520,153	9,960,988	10,582,600	10,954,940	372,340
Operations and Maintenance	458,731	524,280	538,530	559,360	569,075	9,715
Capital	-	-	25,000	96,000	-	(96,000)
<b>Department Total</b>	<b>9,797,176</b>	<b>10,044,433</b>	<b>10,524,518</b>	<b>11,237,960</b>	<b>11,524,015</b>	<b>286,055</b>

***Inspectional Services Program Budget #240***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	777,869	787,851	930,230	973,764	1,044,482	70,718
Operations and Maintenance	63,350	60,950	61,850	60,871	56,871	(4,000)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>841,219</b>	<b>848,801</b>	<b>992,080</b>	<b>1,034,635</b>	<b>1,101,353</b>	<b>66,718</b>

**EXPENDITURE DETAIL**

***Traffic & Parking Program Budget #293***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	101,901	93,484	99,533	101,116	112,109	10,993
Operations and Maintenance	790,900	784,700	784,200	921,000	952,600	31,600
Capital	21,565	21,565	5,000	5,000	5,000	-
<b>Department Total</b>	<b>914,366</b>	<b>899,749</b>	<b>888,733</b>	<b>1,027,116</b>	<b>1,069,709</b>	<b>42,593</b>

***Emergency Management Program Budget #230***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	965,121	1,143,513	1,187,380	1,393,137	1,345,663	(47,474)
Operations and Maintenance	43,248	36,198	96,653	146,700	131,700	(15,000)
Capital	-	40,000	-	-	-	-
<b>Department Total</b>	<b>1,008,369</b>	<b>1,219,711</b>	<b>1,284,033</b>	<b>1,539,837</b>	<b>1,477,363</b>	<b>(62,474)</b>

***Public Works / Administration Division Program Budget #421***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	219,815	283,225	315,437	360,152	439,036	78,884
Operations and Maintenance	13,500	13,500	8,704	20,004	19,408	(596)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>233,315</b>	<b>296,725</b>	<b>324,141</b>	<b>380,156</b>	<b>458,444</b>	<b>78,288</b>

***Public Works/ Streets & Sidewalks Division Program Budget #422***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	827,968	1,067,955	1,122,037	1,164,738	1,155,398	(9,340)
Operations and Maintenance	1,181,914	1,337,914	1,518,606	1,654,930	1,574,832	(80,098)
Capital	180,000	182,000	288,500	380,000	150,000	(230,000)
<b>Department Total</b>	<b>2,189,882</b>	<b>2,587,869</b>	<b>2,929,143</b>	<b>3,199,668</b>	<b>2,880,230</b>	<b>(319,438)</b>

***Public Works / Solid Waste Division Program Budget #430***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	51,112	55,829	58,242	58,242	65,504	7,262
Operations and Maintenance	1,892,672	1,948,632	2,079,205	2,150,363	2,288,349	137,986
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>1,943,784</b>	<b>2,004,461</b>	<b>2,137,447</b>	<b>2,208,605</b>	<b>2,353,853</b>	<b>145,248</b>

***Public Works / Structures & Grounds Division Program Budget #470***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	286,015	217,467	250,874	301,713	309,153	7,440
Operations and Maintenance	1,010,410	1,119,975	1,261,409	1,291,230	1,320,079	28,849
Capital	150,300	62,500	46,500	25,000	-	(25,000)
<b>Department Total</b>	<b>1,446,725</b>	<b>1,399,942</b>	<b>1,558,783</b>	<b>1,617,943</b>	<b>1,629,232</b>	<b>11,289</b>

**EXPENDITURE DETAIL**

***Public Works / Snow Removal Division Program Budget #423***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	25,000	25,000	25,000	25,000	25,000	-
Operations and Maintenance	76,260	76,260	76,260	76,260	76,260	-
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>101,260</b>	<b>101,260</b>	<b>101,260</b>	<b>101,260</b>	<b>101,260</b>	<b>-</b>

***Health & Human Services Administration Program Budget #510***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	194,651	209,770	217,738	220,633	233,370	12,737
Operations and Maintenance	456,331	480,537	488,499	514,676	384,292	(130,384)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>650,982</b>	<b>690,307</b>	<b>706,237</b>	<b>735,309</b>	<b>617,662</b>	<b>(117,647)</b>

***HHS - Chelsea Public Library Program Budget #610***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	246,355	295,066	309,516	332,627	333,003	376
Operations and Maintenance	25,413	26,589	26,889	27,889	27,889	-
Capital	7,400	23,639	17,575	15,000	10,000	(5,000)
<b>Department Total</b>	<b>279,168</b>	<b>345,294</b>	<b>353,980</b>	<b>375,516</b>	<b>370,892</b>	<b>(4,624)</b>

***HHS - Community Schools & Recreation Div. Program Budget #630***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	195,738	169,397	190,390	249,031	307,374	58,343
Operations and Maintenance	170,000	244,937	298,150	398,150	390,150	(8,000)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>365,738</b>	<b>414,334</b>	<b>488,540</b>	<b>647,181</b>	<b>697,524</b>	<b>50,343</b>

***HHS - Elder Affairs Division Program Budget #541***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	179,855	187,862	193,731	199,824	213,135	13,311
Operations and Maintenance	33,795	33,795	34,008	33,863	42,450	8,587
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>213,650</b>	<b>221,657</b>	<b>227,739</b>	<b>233,687</b>	<b>255,585</b>	<b>21,898</b>

***HHS - Veterans Services Program Budget #543***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	63,590	66,893	68,855	68,855	72,438	3,583
Operations and Maintenance	704,510	622,270	628,670	627,470	446,484	(180,986)
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>768,100</b>	<b>689,163</b>	<b>697,525</b>	<b>696,325</b>	<b>518,922</b>	<b>(177,403)</b>

**EXPENDITURE DETAIL**

***HHS - Health Division Program Budget #511***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	63,790	62,008	65,805	65,805	69,172	3,367
Operations and Maintenance	3,900	4,000	4,500	7,200	7,200	-
Capital	-	-	-	-	-	-
<b>Department Total</b>	<b>67,690</b>	<b>66,008</b>	<b>70,305</b>	<b>73,005</b>	<b>76,372</b>	<b>3,367</b>

***Debt Service Program Budget #710 & #711***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Principal - Long Term (710-5760)	2,485,222	2,723,315	3,156,686	2,582,313	1,860,456	(721,857)
Interest - Long Term (711-5761)	782,080	884,974	1,000,810	925,410	668,702	(256,708)
Interest - Short Term (711-5763)	-	-	-	-	-	-
State Qualified Bond Interest	-	-	-	-	-	-
<b>Total Direct Expenses</b>	<b>3,267,302</b>	<b>3,608,289</b>	<b>4,157,496</b>	<b>3,507,723</b>	<b>2,529,158</b>	<b>(978,565)</b>

***Retirement Program Budget #911***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Retirement Fund (5180)	7,066,524	7,401,406	8,035,800	8,534,994	9,069,409	534,415
Non-Contributory Pensions (5179)	10,000	10,530	10,850	11,190	11,530	340
<b>Total Direct Expenses</b>	<b>7,076,524</b>	<b>7,411,936</b>	<b>8,046,650</b>	<b>8,546,184</b>	<b>9,080,939</b>	<b>534,755</b>

***Insurance #945 and Legal Judgements #941***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Insurance	755,000	805,000	855,000	755,000	755,000	-
Judgements (571200)	50,000	50,000	50,000	50,000	50,000	-
<b>Total Direct Expenses</b>	<b>805,000</b>	<b>855,000</b>	<b>905,000</b>	<b>805,000</b>	<b>805,000</b>	<b>-</b>

***State Assessments - Cherry Sheet Budget #820 & #821***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Ret. Employees Health Ins (5633)	-	-	-	-	-	-
Mosquito Control (5635)	10,283	10,589	10,909	11,252	11,658	406
Air Pollution Districts (5637)	8,657	9,177	9,561	10,160	10,438	278
Metropolitan Area Planning (5638)	19,104	19,650	20,526	21,097	21,558	461
RMV Non-Renewal Surc. (5640)	238,940	312,180	312,180	342,160	163,280	(178,880)
MBTA Chs.161A, 825 (5641)	2,444,100	2,486,200	2,604,674	2,677,136	2,698,527	21,391
Boston Met. Trans. District (5642)	236	234	234	242	242	-
Multi - Year Repayment (5645)	-	-	-	-	-	-
Special Education (5646)	18,972	52,703	49,712	29,246	20,272	(8,974)
State Qualified Bonds Interest (56)	-	-	-	-	-	-
Charter School Assessment (5661)	10,227,623	12,059,154	14,647,379	14,517,360	15,013,236	495,876
School Choice (5663)	51,900	57,500	43,422	146,941	100,343	(46,598)
Essex County Sending Tuition	-	-	-	-	-	-
<b>Total Direct Expenses</b>	<b>13,019,815</b>	<b>15,007,387</b>	<b>17,698,597</b>	<b>17,755,594</b>	<b>18,039,554</b>	<b>283,960</b>

**EXPENDITURE DETAIL**

***Employee Benefits Program Budget #910***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Unemployment Compensation (51	30,000	30,000	30,000	30,000	30,000	-
Health Insurance (5171)	7,120,079	7,377,740	7,712,848	7,871,076	7,575,608	(295,468)
Payroll Taxes (51760)	375,000	403,525	430,000	490,000	490,000	-
Workers Compensation (5178)	340,000	415,000	415,000	415,000	415,000	-
Life Insurance (51750)	21,300	24,000	24,000	33,283	33,283	-
Accidental Death & Dismemberme	-	-	-	-	-	-
Salary Reserve (5980)	900,000	700,000	785,000	300,000	25,000	(275,000)
<b>Total Direct Expenses</b>	<b>8,786,379</b>	<b>8,950,265</b>	<b>9,396,848</b>	<b>9,139,359</b>	<b>8,568,891</b>	<b>(570,468)</b>

***Interfund Transfers #990***

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Transfer to Enterprise	-	-	-	-	-	-
Transfer to Capital Projects	785,000	1,285,000	1,285,000	1,285,000	785,000	(500,000)
Transfer to Trust Funds	250,000	275,000	300,000	300,000	-	(300,000)
<b>Total Direct Expenses</b>	<b>1,035,000</b>	<b>1,560,000</b>	<b>1,585,000</b>	<b>1,585,000</b>	<b>785,000</b>	<b>(800,000)</b>

<b>Grand Total</b>	<b>155,212,550</b>	<b>163,390,146</b>	<b>174,074,177</b>	<b>183,190,255</b>	<b>181,086,091</b>	<b>(2,104,164)</b>
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**Notes:**

FY20 Budgets revised as follows to reflect appropriation increases for FY20 from School CH. 70 increase and Gaming Revenue:

- School Department - School Appropriation increased by \$1,303,790 to \$96,695,574 from \$95,391,784 (CH 70)
- Office of Planning & Development #175 - Ops & Maintenance increased by \$175,000 to \$305,664 from \$130,664 (Gaming Revenue)
- Public Works/ Streets & Sidewalks Division #422 - Capital Increased by \$125,000 to \$380,000 from \$255,000 (Gaming Revenue)
- HHS - Community Schools & Recreation Div. #630 - Ops & Maintenance increased by \$100,000 to \$398,150 from \$298,150 (Gaming Revenue)



**REVENUE SUMMARY  
SUMMARY OF REVENUE BUDGET**

<b>Revenue Summary</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2020 Tax Recap</b>	<b>2021 Budget</b>	<b>2020 Recap to 2021 Budget</b>
<b>Taxes</b>	64,035,850	69,554,224	74,056,636	76,875,446	77,478,324	75,553,652	(1,924,672.00)
<b>Charges for Services</b>	2,207,500	2,257,200	2,389,000	2,548,500	2,548,500	2,548,500	-
<b>Licenses &amp; Permits</b>	1,862,250	2,567,050	2,147,050	2,145,000	1,830,000	1,298,050	(531,950.00)
<b>Fines &amp; Forfeits</b>	2,551,250	2,751,250	2,751,250	2,752,500	2,752,500	1,600,000	(1,152,500.00)
<b>Intergovernmental</b>	81,622,578	82,749,452	88,838,492	92,561,669	93,594,693	90,802,223	(2,792,470.00)
<b>Miscellaneous</b>	325,000	400,000	700,000	1,300,000	1,950,000	1,550,000	(400,000.00)
<b>Other Financing Sources</b>	2,608,122	3,110,970	3,191,749	3,303,350	3,303,349	7,733,666	4,430,317.00
<b>Total</b>	<b>155,212,550</b>	<b>163,390,146</b>	<b>174,074,177</b>	<b>181,486,465</b>	<b>183,457,366</b>	<b>181,086,091</b>	<b>(2,371,275.00)</b>

**REVENUE DETAIL**

	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2020 Tax Recap</b>	<b>2021 Budget</b>	<b>2020 Recap to 2021 Budget</b>
<b>TAXES</b>							
Personal Property	4,219,687	4,401,968	4,509,704	4,412,938	4,412,938	4,112,709	(300,229.00)
Real Estate Taxes	45,482,406	48,992,140	52,740,423	55,723,321	56,356,636	58,640,943	2,284,307.00
Motor Vehicle Excise	10,500,000	12,000,000	12,600,000	12,200,000	12,100,000	10,000,000	(2,100,000.00)
Interest /Penalties on Taxes	150,000	130,000	80,000	80,000	80,000	80,000	-
Interest /Penalties on Tax Titles	140,000	140,000	60,000	128,750	128,750	120,000	(8,750.00)
Interest /Penalties Excise & Charges	130,000	150,000	150,000	150,000	150,000	150,000	-
Payment in Lieu of Taxes	1,813,757	1,815,116	1,816,509	1,817,937	1,800,000	1,200,000	(600,000.00)
Hotel/Motel Tax Ch 145	1,200,000	1,500,000	1,600,000	1,850,000	1,950,000	1,000,000	(950,000.00)
Meals Tax	400,000	425,000	500,000	512,500	500,000	250,000	(250,000.00)
<b>TOTAL TAXES</b>	<b>64,035,850</b>	<b>69,554,224</b>	<b>74,056,636</b>	<b>76,875,446</b>	<b>77,478,324</b>	<b>75,553,652</b>	<b>(1,924,672.00)</b>

<b>Revenue Detail</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2020 Tax Recap</b>	<b>2021 Budget</b>	<b>2020 Recap to 2021 Budget</b>
<b>CHARGES FOR SERVICES</b>							
Fees Cable Franchise	3,800	4,500	4,500	4,500	4,500	4,500	-
Fees Lien Certificates	18,000	20,000	20,000	20,000	20,000	20,000	-
MV Registry Clears	240,000	250,000	250,000	250,000	250,000	250,000	-
Deputy Collector	9,000	9,000	9,000	9,000	9,000	9,000	-
Constables	2,400	2,400	2,400	2,400	2,400	2,400	-
Proceeds from Leases	50,000	50,000	50,000	50,000	50,000	50,000	-
Fees Copies of Certificates	30,000	40,000	40,000	40,000	40,000	40,000	-
Passports	0	0	0	0	0	0	-
Miscellaneous Fees		0	0	0	0	0	-
Fees Zoning Board	10,000	20,000	20,000	20,000	20,000	20,000	-
Site Plan Review		0	0	0	0	0	-
Application Fee		0	0	0	0	0	-
Design Review		0	0	0	0	0	-
Fees Police Details	100,000	100,000	100,000	112,000	112,000	112,000	-
Fees Copies of Reports - Police	5,000	5,000	5,000	5,000	5,000	5,000	-
Fees Fire Details	30,000	30,000	30,000	30,000	30,000	30,000	-
Fees Copies of Reports - Fire	100	100	100	100	100	100	-
Inspection Razing/Boardups		0	0	0	0	0	-
Vehicle Lease Surcharge	5,000	7,000	7,000	7,000	7,000	7,000	-
Plan Review Fee	0	15,000	15,000	35,000	35,000	35,000	-
Interest & Penalties		0	0	0	0	0	-
Fire Alarm Connection		0	0	0	0	0	-
Trash Removal Charges	1,700,000	1,700,000	1,831,800	1,959,300	1,959,300	1,959,300	-
Fee Sale of Bags	100	100	100	100	100	100	-
Fee Compost Bins	100	100	100	100	100	100	-
Sale of Appliance Stickers	4,000	4,000	4,000	4,000	4,000	4,000	-
Information Requests Copies		0	0	0	0	0	-
Fee Rubbish Decals		0	0	0	0	0	-
Library Fees		0	0	0	0	0	-
<b>TOTAL CHARGES FOR SERVICES</b>	<b>2,207,500</b>	<b>2,257,200</b>	<b>2,389,000</b>	<b>2,548,500</b>	<b>2,548,500</b>	<b>2,548,500</b>	<b>-</b>

**REVENUE DETAIL**

<b>Revenue Detail</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2020 Tax Recap</b>	<b>2021 Budget</b>	<b>2020 Recap to 2021 Budget</b>
<b>LICENSES AND PERMITS</b>							
Licenses Various Clerk	20,000	20,000	20,000	20,000	20,000	20,000	-
Licenses Alcoholic Beverages	150,000	180,000	180,000	180,000	180,000	180,000	-
Licenses Common Victualers	8,000	8,000	8,000	8,000	8,000	8,000	-
Licenses Amusements	16,000	16,000	16,000	16,000	16,000	16,000	-
Licenses Const	15,000	1,000	1,000	1,000	1,000	1,000	-
Licenses Tobacco	3,000	3,000	3,000	3,000	3,000	3,000	-
Licenses Parks	20,000	20,000	20,000	20,000	20,000	20,000	-
Licenses Various	100	100	100	100	100	100	-
Licenses Petroleum Storage	50,000	50,000	50,000	50,000	50,000	50,000	-
Licenses Business Certificates	3,000	3,000	3,000	3,000	3,000	3,000	-
Licenses Rooming Houses	1,100	1,100	1,100	1,100	1,100	1,100	-
Licenses Automobiles	40,000	40,000	40,000	40,000	40,000	40,000	-
Licenses Hackney	3,500	3,500	3,500	3,500	3,500	3,500	-
Permits Firearms	2,000	2,000	2,000	2,000	2,000	2,000	-
Permits Smoke Inspections	20,000	25,000	25,000	25,000	25,000	25,000	-
Permits Oil Burner Inspection	700	5,000	5,000	5,000	5,000	5,000	-
Permits Tank Truck Inspect.	2,000	2,000	2,000	2,000	2,000	2,000	-
Permits Misc. Fire	5,000	5,000	5,000	5,000	5,000	5,000	-
Permit Alterations/Sign	230,000	350,000	350,000	450,000	395,000	163,050	(231,950.00)
Permit Cert. Of Occupancy	20,000	20,000	20,000	17,950	17,950	17,950	-
Permit New Buildings	790,000	1,300,000	880,000	760,000	500,000	200,000	(300,000.00)
Permit Electrical	97,000	100,000	100,000	120,000	120,000	120,000	-
Permit Cert. of Inspection	12,500	8,000	8,000	8,000	8,000	8,000	-
Permit Copies/Research Plans	200	200	200	200	200	200	-
Permit Gas/Plumbing	24,000	30,000	30,000	30,000	30,000	30,000	-
Permit Sidewalks/Streets	2,000	2,000	2,000	2,000	2,000	2,000	-
Vacant/Foreclosed Property		0	0	0	0	0	-
Permit Cert. of Fitness	70,000	90,000	90,000	90,000	90,000	90,000	-
Permit Dumpsters	50,000	50,000	50,000	50,000	50,000	50,000	-
Permit Pools/Baths/Tanning	200	200	200	200	200	200	-
Permit Sale of Food	35,000	35,000	35,000	35,000	35,000	35,000	-
Permit Caterers	700	700	700	700	700	700	-
Permit Bars & Clubs	1,300	1,300	1,300	1,300	1,300	1,300	-
Permit Temporary	1,500	1,500	1,500	1,500	1,500	1,500	-
Permit Tobacco		0	0	0	0	0	-
Permit Summer Camps	100	100	100	100	100	100	-
Permit Weights & Measures	20,000	30,000	30,000	30,000	30,000	30,000	-
Permit Parking - Luther Place Passes	10,000	10,000	10,000	10,000	10,000	10,000	-
Permit Parking - Resident Stickers	30,000	40,000	40,000	40,000	40,000	40,000	-
Permit Parking - Visitor Passes	75,000	80,000	80,000	80,000	80,000	80,000	-
Sidewalk Occupancy	0	0	0	0	0	0	-
Permit Street Openings - DPW	20,000	20,000	20,000	20,000	20,000	20,000	-
Bus Shelter License	10,000	10,000	10,000	10,000	10,000	10,000	-
Licenses Funeral Director	350	350	350	350	350	350	-
Health Permit Beauty & Tattoo	1,000	1,000	1,000	1,000	1,000	1,000	-
Permit Burial	2,000	2,000	2,000	2,000	2,000	2,000	-
<b>TOTAL LICENSES &amp; PERMITS</b>	<b>1,862,250</b>	<b>2,567,050</b>	<b>2,147,050</b>	<b>2,145,000</b>	<b>1,830,000</b>	<b>1,298,050</b>	<b>(531,950.00)</b>

**REVENUE DETAIL**

Revenue Detail	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2020 Tax Recap	2021 Budget	2020 Recap to 2021 Budget
<b>FINES</b>							
Fines - Non Criminal 40-U	180,000	180,000	180,000	180,000	180,000	180,000	-
Interest/Penalties 40-U	10,000	10,000	10,000	10,000	10,000	9,000	(1,000.00)
Lien to Real Estate Tax 40-U	250,000	250,000	250,000	250,000	250,000	250,000	-
Fines - Bad Checks	1,250	1,250	1,250	1,000	10,000	1,000	(9,000.00)
Fines - Non-Criminal 21D	52,000	52,000	52,000	52,000	50,000	40,000	(10,000.00)
Fines - CMVI	100,000	100,000	100,000	100,000	75,000	75,000	-
Fines - Towing	48,000	48,000	48,000	48,000	25,000	40,000	15,000.00
Court Fines	10,000	10,000	10,000	10,000	0	5,000	5,000.00
Library Fines		0	0	0	0	0	-
Fines - Parking Tickets	1,900,000	2,100,000	2,100,000	2,101,500	2,152,500	1,000,000	(1,152,500.00)
<b>TOTAL FINES &amp; FORFEITS</b>	<b>2,551,250</b>	<b>2,751,250</b>	<b>2,751,250</b>	<b>2,752,500</b>	<b>2,752,500</b>	<b>1,600,000</b>	<b>(1,152,500.00)</b>

Revenue Detail	2017 Budget	2018 Budget	2019 Budget	2020 Budget	2020 Tax Recap	2021 Budget	2020 Recap to 2021 Budget
<b>INTERGOVERNMENTAL</b>							
Medicare Part D Fed Reimbursement	100,000	100,000	0	0	0	0	-
Medicaid School Care Delivery Reimb.	235,000	235,000	700,000	700,000	700,000	650,000	(50,000.00)
Veterans Abatements		0	0	0	0	0	-
Surviving Spouse Abatements		0	0	0	0	0	-
Abatements Veterans/Spouse/Blind	49,291	43,933	55,248	53,194	53,194	54,281	1,087.00
Elderly Abatements		0	0	0	0	0	-
State Owned Land	75,440	75,087	106,084	131,612	137,702	136,971	(731.00)
Charter School Reimbursement	2,099,051	1,767,244	3,042,226	2,209,596	2,031,199	2,031,199	-
Charter School Capital Reimbursement		0	0	0	0	0	-
School Construction		0	0	0	0	0	-
School Transportation		0	0	0	0	0	-
School - Chapter 70	70,741,271	71,895,368	76,341,236	80,367,146	81,572,477	81,572,477	-
School - State		0	0	0	0	0	-
Police Career Incentive		0	0	0	0	0	-
Veterans Benefits	425,794	428,116	101,829	378,972	378,972	252,491	(126,481.00)
Additional Assistance		0	0	0	0	0	-
Urban Redevelopment		0	0	0	0	0	-
Lottery		0	0	0	0	0	-
Unrestricted General Government Aid	7,896,731	8,204,704	8,491,869	8,721,149	8,721,149	6,104,804	(2,616,345.00)
<b>TOTAL INTERGOVERNMENTAL</b>	<b>81,622,578</b>	<b>82,749,452</b>	<b>88,838,492</b>	<b>92,561,669</b>	<b>93,594,693</b>	<b>90,802,223</b>	<b>(2,792,470.00)</b>

**REVENUE DETAIL**

<b>Revenue Detail</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2020 Tax Recap</b>	<b>2021 Budget</b>	<b>2020 Recap to 2021 Budget</b>
<b>MISCELLANEOUS REVENUE</b>							
Earnings on Investments	325,000	400,000	700,000	1,300,000	1,300,000	900,000	(400,000.00)
Reimbursement -Treasury		0	0	0	0	0	-
Sale of Assets -Treasury		0	0	0	0	0	-
Miscellaneous Revenue		0	0	0	650,000	650,000	-
Restitution		0	0	0	0	0	-
Reimbursements		0	0	0	0	0	-
GIS Map Sales		0	0	0	0	0	-
Sale of Assets - Police		0	0	0	0	0	-
Miscellaneous Revenue - Police		0	0	0	0	0	-
Miscellaneous Revenue - Fire		0	0	0	0	0	-
Sale of Assets - DPW		0	0	0	0	0	-
Miscellaneous Revenue - DPW		0	0	0	0	0	-
General Revenue		0	0	0	0	0	-
Misc. Revenue		0	0	0	0	0	-
Tailings		0	0	0	0	0	-
<b>TOTAL MISCELLANEOUS</b>	<b>325,000</b>	<b>400,000</b>	<b>700,000</b>	<b>1,300,000</b>	<b>1,950,000</b>	<b>1,550,000</b>	<b>(400,000.00)</b>

<b>Revenue Detail</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2020 Tax Recap</b>	<b>2021 Budget</b>	<b>2020 Recap to 2021 Budget</b>
<b>OTHER FINANCING SOURCES</b>							
Bond Premium		0	0	0	0	0	-
School Building Assitance Adjustment		0	0	0	0	0	-
Accrued Interest on Bonds Issued		0	0	0	0	0	-
Transfers from Special Revenue Funds	328,720	492,553	485,795	485,795	485,795	644,711	158,916.00
Transfer From Receipts Reserved		0	0	0	0	0	-
Transfer from Sewer Fund	942,629	970,908	1,009,745	1,060,232	1,060,232	1,060,232	-
Transfer from Water Fund	945,005	973,355	1,012,290	1,062,905	1,062,904	1,062,904	-
Snow & Ice Deficit to be raised		0	0	0	0	0	-
Use of Certified Free Cash	391,768	674,154	683,919	694,418	694,418	0	(694,418.00)
Use of Stabilization Funds	0	0	0	0	0	4,965,819	4,965,819.00
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>2,608,122</b>	<b>3,110,970</b>	<b>3,191,749</b>	<b>3,303,350</b>	<b>3,303,349</b>	<b>7,733,666</b>	<b>(535,502.00)</b>
 <b>GENERAL FUNDS TOTAL</b>	 <b>155,212,550</b>	 <b>163,390,146</b>	 <b>174,074,177</b>	 <b>181,486,465</b>	 <b>183,457,366</b>	 <b>181,086,091</b>	 <b>(7,337,094.00)</b>

**ENTERPRISE FUNDS  
SUMMARY OF ENTERPRISE BUDGET**

***Water Enterprise #6010***

<b>Revenue Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Interest & Penalties	41,000	41,000	41,000	41,000	41,000	-
User Charges	7,512,142	7,656,911	8,349,790	8,662,070	9,039,730	377,660
Water Liens	0	0	0	0	0	-
Transfer from General Fund	0	0	0	0	0	-
Use of Certified Retained Earnings	0	0	0	775,600	0	(775,600)
Other	6,400	6,400	6,400	6,400	6,400	-
<b>Total Revenue</b>	<b>7,559,542</b>	<b>7,704,311</b>	<b>8,397,190</b>	<b>9,485,070</b>	<b>9,087,130</b>	<b>(397,940)</b>

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	158,958	139,955	199,010	415,970	521,140	105,170
Operations and Maintenance	6,282,579	6,418,001	6,957,890	7,201,696	7,065,086	(136,610)
Capital & Other Uses	1,118,005	1,146,355	1,240,290	1,867,404	1,500,904	(366,500)
<b>Department Total</b>	<b>7,559,542</b>	<b>7,704,311</b>	<b>8,397,190</b>	<b>9,485,070</b>	<b>9,087,130</b>	<b>(397,940)</b>

***Sewer Enterprise #6000***

<b>Revenue Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Interest & Penalties	37,000	37,000	37,000	37,000	37,000	-
User Charges	11,584,639	11,706,449	12,771,779	13,289,503	12,976,974	(312,529)
Sewer Liens	0	0	0	0	0	-
Transfer from General Fund	0	0	0	0	0	-
Use of Certified Retained Earnings	0	0	0	775,600	0	(775,600)
Other						
<b>Total Revenue</b>	<b>11,621,639</b>	<b>11,743,449</b>	<b>12,808,779</b>	<b>14,102,103</b>	<b>13,013,974</b>	<b>(1,088,129)</b>

<b>Expense Line Item</b>	<b>2017 Budget</b>	<b>2018 Budget</b>	<b>2019 Budget</b>	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Dollar Variance</b>
Salaries, Wages and Benefits	158,958	139,955	199,010	415,970	521,140	105,170
Operations and Maintenance	10,357,052	10,469,586	11,387,024	11,876,401	10,928,977	(947,424)
Capital & Other Uses	1,105,629	1,133,908	1,222,745	1,809,732	1,563,857	(245,875)
<b>Department Total</b>	<b>11,621,639</b>	<b>11,743,449</b>	<b>12,808,779</b>	<b>14,102,103</b>	<b>13,013,974</b>	<b>(1,088,129)</b>