

EXPENDITURE SUMMARY
SUMMARY OF EXPENDITURE CHANGES

| | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance | % Variance |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------|
| GENERAL GOVERNMENT | | | | | | | |
| Legislative | 202,084 | 199,084 | 268,885 | 300,002 | 302,425 | 2,423 | 0.81% |
| Executive Office | 341,275 | 360,950 | 387,159 | 388,626 | 418,431 | 29,805 | 7.67% |
| Auditor's Office | 266,278 | 304,308 | 371,228 | 380,642 | 391,425 | 10,783 | 2.83% |
| Treasurer/Collector | 619,905 | 621,643 | 660,562 | 630,638 | 645,827 | 15,189 | 2.41% |
| Central Billing and Research | 149,657 | 151,759 | 163,307 | 192,430 | 229,556 | 37,126 | 19.29% |
| Assessing | 286,543 | 249,243 | 346,298 | 311,434 | 353,806 | 42,372 | 13.61% |
| Procurement | 113,159 | 103,629 | 119,846 | 182,282 | 183,191 | 909 | 0.50% |
| Law Department | 249,929 | 248,529 | 257,953 | 260,306 | 325,839 | 65,533 | 25.18% |
| Personnel Department | 210,432 | 221,524 | 262,224 | 267,092 | 281,206 | 14,114 | 5.28% |
| Municipal Information Systems | 729,479 | 699,069 | 835,137 | 840,838 | 1,103,176 | 262,338 | 31.20% |
| City Clerk | 234,786 | 246,304 | 263,231 | 317,469 | 296,249 | (21,220) | -6.68% |
| Planning & Development | 80,663 | 81,580 | 101,505 | 161,786 | 195,984 | 34,198 | 21.14% |
| Total General Government | 3,484,190 | 3,487,622 | 4,037,335 | 4,233,545 | 4,727,115 | 493,570 | 11.66% |
| PUBLIC SAFETY | | | | | | | |
| Police Department | 8,728,987 | 9,036,206 | 10,781,991 | 10,909,088 | 11,105,767 | 196,679 | 1.80% |
| Fire Department | 7,386,890 | 7,806,697 | 8,670,424 | 9,256,060 | 9,797,176 | 541,116 | 5.85% |
| Inspectional Services | 605,739 | 684,386 | 766,989 | 815,968 | 841,219 | 25,251 | 3.09% |
| Traffic & Parking | 779,825 | 907,805 | 911,252 | 886,650 | 914,366 | 27,716 | 3.13% |
| Emergency Management | 861,219 | 869,737 | 946,928 | 1,011,860 | 1,008,369 | (3,491) | -0.35% |
| Total Public Safety | 18,362,660 | 19,304,831 | 22,077,584 | 22,879,626 | 23,666,897 | 787,271 | 3.44% |
| EDUCATION | | | | | | | |
| Regional Vocational Schools | 613,491 | 642,142 | 783,502 | 850,876 | 1,054,003 | 203,127 | 23.87% |
| School Department | 67,790,421 | 73,280,133 | 75,618,644 | 81,844,618 | 83,514,221 | 1,669,603 | 2.04% |
| Total Education | 68,403,912 | 73,922,275 | 76,402,146 | 82,695,494 | 84,568,224 | 1,872,730 | 2.26% |
| PUBLIC WORKS | | | | | | | |
| Administration | 198,404 | 200,408 | 215,435 | 220,984 | 233,315 | 12,331 | 5.58% |
| Street & Sidewalks | 1,812,903 | 1,975,114 | 1,984,734 | 2,019,099 | 2,189,882 | 170,783 | 8.46% |
| Solid Waste/Recycling | 1,811,485 | 1,872,460 | 1,926,857 | 1,752,198 | 1,943,784 | 191,586 | 10.93% |
| Structures & Grounds | 1,192,103 | 1,180,409 | 1,180,982 | 1,215,203 | 1,446,725 | 231,522 | 19.05% |
| Snow & Ice Removal | 101,260 | 101,260 | 101,260 | 101,260 | 101,260 | 0 | 0.00% |
| Total Public Works | 5,116,155 | 5,329,651 | 5,409,268 | 5,308,744 | 5,914,966 | 606,222 | 11.42% |
| HEALTH & HUMAN SERVICES | | | | | | | |
| Administration | 155,872 | 175,384 | 315,164 | 350,676 | 650,982 | 300,306 | 85.64% |
| Health Division | 56,295 | 134,495 | 60,882 | 62,690 | 67,690 | 5,000 | 7.98% |
| Comm. Schools & Recreation | 124,283 | 149,283 | 148,736 | 149,703 | 365,738 | 216,035 | 144.31% |
| Veterans Service | 543,845 | 759,245 | 765,552 | 767,360 | 768,100 | 740 | 0.10% |
| Elder Affairs | 190,544 | 195,445 | 207,728 | 209,687 | 213,650 | 3,963 | 1.89% |
| Public Library | 265,584 | 268,127 | 267,710 | 280,712 | 279,168 | (1,544) | -0.55% |
| Total HHS | 1,336,423 | 1,681,979 | 1,765,772 | 1,820,828 | 2,345,328 | 524,500 | 28.81% |
| DEBT SERVICE | 3,769,080 | 3,558,095 | 3,401,345 | 3,174,804 | 3,267,302 | 92,498 | 2.91% |
| EMPLOYEE BENEFITS | 6,118,575 | 8,741,298 | 7,848,370 | 8,304,046 | 8,786,379 | 482,333 | 5.81% |
| RETIREMENT ASSESSMENT | 6,025,078 | 6,300,764 | 6,603,432 | 6,764,818 | 7,076,524 | 311,706 | 4.61% |
| INSURANCE & JUDGEMENTS | 480,000 | 525,000 | 710,000 | 725,975 | 805,000 | 79,025 | 10.89% |
| STATE ASSESSMENTS | 7,011,538 | 7,911,152 | 9,283,834 | 12,117,453 | 13,019,815 | 902,362 | 7.45% |
| Transfers to Spec. Revenue | 0 | 0 | 0 | 0 | 0 | 0 | |
| Transfers to Capital Projects | 500,000 | 500,000 | 650,000 | 785,000 | 785,000 | 0 | 0.00% |
| Transfers to Trust Funds | 150,000 | 175,000 | 200,000 | 225,000 | 250,000 | 25,000 | 11.11% |
| General Fund Budget | 120,757,611 | 131,437,667 | 138,389,086 | 149,035,333 | 155,212,550 | 6,177,217 | 4.14% |

City Council Program Budget #110

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 133,784 | 133,784 | 201,585 | 225,945 | 223,368 | (2,577) |
| Operations and Maintenance | 68,300 | 65,300 | 67,300 | 74,057 | 79,057 | 5,000 |
| Capital | | | | | | - |
| Department Total | 202,084 | 199,084 | 268,885 | 300,002 | 302,425 | 2,423 |

Executive Office Program Budget #123

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 321,055 | 324,505 | 341,281 | 342,576 | 374,931 | 32,355 |
| Operations and Maintenance | 20,220 | 36,445 | 45,878 | 46,050 | 43,500 | (2,550) |
| Capital | | | | | | - |
| Department Total | 341,275 | 360,950 | 387,159 | 388,626 | 418,431 | 29,805 |

City Auditor Program Budget #135

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 223,757 | 271,787 | 298,317 | 307,127 | 319,266 | 12,139 |
| Operations and Maintenance | 42,521 | 32,521 | 72,911 | 73,515 | 72,159 | (1,356) |
| Capital | | | | | | - |
| Department Total | 266,278 | 304,308 | 371,228 | 380,642 | 391,425 | 10,783 |

Treasurer/Collector's/Central Support Program Budget #145

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 395,705 | 385,743 | 421,987 | 426,863 | 439,227 | 12,364 |
| Operations and Maintenance | 224,200 | 235,900 | 238,575 | 203,775 | 206,600 | 2,825 |
| Capital | | | | | | - |
| Department Total | 619,905 | 621,643 | 660,562 | 630,638 | 645,827 | 15,189 |

Central Billing and Research #159

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 87,657 | 87,659 | 94,107 | 118,230 | 139,556 | 21,326 |
| Operations and Maintenance | 62,000 | 64,100 | 69,200 | 74,200 | 90,000 | 15,800 |
| Capital | | | | | | - |
| Department Total | 149,657 | 151,759 | 163,307 | 192,430 | 229,556 | 37,126 |

Assessing Program Budget #141

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 202,493 | 201,593 | 215,953 | 223,539 | 284,548 | 61,009 |
| Operations and Maintenance | 84,050 | 47,650 | 130,345 | 87,895 | 69,258 | (18,637) |
| Capital | | | | | | - |
| Department Total | 286,543 | 249,243 | 346,298 | 311,434 | 353,806 | 42,372 |

Procurement Program Budget #138

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 104,964 | 93,424 | 108,571 | 117,007 | 117,416 | 409 |
| Operations and Maintenance | 8,195 | 10,205 | 11,275 | 65,275 | 65,775 | 500 |
| Capital | | | | | | - |
| Department Total | 113,159 | 103,629 | 119,846 | 182,282 | 183,191 | 909 |

Law Department Program Budget #151

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 154,029 | 179,529 | 192,203 | 194,356 | 232,195 | 37,839 |
| Operations and Maintenance | 95,900 | 69,000 | 65,750 | 65,950 | 93,644 | 27,694 |
| Capital | | | | | | - |
| Department Total | 249,929 | 248,529 | 257,953 | 260,306 | 325,839 | 65,533 |

Personnel Program Budget #152

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 179,577 | 176,669 | 218,157 | 223,025 | 234,134 | 11,109 |
| Operations and Maintenance | 30,855 | 44,855 | 44,067 | 44,067 | 47,072 | 3,005 |
| Capital | | | | | | - |
| Department Total | 210,432 | 221,524 | 262,224 | 267,092 | 281,206 | 14,114 |

Municipal Information Systems Program Budget #155

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 222,569 | 240,394 | 259,402 | 268,664 | 275,551 | 6,887 |
| Operations and Maintenance | 391,910 | 403,675 | 460,735 | 472,174 | 597,625 | 125,451 |
| Capital | 115,000 | 55,000 | 115,000 | 100,000 | 230,000 | 130,000 |
| Department Total | 729,479 | 699,069 | 835,137 | 840,838 | 1,103,176 | 262,338 |

City Clerk Program Budget #161

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 195,386 | 207,604 | 221,526 | 257,769 | 242,049 | (15,720) |
| Operations and Maintenance | 39,400 | 38,700 | 41,705 | 59,700 | 54,200 | (5,500) |
| Capital | | | | | | - |
| Department Total | 234,786 | 246,304 | 263,231 | 317,469 | 296,249 | (21,220) |

Office of Planning & Development Program Budget #175

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 57,383 | 58,300 | 55,725 | 112,006 | 119,204 | 7,198 |
| Operations and Maintenance | 23,280 | 23,280 | 45,780 | 49,780 | 76,780 | 27,000 |
| Capital | | | | | | - |
| Department Total | 80,663 | 81,580 | 101,505 | 161,786 | 195,984 | 34,198 |

School Department Program Budget

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|--------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| School Appropriation | 67,790,421 | 73,280,133 | 75,618,644 | 81,844,618 | 83,514,221 | 1,669,603 |
| Total Department | 67,790,421 | 73,280,133 | 75,618,644 | 81,844,618 | 83,514,221 | 1,669,603 |

Northeast Regional Voc. High School Assessment Program Budget #301

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|-----------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Regional Vocational Schools | 613,491 | 642,142 | 783,502 | 850,876 | 1,054,003 | 203,127 |
| Total Department | 613,491 | 642,142 | 783,502 | 850,876 | 1,054,003 | 203,127 |

Police Department Program Budget #210

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 7,940,706 | 8,216,925 | 9,480,210 | 9,685,922 | 9,881,601 | 195,679 |
| Operations and Maintenance | 676,281 | 683,281 | 1,187,781 | 1,050,166 | 1,060,166 | 10,000 |
| Capital | 112,000 | 136,000 | 114,000 | 173,000 | 164,000 | (9,000) |
| Department Total | 8,728,987 | 9,036,206 | 10,781,991 | 10,909,088 | 11,105,767 | 196,679 |

Fire Department Program Budget #220

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 6,913,490 | 7,322,097 | 8,243,574 | 8,732,529 | 9,338,445 | 605,916 |
| Operations and Maintenance | 423,400 | 431,800 | 426,850 | 466,231 | 458,731 | (7,500) |
| Capital | 50,000 | 52,800 | - | 57,300 | | (57,300) |
| Department Total | 7,386,890 | 7,806,697 | 8,670,424 | 9,256,060 | 9,797,176 | 541,116 |

Inspectional Services Program Budget #240

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 576,822 | 655,469 | 727,872 | 777,126 | 777,869 | 743 |
| Operations and Maintenance | 28,917 | 28,917 | 39,117 | 38,842 | 63,350 | 24,508 |
| Capital | | | | | | - |
| Department Total | 605,739 | 684,386 | 766,989 | 815,968 | 841,219 | 25,251 |

Traffic & Parking Program Budget #293

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 82,099 | 83,079 | 95,852 | 100,750 | 101,901 | 1,151 |
| Operations and Maintenance | 697,726 | 824,726 | 815,400 | 785,900 | 790,900 | 5,000 |
| Capital | | | | | 21,565 | 21,565 |
| Department Total | 779,825 | 907,805 | 911,252 | 886,650 | 914,366 | 27,716 |

Emergency Management Program Budget #230

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 833,251 | 836,769 | 913,805 | 968,737 | 965,121 | (3,616) |
| Operations and Maintenance | 27,968 | 32,968 | 33,123 | 43,123 | 43,248 | 125 |
| Capital | | | | | | - |
| Department Total | 861,219 | 869,737 | 946,928 | 1,011,860 | 1,008,369 | (3,491) |

Public Works / Administration Division Program Budget #421

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 183,664 | 184,514 | 203,229 | 207,544 | 219,815 | 12,271 |
| Operations and Maintenance | 14,740 | 15,894 | 12,206 | 13,440 | 13,500 | 60 |
| Capital | | | | | | - |
| Department Total | 198,404 | 200,408 | 215,435 | 220,984 | 233,315 | 12,331 |

Public Works/ Streets & Sidewalks Division Program Budget #422

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 653,653 | 734,642 | 798,448 | 815,013 | 827,968 | 12,955 |
| Operations and Maintenance | 998,000 | 980,472 | 1,016,286 | 1,093,086 | 1,181,914 | 88,828 |
| Capital | 161,250 | 260,000 | 170,000 | 111,000 | 180,000 | 69,000 |
| Department Total | 1,812,903 | 1,975,114 | 1,984,734 | 2,019,099 | 2,189,882 | 170,783 |

Public Works / Solid Waste Division Program Budget #430

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 39,705 | 40,900 | 45,797 | 49,138 | 51,112 | 1,974 |
| Operations and Maintenance | 1,771,780 | 1,831,560 | 1,881,060 | 1,703,060 | 1,892,672 | 189,612 |
| Capital | | | | | | - |
| Department Total | 1,811,485 | 1,872,460 | 1,926,857 | 1,752,198 | 1,943,784 | 191,586 |

Public Works / Structures & Grounds Division Program Budget #470

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 258,031 | 259,519 | 269,062 | 283,223 | 286,015 | 2,792 |
| Operations and Maintenance | 849,072 | 867,890 | 911,920 | 931,980 | 1,010,410 | 78,430 |
| Capital | 85,000 | 53,000 | - | - | 150,300 | 150,300 |
| Department Total | 1,192,103 | 1,180,409 | 1,180,982 | 1,215,203 | 1,446,725 | 231,522 |

Public Works / Snow Removal Division Program Budget #423

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | - |
| Operations and Maintenance | 76,260 | 76,260 | 76,260 | 76,260 | 76,260 | - |
| Capital | | | | | | - |
| Department Total | 101,260 | 101,260 | 101,260 | 101,260 | 101,260 | - |

Health & Human Services Administration Program Budget #510

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 154,747 | 174,259 | 189,039 | 194,551 | 194,651 | 100 |
| Operations and Maintenance | 1,125 | 1,125 | 126,125 | 156,125 | 456,331 | 300,206 |
| Capital | | | | | | - |
| Department Total | 155,872 | 175,384 | 315,164 | 350,676 | 650,982 | 300,306 |

HHS - Chelsea Public Library Program Budget #610

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 242,054 | 242,054 | 237,382 | 245,184 | 246,355 | 1,171 |
| Operations and Maintenance | 23,530 | 26,073 | 22,928 | 24,128 | 25,413 | 1,285 |
| Capital | | | 7,400 | 11,400 | 7,400 | (4,000) |
| Department Total | 265,584 | 268,127 | 267,710 | 280,712 | 279,168 | (1,544) |

HHS - Community Schools & Recreation Div. Program Budget #630

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 71,283 | 71,283 | 73,736 | 74,703 | 195,738 | 121,035 |
| Operations and Maintenance | 53,000 | 78,000 | 75,000 | 75,000 | 170,000 | 95,000 |
| Capital | | | | | | - |
| Department Total | 124,283 | 149,283 | 148,736 | 149,703 | 365,738 | 216,035 |

HHS - Elder Affairs Division Program Budget #541

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 164,294 | 164,195 | 176,928 | 178,387 | 179,855 | 1,468 |
| Operations and Maintenance | 26,250 | 31,250 | 30,800 | 31,300 | 33,795 | 2,495 |
| Capital | | | | | | - |
| Department Total | 190,544 | 195,445 | 207,728 | 209,687 | 213,650 | 3,963 |

HHS - Veterans Services Program Budget #543

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 56,595 | 56,595 | 61,182 | 62,990 | 63,590 | 600 |
| Operations and Maintenance | 487,250 | 702,650 | 704,370 | 704,370 | 704,510 | 140 |
| Capital | | | | | | - |
| Department Total | 543,845 | 759,245 | 765,552 | 767,360 | 768,100 | 740 |

HHS - Health Division Program Budget #511

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Salaries, Wages and Benefits | 56,295 | 134,495 | 60,882 | 62,690 | 63,790 | 1,100 |
| Operations and Maintenance | - | - | - | - | 3,900 | 3,900 |
| Capital | | | | | | - |
| Department Total | 56,295 | 134,495 | 60,882 | 62,690 | 67,690 | 5,000 |

Debt Service Program Budget #710 & #711

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Principal - Long Term (710-5760) | 2,762,164 | 2,627,888 | 2,593,747 | 2,486,861 | 2,485,222 | (1,639) |
| Interest - Long Term (711-5761) | 1,006,916 | 930,207 | 807,598 | 687,943 | 782,080 | 94,137 |
| Interest - Short Term (711-5763) | - | - | - | - | - | - |
| State Qualified Bond Interest | - | - | - | - | - | - |
| Total Direct Expenses | 3,769,080 | 3,558,095 | 3,401,345 | 3,174,804 | 3,267,302 | 92,498 |

Retirement Program Budget #911

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Retirement Fund (5180) | 6,008,078 | 6,283,764 | 6,585,632 | 6,754,818 | 7,066,524 | 311,706 |
| Non-Contributory Pensions (5179) | 17,000 | 17,000 | 17,800 | 10,000 | 10,000 | - |
| Total Direct Expenses | 6,025,078 | 6,300,764 | 6,603,432 | 6,764,818 | 7,076,524 | 311,706 |

Insurance #945 and Legal Judgements #941

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Insurance | 455,000 | 500,000 | 660,000 | 700,975 | 755,000 | 54,025 |
| Judgements (571200) | 25,000 | 25,000 | 50,000 | 25,000 | 50,000 | 25,000 |
| Total Direct Expenses | 480,000 | 525,000 | 710,000 | 725,975 | 805,000 | 79,025 |

State Assessments - Cherry Sheet Budget #820 & #821

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Ret. Employees Health Ins (5633) | | | | | | - |
| Mosquito Control (5635) | 10,093 | 10,286 | 10,326 | 10,274 | 10,283 | 9 |
| Air Pollution Districts (5637) | 7,780 | 7,980 | 8,156 | 8,445 | 8,657 | 212 |
| Metropolitan Area Planning (5638) | 11,082 | 11,359 | 11,934 | 18,638 | 19,104 | 466 |
| RMV Non-Renewal Surc. (5640) | 167,140 | 220,600 | 238,940 | 238,940 | 238,940 | - |
| MBTA Chs.161A, 825 (5641) | 2,229,939 | 2,254,122 | 2,351,211 | 2,420,048 | 2,444,100 | 24,052 |
| Boston Met. Trans. District (5642) | 257 | 252 | 252 | 236 | 236 | - |
| Multi - Year Repayment (5645) | | | | - | | - |
| Special Education (5646) | 25,603 | 16,969 | 5,806 | 18,828 | 18,972 | 144 |
| State Qualified Bonds Interest (5647) | | | | | | - |
| Charter School Assessment (566) | 4,517,169 | 5,379,584 | 6,650,584 | 9,345,944 | 10,227,623 | 881,679 |
| School Choice (5663) | 30,000 | 10,000 | 6,625 | 56,100 | 51,900 | (4,200) |
| Essex County Sending Tuition | 12,475 | - | | | | - |
| Total Direct Expenses | 7,011,538 | 7,911,152 | 9,283,834 | 12,117,453 | 13,019,815 | 902,362 |

Employee Benefits Program Budget #910

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|----------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Unemployment Compensation (51) | 80,000 | 30,000 | 70,000 | 30,000 | 30,000 | - |
| Health Insurance (5171) | 5,069,325 | 6,167,800 | 6,835,120 | 6,869,046 | 7,120,079 | 251,033 |
| Payroll Taxes (51760) | 295,000 | 300,000 | 350,000 | 360,000 | 375,000 | 15,000 |
| Workers Compensation (5178) | 380,000 | 300,000 | 300,000 | 300,000 | 340,000 | 40,000 |
| Life Insurance (51750) | 18,250 | 13,500 | 18,250 | 20,000 | 21,300 | 1,300 |
| Accidental Death & Dismemberment | | | | | | - |
| Salary Reserve (5980) | 276,000 | 1,929,998 | 275,000 | 725,000 | 900,000 | 175,000 |
| Total Direct Expenses | 6,118,575 | 8,741,298 | 7,848,370 | 8,304,046 | 8,786,379 | 482,333 |

Interfund Transfers #990

| Expense Line Item | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|----------------------------|
| Transfer to Enterprise | - | - | - | - | - | - |
| Transfer to Capital Projects | 500,000 | 500,000 | 650,000 | 785,000 | 785,000 | - |
| Transfer to Trust Funds | 150,000 | 175,000 | 200,000 | 225,000 | 250,000 | 25,000 |
| Total Direct Expenses | 650,000 | 675,000 | 850,000 | 1,010,000 | 1,035,000 | 25,000 |
| Grand Total | 120,757,611 | 131,437,667 | 138,389,086 | 149,035,333 | 155,212,550 | 6,177,217 |

| Revenue Summary | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|
| Taxes | 47,045,845 | 50,464,663 | 53,922,324 | 57,037,973 | 64,035,850 | 6,997,877 |
| Charges for Services | 1,944,125 | 2,038,203 | 2,048,718 | 2,164,188 | 2,207,500 | 43,312 |
| Licenses & Permits | 1,381,450 | 1,697,950 | 2,485,950 | 1,484,450 | 1,862,250 | 377,800 |
| Fines & Forfeits | 1,915,000 | 2,113,400 | 2,293,400 | 2,619,250 | 2,551,250 | (68,000) |
| Intergovernmental | 65,266,132 | 71,621,938 | 74,194,225 | 81,376,736 | 81,622,578 | 245,842 |
| Miscellaneous | 294,000 | 175,000 | 200,000 | 300,000 | 325,000 | 25,000 |
| Other Financing Sources | 2,911,059 | 3,176,513 | 3,244,469 | 4,052,736 | 2,608,122 | (1,444,614) |
| Total | 120,757,611 | 131,287,667 | 138,389,086 | 149,035,333 | 155,212,550 | 6,177,217 |

| | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| TAXES | | | | | | |
| Personal Property | 2,212,884 | 2,994,023 | 3,132,712 | 3,939,137 | 4,219,687 | 280,550 |
| Real Estate Taxes | 37,302,900 | 39,251,347 | 41,620,319 | 43,276,404 | 45,482,406 | 2,206,002 |
| Motor Vehicle Excise | 5,185,000 | 5,185,000 | 6,100,000 | 7,000,000 | 10,500,000 | 3,500,000 |
| Interest /Penalties on Taxes | 150,000 | 150,000 | 150,000 | 225,000 | 150,000 | (75,000) |
| Interest /Penalties on Tax Titles | 150,000 | 140,000 | 140,000 | 110,000 | 140,000 | 30,000 |
| Interest /Penalties Excise & Charges | 60,000 | 60,000 | 60,000 | 110,000 | 130,000 | 20,000 |
| Payment in Lieu of Taxes | 1,198,061 | 1,799,293 | 1,799,293 | 1,212,432 | 1,813,757 | 601,325 |
| Hotel/Motel Tax Ch 145 | 467,000 | 500,000 | 535,000 | 800,000 | 1,200,000 | 400,000 |
| Meals Tax | 320,000 | 385,000 | 385,000 | 365,000 | 400,000 | 35,000 |
| TOTAL TAXES | 47,045,845 | 50,464,663 | 53,922,324 | 57,037,973 | 64,035,850 | 6,997,877 |

| Revenue Detail | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| CHARGES FOR SERVICES | | | | | | |
| Fees Cable Franchise | 3,800 | 3,800 | 3,800 | 3,800 | 3,800 | 0 |
| Fees Lien Certificates | 30,600 | 30,600 | 30,600 | 23,000 | 18,000 | (5,000) |
| MV Registry Clears | 150,000 | 205,000 | 205,000 | 275,000 | 240,000 | (35,000) |
| Deputy Collector | | | | 7,000 | 9,000 | 2,000 |
| Constables | | | | 2,400 | 2,400 | 0 |
| Proceeds from Leases | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| Fees Copies of Certificates | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| Passports | | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Fees | | | | | | 0 |
| Fees Zoning Board | 10,000 | 10,000 | 7,500 | 7,500 | 10,000 | 2,500 |
| Site Plan Review | | | | | | 0 |
| Application Fee | | | | | | 0 |
| Design Review | | | | | | 0 |
| Fees Police Details | 70,000 | 70,000 | 70,000 | 70,000 | 100,000 | 30,000 |
| Fees Copies of Reports - Police | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| Fees Fire Details | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| Fees Copies of Reports - Fire | 100 | 100 | 100 | 100 | 100 | 0 |
| Inspection Razing/Boardups | | | | | | 0 |
| Vehicle Lease Surcharge | 1,500 | 1,500 | 1,500 | 5,000 | 5,000 | 0 |
| Interest & Penalties | | | | | | 0 |
| Fire Alarm Connection | | | | | | 0 |
| Trash Removal Charges | 1,554,725 | 1,593,803 | 1,606,818 | 1,646,988 | 1,700,000 | 53,012 |
| Fee Sale of Bags | 100 | 100 | 100 | 100 | 100 | 0 |
| Fee Compost Bins | 100 | 100 | 100 | 100 | 100 | 0 |
| Sale of Appliance Stickers | 8,200 | 8,200 | 8,200 | 8,200 | 4,000 | (4,200) |
| Information Requests Copies | | | | | | 0 |
| Fee Rubbish Decals | | | | | | 0 |
| Library Fees | | | | | | 0 |
| TOTAL CHARGES FOR SERVICES | 1,944,125 | 2,038,203 | 2,048,718 | 2,164,188 | 2,207,500 | 43,312 |

| Revenue Detail | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| LICENSES AND PERMITS | | | | | | |
| Licenses Various Clerk | 12,000 | 12,000 | 12,000 | 20,000 | 20,000 | 0 |
| Licenses Alcoholic Beverages | 130,000 | 130,000 | 130,000 | 150,000 | 150,000 | 0 |
| Licenses Common Victualers | 8,000 | 8,000 | 8,000 | 8,000 | 8,000 | 0 |
| Licenses Amusements | 16,000 | 16,000 | 16,000 | 16,000 | 16,000 | 0 |
| Licenses Const | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | 0 |
| Licenses Tobacco | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 |
| Licenses Parks | 11,000 | 11,000 | 11,000 | 11,000 | 20,000 | 9,000 |
| Licenses Various | 5,000 | 5,000 | 5,000 | 5,000 | 100 | (4,900) |
| Licenses Petroleum Storage | 60,000 | 60,000 | 60,000 | 50,000 | 50,000 | 0 |
| Licenses Business Certificates | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 |
| Licenses Rooming Houses | 1,100 | 1,100 | 1,100 | 1,100 | 1,100 | 0 |
| Licenses Automobiles | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 0 |
| Licenses Hackney | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 0 |
| Permits Firearms | 1,500 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| Permits Smoke Inspections | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Permits Oil Burner Inspection | 700 | 700 | 700 | 700 | 700 | 0 |
| Permits Tank Truck Inspect. | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| Permits Misc. Fire | 15,300 | 15,300 | 15,300 | 15,300 | 5,000 | (10,300) |
| Permit Alterations/Sign | 290,000 | 290,000 | 290,000 | 230,000 | 230,000 | 0 |
| Permit Cert. Of Occupancy | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Permit New Buildings | 419,500 | 696,500 | 1,449,500 | 460,000 | 790,000 | 330,000 |
| Permit Electrical | 77,000 | 77,000 | 97,000 | 97,000 | 97,000 | 0 |
| Permit Cert. of Inspection | 7,500 | 7,500 | 12,500 | 12,500 | 12,500 | 0 |
| Permit Copies/Research Plans | 200 | 200 | 200 | 200 | 200 | 0 |
| Permit Gas/Plumbing | 24,000 | 24,000 | 34,000 | 24,000 | 24,000 | 0 |
| Permit Sidewalks/Streets | 3,000 | 3,000 | 3,000 | 3,000 | 2,000 | (1,000) |
| Vacant/Foreclosed Property | | | | | | 0 |
| Permit Cert. of Fitness | 50,000 | 50,000 | 50,000 | 50,000 | 70,000 | 20,000 |
| Permit Dumpsters | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 0 |
| Permit Pools/Baths/Tanning | 200 | 200 | 200 | 200 | 200 | 0 |
| Permit Sale of Food | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 0 |
| Permit Caterers | 700 | 700 | 700 | 700 | 700 | 0 |
| Permit Bars & Clubs | 1,300 | 1,300 | 1,300 | 1,300 | 1,300 | 0 |
| Permit Temporary | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 0 |
| Permit Tobacco | | | | | | 0 |
| Permit Summer Camps | 100 | 100 | 100 | 100 | 100 | 0 |
| Permit Weights & Measures | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Permit Parking - Luther Place Passes | 3,000 | 10,000 | 10,000 | 10,000 | 10,000 | 0 |
| Permit Parking - Resident Stickers | 7,000 | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| Permit Parking - Visitor Passes | 2,000 | 10,000 | 10,000 | 50,000 | 75,000 | 25,000 |
| Sidewalk Occupancy | | | | | | 0 |
| Permit Street Openings - DPW | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 0 |
| Bus Shelter License | | | | | 10,000 | 10,000 |
| Licenses Funeral Director | 350 | 350 | 350 | 350 | 350 | 0 |
| Health Permit Beauty & Tattoo | | 1,000 | 1,000 | 1,000 | 1,000 | 0 |
| Permit Burial | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 0 |
| TOTAL LICENSES & PERMITS | 1,381,450 | 1,697,950 | 2,485,950 | 1,484,450 | 1,862,250 | 377,800 |

| Revenue Detail | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|-----------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| FINES | | | | | | |
| Fines - Non Criminal 40-U | 0 | 150,000 | 180,000 | 180,000 | 180,000 | 0 |
| Interest/Penalties 40-U | | | | 3,000 | 10,000 | 7,000 |
| Lien to Real Estate Tax 40-U | | | | 125,000 | 250,000 | 125,000 |
| Fines - Bad Checks | 3,600 | 2,000 | 2,000 | 1,250 | 1,250 | 0 |
| Fines - Non-Criminal 21D | 52,000 | 52,000 | 52,000 | 52,000 | 52,000 | 0 |
| Fines - CMVI | 300,000 | 300,000 | 300,000 | 300,000 | 100,000 | (200,000) |
| Fines - Towing | 48,000 | 48,000 | 48,000 | 48,000 | 48,000 | 0 |
| Court Fines | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 0 |
| Library Fines | | | | | | 0 |
| Fines - Parking Tickets | 1,501,400 | 1,701,400 | 1,701,400 | 1,900,000 | 1,900,000 | 0 |
| TOTAL FINES & FORFEITS | 1,915,000 | 2,113,400 | 2,293,400 | 2,619,250 | 2,551,250 | (68,000) |

| Revenue Detail | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|
| INTERGOVERNMENTAL | | | | | | |
| Medicare Part D Fed Reimbursement | 175,000 | 150,000 | 150,000 | 150,000 | 100,000 | (50,000) |
| Medicaid School Care Delivery Reimb. | 280,000 | 200,000 | 200,000 | 235,000 | 235,000 | 0 |
| Veterans Abatements | | | | | | 0 |
| Surviving Spouse Abatements | | | | | | 0 |
| Abatements Veterans/Spouse/Blind | 67,756 | 66,593 | 51,359 | 51,996 | 49,291 | (2,705) |
| Elderly Abatements | | | | | | 0 |
| State Owned Land | 53,456 | 53,495 | 76,064 | 76,064 | 75,440 | (624) |
| Charter School Reimbursement | 1,414,782 | 1,547,549 | 1,460,530 | 2,506,268 | 2,099,051 | (407,217) |
| Charter School Capital Reimbursement | | | | | | 0 |
| School Construction | | | | | | 0 |
| School Transportation | | | | | | 0 |
| School - Chapter 70 | 56,040,644 | 62,131,790 | 64,490,888 | 70,354,181 | 70,741,271 | 387,090 |
| School - State | | | | | | 0 |
| Police Career Incentive | 0 | | | | | 0 |
| Veterans Benefits | 287,817 | 361,629 | 457,304 | 432,056 | 425,794 | (6,262) |
| Additional Assistance | | | | | | 0 |
| Urban Redevelopment | | | | | | 0 |
| Lottery | | | | | | 0 |
| Unrestricted General Government Aid | 6,946,677 | 7,110,882 | 7,308,080 | 7,571,171 | 7,896,731 | 325,560 |
| TOTAL INTERGOVERNMENTAL | 65,266,132 | 71,621,938 | 74,194,225 | 81,376,736 | 81,622,578 | 245,842 |

| Revenue Detail | 2013 Budget | 2014 Budget | 2015 Budget | 2016 Budget | 2017 Budget | Dollar Variance |
|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| MISCELLANEOUS REVENUE | | | | | | |
| Earnings on Investments | 294,000 | 175,000 | 200,000 | 300,000 | 325,000 | 25,000 |
| Reimbursement -Treasury | | | | | | 0 |
| Sale of Assets -Treasury | | | | | | 0 |
| Miscellaneous Revenue | | | | | | 0 |
| Restitution | | | | | | 0 |
| Reimbursements | | | | | | 0 |
| GIS Map Sales | | | | | | 0 |
| Sale of Assets - Police | | | | | | 0 |
| Miscellaneous Revenue - Police | | | | | | 0 |
| Miscellaneous Revenue - Fire | | | | | | 0 |
| Sale of Assets - DPW | | | | | | 0 |
| Miscellaneous Revenue - DPW | | | | | | 0 |
| General Revenue | | | | | | 0 |
| Misc. Revenue | | | | | | 0 |
| Tailings | | | | | | 0 |
| TOTAL MISCELLANEOUS | 294,000 | 175,000 | 200,000 | 300,000 | 325,000 | 25,000 |
| OTHER FINANCING SOURCES | | | | | | |
| Bond Premium | | | | | | 0 |
| School Building Assistance Adjustment | | | | | | 0 |
| Accrued Interest on Bonds Issued | | | | | | 0 |
| Transfers from Special Revenue Funds | 256,700 | 259,000 | 259,000 | 296,920 | 328,720 | 31,800 |
| Transfer From Receipts Reserved | 0 | | | | | 0 |
| Transfer from Sewer Fund | 853,975 | 875,324 | 897,208 | 919,638 | 942,629 | 22,991 |
| Transfer from Water Fund | 856,128 | 877,531 | 899,470 | 921,956 | 945,005 | 23,049 |
| Snow & Ice Deficit to be raised | | | | | | 0 |
| Use of Certified Free Cash | 944,256 | 1,164,658 | 1,188,791 | 1,914,222 | 391,768 | (1,522,454) |
| TOTAL OTHER FINANCING SOURCES | 2,911,059 | 3,176,513 | 3,244,469 | 4,052,736 | 2,608,122 | (1,444,614) |
| GENERAL FUNDS TOTAL | 120,757,611 | 131,287,667 | 138,389,086 | 149,035,333 | 155,212,550 | 6,177,217 |

Water Enterprise #6010

| Revenue Line Item | 2013 | Budget | 2014 | Budget | 2015 | Budget | 2016 | Budget | 2017 | Budget | Dollar Variance |
|----------------------------|------------------|--------|------------------|--------|------------------|--------|------------------|--------|------------------|--------|-----------------|
| Interest & Penalties | | 41,000 | 41,000 | | 41,000 | | 41,000 | | 41,000 | | - |
| User Charges | 6,347,851 | | 6,574,476 | | 6,905,502 | | 7,500,093 | | 7,512,142 | | 12,049 |
| Water Liens | | | | | | | | | | | - |
| Transfer from General Fund | | | | | | | | | | | - |
| Other | 6,400 | | 6,400 | | 6,400 | | 6,400 | | 6,400 | | - |
| Total Revenue | 6,395,251 | | 6,621,876 | | 6,952,902 | | 7,547,493 | | 7,559,542 | | 12,049 |

| Expense Line Item | 2013 | Budget | 2014 | Budget | 2015 | Budget | 2016 | Budget | 2017 | Budget | Dollar Variance |
|------------------------------|------------------|---------|------------------|--------|------------------|--------|------------------|--------|------------------|--------|-----------------|
| Salaries, Wages and Benefits | | 128,481 | 129,006 | | 139,695 | | 141,942 | | 158,958 | | 17,016 |
| Operations and Maintenance | 5,310,642 | | 5,515,339 | | 5,813,737 | | 6,340,595 | | 6,282,579 | | (58,016) |
| Capital & Other Uses | 956,128 | | 977,531 | | 999,470 | | 1,064,956 | | 1,118,005 | | 53,049 |
| Department Total | 6,395,251 | | 6,621,876 | | 6,952,902 | | 7,547,493 | | 7,559,542 | | 12,049 |

Sewer Enterprise #6000

| Revenue Line Item | 2013 | Budget | 2014 | Budget | 2015 | Budget | 2016 | Budget | 2017 | Budget | Dollar Variance |
|----------------------------|-------------------|--------|-------------------|--------|-------------------|--------|-------------------|--------|-------------------|--------|-----------------|
| Interest & Penalties | | 37,000 | 37,000 | | 37,000 | | 37,000 | | 37,000 | | - |
| User Charges | 10,145,412 | | 10,479,843 | | 11,194,212 | | 11,406,871 | | 11,584,639 | | 177,768 |
| Sewer Liens | | 0 | 0 | | | | | | | | - |
| Transfer from General Fund | | | | | | | | | | | - |
| Other | 0 | | 0 | | 0 | | 0 | | 0 | | - |
| Total Revenue | 10,182,412 | | 10,516,843 | | 11,231,212 | | 11,443,871 | | 11,621,639 | | 177,768 |

| Expense Line Item | 2013 | Budget | 2014 | Budget | 2015 | Budget | 2016 | Budget | 2017 | Budget | Dollar Variance |
|------------------------------|-------------------|---------|-------------------|--------|-------------------|--------|-------------------|--------|-------------------|--------|-----------------|
| Salaries, Wages and Benefits | | 128,481 | 129,006 | | 139,695 | | 141,942 | | 158,958 | | 17,016 |
| Operations and Maintenance | 9,024,956 | | 9,387,513 | | 10,069,309 | | 10,249,291 | | 10,357,052 | | 107,761 |
| Capital & Other Uses | 1,028,975 | | 1,000,324 | | 1,022,208 | | 1,052,638 | | 1,105,629 | | 52,991 |
| Department Total | 10,182,412 | | 10,516,843 | | 11,231,212 | | 11,443,871 | | 11,621,639 | | 177,768 |