

County of Calhoun,
Michigan



For the Year Ended
December 31, 2024

Annual
Comprehensive
Financial Report

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**COUNTY OF CALHOUN, MICHIGAN
ANNUAL COMPREHENSIVE FINANCIAL REPORT
FOR THE YEAR ENDED DECEMBER 31, 2024**

BOARD OF COMMISSIONERS

Derek King, Chairperson
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Diane Thompson
Tommy Miller

ADMINISTRATOR/CONTROLLER

Kelli Scott

ASSISTANT COUNTY ADMINISTRATORS

Megan Banning
Doug Ferrall

Prepared by: Finance Department

COUNTY OF CALHOUN, MICHIGAN

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INTRODUCTORY SECTION

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Calhoun County

Office of the Administrator/Controller

"Building A Better County Through Responsive Leadership"

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June 27, 2025

To the Honorable Chairman, Members of the Board of the Commissioners and the Citizens of the County of Calhoun, Michigan:

The annual comprehensive financial report of the County of Calhoun, Michigan (the "County") for the year ended December 31, 2024, is hereby submitted in accordance with Michigan Act 2 of the Public Acts of 1968, as amended. This Act requires that the County issue an annual report on its financial position and activity, and that this report be audited by an independent firm of certified public accountants.

This report consists of management's representations concerning the finances of the County. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the County's financial statements in conformity with generally accepted accounting principles (GAAP). Because the cost of internal controls should not outweigh their benefits, our framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The County's financial statements have been audited by Rehmann Robson LLC, an independent firm of licensed, certified public accountants. The goal of the independent audit is to provide reasonable assurance that the financial statements for the County of Calhoun, Michigan for the fiscal year-ended December 31, 2024, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures contained in the financial statements; assessing the accounting principles used; and evaluating the overall financial statement presentation. The independent audit concluded with the rendering of an unmodified opinion on the statements, meaning the financial statements present, fairly and accurately in all material respects, the financial position of the County in conformity with Generally Accepted Accounting Principles ("GAAP"). The independent auditors' report is presented as the first component of the financial section of this report.

The County is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance).

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The County of Calhoun, Michigan's MD&A can be found immediately following the report of the independent auditors.

PROFILE OF THE COUNTY OF CALHOUN, MICHIGAN GOVERNMENT

Calhoun County was incorporated on October 29, 1829. It covers an area of approximately 718 square miles. The County Seat is located in the City of Marshall, mid-way between Chicago and Detroit near the junction of two major interstate highways - I-94 (east-west) and I-69 (north-south). The City of Battle Creek is the largest metropolitan area in the County. The population of the County per the 2023 U.S. Census estimate is 133,785.

The County is governed by a seven-member elected Board of Commissioners. Members of the Board of Commissioners are elected on a partisan basis for four-year terms starting with the 2024 election, from within their respective districts that are approximately equal in population. The Board elects from its ranks a Chairperson and a Vice Chairperson by majority vote. The administration of the County, other than as delegated to elected officials, is guided by the County Administrator/Controller, who is appointed by a two-thirds vote of the Board of Commissioners and serves at its pleasure. The Board is responsible for determining the type and level of County services, adoption of the County Budget, equalization of County property values, legislative oversight of County services and the appointment of various boards, commissions and County officials. In turn, the County Administrator/Controller is responsible for carrying out the Board's policies and resolutions, and managing the day-to-day operations of the County.

Judges of the 37th Judicial Circuit and the Probate Court and the 10th District Court are elected at large for six-year terms. Operation of the court system is under the auspices of the Michigan Supreme Court and the respective presiding Judges, while the County government primarily provides financial support.

Administration of the County is divided by the Michigan Constitution among various statutory County officials, including the County Treasurer, County Clerk/Register of Deeds, Prosecuting Attorney, Water Resources Commissioner and Sheriff, who are elected at-large for four-year terms. The County Treasurer is the custodian of all funds, administers the collection of delinquent property taxes, and performs other duties concerned with the interrelated fiscal affairs of County departments and agencies. The duties of the County Clerk include keeping and maintaining records of births, deaths, marriages and discharges of military personnel, and serving as Clerk of the Board of Commissioners. The duties of the Register of Deeds include the recording of deeds, mortgages, surveys, plats, notices of liens and bills of sales. The Prosecuting Attorney prosecutes violations of State criminal law within the County and may represent the County in appropriate Courts. The County Water Resources Commissioner administers the location, construction and maintenance of drains in the County. The Sheriff's duties involve the charge and custody of the County Jail, the serving of processes and primary law enforcement response in areas of the County without local police functions.

In addition, the Board of Commissioners appoints several County officials, including the Administrator/Controller, Corporation Counsel, Health Officer, Medical Examiner and the Equalization Director with responsibilities as defined by statute, County ordinance or resolution. The Administrator/Controller's responsibilities include direction of central administrative functions of the County government and acting as a liaison on behalf of the Board of Commissioners between County offices, appointed officials and the general public. The Office of Corporation Counsel is responsible for legal advice, counsel or court action in all cases involving an official act or duty of a county officer, elected official or county department. The Health Officer directs the operation of the County Health Department in accordance with Board of Commissioner's directions and as authorized by State law. The Equalization Director oversees the equalization process of the County as prescribed by law.

The Board of Commissioners also appoints various boards and commissions to oversee specific County services and to advise the Board on certain matters of interest. Appointments to boards overseeing specific County functions include the Parks & Recreation Commission, Board of Public Health, Senior Millage Allocation Committee, Materials Management Committee, and Veterans Affairs Committee, among others. The Board also appoints members to various advisory committees and to regional bodies overseeing other programs providing services to the residents of the County.

The business of the County is carried out on a daily basis by more than 700 employees located on several different campuses throughout the County. The primary locations are Marshall, the County seat, Battle Creek, and Albion.

This report includes all funds of the County and its component units. The County provides a full range of services to County residents. Services are provided in the areas of public safety (law enforcement, prosecution, jail administration), judicial (administration of the courts and probation departments), elections, public works, health services, social services, cultural (MSU cooperative extension services), road repair and maintenance services, parks and recreation, and general administrative services. In any one day, hundreds of people access County services:

- They may be utilizing one of the many public health, sanitation or disease control services provided by the Health Department, the support services of County Veteran Affairs or Senior Services, or the residential services of the Medical Care Facility. They may be utilizing one of the many other human service programs supported by County funds in the area of mental health, substance abuse, aging, special transportation, or youth violence prevention.
- They may be utilizing the services of the County Prosecutor, the Sheriff, or the Courts.
- They may be obtaining birth, death, tax or property information from the Offices of the County Clerk, Register of Deeds or the Treasurer; participating in elections; or getting assistance in drainage-related problems from the Water Resources Commissioner.
- They may be attending educational events sponsored by MSU Cooperative Extension or enjoying one of the County Parks.

The annual budget serves as the foundation for the County's financial planning and control. The County maintains real-time budgetary controls using an integrated financial management software package. The objective of these controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the County Board of Commissioners. The appropriated budget is prepared by function and activity for the General Fund and by fund and function for the special revenue funds. Budgetary transfers are permitted in accordance with Board-adopted budget policies. Transfers of appropriations less than or equal to \$20,000 between major account classifications within the General Fund and special revenue fund(s) may be approved by the County Administrator/Controller; transfers greater than \$20,000 require the approval of the Board of Commissioners. The legal level of budgetary control is the activity level for the general fund and the function level for special revenue funds. As demonstrated by the statements and schedules included in the financial section of this report, the government continues to meet its responsibility for sound financial management.

The Board of Commissioners, through its Budget Committee, strives to establish strategic priorities for the development of the budget to reflect current issues, mandated services and long-term financial forecasts.

Calhoun County's mission statement is "Building a Better County Through Responsive Leadership." To that end, the following are recent priorities/accomplishments supported by the Board of Commissioners and through Budget appropriations:

Enhancing Public Safety and Justice

- The County's 37th Circuit Court held in 2024 its first Adoption Day in five years following the COVID-19 pandemic reductions in in-person activities. The Courts also successfully eliminated the backlog in caseload that developed during the pandemic, and adopted a new 3-chief judge model while eliminating one court administrator position.

- The Calhoun County Prosecutor's Office accomplishments in 2024 included introducing a new court advocate canine to help within the victim's unit, implementing a new case management software system, and a new evidence management software, helping to move criminal cases through the justice system faster. The Prosecutor's Office also was allocated some of a new \$17M state fund dedicated to enhancing violent crime mitigation and enforcement efforts starting in 2025.
- Some of the most significant public safety enhancements led by the County Sheriff during 2024 included: a new contract with Marshall Township to add a dedicated Sheriff's road patrol deputy for traffic enforcement partially in response to new economic development and road construction within the area; continued contractual support for Starr Commonwealth for safety and security at their Albion Campus and at the YMCA in Battle Creek for a youth support program; and embarking on a two-year state accreditation process, as a proven way to improve efficiency, organization, overall performance and service to the community.

Health and Wellbeing of Employees and the Community

- The Calhoun County Public Health Department had several notable accomplishments within 2024, including beginning their national accreditation process, to be complete in 2025; expanding breastfeeding outreach and support programs; and continuing to grow programs to prevent and address opioid misuse and overdoses through the operation of a syringe services harm reduction program in Calhoun County. The County and its Opioid Settlement Funds Steering Committee recommended nearly \$600,000 in competitive funding to community organizations in 2024, in addition to the \$600,000 appropriated to the Sheriff's Office, County Courts and Health Department in 2024 for internal expansions of opioid crisis mitigation efforts.
- The County's Human Resources Department and County Administration continued to focus on ways to improve the wellbeing of our employees during 2024, with the following initiatives: a new wellness program with increased monetary incentives and a data-driven strategy around chronic conditions and other targeted facets of physical and mental health; a Board of Commissioners supported implementation of wage scale adjustments based on a state-wide peer market study to increase success in recruitment and retention; improvements to the onboarding process and exit surveys; increased all-employee training, including topics such as managing stress and acknowledging generational differences; addition of a paid Medical, Parental, and Caregiver Leave Policy; a new succession planning program; and a new Infant at Work Policy pilot.

Reaching Out to More Veterans and Seniors

- In 2024, Calhoun County's Senior Services Office provided services for nearly 8,500 Calhoun County seniors, with programs including transportation, meals, fitness and others. The County held a Senior Expo with more than 600 participants. The Extra Voted Senior Millage allowed for the award of mini-grants totaling \$71K, and a new \$300K grant secured during 2024 to address food insecurity will be implemented in 2025. The Office also provided 155 seniors with Medicare/Medicaid enrollment assistance and counseling.
- In 2024, the Calhoun County Veterans Affairs Office provided \$97K in emergency financial relief to veterans, along with \$30K in burial assistance, \$2K in headstone assistance, and significant federal benefit dollars through submitting 221 claims on behalf of veterans to the Veterans Benefit Administration. The County also recognized the National Operation Green Light for Veterans with county facilities lit in green during the week of Veterans Day in November 2024.

Partnering with Tribal Government

- Calhoun County continued during 2024 to partner with the Nottawaseppi Huron Band of the Potawatomi (NHBP) Tribal Government, in efforts to share services and leverage resources. The FireKeepers Local Revenue Sharing Board, supported by County Administration through a services agreement, distributed in 2024 nearly \$6.2M to local governments within Calhoun County to help offset public safety and other costs, and reimburse for nontaxable Tribal-owned properties. In 2024 the Michigan Native American Heritage Fund provided its 7th annual allocation of nearly \$500,000 in grants to schools and local governments across Michigan to improve relationships with our Native American tribes. County administration provides the financial management of that fund as well.

Promoting Community and Economic Development

- County representatives actively manage the County's Planning Commission, Economic Development Corporation, and Hospital Finance Authority. Commissioners and staff also serve on the Marshall Area Economic Development Alliance (MAEDA) Board, the Calhoun Visitors Bureau Board, the Albion Area Chamber of Commerce, and the Marshall LDFA and DDA Boards, and as advisory members on the Battle Creek Downtown Development Authority board and Local Development Finance Authority (LDFA Board). During 2024, the County's Community Development Office developed a countywide Relocation Guide to serve as a resource for business and industry on attracting workforce, partially to respond to the new Ford Blue Oval Marshall Battery Park, which will employ 1,700 Michiganders and support thousands more through local suppliers and local businesses once it opens in 2026.
- The County began during 2024 its periodic process to create an updated County Master Plan, with completion expected in 2026. Voters also approved by 63% a countywide parks millage in August 2024, helping to leverage state funding for hundreds of thousands in state parks grants to make improvements to several county-owned parks and trailways from 2024-2026. Recycling efforts were extremely successful in 2024, with the County's collection events including approximately 1,400 participants and nearly 90 tons of recycled material collected at our on-site facility.
- The Community Development Department participated with the Southcentral Michigan Planning Council (SMPC) in 2024 to provide environmental assessment for 15 properties across the county, utilizing EPA brownfield grant dollars to allow for property owners to better understand and address barriers to future development. The County Board also facilitated the development of a new Transportation Authority of Calhoun County (TACC) during 2024, with a voter-approved millage secured at the November 2024 election, creating the new Ride Calhoun system starting in 2025.

Unprecedented Road Improvements

- The County has made unprecedented investments in primary and local roads over the past decade, after becoming one of the first Counties to voluntarily dissolve its separately governed Road Commission and adopt a Road Department model with the County Board of Commissioners as its policy-makers. Michigan's road funding legislation enacted in 2016 has increased our state funding allocation by more than 70% over the past 8 years. From 2020-2024 the County has made structural improvements to more than 700--half of its 1,400 total miles of primary and local road system. During 2024 alone, 13 townships partnered in cost share contracts to improve local roads. Their contributions, coupled with state and federal grant funds, allowed for nearly \$13.5M in long-term road fixes within Calhoun County.

Engaging and Supporting our Residents

- In 2024, the County's Administration and Communications Departments continued to support major projects including the Calhoun County Broadband Task Force, with the goal of facilitating expansion of affordable, high-speed fiber internet for county residents and businesses in partnership with private service providers. County Administration hosted countywide leadership discussions with state and federal legislators and associations, along with a local summer youth employment group seeking to learn about county government.
- The County continues to offer a podcast series called Inside Calhoun County, and began planning for implementation during 2025 of a chat bot on the County's website. Our Geographic Information Systems division enhanced its services as well during 2024, adding a dedicated position to support the Consolidated Dispatch Authority to improve address map layers for public safety purposes, and implementing a new public service request system to increase convenience for our residents and visitors.
- The County Treasurer continued to focus on supporting residents in 2024 through programs to address blight in neighborhoods, investing more than \$200,000 during the year to demolish blighted homes and bring renewed hope and opportunities for development. The Treasurer also offers a hardship program, which helped more than 100 homeowners in 2024 overcome difficulties avoiding tax foreclosure.
- The County's Public Defender's Office hosted in 2024 their first Law student fellow through the Michigan Holistic Defense Law Student Fellowship Program, in conjunction with 5 other Defender Offices throughout the state. This program encourages careers in public defense and educates students in the needs of the community.

Demonstrating Fiscal Stewardship

- Calhoun County's continues to carry a 'AA' bond rating. The County's Finance team received its 27th consecutive award and Certificate of Achievement from the Government Finance Officers Association of the United States and Canada (GFOA), recognizing the highest standards for preparation of governmental financial reports.
- No requested increases during 2024 in County millage rates means the average homeowner (home valued at \$100,000) will, again next year, pay approximately \$30 per month in property taxes to support County Government, and that includes free services for our parks, our veterans and seniors, and partial funding for the Calhoun County Medical Care Facility and Calhoun County Central Dispatch, both separately operated. All county millage rates will be permanently reduced by a fraction during 2024 due to growth levels exceeding inflation according to state laws for the third year in a row.
- The County also prepares a 5-year operating forecast and 7-year Capital Improvement Plan to maintain focus on long-term financial stability. We provide a Citizens' Guide to County Finances and other financial transparency and accountability information on our website.

FACTORS AFFECTING FINANCIAL CONDITION

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the County operates.

Local Economy

Through a varied industrial, commercial and agricultural base, the County enjoys a relatively stable economic environment and indicators point to a continuation of this trend. The Fort Custer Industrial Park has become Michigan's largest industrial park. Located in the City of Battle Creek, the park, which is a customs free trade zone, encompasses 3,000 acres and contains 70 companies employing more than 9,000 people. The City of Battle Creek is host to the world headquarters of WK Kellogg Corporation and the cereal manufacturing industry. Also, Battle Creek is a U.S. Customs Port of Entry and contains a Foreign Trade Zone. A commercial shopping corridor in the Battle Creek/Emmett Township area serves a regional market. Automotive and plastic parts manufacturers, insurance companies, iron foundries, farms (approximately 1,200) and related agricultural businesses provide a variety of employment opportunities. A major U.S. Veterans Hospital in Battle Creek and community/regional hospitals in Battle Creek and Marshall provide health care services as well as additional employment opportunities. Ford Motor Company is building a new 1.8M square foot battery plant on 700 acres of land in Marshall, the county seat, expected to provide 1,700 new local jobs with an investment of over \$2 Billion.

Real Estate Developments

About half of the County's operating budget is funded with property tax revenues. County property values have seen an average 2.7% annual growth since 2018 and in more recent years ranging anywhere from 5-12%. The 2024 County Equalization Report indicated that property values increased in all categories for the sixth year in a row, and this positive trend is expected to stabilize and continue as our local economy continues to see growth and development in residential, commercial and industrial areas.

State Funding

The State's ability to make revenue sharing payments to the County in the amounts and at the times specified in the Revenue Sharing Act is subject to the State's overall financial condition and its ability to finance any temporary cash flow deficiencies. Act 357, Public Acts of Michigan, 2004 ("Act 357") amended the General Property Tax Act to temporarily eliminate statutory revenue sharing payments to counties by creating a reserve fund, against which counties could draw in lieu of annual revenue sharing payments, paid for by the permanent advancement of the counties' property tax levy from December to July each year, beginning in 2005. Under Act 357, a county would resume receiving state revenue sharing payments in the first year in which the county's property tax revenue reserve was less than the amount the county would have otherwise received in state revenue sharing payments. The Fiscal Year 2025 appropriation act (2024 Public Act 121, Section 952) included three new statutory revenue sharing payments based on multiple factors (taxable value, weighted population and yield equalization) and eliminated the CIP program distributions and the associated requirements. The County continues to be eligible for and receive 100% of State Revenue Sharing distributions annually.

Labor Force

The County has 10 employee bargaining units which have negotiated comprehensive salary, wage, fringe benefit and working conditions contracts with the County. There are also nonrepresented employee groups for which the Board of Commissioners sets the compensation annually. County employees hired prior to plan closures in 2018 and 2019 are eligible to participate in defined contribution and pension plans, as established by Board policy and labor agreements; the County closed all defined benefit plans to new hires as of February 2020. In lieu of a defined benefit plan, new hires are eligible for County 401K with a maximum 7% match. During 2024, all required employer contributions to the plans were made. In accordance with labor agreements and Board action, the County also provides post-retirement health care benefits to fulltime employees. Pre-65 Retirees are required to contribute 100% of the illustrated rate less any discount, which is offered only to retirees who have attained the minimum age of 50, completed at least 10 years of service and are eligible for full retirement benefits from a County sponsored retirement plan. Road Department retirees are provided post-retirement health care benefits that also require the retirees to share in the premium costs. Post-65 Retirees are eligible for the Retiree Health Exchange, they are awarded a monthly stipend based on years of service and access to multiple plan options via the Exchange.

Debt Administration

At December 31, 2024 the County’s outstanding total bonds, notes, and other long-term liabilities was \$122.7M, including bonds and notes issued within our Road Department and on behalf of local townships, and the issuance of Pension Obligation bonds during 2021 to pay off unfunded liabilities of certain defined benefit pension plan divisions, now closed to new hires. The Pension Obligation Bonds continue to generate savings over what would otherwise be required to pay down the unfunded liabilities through the Pension administrator.

AWARDS AND ACKNOWLEDGMENTS

Certificate of Achievement

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Calhoun, Michigan for its annual comprehensive financial report for the year ended December 31, 2023. This is the 27th consecutive year that the County has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized annual comprehensive financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current annual comprehensive financial report continues to meet the Certificate of Achievement Program’s requirements, and we will continue submitting it to the GFOA to determine its eligibility annually.

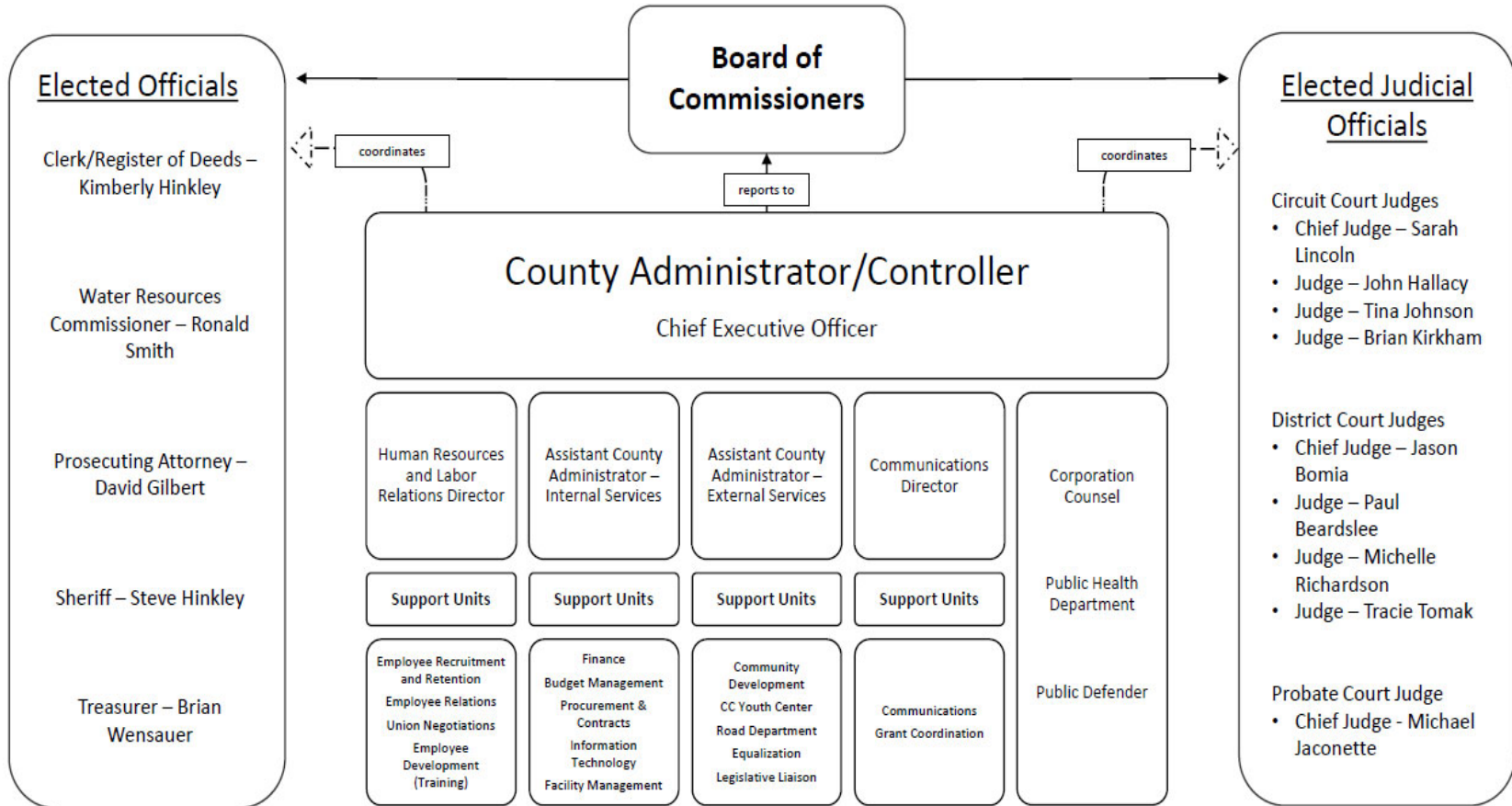
Acknowledgments

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance and operating departments throughout the County. We would like to express our appreciation to members of those departments who assisted and contributed to the preparation of this report. Due credit also should be given to the Board of Commissioners for its interest and support in planning and conducting the operations of the government in a responsible and progressive manner.

Respectfully submitted,

Kelli Scott
Administrator/Controller

Organizational Chart





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**County of Calhoun
Michigan**

For its Annual Comprehensive
Financial Report
For the Fiscal Year Ended

December 31, 2023

Christopher P. Morill

Executive Director/CEO

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FINANCIAL SECTION

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INDEPENDENT AUDITORS' REPORT

June 27, 2025

Board of Commissioners
 County of Calhoun, Michigan
 Marshall, Michigan

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the **County of Calhoun, Michigan** (the "County"), as of and for the year ended December 31, 2024, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

In our opinion, based on our audit and the reports of the other auditors, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the County, as of December 31, 2024, and the respective changes in financial position, and, where applicable, cash flows thereof, and the budgetary comparisons for the general fund and each major special revenue fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

We did not audit the financial statements of the following entities, which represent the indicated percentages of total business-type activities or aggregate discretely presented component units, as applicable:

	Percent of Assets and Deferred Outflows	Percent of Revenues	Percent of Net Position
Delinquent Tax Revolving Enterprise Fund	53.7%	17.9%	57.0%
Medical Care Facility Enterprise Fund	45.7%	81.1%	42.4%
Land Bank Authority	10.6%	67.0%	3.6%

Those statements were audited by other auditors whose reports thereon were furnished to us, and our opinions, insofar as they relate to the amounts included for the above entities, are based solely on the reports of the other auditors.



Restatement of Beginning Net Position

As described in Note 24, the beginning net position of the Land Bank Authority has been increased for a correction of an error. The opinion of the Land Bank Authority's auditors was not modified with respect to this matter.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Independent Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the County and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Independent Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and the schedules of the MERS Agent Multiple-Employer Defined Benefit Pension and other postemployment benefit plans, as listed in the table of contents, be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The combining and individual fund financial statements and schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual comprehensive financial report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditors' report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued, under separate cover, our report dated June 27, 2025, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

The image shows a handwritten signature in black ink that reads "Lehmann Johnson LLC". The signature is written in a cursive, flowing style.

MANAGEMENT'S DISCUSSION AND ANALYSIS

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

As management of the County of Calhoun, Michigan (the "County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2024. We encourage readers to consider the information presented here in conjunction with accompanying audited financial statements.

Financial Highlights

· Total net position	\$ 153,479,813
· Change in total net position	18,420,742
· Fund balances, governmental funds	31,690,295
· Change in fund balances, governmental funds	861,022
· Unassigned fund balance, general fund	5,925,979
· Change in fund balance, general fund	494,394
· Long-term debt outstanding, primary government	113,303,952
· Change in long-term debt, primary government	2,105,397

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The *statement of net position* presents information on all of the County's assets, deferred outflows of resources, liabilities and deferred inflows of resources with the difference being net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the County is improving or deteriorating.

The *statement of activities* presents information showing how the government's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County include legislative, judicial, general government, public safety, public works, health and welfare, recreation and cultural, and community development. The business-type activities of the County include delinquent tax revolving, medical care facility, and sheriff inmate concessions funds.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also legally separate *component units* for which the County is financially accountable. Financial information for these component units is reported separately from the financial information presented for the primary government itself.

Fund Financial Statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

Governmental Funds. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains numerous individual governmental funds. Information is presented separately in the governmental funds balance sheet and in the governmental funds statement of revenues, expenditures, and changes in fund balances for the general fund, senior millage fund, road department fund, opioid settlement fund, general bonds debt service fund, and capital improvement plan fund, all of which are considered to be major funds. Data from the other governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The County adopts an annual appropriated budget for its general fund and special revenue funds. Budgetary comparison statements and schedules have been provided to demonstrate compliance with these budgets.

Proprietary Funds. The County maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The County uses enterprise funds to account for its delinquent tax revolving fund, medical care facility, and sheriff inmate concessions. *Internal service funds* are an accounting device used to accumulate and allocate costs internally among the County's various functions. The County uses *internal service funds* to account for its building and grounds, administrative services, insurance, employee benefits and workers' compensation. Because these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the delinquent tax revolving and medical care facility, which are considered to be major funds of the County. Individual fund data for the nonmajor proprietary fund is also provided in the proprietary fund financial statements. The County's internal service funds are presented in the proprietary fund financial statements in the Governmental Activities – Internal Service Funds column.

Fiduciary Funds. *Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are *not available* to support the County's own programs. The accounting used for *fiduciary funds* is much like that used for proprietary funds.

Notes to the Financial Statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information. In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the County's progress in funding its obligation to provide pension and other postemployment benefits to its employees.

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of the County, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$153,479,813 at the close of the most recent fiscal year.

	Net Position					
	Governmental Activities		Business-type Activities		Total	
	2024	2023	2024	2023	2024	2023
Assets						
Current and other assets	\$ 73,995,736	\$ 70,744,225	\$ 39,957,975	\$ 38,252,401	\$ 113,953,711	\$ 108,996,626
Capital assets, net	207,316,278	188,324,595	10,999,673	11,241,437	218,315,951	199,566,032
Total assets	281,312,014	259,068,820	50,957,648	49,493,838	332,269,662	308,562,658
Deferred outflows of resources	16,089,390	19,837,135	29,782	44,674	16,119,172	19,881,809
Liabilities						
Long-term liabilities	157,540,207	152,602,801	1,654,890	2,218,349	159,195,097	154,821,150
Other liabilities	15,397,903	14,924,506	901,414	1,719,823	16,299,317	16,644,329
Total liabilities	172,938,110	167,527,307	2,556,304	3,938,172	175,494,414	171,465,479
Deferred inflows of resources	18,209,025	20,849,488	1,205,582	1,070,429	19,414,607	21,919,917
Net position						
Net investment in capital assets	126,887,992	117,928,248	9,676,930	9,324,824	136,564,922	127,253,072
Restricted	27,216,421	21,712,885	6,270,699	5,864,912	33,487,120	27,577,797
Unrestricted (deficit)	(47,850,144)	(49,111,973)	31,277,915	29,340,175	(16,572,229)	(19,771,798)
Total net position	\$ 106,254,269	\$ 90,529,160	\$ 47,225,544	\$ 44,529,911	\$ 153,479,813	\$ 135,059,071

A substantial portion of the County's net position, \$136,564,922 reflects its investment in capital assets (e.g., land, land improvements, construction in progress, buildings and improvements, equipment and furniture, vehicles, depletable assets, infrastructure, lease assets, and subscription assets), less any related debt used to acquire those assets that is still outstanding. The County uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the County's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of the County's net position of \$33,487,120 represents resources that are subject to external restrictions on how they may be used. The County reports an *unrestricted net position (deficit)* of \$16,572,229.

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

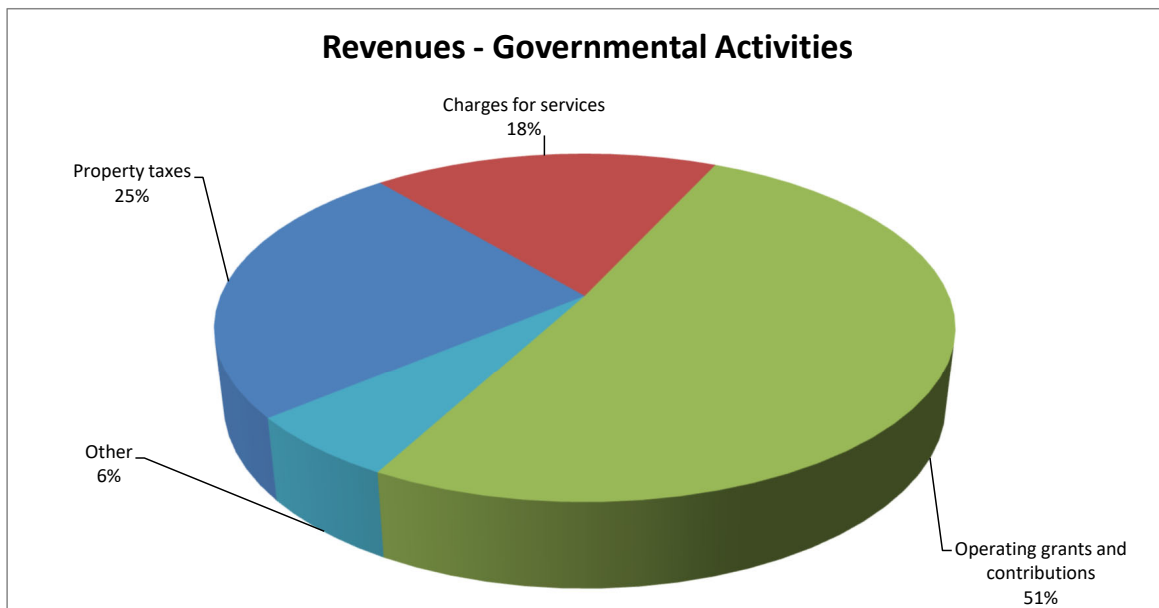
	Changes in Net Position					
	Governmental Activities		Business-type Activities		Total	
	2024	2023	2024	2023	2024	2023
Revenues						
Program revenues:						
Charges for services	\$ 22,412,961	\$ 19,646,588	\$ 19,360,088	\$ 16,517,719	\$ 41,773,049	\$ 36,164,307
Operating grants and contributions	63,841,832	56,904,037	2,824,966	2,313,626	66,666,798	59,217,663
General revenues:						
Property taxes	31,118,795	28,836,550	1,187,241	1,091,195	32,306,036	29,927,745
Grants and contributions not restricted to specific programs	2,074,397	7,978,170	-	222,159	2,074,397	8,200,329
Unrestricted state shared revenue	3,698,294	3,440,562	-	-	3,698,294	3,440,562
Unrestricted investment earnings	1,686,270	1,535,919	1,090,170	894,484	2,776,440	2,430,403
Total revenues	124,832,549	118,341,826	24,462,465	21,039,183	149,295,014	139,381,009
Expenses						
Legislative	276,140	206,330	-	-	276,140	206,330
Judicial	21,252,257	19,274,091	-	-	21,252,257	19,274,091
General government	12,734,080	14,159,271	-	-	12,734,080	14,159,271
Public safety	34,408,073	29,078,047	-	-	34,408,073	29,078,047
Public works	14,976,939	14,105,582	-	-	14,976,939	14,105,582
Health and welfare	18,216,349	17,214,713	-	-	18,216,349	17,214,713
Recreation and cultural	3,283,952	2,274,695	-	-	3,283,952	2,274,695
Community development	1,958,093	1,297,803	-	-	1,958,093	1,297,803
Interest on long-term debt	3,551,557	3,515,643	-	-	3,551,557	3,515,643
Delinquent tax revolving	-	-	1,752,530	1,980,251	1,752,530	1,980,251
Medical care facility	-	-	18,301,421	16,304,646	18,301,421	16,304,646
Sheriff inmate concessions	-	-	162,881	153,657	162,881	153,657
Total expenses	110,657,440	101,126,175	20,216,832	18,438,554	130,874,272	119,564,729
Change in net position, before transfers	14,175,109	17,215,651	4,245,633	2,600,629	18,420,742	19,816,280
Transfers	1,550,000	573,740	(1,550,000)	(603,994)	-	(30,254)
Change in net position	15,725,109	17,789,391	2,695,633	1,996,635	18,420,742	19,786,026
Net position, beginning of year	90,529,160	72,739,769	44,529,911	42,533,276	135,059,071	115,273,045
Net position, end of year	\$ 106,254,269	\$ 90,529,160	\$ 47,225,544	\$ 44,529,911	\$ 153,479,813	\$ 135,059,071

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

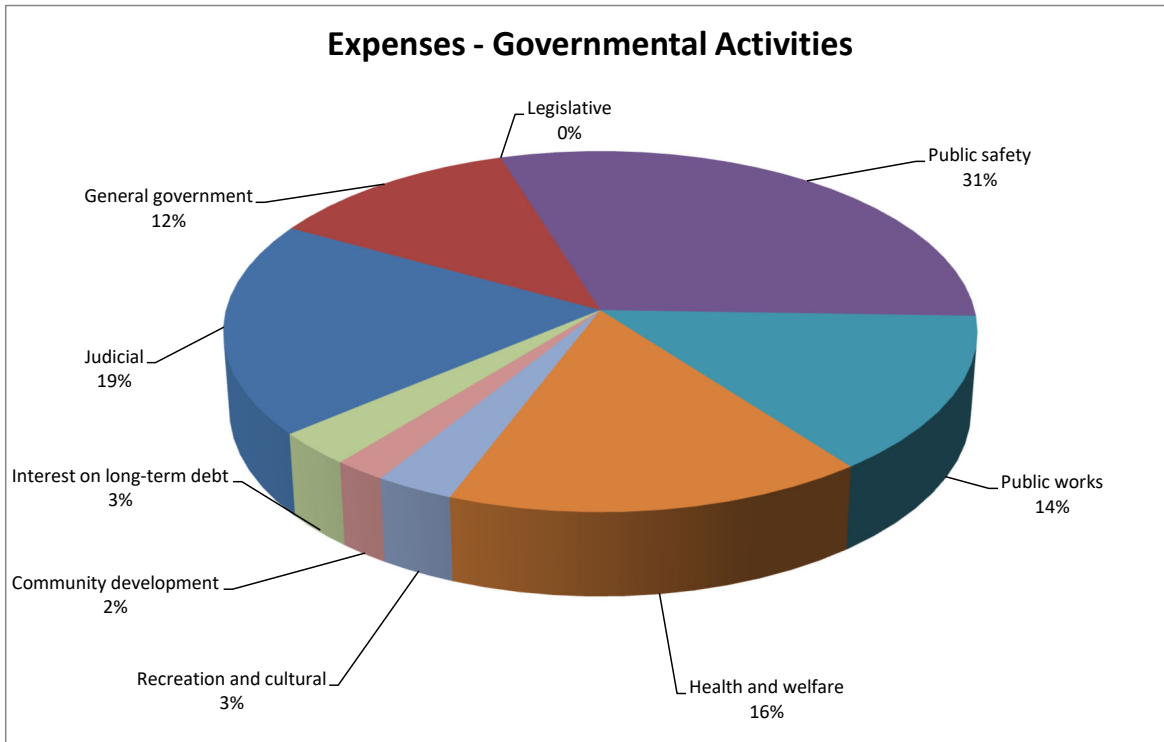
Governmental Activities. Governmental activities net position increased by \$15,725,109. Key elements of this increase are as follows:

- Operating grants in 2024 included \$3.0M in federal American Rescue Plan Act funds.
- Property tax revenues for 2024 reflected a 15.6% increase in equalized value from 2023 amounts.
- The County received \$1.8M in National Opioid Settlement Funds during 2024. This revenue offset expansions of activities to mitigate opioid misuse and overdoses within public health and public safety within the County's governmental funds, and to defray costs outside of the County appropriated as grants to the community.
- The largest increases in governmental expenses from 2023 to 2024 were in public safety and judicial departments, partially due to an increase in jury trials and jail population following reduced activity during the pandemic. The public safety expense increase also reflects expanded contractual services provided by the sheriff to surrounding local governments, a large public safety grant for school cameras countywide, and increased operating expenses within the jail, including food and medical costs. Expenses decreased in general government due to the completion during 2023 of state grants for economic development and the completion of spending the multi-year federal COVID American Rescue Plan Act funds.



COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis



Business-type Activities. Business-type activities increased the County’s net position by \$2,695,633. Key elements of this increase are as follows:

- The Delinquent Tax Revolving’s net position increased by \$1,134,776 or 4.40 percent due primarily to increased interest and penalties on taxes as delinquent taxes increased from the prior year. The transfer of \$1.5M from the Delinquent Tax Revolving to the County’s general fund was restored to the historical annual amount in 2024, following a reduction of \$1.0M during 2023.
- The Medical Care Facility’s net position increased by \$1,535,779 or 8.31 percent. Increases in the Facility’s census and payor rates led to increases in operating revenues and expenses, which included increased salaries and wages and other operating costs. Total nonoperating income of \$1.9M, including a voter-approved property tax, was partially offset by the operating loss of \$0.4M during 2024, resulting in the \$1.5M increase in net position.

Financial Analysis of the County’s Funds

As noted earlier, the County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of the County’s *governmental funds* is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County’s financing requirements. In particular, *unassigned fund balance* may serve as a useful measure of a government’s net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the County’s governmental funds reported combined ending fund balances of \$31,690,295 an increase of \$861,022 in comparison with the prior year. A portion of this total, \$5,925,979, constitutes unassigned fund balance, which is available for spending for specific purposes and government discretion. The remainder of fund balance is nonspendable, restricted, or committed to indicate that it is not available for new spending.

The general fund is the chief operating fund of the County. At the end of the current fiscal year, unassigned fund balance of the general fund was \$5,925,979, while total fund balance reached \$6,190,072. As a measure of the general fund’s liquidity, it may be useful to compare both unassigned fund balance and total fund balance to total fund expenditures and transfers out. Unassigned fund balance represents 10.01 percent of total general fund expenditures and transfers out, while total fund balance represents 10.46 percent of that same amount.

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

The senior millage fund balance increased by \$122,602 due to property taxes, interest and other earnings exceeding expenditures.

The road department fund balance increased by \$4.1M due to savings on equipment usage costs from the use of in-house labor for chip seal projects, and the balance at year end of bond proceeds issued during 2024 on behalf of Newton Township for their 50% cost share on planned local road projects through 2027.

The opioid settlement fund balance increased by \$1.1M due to 2024 receipts of \$1.8M exceeding expenditures of \$687K. This fund balance will continued to be carried forward and expended in future years.

The capital improvement plan fund balance decreased by \$5.8M due to the use of 2022 issued bond proceeds, primarily for the County Youth Center renovation and expansion capital project.

Proprietary Funds. The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net position of the delinquent tax revolving and medical care facility funds were \$20,710,808 and \$10,288,734, respectively. Net position for the delinquent tax revolving fund increased \$1,134,776, and the medical care facility net position increased \$1,535,779. Factors concerning the finances of these funds have already been addressed in the discussion of the County's business-type activities.

General Fund Budgetary Highlights

General fund revenues increased by \$2,054,030 and expenditures increased by \$1,682,011 from the original to the final amended budget, the mid-year budget was amended as is typically done each year for revised property tax revenue estimates and other revenue projections including jail revenues, along with adjustments to expenditures across departments stemming from the County's ongoing review of monthly trends. The final budget included a decrease in appropriations to other funds, or transfers out, in the amount of \$611,869.

Overall, actual general fund revenue and other financing sources for the year ended were under the final budget by \$382,391. Actual expenditures and other financing uses for the year ended were under the final budget by \$366,111.

Capital Asset and Debt Administration

Capital Assets. The County's capital assets for its governmental and business-type activities as of December 31, 2024 amounted to \$218,315,951 (net of accumulated depreciation/amortization). This investment in capital assets includes land, land improvements, construction in progress, buildings and improvements, equipment and furniture, vehicles, depletable assets, infrastructure, lease assets, and subscription assets. Additional information for capital assets can be found at Note 6.

	Capital Assets (net of depreciation/amortization)					
	Governmental Activities		Business-type Activities		Total	
	2024	2023	2024	2023	2024	2023
Land	\$ 2,724,292	\$ 2,724,292	\$ -	\$ -	\$ 2,724,292	\$ 2,724,292
Land improvements - infrastructure	68,517,599	63,651,355	-	-	68,517,599	63,651,355
Construction in progress	18,480,732	5,699,673	-	-	18,480,732	5,699,673
Land improvements	7,095	13,532	138,386	131,619	145,481	145,151
Buildings and improvements	33,588,330	34,949,309	10,283,352	10,539,921	43,871,682	45,489,230
Equipment and furniture	7,091,725	7,841,067	577,935	569,897	7,669,660	8,410,964
Vehicles	491,563	139,912	-	-	491,563	139,912
Infrastructure	70,620,076	66,799,928	-	-	70,620,076	66,799,928
Lease assets	5,203,899	5,189,835	-	-	5,203,899	5,189,835
Subscription assets	590,967	1,315,692	-	-	590,967	1,315,692
Total capital assets, net	\$ 207,316,278	\$ 188,324,595	\$ 10,999,673	\$ 11,241,437	\$ 218,315,951	\$ 199,566,032

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

Significant capital asset additions during the year include the following:

- Public safety vehicle acquisitions of \$602K
- Second year of construction for the Calhoun County Youth Center, totaling approximately \$10.8M, to be completed in 2025
- Courtroom recording systems investments of \$55K
- Continued security improvements Countywide of \$28K
- Information Technology upgrades totaling \$155K
- Furniture replacement totaling \$239K
- Structural Improvements in road and bridge infrastructure totaling \$13.4M
- Road Department equipment purchases totaling \$951K

Long-Term Debt. At the end of the current fiscal year, the County had total debt outstanding of \$113,303,952 excluding lease liabilities, subscription liabilities, and compensated absences. This entire amount is backed by the full faith and credit of the County and payable from the primary government's net position. Additional information for long-term debt can be found at Note 9.

	Long-term Debt					
	Governmental Activities		Business-type Activities		Total	
	2024	2023	2024	2023	2024	2023
General obligation bonds	\$ 97,880,000	\$ 96,115,000	\$ 1,315,000	\$ 1,905,000	\$ 99,195,000	\$ 98,020,000
Installment purchase agreements	9,899,721	9,510,190	-	-	9,899,721	9,510,190
Issuance discount	(115,294)	(122,980)	-	-	(115,294)	(122,980)
Issuance premium	4,287,000	3,735,058	37,525	56,287	4,324,525	3,791,345
Total	\$ 111,951,427	\$ 109,237,268	\$ 1,352,525	\$ 1,961,287	\$ 113,303,952	\$ 111,198,555

The County's total installment debt (bonds and installment purchase agreements, net of issuance discounts and premiums) increased by \$2,105,397 during the current fiscal year due to new bond and installment purchases, partially offset by the scheduled payment of debt principal during 2024. The County issued capital improvement bonds in 2024 on behalf of a township that will pay the county directly for 100% of the debt service over the life of the bonds.

The County maintains an "AA" rating from Standard & Poor's for its general obligation debt. The rating reflects the County's strong financial management, budget flexibility and adequate reserves.

State statutes limit the amount of general obligation debt a governmental entity may issue up to 10 percent of its total state equalized valuation. The current debt limitation for the County is \$661,711,822 which is significantly higher than the County's outstanding general obligation debt.

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

Economic Factors and Next Year's Budget and Rates

The following factors were considered in preparing the County's budget for the 2025 fiscal year:

- Property tax revenues provide approximately 50% of the County's General Fund revenues. Prior to 2010, property tax revenues increased by an average of 4.5% per year. From 2010 to 2014, economic downturns affected the housing market, and resulted in reduced property tax revenues for the County. Since then, property values have continued to rebound steadily, with the most recent years experiencing double-digit growth. For 2025 the County's budget includes an expected 4.0% increase in real property values, and the long-term forecast estimates 2-3% each year. Michigan legislation eliminated personal property taxes in a phased approach starting with the 2014 tax year, and began reimbursements to local governments for personal property tax losses beginning in 2017. Because the reimbursement formula compares the current year's personal property values to those in effect before 2014, any new growth in personal property reduces the loss reimbursement amount that the County would otherwise be entitled to. Solar developments within the County have resulted in this source of revenue being reduced by more than \$1M in 2024 and this trend will continue into the 2025 budget and beyond. The County's operating millage rate of 5.3779 had not changed in more than 10 years until 2022-2024, when state laws required three years of "Headlee Rollback" in the County's operating millage rate, now fixed at 5.3692 without future legislative changes and/or increases that would require voter approval.
- State Revenue Sharing provides 6% of Calhoun County's General Fund revenues, and is appropriated by the Legislature through the annual State budgeting process. From 2009 through 2015 State Revenue Sharing for counties was cut drastically, resulting in losses to Calhoun County's General Fund revenues totaling approximately \$2.0 million, equating to \$4.4 million if adjusted by inflation as required by state legislation. In 2020, the final monthly installment payment of revenue sharing to counties was eliminated due to State budget shortfalls, and replaced with one-time federal COVID relief grant funds through the State that were restricted for pandemic response activities. In 2021 and through the present, State Revenue Sharing appropriation to counties has rebounded slowly. The FY2025 State budget included an 11.6% increase from 2024 and revised the distribution formula to include County taxable values and populations for a portion of the calculated distribution. The 2025 Budget language also eliminated certain related reporting requirements for Counties.
- Charges for Services and Other Revenues provide significant sources of local funding for the County's operations, including contracts for services within Public Safety that offset a large portion of the operational costs for the correctional facility. The long-term forecast estimates the current level of local revenues with inflationary level increases for 2025 and beyond.
- Interest rates remain higher than in past years, and due to pooled cash and investment strategies, interest earnings are expected to remain at current levels at least for the short term.
- The County's 2025 General Fund budget includes total revenues of \$59.9 million and expenditures of \$59.4 million, representing a 2.5% increase to our revenue base from the 2024 amended budget. This small increase mainly reflects increased property values, increased State revenue sharing and marijuana tax, and increased public safety revenues for Sheriff contracts and jail boarding.
- The County has continued to limit increases in personnel costs through natural attrition over the past several years and, in efforts to achieve balanced budgets, departments continue to restructure and maintain historical vacancies; new 2025 positions are funded mostly through State grants and non-general fund sources. The 2025 approved and funded FTE count within the budget totals 741.
- The County continues to manage employee compensation, including benefits costs, while valuing employees, and focusing on recruitment and retention efforts. Recent strategies implemented have included the addition of a second high deductible Health Savings Account (HSA) employee medical plan, a County sponsored employee health clinic and a wholistic wellness plan, which have resulted in significant employee healthcare cost savings, with an average increase of only 2% annually since 2019. The County continues to experience employee healthcare costs increasing at a slower rate than national averages. The 2025 budget includes an assumed 6.5% increase in this category based on market trends, particularly in the area of prescription drug costs and utilization.
- Overall, strategies for the 2025 budget focus on maintaining staffing vacancies where operationally feasible, maintaining attractive employee benefits while controlling their costs, and a continued emphasis on increasing local revenues. As in past years, expenses and revenues will be reviewed mid-year and the budget adjusted to ensure appropriate staffing to provide essential services to County residents while maintaining fiscal responsibility.

COUNTY OF CALHOUN, MICHIGAN

Management's Discussion and Analysis

- The County's Fund Balance policy was recently updated to target a General Fund unassigned balance of 17%-25% of operating expenditures of the previous year, based on National Governmental best practices. The 2025 budget was developed to include an increase in fund balance of more than \$500K in a continued effort to achieve the minimum of 17% by 2028.
- County management and the Board of Commissioners are committed to long-term financial planning that maintains adequate reserves and contingencies, maintains a commitment to our Capital Improvement Plan, moderates debt and provides for effective budget controls. These objectives are established in order to help keep at least our current solid Standard & Poor's 'AA' bond credit rating while continuing to build a better county through responsive leadership.

Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the County of Calhoun's finances. Questions concerning any of the information provided in this report or requests for additional financial information may be addressed to the County Finance Department, 315 West Green Street, Marshall, Michigan 49068.

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BASIC FINANCIAL STATEMENTS

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COUNTY OF CALHOUN, MICHIGAN

Statement of Net Position

December 31, 2024

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
Assets				
Pooled cash and investments	\$ 29,069,138	\$ 25,256,947	\$ 54,326,085	\$ 1,243,932
Receivables, net	41,774,453	14,551,340	56,325,793	4,235,936
Advance to component unit	210,600	-	210,600	-
Prepaid items and other assets	2,941,545	149,688	3,091,233	968,446
Capital assets not being depreciated/amortized	89,722,623	-	89,722,623	-
Capital assets being depreciated/amortized, net	117,593,655	10,999,673	128,593,328	13,315,403
Total assets	281,312,014	50,957,648	332,269,662	19,763,717
Deferred outflows of resources				
Deferred charges on refunding	80,452	29,782	110,234	-
Deferred pension amounts	11,049,526	-	11,049,526	-
Deferred other postemployment benefit amounts	4,959,412	-	4,959,412	-
Total deferred outflows of resources	16,089,390	29,782	16,119,172	-
Liabilities				
Accounts payable and accrued liabilities	15,031,123	901,414	15,932,537	314,325
Advance from primary government	-	-	-	210,600
Unearned revenue	366,780	-	366,780	496,484
Bonds, notes and other long-term liabilities:				
Due within one year	12,806,287	956,127	13,762,414	534,286
Due in more than one year	108,285,443	698,763	108,984,206	2,841,102
Net pension liability (due in more than one year)	21,917,146	-	21,917,146	-
Net other postemployment benefit liability (due in more than one year)	14,531,331	-	14,531,331	-
Total liabilities	172,938,110	2,556,304	175,494,414	4,396,797
Deferred inflows of resources				
Deferred lease amounts	8,332,441	-	8,332,441	281,120
Deferred pension amounts	37,329	-	37,329	-
Deferred other postemployment benefit amounts	4,788,623	-	4,788,623	-
Taxes levied for a subsequent period	5,050,632	1,205,582	6,256,214	-
Total deferred inflows of resources	18,209,025	1,205,582	19,414,607	281,120
Net position				
Net investment in capital assets	126,887,992	9,676,930	136,564,922	10,577,322
Restricted for:				
Judicial	955,080	-	955,080	-
General government	461,776	-	461,776	-
Public safety	11,745,569	-	11,745,569	-
Public works	6,301,765	-	6,301,765	-
Health and welfare	3,020,786	-	3,020,786	-
Recreation and cultural	576,655	-	576,655	-
Community development	4,491	-	4,491	-
Debt service	4,150,299	-	4,150,299	-
Capital projects	-	-	-	3,979,799
Foreclosures	-	6,210,632	6,210,632	-
Donor restrictions	-	60,067	60,067	-
Unrestricted (deficit)	(47,850,144)	31,277,915	(16,572,229)	528,679
Total net position	\$ 106,254,269	\$ 47,225,544	\$ 153,479,813	\$ 15,085,800

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Activities

For the Year Ended December 31, 2024

Functions/Programs	Expenses	Program Revenues			Net (Expenses) Revenue
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
Primary government					
Governmental activities:					
Legislative	\$ 276,140	\$ -	\$ -	\$ -	\$ (276,140)
Judicial	21,252,257	2,133,662	10,420,676	-	(8,697,919)
General government	12,734,080	3,595,966	9,714,875	-	576,761
Public safety	34,408,073	12,235,898	2,808,208	-	(19,363,967)
Public works	14,976,939	3,416,450	29,551,714	-	17,991,225
Health and welfare	18,216,349	945,051	10,005,447	-	(7,265,851)
Recreation and cultural	3,283,952	-	375,277	-	(2,908,675)
Community development	1,958,093	85,934	965,635	-	(906,524)
Interest on long-term debt	3,551,557	-	-	-	(3,551,557)
Total governmental activities	110,657,440	22,412,961	63,841,832	-	(24,402,647)
Business-type activities:					
Delinquent tax revolving	1,752,530	3,372,893	31,851	-	1,652,214
Medical care facility	18,301,421	15,749,236	2,793,115	-	240,930
Sheriff inmate concessions	162,881	237,959	-	-	75,078
Total business-type activities	20,216,832	19,360,088	2,824,966	-	1,968,222
Total primary government	\$ 130,874,272	\$ 41,773,049	\$ 66,666,798	\$ -	\$ (22,434,425)
Component units					
Land bank authority	\$ 1,423,153	\$ 535,735	\$ 622,661	\$ -	\$ (264,757)
Water resources commission	792,173	-	-	575,324	(216,849)
Total component units	\$ 2,215,326	\$ 535,735	\$ 622,661	\$ 575,324	\$ (481,606)

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COUNTY OF CALHOUN, MICHIGAN

Statement of Activities

For the Year Ended December 31, 2024

	Primary Government			Component Units
	Governmental Activities	Business-type Activities	Total	
Changes in net position				
Net revenues (expenses)	\$ (24,402,647)	\$ 1,968,222	\$ (22,434,425)	\$ (481,606)
General revenues:				
Property taxes	31,118,795	1,187,241	32,306,036	-
Grants and contributions not restricted to specific programs	2,074,397	-	2,074,397	-
Unrestricted state shared revenue	3,698,294	-	3,698,294	-
Unrestricted investment earnings	1,686,270	1,090,170	2,776,440	49,292
Transfers - internal activities	1,550,000	(1,550,000)	-	-
Total general revenues and transfers	40,127,756	727,411	40,855,167	49,292
Change in net position	15,725,109	2,695,633	18,420,742	(432,314)
Net position, beginning of year, as previously reported	90,529,160	44,529,911	135,059,071	15,486,019
Restatement - error correction	-	-	-	32,095
Net position, beginning of year, as restated	90,529,160	44,529,911	135,059,071	15,518,114
Net position, end of year	<u>\$ 106,254,269</u>	<u>\$ 47,225,544</u>	<u>\$ 153,479,813</u>	<u>\$ 15,085,800</u>

concluded

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Balance Sheet

Governmental Funds

December 31, 2024

	General	Senior Millage	Road Department
Assets			
Pooled cash and investments	\$ 3,782,284	\$ 1,557,852	\$ 3,668,589
Receivables:			
Accounts	392,558	93,852	37,935
Taxes	1,930,434	3,600,888	-
Delinquent taxes	331,142	53,220	-
Due from other governments	4,741,812	-	4,508,303
Leases	-	-	-
Installment sales receivable	-	-	569,910
Advance to component unit	210,600	-	-
Inventories	-	-	2,027,780
Prepaid items	53,493	-	1,923
Total assets	<u>\$ 11,442,323</u>	<u>\$ 5,305,812</u>	<u>\$ 10,814,440</u>
Liabilities			
Accounts payable	\$ 1,105,993	\$ 500,214	\$ 964,579
Accrued liabilities	817,394	6,683	250,735
Due to other governments	1,725,145	-	119,943
Advances from other governments	-	-	966,206
Unearned revenue	21,162	95,598	-
Total liabilities	<u>3,669,694</u>	<u>602,495</u>	<u>2,301,463</u>
Deferred inflows of resources			
Unavailable revenue - property taxes	1,582,557	53,157	-
Unavailable revenue - accounts receivable	-	-	-
Deferred lease amounts	-	-	-
Unavailable revenue - installment sales	-	-	569,910
Taxes levied for a subsequent period	-	3,600,888	-
Total deferred inflows of resources	<u>1,582,557</u>	<u>3,654,045</u>	<u>569,910</u>
Fund balances			
Nonspendable	264,093	-	2,029,703
Restricted	-	1,049,272	5,913,364
Committed	-	-	-
Unassigned	5,925,979	-	-
Total fund balances	<u>6,190,072</u>	<u>1,049,272</u>	<u>7,943,067</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 11,442,323</u>	<u>\$ 5,305,812</u>	<u>\$ 10,814,440</u>

The accompanying notes are an integral part of these financial statements.

Opioid Settlement	General Bonds	Capital Improvement Plan	Nonmajor Governmental Funds	Total
\$ 2,979,862	\$ 4,648	\$ 10,228,583	\$ 5,208,328	\$ 27,430,146
6,903,694	-	24,630	419,409	7,872,078
-	-	-	1,449,744	6,981,066
-	-	-	17,816	402,178
-	-	-	3,155,777	12,405,892
-	-	-	2,393,256	2,393,256
-	3,955,000	-	885,000	5,409,910
-	-	-	-	210,600
-	-	-	-	2,027,780
-	-	-	58,929	114,345
<u>\$ 9,883,556</u>	<u>\$ 3,959,648</u>	<u>\$ 10,253,213</u>	<u>\$ 13,588,259</u>	<u>\$ 65,247,251</u>
\$ 68,042	\$ -	\$ 3,333,340	\$ 1,327,798	\$ 7,299,966
-	-	-	579,822	1,654,634
-	-	-	73,059	1,918,147
-	-	-	-	966,206
-	-	-	191,183	307,943
<u>68,042</u>	<u>-</u>	<u>3,333,340</u>	<u>2,171,862</u>	<u>12,146,896</u>
-	-	-	16,854	1,652,568
6,903,694	-	-	-	6,903,694
-	-	-	2,393,256	2,393,256
-	3,955,000	-	885,000	5,409,910
-	-	-	1,449,744	5,050,632
<u>6,903,694</u>	<u>3,955,000</u>	<u>-</u>	<u>4,744,854</u>	<u>21,410,060</u>
-	-	-	58,929	2,352,725
2,911,820	4,648	5,591,529	6,612,614	22,083,247
-	-	1,328,344	-	1,328,344
-	-	-	-	5,925,979
<u>2,911,820</u>	<u>4,648</u>	<u>6,919,873</u>	<u>6,671,543</u>	<u>31,690,295</u>
<u>\$ 9,883,556</u>	<u>\$ 3,959,648</u>	<u>\$ 10,253,213</u>	<u>\$ 13,588,259</u>	<u>\$ 65,247,251</u>

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COUNTY OF CALHOUN, MICHIGAN

Reconciliation

Fund Balances of Governmental Funds
to Net Position of Governmental Activities
December 31, 2024

Fund balances - total governmental funds \$ 31,690,295

Amounts reported for *governmental activities* in the statement of net position are different because:

Capital assets used in governmental activities are not financial resources, and therefore not reported in the funds.

Capital assets not being depreciated/amortized	89,722,623
Capital assets being depreciated/amortized, net	117,593,655
Less: capital assets being accounted for in internal service funds	(5,796,524)

The focus of governmental funds is on short-term financing. Accordingly, some assets will not be available to pay for current-period expenditures. Those assets (such as certain receivables) are offset by deferred inflows of resources in the governmental funds, and thus are not included in fund balance.

Deferred inflows for property taxes receivable	1,652,568
Deferred inflows for accounts receivable	6,903,694
Deferred inflows for installment sales receivable	5,409,910

Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The assets and liabilities of certain internal service funds are included in governmental activities in the statement of net position.

Net position of governmental activities accounted for in internal service funds	1,166,361
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Certain liabilities, such as bonds payable, commitments, and employee benefits are not due and payable in the current period, and therefore are not reported in the funds.

Bonds, notes and other long-term liabilities	(108,524,479)
Unamortized bond premium	(4,287,000)
Unamortized bond discount	115,294
Deferred charge on bond refunding	80,452
Compensated absences	(3,322,226)
Accrued interest on long-term debt	(884,863)

Certain pension and other postemployment benefit-related amounts are not due and payable in the current period or do not represent current financial resources and therefore are not reported in the funds.

Net pension liability	(21,917,146)
Deferred outflows related to the net pension liability	11,049,526
Deferred inflows related to the net pension liability	(37,329)
Net other postemployment benefit liability	(14,531,331)
Deferred outflows related to the net other postemployment benefit liability	4,959,412
Deferred inflows related to the net other postemployment benefit liability	(4,788,623)

Net position of governmental activities \$ 106,254,269

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Revenues, Expenditures and Changes in Fund Balances

Governmental Funds

For the Year Ended December 31, 2024

	General	Senior Millage	Road Department
Revenues			
Property taxes	\$ 24,705,483	\$ 3,278,737	\$ -
Licenses, fees, taxes, and permits	96,732	-	342,545
Intergovernmental	12,903,300	458,602	24,192,023
Charges for services	13,007,111	-	2,391,598
Fines and forfeitures	370,057	-	-
Investment earnings and rentals	1,524,392	58,355	62,192
Other	5,234,464	96,737	1,956,038
Total revenues	57,841,539	3,892,431	28,944,396
Expenditures			
Current:			
Legislative	145,965	-	-
Judicial	7,379,933	-	-
General government	9,962,029	-	-
Public safety	26,392,745	-	-
Public works	278,470	-	23,697,136
Health and welfare	1,057,686	3,744,829	-
Recreation and cultural	-	-	-
Community development	488,912	-	-
Capital outlay, net	59,283	-	(209,575)
Debt service:			
Principal	64,157	-	5,528,947
Interest and fiscal charges	1,367	-	1,563,025
Issuance costs	-	-	-
Total expenditures	45,830,547	3,744,829	30,579,533
Revenue over (under) expenditures	12,010,992	147,602	(1,635,137)
Other financing sources (uses)			
Issuance of long-term liabilities	-	-	5,783,947
Premium on issuance of long-term liabilities	-	-	-
Transfers in	1,824,076	-	-
Transfers out	(13,340,674)	(25,000)	-
Total other financing sources (uses)	(11,516,598)	(25,000)	5,783,947
Net change in fund balances	494,394	122,602	4,148,810
Fund balances, beginning of year, as previously reported	5,695,678	926,670	3,794,257
Changes within the financial reporting entity	-	-	-
Fund balances, beginning of year, as adjusted	5,695,678	926,670	3,794,257
Fund balances, end of year	\$ 6,190,072	\$ 1,049,272	\$ 7,943,067

The accompanying notes are an integral part of these financial statements.

Opioid Settlement	General Bonds	Capital Improvement Plan	Nonmajor Governmental Funds	Total
\$ -	\$ -	\$ -	\$ 3,032,217	\$ 31,016,437
-	-	-	591,845	1,031,122
-	-	339,085	24,025,787	61,918,797
1,819,456	-	-	1,218,293	18,436,458
-	-	-	-	370,057
-	-	12,937	180,550	1,838,426
1,000	-	74,762	380,624	7,743,625
<u>1,820,456</u>	<u>-</u>	<u>426,784</u>	<u>29,429,316</u>	<u>122,354,922</u>
-	-	-	-	145,965
-	-	-	11,773,061	19,152,994
-	-	3,852	170,426	10,136,307
686,704	-	-	1,674,822	28,754,271
-	-	-	425,531	24,401,137
-	-	-	12,970,270	17,772,785
-	-	-	2,780,198	2,780,198
-	-	-	1,442,404	1,931,316
-	-	13,150,029	1,004,379	14,004,116
-	1,309,250	321,058	1,874,512	9,097,924
-	1,125,730	185,905	976,455	3,852,482
-	107,850	-	-	107,850
<u>686,704</u>	<u>2,542,830</u>	<u>13,660,844</u>	<u>35,092,058</u>	<u>132,137,345</u>
<u>1,133,752</u>	<u>(2,542,830)</u>	<u>(13,234,060)</u>	<u>(5,662,742)</u>	<u>(9,782,423)</u>
-	-	5,403,256	-	11,187,203
-	164,839	756,704	-	921,543
-	2,377,991	1,544,248	8,133,804	13,880,119
-	-	(250,000)	(1,729,746)	(15,345,420)
<u>-</u>	<u>2,542,830</u>	<u>7,454,208</u>	<u>6,404,058</u>	<u>10,643,445</u>
<u>1,133,752</u>	<u>-</u>	<u>(5,779,852)</u>	<u>741,316</u>	<u>861,022</u>
1,778,068	-	12,699,725	5,934,875	30,829,273
-	4,648	-	(4,648)	-
<u>1,778,068</u>	<u>4,648</u>	<u>12,699,725</u>	<u>5,930,227</u>	<u>30,829,273</u>
<u>\$ 2,911,820</u>	<u>\$ 4,648</u>	<u>\$ 6,919,873</u>	<u>\$ 6,671,543</u>	<u>\$ 31,690,295</u>

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COUNTY OF CALHOUN, MICHIGAN

Reconciliation

Net Changes in Fund Balances of Governmental Funds
to Change in Net Position of Governmental Activities
For the Year Ended December 31, 2024

Net change in fund balances - total governmental funds \$ 861,022

Amounts reported for *governmental activities* in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation/amortization expense.

Acquisition/construction of capital assets	29,248,370
Depreciation/amortization expense	(9,560,474)
Loss on disposal of capital assets	(56,639)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds, but rather are deferred to the following fiscal year.

Change in unavailable property tax receivable	102,358
Change in unavailable revenues related to opioid settlement receivables	(1,021,720)
Change in unavailable revenues related to installment sales receivable	3,293,725

Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.

Principal payments on bonds, notes and other long-term liabilities	9,097,924
Proceeds from issuance of long-term liabilities	(11,187,203)
Premium on issuance of long-term debt	(921,543)
Amortization of deferred charge on refunding	(11,494)
Amortization of bond discount	(7,686)
Amortization of bond premium	369,601

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Change in accrued interest payable on long-term debt	(49,496)
Change in the accrual for compensated absences	(376,606)
Change in net other postemployment benefit liability and related deferred amounts	813,146
Change in net pension liability and related deferred amounts	(4,760,568)

Internal service funds are used by management to charge the costs of certain activities, such as insurance and other centralized costs, to individual funds. The net revenue (expense) of internal service funds is reported with governmental activities.

Intergovernmental subsidies from internal service funds	84,687
Investment earnings from internal service funds	18,577
Net operating loss of the internal service funds	(3,226,173)
Transfers accounted for in internal service funds	3,015,301

Change in net position of governmental activities \$ 15,725,109

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Revenues				
Property taxes	\$ 23,502,729	\$ 25,702,729	\$ 24,705,483	\$ (997,246)
Licenses, fees, taxes, and permits	119,229	94,229	96,732	2,503
Intergovernmental	13,311,863	12,591,081	12,903,300	312,219
Charges for services	12,755,883	13,207,933	13,007,111	(200,822)
Fines and forfeitures	436,170	382,170	370,057	(12,113)
Investment earnings	237,044	462,044	1,524,392	1,062,348
Other	5,311,308	5,288,070	5,234,464	(53,606)
Total revenues	55,674,226	57,728,256	57,841,539	113,283
Expenditures				
Current:				
Legislative	154,157	154,157	145,965	(8,192)
Judicial	7,207,779	7,383,379	7,379,933	(3,446)
General government	9,755,972	10,147,483	9,962,029	(185,454)
Public safety	25,366,819	26,479,319	26,392,745	(86,574)
Public works	273,231	278,731	278,470	(261)
Health and welfare	1,121,134	1,098,384	1,057,686	(40,698)
Community development	543,587	522,387	488,912	(33,475)
Capital outlay	9,048	49,898	59,283	9,385
Debt service:				
Principal	25,000	25,000	64,157	39,157
Interest and fiscal charges	-	-	1,367	1,367
Total expenditures	44,456,727	46,138,738	45,830,547	(308,191)
Revenues over expenditures	11,217,499	11,589,518	12,010,992	421,474
Other financing sources (uses)				
Transfers in	2,079,900	2,319,750	1,824,076	(495,674)
Transfers out	(12,786,725)	(13,398,594)	(13,340,674)	(57,920)
Total other financing sources (uses)	(10,706,825)	(11,078,844)	(11,516,598)	(437,754)
Net change in fund balance	510,674	510,674	494,394	(16,280)
Fund balance, beginning of year	5,695,678	5,695,678	5,695,678	-
Fund balance, end of year	\$ 6,206,352	\$ 6,206,352	\$ 6,190,072	\$ (16,280)

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - Senior Millage Fund
For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Revenues				
Property taxes	\$ 3,289,404	\$ 3,289,404	\$ 3,278,737	\$ (10,667)
Intergovernmental	489,474	489,474	458,602	(30,872)
Investment earnings	-	-	58,355	58,355
Other	83,300	83,300	96,737	13,437
Total revenues	3,862,178	3,862,178	3,892,431	30,253
Expenditures				
Current -				
Health and welfare	3,837,178	3,923,128	3,744,829	(178,299)
Revenues over (under) expenditures	25,000	(60,950)	147,602	208,552
Other financing uses				
Transfers out	(25,000)	(25,000)	(25,000)	-
Net change in fund balance	-	(85,950)	122,602	208,552
Fund balance, beginning of year	926,670	926,670	926,670	-
Fund balance, end of year	\$ 926,670	\$ 840,720	\$ 1,049,272	\$ 208,552

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - Road Department Fund

For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Revenues				
Licenses, fees, taxes and permits	\$ 203,850	\$ 407,270	\$ 342,545	\$ (64,725)
Intergovernmental	20,959,841	24,459,558	24,192,023	(267,535)
Charges for services	2,192,876	2,576,005	2,391,598	(184,407)
Investment earnings and rentals	8,400	54,400	62,192	7,792
Other	774,792	1,732,749	1,956,038	223,289
Total revenues	<u>24,139,759</u>	<u>29,229,982</u>	<u>28,944,396</u>	<u>(285,586)</u>
Expenditures				
Current -				
Public works	19,125,463	22,675,728	23,697,136	1,021,408
Capital outlay, net	433,000	733,517	(209,575)	(943,092)
Debt service:				
Principal	5,643,947	5,653,276	5,528,947	(124,329)
Interest and fiscal charges	1,585,026	1,542,791	1,563,025	20,234
Total expenditures	<u>26,787,436</u>	<u>30,605,312</u>	<u>30,579,533</u>	<u>(25,779)</u>
Revenues under expenditures	(2,647,677)	(1,375,330)	(1,635,137)	(259,807)
Other financing sources				
Issuance of long-term liabilities	2,090,000	1,627,718	5,783,947	4,156,229
Net change in fund balance	(557,677)	252,388	4,148,810	3,896,422
Fund balance, beginning of year	<u>3,794,257</u>	<u>3,794,257</u>	<u>3,794,257</u>	<u>-</u>
Fund balance, end of year	<u>\$ 3,236,580</u>	<u>\$ 4,046,645</u>	<u>\$ 7,943,067</u>	<u>\$ 3,896,422</u>

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - Opioid Settlement Fund

For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Revenues				
Charges for services	\$ 524,930	\$ 1,224,930	\$ 1,819,456	\$ 594,526
Other	-	-	1,000	1,000
Total revenues	524,930	1,224,930	1,820,456	595,526
Expenditures				
Current -				
Public safety	524,930	1,124,930	686,704	(438,226)
Revenues over expenditures	-	100,000	1,133,752	1,033,752
Other financing uses				
Transfers out	-	(400,000)	-	(400,000)
Net change in fund balance	-	(300,000)	1,133,752	1,433,752
Fund balance, beginning of year	1,778,068	1,778,068	1,778,068	-
Fund balance, end of year	<u>\$ 1,778,068</u>	<u>\$ 1,478,068</u>	<u>\$ 2,911,820</u>	<u>\$ 1,433,752</u>

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Net Position

Proprietary Funds
December 31, 2024

	Business-type Activities - Enterprise Funds				Governmental Activities
	Delinquent Tax Revolving	Medical Care Facility	Sheriff Inmate Concession (Nonmajor)	Total	Internal Service Funds
Assets					
Current assets:					
Pooled cash and investments	\$ 18,216,092	\$ 6,753,742	\$ 287,113	\$ 25,256,947	\$ 1,638,992
Receivables:					
Accounts, net	-	1,488,137	-	1,488,137	370,888
Taxes	-	1,205,582	-	1,205,582	-
Delinquent taxes	7,602,042	-	-	7,602,042	-
Leases	-	-	-	-	748,314
Accrued interest	1,514,270	-	-	1,514,270	-
Due from other governments	20,571	2,211,713	-	2,232,284	-
Estimated third-party payor settlements	-	509,025	-	509,025	-
Prepaid items	1,098	148,590	-	149,688	799,420
Total current assets	27,354,073	12,316,789	287,113	39,957,975	3,557,614
Noncurrent assets:					
Receivables -					
Leases	-	-	-	-	5,190,871
Capital assets not being depreciated	-	-	-	-	8,104
Capital assets being depreciated, net	19,921	10,979,752	-	10,999,673	5,788,420
Total noncurrent assets	19,921	10,979,752	-	10,999,673	10,987,395
Total assets	27,373,994	23,296,541	287,113	50,957,648	14,545,009
Deferred outflows of resources					
Deferred charges on refunding	-	29,782	-	29,782	-
Liabilities					
Current liabilities:					
Accounts payable and accrued liabilities:					
Accounts payable	-	120,224	8,740	128,964	676,166
Accrued liabilities	288,335	265,015	-	553,350	85,803
Due to other governments	144,298	-	-	144,298	-
Accrued interest payable	-	74,802	-	74,802	-
Estimated claims payable	-	-	-	-	1,545,338
Unearned revenue	-	-	-	-	58,837
Current portion of accrued compensated absences	-	302,365	-	302,365	-
Current portion of bonds, leases, and other long-term liabilities	-	653,762	-	653,762	191,441
Total current liabilities	432,633	1,416,168	8,740	1,857,541	2,557,585
Noncurrent liabilities:					
Bonds, leases, and other long-term liabilities, net of current portion	-	698,763	-	698,763	4,881,878
Total liabilities	432,633	2,114,931	8,740	2,556,304	7,439,463
Deferred inflows of resources					
Deferred lease amounts	-	-	-	-	5,939,185
Taxes levied for a subsequent period	-	1,205,582	-	1,205,582	-
Total deferred inflows of resources	-	1,205,582	-	1,205,582	5,939,185
Net position					
Net investment in capital assets	19,921	9,657,009	-	9,676,930	723,205
Restricted for foreclosures	6,210,632	-	-	6,210,632	-
Restricted for donor restrictions	-	60,067	-	60,067	-
Unrestricted	20,710,808	10,288,734	278,373	31,277,915	443,156
Total net position	\$ 26,941,361	\$ 20,005,810	\$ 278,373	\$ 47,225,544	\$ 1,166,361

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Revenues, Expenses and Changes in Fund Net Position
 Proprietary Funds
 For the Year Ended December 31, 2024

	Business-type Activities - Enterprise Funds			Governmental Activities	
	Delinquent Tax Revolving	Medical Care Facility	Sheriff Inmate Concession (Nonmajor)	Total	Internal Service Funds
Operating revenues					
Interest on taxes	\$ 1,612,565	\$ -	\$ -	\$ 1,612,565	\$ -
Charges for services	1,760,328	15,749,236	237,959	17,747,523	16,723,676
Quality assurance supplement	-	1,658,108	-	1,658,108	-
Quality measure initiative	-	268,672	-	268,672	-
Other	31,851	183,425	-	215,276	-
Total operating revenues	3,404,744	17,859,441	237,959	21,502,144	16,723,676
Operating expenses					
Personnel services	462,148	12,124,580	-	12,586,728	2,428,403
Cost of services	-	5,525,879	-	5,525,879	15,998,720
Depreciation/amortization	7,967	610,107	-	618,074	930,860
Administration	1,167,672	-	-	1,167,672	591,866
Supplies and other operating expenses	-	-	162,881	162,881	-
Total operating expenses	1,637,787	18,260,566	162,881	20,061,234	19,949,849
Operating income (loss)	1,766,957	(401,125)	75,078	1,440,910	(3,226,173)
Nonoperating revenues (expenses)					
Property tax revenue	-	1,187,241	-	1,187,241	-
Intergovernmental subsidies	-	682,910	-	682,910	84,687
Investment earnings	982,562	107,608	-	1,090,170	18,577
Interest expense	(114,743)	(40,855)	-	(155,598)	-
Total nonoperating revenues	867,819	1,936,904	-	2,804,723	103,264
Net Income (loss) before transfers	2,634,776	1,535,779	75,078	4,245,633	(3,122,909)
Transfers in	-	-	-	-	3,265,301
Transfers out	(1,500,000)	-	(50,000)	(1,550,000)	(250,000)
Change in net position	1,134,776	1,535,779	25,078	2,695,633	(107,608)
Net position, beginning of year	25,806,585	18,470,031	253,295	44,529,911	1,273,969
Net position, end of year	\$ 26,941,361	\$ 20,005,810	\$ 278,373	\$ 47,225,544	\$ 1,166,361

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Cash Flows

Proprietary Funds

For the Year Ended December 31, 2024

	Business-type Activities - Enterprise Funds			Governmental Activities	
	Delinquent Tax Revolving	Medical Care Facility	Sheriff Inmate Concession (Nonmajor)	Total	Internal Service Funds
Cash flows from operating activities					
Cash received from customers, residents and users	\$ 15,760,700	\$ 17,479,868	\$ 263,276	\$ 33,503,844	\$ -
Cash received from interfund services	-	193,891	-	193,891	17,499,579
Other operating receipts	-	183,425	-	183,425	-
Cash received from quality assurance supplement program	-	781,401	-	781,401	-
Cash paid to employees	(462,148)	(12,201,540)	-	(12,663,688)	(2,380,621)
Cash paid to suppliers and claimants	(14,254,024)	(4,710,255)	(173,388)	(19,137,667)	(16,388,059)
Net cash provided by (used in) operating activities	<u>1,044,528</u>	<u>1,726,790</u>	<u>89,888</u>	<u>2,861,206</u>	<u>(1,269,101)</u>
Cash flows from capital and related financing activities					
Principal payments on bonds, notes and other long-term liabilities	-	(590,000)	-	(590,000)	(612,163)
Interest payments on bonds, notes and other long-term liabilities	-	(44,724)	-	(44,724)	-
Purchase of capital assets	-	(386,777)	-	(386,777)	-
Net cash used in capital and related financing activities	<u>-</u>	<u>(1,021,501)</u>	<u>-</u>	<u>(1,021,501)</u>	<u>(612,163)</u>
Cash flows from noncapital financing activities					
Property tax revenue	-	1,308,366	-	1,308,366	-
Intergovernmental subsidies	-	527,976	-	527,976	84,687
Proceeds from tax notes	8,000,000	-	-	8,000,000	-
Payments on tax notes	(8,000,000)	-	-	(8,000,000)	-
Interest on tax notes	(114,743)	-	-	(114,743)	-
Transfers from other funds	-	-	-	-	3,265,301
Transfers to other funds	(1,500,000)	-	(50,000)	(1,550,000)	(250,000)
Net cash provided by (used in) noncapital financing activities	<u>(1,614,743)</u>	<u>1,836,342</u>	<u>(50,000)</u>	<u>171,599</u>	<u>3,099,988</u>
Cash flows from investing activities					
Interest earnings on investments	982,562	107,608	-	1,090,170	18,577
Net change in pooled cash and investments	<u>412,347</u>	<u>2,649,239</u>	<u>39,888</u>	<u>3,101,474</u>	<u>1,237,301</u>
Pooled cash and investments, beginning of year	<u>17,803,745</u>	<u>4,104,503</u>	<u>247,225</u>	<u>22,155,473</u>	<u>401,691</u>
Pooled cash and investments, end of year	<u>\$ 18,216,092</u>	<u>\$ 6,753,742</u>	<u>\$ 287,113</u>	<u>\$ 25,256,947</u>	<u>\$ 1,638,992</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Statement of Cash Flows

Proprietary Funds
For the Year Ended December 31, 2024

	Business-type Activities - Enterprise Funds				Governmental Activities
	Delinquent Tax Revolving	Medical Care Facility	Sheriff Inmate Concession (Nonmajor)	Total	Internal Service Funds
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities					
Operating income (loss)	\$ 1,766,957	\$ (401,125)	\$ 75,078	\$ 1,440,910	\$ (3,226,173)
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:					
Depreciation/amortization	7,967	610,107	-	618,074	930,860
Change in:					
Accounts receivable, net	-	(32,671)	25,317	(7,354)	727,873
Delinquent taxes receivable	(429,345)	(143,255)	-	(572,600)	-
Accrued interest receivable	(101,956)	-	-	(101,956)	-
Due from other governments	(14,168)	-	-	(14,168)	-
Estimated third-party payor settlements	-	1,763,303	-	1,763,303	-
Prepaid items	(499)	358,503	54	358,058	(112,952)
Deferred charge on refunding	-	14,892	-	14,892	-
Accounts payable	-	(621,068)	(10,561)	(631,629)	138,082
Accrued liabilities	(60,416)	31,657	-	(28,759)	47,782
Accrued interest payable	-	(34,009)	-	(34,009)	-
Estimated claims payable	-	-	-	-	177,397
Due to other governments	(10,976)	-	-	(10,976)	-
Unearned revenue	(113,036)	-	-	(113,036)	48,030
Accrued compensated absences	-	45,303	-	45,303	-
Taxes levied for a subsequent period	-	135,153	-	135,153	-
Net cash provided by (used in) operating activities	<u>\$ 1,044,528</u>	<u>\$ 1,726,790</u>	<u>\$ 89,888</u>	<u>\$ 2,861,206</u>	<u>\$ (1,269,101)</u>
Schedule of non-cash from capital and related financing activities					
Capital assets acquired through lease agreements	\$ -	\$ -	\$ -	\$ -	\$ 222,694
Capital assets acquired through subscription-based information technology arrangements	-	-	-	-	68,592

concluded

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Fiduciary Net Position

Fiduciary Funds
December 31, 2024

	Other Postemployment Benefits Trust Funds	Custodial Funds
Assets		
Pooled cash and investments	\$ -	\$ 2,074,773
Investments - MERS Retiree Health Funding Vehicle	575,613	-
Accounts receivable, net	-	14,033
Due from other governments	-	1,592
Total assets	<u>575,613</u>	<u>2,090,398</u>
Liabilities		
Undistributed collections	-	361,206
Due to other governments	-	1,584,879
Total liabilities	<u>-</u>	<u>1,946,085</u>
Net position		
Restricted for other postemployment benefits	575,613	-
Restricted for individuals, organizations, and other governments	-	144,313
Total net position	<u>\$ 575,613</u>	<u>\$ 144,313</u>

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Statement of Changes in Fiduciary Net Position

Fiduciary Funds

For the Year Ended December 31, 2024

	Other Postemployment Benefits Trust Funds	Custodial Funds
Additions		
Contributions - Employer	\$ 950,371	\$ -
Investment earnings:		
Net change in fair value of securities	41,133	-
Less investment expense	(606)	-
Total net investment earnings	40,527	-
Taxes collected for other governments	-	24,895,789
Library penal fine collections	-	186,981
Inmate trust collections	-	2,054,978
Court collections	-	1,721,193
County clerk/register of deeds collections	-	4,137,380
Treasurer collections	-	242,390
Total additions	990,898	33,238,711
Deductions		
Benefit payments	864,776	-
Administrative expense	1,159	-
Payments of property taxes to other governments	-	24,895,789
Library penal fine distributions	-	186,981
Inmate trust distributions	-	2,013,277
Court distributions	-	1,721,193
County clerk/register of deeds distributions	-	4,137,380
Treasurer distributions	-	242,390
Total deductions	865,935	33,197,010
Change in net position	124,963	41,701
Net position, beginning of year	450,650	102,612
Net position, end of year	\$ 575,613	\$ 144,313

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Net Position

Discretely Presented Component Units

December 31, 2024

	Land Bank Authority	Water Resources Commission	Totals
Assets			
Pooled cash and investments	\$ 313,243	\$ 930,689	\$ 1,243,932
Receivables	797,480	3,438,456	4,235,936
Prepaid items and other assets	965,643	2,803	968,446
Capital assets being depreciated, net	20,429	13,294,974	13,315,403
Total assets	<u>2,096,795</u>	<u>17,666,922</u>	<u>19,763,717</u>
Liabilities			
Accounts payable and accrued liabilities	132,776	181,549	314,325
Advance from primary government	-	210,600	210,600
Unearned revenue	496,484	-	496,484
Bonds, notes and other long-term liabilities:			
Due within one year	30,674	503,612	534,286
Due in more than one year	606,633	2,234,469	2,841,102
Total liabilities	<u>1,266,567</u>	<u>3,130,230</u>	<u>4,396,797</u>
Deferred inflows of resources			
Deferred lease amounts	281,120	-	281,120
Net position			
Net investment in capital assets	20,429	10,556,893	10,577,322
Restricted for capital projects	-	3,979,799	3,979,799
Unrestricted	528,679	-	528,679
Total net position	<u>\$ 549,108</u>	<u>\$ 14,536,692</u>	<u>\$ 15,085,800</u>

The accompanying notes are an integral part of these financial statements.

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Activities Discretely Presented Component Units For the Year Ended December 31, 2024

	Land Bank Authority	Water Resources Commission	Totals
Expenses	\$ 1,423,153	\$ 792,173	\$ 2,215,326
Program revenues			
Charges for services	535,735	-	535,735
Operating grants and contributions	622,661	-	622,661
Capital grants and contributions	-	575,324	575,324
Total program revenues	<u>1,158,396</u>	<u>575,324</u>	<u>1,733,720</u>
Net program expenses	(264,757)	(216,849)	(481,606)
General revenues			
Investment earnings	<u>36,980</u>	<u>12,312</u>	<u>49,292</u>
Change in net position	<u>(227,777)</u>	<u>(204,537)</u>	<u>(432,314)</u>
Net position, beginning of year, as previously reported	744,790	14,741,229	15,486,019
Restatement - error correction	<u>32,095</u>	<u>-</u>	<u>32,095</u>
Net position, beginning of year, as restated	<u>776,885</u>	<u>14,741,229</u>	<u>15,518,114</u>
Net position, end of year	<u>\$ 549,108</u>	<u>\$ 14,536,692</u>	<u>\$ 15,085,800</u>

The accompanying notes are an integral part of these financial statements.

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NOTES TO FINANCIAL STATEMENTS

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The County of Calhoun, Michigan (the "County" or "government") was incorporated in 1829 and covers an area of approximately 710 square miles in southern lower Michigan. The County operates under a 7-member elected Board of Commissioners and an appointed County Administrator/Controller. The County seat is located in the City of Marshall.

The financial statements of the County have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

Reporting Entity

As required by generally accepted accounting principles, these financial statements present the County and its component units, entities for which the government is considered to be financially accountable. Blended component units, although legally separate entities are, in substance, part of the government's operations and data from these units are combined with data of the primary government. Discretely presented component units, on the other hand, are reported in a separate column in the combined financial statements to emphasize that they are legally separate from the government.

Blended Component Unit

Calhoun County Building Authority (the "Building Authority") - The Building Authority is governed by a three-member board appointed by the Calhoun County Board of Commissioners. Its sole function is to oversee the financing and construction, if any, of the County's public buildings; therefore, it is reported as if it were part of the primary government. It has been reported as a debt service fund.

Discretely Presented Component Units

Calhoun County Land Bank Authority (the "Land Bank Authority") - The Land Bank Authority is a public corporation, organized pursuant to Michigan Land Bank Fast Track Public Act 258 and an Intergovernmental Agreement entered into between the Michigan Land Bank Fast Track Authority and the Calhoun County Treasurer. The Land Bank Authority is governed by a seven-member board including the Calhoun County Treasurer, who is, by law, its Chairperson, and six other members appointed by the County Board of Commissioners. The Land Bank Authority was created to acquire, hold, manage and develop tax-foreclosed properties, as well as other vacant and abandoned properties. The County Board of Commissioners can significantly influence the operations of the Land Bank Authority.

Complete financial statements for the Land Bank Authority may be obtained at its administrative offices at 315 W. Green Street, Marshall, Michigan 49068.

Calhoun County Water Resources Commission (the "Water Resources Commission") - All drainage districts established pursuant to the Michigan Drain Code of 1956, as amended, are separate legal entities with the power to contract, to sue and be sued, and to hold, manage and dispose of real and personal property. The statutory governing board of Chapter 20 drainage districts consists of the Water Resources Commissioner, the Chair of the County Board of Commissioners and one other member of the County Board of Commissioners.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

The Water Resources Commission has sole responsibility to administer Chapter 3 and 4 drainage districts. A drainage board or Water Resources Commissioner, on behalf of the drainage district, may issue debt and levy special assessments without the prior approval of the County. The full faith and credit of the County may be given for the debt of a drainage district, which results in potential financial burden to the County.

Also, pursuant to the Inland Lake Level Act of 1961, after the Circuit Court of the County establishes a lake level, the Water Resources Commissioner has the responsibility to maintain that level with control structures and/or pumps. The Water Resources Commission may issue debt and levy special assessments to defray the expenses required to maintain the Court ordered lake levels.

A separate, stand-alone report is not issued for the Calhoun County Water Resources Commission.

Fiduciary Component Unit - Other Postemployment Benefits Trust Funds

Calhoun County Postemployment Medical Plan (the "Plan") - The Plan is a single employer plan established and administered by the County and can be amended at its discretion. In accordance with County Board action, the County provides postemployment healthcare benefits to those that were full-time employees. The Plan is included as a fiduciary component unit of the County because: (1) the Plan is a legally separate entity; (2) the Plan is governed by the Board of Commissioners; and (3) the County makes contributions to the Plan on behalf of its participants.

Calhoun County Road Department Retiree Medical Plan (the "Plan") - The Plan is a single employer plan established and administered by Calhoun County and can be amended at its discretion. The Road Department through the County provides health insurance benefits for its retired employees, as established by County Board resolution. The Plan is included as a fiduciary component unit of the County because: (1) the Plan is a legally separate entity; (2) the Plan is governed by the Board of Commissioners; and (3) the County makes contributions to the Plan on behalf of its participants.

Funds with a Different Year End

The health department fund (special revenue fund of the County) is reported on a September 30 year end in order to enhance the value of this document to certain readers and users.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain component units for which the primary government is financially accountable.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, or within one year for reimbursement-based grants. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state revenue, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and such have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The County reports the following major governmental funds:

The *general fund* is the government's primary operating fund. It accounts for all the financial resources of the general government, except those accounted for and reported in another fund.

The *senior millage special revenue fund* accounts for the activities of providing senior citizen services where financing is provided by a County tax levy.

The *road department special revenue fund* accounts for the activities of providing local and primary road construction and maintenance in the County. Funding is provided primarily from state and federal distributions and grants along with local contributions from other governmental units.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

The *opioid settlement special revenue fund* accounts for the activities related to the opioid settlements.

The *general bonds debt service fund* is used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

The *capital improvement plan fund* accounts for the capital projects of the County.

The County reports the following major proprietary funds:

The *delinquent tax revolving fund* accounts for the County's annual purchase of delinquent real property taxes from each of the local taxing units within the County and the ultimate collection from the property owners of the delinquent taxes with penalty and interest. The fund also accounts for the County's issuance of debt (to provide cash flow for the purchase of the taxes) and for the resulting debt service payments.

The *medical care facility fund* is used to account for the operation of the Calhoun County Medical Care Facility. Financing is provided through charges for services, and Medicare and Medicaid reimbursements.

Additionally, the County reports the following fund types:

Special revenue funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects.

Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal and interest.

Enterprise funds are used to account for operations that are financed and operated in a manner similar to private business or where the County has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal service funds account for those operations including, building and grounds, data processing, copy machine, mailing department, and insurance services provided to other departments or agencies of the government on a cost reimbursement basis.

Custodial funds are used to account for assets held by the County in a custodial capacity for other governments and entities. Primarily this includes undistributed collections and withholdings such as state education taxes, current property taxes, state jail booking fees, state real estate transfer taxes, and library penal fines.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments in lieu of taxes and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and of the government's internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Assets, Deferred Outflows of Resources, Liabilities, Deferred Inflows of Resources and Equity

Deposits and Investments

The County's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

Investments are stated at fair value, which is determined as follows: a) short-term investments are reported at cost, which approximates fair value; b) securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates; and c) investments that do not have established market values are reported at estimated fair value.

State statutes authorize the County to deposit in the accounts of federally insured banks, credit unions and savings and loan associations and to invest in obligations of the U.S. Treasury, certain commercial paper, repurchase agreements, bankers' acceptances and mutual funds composed of otherwise legal investments.

Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds". Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances".

Advances between funds are offset by nonspendable fund balance in applicable governmental funds to indicate they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles, as applicable.

Inventories and Prepaid Items

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements using the consumption method.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Capital Assets

Capital assets, which include property and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated acquisition cost as of the date of donation. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities, if any, is included as part of the capitalized value of the assets constructed. No such interest expense was incurred during the current fiscal year.

In the case of the initial capitalization of general infrastructure assets, all items are included retroactively to 1980.

Capital assets of the primary government and Water Resources Commission component unit are depreciated using the straight-line method over the following estimated useful lives:

Assets	Years
Land improvements	10
Buildings and improvements	40-50
Equipment and furniture	5-10
Vehicles	3-20
Road infrastructure	8-50
Drain and lake level infrastructure	50

Road equipment is depreciated primarily by the sum of years-digits method over periods ranging from 5 to 8 years. Depletion of the depletable assets is determined by allocating the purchase cost to the total years available. As the materials are used, the proportionate share of cost is charged to depletion.

Leases

Lessee. The County is a lessee for noncancellable leases of buildings and improvements, equipment and furniture, and vehicles. The County recognizes a lease liability and an intangible right-to-use lease asset (lease asset) in the government-wide and proprietary fund financial statements. The County recognizes lease liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a lease, the County initially measures the lease liability at the present value of payments expected to be made during the lease term. Subsequently, the lease liability is reduced by the principal portion of lease payments made. The lease asset is initially measured as the initial amount of the lease liability, adjusted for lease payments made at or before the lease commencement date, plus certain initial direct costs. Subsequently, the lease asset is amortized on a straight-line basis over its useful life.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Key estimates and judgments related to leases include how the County determines (1) the discount rate it uses to discount the expected lease payments to present value, (2) lease term, and (3) lease payments. The County uses the interest rate charged by the lessor as the discount rate. When the interest rate charged by the lessor is not provided, the County generally uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease payments included in the measurement of the lease liability are composed of fixed payments and purchase option price (if applicable) that the County is reasonably certain to exercise.

The County monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease asset and liability if certain changes occur that are expected to significantly affect the amount of the lease liability.

Lessor. The County is a lessor for noncancellable leases of buildings. The County recognizes a lease receivable and a deferred inflow of resources in the government-wide, proprietary fund and component unit financial statements.

At the commencement of a lease, the County initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for prepaid lease payments received at lease inception. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Key estimates and judgments include how the County determines (1) the discount rate it uses to discount the expected lease receipts to present value, (2) lease term, and (3) lease receipts. The County uses its estimated incremental borrowing rate as the discount rate for leases. The lease term includes the noncancellable period of the lease. Lease receipts included in the measurement of the lease receivable is composed of fixed payments from the lessee.

The County monitors changes in circumstances that would require a remeasurement of its lease and will remeasure the lease receivable if certain changes occur that are expected to significantly affect the amount of the lease receivable.

Subscription-Based Information Technology Arrangements (SBITA)

The County has noncancellable subscription-based information technology arrangements. The County recognizes a subscription liability and an intangible right-to-use subscription asset in the government-wide and proprietary fund financial statements. The County recognizes subscription liabilities with an initial, individual value of \$5,000 or more.

At the commencement of a subscription, the County initially measures the subscription liability at the present value of payments expected to be made during the SBITA term. Subsequently, the subscription liability is reduced by the principal portion of subscription payments made. The subscription asset is initially measured as the initial amount of the subscription liability, adjusted for subscription payments made at or before the subscription commencement date, plus certain initial direct costs. Subsequently, the subscription asset is amortized on a straight-line basis over its useful life.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Key estimates and judgments related to subscriptions include how the County determines (1) the discount rate it uses to discount the expected SBITA payments to present value, (2) subscription term, and (3) subscription payments. The County uses the interest rate charged by the SBITA vendor as the discount rate. When the interest rate charged by the SBITA vendor is not provided, the County generally uses its estimated incremental borrowing rate as the discount rate for SBITAs. The subscription term includes the noncancellable period of the subscription. Subscription payments included in the measurement of the subscription liability are composed of fixed payments and purchase option price (if applicable) that the County is reasonably certain to exercise.

The County monitors changes in circumstances that would require a remeasurement of its subscription and will remeasure the subscription asset and subscription liability if certain changes occur that are expected to significantly affect the amount of the subscription liability.

Deferred Outflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net assets that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then. The County reports deferred charges on refunding in the government-wide and proprietary funds statement of net position. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized on a straight-line basis over the shorter of the life of the refunded or refunding debt. The County also reports deferred outflows of resources for differences between expected and actual experience, changes in assumptions, and differences between projected and actual earnings related to its pension and other postemployment benefit plans.

Long-term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures in the current period.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Compensated Absences

The County recognizes a liability for compensated absences for leave time that (1) has been earned for services previously rendered by employees, (2) accumulates and is allowed to be carried over to subsequent years, and (3) is more likely than not to be used as time off or settled (for example paid in cash to the employee) during or upon separation from employment. Based on the criteria listed, two types of leave qualify for liability recognition for compensated absences – vacation and sick leave. The liability for compensated absences is reported as incurred in the government-wide financial statements. A liability for compensated absences is recorded in the governmental funds only if the liability has matured because of employee resignations or retirements.

Deferred Inflows of Resources

In addition to liabilities, the statement of net position and governmental funds balance sheet will sometime report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net assets that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time. The government has four types of items that qualify for reporting in this category. In the government-wide financial statements, a deferred inflow of resources is reported for differences between expected and actual experience, changes in assumptions, and differences between projected and actual earnings in the pension and other postemployment benefit plans. The governmental funds report unavailable revenues, which arises only under a modified accrual basis of accounting, from property taxes, accounts receivable (opioid settlement), installment sales, and special assessments. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available. In addition, deferred inflows of resources are reported in the government-wide, governmental fund, and proprietary fund financial statements for property taxes levied during the year that were intended to finance future periods. Finally, the statements of net position report deferred inflows related to leases. The amounts are deferred and amortized over the remaining life of the lease.

Fund Balances

Governmental funds report nonspendable fund balance for amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact. Restricted fund balance is reported when externally imposed constraints are placed on the use of resources by grantors, contributors, or laws or regulations of other governments. Committed fund balance is reported for amounts that can only be used for specific purposes pursuant to constraints imposed by formal action of the Board of Commissioners (the government's highest level of decision-making authority). A formal resolution of the Board of Commissioners is required to establish, modify, or rescind a fund balance commitment. The County reports assigned fund balance for amounts that are constrained by the government's intent to be used for specific purposes which are established by the Board of Commissioners as well. The County Commissioners have delegated the authority to assign fund balance to the Administrator/Controller or her designee. Unassigned fund balance is the residual classification for the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. In governmental funds, other than the general fund, it is not appropriate to report a positive unassigned fund balance amount. When expenditures incurred for specific purposes in the other governmental funds exceed the amounts that are restricted or committed to those purposes, it may be necessary to report a negative unassigned fund balance in that fund.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

When the County incurs an expenditure for purposes for which various fund balance classifications can be used, it is the County's policy to use restricted fund balance first, then committed fund balance, assigned fund balance, and finally unassigned fund balance.

Pensions and Other Postemployment Benefits

For purposes of measuring the net pension liability, net other postemployment benefit liability, deferred outflows of resources and deferred inflows of resources related to pensions and other postemployment benefits, and pension and other post employment benefit expense, information about the fiduciary net position of the Plan and additions to/deductions from the plan fiduciary net position have been determined on the same basis as they are reported by the plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

The County utilizes various investment instruments which are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

2. BUDGETARY INFORMATION

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the general and special revenue funds. All annual appropriations lapse at year end. Prior to December 31, the proposed budget is presented to the County Board of Commissioners for review, public hearings and eventual adoption through passage of an annual budget ordinance.

The appropriated budget is prepared by fund, function and activity for the general fund and by fund and function for the special revenue funds. The government's administrator may make transfers of appropriations less than or equal to \$20,000 between general fund activities and between special revenue fund functions. Transfers of appropriations between general fund activities or special revenue fund functions greater than \$20,000 require the approval of the Board of Commissioners. The legal level of budgetary control is the activity level for the general fund and the function level for the special revenue funds. The Board of Commissioners made several supplemental budgetary appropriations during the year which were not considered material.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

3. EXCESS OF EXPENDITURES OVER APPROPRIATIONS

State statutes provide that a local unit shall not incur expenditures in excess of the amount appropriated. During the year ended December 31, 2024, the County incurred expenditures in excess of the amounts appropriated as follows:

	Amended Budget	Actual	Variance
General fund			
Judicial:			
Circuit court - family	\$ 630,410	\$ 647,233	\$ 16,823
Indigent public defender	967,935	1,028,567	60,632
Probate court	703,970	706,867	2,897
Law library	15,900	20,112	4,212
General government:			
Civil counsel	466,331	471,383	5,052
Administrator	751,860	763,702	11,842
Prosecuting attorney	3,516,179	3,590,994	74,815
Water Resources commissioner	238,920	239,955	1,035
Public safety:			
Sheriff - administration	994,621	1,010,264	15,643
Road patrol	3,435,289	3,530,126	94,837
Sheridan Township contract	62,500	65,085	2,585
Corrections/jail	16,230,818	16,483,475	252,657
City of Springfield contract	1,030,583	1,066,191	35,608
Starr Commonwealth contract	45,000	49,729	4,729
Special response team	94,227	99,742	5,515
Health and welfare -			
Medical care facility	25,250	31,137	5,887
Capital outlay	49,898	59,283	9,385
Debt service:			
Principal	25,000	64,157	39,157
Interest and fiscal charges	-	1,367	1,367

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

	Amended Budget	Actual	Variance
Special revenue funds			
Road department:			
Current -			
Public works	\$ 22,675,728	\$ 23,697,136	\$ 1,021,408
Debt service -			
Interest and fiscal charges	1,542,791	1,563,025	20,234
Parks/recreation -			
Current -			
Recreation and cultural	1,221,447	1,242,617	21,170
Health department:			
Debt service:			
Principal	-	79,818	79,818
Interest and fiscal charges	-	4,609	4,609
Register of deeds automation -			
Debt service -			
Principal	-	22,922	22,922
Drug law enforcement:			
Current -			
Public safety	-	1,041	1,041
Transfers out	5,850	54,084	48,234
Law enforcement:			
Debt service:			
Principal	-	7,608	7,608
Interest and fiscal charges	-	285	285
Special investigative -			
Current -			
Public safety	105,930	111,221	5,291
401K Administration -			
Current -			
General government	-	7,381	7,381
Veterans relief -			
Transfers out	10,000	25,690	15,690

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

4. DEPOSITS AND INVESTMENTS

Following is a reconciliation of deposit and investment balances of December 31, 2024:

	Primary Government	Component Units	Totals
Statement of Net Position			
Pooled cash and investments	\$ 54,326,085	\$ 1,243,932	\$ 55,570,017
Statement of Fiduciary Net Position			
Pooled cash and investments	2,074,773	-	2,074,773
Investments	-	575,613	575,613
Total	<u>\$ 56,400,858</u>	<u>\$ 1,819,545</u>	<u>\$ 58,220,403</u>
Deposits and investments			
Checking and savings accounts			\$ 15,614,591
Certificates of deposit			7,000,000
Investments			34,532,187
Cash on hand			6,234
Net effect of funds with different year ends			<u>1,067,391</u>
Total			<u>\$ 58,220,403</u>

Custodial Credit Risk – Deposits. Custodial credit risk is the risk that in the event of a bank failure, the County’s deposits may not be returned. State law does not require and the County does not have a policy for deposit custodial credit risk. At year end, the carrying amount of the County’s deposits was \$22,614,591 (including certificates of deposit). As of year end, \$23,873,295 of the County’s bank balance of \$24,740,108 was exposed to custodial credit risk because it was uninsured and uncollateralized.

The County’s investment policy does not specifically address this risk, although the County believes that due to the amount of cash deposits and the limits of FDIC insurance, it is impractical to insure all bank deposits. As a result, the County evaluates each financial institution with which it deposits County funds and assesses the level of risk of each institution; only those institutions with an acceptable estimated risk level are used as depositories.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Custodial Credit Risk – Investments. Following is a summary of the County’s investments as of December 31, 2024:

	Net Asset Value/Fair Value	Credit Rating	Maturity
MERS total market portfolio	\$ 575,613	N/A	N/A
Michigan CLASS government investment pool	11,425,341	S&P-AAAm	N/A
Federated treasury obligations fund	1,257,247	S&P-AAAm	N/A
Money market funds	<u>21,273,986</u>	N/A	N/A
	<u>\$ 34,532,187</u>		

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. State law does not require and the County does not have a policy for investment custodial credit risk. None of the County’s investments were exposed to custodial credit risk at year end.

Credit Risk. State law limits investments to specific government securities, certificates of deposits and bank accounts with qualified financial institutions, commercial paper with specific maximum maturities and ratings when purchased, bankers acceptances of specific financial institutions, qualified mutual funds and qualified external investment pools as identified in the list of authorized investments above. The County’s investment policy does not have specific limits in excess of state law on investment credit risk. Credit risk ratings, where applicable, have been identified above for the County’s investments.

Concentration of Credit Risk. State law limits allowable investments but does not limit concentration of credit risk as identified in the list of authorized investments above. The County’s investment policy does not have specific limits in excess of state law on concentration of credit risk. All investments held at year end are reported above.

Interest Rate Risk. Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of investments. The County’s investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. Maturities of investments, where applicable, have been identified above for the County’s investments.

Fair Value. The County categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. These levels are determined by the County’s investment manager, and are determined at the fund level based on a review of the investment’s class, structure, and what kind of securities are held in the funds. The investment manager will request the information from the fund manager, if necessary.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

The County has the following recurring fair value measurements as of December 31, 2024:

	Quotes Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Fair Value
MERS total market portfolio	\$ 575,613	\$ -	\$ -	\$ 575,613
Federated treasury obligations fund	-	1,257,247	-	1,257,247
Money market funds	21,273,986	-	-	21,273,986
Total investments by fair value level	<u>\$ 21,849,599</u>	<u>\$ 1,257,247</u>	<u>\$ -</u>	23,106,846
Investments measured at net asset value -				
Michigan CLASS government investment pool				<u>11,425,341</u>
Total investments				<u>\$ 34,532,187</u>

The County holds shares in Michigan CLASS whereby the fair value of the investment is measured on a recurring basis using net asset value per share (or its equivalent) of the investment pool as a practical expedient.

At year end, the net asset value of the County's investment in Michigan CLASS was \$11,425,341. The investment pool had no unfunded commitments, specific redemption frequency or redemption notice period required. The Michigan CLASS investment pool invests in U.S. treasury obligations, federal agency obligations of the U.S. government, high-grade commercial paper (rated 'A-1' or better) collateralized bank deposits, repurchase agreements (collateralized at 102% by Treasuries and agencies), and approved money-market funds. The program seeks to provide safety, liquidity, convenience, and competitive rates of return, and is designed to meet the needs of Michigan public sector investors. It purchases securities that are legally permissible under state statutes and are available for investment by Michigan counties, cities, townships, school districts, authorities and other public agencies.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

5. RECEIVABLES

Receivables are comprised of the following at December 31, 2024:

	Governmental Activities	Business-type Activities	Component Units
Accounts	\$ 8,242,966	\$ 1,588,137	\$ 19,310
Less: allowance for uncollectibles	-	(100,000)	-
Taxes	6,981,066	1,205,582	-
Delinquent taxes	402,178	7,602,042	-
Accrued interest	-	1,514,270	-
Due from other governments	12,405,892	2,232,284	497,050
Leases receivable	8,332,441	-	281,120
Special assessments receivable	-	-	3,438,456
Installment sales receivable	5,409,910	-	-
Estimated third-party payor settlements	-	509,025	-
	<u>\$ 41,774,453</u>	<u>\$ 14,551,340</u>	<u>\$ 4,235,936</u>
Amount not expected to be collected within one year	<u>\$ 18,297,832</u>	<u>\$ -</u>	<u>\$ 2,564,374</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

6. CAPITAL ASSETS

Capital assets activity for the year ended December 31, 2024 was as follows:

Primary government

	Beginning Balance	Additions	Deletions	Transfers	Ending Balance
Governmental activities					
Capital assets not being depreciated/amortized:					
Land	\$ 2,724,292	\$ -	\$ -	\$ -	\$ 2,724,292
Land improvements - infrastructure	63,651,355	4,866,244	-	-	68,517,599
Construction in progress	5,699,673	13,208,165	-	427,106	18,480,732
	<u>72,075,320</u>	<u>18,074,409</u>	<u>-</u>	<u>427,106</u>	<u>89,722,623</u>
Capital assets being depreciated/amortized:					
Land improvements	80,519	-	-	-	80,519
Buildings and improvements	74,565,047	83,534	-	(13,598)	74,634,983
Equipment and furniture	44,943,173	1,755,292	1,357,790	440,704	45,781,379
Vehicles	1,731,094	449,785	21,060	-	2,159,819
Depletable assets	144,462	-	-	-	144,462
Infrastructure	99,175,585	8,602,093	804,012	-	106,973,666
Lease buildings and improvements (Note 10)	5,173,526	-	-	-	5,173,526
Lease equipment and furniture (Note 10)	83,266	222,694	17,470	-	288,490
Lease vehicles (Note 10)	626,903	283,257	25,160	-	885,000
Subscription assets (Note 11)	2,087,740	68,592	86,390	-	2,069,942
	<u>228,611,315</u>	<u>11,465,247</u>	<u>2,311,882</u>	<u>427,106</u>	<u>238,191,786</u>
Less accumulated depreciation/amortization for:					
Land improvements	66,987	6,437	-	-	73,424
Buildings and improvements	39,615,738	1,430,915	-	-	41,046,653
Equipment and furniture	37,102,106	2,888,699	1,301,151	-	38,689,654
Vehicles	1,591,182	98,134	21,060	-	1,668,256
Depletable assets	144,462	-	-	-	144,462
Infrastructure	32,375,657	4,781,945	804,012	-	36,353,590
Lease buildings and improvements (Note 10)	402,818	201,409	-	-	604,227
Lease equipment and furniture (Note 10)	44,545	77,947	17,470	-	105,022
Lease vehicles (Note 10)	246,497	212,531	25,160	-	433,868
Subscription assets (Note 11)	772,048	793,317	86,390	-	1,478,975
	<u>112,362,040</u>	<u>10,491,334</u>	<u>2,255,243</u>	<u>-</u>	<u>120,598,131</u>
Total capital assets being depreciated/amortized, net	<u>116,249,275</u>	<u>973,913</u>	<u>56,639</u>	<u>427,106</u>	<u>117,593,655</u>
Governmental activities capital assets, net	<u>\$ 188,324,595</u>	<u>\$ 19,048,322</u>	<u>\$ 56,639</u>	<u>\$ -</u>	<u>\$ 207,316,278</u>

At December 31, 2024, outstanding construction commitments were approximately \$1.93 million.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Depreciation/amortization of governmental activities by function

Legislative	\$ 21,038
Judicial	416,630
General government	822,682
Public safety	1,156,717
Public works	6,720,463
Health and welfare	407,514
Recreation and cultural	11,414
Community development	4,016
Capital assets held by the government's internal service funds are charged to the various functions based on their usage of the assets	<u>930,860</u>
	<u>\$ 10,491,334</u>

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Business-type activities					
Capital assets being depreciated:					
Land improvements	\$ 526,290	\$ 21,691	\$ -	\$ -	\$ 547,981
Buildings and improvements	22,609,366	276,793	334,545	-	22,551,614
Equipment, furniture, and vehicles	2,979,277	88,293	127,337	-	2,940,233
	<u>26,114,933</u>	<u>386,777</u>	<u>461,882</u>	<u>-</u>	<u>26,039,828</u>
Less accumulated depreciation for:					
Land improvements	394,671	14,924	-	-	409,595
Buildings and improvements	12,069,445	528,802	329,985	-	12,268,262
Equipment, furniture, and vehicles	2,409,380	74,348	121,430	-	2,362,298
	<u>14,873,496</u>	<u>618,074</u>	<u>451,415</u>	<u>-</u>	<u>15,040,155</u>
Business-type activities capital assets, net	<u>\$ 11,241,437</u>	<u>\$ (231,297)</u>	<u>\$ 10,467</u>	<u>\$ -</u>	<u>\$ 10,999,673</u>

Depreciation of business-type activities by function

Delinquent tax revolving fund	\$ 7,967
Medical Care Facility	<u>610,107</u>
	<u>\$ 618,074</u>

Capital asset activity for the Land Bank Authority component unit for the year ended December 31, 2024, was as follows:

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Component Unit - Land Bank Authority					
Capital assets being depreciated -					
Vehicles, equipment, and leasehold improvements	\$ 51,837	\$ 16,780	\$ -	\$ -	\$ 68,617
Less accumulated depreciation for -					
Vehicles, equipment, and leasehold improvements	46,750	1,438	-	-	48,188
Land Bank Authority capital assets, net	<u>\$ 5,087</u>	<u>\$ 15,342</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 20,429</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Capital asset activity for the Water Resources Commission component unit for the year ended December 31, 2024, was as follows:

	Beginning Balance	Additions	Disposals	Transfers	Ending Balance
Component Unit - Water Resources Commission					
Capital assets being depreciated - Infrastructure	\$ 17,804,428	\$ 323,709	\$ -	\$ -	\$ 18,128,137
Less accumulated depreciation for - Infrastructure	4,477,075	356,088	-	-	4,833,163
Water Resources Commission capital assets, net	<u>\$ 13,327,353</u>	<u>\$ (32,379)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 13,294,974</u>

7. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

Accounts payable and accrued liabilities are comprised of the following at December 31, 2024:

	Governmental Activities	Business-type Activities	Component Units
Accounts payable	\$ 7,976,132	\$ 128,964	\$ 295,782
Accrued liabilities	1,740,437	553,350	4,743
Due to other governments	1,918,147	144,298	-
Accrued interest payable	884,863	74,802	13,800
Estimated claims payable	1,545,338	-	-
Advances from other governments	966,206	-	-
	<u>\$ 15,031,123</u>	<u>\$ 901,414</u>	<u>\$ 314,325</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

8. INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

For the year ended December 31, 2024, interfund transfers consisted of the following:

Transfers Out	Transfers In					Total
	General Fund	General Bonds	Capital Improvement Plan	Nonmajor Governmental Funds	Internal Service Funds	
General fund	\$ -	\$ 2,377,991	\$ 1,483,337	\$ 6,714,045	\$ 2,765,301	\$ 13,340,674
Senior millage	25,000	-	-	-	-	25,000
Capital improvement plan	-	-	-	-	250,000	250,000
Nonmajor governmental funds	249,076	-	60,911	1,419,759	-	1,729,746
Delinquent tax revolving fund	1,500,000	-	-	-	-	1,500,000
Sheriff inmate concession (nonmajor)	50,000	-	-	-	-	50,000
Internal service funds	-	-	-	-	250,000	250,000
	<u>\$ 1,824,076</u>	<u>\$ 2,377,991</u>	<u>\$ 1,544,248</u>	<u>\$ 8,133,804</u>	<u>\$ 3,265,301</u>	<u>\$ 17,145,420</u>

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; (2) move receipts restricted to or allowed for debt service from the funds collecting the receipts to the debt service fund as debt service payments become due; and (3) use unrestricted revenues collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. Timing differences are a result of the health department special revenue fund having a fiscal year-end that is different from the County's year-end.

Additionally, the general fund has made long-term advances to the Water Resources Commission component unit in the amount of \$210,600.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

9. BONDS, NOTES AND OTHER LONG-TERM LIABILITIES

Primary government

General obligation bonds. The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities, as well as to finance contributions to the County's pension plan. General obligation bonds have been issued for governmental and business-type activities.

General obligation bonds are direct obligations and pledge the full faith and credit of the County. These bonds are typically issued as 10-20 year serial bonds with varying amounts of principal maturing each year. General obligation bonds currently outstanding are as follows:

Governmental Activities

Bonds	Final Maturity	Annual Installments	Interest Rate	Amount
Regional Law Enforcement Development Bonds	2039	\$330,000- \$565,000	2.00%-4.00%	\$ 6,610,000
General Obligation Limited Tax Bonds, Series 2016	2031	\$600,000- \$775,000	2.125%-3.00%	4,800,000
General Obligation Limited Tax Bonds, Series 2017	2037	\$405,000- \$600,000	2.70%-4.00%	6,510,000
General Obligation Limited Tax Bonds (Pension Bonds), Series 2018A	2039	\$320,000- \$570,000	2.72%-4.40%	6,455,000
General Obligation Limited Tax Bonds (Pension Bonds), Series 2018B	2039	\$325,000- \$590,000	3.06%-4.68%	6,615,000
2015 Michigan Transportation Fund Bonds	2025	\$1,650,000	2.00%-3.00%	1,650,000
2017 Michigan Transportation Fund Bonds	2032	\$1,185,000- \$1,545,000	3.00%-4.00%	10,920,000
General Obligation Limited Tax Bonds, Series 2019	2031	\$335,000- \$425,000	2.00%-4.00%	2,655,000
Department of Public Works Bonds - Pennfield	2032	\$95,000- \$120,000	2.00%-4.375%	885,000
General Obligation Limited Tax Bonds, Series 2020	2035	\$835,000- \$1,225,000	3.00%-4.00%	11,270,000
General Obligation Limited Tax Bonds (Pension Bonds), Series 2021	2039	\$1,080,000- \$1,440,000	0.31%-2.937%	18,445,000
General Obligation Limited Tax Bonds, Series 2022	2043	\$365,000- \$980,000	5.00%-5.50%	11,990,000
General Obligation Limited Tax Bonds, Series 2024	2044	\$195,000- \$680,000	5.00%	9,075,000
Total general obligation bonds				<u><u>\$ 97,880,000</u></u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Annual debt service requirements to maturity for governmental activities general obligation bonds are as follows:

Year Ended December 31,	Principal	Interest	Total
2025	\$ 7,745,000	\$ 3,621,742	\$ 11,366,742
2026	6,440,000	3,359,729	9,799,729
2027	6,700,000	3,133,980	9,833,980
2028	6,980,000	2,893,869	9,873,869
2029	7,245,000	2,645,831	9,890,831
2030-2034	32,965,000	9,331,145	42,296,145
2035-2039	24,390,000	4,066,280	28,456,280
2040-2044	5,415,000	645,226	6,060,226
	<u>\$ 97,880,000</u>	<u>\$ 29,697,802</u>	<u>\$ 127,577,802</u>

Business-type Activities

Bonds	Final Maturity	Annual Installments	Interest Rate	Amount
General Obligation Limited Tax Bonds, Series 2013	2026	\$635,000- \$680,000	2.00%-3.125%	<u>\$ 1,315,000</u>

Annual debt service requirements to maturity for business-type activities general obligation bonds are as follows:

Year Ended December 31,	Principal	Interest	Total
2025	\$ 635,000	\$ 26,013	\$ 661,013
2026	680,000	5,313	685,313
	<u>\$ 1,315,000</u>	<u>\$ 31,326</u>	<u>\$ 1,346,326</u>

Water Resources Commission Component Unit

Bonds	Final Maturity	Annual Installments	Interest Rate	Amount
Horseshoe Pond Drain Bonds	2026	\$75,000	2.79%	\$ 150,000
Moon Drain Bonds	2030	\$50,000- \$55,000	2.27%	310,000
Section 1 & 12, Branches 3 & 4 Drain Bonds	2026	\$35,000	3.00%-3.65%	70,000
Barnum Lake Drain Bonds	2031	\$85,000	2.00%-3.00%	595,000
Blackmore Drain Bonds	2026	\$70,000	2.00%-3.00%	140,000
Gang of Lakes Bonds	2035	\$90,000	2.05%	990,000
				<u>\$ 2,255,000</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ended December 31,	Principal	Interest	Total
2025	\$ 405,000	\$ 50,512	\$ 455,512
2026	405,000	39,999	444,999
2027	225,000	31,919	256,919
2028	225,000	26,536	251,536
2029	230,000	20,829	250,829
2030-2034	675,000	38,215	713,215
2035	90,000	923	90,923
	<u>\$ 2,255,000</u>	<u>\$ 208,933</u>	<u>\$ 2,463,933</u>

Installment Purchase Agreements. The government has entered into installment purchase agreements for financing the acquisition of computer equipment and vehicles.

Governmental Activities

Bonds	Final Maturity	Annual Installments	Interest Rate	Amount
2018 PNC Installment Purchase Agreement	2025	\$166,705	3.82%	\$ 166,705
2019 PNC Installment Purchase Agreement	2026	\$143,416- \$147,446- \$151,848-	2.81%	290,862
2020 PNC Plow Trucks Installment Purchase Agreement	2027	\$160,065	6.15%	467,816
2021 GMAC Installment Purchase Agreement	2025	\$26,707 \$63,629-	3.99%	26,707
2021 Grader Installment Purchase Agreement	2026	\$65,219 \$35,396-	2.50%	128,848
2021 Durapatcher Installment Purchase Agreement	2026	\$36,773 \$10,090-	3.89%	72,169
2021 Vortex Patcher Installment Purchase Agreement	2026	\$10,494 \$164,260-	3.99%	20,584
2021 Plow Trucks Installment Purchase Agreement	2028	\$177,668 \$186,637-	2.65%	683,622
2022 Plow Trucks Installment Purchase Agreement	2029	\$208,435 \$39,172-	2.80%	986,927
2022 Huntington Installment Purchase Agreement	2027	\$42,892 \$57,676-	4.64%	123,054
2022 Loader Huntington Installment Purchase Agreement	2027	\$60,892 \$140,592-	2.75%	177,830
2022 Installment Purchase Financing for Energy Savings Improvements	2042	\$271,616 \$204,762-	3.97%	3,595,617
2023 Plow Trucks Installment Purchase Agreement	2028	\$234,608 \$105,478-	4.64%	877,838
2023 Huntington Installment Purchase Agreement	2028	\$120,852 \$328,947-	4.64%	452,195
2024 Plow Trucks Installment Purchase Agreement	2029	\$400,000	4.90%	1,828,947
Total installment purchase agreements				<u>\$ 9,899,721</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Annual debt service requirements to maturity for installment purchase agreements are as follows:

Year Ended December 31,	Principal	Interest	Total
2025	\$ 1,825,315	\$ 382,641	\$ 2,207,956
2026	1,697,370	317,410	2,014,780
2027	1,490,839	254,236	1,745,075
2028	1,278,895	196,508	1,475,403
2029	772,718	144,491	917,209
2030-2034	924,580	492,110	1,416,690
2035-2039	1,123,270	293,419	1,416,689
2040-2042	786,734	63,277	850,011
	<u>\$ 9,899,721</u>	<u>\$ 2,144,092</u>	<u>\$ 12,043,813</u>

Notes Payable. The Water Resources Commission issues notes payable for the construction or major maintenance of drainage and lake level districts. Such notes are repaid from special assessments to local property owners.

Water Resources Commission Component Unit

Notes	Final Maturity	Annual Installments	Interest Rate	Amount
Various Drain and Lake Level Notes Payable	2025-2037	\$11,200- \$25,000	Various	<u>\$ 485,134</u>

Annual debt service requirements to maturity for the notes payable are as follows:

Year Ended December 31,	Principal	Interest	Total
2025	\$ 99,733	\$ 15,903	\$ 115,636
2026	49,733	13,422	63,155
2027	49,733	11,735	61,468
2028	49,733	10,050	59,783
2029	49,733	8,362	58,095
2030-2034	127,865	21,688	149,553
2035-2037	58,604	4,048	62,652
	<u>\$ 485,134</u>	<u>\$ 85,208</u>	<u>\$ 570,342</u>

Delinquent Tax Notes. The government issues delinquent tax notes to finance the purchase of delinquent real property taxes receivable from each taxing district in the County. These notes are reported in the proprietary funds (i.e., Delinquent Tax Revolving Enterprise Fund) as they are expected to be repaid from proprietary fund revenues. Each series of delinquent tax notes are subject to variable interest rates which are determined on a weekly basis by the County's remarketing agent using established criteria and legal limitations. Principal and interest payments are predicated upon actual collections of delinquent property taxes, which are subject to collection over a period not to exceed three years. Changes in the delinquent tax notes for the year ended December 31, 2024 were as follows:

	Beginning Balance	Additions	Deductions	Ending Balance
General obligation limited tax notes	<u>\$ -</u>	<u>\$ 8,000,000</u>	<u>\$ (8,000,000)</u>	<u>\$ -</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Land Bank Authority - Mortgage Payable. The Authority enters into mortgages to acquire properties for the purpose of demolishing and preparing the site for rehabilitation. The mortgage is interest free and is due upon sale of the underlying properties. As of year-end, the Authority has properties totaling an amount due of \$606,633.

Changes in bonds, notes and other long-term liabilities.

	Beginning Balance	Additions	Deductions	Ending Balance	Due Within One Year
Governmental Activities					
General obligation bonds	\$ 96,115,000	\$ 9,075,000	\$ (7,310,000)	\$ 97,880,000	\$ 7,745,000
Direct borrowings -					
Installment purchase agreements	9,510,190	1,828,947	(1,439,416)	9,899,721	1,825,315
Lease liabilities (Note 10)	5,401,297	505,951	(393,587)	5,513,661	358,175
Subscription liabilities (Note 11)	802,909	68,591	(567,084)	304,416	144,242
Issuance discount	(122,980)	-	7,686	(115,294)	(7,686)
Issuance premium	3,735,058	921,543	(369,601)	4,287,000	415,682
Compensated absences*	2,945,620	376,606	-	3,322,226	2,325,559
	<u>\$ 118,387,094</u>	<u>\$ 12,776,638</u>	<u>\$ (10,072,002)</u>	<u>\$ 121,091,730</u>	<u>\$ 12,806,287</u>
Business-type Activities					
General obligation bonds	\$ 1,905,000	\$ -	\$ (590,000)	\$ 1,315,000	\$ 635,000
Issuance premium	56,287	-	(18,762)	37,525	18,762
Compensated absences*	257,062	45,303	-	302,365	302,365
	<u>\$ 2,218,349</u>	<u>\$ 45,303</u>	<u>\$ (608,762)</u>	<u>\$ 1,654,890</u>	<u>\$ 956,127</u>
Land Bank Authority					
Component Unit					
Direct borrowings -					
Mortgage payable	\$ 606,633	\$ -	\$ -	\$ 606,633	\$ -
Compensated absences*	38,107	-	(7,433)	30,674	30,674
	<u>\$ 644,740</u>	<u>\$ -</u>	<u>\$ (7,433)</u>	<u>\$ 637,307</u>	<u>\$ 30,674</u>
Water Resources Commission					
Component Unit					
General obligation bonds	\$ 2,660,000	\$ -	\$ (405,000)	\$ 2,255,000	\$ 405,000
Direct borrowings - notes payable	601,367	-	(116,233)	485,134	99,733
Issuance discount	(3,174)	-	1,121	(2,053)	(1,121)
	<u>\$ 3,258,193</u>	<u>\$ -</u>	<u>\$ (520,112)</u>	<u>\$ 2,738,081</u>	<u>\$ 503,612</u>

* The change in the compensated absences liability is presented as a net change.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

10. LEASES

Lessee - The County is involved in 26 agreements as a lessee that qualify as long-term lease agreements. Below is a summary of the nature of these agreements. The agreements qualify as an intangible, right-to-use assets and not financed purchases, as the County will not own the assets at the end of the contract terms and the noncancelable term of the agreements surpasses one year.

The right-to-use-assets and the related activity are included in Note 6, Capital Assets. The lease liability and related activity are presented in Note 9, Bonds, Notes and Other Long-term Liabilities.

Asset Type	Remaining Term of Agreements
Buildings and improvements	2-31 years
Equipment and furniture	1-3 years
Vehicles	1-4 years

The net present value of future minimum payments as of December 31, 2024, were as follows:

Year Ending December 31,	Principal	Interest
2025	\$ 358,175	\$ 275,239
2026	278,479	255,331
2027	272,328	237,260
2028	131,198	222,719
2029	85,906	217,288
2030-2034	498,590	1,017,382
2035-2039	636,691	879,281
2040-2044	813,044	702,928
2045-2049	1,038,245	477,727
2050-2054	1,325,822	190,150
2055	75,183	615
Totals	\$ 5,513,661	\$ 4,475,920

Lessor - The County is involved in nine agreements as a lessor that qualify as long-term lease agreements. Below is a summary of these agreements. These agreements qualify as long-term lease agreements as the County will not surrender control of the assets at the end of the term and the noncancelable term of the agreements surpasses one year. Total lease revenue for the year ended December 31, 2024 was \$1,230,751.

Asset Type	Remaining Term of Agreements
Buildings	1-31 years

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

11. SUBSCRIPTION-BASED INFORMATION TECHNOLOGY ARRANGEMENTS

The County is involved in ten arrangements that qualify as long-term subscription-based information technology arrangements ("SBITA"). Below is a summary of the nature of these arrangements. These arrangements qualify as intangible, right-to-use subscription assets as the County has the control of the right to use another party's IT software and the noncancelable term of the arrangement surpasses one year.

The right-to-use asset and the related activity are included in Note 6, Capital Assets. The subscription liability and related activity are presented in Note 9, Bonds, Notes and Other Long-term Liabilities.

Asset Type	Remaining Term of Arrangements
Subscription assets	1-4 years

The net present value of future minimum payments as of December 31, 2024, were as follows:

Year Ended December 31,	Principal	Interest
2025	\$ 144,242	\$ 14,755
2026	99,858	7,337
2027	51,070	2,452
2028	9,246	453
Total	<u>\$ 304,416</u>	<u>\$ 24,997</u>

12. NET INVESTMENT IN CAPITAL ASSETS

As of December 31, 2024, the net investment in capital assets was comprised of the following:

	Governmental activities	Business-type activities	Component Units
Capital assets not being depreciated/amortized	\$ 89,722,623	\$ -	\$ -
Capital assets being depreciated/amortized, net	117,593,655	10,999,673	13,315,403
	<u>207,316,278</u>	<u>10,999,673</u>	<u>13,315,403</u>
Related debt:			
Bonds payable	97,880,000	1,315,000	2,255,000
Notes payable	-	-	485,134
Installment purchase agreements	9,899,721	-	-
Lease liabilities	5,513,661	-	-
Subscription liabilities	304,416	-	-
Less: pension bonds	(31,515,000)	-	-
Issuance discount	(115,294)	-	(2,053)
Issuance premium	4,287,000	37,525	-
Deferred charge on refunding	(80,452)	(29,782)	-
Unspent bond proceeds	(9,064,829)	-	-
Construction related payables	3,319,063	-	-
	<u>80,428,286</u>	<u>1,322,743</u>	<u>2,738,081</u>
Net investment in capital assets	<u>\$ 126,887,992</u>	<u>\$ 9,676,930</u>	<u>\$ 10,577,322</u>

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

13. RISK MANAGEMENT / SELF-INSURANCE PROGRAMS

The government manages its risk exposures and provides certain employee benefits through a combination of self insurance programs, risk management pools, and commercial insurance and excess coverage policies. On risks which are commercially insured, settlements have not exceeded insurance coverage in any of the past three years. Following is a summary of the self insurance programs and risk management pool participation.

Liability. The County participates in the Michigan Municipal Risk Management Authority (MMRMA) for general and automobile liability, motor vehicle physical damage and property damage and crime coverages. The MMRMA provides risk management, underwriting, reinsurance and claim review and processing services for all member governments pursuant to its charter.

Under most circumstances, the County’s maximum loss retention per occurrence was as follows:

Type of Risk	Maximum Retention Per Occurrence
General and automobile liability	\$200,000
Motor vehicle physical damage	\$16,000 per vehicle \$31,000 per occurrence

The government makes annual contributions to MMRMA based on actuarial studies using historical data and insurance industry statistics. These contributions are paid from an internal service fund (i.e., the self-funded managed care insurance fund) using premiums paid into it by other funds of the government. Such contributions as received by MMRMA are allocated between its general and member retention funds. Economic resources in the MMRMA’s general fund are expended for reinsurance coverage, claim payments and certain general and administrative costs, whereas resources in the member retention fund are used for loss payments and defense costs up to the members’ self insured retention limits along with certain other member specific costs. Accordingly, the County records an asset for its portion of the unexpended member retention fund. At December 31, 2024, the balance of the County’s member retention fund was \$456,993. The change in the claims liability for 2024 and 2023 is as follows:

	2024	2023
General liability		
Estimated liability, beginning of year	\$ 703,811	\$ 1,129,825
Estimated claims incurred, including changes in estimates	1,621,606	1,304,507
Claim payments	(1,217,181)	(1,730,521)
Estimated liability, end of year	<u>\$ 1,108,236</u>	<u>\$ 703,811</u>

Employee Benefits. The government maintains a self-insurance program for employee health care coverage which is accounted for in an internal service fund (i.e., the Employee Benefits fund). The program is administered by a third party administrator who provides claims review and processing services. Premiums are paid into the internal service fund by all other funds based on actuarial and management estimates. These premiums are available to pay health care claims, claim reserves, excess coverage and administrative costs as well as to purchase dental and life insurance coverage from commercial carriers.

Health care liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess coverage insurance policy covers annual individual claims in excess of \$180,000. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claim liabilities are calculated considering the effects of inflation, recent claim settlement trends including frequency and amount of pay-outs, and other economic and social factors.

COUNTY OF CALHOUN, MICHIGAN

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Claims payable, including incurred but not reported amounts, which are estimated by management based on projected experience, are reported as liabilities in the internal service fund at December 31, 2024. The change in the claims liability for 2024 and 2023 is as follows:

	2024	2023
Unpaid claims, beginning of year	\$ 570,622	\$ 417,086
Incurred claims (including change in IBNR provisions)	11,121,468	11,065,758
Claims payments	<u>(11,288,953)</u>	<u>(10,912,222)</u>
Unpaid claims, end of year	<u>\$ 403,137</u>	<u>\$ 570,622</u>

Workers' Compensation. The government maintains a self-insurance program for workers' compensation coverage which is accounted for in an internal service fund (i.e., the Workers' Compensation fund). The program is administered by a third party administrator who conducts safety inspections and provides claims review and processing services. Premiums are paid into the internal service fund by all other funds based on payrolls and job classifications and are available to pay claims, claim reserves, excess coverage and administrative costs.

Liabilities are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. An excess coverage insurance policy covers individual claims in excess of \$500,000 subject to an annual aggregate limit of \$1 million. Liabilities include an amount for claims that have been incurred but not reported (IBNR). Claims payable, including incurred but not reported amounts, which are estimated by management based on projected experience, are reported as liabilities in the internal service fund at December 31, 2024. The change in the claims liability for 2024 and 2023 is as follows:

	2024	2023
Unpaid claims, beginning of year	\$ 93,508	\$ 101,127
Incurred claims (including changes in IBNR provisions)	158,355	300,128
Claims payments	<u>(217,898)</u>	<u>(307,747)</u>
Unpaid claims, end of year	<u>\$ 33,965</u>	<u>\$ 93,508</u>

14. PROPERTY TAXES

Property taxes receivable in governmental funds represent amounts due from taxpayers on the July 1 and December 1 tax levies in the general fund and other governmental funds, respectively. Any amounts outstanding on the July 1 levy after 60 days into the subsequent fiscal year are made whole by the County delinquent tax fund through an effective early tax settlement.

This allows the County's general fund to recognize the full amount of the July 1 tax levy in the current year, regardless of the timing of actual collections. Any unpaid balances as of 60 days into the subsequent fiscal year are transferred to the delinquent tax revolving fund where collection is pursued. A similar process takes place between the delinquent tax fund, the other County funds accounting for property tax levies, and other local taxing authorities within the County's geographical region in March or April.

The assessed and taxable value of real and personal property for the July 1, 2024 levy was \$4,859,257,311. The general operating tax rate for this levy was 5.3692 mills with an additional 0.2481 mills, 0.7439 mills, 0.0999 mills, and 0.1996 mills for the medical care facility, senior services, veteran services, and parks, respectively.

By agreement with various taxing authorities, the County purchases at face value the real property taxes returned delinquent each March 1 and records a corresponding delinquent taxes receivable.

COUNTY OF CALHOUN, MICHIGAN

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15. TAX ABATEMENTS

The County received reduced property tax revenues during 2024 as a result of industrial facilities tax exemptions (IFT's) and brownfield redevelopment agreements entered into by cities, villages, townships, and authorities within the County.

The IFT's were entered into based upon the Plant Rehabilitation and Industrial Development Districts Act, (known as the Industrial Facilities Exemption), PA 198 of 1974, as amended. IFT's provide a tax incentive to manufacturers to enable renovation and expansion of aging facilities, assist in the building of new facilities, and to promote the establishment of high tech facilities. Properties qualifying for IFT status are taxed at 50% of the millage rate applicable to other real and personal property in the County. The abatements amounted to \$229,298 in reduced County tax revenues for 2024.

16. DEFINED CONTRIBUTION AND DEFERRED COMPENSATION PLANS

Calhoun County - Defined Contribution Pension Plan

Substantially all of the government's full-time employees are eligible to participate in one of two defined contribution pension plans, as established by Board policy and labor agreements. Required government contributions to the pension plans are at various rates based on Board policy and labor agreements with the various bargaining units. The Calhoun County Board of Commissioners established both plans and may amend them and the related contribution requirements, subject to the County's various collective bargaining agreements. The plans are administered and the assets are in the custody of third-party insurance companies.

The government's contributions for each employee, and interest allocated to an employee's account, are fully vested after five years of service, except for Sheriff Department employees who are fully vested after ten years. Employee contributions are fully vested at the time of contribution. Employer contributions and allocated interest for employees who leave employment before full vesting are used to reduce the employer current period contribution requirement. All required employer contributions were made as disclosed below:

	General County	Medical Care Facility	Total
Required and actual employer contributions	\$ 710,462	\$ 201,725	\$ 912,187
Required and actual employee contributions	1,118,013	251,069	1,369,082

Calhoun County - Deferred Compensation Plan

The County offers its employees a deferred compensation plan created in accordance with the Internal Revenue Code, Section 457. The assets of the plan are held in trust (custodial account or annuity contract), as described in IRC Section 457(g) for the exclusive benefit of the participants (employees) and their beneficiaries. The custodian, for the exclusive benefit of the participants, holds the custodial account for the beneficiaries of this Section 457 plan, and the assets may not be diverted to any other use. The administrators are agents of the employer for purposes of providing direction to the custodian of the custodial account from time to time for the investment of the funds held in the account, transfer of assets to or from the account, and all other matters. In accordance with the provisions of GASB Statement 97, plan balances and activities are not reflected in the County's financial statements.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

17. PENSION PLAN

General Information about the Pension Plan

Plan Description. The County's defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The County participates in the Municipal Employees Retirement System (MERS) of Michigan. MERS is an agent multiple-employer, statewide public employee pension plan established by the Michigan Legislature under Public Act 135 of 1945 and administered by a nine member Retirement Board. MERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained accessing the MERS website at www.mersofmich.com.

Benefits Provided. Pension benefits vary by division/bargaining unit and are calculated as final average compensation (based on a 3 or 5 year period) and multipliers at 1.00%, 2.00%, 2.25% or 2.50%. Participants are considered to be fully vested in the plan after 6 years, 8 years or 10 years, depending on division/bargaining unit. Normal retirement age is 60 with early retirement at age 50 with 25 years of service, age 55 with 30 years of service, age 55 with 25 years of service, or age 55 with 15 years of service, depending on division/bargaining unit.

Employees Covered by Benefit Terms. At the December 31, 2023 valuation date, plan membership consisted of the following:

Inactive employees or beneficiaries currently receiving benefits	391
Inactive employees entitled to but not yet receiving benefits	295
Active employees	<u>368</u>
Total membership	<u><u>1,054</u></u>

Contributions. The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by the MERS Retirement Board. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. In addition, the employer may establish contribution rates to be paid by its covered employees.

Employer and employee contribution amounts or rates, by division/bargaining unit, were as follows for the year ended December 31, 2024:

Division/Bargaining Unit	Employer Contribution	Employee Contribution	Status
01 - DB Plan Excl. Exec Mgmt	\$93,142/month	7.00%	Closed
02 - COAM Spvs & Elctd Off pre 2005	\$5,479/month	12.00%	Closed
10 - UAW Road Dept	\$2,796/month	7.00%	Closed
11 - Non Union CRC	\$2,296/month	0.00%	Closed
12 - Management CRC	\$1,005/month	0.00%	Closed
13 - Teamsters Road Dept	\$7,870/month	3.50%	Closed
20 - Sheriff POAM & COAM aft 1/1/05	\$85,085/month	10.00%	Closed

Net Pension Liability. The County's net pension liability was measured as of December 31, 2024, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2023.

Actuarial Assumptions. The total pension liability in the December 31, 2023 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	3.00% in the long-term
Investment rate of return	6.93%, net of investment and administrative expense including inflation

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The base mortality tables used are constructed as described below and are based on are amount weighted sex distinct rates:

- Pre-retirement mortality based on 100% of Pub-2010 Juvenile Mortality Tables for ages 0-17, 100% of PubG-2010 Employee Mortality Tables for Ages 18-80, and 100% of PubG-2010 Healthy Retiree Tables for ages 81-120
- Non-disabled retired plan members and beneficiaries mortality based on 106% of Pub-2010 Juvenile Mortality Tables for ages 0-17, 106% of PubG-2010 Employee Mortality Tables for Ages 18-49, and 106% of PubG-2010 Healthy Retiree Tables for ages 50-120
- Disables retired plan members mortality based on 100% of Pub-2010 Juvenile Mortality Tables for ages 0-17, and 100% of PubNS-2010 Disabled Retiree Tables for ages 18-120

The actuarial assumptions used in the December 31, 2023 valuation were based on the results of the most recent actuarial experience study of 2014-2018.

Long-term Expected Rate of Return. The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Global equity	60.00%	4.50%	2.70%
Global fixed income	20.00%	2.00%	0.40%
Private investments	20.00%	7.00%	1.40%
	<u>100.00%</u>		
Inflation			2.50%
Dedicated gains adjustment			-0.07%
Administrative expenses netted above			<u>0.25%</u>
Investment rate of return			<u><u>7.18%</u></u>

In February 2022, the MERS Retirement Board adopted a Dedicated Gains Policy. The purpose of the Policy is to automatically reduce the assumed rate of investment return for annual actuarial valuation purposes if the plan year's market value of investment income exceeds the expected investment income. Investment performance measured for the one-year period ending December 31, 2023 resulted in current year excess gains for use in lowering the assumed rate of investment return, as reflected above.

Discount Rate. The discount rate used to measure the total pension liability as of December 31, 2024 was 7.18% (down from 7.25% at December 31, 2023). The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Changes in Net Pension Liability

The components of the change in the net pension liability are summarized as follows:

	Total Pension Liability (a)	Plan Fiduciary Net Position (b)	Net Pension Liability (a) - (b)
Balances at December 31, 2023	\$ 148,565,207	\$ 128,466,285	\$ 20,098,922
Changes for the year:			
Service cost	2,927,077	-	2,927,077
Interest	9,342,386	-	9,342,386
Differences between expected and actual experience	1,997,325	-	1,997,325
Changes in assumptions	1,158,168	-	1,158,168
Employer contributions	-	2,426,319	(2,426,319)
Employee contributions	-	1,903,620	(1,903,620)
Net investment income	-	9,560,417	(9,560,417)
Benefit payments, including refunds of employee contributions	(8,238,925)	(8,238,925)	-
Administrative expense	-	(283,624)	283,624
Net changes	7,186,031	5,367,807	1,818,224
Balances at December 31, 2024	\$ 155,751,238	\$ 133,834,092	\$ 21,917,146

Changes in assumptions. Amounts reported as changes in assumptions resulted from a decrease in the assumed rate of return from 7.00% to 6.93%.

Sensitivity of the Net Pension Liability to Changes in the Discount Rate. The following presents the net pension liability of the County, calculated using the discount rate of 7.18%, as well as what the County's net pension liability would be if it were calculated using a discount rate that is 1% lower (6.18%) or 1% higher (8.18%) than the current rate:

	1% Decrease (6.18%)	Current Discount Rate (7.18%)	1% Increase (8.18%)
County's net pension liability	\$ 40,339,729	\$ 21,917,146	\$ 6,698,210

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Plan financial statements.

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Pension Expense and Deferred Outflows/Inflows of Resources Related to Pensions

For the year ended December 31, 2024, the County recognized pension expense of \$7,186,887. The County reported deferred outflows/inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Difference between expected and actual experience	\$ 3,289,137	\$ 37,329	\$ 3,251,808
Changes in assumptions	2,696,170	-	2,696,170
Net difference between projected and actual earnings on pension plan investments	5,064,219	-	5,064,219
Total	<u>\$ 11,049,526</u>	<u>\$ 37,329</u>	<u>\$ 11,012,197</u>

Amounts reported as pension-related deferred outflows/inflows of resources will be recognized in pension expense as follows:

Year Ended December 31,	Amount
2025	\$ 6,018,776
2026	5,325,612
2027	(234,779)
2028	<u>(97,412)</u>
Total	<u>\$ 11,012,197</u>

Payable to the Pension Plan. At December 31, 2024, the County had \$337,915 in contributions payable to the pension plan.

For the governmental activities, the net pension liability is generally liquidated by the general fund.

18. OTHER POSTEMPLOYMENT BENEFITS

County

Plan Description. The Calhoun County Postemployment Medical Plan (the "Plan") is a single employer plan established and administered by the County and can be amended at its discretion. In accordance with County Board action, the County provides post-retirement healthcare benefits to those that were full-time employees. There are three plans offered to pre-65 retirees, including an 80/20 Traditional Major Medical plan, a Community Blue Preferred Provider Organization plan, and a Simply Blue High-deductible plan. In 2020, the County adopted the MERS Retiree Health Funding Vehicle (RHFV) as the investment vehicle for the plan. All assets placed in the MERS RHFV will be administered by MERS, which acts as an investment fiduciary. Stand-alone financial statements are not issued for the OPEB plan.

The MERS Retiree Health Funding Vehicle (RHFV program) was created in 2004 with the establishment by MERS of an Internal Revenue Code Section 115 Integral Governmental Trust pursuant to an IRS Private Letter Ruling. The RHFV is made available to all municipalities in Michigan. Participating municipalities can contribute monies to the Trust as desired and no contribution method is imposed. These funds constitute a healthcare fund, which enable municipalities to accumulate monies to provide or subsidize health benefits for retirees and beneficiaries as defined by Code Section 213. The Retiree Health Funding Vehicle accounts are invested in the MERS portfolio choices and earnings are tax exempt as a result of the Private Letter Ruling obtained by MERS. Plan provisions and requirements are specified in the MERS Health Care Savings Program (HCSP) and Retiree Health Funding Vehicle Plan Document and the Restated MERS Trust Agreement.

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Benefits Provided. There are two plans offered to post-65 retirees, including a Medicare Advantage plan and a Blue Care Network plan. All of the provided plans include prescription coverage. To be eligible for coverage, a retiree must have attained the minimum age of 50, completed at least 10 years of service, and be eligible for full retirement benefits from a County sponsored retirement plan. Retirees are required to contribute 100% of the illustrated rate less any discount. For those retiring after January 1, 2016, the discount is \$10 per month for each year of service. For those that retired prior to January 1, 2016, the monthly discount is \$8 per month for each year of service if at least age 60 at retirement, the monthly discount is \$9 per month for each year of service if at least age 61 at retirement, or the monthly discount is \$10 per month for each year of service if at least age 62 at retirement.

Contributions. The Plan was established and is being funded under the authority of the County. The plan's funding policy is that the employer will contribute any required amounts as determined by an annual actuarial valuation as a reference but not as a definitive requirement. Currently, benefit payments are made from general operating funds. For the year ended December 31, 2024, the County contributed \$458,725 to the Plan. Active participants do not make contributions to the plan. There are no long-term contracts for contributions to the plan. The plan has no legally required reserves.

Investments

Investment Policy. The OPEB plan's policy in regard to the allocation of invested assets is established and may be amended by the County's Board of Commissioners. The investment policy has been formulated based on consideration of a wide range of policies and describes the prudent investment processes that the Board of Commissioners deems appropriate. The OPEB plan's asset allocation policy is shown on the following pages.

Concentrations. At December 31, 2024, the OPEB Plan's investments were fully invested in the MERS Retiree Health Funding Vehicle. Within this account, the OPEB Plan's account balance at December 31, 2024 was comprised of 100% total market portfolio funds.

Rate of Return. For the year ended December 31, 2024, the annual money-weighted rate of return on investments, net of investment expense, was 7.81 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Employees Covered by Benefit Terms. At December 31, 2024, the date of the latest actuarial valuation:

Retirees and beneficiaries	250
Active plan members	<u>541</u>
Total membership	<u><u>791</u></u>

Net OPEB Liability. The County's net OPEB liability was measured as of December 31, 2024, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2024.

Actuarial Assumptions. The total OPEB liability in the December 31, 2024 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	3.00%
Investment rate of return	6.93%
Healthcare cost trend rates	7.25% (pre-65) / 5.50% (post-65) gradually decreasing to an ultimate trend rate of 4.50% in the long-term.

The mortality assumptions include a margin for future mortality improvements using Scale MP-2021 projected fully-generationally from the central year of data, 2010.

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Long-term Expected Rate of Return. The long-term expected rate of return on the OPEB plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The Plan investments are being held in the MERS Retiree Health Funding Vehicle (the "Fund"), and the County does not have direct control over the asset allocation of that Fund. Best estimates of arithmetic real rates of return for each major asset class included in the Fund's target asset allocation as of December 31, 2024 are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Global equity	60.00%	4.50%	2.70%
Global fixed income	20.00%	2.16%	0.43%
Private assets	20.00%	6.50%	1.30%
	100.00%		
Inflation			2.50%
Investment rate of return			6.93%

Discount Rate. The discount rate used to measure the total OPEB liability was 4.30% (up from 4.00% at December 31, 2023). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that County contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be exhausted in the year 2033. Therefore, the discount rate represents the single equivalent rate resulting from discounting at the long-term expected rate of return until 2033, and discounting with the 20-year AA municipal bond index rate of 4.28% thereafter. This projection is done on a closed group basis, per GASB requirements. On an ongoing, open group basis, it is unlikely that the funds will be depleted because funding progress is frequently reviewed and adjustments are made to contribution levels.

Changes in the Net OPEB Liability. The components of the change in the net OPEB liability are summarized as follows:

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at December 31, 2023	\$ 12,167,110	\$ 305,175	\$ 11,861,935
Changes for the year:			
Service cost	324,466	-	324,466
Interest	492,035	-	492,035
Differences between expected and actual experience	995,548	-	995,548
Changes in assumptions	(658,036)	-	(658,036)
Employer contributions	-	458,725	(458,725)
Net investment income	-	28,796	(28,796)
Benefit payments, including refunds	(381,405)	(381,405)	-
Administrative expense	-	(821)	821
Net changes	772,608	105,295	667,313
Balances at December 31, 2024	\$ 12,939,718	\$ 410,470	\$ 12,529,248

Plan fiduciary net position as a percentage of total OPEB liability

3.17%

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Changes in Assumptions. In 2024, the investment rate of return was reduced from 7.00% to 6.93%, the discount rate was increased from 4.00% to 4.30%, per-capita costs were updated to reflect experience since the 2022 valuation and updated aging factors, medical trend rates were shifted to maintain the same immediate rates of 7.25% pre-65 and 5.50% post-65.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate. The following presents the net OPEB liability of the County, calculated using the discount rate of 4.30%, as well as what the County's net OPEB liability would be if it were calculated using a discount rate that is 1% lower (3.30%) or 1% higher (5.30%) than the current rate:

	1% Decrease (3.30%)	Current Discount Rate (4.30%)	1% Increase (5.30%)
County's net OPEB liability	\$ 14,358,636	\$ 12,529,248	\$ 11,018,574

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate Assumption. The following presents the net OPEB liability of the County, calculated using the rate of 7.25% pre-65 / 5.50% post-65 decreasing to 4.50%, as well as what the County's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1% lower (6.25%/4.50% decreasing to 3.50%) or 1% higher (8.25%/6.50% decreasing to 5.50%) than the current healthcare cost trend rates:

	1% Decrease (6.25%/4.50% decreasing to 3.50%)	Healthcare Cost Trend Rates (7.25%/5.50% decreasing to 4.50%)	1% Increase (8.25%/6.50% decreasing to 5.50%)
County's net OPEB liability	\$ 10,877,026	\$ 12,529,248	\$ 14,602,856

OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB. For the year ended December 31, 2024, the County recognized OPEB expense of \$815,801. At December 31, 2024, the County reported deferred outflows/inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Difference between expected and actual experience	\$ 2,132,709	\$ 1,023,609	\$ 1,109,100
Changes in assumptions	2,517,001	3,670,964	(1,153,963)
Net difference between projected and actual earnings on pension plan investments	5,546	-	5,546
Total	<u>\$ 4,655,256</u>	<u>\$ 4,694,573</u>	<u>\$ (39,317)</u>

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Amounts reported as OPEB-related deferred outflows/inflows of resources will be recognized in OPEB expense as follows:

Year Ended December 31,	Amount
2025	\$ 22,680
2026	23,165
2027	15,236
2028	17,241
2029	18,193
Thereafter	<u>(135,832)</u>
Total	<u>\$ (39,317)</u>

Payable to the OPEB plan. At December 31, 2024, the County did not have any outstanding contributions payable to the OPEB plan for the year then ended.

Road Department

Plan Description. The Calhoun County Road Department Retiree Medical Plan (the "Plan") is a single employer plan established and administered by Calhoun County and can be amended at its discretion. The Road Department through the County provides health insurance benefits for its retired employees, as established by County Board resolution. In 2020, the Road Department adopted the MERS Retiree Health Funding Vehicle (RHFV) as the investment vehicle for the plan. All assets placed in the MERS RHFV will be administered by MERS, which acts as an investment fiduciary. Stand-alone financial statements are not issued for the OPEB plan.

The MERS Retiree Health Funding Vehicle (RHFV program) was created in 2004 with the establishment by MERS of an Internal Revenue Code Section 115 Integral Governmental Trust pursuant to an IRS Private Letter Ruling. The RHFV is made available to all municipalities in Michigan. Participating municipalities can contribute monies to the Trust as desired and no contribution method is imposed. These funds constitute a healthcare fund, which enable municipalities to accumulate monies to provide or subsidize health benefits for retirees and beneficiaries as defined by Code Section 213. The Retiree Health Funding Vehicle accounts are invested in the MERS portfolio choices and earnings are tax exempt as a result of the Private Letter Ruling obtained by MERS. Plan provisions and requirements are specified in the MERS Health Care Savings Program (HCSP) and Retiree Health Funding Vehicle Plan Document and the Restated MERS Trust Agreement.

Benefits Provided. The Plan provides medical benefits to both the retiree and their spouse, if applicable. For employees that retired prior to October 31, 2015, the Road Department pays 90% of medical premiums. For employees that retire after October 15, 2015, the Road Department pays 80% of the medical premiums. As of October 31, 2020, any Road Department employee that retires from that point forward will be covered under the General County plan, and any current employees or retirees prior to that date will remain on the Road Department plan.

Contributions. The Calhoun County Road Department Component Retiree Medical Plan was originally established by the Calhoun County Road Commission, which has since been dissolved and operations assumed by the County. The Plan continues to be operated and is being funded under the authority of the County's Board of Commissioners. The Plan's funding policy is that the employer will contribute any required amounts as determined by an annual actuarial valuation as a reference but not as a definitive requirement. For the year ended December 31, 2024, the Road Department contributed \$491,646 to the Plan. Currently, benefit payments are made from general operating funds. Active participants do not make contributions to the plan. There are no long-term contracts for contributions to the Plan. The Plan has no legally required reserves.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Investments

Investment Policy. The OPEB plan's policy in regard to the allocation of invested assets is established and may be amended by the County's Board of Commissioners. The investment policy has been formulated based on consideration of a wide range of policies and describes the prudent investment processes that the Board of Commissioners deems appropriate. The OPEB plan's asset allocation policy is shown on the following pages.

Concentrations. At December 31, 2024, the OPEB Plan's investments were fully invested in the MERS Retiree Health Funding Vehicle. Within this account, the OPEB Plan's account balance at December 31, 2024 was comprised of 100% total market portfolio funds.

Rate of Return. For the year ended December 31, 2024, the annual money-weighted rate of return on investments, net of investment expense, was 7.71 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Employees Covered by Benefit Terms. At December 31, 2024, the date of the latest actuarial valuation:

Retirees and beneficiaries	60
Active plan members	<u>60</u>
Total membership	<u><u>120</u></u>

Net OPEB Liability. The Road Department's net OPEB liability was measured as of December 31, 2024, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2024.

Actuarial Assumptions. The total OPEB liability in the December 31, 2024 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.50%
Salary increases	3.00%
Investment rate of return	6.93%
Healthcare cost trend rates	7.25% (pre-65) / 5.50% (post-65) gradually decreasing to an ultimate trend rate of 4.50% in the long-term.

The mortality assumptions include a margin for future mortality improvements using Scale MP-2021 projected fully-generationally from the central year of data, 2010.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Long-term Expected Rate of Return. The long-term expected rate of return on the OPEB plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment and administrative expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The Plan investments are being held in the MERS Retiree Health Funding Vehicle (the "Fund"), and the Road Department does not have direct control over the asset allocation of that Fund. Best estimates of arithmetic real rates of return for each major asset class included in the Fund's target asset allocation as of December 31, 2024 are summarized in the following table:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return	Expected Money-Weighted Rate of Return
Global equity	60.00%	4.50%	2.70%
Global fixed income	20.00%	2.16%	0.43%
Private assets	20.00%	6.50%	1.30%
	<u>100.00%</u>		
Inflation			<u>2.50%</u>
Investment rate of return			<u>6.93%</u>

Discount Rate. The discount rate used to measure the total OPEB liability was 6.90% (up from 6.87% at December 31, 2023). The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that County contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on those assumptions, the pension plan's fiduciary net position was projected to be fully funded in the year 2027. Therefore, the discount rate represents the single equivalent rate resulting from discounting with the 20-year AA municipal bond index rate of 4.28% until 2027 and discounting at the long-term expected rate of return thereafter. This projection is done on a closed group basis, per GASB requirements. On an ongoing, open group basis, it is unlikely that the funds will be depleted because funding progress is frequently reviewed and adjustments are made to contribution levels.

Changes in the Net OPEB Liability. The components of the change in the net OPEB liability are summarized as follows:

	Total OPEB Liability (a)	Plan Fiduciary Net Position (b)	Net OPEB Liability (a) - (b)
Balances at December 31, 2023	\$ 2,400,325	\$ 145,475	\$ 2,254,850
Changes for the year:			
Service cost	27,334	-	27,334
Interest	150,176	-	150,176
Differences between expected and actual experience	28,845	-	28,845
Changes in assumptions	43,917	-	43,917
Employer contributions	-	491,646	(491,646)
Net investment income	-	11,731	(11,731)
Benefit payments, including refunds	(483,371)	(483,371)	-
Administrative expense	-	(338)	338
Net changes	<u>(233,099)</u>	<u>19,668</u>	<u>(252,767)</u>
Balances at December 31, 2024	<u>\$ 2,167,226</u>	<u>\$ 165,143</u>	<u>\$ 2,002,083</u>

Plan fiduciary net position as a percentage of total OPEB liability

7.62%

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Changes in Assumptions. In 2024, the investment rate of return was reduced from 7.00% to 6.93%, the discount rate was increased from 6.87% to 6.90%, per-capita costs were updated to reflect experience since the 2022 valuation and updated aging factors, medical trend rates were shifted to maintain the same immediate rates of 7.25% pre-65 and 5.50% post-65.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate. The following presents the net OPEB liability of the Road Department, calculated using the discount rate of 6.90%, as well as what the Road Department's net OPEB liability would be if it were calculated using a discount rate that is 1% lower (5.90%) or 1% higher (7.90%) than the current rate:

1% Decrease (5.90%)	Current Discount Rate (6.90%)	1% Increase (7.90%)
\$ 2,202,519	\$ 2,002,083	\$ 1,831,253

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rate Assumption. The following presents the net OPEB liability of the Road Department, calculated using the rate of 7.25% pre-65 / 5.50% post-65 decreasing to 4.50%, as well as what the Road Department's net OPEB liability would be if it were calculated using healthcare cost trend rates that are 1% lower (6.25%/4.50% decreasing to 3.50%) or 1% higher (8.25%/6.50% decreasing to 5.50%) than the current healthcare cost trend rates:

1% Decrease (6.25%/4.50% decreasing to 3.50%)	Healthcare Cost Trend Rates (7.25%/5.50% decreasing to 4.50%)	1% Increase (8.25%/6.50% decreasing to 5.50%)
\$ 1,827,611	\$ 2,002,083	\$ 2,209,915

OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB. For the year ended December 31, 2024, the Road Department recognized OPEB benefit of \$(678,576). At December 31, 2024, the Road Department reported deferred outflows/inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources	Net Deferred Outflows (Inflows) of Resources
Difference between expected and actual experience	\$ 244,677	\$ 23,640	\$ 221,037
Changes in assumptions	56,018	70,410	(14,392)
Net difference between projected and actual earnings on pension plan investments	3,461	-	3,461
Total	\$ 304,156	\$ 94,050	\$ 210,106

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Amounts reported as OPEB-related deferred outflows/inflows of resources will be recognized in OPEB expense as follows:

Year Ended December 31,	Amount
2025	\$ 59,277
2026	63,241
2027	38,135
2028	37,837
2029	11,616
Total	\$ 210,106

Payable to the OPEB plan. At December 31, 2024, the Road Department did not have any outstanding contributions payable to the OPEB plan for the year then ended.

Summary of OPEB Plans

	County	Road Department	Total
Net other postemployment benefit liability (NOL)	\$ 12,529,248	\$ 2,002,083	\$ 14,531,331
Deferred outflows related to the NOL	4,655,256	304,156	4,959,412
Deferred inflows related to the NOL	4,694,573	94,050	4,788,623
OPEB expense (benefit)	815,801	(678,576)	137,225

For the governmental activities, the County plan's net OPEB liability is generally liquidated by the general fund, and the Road Department plan's net OPEB liability is liquidated by the Road Department special revenue fund.

19. COMBINING FINANCIAL INFORMATION - OTHER POSTEMPLOYMENT TRUST FUNDS

Statements of Fiduciary Net Position

	Calhoun County Postemploy- ment Medical Plan	Calhoun County Road Department Postemploy- ment Medical Plan	Total
Assets			
Investments	\$ 410,470	\$ 165,143	\$ 575,613
Net position			
Restricted for other postemployment benefits	\$ 410,470	\$ 165,143	\$ 575,613

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

Statements of Changes in Fiduciary Net Position

	Calhoun County Postemploy- ment Medical Plan	Calhoun County Road Department Postemploy- ment Medical Plan	Total
Additions			
Employer contributions	\$ 458,725	\$ 491,646	\$ 950,371
Net investment earnings	28,796	11,731	40,527
Total additions	<u>487,521</u>	<u>503,377</u>	<u>990,898</u>
Deductions			
Benefit payments	381,405	483,371	864,776
Administrative expenses	821	338	1,159
Total deductions	<u>382,226</u>	<u>483,709</u>	<u>865,935</u>
Change in net position	105,295	19,668	124,963
Net position, beginning of year	<u>305,175</u>	<u>145,475</u>	<u>450,650</u>
Net position, end of year	<u>\$ 410,470</u>	<u>\$ 165,143</u>	<u>\$ 575,613</u>

20. COMMITMENTS AND CONTINGENCIES

Amounts received or receivable from grantor agencies and health care intermediaries, including Medicare and Medicaid, are subject to audit and adjustment by those grantor agencies or intermediaries. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantors or intermediaries cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

The government and its component units, individually or jointly, are a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, it is the opinion of the government and component unit's counsel that resolution of these matters will not have a material adverse effect on the financial condition of the government.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

21. FUND BALANCES - GOVERNMENTAL FUNDS

Fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Detailed information on fund balances of governmental funds is as follows:

	General	Senior Millage	Road Department	Opioid Settlement	General Bonds	Capital Improvement Plan	Nonmajor Governmental Funds	Total
Nonspendable								
Inventories and prepaid items	\$ 53,493	\$ -	\$ 2,029,703	\$ -	\$ -	\$ -	\$ 58,929	\$ 2,142,125
Long-term advances	210,600	-	-	-	-	-	-	210,600
Total nonspendable	<u>264,093</u>	<u>-</u>	<u>2,029,703</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>58,929</u>	<u>2,352,725</u>
Restricted								
Judicial	-	-	-	-	-	-	914,619	914,619
General government	-	-	-	-	-	-	461,776	461,776
Public safety	-	-	-	2,911,820	-	-	1,319,436	4,231,256
Public works	-	-	5,913,364	-	-	-	1,261,888	7,175,252
Health and welfare	-	1,049,272	-	-	-	-	1,909,040	2,958,312
Recreation and cultural	-	-	-	-	-	-	563,949	563,949
Community development	-	-	-	-	-	-	4,491	4,491
Capital improvements	-	-	-	-	-	5,591,529	-	5,591,529
Debt service	-	-	-	-	4,648	-	177,415	182,063
Total restricted	<u>-</u>	<u>1,049,272</u>	<u>5,913,364</u>	<u>2,911,820</u>	<u>4,648</u>	<u>5,591,529</u>	<u>6,612,614</u>	<u>22,083,247</u>
Committed								
Capital projects	-	-	-	-	-	1,328,344	-	1,328,344
Unassigned	<u>5,925,979</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>5,925,979</u>
Total fund balances, governmental funds	<u>\$ 6,190,072</u>	<u>\$ 1,049,272</u>	<u>\$ 7,943,067</u>	<u>\$ 2,911,820</u>	<u>\$ 9,296</u>	<u>\$ 6,919,873</u>	<u>\$ 6,671,543</u>	<u>\$ 31,690,295</u>

22. OPIOID SETTLEMENT

The County is part of a \$21 billion nationwide settlement reached in July 2021 to resolve all Opioids litigation brought by states and local political subdivisions against the three largest pharmaceutical distributors: McKesson, Cardinal Health, and AmerisourceBergen (Distributors), and a \$5 billion nationwide settlement with manufacturer Janssen Pharmaceuticals, Inc. and its parent company Johnson & Johnson (Janssen). The term of the settlement varies by entity; however, the County expects to receive eighteen (18) installments from the Distributors with the first two installments being paid early in 2023 and the remaining 16 installments expected to be made annually beginning in 2024. Additionally, the County expects to receive eleven (11) installments from Janssen with the first five installments being paid early in 2023 and the remaining installments expected to be made annually beginning in 2026. The County is currently allocated approximately 3.569% of the total State of Michigan local unit settlement and the total amount of the settlement is expected to be \$5,054,891 and \$1,166,628 from the Distributors and Janssen, respectively.

Between 2022 and 2024, additional settlements with various pharmacies and manufacturers were announced. The term of the settlement varies by pharmacy and manufacturer; however, the County has received installment payments in 2024. The total amount of these settlements is expected to be \$5,479,420. Additional settlements with other pharmacies and manufacturers may be forthcoming as well. However, as of December 31, 2024, any additional amounts to be allocated to and collected by the County were not able to be determined, and as such, no amounts have been reported related to these settlements in the financial statements.

The receivable for the various settlement agreements was recorded at the net present value, using a discount rate for payments to be received subsequent to 2025 of 3%. The net present value of the combined settlement payments to be received as of December 31, 2024 is \$6,903,694.

COUNTY OF CALHOUN, MICHIGAN

Notes to Financial Statements

23. ADJUSTMENTS TO BEGINNING FUND BALANCE AND RESTATEMENT OF NET POSITION

For the year ended December 31, 2024, the County had the following adjustments to beginning fund balance and restatement to beginning net position:

	General Bonds	Nonmajor Governmental Funds	Component Units
Fund balances/net position, beginning of year, as previously reported	\$ -	\$ 5,934,875	\$ 744,790
Changes within the financial reporting entity -			
Change from nonmajor to major fund	4,648	(4,648)	-
Restatement -			
Error correction - accounts receivable	-	-	32,095
	<u>4,648</u>	<u>5,930,227</u>	<u>776,885</u>
Fund balances/net position, beginning of year, as adjusted or restated	<u>\$ 4,648</u>	<u>\$ 5,930,227</u>	<u>\$ 776,885</u>

The County previously reported the General Bonds Debt Service fund as nonmajor. The fund now meets the quantitative threshold for a major fund in accordance with GAAP for the year ended December 31, 2024.

During 2024, the Land Bank Authority component unit discovered a material error in the previously issued financial statements for the year ended December 31, 2023. This error related to the reporting of accounts receivable and revenues resulting in an understatement of net position by \$32,095 in the 2023 previously issued financial statements. To correct this error, the beginning net position was increased by \$32,095.

24. SUBSEQUENT EVENTS

On February 11, 2025, the County entered into an installment purchase agreement for two new plow trucks in the amount of \$751,358. Payments ranging from \$171,453-\$172,838 (including interest of 4.75%) are due annually, beginning March 1, 2026 through March 1, 2030.



REQUIRED SUPPLEMENTARY INFORMATION

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

MERS Agent Multiple-Employer Defined Benefit Pension Plan
Schedule of Changes in Net Pension Liability (Asset) and Related Ratios

	Year Ended December 31,			
	2024	2023	2022	2021
Total pension liability				
Service cost	\$ 2,927,077	\$ 3,010,252	\$ 2,890,304	\$ 3,127,611
Interest	9,342,386	8,714,614	8,600,507	8,312,066
Benefit changes	-	-	9,024	10,485
Difference between expected and actual experience	1,997,325	2,962,929	721,031	(2,261,373)
Changes in assumptions	1,158,168	-	5,214,416	5,359,043
Benefit payments, including refunds of employee contributions	(8,238,925)	(7,761,043)	(7,438,444)	(7,049,449)
Adjustment for measurement date	-	-	-	-
Net change in total pension liability	7,186,031	6,926,752	9,996,838	7,498,383
Total pension liability, beginning of year	148,565,207	141,638,455	131,641,617	124,143,234
Total pension liability, end of year	155,751,238	148,565,207	141,638,455	131,641,617
Plan fiduciary net position				
Employer contributions	2,426,319	1,675,088	1,883,784	24,644,545
Employee contributions	1,903,620	1,910,040	2,166,562	2,317,998
Net investment income (loss)	9,560,417	13,152,928	(14,249,979)	15,563,074
Benefit payments, including refunds of employee contributions	(8,238,925)	(7,761,043)	(7,438,444)	(7,049,449)
Administrative expense	(283,624)	(279,223)	(252,402)	(180,309)
Adjustment for measurement date	-	-	-	-
Net change in plan fiduciary net position	5,367,807	8,697,790	(17,890,479)	35,295,859
Plan fiduciary net position, beginning of year	128,466,285	119,768,495	137,658,974	102,363,115
Plan fiduciary net position, end of year	133,834,092	128,466,285	119,768,495	137,658,974
Net pension liability (asset)	\$ 21,917,146	\$ 20,098,922	\$ 21,869,960	\$ (6,017,357)
Plan fiduciary net position as a percentage of total pension liability	85.93%	86.47%	84.56%	104.57%
Covered payroll	\$ 25,314,757	\$ 24,627,511	\$ 25,470,212	\$ 26,797,647
Net pension liability (asset) as a percentage of covered payroll	86.58%	81.61%	85.86%	-22.45%

See notes to required supplementary information

Year Ended December 31,					
2020	2019	2018	2017	2016	2015
\$ 3,630,895	\$ 3,496,287	\$ 3,358,135	\$ 3,343,331	\$ 3,170,014	\$ 3,178,577
8,161,780	7,647,150	7,861,404	7,394,039	7,049,031	6,599,134
190,618	(56,438)	9,852	75,930	(88,273)	-
776,516	(865,143)	(590,261)	94,937	(2,515,400)	-
3,143,655	-	-	-	3,965,155	-
(6,444,363)	(6,161,574)	(5,305,694)	(4,841,474)	(4,527,502)	(4,112,765)
-	-	6,049,087	-	-	-
9,459,101	4,060,282	11,382,523	6,066,763	7,053,025	5,664,946
114,684,133	110,623,851	99,241,328	93,174,565	86,121,540	80,456,594
124,143,234	114,684,133	110,623,851	99,241,328	93,174,565	86,121,540
2,349,976	3,046,986	3,359,859	2,771,087	2,456,611	2,561,325
2,801,599	2,985,221	2,740,465	2,889,348	2,602,189	3,747,778
11,818,033	11,070,845	7,914,365	6,050,519	(812,209)	3,058,423
(6,444,363)	(6,161,574)	(5,305,694)	(4,841,474)	(4,527,502)	(4,112,765)
(185,383)	(190,863)	(125,039)	(119,265)	(116,912)	(113,565)
-	-	13,411,629	-	-	-
10,339,862	10,750,615	21,995,585	6,750,215	(397,823)	5,141,196
92,023,253	81,272,638	59,277,053	52,526,838	52,924,661	47,783,465
102,363,115	92,023,253	81,272,638	59,277,053	52,526,838	52,924,661
<u>\$ 21,780,119</u>	<u>\$ 22,660,880</u>	<u>\$ 29,351,213</u>	<u>\$ 39,964,275</u>	<u>\$ 40,647,727</u>	<u>\$ 33,196,879</u>
82.46%	80.24%	73.47%	59.73%	56.37%	61.45%
<u>\$ 29,973,660</u>	<u>\$ 28,391,291</u>	<u>\$ 28,171,006</u>	<u>\$ 27,754,513</u>	<u>\$ 26,348,986</u>	<u>\$ 26,244,675</u>
72.66%	79.82%	104.19%	143.99%	154.27%	126.49%

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COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

MERS Agent Multiple-Employer Defined Benefit Pension Plan
Schedule of Contributions

Fiscal Year Ended	Actuarially Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered Payroll	Contributions as a Percentage of Covered Payroll
12/31/2015	\$ 2,355,367	\$ 2,561,325	\$ (205,958)	\$ 26,244,675	9.76%
12/31/2016	2,761,997	2,456,611	305,386	26,348,986	9.32%
12/31/2017	3,348,497	2,771,087	577,410	27,754,513	9.98%
12/31/2018	2,386,683	3,359,859	(973,176)	28,171,006	10.82%
12/31/2019	3,005,667	3,046,986	(41,319)	28,391,291	8.28%
12/31/2020	2,789,734	2,349,976	439,758	29,973,660	7.84%
12/31/2021	2,596,527	24,644,545	(22,048,018)	26,797,647	91.97%
12/31/2022	1,849,956	1,883,784	(33,828)	25,470,212	7.40%
12/31/2023	1,633,992	1,675,088	(41,096)	24,627,511	6.80%
12/31/2024	2,372,076	2,426,319	(54,243)	25,314,757	9.58%

See notes to required supplementary information

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

Other Postemployment Benefits Plan - County

Schedule of Changes in Net Other Postemployment Benefit (OPEB) Liability and Related Ratios

	Year Ended December 31,		
	2024	2023	2022
Total OPEB liability			
Service cost	\$ 324,466	\$ 289,128	\$ 521,423
Interest	492,035	491,692	362,042
Benefit changes	-	-	(2,222,483)
Difference between expected and actual experience	995,548	112,658	578,458
Changes in assumptions	(658,036)	479,394	(3,132,817)
Benefit payments	(381,405)	(649,634)	(464,172)
Net change in total OPEB liability	<u>772,608</u>	<u>723,238</u>	<u>(4,357,549)</u>
Total OPEB liability, beginning of year	<u>12,167,110</u>	<u>11,443,872</u>	<u>15,801,421</u>
Total OPEB liability, end of year	<u>12,939,718</u>	<u>12,167,110</u>	<u>11,443,872</u>
Plan fiduciary net position			
Employer contributions	458,725	649,634	511,751
Net investment income (loss)	28,796	29,358	(20,510)
Benefit payments	(381,405)	(649,634)	(464,172)
Administrative expense	(821)	(565)	(389)
Net change in plan fiduciary net position	<u>105,295</u>	<u>28,793</u>	<u>26,680</u>
Plan fiduciary net position, beginning of year	<u>305,175</u>	<u>276,382</u>	<u>249,702</u>
Plan fiduciary net position, end of year	<u>410,470</u>	<u>305,175</u>	<u>276,382</u>
Net OPEB liability	<u>\$ 12,529,248</u>	<u>\$ 11,861,935</u>	<u>\$ 11,167,490</u>
Plan fiduciary net position as a percentage of total OPEB liability	3.17%	2.51%	2.42%
Covered-employee payroll	\$ 37,581,485	\$ 37,528,820	\$ 31,387,168
Net OPEB liability as a percentage of covered-employee payroll	33.34%	31.61%	35.58%

See notes to required supplementary information

Year Ended December 31,			
2021	2020	2019	2018
\$ 573,667	\$ 428,799	\$ 467,158	\$ 300,791
324,856	454,268	422,944	377,559
-	-	-	-
(52,005)	(1,685,954)	(176,929)	1,658,361
(1,105,087)	3,986,967	(431,225)	(32,286)
(396,414)	(466,941)	(347,329)	(294,104)
<u>(654,983)</u>	<u>2,717,139</u>	<u>(65,381)</u>	<u>2,010,321</u>
<u>16,456,404</u>	<u>13,739,265</u>	<u>13,804,646</u>	<u>11,794,325</u>
<u>15,801,421</u>	<u>16,456,404</u>	<u>13,739,265</u>	<u>13,804,646</u>
513,642	584,044	-	-
14,774	818	-	-
(396,414)	(466,941)	-	-
(219)	(2)	-	-
<u>131,783</u>	<u>117,919</u>	<u>-</u>	<u>-</u>
<u>117,919</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>249,702</u>	<u>117,919</u>	<u>-</u>	<u>-</u>
<u>\$ 15,551,719</u>	<u>\$ 16,338,485</u>	<u>\$ 13,739,265</u>	<u>\$ 13,804,646</u>
1.58%	0.72%	0.00%	0.00%
\$ 27,676,358	\$ 27,537,942	\$ 27,176,150	\$ 28,807,904
56.19%	59.33%	50.56%	47.92%

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

Other Postemployment Benefits Plan - County
Schedule of Contributions

Fiscal Year Ended December 31,	Actuarially Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered - employee Payroll	Contributions as Percentage of Covered-employee Payroll
2018	\$ 818,394	\$ 294,104	\$ 524,290	\$ 28,807,904	1.02%
2019	938,961	347,329	591,632	27,176,150	1.28%
2020	933,742	584,044	349,698	27,537,942	2.12%
2021	658,977	513,642	145,335	27,676,358	1.86%
2022	678,746	511,751	166,995	31,387,168	1.63%
2023	673,380	649,634	23,746	37,528,820	1.73%
2024	693,580	458,725	234,855	37,581,485	1.22%

See notes to required supplementary information

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

Other Postemployment Benefits Plan - County
Schedule of Investment Returns

Fiscal Year Ended December 31,	Annual Return
2018	N/A
2019	N/A
2020	14.63%
2021	12.54%
2022	-8.22%
2023	10.63%
2024	7.81%

See notes to required supplementary information

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

Other Postemployment Benefits Plan - Road Department

Schedule of Changes in Net Other Postemployment Benefit (OPEB) Liability and Related Ratios

	Year Ended December 31,		
	2024	2023	2022
Total OPEB liability			
Service cost	\$ 27,334	\$ 27,019	\$ 23,601
Interest	150,176	157,629	332,009
Benefit changes	-	-	(2,367,268)
Difference between expected and actual experience	28,845	177,532	(36,588)
Changes in assumptions	43,917	(15,581)	37,267
Benefit payments	(483,371)	(481,473)	(554,110)
Net change in total OPEB liability	(233,099)	(134,874)	(2,565,089)
Total OPEB liability, beginning of year	2,400,325	2,535,199	5,100,288
Total OPEB liability, end of year	2,167,226	2,400,325	2,535,199
Plan fiduciary net position			
Employer contributions	491,646	481,473	559,276
Net investment income (loss)	11,731	14,912	(11,642)
Benefit payments	(483,371)	(481,473)	(554,110)
Administrative expense	(338)	(272)	(218)
Net change in plan fiduciary net position	19,668	14,640	(6,694)
Plan fiduciary net position, beginning of year	145,475	130,835	137,529
Plan fiduciary net position, end of year	165,143	145,475	130,835
Net OPEB liability	\$ 2,002,083	\$ 2,254,850	\$ 2,404,364
Plan fiduciary net position as a percentage of total OPEB liability	7.62%	6.06%	5.16%
Covered-employee payroll	\$ 4,122,226	\$ 3,806,455	\$ 3,700,361
Net OPEB liability as a percentage of covered-employee payroll	48.57%	59.24%	64.98%

See notes to required supplementary information

Year Ended December 31,			
2021	2020	2019	2018
\$ 24,007	\$ 153,373	\$ 199,183	\$ 78,216
338,423	345,329	331,185	302,526
-	-	-	-
330,044	(2,957,966)	(42,160)	479,299
(177,653)	(2,311,907)	(319,009)	909,054
(778,790)	(608,230)	(531,752)	(316,568)
<u>(263,969)</u>	<u>(5,379,401)</u>	<u>(362,553)</u>	<u>1,452,527</u>
5,364,257	10,743,658	11,106,211	9,653,684
<u>5,100,288</u>	<u>5,364,257</u>	<u>10,743,658</u>	<u>11,106,211</u>
829,000	684,679	-	-
10,355	660	-	-
(778,790)	(608,230)	-	-
(144)	(1)	-	-
<u>60,421</u>	<u>77,108</u>	<u>-</u>	<u>-</u>
77,108	-	-	-
<u>137,529</u>	<u>77,108</u>	<u>-</u>	<u>-</u>
<u>\$ 4,962,759</u>	<u>\$ 5,287,149</u>	<u>\$ 10,743,658</u>	<u>\$ 11,106,211</u>
2.70%	1.44%	0.00%	0.00%
\$ 3,687,684	\$ 3,698,069	\$ 4,031,800	\$ 3,388,324
134.58%	142.97%	266.47%	327.78%

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

Other Postemployment Benefits Plan - Road Department

Schedule of Contributions

Fiscal Year Ended December 31,	Actuarially Determined Contribution	Contributions in Relation to the Actuarially Determined Contribution	Contribution Deficiency (Excess)	Covered-employee Payroll	Contributions as Percentage of Covered-employee Payroll
2018	\$ 496,567	\$ 316,568	\$ 179,999	\$ 3,388,324	9.34%
2019	573,461	531,752	41,709	4,031,800	13.19%
2020	608,383	684,679	(76,296)	3,698,069	18.51%
2021	477,844	829,000	(351,156)	3,687,684	22.48%
2022	492,179	559,276	(67,097)	3,700,361	15.11%
2023	256,230	481,473	(225,243)	3,806,455	12.65%
2024	263,918	491,646	(227,728)	4,122,226	11.93%

See notes to required supplementary information

COUNTY OF CALHOUN, MICHIGAN

Required Supplementary Information

Other Postemployment Benefits Plan - Road Department
Schedule of Investment Returns

Fiscal Year Ended December 31,	Annual Return
2018	N/A
2019	N/A
2020	14.63%
2021	13.44%
2022	-8.47%
2023	11.41%
2024	7.71%

See notes to required supplementary information

COUNTY OF CALHOUN, MICHIGAN

Notes to Required Supplementary Information

MERS Agent Multiple-Employer Defined Benefit Pension Plans

Notes to the Schedule of Changes in the Net Pension Liability (Asset) and Related Ratios

The amounts presented for each fiscal year were determined as of December 31 of the preceding year.

Changes in Assumptions. In 2016, amounts reported as changes of assumptions resulted primarily from adjustments to the mortality table to reflect longer lifetimes, decreases in the assumed rate of return, and changes in asset smoothing.

In 2020, amounts reported as changes of assumptions resulted primarily from a decrease in the assumed rate of return from 7.75% to 7.35%, and a decrease in the assumed rate of wage inflation from 3.75% to 3.00%.

In 2021, amounts reported as changes of assumptions related to updated demographic assumptions, including adjustments to the following actuarial assumptions: mortality, retirement, disability, and termination rates.

In 2022, amounts reported as changes of assumptions resulted from a decrease in the assumed rate of return from 7.35% to 7.00%.

In 2024, amounts reported as changes in assumptions resulted from a decrease in the assumed rate of return from 7.00% to 6.93%.

Notes to Schedule of Contributions

Valuation Date Actuarially determined contribution rates are calculated as of the December 31 that is 12 months prior to the beginning of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates (2024, based on the 12/31/2022 actuarial valuation):

Actuarial cost method	Entry-age normal
Amortization method	Level percent of payroll, closed
Remaining amortization period	20 years
Asset valuation method	5-year smooth market
Inflation	2.50%
Salary increases	3.00% in the long-term
Investment rate of return	7.00%, net of investment and administrative expense including inflation
Normal retirement age	Age 60

COUNTY OF CALHOUN, MICHIGAN

Notes to Required Supplementary Information

Mortality

- Pre-retirement mortality based on 100% of Pub-2010 Juvenile Mortality Tables for ages 0-17, 100% of PubG-2010 Employee Mortality Tables for Ages 18-80, and 100% of PubG-2010 Healthy Retiree Tables for ages 81-120
- Non-disabled retired plan members and beneficiaries mortality based on 106% of Pub-2010 Juvenile Mortality Tables for ages 0-17, 106% of PubG-2010 Employee Mortality Tables for Ages 18-49, and 106% of PubG-2010 Healthy Retiree Tables for ages 50-120
- Disabled retired plan members mortality based on 100% of Pub-2010 Juvenile Mortality Tables for ages 0-17, and 100% of PubNS-2010 Disabled Retiree Tables for ages 18-120

Other Postemployment Benefits Plan - County

Notes to the Schedule of Changes in Net Other Postemployment Benefit (OPEB) Liability and Related Ratios

GASB 75 was implemented in fiscal year 2018. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

Changes in Benefits. In 2022, the Employer-Sponsored Medicare Advantage Plans were eliminated and the post-65 benefit was reduced to a fixed-dollar HCSP contribution.

Changes in Assumptions. In 2018, amounts reported as changes of assumptions resulted primarily from adjustments to the mortality tables, the pre-65 coverage election changed from half will choose BC/BS and half will choose CB3 PPO to 75% will choose CB3 PPO and 25% will choose FB3 PPO; post-65 coverage election changed from half will choose BCN and half will choose MA PPO to 100% will choose BCN, trend rates updated from 7% graded to 5% over 4 years to 8.5% graded to 4.5% over 16 years for pre-65 and from 5% to 7.0% graded to 4.5% over 10 years for post-65, update to the salary assumption and a decrease in the discount rate from 4.0% to 3.0%.

In 2019, the single discount rate increased from 3.00% to 3.26%. In 2020, the single discount rate increased from 3.26% to 1.93%, updated morbidity assumptions, and the mortality and withdrawal rates were updated to current MERS of Michigan assumptions.

In 2020, the single discount rate increased from 3.26% to 1.93%, updated morbidity assumptions, and the mortality and withdrawal rates were updated to current MERS of Michigan assumptions.

In 2021, the immediate healthcare cost trend rate was decreased to 7.50%, the mortality improvement scale was updated from MP-2019 to MP-2021, and the single discount rate increased from 1.93% to 2.25%.

In 2022, the discount rate was increased from 2.25% to 4.31%, the per-capita costs were updated to reflect experience since the 2020 valuation, and the immediate medical trend rates were increased to 7.50% pre-65 and 6.00% post-65.

In 2023, the discount rate was decreased from 4.31% to 4.00%.

In 2024, the investment rate of return was reduced from 7.00% to 6.93%, the discount rate was increased from 4.00% to 4.30%, per-capita costs were updated to reflect experience since the 2022 valuation and updated aging factors, medical trend rates were shifted to maintain the same immediate rates of 7.25% pre-65 and 5.50% post-65.

COUNTY OF CALHOUN, MICHIGAN

Notes to Required Supplementary Information

Note: An OPEB trust was established in the fourth quarter of 2020, and the above information represents a portion of contributions held in an OPEB trust, as recorded in the Other Postemployment Benefits Trust Funds on the Statement of Fiduciary Net Position and a portion is pay-as-you-go.

Notes to Schedule of Contributions

GASB 75 was implemented in fiscal year 2018. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

Valuation Date December 31, 2022

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry-age normal
Amortization method	Level percent of pay
Remaining amortization period	25 years
Asset valuation method	Market value
Salary increases	3.00%
Investment rate of return	7.00%
Retirement age	Age-based and Service-based table of rates that are specific to the type of eligibility condition
Mortality	The mortality assumptions include a margin for future mortality improvements using Scale MP-2021 projected fully-generationally from the central year of data, 2010.
Health care trend rates	7.50% pre-65 / 6.00% post-65, gradually decreasing to an ultimate trend rate of 4.50% in the long-term.

Notes to Schedule of Investment Returns

GASB 75 was implemented in fiscal year 2018, however, the trust was not funded until 2020. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

COUNTY OF CALHOUN, MICHIGAN

Notes to Required Supplementary Information

Other Postemployment Benefits Plan - Road Department

Notes to the Schedule of Changes in Net Other Postemployment Benefit (OPEB) Liability and Related Ratios

GASB 75 was implemented in fiscal year 2018. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

Changes in Benefits. In 2022, the Employer-Sponsored Medicare Advantage Plans were eliminated and the post-65 benefit was reduced to a fixed-dollar HCSP contribution.

Changes in Assumptions. In 2018, amounts reported as changes of assumptions resulted primarily from adjustments to the mortality tables, the pre-65 coverage election changed from 75% will choose BC/BS and 25% will choose CB3 PPO to 75% will choose CB3 PPO and 25% will choose FB3 PPO, trend rates updated from 7% graded to 5% over 4 years to 8.5% graded to 4.5% over 16 years for pre-65 and from 5% to 7.0% graded to 4.5% over 10 years for post-65, update to the salary assumption from 1.5% to 3.5%, retirement assumption for UAW members who are eligible to retire by December 31, 2020 updated from first eligibility to age 60 with 6 years of service, and a decrease in the discount rate from 4.0% to 3.0%.

In 2019, the single discount rate increased from 3.00% to 3.26%.

In 2020, the healthcare cost trend experience was updated, including 22% decrease to the BCN Advantage premiums and the single discount rate increased from 3.26% to 6.77%.

In 2021, the immediate healthcare cost trend rate was decreased to 7.50%, the mortality improvement scale was updated from MP-2019 to MP-2021, and the single discount rate increased from 6.77% to 6.85%.

In 2022, the discount rate was decreased from 6.85% to 6.79%, the per-capita costs were updated to reflect experience since the 2020 valuation, and the immediate medical trend rates were increased to 7.50% pre-65 and 6.00% post-65.

In 2023, the discount rate was increased from 6.79% to 6.87% per changes in the municipal bond index and projected cash flows.

In 2024, the investment rate of return was reduced from 7.00% to 6.93%, the discount rate was increased from 6.87% to 6.90%, per-capita costs were updated to reflect experience since the 2022 valuation and updated aging factors, medical trend rates were shifted to maintain the same immediate rates of 7.25% pre-65 and 5.50% post-65.

Note: An OPEB trust was established in the fourth quarter of 2020, and the above information represents a portion of contributions held in an OPEB trust, as recorded in the Other Postemployment Benefits Trust Funds on the Statement of Fiduciary Net Position and a portion is pay-as-you-go.

COUNTY OF CALHOUN, MICHIGAN

Notes to Required Supplementary Information

Notes to Schedule of Contributions

GASB 75 was implemented in fiscal year 2018. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

Valuation Date December 31, 2022

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry-age normal
Amortization method	Level percent of pay
Remaining amortization period	14 years
Asset valuation method	Market value
Salary increases	3.00%
Investment rate of return	7.00%
Retirement age	Age-based and Service-based table of rates that are specific to the type of eligibility condition
Mortality	The mortality assumptions include a margin for future mortality improvements using Scale MP-2021 projected fully-generationally from the central year of data, 2010.
Health care trend rates	7.50% pre-65 / 6.00% post-65, gradually decreasing to an ultimate trend rate of 4.50% in the long-term.

Notes to Schedule of Investment Returns

GASB 75 was implemented in fiscal year 2018, however, the trust was not funded until 2020. This schedule is being built prospectively. Ultimately, 10 years of data will be presented.

**COMBINING AND INDIVIDUAL FUND
FINANCIAL STATEMENTS AND SCHEDULES**

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity
For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Revenues				
Property taxes				
Current real property taxes	\$ 23,173,728	\$ 25,373,728	\$ 24,520,265	\$ (853,463)
Industrial/commercial facilities tax	209,209	209,209	25,917	(183,292)
Payment in lieu of taxes	42,983	42,983	37,385	(5,598)
Trailer tax	16,000	16,000	14,617	(1,383)
Interest and fees	60,809	60,809	107,299	46,490
Total property taxes	<u>23,502,729</u>	<u>25,702,729</u>	<u>24,705,483</u>	<u>(997,246)</u>
Licenses, fees, taxes, and permits				
Dog licenses	54,729	29,729	28,872	(857)
Marriage licenses	12,500	12,500	15,210	2,710
Cremation permits	52,000	52,000	52,650	650
Total licenses, fees, taxes, and permits	<u>119,229</u>	<u>94,229</u>	<u>96,732</u>	<u>2,503</u>
Intergovernmental				
Revenue sharing	3,670,588	3,670,588	3,698,294	27,706
Emergency services	67,917	67,917	86,668	18,751
Circuit judges' salary	182,897	182,897	182,896	(1)
District judges' salary	182,897	182,897	182,896	(1)
Probate judges' salary	168,759	168,759	186,566	17,807
Jurors	106,882	197,882	217,196	19,314
Sheriff	-	-	25,000	25,000
Prosecuting attorney	36,000	36,000	41,181	5,181
Juvenile officer grant	71,290	52,290	52,776	486
Marine safety	33,596	27,596	27,400	(196)
Liquor law enforcement	9,000	9,000	9,676	676
Liquor taxes	950,971	950,971	994,938	43,967
Marijuana taxes	1,752,270	1,831,677	1,831,677	-
Court equity program	670,695	670,695	677,560	6,865
ADC incentive	260,000	260,000	263,188	3,188
Road patrol	-	35,000	35,000	-
Community development	-	28,800	28,501	(299)
Local community stabilization tax	2,147,000	1,093,000	1,092,755	(245)
COVID-19 funding	3,001,101	3,125,112	3,269,132	144,020
Total intergovernmental	<u>13,311,863</u>	<u>12,591,081</u>	<u>12,903,300</u>	<u>312,219</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity
For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Revenues (continued)				
Charges for services				
Circuit court fees	\$ 265,440	\$ 281,940	\$ 179,822	\$ (102,118)
District court fees	1,222,617	1,147,617	1,140,950	(6,667)
Friend of the court fees	200,198	200,198	179,766	(20,432)
Probate court fees	91,713	91,713	89,633	(2,080)
Public defender fees	107,414	107,414	84,324	(23,090)
Election fees	40,000	40,000	20,542	(19,458)
Clerk/register fees	1,403,030	1,226,030	1,257,514	31,484
Prosecuting attorney fees	2,045	2,045	4,030	1,985
Equalization fees	15,000	15,000	18,141	3,141
Treasurer fees	11,148	11,148	108	(11,040)
Sheriff service fees	9,335,433	10,022,983	9,961,868	(61,115)
Drain fees	845	845	4,998	4,153
Law library fees	7,000	7,000	6,500	(500)
Collection fees	54,000	54,000	58,915	4,915
Total charges for services	12,755,883	13,207,933	13,007,111	(200,822)
Fines and forfeitures				
Bond forfeitures	121,170	104,170	99,401	(4,769)
Ordinance fines and costs	315,000	278,000	270,656	(7,344)
Total fines and forfeitures	436,170	382,170	370,057	(12,113)
Investment earnings	237,044	462,044	1,524,392	1,062,348
Other				
Indirect cost reimbursements	1,975,905	2,015,905	2,031,549	15,644
Miscellaneous	3,335,403	3,272,165	3,202,915	(69,250)
Total other	5,311,308	5,288,070	5,234,464	(53,606)
Total revenues	55,674,226	57,728,256	57,841,539	113,283
Expenditures				
Legislative				
Board of commissioners	154,157	154,157	145,965	(8,192)
Judicial				
Circuit court	947,375	1,013,375	990,909	(22,466)
Circuit court - family	526,410	630,410	647,233	16,823
Due process	852,935	967,935	1,028,567	60,632
District court	3,922,293	3,823,293	3,801,713	(21,580)
Probate court	718,970	703,970	706,867	2,897
Friend of the court warrant officer	128,003	128,003	86,460	(41,543)
Family counseling services	1,500	1,500	394	(1,106)
Circuit court probation	17,283	17,283	16,511	(772)
Court services	77,110	81,710	81,167	(543)
Law library	15,900	15,900	20,112	4,212
Total judicial	7,207,779	7,383,379	7,379,933	(3,446)

continued...

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity
For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Expenditures (continued)				
General government				
Elections	\$ 692,886	\$ 721,886	\$ 560,421	\$ (161,465)
Civil counsel	228,831	466,331	471,383	5,052
Clerk of the circuit court	926,460	906,460	898,458	(8,002)
Clerk/register	677,846	662,846	630,005	(32,841)
Administrator	628,560	751,860	763,702	11,842
Finance	606,598	612,598	586,092	(26,506)
Equalization	430,992	420,992	403,496	(17,496)
Personnel	628,875	650,875	635,146	(15,729)
Prosecuting attorney	3,419,179	3,516,179	3,590,994	74,815
Treasurer	465,619	470,619	464,807	(5,812)
Cooperative extension	128,056	128,056	128,054	(2)
Communications	320,271	270,371	267,647	(2,724)
Water Resources commissioner	234,920	238,920	239,955	1,035
Administrative services	234,247	234,247	232,169	(2,078)
Soil conservation district	8,000	8,000	8,000	-
Survey and remonumentation	121,632	84,243	81,700	(2,543)
Chemical waste services	3,000	3,000	-	(3,000)
Total general government	9,755,972	10,147,483	9,962,029	(185,454)
Public safety				
Sheriff - administration	994,621	994,621	1,010,264	15,643
Support service	709,231	709,231	642,193	(67,038)
Detective division	383,597	383,597	275,294	(108,303)
Emergency services	173,862	173,862	157,160	(16,702)
Road patrol	2,992,789	3,435,289	3,530,126	94,837
Sheriff training	300,927	310,927	286,406	(24,521)
Pennfield Township contract	1,228,014	1,228,014	1,110,201	(117,813)
Convis Township contract	113,650	113,650	100,806	(12,844)
Marshall Township contract	-	5,000	4,542	(458)
Sheridan Township contract	-	62,500	65,085	2,585
Civil process	204,879	206,879	190,859	(16,020)
CISD	104,649	107,649	107,457	(192)
Marine safety	81,224	81,224	71,372	(9,852)
Corrections/jail	15,685,818	16,230,818	16,483,475	252,657
Community corrections - administration	388,719	313,719	309,037	(4,682)
IRS Enforcement	6,107	8,607	6,080	(2,527)
Animal control	214,849	263,849	260,006	(3,843)
Village of Homer contract	289,812	289,812	222,437	(67,375)
City of Springfield contract	1,030,583	1,030,583	1,066,191	35,608
Marshall schools liaison	99,202	112,202	109,296	(2,906)
Pennfield schools liaison	123,759	123,759	101,620	(22,139)
Doris Klausen liaison	98,531	98,531	78,877	(19,654)
Starr Commonwealth contract	-	45,000	49,729	4,729
Homer lake board management	2,500	2,500	2,500	-
Special response team	86,227	94,227	99,742	5,515
TEAM	53,269	53,269	51,990	(1,279)
Total public safety	25,366,819	26,479,319	26,392,745	(86,574)

continued...

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund - By Activity
For the Year Ended December 31, 2024

	Original Budget	Amended Budget	Actual	Over (Under) Budget
Expenditures (concluded)				
Public works				
Drain assessments	\$ 273,231	\$ 278,731	\$ 278,470	\$ (261)
Health and welfare				
Substance abuse	380,388	380,388	378,806	(1,582)
Mental health	265,000	265,000	265,000	-
Medical care facility	13,000	25,250	31,137	5,887
Medical examiner	462,746	427,746	382,743	(45,003)
Total health and welfare	1,121,134	1,098,384	1,057,686	(40,698)
Community development				
Planning department	86,903	26,903	22,389	(4,514)
GIS	223,582	240,382	221,072	(19,310)
Community development	233,102	255,102	245,451	(9,651)
Total community development	543,587	522,387	488,912	(33,475)
Capital outlay	9,048	49,898	59,283	9,385
Debt service:				
Principal	25,000	25,000	64,157	39,157
Interest and fiscal charges	-	-	1,367	1,367
Total debt service	25,000	25,000	65,524	40,524
Total expenditures	44,456,727	46,138,738	45,830,547	(308,191)
Revenues over expenditures	11,217,499	11,589,518	12,010,992	421,474
Other financing sources (uses)				
Transfers in	2,079,900	2,319,750	1,824,076	(495,674)
Transfers out	(12,786,725)	(13,398,594)	(13,340,674)	(57,920)
Total other financing sources (uses)	(10,706,825)	(11,078,844)	(11,516,598)	(437,754)
Net change in fund balance	510,674	510,674	494,394	(16,280)
Fund balance, beginning of year	5,695,678	5,695,678	5,695,678	-
Fund balance, end of year	\$ 6,206,352	\$ 6,206,352	\$ 6,190,072	\$ (16,280)

concluded

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Revenues and Other Financing Sources - General Operating Fund

Road Department Fund
For the Year Ended December 31, 2024

Revenues

Licenses, fees, taxes, and permits	\$ 342,545
Federal sources:	
Surface transportation program (STP)	2,472,113
D funds - federal	137
High priority	86,670
Other	2,563,273
Total federal sources	<u>5,122,193</u>
State sources:	
Motor Vehicle Highway Funds - Act 51:	
Engineering	10,000
Primary roads	10,650,476
Local roads	4,091,175
Primary urban roads	1,292,143
Local urban roads	503,593
Rural primary roads	38,460
Other	526,303
Total state sources	<u>17,112,150</u>
Local sources:	
Township contributions	1,938,827
Other contributions	18,853
Total local sources	<u>1,957,680</u>
Charges for services:	
State maintenance contract	2,312,581
Other services	64,127
Salvage sales	14,890
Total charges for services	<u>2,391,598</u>
Investment earnings and rentals	<u>62,192</u>
Other revenues and other financing sources:	
Other	1,956,038
Issuance of long-term liabilities	5,783,947
Total other revenues and other financing sources	<u>7,739,985</u>
Total revenues and other financing sources	<u><u>\$ 34,728,343</u></u>

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Expenditures - General Operating Fund

Road Department Fund
For the Year Ended December 31, 2024

Expenditures

Preservation - structural improvements:	
Primary roads and structures	\$ 7,960,768
Local roads and structures	5,507,569
Total preservation - structural improvements	<u>13,468,337</u>
Maintenance - winter and traffic control:	
Primary roads and structures	3,111,248
Local roads and structures	4,504,368
Total maintenance - winter and traffic control	<u>7,615,616</u>
Equipment:	
Direct	3,102,156
Indirect	896,060
Operating	387,833
Less - equipment rental	(5,230,542)
Total equipment	<u>(844,493)</u>
Administrative	<u>407,238</u>
Other - trunkline maintenance, drain assessment, and other	<u>3,050,438</u>
Capital outlay, net	<u>(209,575)</u>
Debt service:	
Principal	5,528,947
Interest and fiscal charges	1,563,025
Total debt service	<u>7,091,972</u>
Total expenditures	<u>\$ 30,579,533</u>

COUNTY OF CALHOUN, MICHIGAN

Detail Schedule of Revenues, Expenditures and Changes in Fund Balances - General Operating Fund

Road Department Fund

For the Year Ended December 31, 2024

	Primary Roads	Local Roads	County Roads	Total
Revenues				
Licenses, fees, taxes and permits	\$ -	\$ -	\$ 342,545	\$ 342,545
Intergovernmental:				
Federal sources	4,021,847	156,616	943,730	5,122,193
State sources	12,514,607	4,597,543	-	17,112,150
Local sources	14,347	1,943,333	-	1,957,680
Charges for services	2,320,388	-	71,210	2,391,598
Investment earnings and rentals	28,496	-	33,696	62,192
Other	107,729	754,245	1,094,064	1,956,038
Total revenues	19,007,414	7,451,737	2,485,245	28,944,396
Expenditures				
Current:				
Preservation -				
Structural improvements	7,960,768	5,507,569	-	13,468,337
Maintenance:				
Road and structures	2,104,977	3,727,947	-	5,832,924
Winter	835,976	701,772	-	1,537,748
Traffic control	170,295	74,649	-	244,944
Equipment - net	(394,429)	(419,791)	(30,273)	(844,493)
Administrative	213,857	193,381	-	407,238
Trunkline maintenance	1,784,885	-	-	1,784,885
Trunkline non-maintenance	766,735	-	-	766,735
Other	346,922	115,324	36,572	498,818
Capital outlay, net	(82,266)	(82,266)	(45,043)	(209,575)
Debt service:				
Principal	961,244	3,874,245	693,458	5,528,947
Interest and fiscal charges	250,350	911,712	400,963	1,563,025
Total expenditures	14,919,314	14,604,542	1,055,677	30,579,533
Revenue over (under) expenditures	4,088,100	(7,152,805)	1,429,568	(1,635,137)
Other financing sources (uses)				
Transfers in (out)	(5,974,922)	5,974,922	-	-
Issuance of long-term liabilities	-	3,955,000	1,828,947	5,783,947
Total other financing sources (uses)	(5,974,922)	9,929,922	1,828,947	5,783,947
Net change in fund balance	(1,886,822)	2,777,117	3,258,515	4,148,810
Fund balance, beginning of year	1,903,792	-	1,890,465	3,794,257
Fund balance, end of year	\$ 16,970	\$ 2,777,117	\$ 5,148,980	\$ 7,943,067

COUNTY OF CALHOUN, MICHIGAN

Combining Balance Sheet

Nonmajor Governmental Funds

December 31, 2024

	Special Revenue Funds	Debt Service Funds	Total Nonmajor Governmental Funds
Assets			
Pooled cash and investments	\$ 6,511,755	\$ 177,415	\$ 6,689,170
Receivables:			
Accounts	419,409	-	419,409
Taxes	1,449,744	-	1,449,744
Delinquent taxes	4,717	13,099	17,816
Due from other governments	3,155,777	-	3,155,777
Leases	-	2,393,256	2,393,256
Installment sales receivable	-	885,000	885,000
Prepaid items	58,929	-	58,929
Total assets	\$ 11,600,331	\$ 3,468,770	\$ 15,069,101
Liabilities			
Negative equity in cash and pooled investments	\$ 1,480,842	\$ -	\$ 1,480,842
Accounts payable	1,327,798	-	1,327,798
Accrued liabilities	579,822	-	579,822
Due to other governmental units	73,059	-	73,059
Unearned revenue	191,183	-	191,183
Total liabilities	3,652,704	-	3,652,704
Deferred inflows of resources			
Unavailable revenue - property taxes	3,755	13,099	16,854
Deferred lease amounts	-	2,393,256	2,393,256
Unavailable revenue - installment sales	-	885,000	885,000
Taxes levied for a subsequent period	1,449,744	-	1,449,744
Total deferred inflows of resources	1,453,499	3,291,355	4,744,854
Fund balances			
Nonspendable	58,929	-	58,929
Restricted	6,435,199	177,415	6,612,614
Total fund balances	6,494,128	177,415	6,671,543
Total liabilities, deferred inflows of resources and fund balances	\$ 11,600,331	\$ 3,468,770	\$ 15,069,101

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COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Governmental Funds

For the Year Ended December 31, 2024

	Special Revenue Funds	Debt Service Funds	Total Nonmajor Governmental Funds
Revenues			
Property taxes	\$ 3,032,217	\$ -	\$ 3,032,217
Licenses, fees, taxes, and permits	591,845	-	591,845
Intergovernmental	21,868,405	2,157,382	24,025,787
Charges for services	1,218,293	-	1,218,293
Investment earnings	10,967	169,583	180,550
Other	380,624	-	380,624
Total revenues	<u>27,102,351</u>	<u>2,326,965</u>	<u>29,429,316</u>
Expenditures			
Current:			
Judicial	11,773,061	-	11,773,061
General government	170,426	-	170,426
Public safety	1,674,822	-	1,674,822
Public works	425,531	-	425,531
Health and welfare	12,970,270	-	12,970,270
Recreation and cultural	2,780,198	-	2,780,198
Community development	1,442,404	-	1,442,404
Capital outlay	1,004,379	-	1,004,379
Debt service:			
Principal	110,348	1,764,164	1,874,512
Interest and fiscal charges	4,894	971,561	976,455
Total expenditures	<u>32,356,333</u>	<u>2,735,725</u>	<u>35,092,058</u>
Revenues under expenditures	<u>(5,253,982)</u>	<u>(408,760)</u>	<u>(5,662,742)</u>
Other financing sources (uses)			
Transfers in	7,740,688	393,116	8,133,804
Transfers out	<u>(1,729,746)</u>	-	<u>(1,729,746)</u>
Total other financing sources (uses)	<u>6,010,942</u>	<u>393,116</u>	<u>6,404,058</u>
Net change in fund balances	<u>756,960</u>	<u>(15,644)</u>	<u>741,316</u>
Fund balances, beginning of year, as previously reported	5,737,168	197,707	5,934,875
Change within financial reporting entity	-	(4,648)	(4,648)
Fund balances, beginning of year, as adjusted	<u>5,737,168</u>	<u>193,059</u>	<u>5,930,227</u>
Fund balances, end of year	<u>\$ 6,494,128</u>	<u>\$ 177,415</u>	<u>\$ 6,671,543</u>

COUNTY OF CALHOUN, MICHIGAN

Combining Balance Sheet

Nonmajor Special Revenue Funds

December 31, 2024

	(208) Parks/ Recreation	(215) Friend of the Court	(221) Health Department (*)	(228) Solid Waste Impact
Assets				
Pooled cash and investments	\$ 394,457	\$ -	\$ 1,762,259	\$ 1,152,212
Receivables:				
Accounts	18,952	207	59,927	137,686
Taxes	966,175	-	-	-
Delinquent taxes	2,995	-	-	-
Due from other governments	175,467	1,216,001	-	-
Prepaid items	10,663	40,461	7,605	200
Total assets	<u>\$ 1,568,709</u>	<u>\$ 1,256,669</u>	<u>\$ 1,829,791</u>	<u>\$ 1,290,098</u>
Liabilities				
Negative equity in pooled cash and investments	\$ -	\$ 1,057,940	\$ -	\$ -
Accounts payable	21,464	5,563	152,403	23,455
Accrued liabilities	3,478	152,705	171,161	4,555
Due to other governmental units	-	-	63,856	-
Unearned revenue	937	-	76,734	-
Total liabilities	<u>25,879</u>	<u>1,216,208</u>	<u>464,154</u>	<u>28,010</u>
Deferred inflows of resources				
Unavailable revenue - property taxes	2,043	-	-	-
Taxes levied for a subsequent period	966,175	-	-	-
Total deferred inflows of resources	<u>968,218</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balances				
Nonspendable	10,663	40,461	7,605	200
Restricted	563,949	-	1,358,032	1,261,888
Total fund balances	<u>574,612</u>	<u>40,461</u>	<u>1,365,637</u>	<u>1,262,088</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 1,568,709</u>	<u>\$ 1,256,669</u>	<u>\$ 1,829,791</u>	<u>\$ 1,290,098</u>

* Year ended September 30



(229) Lodging Excise Tax	(236) Circuit Court Grants	(245) Economic Development Grants	(256) Register of Deeds Automation	(259) Records Management	(260) Indigent Defense
\$ 98,748	\$ -	\$ 110,000	\$ 267,729	\$ 82,882	\$ 1,232,096
97,708	60,105	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	75,870	-	-	-	-
-	-	-	-	-	-
<u>\$ 196,456</u>	<u>\$ 135,975</u>	<u>\$ 110,000</u>	<u>\$ 267,729</u>	<u>\$ 82,882</u>	<u>\$ 1,232,096</u>
\$ -	\$ 66,304	\$ -	\$ -	\$ -	\$ -
196,456	9,368	4,425	58	-	227,792
-	9,271	-	1,556	-	89,685
-	-	-	-	-	-
-	-	105,575	-	-	-
<u>196,456</u>	<u>84,943</u>	<u>110,000</u>	<u>1,614</u>	<u>-</u>	<u>317,477</u>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	51,032	-	266,115	82,882	914,619
-	51,032	-	266,115	82,882	914,619
<u>\$ 196,456</u>	<u>\$ 135,975</u>	<u>\$ 110,000</u>	<u>\$ 267,729</u>	<u>\$ 82,882</u>	<u>\$ 1,232,096</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Combining Balance Sheet

Nonmajor Special Revenue Funds

December 31, 2024

	(263) Concealed Pistol Licenses	(264) LCO Training	(265) Drug Law Enforcement	(266) Law Enforcement
Assets				
Pooled cash and investments	\$ 191,054	\$ 113,888	\$ 206,675	\$ 83,078
Receivables:				
Accounts	3,060	-	-	109
Taxes	-	-	-	-
Delinquent taxes	-	-	-	-
Due from other governments	-	-	-	830,875
Prepaid items	-	-	-	-
Total assets	<u>\$ 194,114</u>	<u>\$ 113,888</u>	<u>\$ 206,675</u>	<u>\$ 914,062</u>
Liabilities				
Negative equity in pooled cash and investments	\$ -	\$ -	\$ -	\$ -
Accounts payable	393	10	-	612,968
Accrued liabilities	1,556	-	-	5,596
Due to other governmental units	-	-	-	-
Unearned revenue	-	-	-	1,112
Total liabilities	<u>1,949</u>	<u>10</u>	<u>-</u>	<u>619,676</u>
Deferred inflows of resources				
Unavailable revenue - property taxes	-	-	-	-
Taxes levied for a subsequent period	-	-	-	-
Total deferred inflows of resources	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund balances				
Nonspendable	-	-	-	-
Restricted	192,165	113,878	206,675	294,386
Total fund balances	<u>192,165</u>	<u>113,878</u>	<u>206,675</u>	<u>294,386</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 194,114</u>	<u>\$ 113,888</u>	<u>\$ 206,675</u>	<u>\$ 914,062</u>



(267) Special Investigative	(272) 401K Administration	(281) Prosecuting Attorney Grants	(285) Housing Rehabilitation	(287) District Court Grants	(290) Social Welfare
\$ 3,188	\$ 7,263	\$ -	\$ 4,491	\$ 438,913	\$ 12,333
-	-	-	-	31,598	-
-	-	-	-	-	-
-	-	47,548	-	89,432	-
-	-	-	-	-	-
<u>\$ 3,188</u>	<u>\$ 7,263</u>	<u>\$ 47,548</u>	<u>\$ 4,491</u>	<u>\$ 559,943</u>	<u>\$ 12,333</u>
\$ -	\$ -	\$ 757	\$ -	\$ -	\$ -
-	3,767	-	-	7,891	-
3,188	-	9,492	-	14,231	-
-	-	-	-	-	-
-	-	-	-	4,537	-
<u>3,188</u>	<u>3,767</u>	<u>10,249</u>	<u>-</u>	<u>26,659</u>	<u>-</u>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	3,496	37,299	4,491	533,284	12,333
-	3,496	37,299	4,491	533,284	12,333
<u>\$ 3,188</u>	<u>\$ 7,263</u>	<u>\$ 47,548</u>	<u>\$ 4,491</u>	<u>\$ 559,943</u>	<u>\$ 12,333</u>

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COUNTY OF CALHOUN, MICHIGAN

Combining Balance Sheet

Nonmajor Special Revenue Funds

December 31, 2024

	(292) Child Care	(293) Veterans Relief	Total
Assets			
Pooled cash and investments	\$ -	\$ 350,489	\$ 6,511,755
Receivables:			
Accounts	567	9,490	419,409
Taxes	-	483,569	1,449,744
Delinquent taxes	-	1,722	4,717
Due from other governments	648,337	72,247	3,155,777
Prepaid items	-	-	58,929
Total assets	<u>\$ 648,904</u>	<u>\$ 917,517</u>	<u>\$ 11,600,331</u>
Liabilities			
Negative equity in pooled cash and investments	\$ 355,841	\$ -	\$ 1,480,842
Accounts payable	52,980	8,805	1,327,798
Accrued liabilities	104,257	9,091	579,822
Due to other governmental units	9,203	-	73,059
Unearned revenue	2,288	-	191,183
Total liabilities	<u>524,569</u>	<u>17,896</u>	<u>3,652,704</u>
Deferred inflows of resources			
Unavailable revenue - property taxes	-	1,712	3,755
Taxes levied for a subsequent period	-	483,569	1,449,744
Total deferred inflows of resources	<u>-</u>	<u>485,281</u>	<u>1,453,499</u>
Fund balances			
Nonspendable	-	-	58,929
Restricted	124,335	414,340	6,435,199
Total fund balances	<u>124,335</u>	<u>414,340</u>	<u>6,494,128</u>
Total liabilities, deferred inflows of resources and fund balances	<u>\$ 648,904</u>	<u>\$ 917,517</u>	<u>\$ 11,600,331</u>

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COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	(208) Parks/ Recreation	(215) Friend of the Court	(221) Health Department (*)	(228) Solid Waste Impact
Revenues				
Property taxes	\$ 879,387	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	509,391	-
Intergovernmental	336,960	3,490,127	6,453,033	4,968
Charges for services	-	45,133	254,792	549,558
Investment earnings	6,140	-	-	-
Other	37,167	-	159,885	4,960
Total revenues	1,259,654	3,535,260	7,377,101	559,486
Expenditures				
Current:				
Judicial	-	5,996,055	-	-
General government	-	-	-	-
Public safety	-	-	-	-
Public works	-	-	-	425,531
Health and welfare	-	-	8,307,795	-
Recreation and cultural	1,242,617	-	-	-
Community development	-	-	-	-
Capital outlay	-	-	60,057	8,993
Debt service:				
Principal	-	-	79,818	-
Interest and fiscal charges	-	-	4,609	-
Total expenditures	1,242,617	5,996,055	8,452,279	434,524
Revenues over (under) expenditures	17,037	(2,460,795)	(1,075,178)	124,962
Other financing sources (uses)				
Transfers in	-	2,467,934	2,287,737	-
Transfers out	(10,000)	-	(1,025,896)	(423,457)
Total other financing sources (uses)	(10,000)	2,467,934	1,261,841	(423,457)
Net change in fund balances	7,037	7,139	186,663	(298,495)
Fund balances, beginning of year	567,575	33,322	1,178,974	1,560,583
Fund balances, end of year	\$ 574,612	\$ 40,461	\$ 1,365,637	\$ 1,262,088

* Year ended September 30

(229) Lodging Excise Tax	(236) Circuit Court Grants	(245) Economic Development Grants	(256) Register of Deeds Automation	(259) Records Management	(260) Indigent Defense
\$ 1,708,200	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	378,453	937,134	-	90,725	5,845,031
-	22,660	-	105,150	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>1,708,200</u>	<u>401,113</u>	<u>937,134</u>	<u>105,150</u>	<u>90,725</u>	<u>5,845,031</u>
-	-	-	-	-	5,777,006
-	-	-	103,791	-	-
-	398,305	-	-	80,548	-
-	-	-	-	-	-
-	-	-	-	-	-
1,537,581	-	-	-	-	-
-	-	1,437,456	-	-	-
-	-	-	-	-	26,970
-	-	-	22,922	-	-
-	-	-	-	-	-
<u>1,537,581</u>	<u>398,305</u>	<u>1,437,456</u>	<u>126,713</u>	<u>80,548</u>	<u>5,803,976</u>
<u>170,619</u>	<u>2,808</u>	<u>(500,322)</u>	<u>(21,563)</u>	<u>10,177</u>	<u>41,055</u>
-	-	409,457	-	-	703,756
(170,619)	-	-	(20,000)	-	-
<u>(170,619)</u>	<u>-</u>	<u>409,457</u>	<u>(20,000)</u>	<u>-</u>	<u>703,756</u>
-	2,808	(90,865)	(41,563)	10,177	744,811
-	48,224	90,865	307,678	72,705	169,808
<u>\$ -</u>	<u>\$ 51,032</u>	<u>\$ -</u>	<u>\$ 266,115</u>	<u>\$ 82,882</u>	<u>\$ 914,619</u>

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COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	(263) Concealed Pistol Licensing	(264) LCO Training	(265) Drug Law Enforcement	(266) Law Enforcement
Revenues				
Property taxes	\$ -	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	82,454	-	-	-
Intergovernmental	-	-	-	1,297,135
Charges for services	-	35,280	47,500	200
Investment earnings	-	-	-	-
Other	-	-	-	59,032
Total revenues	<u>82,454</u>	<u>35,280</u>	<u>47,500</u>	<u>1,356,367</u>
Expenditures				
Current:				
Judicial	-	-	-	-
General government	59,254	-	-	-
Public safety	-	42,472	1,041	301,489
Public works	-	-	-	-
Health and welfare	-	-	-	-
Recreation and cultural	-	-	-	-
Community development	-	-	-	-
Capital outlay	-	-	-	908,359
Debt service:				
Principal	-	-	-	7,608
Interest and fiscal charges	-	-	-	285
Total expenditures	<u>59,254</u>	<u>42,472</u>	<u>1,041</u>	<u>1,217,741</u>
Revenues over (under) expenditures	<u>23,200</u>	<u>(7,192)</u>	<u>46,459</u>	<u>138,626</u>
Other financing sources (uses)				
Transfers in	-	-	-	3,018
Transfers out	-	-	(54,084)	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>(54,084)</u>	<u>3,018</u>
Net change in fund balances	<u>23,200</u>	<u>(7,192)</u>	<u>(7,625)</u>	<u>141,644</u>
Fund balances, beginning of year	<u>168,965</u>	<u>121,070</u>	<u>214,300</u>	<u>152,742</u>
Fund balances, end of year	<u>\$ 192,165</u>	<u>\$ 113,878</u>	<u>\$ 206,675</u>	<u>\$ 294,386</u>

(267) Special Investigative	(272) 401K Administration	(281) Prosecuting Attorney Grants	(285) Housing Rehabilitation	(287) District Court Grants	(290) Social Welfare
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
30,000	-	238,531	-	365,452	-
-	-	-	-	60,934	-
-	431	-	229	-	-
81,221	-	-	-	-	-
<u>111,221</u>	<u>431</u>	<u>238,531</u>	<u>229</u>	<u>426,386</u>	<u>-</u>
-	-	-	-	-	-
-	7,381	-	-	-	-
111,221	-	327,796	-	411,950	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	4,948	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>111,221</u>	<u>7,381</u>	<u>327,796</u>	<u>4,948</u>	<u>411,950</u>	<u>-</u>
-	(6,950)	(89,265)	(4,719)	14,436	-
-	-	86,265	4,719	-	-
-	-	-	-	-	-
-	-	86,265	4,719	-	-
-	(6,950)	(3,000)	-	14,436	-
-	10,446	40,299	4,491	518,848	12,333
<u>\$ -</u>	<u>\$ 3,496</u>	<u>\$ 37,299</u>	<u>\$ 4,491</u>	<u>\$ 533,284</u>	<u>\$ 12,333</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	(292) Child Care	(293) Veterans Relief	Total
Revenues			
Property taxes	\$ -	\$ 444,630	\$ 3,032,217
Licenses, fees, taxes, and permits	-	-	591,845
Intergovernmental	2,212,545	188,311	21,868,405
Charges for services	97,086	-	1,218,293
Investment earnings	-	4,167	10,967
Other	18,987	19,372	380,624
Total revenues	<u>2,328,618</u>	<u>656,480</u>	<u>27,102,351</u>
Expenditures			
Current:			
Judicial	-	-	11,773,061
General government	-	-	170,426
Public safety	-	-	1,674,822
Public works	-	-	425,531
Health and welfare	4,104,276	558,199	12,970,270
Recreation and cultural	-	-	2,780,198
Community development	-	-	1,442,404
Capital outlay	-	-	1,004,379
Debt service:			
Principal	-	-	110,348
Interest and fiscal charges	-	-	4,894
Total expenditures	<u>4,104,276</u>	<u>558,199</u>	<u>32,356,333</u>
Revenues over (under) expenditures	<u>(1,775,658)</u>	<u>98,281</u>	<u>(5,253,982)</u>
Other financing sources (uses)			
Transfers in	1,777,802	-	7,740,688
Transfers out	-	(25,690)	(1,729,746)
Total other financing sources (uses)	<u>1,777,802</u>	<u>(25,690)</u>	<u>6,010,942</u>
Net change in fund balances	2,144	72,591	756,960
Fund balances, beginning of year	<u>122,191</u>	<u>341,749</u>	<u>5,737,168</u>
Fund balances, end of year	<u>\$ 124,335</u>	<u>\$ 414,340</u>	<u>\$ 6,494,128</u>

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COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	Parks/Recreation		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ 886,279	\$ 879,387	\$ (6,892)
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	373,515	336,960	(36,555)
Charges for services	-	-	-
Investment earnings	2,000	6,140	4,140
Other	34,183	37,167	2,984
Total revenues	<u>1,295,977</u>	<u>1,259,654</u>	<u>(36,323)</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	-	-
Public works	-	-	-
Health and welfare	-	-	-
Recreation and cultural	1,221,447	1,242,617	21,170
Community development	-	-	-
Capital outlay	33,208	-	(33,208)
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>1,254,655</u>	<u>1,242,617</u>	<u>(12,038)</u>
Revenues over (under) expenditures	<u>41,322</u>	<u>17,037</u>	<u>(24,285)</u>
Other financing sources (uses)			
Transfers in	-	-	-
Transfers out	(10,000)	(10,000)	-
Total other financing sources (uses)	<u>(10,000)</u>	<u>(10,000)</u>	<u>-</u>
Net change in fund balances	31,322	7,037	(24,285)
Fund balances, beginning of year	<u>567,575</u>	<u>567,575</u>	<u>-</u>
Fund balances, end of year	<u>\$ 598,897</u>	<u>\$ 574,612</u>	<u>\$ (24,285)</u>

* Year ended September 30

Friend of the Court			Health Department (*)		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	614,600	509,391	(105,209)
3,683,620	3,490,127	(193,493)	7,259,549	6,453,033	(806,516)
47,200	45,133	(2,067)	510,900	254,792	(256,108)
-	-	-	3	-	(3)
-	-	-	-	159,885	159,885
<u>3,730,820</u>	<u>3,535,260</u>	<u>(195,560)</u>	<u>8,385,052</u>	<u>7,377,101</u>	<u>(1,007,951)</u>
6,070,883	5,996,055	(74,828)	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	9,629,461	8,307,795	(1,321,666)
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	120,805	60,057	(60,748)
-	-	-	-	79,818	79,818
-	-	-	-	4,609	4,609
<u>6,070,883</u>	<u>5,996,055</u>	<u>(74,828)</u>	<u>9,750,266</u>	<u>8,452,279</u>	<u>(1,297,987)</u>
<u>(2,340,063)</u>	<u>(2,460,795)</u>	<u>(120,732)</u>	<u>(1,365,214)</u>	<u>(1,075,178)</u>	<u>290,036</u>
2,340,063	2,467,934	127,871	2,753,387	2,287,737	(465,650)
-	-	-	(1,728,497)	(1,025,896)	(702,601)
<u>2,340,063</u>	<u>2,467,934</u>	<u>127,871</u>	<u>1,024,890</u>	<u>1,261,841</u>	<u>236,951</u>
-	7,139	7,139	(340,324)	186,663	526,987
<u>33,322</u>	<u>33,322</u>	<u>-</u>	<u>1,178,974</u>	<u>1,178,974</u>	<u>-</u>
<u>\$ 33,322</u>	<u>\$ 40,461</u>	<u>\$ 7,139</u>	<u>\$ 838,650</u>	<u>\$ 1,365,637</u>	<u>\$ 526,987</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	Solid Waste Impact		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	15,772	4,968	(10,804)
Charges for services	468,993	549,558	80,565
Investment earnings	-	-	-
Other	500	4,960	4,460
Total revenues	<u>485,265</u>	<u>559,486</u>	<u>74,221</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	-	-
Public works	500,423	425,531	(74,892)
Health and welfare	-	-	-
Recreation and cultural	-	-	-
Community development	-	-	-
Capital outlay	8,993	8,993	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>509,416</u>	<u>434,524</u>	<u>(74,892)</u>
Revenues over (under) expenditures	<u>(24,151)</u>	<u>124,962</u>	<u>149,113</u>
Other financing sources (uses)			
Transfers in	-	-	-
Transfers out	(514,112)	(423,457)	(90,655)
Total other financing sources (uses)	<u>(514,112)</u>	<u>(423,457)</u>	<u>90,655</u>
Net change in fund balances	<u>(538,263)</u>	<u>(298,495)</u>	<u>239,768</u>
Fund balances, beginning of year	<u>1,560,583</u>	<u>1,560,583</u>	<u>-</u>
Fund balances, end of year	<u>\$ 1,022,320</u>	<u>\$ 1,262,088</u>	<u>\$ 239,768</u>

Lodging Excise Tax			Circuit Court Grants		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ 1,800,200	\$ 1,708,200	\$ (92,000)	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	378,000	378,453	453
-	-	-	31,338	22,660	(8,678)
-	-	-	-	-	-
-	-	-	-	-	-
<u>1,800,200</u>	<u>1,708,200</u>	<u>(92,000)</u>	<u>409,338</u>	<u>401,113</u>	<u>(8,225)</u>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	461,703	398,305	(63,398)
-	-	-	-	-	-
-	-	-	-	-	-
1,620,000	1,537,581	(82,419)	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>1,620,000</u>	<u>1,537,581</u>	<u>714,191</u>	<u>461,703</u>	<u>398,305</u>	<u>(63,398)</u>
<u>180,200</u>	<u>170,619</u>	<u>(806,191)</u>	<u>(52,365)</u>	<u>2,808</u>	<u>55,173</u>
-	-	-	40,000	-	(40,000)
<u>(180,200)</u>	<u>(170,619)</u>	<u>(9,581)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>(180,200)</u>	<u>(170,619)</u>	<u>9,581</u>	<u>40,000</u>	<u>-</u>	<u>(40,000)</u>
-	-	(796,610)	(12,365)	2,808	15,173
-	-	-	48,224	48,224	-
<u>\$ -</u>	<u>\$ -</u>	<u>\$ (796,610)</u>	<u>\$ 35,859</u>	<u>\$ 51,032</u>	<u>\$ 15,173</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	Economic Development Grants		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	922,710	937,134	14,424
Charges for services	-	-	-
Investment earnings	-	-	-
Other	-	-	-
Total revenues	<u>922,710</u>	<u>937,134</u>	<u>14,424</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	-	-
Public works	-	-	-
Health and welfare	-	-	-
Recreation and cultural	-	-	-
Community development	1,513,687	1,437,456	(76,231)
Capital outlay	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>1,513,687</u>	<u>1,437,456</u>	<u>(76,231)</u>
Revenues over (under) expenditures	<u>(590,977)</u>	<u>(500,322)</u>	<u>90,655</u>
Other financing sources (uses)			
Transfers in	500,112	409,457	(90,655)
Transfers out	-	-	-
Total other financing sources (uses)	<u>500,112</u>	<u>409,457</u>	<u>(90,655)</u>
Net change in fund balances	<u>(90,865)</u>	<u>(90,865)</u>	<u>-</u>
Fund balances, beginning of year	<u>90,865</u>	<u>90,865</u>	<u>-</u>
Fund balances, end of year	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Register of Deeds Automation			Records Management		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	90,985	90,725	(260)
120,000	105,150	(14,850)	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>120,000</u>	<u>105,150</u>	<u>(14,850)</u>	<u>90,985</u>	<u>90,725</u>	<u>(260)</u>
-	-	-	-	-	-
229,133	103,791	(125,342)	-	-	-
-	-	-	80,600	80,548	(52)
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
5,500	-	(5,500)	-	-	-
-	22,922	22,922	-	-	-
-	-	-	-	-	-
<u>234,633</u>	<u>126,713</u>	<u>(107,920)</u>	<u>80,600</u>	<u>80,548</u>	<u>(52)</u>
<u>(114,633)</u>	<u>(21,563)</u>	<u>93,070</u>	<u>10,385</u>	<u>10,177</u>	<u>(208)</u>
-	-	-	-	-	-
<u>(20,000)</u>	<u>(20,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>(20,000)</u>	<u>(20,000)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>(134,633)</u>	<u>(41,563)</u>	<u>93,070</u>	<u>10,385</u>	<u>10,177</u>	<u>(208)</u>
<u>307,678</u>	<u>307,678</u>	<u>-</u>	<u>72,705</u>	<u>72,705</u>	<u>-</u>
<u>\$ 173,045</u>	<u>\$ 266,115</u>	<u>\$ 93,070</u>	<u>\$ 83,090</u>	<u>\$ 82,882</u>	<u>\$ (208)</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	Indigent Defense		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	5,610,168	5,845,031	234,863
Charges for services	-	-	-
Investment earnings	-	-	-
Other	-	-	-
Total revenues	<u>5,610,168</u>	<u>5,845,031</u>	<u>234,863</u>
Expenditures			
Current:			
Judicial	6,268,699	5,777,006	(491,693)
General government	-	-	-
Public safety	-	-	-
Public works	-	-	-
Health and welfare	-	-	-
Recreation and cultural	-	-	-
Community development	-	-	-
Capital outlay	45,225	26,970	(18,255)
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>6,313,924</u>	<u>5,803,976</u>	<u>(509,948)</u>
Revenues over (under) expenditures	<u>(703,756)</u>	<u>41,055</u>	<u>744,811</u>
Other financing sources (uses)			
Transfers in	703,756	703,756	-
Transfers out	-	-	-
Total other financing sources (uses)	<u>703,756</u>	<u>703,756</u>	<u>-</u>
Net change in fund balances	-	744,811	744,811
Fund balances, beginning of year	<u>169,808</u>	<u>169,808</u>	<u>-</u>
Fund balances, end of year	<u>\$ 169,808</u>	<u>\$ 914,619</u>	<u>\$ 744,811</u>

Concealed Pistol Licenses			LCO Training		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
75,000	82,454	7,454	-	-	-
-	-	-	-	-	-
-	-	-	58,000	35,280	(22,720)
-	-	-	-	-	-
-	-	-	-	-	-
<u>75,000</u>	<u>82,454</u>	<u>7,454</u>	<u>58,000</u>	<u>35,280</u>	<u>(22,720)</u>
-	-	-	-	-	-
91,156	59,254	(31,902)	-	-	-
-	-	-	58,000	42,472	(15,528)
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>91,156</u>	<u>59,254</u>	<u>53,042</u>	<u>58,000</u>	<u>42,472</u>	<u>(15,528)</u>
<u>(16,156)</u>	<u>23,200</u>	<u>(45,588)</u>	<u>-</u>	<u>(7,192)</u>	<u>(7,192)</u>
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
<u>(16,156)</u>	<u>23,200</u>	<u>(45,588)</u>	<u>-</u>	<u>(7,192)</u>	<u>(7,192)</u>
<u>168,965</u>	<u>168,965</u>	<u>-</u>	<u>121,070</u>	<u>121,070</u>	<u>-</u>
<u>\$ 152,809</u>	<u>\$ 192,165</u>	<u>\$ (45,588)</u>	<u>\$ 121,070</u>	<u>\$ 113,878</u>	<u>\$ (7,192)</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

	Drug Law Enforcement		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	-	-	-
Charges for services	-	47,500	47,500
Investment earnings	-	-	-
Other	-	-	-
Total revenues	<u>-</u>	<u>47,500</u>	<u>47,500</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	1,041	1,041
Public works	-	-	-
Health and welfare	-	-	-
Recreation and cultural	-	-	-
Community development	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>-</u>	<u>1,041</u>	<u>1,041</u>
Revenues over (under) expenditures	<u>-</u>	<u>46,459</u>	<u>46,459</u>
Other financing sources (uses)			
Transfers in	-	-	-
Transfers out	(5,850)	(54,084)	48,234
Total other financing sources (uses)	<u>(5,850)</u>	<u>(54,084)</u>	<u>(48,234)</u>
Net change in fund balances	(5,850)	(7,625)	(1,775)
Fund balances, beginning of year	<u>214,300</u>	<u>214,300</u>	<u>-</u>
Fund balances, end of year	<u>\$ 208,450</u>	<u>\$ 206,675</u>	<u>\$ (1,775)</u>

Law Enforcement			Special Investigative		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
1,644,625	1,297,135	(347,490)	30,000	30,000	-
3,500	200	(3,300)	-	-	-
-	-	-	-	-	-
1,500	59,032	57,532	75,930	81,221	5,291
<u>1,649,625</u>	<u>1,356,367</u>	<u>(293,258)</u>	<u>105,930</u>	<u>111,221</u>	<u>5,291</u>
-	-	-	-	-	-
-	-	-	-	-	-
359,110	301,489	(57,621)	105,930	111,221	5,291
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
1,300,000	908,359	(391,641)	-	-	-
-	7,608	7,608	-	-	-
-	285	285	-	-	-
<u>1,659,110</u>	<u>1,217,741</u>	<u>(441,369)</u>	<u>105,930</u>	<u>111,221</u>	<u>5,291</u>
<u>(9,485)</u>	<u>138,626</u>	<u>148,111</u>	<u>-</u>	<u>-</u>	<u>-</u>
-	3,018	3,018	-	-	-
-	-	-	-	-	-
-	3,018	3,018	-	-	-
(9,485)	141,644	151,129	-	-	-
152,742	152,742	-	-	-	-
<u>\$ 143,257</u>	<u>\$ 294,386</u>	<u>\$ 151,129</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	401K Administration		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	-	-	-
Charges for services	-	-	-
Investment earnings	-	431	431
Other	-	-	-
Total revenues	<u>-</u>	<u>431</u>	<u>431</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	7,381	7,381
Public safety	-	-	-
Public works	-	-	-
Health and welfare	-	-	-
Recreation and cultural	-	-	-
Community development	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>-</u>	<u>7,381</u>	<u>7,381</u>
Revenues over (under) expenditures	<u>-</u>	<u>(6,950)</u>	<u>(6,950)</u>
Other financing sources (uses)			
Transfers in	-	-	-
Transfers out	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	(6,950)	(6,950)
Fund balances, beginning of year	<u>10,446</u>	<u>10,446</u>	<u>-</u>
Fund balances, end of year	<u>\$ 10,446</u>	<u>\$ 3,496</u>	<u>\$ (6,950)</u>

Prosecuting Attorney Grants			Housing Rehabilitation		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
241,559	238,531	(3,028)	-	-	-
-	-	-	7,000	-	(7,000)
-	-	-	-	229	229
-	-	-	-	-	-
<u>241,559</u>	<u>238,531</u>	<u>(3,028)</u>	<u>7,000</u>	<u>229</u>	<u>(6,771)</u>
-	-	-	-	-	-
-	-	-	-	-	-
342,792	327,796	(14,996)	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	7,000	4,948	(2,052)
-	-	-	-	-	-
-	-	-	-	-	-
<u>342,792</u>	<u>327,796</u>	<u>(14,996)</u>	<u>7,000</u>	<u>4,948</u>	<u>(2,052)</u>
<u>(101,233)</u>	<u>(89,265)</u>	<u>11,968</u>	<u>-</u>	<u>(4,719)</u>	<u>(4,719)</u>
101,233	86,265	(14,968)	-	4,719	4,719
-	-	-	-	-	-
<u>101,233</u>	<u>86,265</u>	<u>(14,968)</u>	<u>-</u>	<u>4,719</u>	<u>4,719</u>
-	(3,000)	(3,000)	-	-	-
40,299	40,299	-	4,491	4,491	-
<u>\$ 40,299</u>	<u>\$ 37,299</u>	<u>\$ (3,000)</u>	<u>\$ 4,491</u>	<u>\$ 4,491</u>	<u>\$ -</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	District Court Grants		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ -	\$ -	\$ -
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	407,965	365,452	(42,513)
Charges for services	60,000	60,934	934
Investment earnings	-	-	-
Other	-	-	-
Total revenues	<u>467,965</u>	<u>426,386</u>	<u>(41,579)</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	467,965	411,950	(56,015)
Public works	-	-	-
Health and welfare	-	-	-
Recreation and cultural	-	-	-
Community development	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>467,965</u>	<u>411,950</u>	<u>8,152,537</u>
Revenues over (under) expenditures	<u>-</u>	<u>14,436</u>	<u>(8,194,116)</u>
Other financing sources (uses)			
Transfers in	-	-	-
Transfers out	-	-	-
Total other financing sources (uses)	<u>-</u>	<u>-</u>	<u>-</u>
Net change in fund balances	-	14,436	(8,194,116)
Fund balances, beginning of year	<u>518,848</u>	<u>518,848</u>	<u>-</u>
Fund balances, end of year	<u>\$ 518,848</u>	<u>\$ 533,284</u>	<u>\$ (8,194,116)</u>

Social Welfare			Child Care		
Amended Budget	Actual	Over (Under) Budget	Amended Budget	Actual	Over (Under) Budget
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
-	-	-	-	-	-
-	-	-	2,480,390	2,212,545	(267,845)
-	-	-	155,299	97,086	(58,213)
-	-	-	-	-	-
-	-	-	17,719	18,987	1,268
-	-	-	2,653,408	2,328,618	(324,790)
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
2,000	-	(2,000)	4,883,785	4,104,276	(779,509)
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
2,000	-	(2,000)	4,883,785	4,104,276	(779,509)
(2,000)	-	2,000	(2,230,377)	(1,775,658)	454,719
2,000	-	(2,000)	2,110,377	1,777,802	(332,575)
-	-	-	-	-	-
2,000	-	(2,000)	2,110,377	1,777,802	(332,575)
-	-	-	(120,000)	2,144	122,144
12,333	12,333	-	122,191	122,191	-
\$ 12,333	\$ 12,333	\$ -	\$ 2,191	\$ 124,335	\$ 122,144

continued...

COUNTY OF CALHOUN, MICHIGAN

Schedule of Revenues, Expenditures and Changes in Fund Balances

Budget and Actual - Nonmajor Special Revenue Funds

For the Year Ended December 31, 2024

	Veterans Relief		
	Amended Budget	Actual	Over (Under) Budget
Revenues			
Property taxes	\$ 441,264	\$ 444,630	\$ 3,366
Licenses, fees, taxes, and permits	-	-	-
Intergovernmental	187,679	188,311	632
Charges for services	-	-	-
Investment earnings	-	4,167	4,167
Other	16,000	19,372	3,372
Total revenues	<u>644,943</u>	<u>656,480</u>	<u>11,537</u>
Expenditures			
Current:			
Judicial	-	-	-
General government	-	-	-
Public safety	-	-	-
Public works	-	-	-
Health and welfare	634,943	558,199	(76,744)
Recreation and cultural	-	-	-
Community development	-	-	-
Capital outlay	-	-	-
Debt service:			
Principal	-	-	-
Interest and fiscal charges	-	-	-
Total expenditures	<u>634,943</u>	<u>558,199</u>	<u>(76,744)</u>
Revenues over (under) expenditures	<u>10,000</u>	<u>98,281</u>	<u>88,281</u>
Other financing sources (uses)			
Transfers in	-	-	-
Transfers out	(10,000)	(25,690)	15,690
Total other financing sources (uses)	<u>(10,000)</u>	<u>(25,690)</u>	<u>(15,690)</u>
Net change in fund balances	-	72,591	72,591
Fund balances, beginning of year	<u>341,749</u>	<u>341,749</u>	<u>-</u>
Fund balances, end of year	<u>\$ 341,749</u>	<u>\$ 414,340</u>	<u>\$ 72,591</u>

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COUNTY OF CALHOUN, MICHIGAN

Combining Balance Sheet

Nonmajor Debt Service Funds

December 31, 2024

	Jail Series III Refunding	Justice Center Refunding	Regional Law Enforcement Center
Assets			
Pooled cash and investments	\$ 7,003	\$ 1,168	\$ 168,900
Receivables:			
Delinquent taxes	13,099	-	-
Leases	-	-	2,393,256
Installment sales receivable	-	-	-
Total assets	<u>\$ 20,102</u>	<u>\$ 1,168</u>	<u>\$ 2,562,156</u>
Deferred inflows of resources			
Unavailable revenue - property taxes	\$ 13,099	\$ -	\$ -
Deferred lease amounts	-	-	2,393,256
Unavailable revenue - installment sales	-	-	-
Total deferred inflows of resources	<u>13,099</u>	<u>-</u>	<u>2,393,256</u>
Fund balances			
Restricted	<u>7,003</u>	<u>1,168</u>	<u>168,900</u>
Total deferred inflows of resources and fund balances	<u>\$ 20,102</u>	<u>\$ 1,168</u>	<u>\$ 2,562,156</u>



Public Works	Pension	Total
\$ -	\$ 344	\$ 177,415
-	-	13,099
-	-	2,393,256
<u>885,000</u>	<u>-</u>	<u>885,000</u>
<u>\$ 885,000</u>	<u>\$ 344</u>	<u>\$ 3,468,770</u>
\$ -	\$ -	\$ 13,099
-	-	2,393,256
<u>885,000</u>	<u>-</u>	<u>885,000</u>
<u>885,000</u>	<u>-</u>	<u>3,291,355</u>
<u>-</u>	<u>344</u>	<u>177,415</u>
<u>\$ 885,000</u>	<u>\$ 344</u>	<u>\$ 3,468,770</u>

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

Nonmajor Debt Service Funds

For the Year Ended December 31, 2024

	Jail Series III Refunding	<i>(Formerly nonmajor fund)</i> General Bonds	Justice Center Refunding
Revenues			
Intergovernmental	\$ -		\$ -
Investment earnings	-		-
Total revenues	<u>-</u>		<u>-</u>
Expenditures			
Debt service:			
Principal	-		-
Interest and fiscal charges	-		-
Total expenditures	<u>-</u>		<u>-</u>
Revenues under expenditures	-		-
Other financing sources			
Transfers in	-		-
Net change in fund balances	<u>-</u>		<u>-</u>
Fund balances, beginning of year, as previously reported	7,003	\$ 4,648	1,168
Change within financial reporting entity	-	<u>(4,648)</u>	-
Fund balances, beginning of year, as adjusted	<u>7,003</u>	<u>\$ -</u>	<u>1,168</u>
Fund balances, end of year	<u><u>\$ 7,003</u></u>		<u><u>\$ 1,168</u></u>



Regional Law Enforcement Center	Public Works	Pension	Total
\$ -	\$ 140,078	\$ 2,017,304	\$ 2,157,382
<u>169,583</u>	<u>-</u>	<u>-</u>	<u>169,583</u>
<u>169,583</u>	<u>140,078</u>	<u>2,017,304</u>	<u>2,326,965</u>
315,000	100,000	1,349,164	1,764,164
<u>263,343</u>	<u>40,078</u>	<u>668,140</u>	<u>971,561</u>
<u>578,343</u>	<u>140,078</u>	<u>2,017,304</u>	<u>2,735,725</u>
(408,760)	-	-	(408,760)
<u>393,116</u>	<u>-</u>	<u>-</u>	<u>393,116</u>
<u>(15,644)</u>	<u>-</u>	<u>-</u>	<u>(15,644)</u>
184,544	-	344	197,707
<u>-</u>	<u>-</u>	<u>-</u>	<u>(4,648)</u>
<u>184,544</u>	<u>-</u>	<u>344</u>	<u>193,059</u>
<u>\$ 168,900</u>	<u>\$ -</u>	<u>\$ 344</u>	<u>\$ 177,415</u>

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Net Position

Internal Service Funds

December 31, 2024

	Building and Grounds	Administrative Services	Insurance	Employee Benefits
Assets				
Current assets:				
Pooled cash and investments	\$ 375,483	\$ -	\$ 651,243	\$ 568,444
Accounts receivable, net	18,909	18,955	-	333,024
Leases receivable	748,314	-	-	-
Prepaid items	-	234,052	456,993	73,375
Total current assets	1,142,706	253,007	1,108,236	974,843
Noncurrent assets:				
Leases receivable	5,190,871	-	-	-
Capital assets not being depreciated/amortized	8,104	-	-	-
Capital assets being depreciated/amortized, net	5,339,196	449,224	-	-
Total noncurrent assets	10,538,171	449,224	-	-
Total assets	11,680,877	702,231	1,108,236	974,843
Liabilities				
Current liabilities:				
Negative equity in pooled cash and investments	-	23,675	-	-
Accounts payable	206,280	54,750	-	396,559
Accrued liabilities	49,526	36,277	-	-
Estimated claims payable	-	-	1,108,236	403,137
Unearned revenue	22,644	-	-	36,193
Current portion of lease liabilities	70,644	67,700	-	-
Current portion of subscription liabilities	29,071	24,026	-	-
Total current liabilities	378,165	206,428	1,108,236	835,889
Noncurrent liabilities:				
Lease liabilities, net of current portion	4,707,374	117,477	-	-
Subscription liabilities, net of current portion	30,562	26,465	-	-
Total noncurrent liabilities	4,737,936	143,942	-	-
Total liabilities	5,116,101	350,370	1,108,236	835,889
Deferred inflows of resources				
Deferred lease amounts	5,939,185	-	-	-
Net position				
Net investment in capital assets	509,649	213,556	-	-
Unrestricted	115,942	138,305	-	138,954
Total net position	\$ 625,591	\$ 351,861	\$ -	\$ 138,954



Workers' Compensation	Total
\$ 67,497	\$ 1,662,667
-	370,888
-	748,314
<u>35,000</u>	<u>799,420</u>
<u>102,497</u>	<u>3,581,289</u>
-	5,190,871
-	8,104
-	<u>5,788,420</u>
-	<u>10,987,395</u>
<u>102,497</u>	<u>14,568,684</u>
-	23,675
18,577	676,166
-	85,803
33,965	1,545,338
-	58,837
-	138,344
-	<u>53,097</u>
<u>52,542</u>	<u>2,581,260</u>
-	4,824,851
-	<u>57,027</u>
-	<u>4,881,878</u>
<u>52,542</u>	<u>7,463,138</u>
-	<u>5,939,185</u>
-	723,205
<u>49,955</u>	<u>443,156</u>
<u>\$ 49,955</u>	<u>\$ 1,166,361</u>

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Revenues, Expenses and Changes in Fund Net Position

Internal Service Funds

For the Year Ended December 31, 2024

	Building and Grounds	Administrative Services	Insurance	Employee Benefits
Operating revenues				
Charges for services	\$ 1,327,316	\$ 2,457,904	\$ 748,626	\$ 11,781,141
Operating expenses				
Personnel services	1,334,004	1,079,299	-	15,100
Cost of services	2,247,049	850,242	1,621,606	11,121,468
Depreciation/amortization	226,808	704,052	-	-
Administration	-	-	-	591,866
Total operating expenses	3,807,861	2,633,593	1,621,606	11,728,434
Operating income (loss)	(2,480,545)	(175,689)	(872,980)	52,707
Nonoperating revenue				
Intergovernmental subsidies	-	84,687	-	-
Investment earnings	-	-	18,577	-
Total nonoperating revenue	-	84,687	18,577	-
Net income (loss) before transfers	(2,480,545)	(91,002)	(854,403)	52,707
Transfers in	2,410,898	-	854,403	-
Transfers out	-	-	-	-
Change in net position	(69,647)	(91,002)	-	52,707
Net position, beginning of year	695,238	442,863	-	86,247
Net position, end of year	\$ 625,591	\$ 351,861	\$ -	\$ 138,954



Workers' Compensation	Total
<u>\$ 408,689</u>	<u>\$ 16,723,676</u>
-	2,428,403
158,355	15,998,720
-	930,860
<u>-</u>	<u>591,866</u>
<u>158,355</u>	<u>19,949,849</u>
<u>250,334</u>	<u>(3,226,173)</u>
-	84,687
<u>-</u>	<u>18,577</u>
<u>-</u>	<u>103,264</u>
250,334	(3,122,909)
-	3,265,301
<u>(250,000)</u>	<u>(250,000)</u>
334	(107,608)
<u>49,621</u>	<u>1,273,969</u>
<u>\$ 49,955</u>	<u>\$ 1,166,361</u>

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Cash Flows

Internal Service Funds

For the Year Ended December 31, 2024

	Building and Grounds	Administrative Services	Insurance	Employee Benefits
Cash flows from operating activities				
Cash received from interfund services	\$ 1,333,175	\$ 2,455,209	\$ 1,299,126	\$ 12,003,380
Cash paid to employees	(1,300,402)	(1,065,119)	-	(15,100)
Cash paid to suppliers and claimants	(2,226,085)	(982,089)	(1,164,439)	(11,797,470)
Net cash provided by (used in) operating activities	<u>(2,193,312)</u>	<u>408,001</u>	<u>134,687</u>	<u>190,810</u>
Cash flows from capital and related financing activities				
Principal payments on bonds, notes and other long-term liabilities	(94,926)	(517,237)	-	-
Cash flows from noncapital financing activities				
Intergovernmental subsidies	-	84,687	-	-
Transfers from other funds	2,410,898	-	854,403	-
Transfers to other funds	-	-	-	-
Net cash provided by (used in) noncapital financing activities	<u>2,410,898</u>	<u>84,687</u>	<u>854,403</u>	<u>-</u>
Cash flows from investing activities				
Interest earnings on investments	-	-	18,577	-
Net change in pooled cash and investments	122,660	(24,549)	1,007,667	190,810
Pooled cash and investments, beginning of year	252,823	874	(356,424)	377,634
Pooled cash and investments, end of year	<u>\$ 375,483</u>	<u>\$ (23,675)</u>	<u>\$ 651,243</u>	<u>\$ 568,444</u>
Statement of Net Position Classification				
Pooled cash and investments	\$ 375,483	\$ -	\$ 651,243	\$ 568,444
Negative equity in pooled cash and investments	-	(23,675)	-	-
Total	<u>\$ 375,483</u>	<u>\$ (23,675)</u>	<u>\$ 651,243</u>	<u>\$ 568,444</u>
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities				
Operating income (loss)	\$ (2,480,545)	\$ (175,689)	\$ (872,980)	\$ 52,707
Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities:				
Depreciation/amortization	226,808	704,052	-	-
Change in:				
Accounts receivable, net	(16,785)	(2,695)	550,500	196,853
Prepaid items	500	(166,559)	52,742	365
Accounts payable	20,464	34,712	-	82,984
Accrued liabilities	33,602	14,180	-	-
Estimated claims payable	-	-	404,425	(167,485)
Unearned revenue	22,644	-	-	25,386
Net cash provided by (used in) operating activities	<u>\$ (2,193,312)</u>	<u>\$ 408,001</u>	<u>\$ 134,687</u>	<u>\$ 190,810</u>
Schedule of non-cash from capital and related financing activities				
Capital assets acquired through lease agreements	\$ -	\$ 222,694	\$ -	\$ -
Capital assets acquired through subscription-based information technology arrangements	-	68,592	-	-

		Workers'	
		Compensation	Total
\$	408,689	\$	17,499,579
	-		(2,380,621)
	<u>(217,976)</u>		<u>(16,388,059)</u>
	190,713		<u>(1,269,101)</u>

	-		<u>(612,163)</u>
--	---	--	------------------

	-		84,687
	-		3,265,301
	<u>(250,000)</u>		<u>(250,000)</u>
	<u>(250,000)</u>		<u>3,099,988</u>

	-		<u>18,577</u>
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	(59,287)		1,237,301
	<u>126,784</u>		<u>401,691</u>

\$	<u>67,497</u>	\$	<u>1,638,992</u>
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\$	67,497	\$	1,662,667
	-		<u>(23,675)</u>

\$	<u>67,497</u>	\$	<u>1,638,992</u>
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\$	250,334	\$	(3,226,173)
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	-		930,860
	-		727,873
	-		(112,952)
	(78)		138,082
	-		47,782
	<u>(59,543)</u>		<u>177,397</u>
	-		<u>48,030</u>

\$	<u>190,713</u>	\$	<u>(1,269,101)</u>
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\$	-	\$	222,694
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	-		68,592
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COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Fiduciary Net Position

Custodial Funds
December 31, 2024

	General Custodial	Library Penal Fine	Inmates' Custodial	Total
Assets				
Pooled cash and investments	\$ 1,696,737	\$ 233,723	\$ 144,313	\$ 2,074,773
Accounts receivable, net	14,033	-	-	14,033
Due from other governments	1,592	-	-	1,592
Total assets	1,712,362	233,723	144,313	2,090,398
Liabilities				
Undistributed collections	361,206	-	-	361,206
Due to other governments	1,351,156	233,723	-	1,584,879
Total liabilities	1,712,362	233,723	-	1,946,085
Net position				
Restricted for individuals, organizations, and other governments	\$ -	\$ -	\$ 144,313	\$ 144,313

COUNTY OF CALHOUN, MICHIGAN

Combining Statement of Changes in Fiduciary Net Position

Custodial Funds

For the Year Ended December 31, 2024

	General Custodial	Library Penal Fine	Inmates' Custodial	Total
Additions				
Taxes collected for other governments	\$ 24,895,789	\$ -	\$ -	\$ 24,895,789
Library penal fine collections	-	186,981	-	186,981
Inmate trust collections	-	-	2,054,978	2,054,978
Court collections	1,721,193	-	-	1,721,193
County clerk/register of deeds collections	4,137,380	-	-	4,137,380
Treasurer collections	242,390	-	-	242,390
Total additions	30,996,752	186,981	2,054,978	33,238,711
Deductions				
Payments of property taxes to other governments	24,895,789	-	-	24,895,789
Library penal fine distributions	-	186,981	-	186,981
Inmate trust distributions	-	-	2,013,277	2,013,277
Court distributions	1,721,193	-	-	1,721,193
County clerk/register of deeds distributions	4,137,380	-	-	4,137,380
Treasurer distributions	242,390	-	-	242,390
Total deductions	30,996,752	186,981	2,013,277	33,197,010
Change in net position	-	-	41,701	41,701
Net position, beginning of year	-	-	102,612	102,612
Net position, end of year	\$ -	\$ -	\$ 144,313	\$ 144,313

COUNTY OF CALHOUN, MICHIGAN

Statement of Net Position and Governmental Funds Balance Sheet

Water Resources Commission Component Unit

December 31, 2024

	Capital Project Funds		
	County Drain	Drain Revolving	Lake Level
Assets			
Pooled cash and investments	\$ 803,529	\$ 92,835	\$ 23,725
Receivables -			
Special assessments receivable, net	3,426,606	-	11,850
Due from other funds	-	107,165	-
Advance to other funds	7,500	-	-
Prepaid items and other assets	2,803	-	-
Capital assets being depreciated, net	-	-	-
Total assets	\$ 4,240,438	\$ 200,000	\$ 35,575
Liabilities			
Accounts payable	\$ 153,688	\$ -	\$ 9,318
Accrued liabilities	4,685	-	58
Due to other funds	107,165	-	-
Accrued interest payable	-	-	-
Advance from other funds	-	-	7,500
Advance from primary government	-	200,000	-
Bonds, notes and other long-term liabilities:			
Due within one year	-	-	-
Due in more than one year	-	-	-
Total liabilities	265,538	200,000	16,876
Deferred inflows of resources			
Unavailable revenue	3,426,457	-	12,000
Fund balances			
Restricted for construction	548,443	-	6,699
Total liabilities, deferred inflows of resources and fund balances	\$ 4,240,438	\$ 200,000	\$ 35,575
Net position			
Net investment in capital assets			
Restricted for capital projects			
Total net position			



Capital Project Funds			
Lake Level Revolving	Total Governmental Funds	Adjustments	Statement of Net Position
\$ 10,600	\$ 930,689	\$ -	\$ 930,689
-	3,438,456	-	3,438,456
-	107,165	(107,165)	-
-	7,500	(7,500)	-
-	2,803	-	2,803
-	-	13,294,974	13,294,974
<u>\$ 10,600</u>	<u>\$ 4,486,613</u>	<u>\$ 13,180,309</u>	<u>17,666,922</u>
\$ -	\$ 163,006	\$ -	163,006
-	4,743	-	4,743
-	107,165	(107,165)	-
-	-	13,800	13,800
-	7,500	(7,500)	-
10,600	210,600	-	210,600
-	-	503,612	503,612
-	-	2,234,469	2,234,469
10,600	493,014	2,637,216	3,130,230
-	3,438,457	(3,438,457)	-
-	555,142	(555,142)	-
<u>\$ 10,600</u>	<u>\$ 4,486,613</u>		
		10,556,893	10,556,893
		3,979,799	3,979,799
		<u>\$ 14,536,692</u>	<u>\$ 14,536,692</u>

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COUNTY OF CALHOUN, MICHIGAN

Reconciliation

Fund Balances of Governmental Funds
to Net Position of Water Resources
Commission Component Unit
December 31, 2024

Fund balances - governmental funds	\$ 555,142
Amounts reported for <i>governmental activities</i> in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds.	13,294,974
Certain liabilities, such as bonds payable, are not due and payable in the current period, and therefore, are not reported in the funds.	
Bonds and notes payable	(2,740,134)
Accrued interest on long-term liabilities	(13,800)
Unamortized bond premium	2,053
Unavailable revenue is not a current financial resource and therefore is not reported as revenue in the governmental funds	<u>3,438,457</u>
Net position of governmental activities	<u><u>\$ 14,536,692</u></u>

COUNTY OF CALHOUN, MICHIGAN

Statement of Activities and Governmental Funds Revenues,

Expenditures and Changes in Fund Balances
 Water Resources Commission Component Unit
 For the Year Ended December 31, 2024

	Capital Project Funds		
	County Drain	Drain Revolving	Lake Level
Revenues			
Special assessments revenue	\$ 875,264	\$ -	\$ 113,334
Investment earnings	12,312	-	-
Total revenues	<u>887,576</u>	<u>-</u>	<u>113,334</u>
Expenditures/expenses			
Current operations -			
Public works	550,166	-	129,600
Debt service:			
Principal	521,233	-	-
Interest and fiscal charges	81,065	-	-
Total expenditures/expenses	<u>1,152,464</u>	<u>-</u>	<u>129,600</u>
Change in fund balance/net position	(264,888)	-	(16,266)
Fund balances/net position			
Beginning of year	<u>813,331</u>	<u>-</u>	<u>22,965</u>
End of year	<u>\$ 548,443</u>	<u>\$ -</u>	<u>\$ 6,699</u>



Capital Project Funds			
Lake Level Revolving	Total Governmental Funds	Adjustments	Statement of Activities
\$ -	\$ 988,598	\$ (413,274)	\$ 575,324
-	12,312	-	12,312
-	1,000,910	(413,274)	587,636
-	679,766	32,379	712,145
-	521,233	(521,233)	-
-	81,065	(1,037)	80,028
-	1,282,064	(489,891)	792,173
-	(281,154)	76,617	(204,537)
-	836,296	13,904,933	14,741,229
\$ -	\$ 555,142	\$ 13,981,550	\$ 14,536,692

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COUNTY OF CALHOUN, MICHIGAN

Reconciliation

Net Changes in Fund Balances of Governmental Funds
to Change in Net Position of Water Resources
Commission Component Unit
For the Year Ended December 31, 2024

Net change in fund balances - governmental funds \$ (281,154)

Amounts reported for *governmental activities* in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense.

Acquisition/construction of capital assets	323,709
Depreciation expense	(356,088)

Governmental funds report payments received by other municipalities for principal debt service as revenue, but the statement of activities does not.

Change in special assessments receivable	(413,274)
--	-----------

Bond proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.

Principal payments on bonds, notes and other long-term liabilities	521,233
Amortization of bond discount	(1,121)

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Change in accrued interest payable on long-term liabilities	<u>2,158</u>
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Change in net position of governmental activities \$ (204,537)

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COUNTY OF CALHOUN, MICHIGAN

Statistical Section (Unaudited)

This part of the County of Calhoun's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

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Financial Trends (schedules 1 thru 5)

These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.

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Revenue Capacity (schedules 6 thru 9)

These schedules contain information to help the reader assess the government's most significant local revenue source, property taxes.

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COUNTY OF CALHOUN, MICHIGAN

Net Position by Component

Last Ten Years

(accrual basis of accounting)

	2015	2016	2017	2018
Governmental activities				
Net investment in capital assets	\$ 70,049,669	\$ 79,717,698	\$ 61,270,709	\$ 66,392,859
Restricted	17,026,886	11,517,142	26,059,509	19,388,032
Unrestricted (deficit)	(45,102,052)	(43,650,528)	(44,554,644)	(57,349,670)
Total governmental activities net position	<u>\$ 41,974,503</u>	<u>\$ 47,584,312</u>	<u>\$ 42,775,574</u>	<u>\$ 28,431,221</u>
Business-type activities				
Net investment in capital assets	\$ 8,501,436	\$ 8,555,614	\$ 8,635,912	\$ 8,815,295
Restricted	9,091,717	9,353,740	3,614,567	4,013,040
Unrestricted	16,852,126	16,987,065	24,077,308	24,859,373
Total business-type activities net position	<u>\$ 34,445,279</u>	<u>\$ 34,896,419</u>	<u>\$ 36,327,787</u>	<u>\$ 37,687,708</u>
Primary government				
Net investment in capital assets	\$ 78,551,105	\$ 88,273,312	\$ 69,906,621	\$ 75,208,154
Restricted	26,118,603	20,870,882	29,674,076	23,401,072
Unrestricted (deficit)	(28,249,926)	(26,663,463)	(20,477,336)	(32,490,297)
Total primary government net position	<u>\$ 76,419,782</u>	<u>\$ 82,480,731</u>	<u>\$ 79,103,361</u>	<u>\$ 66,118,929</u>

Notes:

GASB Statement No. 75 was implemented for the fiscal year ended December 31, 2018. This resulted in presentation of the County's net other postemployment benefit ("OPEB") liability on the statement of net position. Prior years were not restated.

Source: Calhoun County Finance Department

2019	2020	2021	2022	2023	2024
\$ 69,791,313	\$ 78,377,507	\$ 89,682,181	\$ 99,147,132	\$ 117,928,248	\$ 126,887,992
8,799,117	15,926,853	18,238,696	17,406,707	21,712,885	27,216,421
(50,605,856)	(55,831,386)	(51,450,597)	(44,406,363)	(49,111,973)	(47,850,144)
<u>\$ 27,984,574</u>	<u>\$ 38,472,974</u>	<u>\$ 56,470,280</u>	<u>\$ 72,147,476</u>	<u>\$ 90,529,160</u>	<u>\$ 106,254,269</u>
\$ 8,863,924	\$ 8,921,052	\$ 8,859,596	\$ 9,046,036	\$ 9,324,824	\$ 9,676,930
4,130,492	4,442,702	5,415,051	5,634,741	5,864,912	6,270,699
25,468,796	25,390,112	26,962,423	27,852,499	29,340,175	31,277,915
<u>\$ 38,463,212</u>	<u>\$ 38,753,866</u>	<u>\$ 41,237,070</u>	<u>\$ 42,533,276</u>	<u>\$ 44,529,911</u>	<u>\$ 47,225,544</u>
\$ 78,655,237	\$ 87,298,559	\$ 98,541,777	\$ 108,193,168	\$ 127,253,072	\$ 136,564,922
12,929,609	20,369,555	23,653,747	23,041,448	27,577,797	33,487,120
(25,137,060)	(30,441,274)	(24,488,174)	(16,553,864)	(19,771,798)	(16,572,229)
<u>\$ 66,447,786</u>	<u>\$ 77,226,840</u>	<u>\$ 97,707,350</u>	<u>\$ 114,680,752</u>	<u>\$ 135,059,071</u>	<u>\$ 153,479,813</u>

COUNTY OF CALHOUN, MICHIGAN

Changes in Net Position

Last Ten Years

(accrual basis of accounting)

	2015	2016	2017	2018
Expenses				
Governmental activities:				
Legislative	\$ 147,293	\$ 144,779	\$ 162,440	\$ 189,112
Judicial	11,319,053	11,917,390	12,463,830	11,508,207
General government	7,228,834	7,891,522	8,186,236	8,292,152
Public safety	23,739,921	22,439,717	24,303,572	22,049,634
Public works	18,065,525	19,069,800	21,105,868	26,877,896
Health and welfare	14,871,035	15,129,012	15,474,936	15,779,404
Recreation and cultural	1,332,321	1,426,318	1,388,616	1,399,975
Community development	672,028	535,779	805,335	1,173,290
Interest on long-term debt	1,253,338	1,665,623	1,688,517	2,043,904
Total governmental activities expenses	78,629,348	80,219,940	85,579,350	89,313,574
Business-type activities:				
Delinquent tax revolving	1,479,827	1,609,720	1,354,527	1,526,287
Medical care facility	15,276,158	15,440,927	15,514,533	16,294,101
Sheriff inmate concessions	148,087	185,625	184,977	200,345
Property description	5,914	-	-	-
Total business-type activities expenses	16,909,986	17,236,272	17,054,037	18,020,733
Total primary government expenses	95,539,334	97,456,212	102,633,387	107,334,307
Program revenues				
Governmental activities:				
Charges for services	\$ 20,887,633	\$ 19,312,801	\$ 20,345,151	\$ 19,678,303
Operating grants and contributions	30,827,494	28,527,288	28,835,612	26,006,508
Capital grants and contributions	-	8,304,240	1,572,001	11,863,937
Total governmental activities program revenues	51,715,127	56,144,329	50,752,764	57,548,748
Business-type activities:				
Charges for services	18,105,501	18,046,547	18,943,925	19,610,799
Operating grants and contributions	89,067	140,160	49,224	70,490
Total business-type activities program revenues	18,194,568	18,186,707	18,993,149	19,681,289
Total primary government program revenues	69,909,695	74,331,036	69,745,913	77,230,037
Net (expense)/revenue				
Governmental activities	(26,914,221)	(24,075,611)	(34,826,586)	(31,764,826)
Business-type activities	1,284,582	950,435	1,939,112	1,660,556
Total primary government net expense	(25,629,639)	(23,125,176)	(32,887,474)	(30,104,270)

continued...

2019	2020	2021	2022	2023	2024
\$ 194,489	\$ 188,608	\$ 217,700	\$ 212,779	\$ 206,330	\$ 276,140
14,445,465	13,930,129	14,623,845	15,477,885	19,274,091	21,252,257
9,804,578	10,665,864	11,198,932	15,006,051	14,159,271	12,734,080
27,712,753	24,102,456	22,944,924	25,983,843	29,078,047	34,408,073
21,724,463	15,883,998	13,984,437	12,251,600	14,105,582	14,976,939
17,976,907	15,074,488	15,427,066	17,166,629	17,214,713	18,216,349
1,485,444	933,640	2,075,085	2,508,512	2,274,695	3,283,952
462,371	480,864	589,016	1,899,066	1,297,803	1,958,093
2,621,124	2,638,363	2,998,482	3,207,431	3,515,643	3,551,557
<u>96,427,594</u>	<u>83,898,410</u>	<u>84,059,487</u>	<u>93,713,796</u>	<u>101,126,175</u>	<u>110,657,440</u>
1,792,781	1,754,176	1,769,927	1,598,537	1,980,251	1,752,530
16,964,990	16,125,157	15,285,664	14,795,686	16,304,646	18,301,421
161,378	114,300	87,027	117,656	153,657	162,881
-	-	-	-	-	-
<u>18,919,149</u>	<u>17,993,633</u>	<u>17,142,618</u>	<u>16,511,879</u>	<u>18,438,554</u>	<u>20,216,832</u>
<u>115,346,743</u>	<u>101,892,043</u>	<u>101,202,105</u>	<u>110,225,675</u>	<u>119,564,729</u>	<u>130,874,272</u>
\$ 20,207,527	\$ 17,173,824	\$ 16,138,951	\$ 15,990,725	\$ 19,646,588	\$ 22,412,961
36,568,540	45,994,429	52,698,416	53,728,196	56,904,037	63,841,832
2,227,716	3,954,663	3,060,571	3,004,929	-	-
<u>59,003,783</u>	<u>67,122,916</u>	<u>71,897,938</u>	<u>72,723,850</u>	<u>76,550,625</u>	<u>86,254,793</u>
17,933,685	15,367,744	13,798,804	13,569,211	16,517,719	19,360,088
1,849,155	3,261,578	6,364,736	4,668,781	2,313,626	2,824,966
<u>19,782,840</u>	<u>18,629,322</u>	<u>20,163,540</u>	<u>18,237,992</u>	<u>18,831,345</u>	<u>22,185,054</u>
<u>78,786,623</u>	<u>85,752,238</u>	<u>92,061,478</u>	<u>90,961,842</u>	<u>95,381,970</u>	<u>108,439,847</u>
(37,423,811)	(16,775,494)	(12,161,549)	(20,989,946)	(24,575,550)	(24,402,647)
863,691	635,689	3,020,922	1,726,113	392,791	1,968,222
<u>(36,560,120)</u>	<u>(16,139,805)</u>	<u>(9,140,627)</u>	<u>(19,263,833)</u>	<u>(24,182,759)</u>	<u>(22,434,425)</u>

continued...

COUNTY OF CALHOUN, MICHIGAN

Changes in Net Position

Last Ten Years

(accrual basis of accounting)

	2015	2016	2017	2018
General revenues				
Governmental activities:				
General revenues:				
Property taxes	23,248,672	25,079,098	25,287,580	24,781,265
Grants and contributions not restricted to specific programs	-	-	-	-
Unrestricted state shared revenue	2,991,609	3,040,655	3,083,496	3,061,119
Unrestricted investment earnings	81,832	48,099	116,395	201,752
Transfers	1,500,000	1,500,000	1,530,377	1,715,012
Total governmental activities general revenues	<u>27,822,113</u>	<u>29,667,852</u>	<u>30,017,848</u>	<u>29,759,148</u>
Business-type activities:				
General revenues:				
Property taxes	893,810	924,067	989,978	1,048,183
Grants and contributions not restricted to specific programs	-	-	-	-
Unrestricted investment earnings	29,060	76,638	92,278	151,182
Gain on sale of capital assets	-	-	-	-
Transfers	(1,500,000)	(1,500,000)	(1,590,000)	(1,500,000)
Total business-type activities general revenues	<u>(577,130)</u>	<u>(499,295)</u>	<u>(507,744)</u>	<u>(300,635)</u>
Total primary government general revenues	<u>27,244,983</u>	<u>29,168,557</u>	<u>29,510,104</u>	<u>29,458,513</u>
Change in net position				
Governmental activities	907,892	5,592,241	(4,808,738)	(2,005,678)
Business-type activities	<u>707,452</u>	<u>451,140</u>	<u>1,431,368</u>	<u>1,359,921</u>
Total primary government change in net position	<u>\$ 1,615,344</u>	<u>\$ 6,043,381</u>	<u>\$ (3,377,370)</u>	<u>\$ (645,757)</u>

continued...

Source: Calhoun County Finance Department

2019	2020	2021	2022	2023	2024
23,438,265	23,174,869	25,365,427	26,573,585	28,836,550	31,118,795
-	-	-	4,634,662	7,978,170	2,074,397
3,089,081	2,400,122	3,152,241	3,253,404	3,440,562	3,698,294
234,390	141,051	91,644	376,753	1,535,919	1,686,270
1,503,268	1,547,852	1,549,543	1,828,738	573,740	1,550,000
<u>28,265,004</u>	<u>27,263,894</u>	<u>30,158,855</u>	<u>36,667,142</u>	<u>42,364,941</u>	<u>40,127,756</u>
1,046,239	933,668	951,251	1,048,187	1,091,195	1,187,241
-	-	-	164,805	222,159	-
382,454	271,297	61,031	195,592	894,484	1,090,170
-	-	-	5,368	-	-
<u>(1,516,880)</u>	<u>(1,550,000)</u>	<u>(1,550,000)</u>	<u>(1,843,859)</u>	<u>(603,994)</u>	<u>(1,550,000)</u>
<u>(88,187)</u>	<u>(345,035)</u>	<u>(537,718)</u>	<u>(429,907)</u>	<u>1,603,844</u>	<u>727,411</u>
<u>28,176,817</u>	<u>26,918,859</u>	<u>29,621,137</u>	<u>36,237,235</u>	<u>43,968,785</u>	<u>40,855,167</u>
(9,158,807)	10,488,400	17,997,306	15,677,196	17,789,391	15,725,109
<u>775,504</u>	<u>290,654</u>	<u>2,483,204</u>	<u>1,296,206</u>	<u>1,996,635</u>	<u>2,695,633</u>
<u>\$ (8,383,303)</u>	<u>\$ 10,779,054</u>	<u>\$ 20,480,510</u>	<u>\$ 16,973,402</u>	<u>\$ 19,786,026</u>	<u>\$ 18,420,742</u>

concluded.

COUNTY OF CALHOUN, MICHIGAN

Fund Balances - Governmental Funds

Last Ten Years

(modified accrual basis of accounting)

	2015	2016	2017	2018
General fund				
Nonspendable	\$ 342,433	\$ 215,411	\$ 213,723	\$ 216,051
Unassigned	4,179,699	4,519,282	4,651,815	4,680,165
Total general fund	<u>4,522,132</u>	<u>4,734,693</u>	<u>4,865,538</u>	<u>4,896,216</u>
All other governmental funds				
Nonspendable	968,844	1,037,624	1,109,280	1,038,371
Restricted	16,058,042	10,480,659	24,950,229	18,349,661
Committed	-	-	-	-
Total all other governmental funds	<u>17,026,886</u>	<u>11,518,283</u>	<u>26,059,509</u>	<u>19,388,032</u>
Total governmental funds	<u>\$ 21,549,018</u>	<u>\$ 16,252,976</u>	<u>\$ 30,925,047</u>	<u>\$ 24,284,248</u>

Source: Calhoun County Finance Department

2019	2020	2021	2022	2023	2024
\$ 233,934	\$ 234,248	\$ 234,492	\$ 219,624	\$ 275,250	\$ 264,093
4,791,812	4,949,773	5,121,583	5,213,674	5,420,428	5,925,979
5,025,746	5,184,021	5,356,075	5,433,298	5,695,678	6,190,072
1,260,197	1,139,795	1,232,578	1,607,876	2,003,731	2,088,632
7,929,135	19,854,847	15,583,064	22,640,167	22,168,320	22,083,247
2,186,464	1,311,157	1,141,050	4,125,588	961,544	1,328,344
11,375,796	22,305,799	17,956,692	28,373,631	25,133,595	25,500,223
\$ 16,401,542	\$ 27,489,820	\$ 23,312,767	\$ 33,806,929	\$ 30,829,273	\$ 31,690,295

COUNTY OF CALHOUN, MICHIGAN

Changes in Fund Balances - Governmental Funds

Last Ten Years

(modified accrual basis of accounting)

	2015	2016	2017	2018
Revenues				
Property taxes	\$ 23,023,112	\$ 25,218,436	\$ 25,382,149	\$ 24,659,503
Contributions	1,231,748	-	-	-
Licenses, fees, taxes, and permits	566,719	564,624	648,946	680,049
Intergovernmental	33,734,360	40,101,605	34,884,236	42,151,386
Charges for services	13,330,424	14,778,901	16,271,403	15,402,363
Fines and forfeitures	731,677	665,436	567,946	624,944
Investment earnings	116,913	223,200	284,535	375,078
Other	1,390,995	3,645,529	2,404,879	2,878,155
Total revenues	74,125,948	85,197,731	80,444,094	86,771,478
Expenditures				
Current:				
Legislative	114,882	110,272	116,668	127,918
Judicial	10,435,887	10,959,164	11,387,703	11,389,561
General government	6,652,815	7,188,402	7,109,793	7,498,438
Public safety	21,283,800	19,876,246	20,917,174	21,052,653
Public works	15,019,619	14,184,792	15,608,219	24,344,063
Health and welfare	14,806,940	15,221,554	15,590,878	16,378,025
Recreation and cultural	1,311,367	1,409,228	1,370,172	1,386,079
Community development	672,028	535,779	801,635	1,191,851
Other functions	-	-	-	8,121,707
Capital outlay, net	10,539,091	25,656,286	15,185,230	13,202,918
Debt service:				
Principal	2,313,666	3,065,240	3,923,559	4,291,509
Interest and fiscal charges	1,159,866	1,487,193	1,757,625	2,097,023
Issuance costs	-	-	-	-
Total expenditures	84,309,961	99,694,156	93,768,656	111,081,745
Revenues under expenditures	(10,184,013)	(14,496,425)	(13,324,562)	(24,310,267)
Other financing sources (uses)				
Issuance of long-term liabilities	15,372,628	8,862,297	26,781,789	18,078,571
Premium on issuance of long-term liabilities	377,876	212,284	1,297,522	-
Discount on issuance of long-term liabilities	-	-	-	(161,410)
Payment to escrow	-	-	-	-
Transfers in	9,068,944	10,371,024	10,637,051	10,865,104
Transfers out	(9,179,154)	(10,262,790)	(10,719,729)	(11,112,797)
Proceeds from sale of capital assets	16,376	-	-	-
Total other financing sources (uses)	15,656,670	9,182,815	27,996,633	17,669,468
Net change in fund balances	\$ 5,472,657	\$ (5,313,610)	\$ 14,672,071	\$ (6,640,799)
Debt service as a percentage of noncapital expenditures	4.70%	6.10%	7.20%	6.50%

Source: Calhoun County Finance Department

	2019	2020	2021	2022	2023	2024
\$	23,512,586	\$ 23,436,576	\$ 25,457,839	\$ 26,396,296	\$ 28,681,874	\$ 31,016,437
	-	-	-	-	-	-
	798,922	763,726	769,212	876,145	1,346,944	1,031,122
	40,227,205	50,705,422	55,277,125	59,273,831	62,902,566	61,918,797
	17,413,446	14,441,360	13,256,463	13,143,044	16,032,182	18,436,458
	533,499	343,118	465,340	341,796	395,427	370,057
	466,833	311,279	253,671	568,097	1,692,990	1,838,426
	3,864,006	3,503,707	4,990,179	3,902,339	4,344,875	7,743,625
	<u>86,816,497</u>	<u>93,505,188</u>	<u>100,469,829</u>	<u>104,501,548</u>	<u>115,396,858</u>	<u>122,354,922</u>
	126,868	135,582	146,918	143,395	150,568	145,965
	12,289,379	12,887,511	13,932,807	15,099,240	17,620,164	19,152,994
	7,139,611	8,644,200	31,262,593	11,547,470	9,561,978	10,136,307
	20,377,239	20,883,990	21,545,687	23,024,483	25,417,194	28,754,271
	22,761,171	28,531,447	28,605,275	25,005,577	24,681,362	24,401,137
	17,135,967	15,173,131	15,939,583	17,235,581	17,709,433	17,772,785
	1,474,235	918,181	2,325,981	2,449,894	2,289,234	2,780,198
	455,222	460,347	600,708	1,938,581	1,329,117	1,931,316
	-	-	-	-	-	-
	4,772,111	3,308,996	1,461,678	3,945,061	7,451,191	14,004,116
	6,118,280	6,164,496	8,190,158	8,316,244	8,958,955	9,097,924
	2,882,275	2,857,025	3,211,668	3,347,983	3,880,397	3,852,482
	82,302	221,753	116,918	187,803	-	107,850
	<u>95,614,660</u>	<u>100,186,659</u>	<u>127,339,974</u>	<u>112,241,312</u>	<u>119,049,593</u>	<u>132,137,345</u>
	<u>(8,798,163)</u>	<u>(6,681,471)</u>	<u>(26,870,145)</u>	<u>(7,739,764)</u>	<u>(3,652,735)</u>	<u>(9,782,423)</u>
	4,949,558	15,817,726	24,435,917	18,084,839	2,087,808	11,187,203
	545,917	2,209,950	-	715,216	-	921,543
	-	-	-	-	-	-
	(4,318,922)	-	-	-	-	-
	12,400,782	11,081,647	10,493,851	13,207,190	13,094,279	13,880,119
	(12,661,878)	(11,339,574)	(12,236,676)	(13,773,319)	(14,507,008)	(15,345,420)
	-	-	-	-	-	-
	<u>915,457</u>	<u>17,769,749</u>	<u>22,693,092</u>	<u>18,233,926</u>	<u>675,079</u>	<u>10,643,445</u>
\$	<u>(7,882,706)</u>	<u>\$ 11,088,278</u>	<u>\$ (4,177,053)</u>	<u>\$ 10,494,162</u>	<u>\$ (2,977,656)</u>	<u>\$ 861,022</u>
	<u>11.00%</u>	<u>11.22%</u>	<u>10.69%</u>	<u>12.65%</u>	<u>13.45%</u>	<u>12.59%</u>

COUNTY OF CALHOUN, MICHIGAN

Changes in Fund Balances - General Fund

Last Ten Years

(modified accrual basis of accounting)

	2015	2016	2017	2018
Revenues				
Property taxes	\$ 18,679,619	\$ 20,243,968	\$ 20,518,814	\$ 20,077,040
Licenses, fees, taxes, and permits	89,458	46,203	44,637	47,765
Intergovernmental	7,935,010	7,823,114	8,239,055	8,682,208
Charges for services	9,213,952	10,332,666	10,810,177	11,305,158
Fines and forfeitures	696,477	633,761	554,749	579,556
Investment earnings	61,853	29,296	86,680	88,438
Other	1,031,061	1,392,171	1,227,677	1,793,425
Total revenues	37,707,430	40,501,179	41,481,789	42,573,590
Expenditures				
Current:				
Legislative	114,882	110,272	116,668	127,918
Judicial	6,672,621	6,861,850	6,995,211	6,463,913
General government	6,111,312	6,666,413	6,946,569	7,151,552
Public safety	16,878,491	17,933,076	18,792,701	19,034,597
Public works	464,784	561,177	439,427	308,802
Health and welfare	885,746	606,376	598,518	596,547
Community development	127,452	437,646	719,787	1,157,876
Capital outlay	19,752	39,334	81,211	48,176
Debt service:				
Principal	8,431	18,023	22,281	29,746
Interest and fiscal charges	1,042	536	999	2,450
Total expenditures	31,284,513	33,234,703	34,713,372	34,921,577
Revenues over expenditures	6,422,917	7,266,476	6,768,417	7,652,013
Other financing sources (uses)				
Issuance of long-term liabilities	-	25,744	48,051	25,257
Transfers in	2,056,117	2,640,977	3,217,535	2,210,046
Transfers out	(8,318,811)	(9,720,636)	(9,903,158)	(9,856,638)
Total other financing sources (uses)	(6,262,694)	(7,053,915)	(6,637,572)	(7,621,335)
Net change in fund balance	\$ 160,223	\$ 212,561	\$ 130,845	\$ 30,678

Source: Calhoun County Finance Department

	2019	2020	2021	2022	2023	2024
\$	19,013,121	\$ 19,461,679	\$ 19,992,730	\$ 20,828,706	\$ 22,816,720	\$ 24,705,483
	72,903	47,031	52,905	49,206	104,585	96,732
	7,268,712	10,524,415	13,914,062	17,188,901	15,588,559	12,903,300
	12,391,411	10,889,130	8,994,424	9,655,147	10,939,729	13,007,111
	514,618	343,118	465,340	341,796	395,427	370,057
	126,885	86,245	56,348	305,486	1,261,587	1,524,392
	2,722,601	2,736,544	3,620,631	2,737,689	3,059,605	5,234,464
	<u>42,110,251</u>	<u>44,088,162</u>	<u>47,096,440</u>	<u>51,106,931</u>	<u>54,166,212</u>	<u>57,841,539</u>
	126,868	135,582	146,918	143,395	150,568	145,965
	5,765,414	5,794,174	6,052,229	6,380,570	7,123,652	7,379,933
	6,923,671	8,426,642	8,927,573	11,216,739	9,371,864	9,962,029
	18,388,267	19,080,525	19,637,981	21,048,523	23,584,466	26,392,745
	286,279	257,716	421,387	323,678	263,347	278,470
	599,769	604,634	942,270	609,358	1,126,503	1,057,686
	400,953	459,439	599,185	1,922,421	1,321,805	488,912
	9,599	66,850	84,583	55,430	247,511	59,283
	11,895	37,040	32,656	43,471	111,048	64,157
	11,214	1,018	4,030	2,635	2,414	1,367
	<u>32,523,929</u>	<u>34,863,620</u>	<u>36,848,812</u>	<u>41,746,220</u>	<u>43,303,178</u>	<u>45,830,547</u>
	<u>9,586,322</u>	<u>9,224,542</u>	<u>10,247,628</u>	<u>9,360,711</u>	<u>10,863,034</u>	<u>12,010,992</u>
	-	69,135	39,143	35,545	167,486	-
	2,625,621	1,816,526	1,841,827	2,673,055	1,120,632	1,824,076
	(12,082,413)	(10,951,928)	(11,956,544)	(11,992,088)	(11,888,772)	(13,340,674)
	<u>(9,456,792)</u>	<u>(9,066,267)</u>	<u>(10,075,574)</u>	<u>(9,283,488)</u>	<u>(10,600,654)</u>	<u>(11,516,598)</u>
\$	<u>129,530</u>	<u>\$ 158,275</u>	<u>\$ 172,054</u>	<u>\$ 77,223</u>	<u>\$ 262,380</u>	<u>\$ 494,394</u>

COUNTY OF CALHOUN, MICHIGAN

Assessed and Actual Value of Taxable Property

Last Ten Years

(amounts expressed in thousands)

Fiscal Year	Taxable Value by Property Type					Development Property
	Real Property					
	Residential	Commercial	Industrial	Agricultural		
2015	\$ 2,317,868	\$ 550,859	\$ 196,609	\$ 498,628	\$ 536	
2016	2,382,117	555,864	194,246	507,795	-	
2017	2,476,882	577,604	192,121	524,310	-	
2018	2,539,568	583,466	202,148	542,392	-	
2019	2,683,950	598,979	209,964	539,534	-	
2020	2,850,652	614,013	217,044	571,853	-	
2021	2,996,485	619,943	234,131	561,645	-	
2022	3,244,380	625,185	240,018	569,158	-	
2023	3,686,641	702,211	250,487	572,399	-	
2024	4,214,139	753,286	291,861	586,770	-	

Note:

Residential, commercial and industrial values are calculated without tax-exempt values.

Source: County Equalization Department figures, exclusive of Industrial and Commercial Facility Tax and prior to any Board of Review actions.

Schedule 6
Unaudited



Taxable Value by Property Type

Personal Property	Total Assessed and Actual Value	Total Direct Tax Rate
\$ 671,732	\$ 4,236,232	6.4713
482,132	4,122,154	6.4713
454,634	4,225,551	6.4713
468,274	4,335,848	6.4713
467,264	4,499,691	6.4713
457,481	4,711,043	6.6713
466,979	4,879,183	6.6713
504,408	5,183,149	6.6611
511,407	5,723,145	6.6617
771,062	6,617,118	6.6607

COUNTY OF CALHOUN, MICHIGAN

Property Tax Rates - Direct and Overlapping

Last Ten Years

(rate per \$1,000 of taxable value)

		2015	2016	2017	2018
County direct rates					
Operating		5.3779	5.3779	5.3779	5.3779
Special voted		1.0934	1.0934	1.0934	1.0934
Total direct rate		6.4713	6.4713	6.4713	6.4713
Overlapping rates					
Cities:					
Albion		19.9900	21.0500	20.4700	19.4700
Battle Creek		14.7400	15.4200	15.7500	15.7500
Marshall		18.9900	19.0900	19.5400	19.5200
Marshall - DDA		1.6100	1.6100	1.6100	1.6100
Marshall Area Fire Fighters Ambulance		0.0000	0.0000	0.0000	0.0000
Springfield		15.0000	15.0000	15.0000	15.0000
Transportation Authority of Calhoun County (TACC)		0.0000	0.0000	0.0000	0.0000
Townships (average)	(A)	2.0100	1.8900	1.8600	2.0100
Villages (average)	(B)	12.0700	12.0500	12.0000	11.9700
School districts (average)	(C)	30.5000	30.1700	30.0900	30.2500
Intermediate school district (average)	(D)	5.5000	5.4200	5.4200	5.5700
Community College (average)	(E)	3.2100	3.2100	3.2100	3.2100
Library (average)	(F)	2.0000	1.8400	1.8400	1.8400
(A) - Rates range from:					
Low		0.0000	0.0000	0.0000	0.0000
High		8.1700	8.2600	7.4100	7.6600
(B) - Rates range from:					
Low		9.5300	9.5300	9.5300	9.5300
High		15.9700	15.9700	15.9700	15.9700
(C) - Rates range from:					
Low		26.8200	24.7500	24.7500	24.7500
High		36.0400	36.0400	36.0400	36.0400
(D) - Rates range from:					
Low		1.9500	1.9400	1.9300	2.3000
High		8.7600	8.7600	8.7600	8.7600
(E) - Rates range from:					
Low		2.8100	2.8100	2.8100	2.8100
High		3.6100	3.6100	3.6100	3.6100
(F) - Rates range from:					
Low		1.9900	1.6700	1.6700	1.6700
High		2.2500	2.2500	2.5000	2.5000

Source: Calhoun County Equalization Department - Apportionment Report.

2019	2020	2021	2022	2023	2024
5.3779	5.3779	5.3779	5.3698	5.3698	5.3692
1.0934	1.2934	1.2934	1.2913	1.2919	1.2915
6.4713	6.6713	6.6713	6.6611	6.6617	6.6607
19.8300	19.8337	19.6798	19.6027	19.6027	19.6027
15.9300	15.9340	15.7650	15.5030	15.7580	15.6650
19.4900	19.4853	21.7403	21.7045	21.7045	21.7045
1.6041	1.5981	1.5592	1.5592	1.5551	1.5551
0.0000	0.0000	0.0000	0.0000	0.0000	0.6973
15.0000	15.0000	15.0000	15.0000	15.0000	15.0000
0.0000	0.0000	0.0000	0.0000	0.0000	2.6600
2.1700	2.4100	2.4374	2.4402	2.4129	2.6103
12.4900	12.4300	12.9960	12.9345	12.9345	12.8069
30.2800	30.3400	28.5530	28.5672	29.7817	30.0615
5.5600	5.8500	5.7795	5.7307	5.7609	5.4536
3.2100	3.2100	3.2027	3.1956	3.1956	3.1919
1.8300	1.8300	2.0529	2.0498	1.7224	1.7187
0.0000	0.7600	0.0000	0.0000	0.0000	0.0000
7.7200	7.6000	7.7231	7.5479	7.3869	7.3500
9.5300	9.5100	9.4916	9.4621	9.4621	9.2936
15.9700	15.9100	15.9066	15.9066	15.9066	15.9066
24.7500	25.2500	25.2470	25.2470	24.8180	25.2410
36.4000	36.0400	35.8000	35.8000	35.8000	35.3000
2.2900	2.2800	2.2502	2.2201	2.2201	2.2002
8.7600	8.7400	8.7159	8.7078	8.7078	8.7078
2.8100	2.8000	2.7918	2.7802	2.7802	2.7729
3.6100	3.6100	3.6136	3.6109	3.6109	3.6109
1.6700	1.6700	1.6588	1.6499	0.7400	0.7372
2.5000	2.5000	2.5000	2.4995	2.4995	2.4890

Principal Property Taxpayers
Current Year and Nine Years Ago

Taxpayer	2024			2015		
	Taxable Value	Rank	Percent of Total Taxable Value	Taxable Value	Rank	Percent of Total Taxable Value
Consumers Energy	\$ 159,840,398	1	3.26%	\$ 88,437,427	3	2.44%
Calhoun Solar Energy, LLC	139,571,100	2	2.85%			
Enbridge Energy	107,557,550	3	2.19%	109,758,354	2	3.02%
Cereal City Solar	85,445,200	4	1.74%			
Kellogg Company	45,008,519	5	0.92%	126,595,027	1	3.49%
Michigan Electric Trans Co	43,439,700	6	0.89%			
Semco Energy	35,814,013	7	0.73%	18,439,936	6	0.51%
Vector Pipeline	23,333,650	8	0.48%			
Michigan Gas Utilities Corp	20,574,283	9	0.42%			
Marshall Area Economic Development	19,082,300	10	0.39%			
Denso Manufacturing MI, Inc.				32,591,091	4	0.90%
Post Foods, LLC				31,534,750	5	0.87%
Tenneco				16,923,804	7	0.47%
Musashi Auto Parts MI				14,932,316	8	0.41%
Andersons Ethanol/Grain				14,663,900	9	0.40%
Conagra Foods, Inc.				14,089,069	10	0.39%
	<u>\$ 679,666,713</u>		<u>13.86%</u>	<u>\$ 467,965,674</u>		<u>12.89%</u>

Source: Calhoun County Equalization Department

Property Tax Levies and Collections
Last Ten Years

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Current Taxes Collected	Delinquent Tax Collections	Total Tax Collections	Ratio of Total Tax Collections to Total Tax Levy (1)
2015	\$ 18,325,749	\$ 16,939,192	92.43%	\$ 1,387,174	\$ 18,326,366	100.00%
2016	17,552,744	16,343,432	93.11%	1,215,595	17,559,027	100.00%
2017	17,856,336	16,628,045	93.12%	1,204,702	17,832,747	99.87%
2018	18,577,724	17,197,387	92.57%	1,359,939	18,557,326	99.89%
2019	19,126,388	17,005,527	88.91%	2,080,812	19,086,339	99.79%
2020	20,307,040	18,017,411	88.72%	-	18,017,411	88.72%
2021	20,819,537	18,947,062	91.01%	-	18,947,062	91.01%
2022	21,829,465	20,183,297	92.46%	-	20,183,297	92.46%
2023	23,861,495	21,991,402	92.16%	-	21,991,402	92.16%
2024	26,056,140	24,854,046	95.39%	-	24,854,046	95.39%

(1) Personal property taxes recorded at 80%

Source: Calhoun County Treasurer's Office

COUNTY OF CALHOUN, MICHIGAN

Ratios of Outstanding Debt by Type

Last Ten Years

Fiscal Year	Governmental Activities				Business-type Activities		
	General Obligation Bonds	Installment Purchase Agreements	Leases	Subscription Liabilities	General Obligation Bonds	General Obligation Tax Notes	Paycheck Protection Program Loan
2015	\$ 37,566,248	\$ 3,132,503	\$ -	\$ -	\$ 6,056,387	\$ 1,250,000	\$ -
2016	43,793,934	2,676,022	-	-	5,612,625	300,000	-
2017	67,985,390	2,477,923	-	-	5,173,862	-	-
2018	80,661,937	3,186,222	-	-	4,690,100	-	-
2019	75,523,659	3,979,690	-	-	4,206,337	-	-
2020	86,588,256	4,351,651	-	-	3,677,575	-	-
2021	101,860,364	4,898,682	-	-	3,153,812	-	2,113,322
2022	107,420,098	9,222,106	5,463,987	-	2,580,050	-	-
2023	99,727,078	9,510,190	5,401,297	802,909	1,961,287	-	-
2024	102,051,706	9,899,721	5,513,661	304,416	1,352,525	-	-

(1) See Schedule 13 for personal income and population data.

Note:

Details regarding the County's outstanding debt can be found in the notes to the financial statements.

Source: Calhoun County Finance Department

Schedule 10a
Unaudited

Total Primary Government	% of Personal Income (1)	Per Capita (1)
\$ 48,005,138	0.97%	\$ 357.41
52,382,581	1.02%	389.79
75,637,175	1.47%	563.92
88,538,259	1.69%	661.43
83,709,686	1.55%	623.96
94,617,482	1.75%	705.26
112,026,180	1.87%	838.64
124,686,241	2.09%	935.46
117,402,761	1.96%	874.12
119,122,029	1.99%	890.40

COUNTY OF CALHOUN, MICHIGAN

Ratios of Net General Bonded Debt Outstanding

Last Ten Years

Fiscal Year	Governmental Activities		Business-type Activities		Total
	General Obligation Bonds	Less: Amounts Available in Debt Service Funds	General Obligation Bonds	General Obligation Tax Notes	
2015	\$ 37,566,248	\$ 200,031	\$ 6,056,387	\$ 1,250,000	\$ 44,672,604
2016	43,793,934	209,875	5,612,625	300,000	49,496,684
2017	67,985,390	205,436	5,173,862	-	72,953,816
2018	80,661,937	200,854	4,690,100	-	85,151,183
2019	75,523,659	202,872	4,206,337	-	79,527,124
2020	86,588,256	198,183	3,677,575	-	90,067,648
2021	101,860,364	205,703	3,153,812	-	104,808,473
2022	107,420,098	196,796	2,580,050	-	109,803,352
2023	99,727,078	197,707	1,961,287	-	101,490,658
2024	102,051,706	177,415	1,352,525	-	103,226,816

(1) Estimated taxable value data is the consolidation of SEV and taxable values provided by the equalization department.

(2) See Schedule 13 for population data.

Note:

Details regarding the County's outstanding debt can be found in the notes to the financial statements.

Source: Calhoun County Finance Department

Schedule 10b
Unaudited



Taxable Value of Property	% of Actual Taxable Value of Property (1)	Per Capita (2)
\$ 3,631,219,496	1.23%	\$ 332.60
3,446,478,055	1.44%	368.32
3,456,815,792	2.11%	543.92
3,555,173,717	2.40%	636.13
3,658,216,074	2.17%	592.78
3,750,049,933	2.40%	671.35
3,849,650,854	2.72%	784.61
4,056,534,214	2.71%	823.80
4,315,458,224	2.35%	755.64
4,905,201,345	2.10%	771.59

Computation of Net Direct and Overlapping Debt
December 31, 2024

	Gross Amount Outstanding	Self-Supporting or Paid by Benefited Government	Net Amount Outstanding
Direct debt			
General obligation bonds	\$ 88,005,418	\$ 3,955,000	\$ 84,050,418
Michigan Transportation Fund bonds	13,161,288	569,910	12,591,378
Public Works - water and sewer debt	885,000	885,000	-
Installment purchase agreements	9,899,721	-	9,899,721
Leases	5,513,661	-	5,513,661
Subscription liabilities	304,416	-	304,416
	<u>\$ 117,769,504</u>	<u>\$ 5,409,910</u>	<u>\$ 112,359,594</u>
Net direct debt			
	Debt Outstanding	Percentage Applicable	Government's Share of Overlapping Debt
Overlapping debt			
Battle Creek School District	\$ 76,035,000	100.00%	\$ 76,035,000
Bellevue School District	20,383,310	20.84%	4,247,882
Climax Scotts School District	25,819,231	15.89%	4,102,676
Gull Lake School District	68,260,000	6.52%	4,450,552
Harper Creek School District	47,627,427	100.00%	47,627,427
Hastings School District	50,825,000	0.58%	294,785
Homer School District	13,706,331	97.29%	13,334,889
Lakeview Calhoun School District	94,904,614	100.00%	94,904,614
Mar Lee School District	7,490,000	100.00%	7,490,000
Marshall School District	36,800,000	98.09%	36,097,120
Olivet School District	21,735,692	30.26%	6,577,220
Pennfield School District	50,508,438	98.01%	49,503,320
Springport School District	4,882,400	23.95%	1,169,335
Tekonsha School District	1,555,000	83.44%	1,297,492
Union City School District	1,725,000	33.03%	569,768
Intermediate School district	5,998,000	0.93%	55,482
Community College	10,790,000	56.07%	6,050,432
City	82,027,500	100.00%	82,027,500
Township	18,075,700	100.00%	18,075,700
Village	221,000	100.00%	221,000
	<u>\$ 639,369,643</u>		<u>\$ 454,132,194</u>
Total overlapping debt			
			<u>\$ 566,491,788</u>
Net direct and overlapping debt			<u>\$ 566,491,788</u>

Note: Percentage of overlap based on state equalized values.

Source: Calhoun County Finance Department and Municipal Advisory Council of Michigan

COUNTY OF CALHOUN, MICHIGAN

Schedule 12
Unaudited

Legal Debt Margin

Last Ten Years

Legal debt margin calculation for 2024

Assessed value	<u>\$ 6,617,118,217</u>
Debt limit (10% of state equalized value)	\$ 661,711,822
Debt applicable to limit - gross direct bonds	<u>(112,359,594)</u>

Legal debt margin \$ 549,352,228

Year	Debt Limit	Total Net Debt Applicable to Limit	Legal Debt Margin	Total Net Debt Applicable to Limit As % of Debt Limit Ratio
2015	\$ 423,623,241	\$ 36,050,751	\$ 387,572,490	8.51%
2016	412,215,367	42,599,956	369,615,411	10.33%
2017	422,555,119	60,532,293	362,022,826	14.33%
2018	433,584,818	77,845,079	355,739,739	17.95%
2019	449,969,079	74,497,019	375,472,060	16.56%
2020	471,104,533	86,722,597	384,381,936	18.41%
2021	487,918,353	103,365,296	384,553,057	21.18%
2022	518,314,991	119,363,271	398,951,720	23.03%
2023	572,314,645	113,325,289	458,989,356	19.80%
2024	661,711,822	112,359,594	549,352,228	16.98%

Source: Calhoun County Finance Department and Bendzinski & Co Municipal Finance Advisors

Demographic and Economic Statistics

Last Ten Years

Fiscal Year	Population	Total Personal Income (000's)	Per Capita Income	Unemployment Rate	School Enrollment
2015	134,314	\$ 4,963,912	\$ 36,958	4.90%	23,691
2016	134,386	5,118,164	38,086	4.60%	23,425
2017	134,127	5,141,505	38,333	5.00%	23,408
2018	133,858	5,245,821	39,189	4.20%	23,162
2019	133,806	5,409,544	40,428	3.40%	22,610
2020	133,580	5,974,947	44,729	9.70%	21,714
2021	133,580	5,974,947	44,729	9.70%	21,804
2022	133,289	*	*	4.30%	21,573
2023	134,310	*	*	4.00%	21,107
2024	133,785	*	*	5.20%	20,606

* Not available.

Source: U.S. Census Bureau, Bureau of Economic Analysis, U.S. Department of Commerce, and Michigan School Data

Principal Employers

Current Year and Nine Years Ago

Employer	2024			2015		
	Total Employees	Rank	% of Total County Labor Force	Total Employees	Rank	% of Total County Labor Force
Denso International America, Inc.	2,500	1	4.11%	2,817	1	4.60%
Firekeepers Casino	2,106	2	3.47%	2,000	3	3.27%
Kellanova & WK Kellogg Co	2,000	3	3.29%	2,279	2	3.72%
Veterans Administration Medical Center	1,600	4	2.63%	1,400	7	2.29%
Hart-Doyle-Inouye Federal Center	1,500	5	2.47%	1,586	4	2.59%
Bronson Battle Creek	1,360	6	2.24%	1,352	8	2.21%
Fort Custer Training Center	1,159	7	1.91%			
Michigan Air National Guard	1,071	8	1.76%	1,488	6	2.43%
Kellogg Community College	765	9	1.26%	920	10	1.50%
Calhoun County	682	10	1.12%			
Kraft Foods, Post Division				1,550	5	2.53%
Battle Creek Public Schools				1,089	9	1.78%
	<u>14,743</u>		<u>24.26%</u>	<u>16,481</u>		<u>26.93%</u>

Source: Calhoun County Finance Department

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Full-Time Equivalent County Government Employees by Function/Program
By Function/Program
Last Ten Years

Function/Program	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Legislative:										
Board of Commissioners	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Judicial:										
Circuit Court	12.0	13.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
Circuit Court - Family	8.0	13.5	14.0	16.0	13.5	12.5	10.0	11.8	11.0	14.0
District Court	46.9	46.9	46.8	45.1	45.0	42.2	43.2	44.1	46.2	45.4
Friend of the Court	53.0	52.0	49.0	51.5	51.0	48.0	46.0	56.0	61.0	57.0
Probate Court	8.0	8.0	7.0	8.0	7.0	7.0	7.0	7.0	7.5	7.0
Court Services	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	2.0
Indigent Defense	-	-	-	13.0	15.0	22.5	26.5	29.0	33.0	35.0
General government:										
County Administrator	3.0	3.0	3.0	4.0	4.0	4.0	4.0	5.0	7.0	8.0
Administrative Services	4.0	4.0	4.0	4.2	4.2	4.2	3.2	3.2	3.1	3.0
Information & Tech Systems	6.0	7.0	8.0	9.0	9.0	9.0	9.0	9.8	12.0	11.0
Facilities Management	9.0	10.0	11.0	11.0	10.0	11.0	11.0	11.0	12.0	12.0
Corporation Counsel	1.0	1.0	-	-	2.0	2.0	2.0	1.0	1.0	1.0
Finance	3.0	5.0	5.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Equalization	4.0	4.0	3.0	4.0	4.0	4.0	2.0	3.0	3.0	3.0
Human Resources	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0
Clerk - Elections	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.5	2.0	2.0
Clerk of the Circuit Court	13.0	13.0	13.0	13.0	13.3	12.2	11.5	10.5	12.5	12.5
Clerk/Register	10.0	10.0	10.5	10.0	10.0	9.0	10.0	9.0	8.0	8.0
Prosecuting Attorney	24.6	24.6	27.1	30.9	29.1	28.3	30.0	24.8	29.5	30.0
Treasurer	11.0	14.0	13.0	7.0	9.0	9.0	9.0	9.0	9.0	10.0
MSU Extension	2.0	2.0	1.5	2.0	2.0	2.0	-	-	-	-
Community Development	-	-	3.5	4.2	4.1	4.0	6.1	7.2	7.1	7.5
Water Resources Commissioner	3.8	3.8	4.3	4.3	3.5	3.5	3.5	3.5	3.5	3.5
Public safety:										
Sheriff	176.3	175.3	173.2	183.0	179.0	166.3	165.8	177.4	190.5	194.0
Community Corrections	7.0	7.0	6.0	5.0	5.0	4.0	4.0	3.0	4.0	4.0
Emergency Management	1.6	1.6	0.6	1.0	1.0	1.0	1.0	1.0	1.0	1.0
Drug Court	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.5	3.0
Sobriety/Veterans Court	4.9	4.9	4.8	4.8	4.8	4.0	4.2	4.2	4.2	4.0
Prosecuting Attorney	10.8	10.8	10.8	7.0	7.0	7.0	7.0	6.0	4.0	4.0
Public works:										
Road Department	59.0	65.0	73.0	74.0	75.0	70.0	66.0	66.0	69.0	71.0
Solid Waste	2.0	2.0	2.0	1.6	2.3	2.0	1.8	1.5	2.3	2.3
Health and welfare:										
Health Department	74.1	79.7	73.2	64.3	61.9	66.1	64.9	69.4	78.6	80.3
Child Care Fund	33.0	26.5	28.5	24.6	25.9	26.1	24.7	26.5	29.8	29.8
Senior Millage	3.0	3.0	3.0	3.0	3.0	2.5	3.0	2.0	3.5	3.5
Veterans Services	3.0	3.0	4.0	4.0	3.0	3.0	3.0	3.0	3.0	3.0
Total	612.8	629.5	630.7	641.5	635.5	618.4	611.4	637.3	690.8	699.8

Source: Calhoun County Finance Department

COUNTY OF CALHOUN, MICHIGAN

Operating Indicators by Function/Program

Last Ten Years

Function/Program	2015	2016	2017	2018	2019
Judicial					
Circuit Court:					
Number of petitions opened	1,403	1,399	1,419	1,415	1,176
Number of dispositions	1,328	1,371	1,227	1,353	1,370
Circuit Court - Family Division:					
Number of petitions opened	2,967	2,783	2,926	2,545	2,701
Number of dispositions	2,955	2,675	2,806	2,567	2,729
District Court:					
New felony cases	1,636	1,556	1,682	1,554	1,585
New misdemeanor cases	4,831	6,310	4,775	3,157	4,452
New traffic & civil infractions	17,161	16,339	13,839	11,689	11,140
New civil cases	7,987	8,065	8,793	9,521	9,437
New OWI/OWVI	598	595	565	522	482
Probate Court:					
Number of active estate and trust cases	473	487	495	492	527
Number of wills filed for safekeeping	487	319	324	319	361
Number of guardianships/conservatorships	1,785	1,765	1,644	1,629	1,518
Public safety					
Sheriff:					
Number of incidents	34,940	36,414	35,229	38,423	37,100
Number of bookings	10,478	10,293	10,030	--*	9,394
Number of traffic crashes	4,676	4,734	4,280	4,570	4,269
Number of fatal crashes	20	25	17	14	22
Number of animal control calls	1,445	1,510	1,338	1,494	1,618
Health and welfare					
Public health:					
Vaccines administered	9,300	9,604	9,230	9,412	8,734
Number of STD clients	1,318	1,325	1,546	1,191	1,574
Water Resources					
Drain & Lake Level control structure maintenance projects	125	52	80	70	58
Seniors					
Number of seniors served	--*	8,558	5,783*	6,468	6,569
Health services	1,495	//*	//*	1,202	1,280
Access services	1,546	//*	//*	1,994	2,544
Home and community based services	4,420	//*	//*	3,272	2,745

--* Information not available

//* Information no longer tracked

Source: Calhoun County Circuit Court, Calhoun County District Court, Calhoun County Probate Court, Calhoun County Sheriff's Department, Calhoun County Health Department, Calhoun County Water Resources Department, Calhoun County Senior Services Department

Schedule 16
Unaudited

2020	2021	2022	2023	2024
758	1,313	1,114	1,163	1,267
915	1,231	1,231	1,444	1,475
2,007	2,262	2,470	2,565	2,653
2,260	2,180	2,525	2,518	2,654
1,560	1,775	1,710	1,737	1,734
3,779	5,021	3,294	4,856	3,905
7,452	5,548	8,203	10,579	9,051
5,938	5,926	6,259	7,567	9,490
313	410	330	317	365
511	541	556	596	592
266	256	331	397	280
1,374	1,256	1,209	1,195	1,124
34,669	34,212	34,009	26,612	26,745
6,345	5,248	5,131	6,178	6,388
3,187	2,565	2,778	2,044	1,422
11	8	6	11	3
1,178	1,366	1,359	1,576	1,261
5,621	43,197	11,653	4,445	3,901
687	343	553	543	506
40	45	60	96	93
5,458	5,732	6,760	6,985	6,348
575	1,169	1,066	1,844	1,186
1,818	1,912	2,158	1,738	2,202
3,065	2,651	3,536	3,403	2,964

COUNTY OF CALHOUN, MICHIGAN

Capital Assets Statistics by Function/Program

Last Ten Years

Function/Program	2015	2016	2017	2018	2019
Public safety					
Corrections facility maximum capacity	620	620	620	620	620
Vehicle patrol units:					
Police service automobiles	30	42	38	40	41
Animal control	1	1	1	1	1
Jail	8	6	5	7	7
Public works					
Miles of county maintained roads:					
Primary	490	490	490	490	490
Local	826	826	826	826	826
State Trunkline	458	459	459	459	459
Recreation and cultural					
County Parks	3	3	3	3	3
Calhoun County Trailway	1	1	1	1	1

Source: Calhoun County Finance Department

Schedule 17
Unaudited



2020	2021	2022	2023	2024
620	620	620	620	620
46	47	47	46	46
1	1	1	1	1
7	7	7	7	7
490	490	490	490	490
826	826	826	826	826
459	459	459	458	458
3	3	4	5	5
1	1	1	1	1

Schedule of Insurance

As of December 31, 2024

Type of Coverage Name of Company	Policy Number	Policy Period	Premium	Description
Michigan Municipal Risk Management Authority (MMRMA)	M0001163	1/1/24 - 1/1/25	\$ 950,565	Coverage includes health care, police professional, public officials and general liability, property, automobile liability and vehicle physical damage. Self insured retention is \$200K. Deductibles and Self Insured Retentions Liability - \$200K per occurrence; deductible - N/A Vehicle Physical Damage - \$15K / vehicle; \$30K / occurrence Deductible - \$1K / vehicle Property and Crime - \$2.5K / occurrence; deductible - N/A
Short-Term Bond Burnham & Flower Insurance Group	81BSBJF7743 81BSBJD2061	7/1/24 - 3/31/25 12/1/23 - 3/31/24	\$ 14,855 \$ 10,757	Bond is based on 40% of the tax levy for the County, schools and SET (State Education Tax). County is partially reimbursed for the cost of the bond.
Comprehensive Risk Services, LLC	N/A	1/1/23 - 12/31/24	\$ 22,245	TPA for Claims Service.
Ibex Insurance Services	EW0008907	1/1/24 - 1/1/25	\$ 86,109	Statutory specific excess insurance above a \$750,000 retention for classification 7720 (law enforcement) and \$600,000 for all others, subject to an annual aggregate limit of payment of \$1 million.
Sick & Accident Cigna Life Insurance Company of America	N/A	1/1/22 - 1/1/25	Varies	TPA for Claims Service. 2024 Rate \$2.80 PEPM
Life Insurance Cigna Life Insurance Company of America	151,200	1/1/22 - 1/1/25	Varies	Covers death of employee and/or AD&D. All full-time employees with coverage equal to 1 X annual salary, rounded down to the nearest \$1,000, up to a maximum of \$50K.
Dental Delta Dental Premier Plan	1775-xxxx	1/1/24 - 12/31/25	Varies	100% basic dental, 80% other services, 50% prosthodontic and orthodontia services \$1,500 annual limit.
Community Blue Preferred Provider Organization (PPO) Plan 3 Blue Cross/Blue Shield	007003523-0004	1/1/24 - 12/31/24	Varies	A cost-sharing medical care plan including preventive care services, coinsurance, prescription, co-pay, with an annual deductible on covered in-network benefits of \$250 individual/\$500 family. Annual out-of-pocket max \$3,000 individual/\$6,000 family.
Flexible Blue Preferred Provider Organization (PPO) Plan 3 Blue Cross/Blue Shield	007003523-0015	1/1/24 - 12/31/24	Varies	A cost-sharing, high deductible medical care plan including, preventive care services, coinsurance, prescription co-pay, with an annual deductible on covered in-network benefits of \$2,000 individual/\$4,000 family. Annual out-of-pocket max \$3,000 individual/\$6,000 family.
Simply Blue Preferred Provider Organization (PPO) Plan 3 Blue Cross/Blue Shield	007003523-0035	1/1/24 - 12/31/24	Varies	A cost-sharing, high deductible medical care plan including, preventive care services, coinsurance, prescription co-pay, with an annual deductible on covered in-network benefits of \$3,500 individual/\$7,000 family. Annual out-of-pocket max \$3,500 individual/\$7,000 family.
Vision Care Blue Cross/Blue Shield/ Vision Service Plan (VSP)	O1334	1/1/24 - 12/31/24	Varies	Vision Care option pays for certain vision care tests and supplies, when obtained from a participating provider, after County employee pays the provider the required co-payment amount.