ANNUAL BUDGET | FISCAL YEAR 2023







VILLAGE OF BURR RIDGE, ILLINOIS



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The FY2023 Budget document describes the financial resources available to the Village that will used to provide services to the community. In addition, the budget document serves as a goal setting and policy document and includes the Village's goals, policies, and procedures approved by the Village Board as part of the budget approval process.

This document is organized in a format that provides several levels of financial and operational information about the Village's Fiscal Year 2023 Budget. Immediately preceding the sections described below is an introduction to the Village's governing body, the history of the Village, a community profile, and demographic information. Also included is a description of the Village's strategic priorities and a Village-wide organizational chart.

Introduction

The Introduction section contains the Budget Message from the Village Administrator, providing a broad overview of the FY2023 Budget, assumptions and trends considered when compiling the budget, FY2022 highlights, and FY2023 major initiatives reflected in the budget. Also included in this section is a description of the Village's budget process and timeline and a summary of the Village's financial policies. A description of the Village's financial structure, which is based on generally accepted accounting principles, is also presented in this section.

Budget Summary & Financial Overview

The Budget Summary & Financial Overview section provides an analysis of fund balance in each of the Village's funds. Revenue and expenditure summaries and trends are reflected in this section to provide information regarding the Village's funding sources and how those sources are spent. A personnel summary is included providing information related to positions and total employee compensation.

Summary and detailed information related to the Village's multi-year capital improvement program, the Village's general obligation and other debt, an analysis of the Village's Water Fund and the Village's Long Term Financial Forecast is also included in this section.

General Fund

The General Fund section provides a detailed analysis of the Village's main operating fund. General Fund revenues are described in detail and comparisons to prior years are presented when applicable.

This section also contains information related to each operating department, including the following departments.

✓ Boards & Commissions

✓ Administration

✓ Police

✓ Central Services✓ Public Works

✓ Finance

✓ Information Technology

Information presented for each department includes (1) the Department's mission statement and objectives, (2) organizational chart, (3) FY2022 highlights and accomplishments, (4) FY2023 strategic goals, (5) performance measures, and (6) a summary of department expenditures by type with a comparison to prior years.



Other Funds

This section contains a summary description and a detailed revenue and expenditure budget schedule for each of the Village's funds, other than the General Fund, including the following.

Special Revenue	Capital Project	Debt Service	Proprietary	Fiduciary
Motor Fuel Tax	Capital Improvements	Debt Service**	Information Technology ***	Police Pension
Hotel/Motel Tax	Sidewalk & Pathway *		Water	
Downtown Business District	Equipment Replacement *		Sewer	
	Storm Water			
	Management			

^{*} As of April 30, 2022, the Sidewalk & Pathway and Equipment Replacement Funds were collapsed into the Capital Improvements Fund; therefore, Sidewalk & Pathway and Equipment Replacement Funds reflect no activity for FY2023.

Appendix

The appendix contains a schedule of position salaries by department, as well as supplementary information related to the principal property taxpayers located within the Village, the Village's principal employers and a variety of statistics comparing the Village of Burr Ridge to other municipalities of like size and demographics. Also included is a description of the acronyms utilized throughout this document and a glossary to assist readers with understanding the terms listed in the document.

On-Line Access

To access the Fiscal Year 2023 budget on-line, visit the Village's website at <u>Finance Department – Village of Burr Ridge</u>.

^{**} As of April 30, 2022, the Village's outstanding general obligation debt is paid in full; therefore, the Debt Service Fund reflects no activity for Fiscal Year 2023.

^{***} As of April 30, 2022, the Information Technology Fund was collapsed into the General Fund; therefore, all non-enterprise information technology activity will be reflected in the Information Technology department of the General Fund.





The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the Village of Burr Ridge, Illinois for its Annual Budget for the fiscal year beginning May 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy doucment, financial plan, operations guide, and communication device. This award is valid for a period of one year only. The Village of Burr Ridge believes its current budget conforms to program requirements and are submitting it to GFOA to determine eligibility for an additional award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Village of Burr Ridge Illinois

For the Fiscal Year Beginning

May 01, 2021

Executive Director

Christopher P. Morrill



The Village of Burr Ridge is governed by elected officials including the Mayor, six Trustees, and the Village Clerk, each of whom is elected at large to a four-year term. Elections are held every two years.

Elected Officials

Gary Grasso - Mayor *Term Expires May 2025*

Sue Schaus - Village Clerk Term Expires May 2025

Trustees

Guy Franzese, Jr

Term Expires May 2025 Term Expires May 2025

Albert Paveza

Term Expires May 2023

Russell Smith

Term Expires May 2025

Anita Mital

Antonio Schiappa *Term Expires May 2023*

Joseph T. Snyder

Term Expires May 2023

Executive Staff*

John Madden, Chief of Police

David Preissig, P.E., Public Works Director

^{*}The Finance Director is a contracted position and therefore not reflected as Executive Staff.



The area that is now called Burr Ridge was originally settled in 1834 by Joseph Vial, whose house still stands near the corner of Wolf and Plainfield Road. The Cook County Prison Farm (known as Bridewell Farm) was built in 1917 and was later developed into the Ambriance Subdivision. The Village was formally incorporated as the Village of Harvester (reflecting the importance of the nearby International Harvester Research Facility) in 1956, by 143 voters. In August 1962, the community changed its name to "Burr Ridge", commemorating a large grove of Burr Oak trees along a ridge of land bordering County Line



and Plainfield Roads. In the years after incorporation, Village leaders managed the transformation of large tracts of open farmlands and woodlands into orderly and balanced low-density growth with the goal of preserving the hallmark woodlands, ponds, and wetlands that are present today.



Burr Ridge experienced significant residential growth between 1970 and 2000, with the Village's population growing from 1,600 to over 10,000 during this period. As a sign of its rapid growth, Burr Ridge became the first municipality in DuPage County to provide Lake Michigan water to all its residents in 1984. After the residential growth of the late 20th-century, commercial and retail growth followed, including the development of several large industrial parks as well as County Line Square and Village Center shopping centers, home to boutique shopping, modern health clubs and spas, and fine restaurants and hotels. Economic

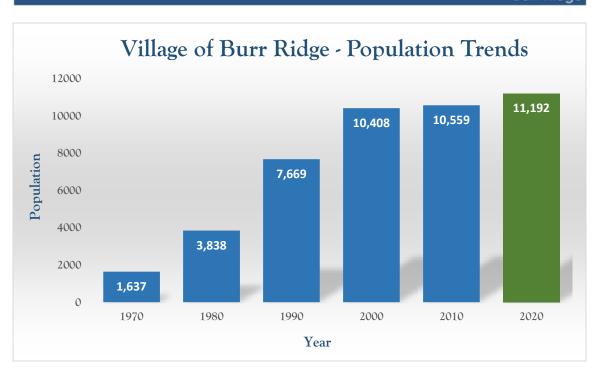
development has been prompted by the combination of convenient access to major thoroughfares such as I-55, I-294, and Route 83, proximity to downtown Chicago, Midway and O'Hare Airports, low municipal taxes, and access to Lake Michigan water. Burr Ridge remains a destination of choice for residents seeking the benefits of a quiet suburb with good schools and high-quality public services.

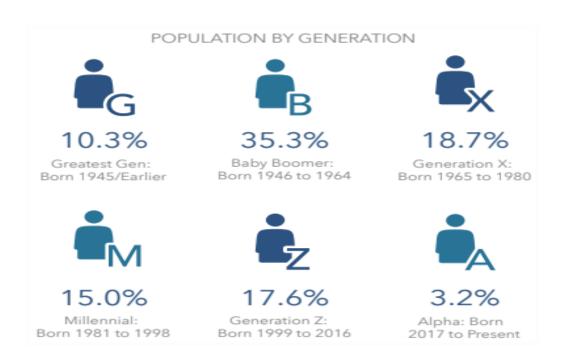
Burr Ridge today is a scenic place to live as well as to visit. With well-balanced mix of the business and residential areas, beautiful natural settings, and evolving community experience, Burr Ridge truly represents its motto in form and spirit: "A Very Special Place."

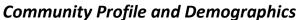


POPULATION TRENDS AND KEY INDICATORS

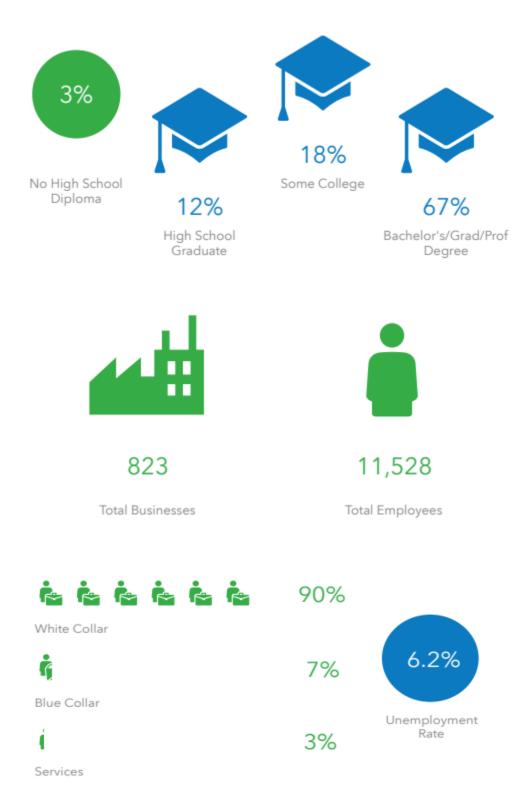
Burr Ridge



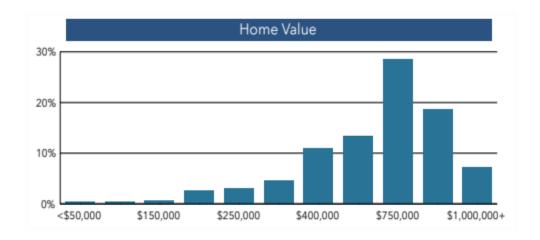












MORTGAGE INDICATORS



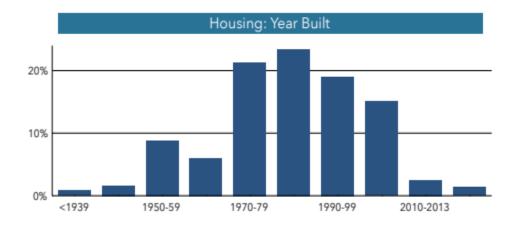
\$27,550

Avg Spent on Mortgage & Basics



17.4%

Percent of Income for Mortgage











\$150,273

\$82,345

\$1,320,467

Median Household Income Per Capita Income

Median Net Worth

Households By Income			
The largest group: \$200,000+	(39.2%)		
The smallest group: \$15,000 - S	\$24,999 (2.4%)		
Indicator ▲	Value	Diff	
<\$15,000	3.1%	-7.8%	
\$15,000 - \$24,999	2.4%	-5.5%	
\$25,000 - \$34,999	4.1%	-4.1%	
\$35,000 - \$49,999	5.9%	-4.4%	
\$50,000 - \$74,999	9.3%	-6.1%	
\$75,000 - \$99,999	5.8%	-6.6%	
\$100,000 - \$149,999	19.3%	+3.2%	
\$150,000 - \$199,999	10.9%	+2.8%	
\$200,000+	39.2%	+28.5%	

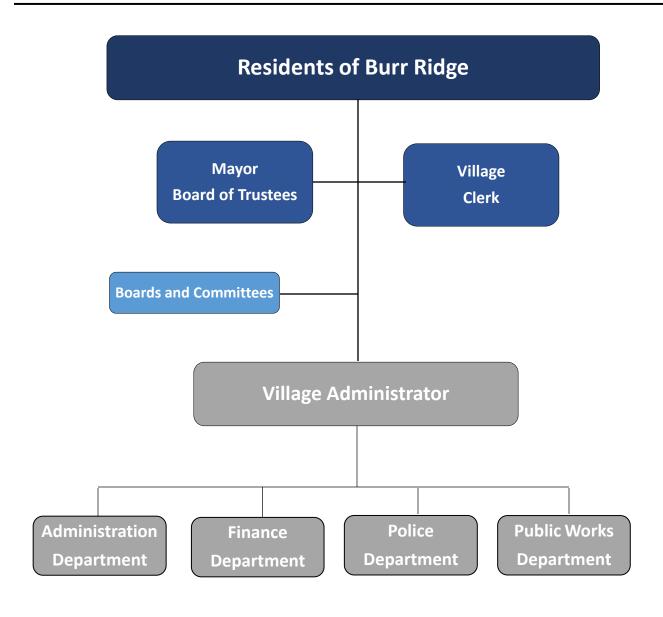


The FY2023 budget is based on the following strategic priority areas previously defined by the Village Board of Trustees. These strategic areas focus on prudent financial management, effective communications, contributing to prosperous economic development, promoting intergovernmental relations and public safety, maintaining quality infrastructure, delivering high quality Village services, and maximizing human resources. Based on the strategic priority areas approved by the Village Board of Trustees, village staff compiled specific goals and objectives that will assist the Board in adhering to these priorities. Departmental goals and objectives can be found within the operating department narratives included in this document.

Village Senior Staff attended a Strategic Planning workshop in December 2021 to update the Village's Strategic Priorities. These Priorities will be finalized in Fiscal Year 2023 and presented in the Fiscal Year 2024 budget











February 25, 2022

To the Honorable Mayor Gary Grasso and Board of Trustees:

We are pleased to present the Fiscal Year 2023 Budget, effective May 1, 2022 through April 30, 2023. The Board has established a commitment to exceptional service delivery for its resident and business community; this budget preserves and enhances that commitment. The budget reflects an improving local economy, modernizing organization, and a strong financial footing, using the Village's resources prudently to address a broad spectrum of services and important investments. Zero-based budgeting techniques are employed to drive priority, value, and accuracy throughout all elements of the budget.

In summary, the Village's financial position and architecture are strong. Each budget tells a story; the story of this budget is one of return on investment: investment in our business community throughout the pandemic, investment in thoughtful implementation of alternative service delivery models, and investment in core infrastructure which staff, residents, and businesses use every day to improve the lives of themselves and others. Our business community continues to thrive while the local real estate market continues its resurgence in property values. Revenues are trending upward, while reorganization, consolidation, and alternative service delivery has resulted in some of the lowest operating costs by overall percentage in many years. Based upon combined projected FY2022 and proposed FY2023 revenues and expenditures, the General Fund is projected to generate a combined surplus. In addition, despite an FY2022 draw on fund balance in the General Fund to retire the Village's police facility debt in full, the fund balance within the General Fund increases by approximately \$350,00 when comparing FY2022 to FY2023. The Village possesses significant equity and liquidity, strong credit, and a debt-free position, all leverageable to address any need or challenge which may arise in the coming years. We look forward to discussing this budget with the Village Board and working to improve the budget in a public forum in the coming weeks and months.

Fiscal Year 2022 Overview

Revenues

FY2022 projected all-fund revenues (including business, enterprise, special revenue, and fiduciary funds) equals **\$20,317,297**, net of interfund transfers. The General Fund is projected to generate approximately \$9.6 million in total revenue, the highest such total in Village history. Specific highlights of the Village's FY2022 revenue structure include:

- ✓ Sales, Use, and Place of Eating tax revenues significantly exceeded expectations, generating nearly \$500,000 more than originally budgeted.
- ✓ State income tax distributions increased by approximately \$240,000 after the Village's Census results were certified, which saw an additional 600 persons added to the Village. This additional revenue will continue to be distributed to the Village over the decennial Census period, resulting in approximately \$2,400,000 of additional revenue through 2031.
- ✓ Hotel/Motel Tax revenues are projected to exceed estimates by approximately \$260,000, totaling approximately \$600,000.

<u>Expenditures</u>

FY2022 all-fund projected expenditures (including general, capital, debt, transfers, and fiduciary funds) equals **\$24,822,342**, net of interfund transfers. General Fund expenditures are projected at almost \$10 million, the



highest in Village history when factoring in an approximately \$1.2 million one-time transfer to the Debt Service Fund to retire the police facility debt. Other expenditures notes include:

- ✓ Approximately \$1.7 million in capital expenditures occurred in FY2022, including an \$875,000 Road Program and the \$500,000 Chasemoor Lift Station Replacement.
- ✓ The Village spent approximately \$160,000 in professional services related to building permitting; the Village received over 430 total building permit applications in calendar year 2021 and far exceeding projection, with many of these permits related to investments in single-family residential properties.
- ✓ Personnel expenditures are expected to be under budget in all funds.

Major Accomplishments

- ✓ **Retired Police Station Debt.** The Village has the privilege of calling itself a "debt free community" after it retired \$6.2 million in outstanding bonds related to the construction of the police facility (*Strategic Priorities: Prudent Financial Management and Promote Public Health and Safety*).
- ✓ **Downtown Business Development District.** The Village implemented a Business Development District encompassing downtown Burr Ridge, the first of its kind in Village history. Revenue generated by this district will be used to support its redevelopment goals over the next 23 years (Strategic Priorities: Contribute to Prosperous Economic Development and Maintain Quality Infrastructure).
- ✓ **Father's Day Tornado Response.** Primarily led by the Public Works Department, the Village responded to a major weather event. Many blocks and neighborhoods were significantly affected by wind and rain damage which affected the trees, cars, accessory structures, and other property (*Strategic Priorities*: <u>Deliver High Quality Village Services</u> and <u>Effective Communications</u>).
- ✓ **Police Camera and Safety Technology.** The Village entered into a five-year agreement with Axon to lease body-worn cameras and fleet cameras, as well as TASER products. This vertically integrated package will ensure that the Village's sworn personnel are accountable to the community and compliant with State law (Strategic Priorities: Promote Public Health and Safety and Maximize Human Resources).
- ✓ Completed Hydraulic and Rate Water Model Studies. The Village finalized a five-year capital improvement plan specifically related to the Village's water utility system. These studies identified key areas of investment need in the utility and created a model to sustainably fund the needs of the Water Fund through 2028 (Strategic Priorities: Prudent Financial Management and Maintain Quality Infrastructure).
- ✓ **Multiple GFOA Awards.** The Village was the recipient of two budget awards from the Government Finance Officers Association (GFOA) for its presentation of the FY2022 budget and a special recognition for its capital budget. Only Burr Ridge and Wilmette are known to have won both awards in the 2022 budget cycle. The Village also receives the GFOA Certificate of Excellence in Financial Reporting on an annual basis (Strategic Priorities: Prudent Financial Management and Effective Communications).

Fiscal Year 2023 Overview

Revenues

FY2023 budgeted revenues equal **\$21,156,658**, net of interfund transfers. The Village is projected to immediately break the previous General Fund revenue record set in FY2022 with more than \$10 million in revenue (net of interfund transfers) with a preliminary operating surplus of approximately \$400,000. These revenue increases are expected to be sustainable despite a significant influx of money from the American Rescue Plan Act (ARPA), as just 2% of FY2023 General Fund revenues are attributable to ARPA. Specific highlights of the Village's FY2023 revenue structure include:



- ✓ Sales, Use, and Place of Eating tax revenues are projected to exceed FY2022 revenue levels due to the addition of several significant new sales tax-generating businesses in the community, as well as sustained inflation.
- ✓ The Village's total property tax levy was approved with no projected rate increase for FY2023. While the statutorily required contribution to the Police Pension Fund decreased by approximately \$11,000 as compared to the prior year due to position investment gains, the Village increased its contribution for FY2023 by approximately \$24,000. Even with this additional contribution, the Village's share of the average property tax bill is expected to drop to approximately 1.5% of the resident's total property tax bill.
- ✓ Hotel/Motel Tax revenues are projected to exceed projected FY2022 totals and reach 90% of pre-pandemic levels. The State currently permits non-home rule municipalities to spend up to 25% of all Hotel/Motel Tax revenue and fund balance on capital infrastructure or economic development projects; in FY2023, approximately \$150,000 will be transferred to support the 2022 Road Program included in the FY2023 budget.

Expenditures

Total FY2023 budgeted expenditures for all funds (including capital, debt, and fiduciary funds) equal **\$21,226,346**, net of interfund transfers. Of this total, just under \$9.7 million in General Fund expenditures (net of interfund transfers) are planned. Major expenditure categories include:

- ✓ Capital spending of \$3.9 million is planned, including \$1 million in water system improvements, \$950,000 in street and pathway maintenance, and \$775,000 in fleet, technology, and machinery upgrades.
- ✓ The Information Technology (IT) Fund has been liquidated and re-established as the Information Technology Department within the General Fund; approximately \$450,000 in recurring expenditures previously located in the separate IT Fund are now included in the General Fund.
- ✓ Personnel costs as a percentage of total General Fund expenditures is projected to be the lowest since the Great Recession with minimal cost growth from FY2023; conversely, the organization continues to deepen and broaden its pool of talent and experience through new organizational models and service delivery options.

Major Initiatives

✓ Major capital investments are planned, including:

\$768,300 - Road Program \$211,510 - Vehicle Leasing and Upfitting

\$655,000 - South Water Tower Recoating \$135,000 - Police Station Security/Access Upgrades

\$200,000 - AMI Water Billing Technology \$150,000 - Village-wide IT System Upgrades \$172,500 - Willow Springs Water Interconnect \$125,000 - Kraml Drive Pathway Replacement \$160,000 - Pipehunter, Jetter and Trailer \$150,000 - Public Safety Camera System

(Strategic Priorities: Prudent Financial Management and Maintain Quality Infrastructure)

- ✓ The Police Department is poised to create a second Deputy Chief position within its rank structure. This addition is necessary due to the ever-increasing mandates imposed upon Illinois municipalities by the State related to public safety and culminating with the Safe-T Act passed in 2021. This position will also create additional staffing capacity and flexibility within the overall patrol functions of the Department (Strategic Priorities: Promote Public Health and Safety and Maximize Human Resources).
- ✓ A standalone Capital Improvement Plan (CIP) titled "Foundation Burr Ridge" is planned to be created by the start of the FY2024 budget process. This document will specify all Village capital needs on a rolling 20-year basis. As a growing percentage of the Village's overall expenditures are capital-related, it will be critical to have a keen understanding of our needs over the long term (Strategic Priorities: Prudent Financial Management, Effective Communications, and Deliver High Quality Village Services).



- ✓ Major assessment studies of Village Hall and the Public Works building will continue with the goal of understanding the Village's long-term facility needs (Strategic Priorities: Maintain Quality Infrastructure and Prudent Financial Management).
- ✓ Approximately \$125,000 in special events are scheduled in FY2023. This is the largest budget and highest number of unique event types in Village history, including Armed Forces Day, Run the Ridge 5K, nine concerts, the Taste of Burr Ridge and Car Show, and the Deck the Green holiday event (Strategic Priorities: Effective Communications and Promote Intergovernmental Relations and Opportunities).

Further information on each of these important investments is available in the budget document.

American Rescue Plan Act (ARPA) Overview

At the January 10, 2022, Board meeting, staff was provided with preliminary feedback regarding the Village's Capital Improvement Plan (CIP) as well as potential uses of ARPA funds. The following use of ARPA funds as reflected in the draft FY2023 budget is proposed below. These projects represent Village expenditures which do not have dedicated funding sources, while some uncommitted funds remain for other purposes as directed.

Project	FY22	FY23	FY24
Brush Chipper / Stump Grinder	\$143,000		
Kraml Drive Pathway Replacement		\$125,000	
Utilities Pipehunter Jetter & Trailer		\$160,000	
Police Station Facility Upgrades		\$215,000	
Public Safety Camera System		\$100,000	
79 th Street Pathway		\$35,000	\$175,000
Elm Street Culvert Replacement		\$95,000	\$105,000
Uncommitted Funds		\$311,000	

Closing Comments

Primary responsibility for the preparation of the budget document and Budget and Appropriation Ordinance lies with our Finance consultants Annmarie Mampe and Heather Davis. Without their skill and dedication, none of this would be possible, and they have my gratitude. A larger group of talented individuals also contributed significantly to this document, including Police Chief John Madden, Public Works Director Dave Preissig, Deputy Police Chief Marc Loftus, Assistant to the Public Works Director Andrez Beltran, Village Arborist Nick Just, Community Engagement Analyst Hannah Weyant, Executive Assistants Cindy Pavelchik and Julie Tejkowski, and Intern Gabriel Lopez. Staff will review direction from the Board on the necessity, priority, and timing of proposed expenditures, as well as funding alternatives, to guide the formation of the final budget recommendation in April. We look forward to discussing this plan with the Board and engaging with the community in the coming weeks and months.

Sincerely,

Evan Walter Village Administrator

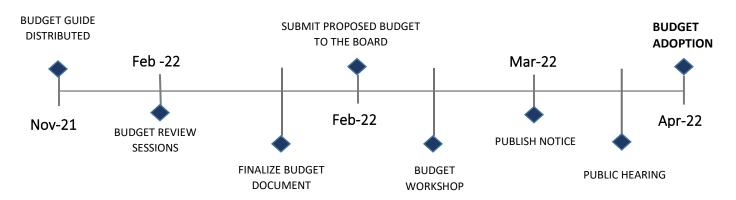
EVAN WALTER



Budget Guidelines and Schedule

The Village's budget is prepared using priority-based assumptions; that is, unless legally required, all expenditures require internal justification for inclusion in the forthcoming budget year. All aspects of the budget are prepared on a zero-base approach, meaning that the budget is built from scratch every year and is flexible from year to year based on the needs of the community and staff or upon direction of the Board. Requests for across-the-board increases are discouraged. Staff is encouraged to identify returns on investment that will result in future expenditure reductions. Use of fund balance to pay for general operations is presently discouraged but will be considered if future expenditure reductions can be identified.

Below is a timeline of the budget process. In accordance with statutory requirements, a public hearing notice is published announcing the date and time of the hearing to obtain any comments from the general public or residents. The tentative budget made available and may be inspected by the public at the Village Hall prior to the public hearing. The hearing is open to the public and any person desiring to appear and provide comments on the tentative budget will be heard. The appropriation ordinance is prepared and passed, and the budget is legally enacted by Ordinance. Amendments to the approved budget that are necessary due to unforeseen or unplanned expenditures are brought to the Board for approval on an as needed basis. In addition, budgeted adjustments needed for items reflected in the approved budget are brought to the Board for approval on a quarterly basis.



	FY2023 Budget Timeline
November 30, 2021	Fiscal Year 2023 Budget Kickoff Meeting; Distribute Budget Guide to Department Heads
December 1, 2021 –	
January 4, 2022	Review of the estimated revenues and expenditures for Fiscal Year 2023
January 8, 2022	Department head budgets due to the Village Administrator and Finance Department
February 1-3, 2022	Review meetings with the Village Administrator, Finance Department and Department Heads
February 18, 2022	Finance Department and the Village Administrator finalize the budget document
February 21-25, 2022	Preparation of the budget transmittal message, assembly, and printing of budget document
February 25, 2022	FY2023 Proposed budget submitted to the Board of Trustees
March 14, 2022	Village Board of Trustees Budget workshop
March 28, 2022	Publish "Notice of Availability of Budget and Public Inspection" and Notice of Public Hearing
April 11, 2022	Public Hearing on the Proposed Budget and Budget Ordinance adopted by the Board
April 30, 2022	Village Clerk files the Budget Ordinance with the Counties of Cook and DuPage
May 1, 2022	Fiscal year 2023 begins



Budgetary Policies and Basis of Presentation

Annual budgets are adopted for the general, special revenue, debt service, capital projects, enterprise, internal service, and pension trust funds. The budget is prepared on the cash basis of accounting, which differs from the Village's annual audited financial statements, which are on the accrual/modified accrual basis of accounting. The significant differences are noted below:

- ✓ In accordance with generally accepted accounting principles (GAAP), the Village records changes in market value on applicable Village and Police Pension Fund investments on its financial statements. However, changes in market values are not included in the budget.
- ✓ Depreciation Expense is reported in the Enterprise and Internal Funds' financial statements but is not budgeted.
- ✓ Capital outlay expense in the enterprise funds and internal service fund are included in the operating budget, whereas purchases of such items are included in the capital assets of the enterprise funds balance sheet on its financial statements.

Expenditures may not legally exceed the appropriated amounts at the fund level. The Village Administrator has the authority to amend the budget within an individual fund. Budget appropriations lapse at year-end, therefore expenditures not substantially incurred by the end of the fiscal year end (April 30) must be appropriated in the next fiscal year budget. Once the budget is adopted, the Village Board can amend it by ordinance if deemed necessary. Amendments are presented at the end of each quarter, if necessary. The following are the significant financial policies of the Village. The Finance Department continually reviews these policies and periodically recommends new policies or changes to existing polices for approval by the Village Board.

General Fund Balance Policy

In the context of financial reporting, the term "Fund Balance" is used to describe the net position of governmental funds calculated in accordance with accepted accounting principles (GAAP). A fund balance policy establishes a minimum level of available funds required to provide financial stability, cash flow for operations, and the assurance that the Village will be able to respond to emergencies with fiscal strength. More detailed financial reporting as it relates to fund balances and the increased disclosures will aid the user of the financial statements in understanding the availability of resources. It is essential to maintain adequate levels of funding to mitigate current/future risks (e.g., revenue shortfalls and anticipated expenditures) and are crucial in long-term financial planning. Credit rating agencies carefully monitor levels of unassigned General Fund balance to evaluate the Village's continued creditworthiness.

According to Resolution R-16-18, approved in May 2018, the Village's General Fund shall maintain a minimum unreserved fund balance of 20% of the current fiscal year's operating expenditures. Current expenditures are to be paid with current revenues and excess fund balance is subject to the fund balance limitation set by Board policy. Per Village policy, which states that General Fund revenues generally must exceed budgeted expenditures during a given fiscal year, the General Fund has a history of revenues exceeding expenditures, thus maintaining a balanced budget in compliance with the current Village fund balance policy. The FY2023 budget for the General Fund complies with Board policy.

Subsequent to compilation of the FY2023 Budget, the Village Board approved an updated fund balance policy for the Village's General Fund. The revised policy reads as follows.



Purpose

In the context of financial reporting, the term "fund balance" is used to describe the net position of governmental funds calculated in accordance with generally accepted accounting principles (GAAP). A fund balance policy establishes a minimum level of fund balance required to provide financial stability, cash flow for operations and the assurance that the Village will be able to respond to emergencies with fiscal strength.

The philosophy of the Village of Burr Ridge ("Village") is to support long-term financial strategies, where fiscal sustainability is the highest priority, while also building funds for future growth. The purpose of this policy is to establish guidelines in providing for an unrestricted fund (reserve) balance in the Village's General Fund. Policy considerations include the following.

- ✓ The General Fund is the primary operating fund of the Village. The fund balance in this fund is intended to serve as a measure of the financial resources available to the Village at a given point in time.
- ✓ An adequate fund balance may ensure that the Village can mitigate current and future revenue shortfalls and/or unanticipated expenditures.
- ✓ Fund balance is an important consideration in long-term financial planning. In addition, credit rating agencies utilize fund balance levels to evaluate a government's continued creditworthiness.

Policy Statements

The General Fund's unrestricted fund balance shall be designated for the purposes and amounts as follows.

- ✓ Minimum Contingency Balance to provide available funding in the case of emergencies or extreme contingencies; this balance shall be set at 20% of the ensuing year's General Fund expenditure budget, net of budgeted capital projects and one-time significant items.
- ✓ Target Additional Balance to maintain a fund balance of approximately 5% above the *Minimum Contingency Balance* of the ensuing year's General Fund expenditure budget, net of budgeted capital projects and one-time significant items.
- ✓ Unrestricted Fund Balance all fund balance above and beyond those balances reserved in the Minimum Contingency Balance and the Target Additional Balance.
- ✓ The *Target Additional Balance* shall be permitted to be used to fund one-time capital projects or achieve specific objectives by approval of the Board but shall not otherwise be used on an annual basis to fund recurring operating expenditures. The *Target Additional Balance* shall provide for a buffer between the Village's *Unrestricted Fund Balance* and the *Minimum Contingency Balance*.
- ✓ The Minimum Contingency Balance, as well as the Target Additional Balance, will be considered as part of the annual budget process and an analysis, based on the proposed budget and to include prior year's fund balance, shall be presented to the Village Board prior to approval of the annual budget.
- ✓ Shortages from the requirements of this policy shall be built up to policy levels within two (2) fiscal years. Shortage is defined as having less than the total of the *Minimum Contingency Balance* and the *Target Additional Balance* at fiscal year-end. Shortage may also be defined as a projection at the time of budget preparation that would indicate the policy requirements will not be met at the current fiscal year end.



- ✓ Any *Unrestricted Fund Balance* may be included in the subsequent year's budget, if necessary, to cover budgeted expenditures that exceed budgeted revenues.
- ✓ Use of the General Fund's *Minimum Contingency Balance* or *Target Additional Balance* is prohibited as a funding source for recurring operating expenditures.

Cash and Investment Policy

As required by State statute, the Village has formal investment policies for both Village and Police Pension investments. Investment policies provide guidelines for the prudent investment of Village and Police Pension Fund investments in compliance with state statues. Investment policies are currently up to date with the Illinois Sustainable Investing Act.

Police Pension Funding Policy

The Village's adopted Police Pension Funding Policy states that the Village will annually contribute 100% of the Illinois statutory minimum required contribution to the Pension Fund. Beginning in FY2022, staff has begun to work with the Village's actuaries to develop a pension-modeling tool that assists in determining how various factors affect the long-term financial health of the pension plan. Staff plans to present annual pension funding tax levy options to the Board in the future to implement a sound and financially feasible funding policy that creates structural budgetary relief for the Village while providing additional value for the Police Pension Fund.

Capital Asset Policy

The Village has a formal capital asset policy which provides guidance on the financial aspects and stewardship of Village's capital assets; this policy was revised and updated in 2021. This policy documents the Village's capitalization thresholds, depreciation methods, and capital planning process. For financial reporting purposes, an item must be at or above the capitalization threshold of \$10,000 per unit to be considered a capital asset. Capital investment objectives are prioritized by the Village Board and appropriately reflected in the capital and operating budgets.

- ✓ The Village develops a multi-year plan for capital improvements which is updated annually, and all capital improvements are budgeted in accordance with this plan, otherwise known as the Capital Improvement Plan (CIP). Various funding sources, including but not limited to the General, Motor Fuel Tax, Hotel/Motel, Water, and Sewer Funds are allocated to support these improvements.
- ✓ The Village maintains its physical assets at a level adequate to protect the capital investment and to minimize future maintenance and replacement costs.
- ✓ The operating budget provides for adequate maintenance and orderly replacement of capital equipment from current revenues when possible.

As was previously noted in the Budget Message, a major Fiscal Year 2023 goal is to further elaborate upon the Village's capital planning needs into a document called "Foundation Burr Ridge".



Basis of Presentation and Measurement Focus

The finances of the Village are organized and operated on the basis of "funds". A "fund" is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid in demonstrating compliance with finance-related legal and contractual provisions. The Village has nine funds, all of which are reflected in the Village's financial statements and classified into one of the following categories – Governmental, Proprietary and Fiduciary Funds.

Governmental Funds

Governmental funds are used to account for the Village's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when "measurable and available". Measurable means knowing or being able to reasonably estimate the amount. Available means collectible within the current period or within sixty days after fiscal year-end. The Village recognizes property taxes when they become both measurable and available. For all other government fund revenues, a one-year availability period is used for revenue recognition. Expenditures (including capital outlay) are recorded when the related fund liability is incurred, except for general obligation bond principal and interest which are recognized when due. Governmental funds include the following fund types:

- ✓ General Fund: primary operating fund, accounting for all financial resources, except those required to be accounted for in another fund
- ✓ Special Revenue Funds: account for revenue sources that are restricted to expenditures for a specific purpose (not including expendable trusts or major capital projects)
- ✓ Debt Service Funds: account for the servicing of general obligation long-term debt not being financed by proprietary or nonexpendable trust funds, including accounting for property taxes levied for the payment of principal and interest on all general obligation debt, as well as the payment of these obligations
- ✓ Capital Projects Funds: account for the acquisition of fixed assets or construction of major capital projects not being financed by proprietary or nonexpendable trust funds

Proprietary Funds

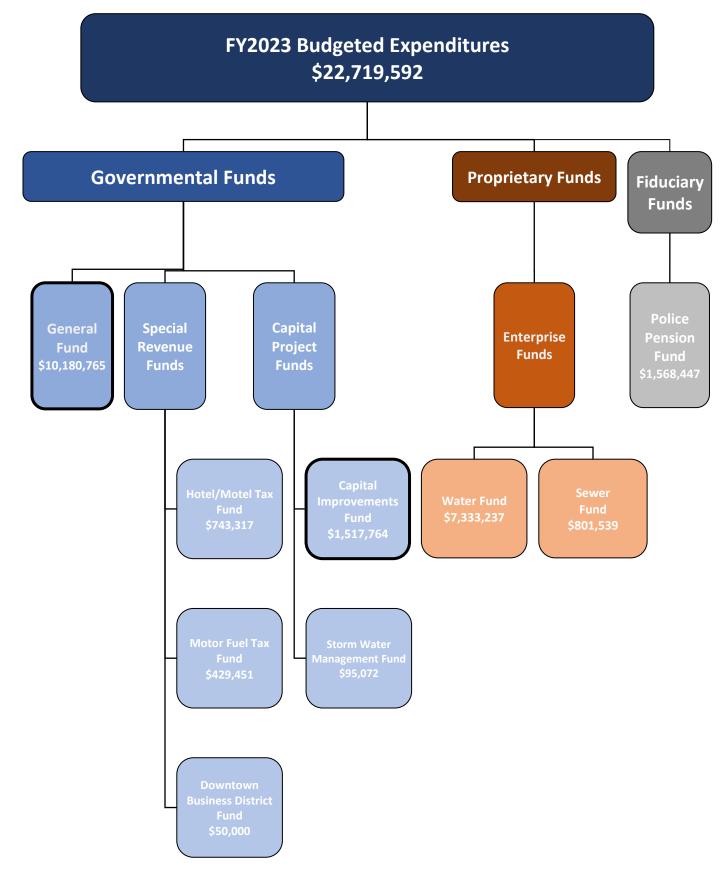
Proprietary funds are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Proprietary funds include the following fund types:

- ✓ Enterprise Funds: account for those operations that are financed and operated in a manner similar to private business or where the Board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability
- ✓ Internal Service Funds: account for operations that provide services to other departments or agencies of the Village, or to other governments, on a cost-reimbursement basis

Fiduciary Funds

Fiduciary funds account for assets held by the Village in a trustee capacity or as an agent on behalf of others. These funds are accounted for in essentially the same manner as proprietary funds, using the same measurement focus and basis of accounting.







Major Governmental Funds

Governmental funds are classified as either major or non-major funds. A fund is classified as a major governmental fund if revenues, expenditures, assets, or liabilities of that fund are at least 10 percent of the corresponding totals, excluding extraordinary items, for all governmental funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds for the same item. The Village can report any fund that does not meet these requirements as a major fund if this presentation better reflects the purpose and financial condition of that fund. The Village has two major governmental funds, as follows:

- ✓ General Fund (always classified as major): accounts for most of the Village's day-to-day operations
- ✓ Capital Improvements Fund: accounts for public improvements and large multi-year projects that are funded by a variety of sources

Non-Major Governmental Funds

The Village has four funds which do not meet the major fund classification requirements listed above and are therefore classified as non-major funds, as follows:

- ✓ Hotel/Motel Tax Fund: accounts for the receipt and subsequent spending of the Village's 4% hotel/motel tax
- ✓ Motor Fuel Tax Fund: accounts for funds received from the State of Illinois Motor Fuel Tax to be used for operating and maintaining local streets and roads
- ✓ Downtown Business District Fund: accounts for the receipt and subsequent spending of sales and hotel/motel taxes collected within the business district
- ✓ Storm Water Management Fund: accounts for improvement and/or replacement projects related to the Village's storm water management system; these projects are funded by a variety of sources

Effective April 30, 2022, the Sidewalk/Pathway and the Equipment Replacement Funds (non-major Capital Projects Funds) were collapsed; beginning May 1, 2022, the activity of these funds is reflected in the Capital Improvement Fund (major Capital Projects Fund). The overall goal of this consolidation was to reflect the majority of governmental-type capital spending in a single fund, as well as to simplify financial reporting.

In addition, effective April 30, 2022, the Information Technology Replacement Fund (Internal Service Fund) was collapsed and beginning April 30, 2022, the activity of this fund is reflected as a department in the General Fund. The Water and Sewer Funds will continue to contribution funding for Village-wide technology spending.

The following chart summarized the relationship between operating departments and fund spending.

	Opera	ating Departn	nents		
Fund	Administration	Finance	Central Services	Public Works	Police
General	X	Х	Х	Х	Х
Capital Improvement				Х	
Hotel/Motel Tax	X	Χ			X
Motor Fuel Tax		Х		Х	
Downtown Business District	X	Χ			
Storm Water Management				Х	
Water		Χ		Х	
Sewer		Х		Х	
Police Pension		Χ			Χ





Fund Balance Analysis

In governmental funds, the difference between the assets and liabilities is reported as fund balance. The Village's governmental funds balance sheet included in its audited annual financial statements reflects fund balance categorized as follows:

Non-spendable – portion of fund balance that is not available to be spent, either short-term or long-term, in either form or through legal restrictions

Restricted – portion of fund balance that is subject to external enforceable legal restrictions

Committed – portion of fund balance where the constraint on spending the fund balance is self-imposed by formal action of the highest level of decision-making authority

Assigned – portion of fund balance constrained by the Village's intent to use fund balance for a specific purpose

Unassigned – available expendable resources that are not the object of management plans, i.e., assignments.

Changes in Fund Balance

General Fund – A draw down of approximately \$1.2 million in fund balance occurred in FY2022 to transfer funds to the Debt Service Fund. This transfer provided the remaining funding needed to fully retire the outstanding GO Refunding Bonds, Series 2017 one year prior to maturity. Projected fund balance at the end of FY2023 is forecasted at approximately \$5.8 million, or 63.8% of annual recurring operating expenditures. Despite significant disruption to the local economy and the Village's revenue streams caused by the pandemic, as well as the use of \$1.2 million in fund balance to retire the Series 2017 bonds, the General Fund is projected to have approximately \$450,000 in additional fund balance at the end of FY2023 compared to the end of FY2020 and has had a fund balance exceeding 60% in each of the previous three fiscal years, as well as the proposed FY2023 fiscal year.

The Information Technology Fund was collapsed at the end of FY2022 and the remaining fund balance, net of capital assets, was transferred to the General Fund. All future information Technology costs will be recorded in the General Fund under the Information Technology Department.

Motor Fuel Tax Fund – Based on actual receipt of Rebuild Illinois Funds in FY2022 and the projected receipt of these funds in FY2023, fund balance in the Motor Fuel Tax Fund has increased significantly as compared to fund balance at the end of FY2021. While Motor Fuel Tax revenues are utilized to fund the Village's annual road improvement program through an interfund transfer from the Motor Fuel Tax Fund to the Capital Improvement Fund, the funds received through the Rebuild Illinois program are restricted to bondable road projects (although bonds need not necessarily be issued to expend these funds). Staff has presented a preliminary recommendation to use these funds for a significant improvement to 83rd Street but has not received final approval at this time. Once the Village determines, and receives approval for allowable projects, the Village will draw on fund balance to cover the cost of appropriate projects.

Hotel/Motel Tax Fund - The Village's Hotel/Motel Tax Fund receives funding from the Village's 4% Hotel/Motel Tax. Expenditures of this fund include funding for the promotion of overnight tourism within the Village, as well as transfers to the Village's Capital Improvement Fund. Hotel/Motel Tax collections averaged \$572,000 per year from FY2016 - FY2020. This revenue source was significantly affected by the pandemic; therefore, fund balance has declined between FY2020 actual and FY2023 projected. FY2022 collections are projected at approximately \$590,000, double the collections in FY2021. FY2023 collections are budgeted at approximately \$622,000, a 5.2% increase over FY2022 projections.



Fund Balance Analysis & Changes in Fund Balance

Downtown Business District Fund - In September 2021, the Village of Burr Ridge approved a plan to designate a Business District and to impose a Business District tax pursuant to the Illinois Business District Development and Redevelopment Law. The revenue generated by the District includes a Business District Retailer Occupation Tax of 1% of the selling price of tangible personal property and a Business District Hotel Operators' Occupation Tax of 1% of gross rental receipts from hotel rooms with the Business District. The Revenues generated by the Business District Tax can only be used to support redevelopment goals of the District. The projected fund balance at the end of FY2022 is \$161,543 with budgeted revenues in FY2023 at \$566,378 and a transfer to the General Fund of \$50,000 with a projected fund balance at the end of FY2023 of \$677,921.

Capital Project Funds – The Village's Capital Project Funds receive funding through interfund transfers from the General Fund, as well as periodic developer donations, and State and Federal funding awarded for specific projects. Fund balance in these funds fluctuates depending on the timing of the receipt and expenditure of funds.

In FY2022, the Village collapsed the Sidewalk/Pathway and Equipment Replacement Funds and transferred remaining fund balance to the Capital Improvement Fund. The Capital Improvement Fund has a projected fund balance at the end of FY2023 of approximately \$301,000; this balance will be utilized to ensure smooth funding sources are available for future capital projects.

Storm Water Management Fund – No activity occurred in this fund in FY2022, with one additional project planned in FY2023. The Village is currently planning to complete the engineering for the Elm Street Culvert project in FY2023, with construction to follow in FY2024. This project will be funded using available ARPA funds, as well as with a \$785,000 federal grant recently awarded to the Village.

Water Fund — Unrestricted fund balance in the Water Fund has decreased by approximately 53.0% when comparing FY2020 actual to the FY2023 projected. While revenues from the sale of water have increased by approximately 23.7% when comparing FY2019 actual to the FY2022 Budget, operating costs have grown by approximately 27.3% over the same period. In addition, a significant cash funded capital project occurred in FY2020 to replace water main in the Carriage Way subdivision, as well as the Chasemoor subdivision. A draft of a water rate study was introduced to the Village Board in late FY2022. Upon adoption of the study, the proposed rates will be approved by ordinance and factored into upcoming budget year's revenue calculations.

Sewer Fund – Unrestricted net position in the Sewer Fund had remained consistent from FY2019 through FY2022. The FY2022 budget included a significant capital project to rehabilitate the Chasemoor Lift Station. This project was partially funded by a draw down on fund balance.

Police Pension Fund – The sole fiduciary fund in the Village, the Police Pension Fund, holds assets in a trustee capacity, to provide defined benefits to retired sworn officers. Fund balance within this fund fluctuates based on the market value of the assets held, as well as the contributions into the fund and expenses of the fund. Net position at the end of FY2023 is projected at \$24,119,771 and is restricted for providing pension benefits to member of the pension fund.

A detailed view of fund balance for each of the Village's budgeted funds can be found on the following pages.



	Pro	ojected Fund Balance FY2022	lance Budgeted		Budgeted xpenditures	Pro	ojected Fund Balance FY2023
General Operating							
General Fund	\$	5,421,959		10,531,236	\$ 10,180,765	\$	5,772,430
Special Revenue							
Motor Fuel Tax Fund		501,079		545,257	429,451		616,885
Hotel/Motel Tax Fund		161,271		648,246	743,317		66,200
Business District Fund		161,543		566,378	50,000		677,921
Capital Projects							
Capital Improvements Fund		578,743		1,240,153	1,517,764		301,132
Sidewalks/Pathway Fund		-		-	-		-
Equipment Replacement Fund		-		-	-		-
Storm Water Management Fund		18,171		107,000	95,072		30,099
Debt Service							
Debt Service Fund		-		-	-		-
Enterprise							
Water Fund		1,121,665		6,981,732	7,333,237		770,160
Sewer Fund		1,348,962		638,801	801,539		1,186,224
Internal Service							
Information Technology Fund		-		-	-		-
Fiduciary							
Police Pension Fund		24,297,117		1,391,101	1,568,447		24,119,771
TOTAL ALL FUNDS	\$	33,610,509	\$	22,649,904	\$ 22,719,592	\$	33,540,821



	F	Audited Fund Balance FY2020		Audited Fund Balance FY2021		Projected Fund Balance FY2022		Projected und Balance FY2023
General Operating								
General Fund	\$	5,318,930	\$	5,594,520	\$	5,421,959	\$	5,772,430
Special Revenue								
Motor Fuel Tax Fund		10,286		387,194		501,079		616,885
Hotel/Motel Tax Fund		238,242		180,738		161,271		66,200
Business Development Fund		-		-		161,543		677,921
Capital Projects								
Capital Improvements Fund		214,740		297,228		578,743		301,132
Sidewalks/Pathway Fund		384,498		161,708		-		-
Equipment Replacement Fund		330,451		288,181		-		-
Storm Water Management Fund		3,605		23,317		18,171		30,099
Debt Service								
Debt Service Fund		4,884,205		4,804,915		-		-
Enterprise								
Water Fund		690,066		710,551		1,121,665		770,160
Sewer Fund		1,710,069		1,696,637		1,348,962		1,186,224
Internal Service								
Information Technology Fund		291,866		344,697		-		-
Fiduciary								
Police Pension Fund		18,914,901		23,625,869		24,297,117		24,119,771
TOTAL ALL FUNDS	\$	32,991,858	\$	38,115,554	\$	33,610,509	\$	33,540,821



	FY2023 Budgeted Revenues			FY20223 Budgeted penditures	Variance
General					
General Fund	\$	10,531,236	\$	10,180,765	\$ 350,471
Special Revenue					
Motor Fuel Tax Fund		545,257		429,451	115,806
Hotel/Motel Tax Fund		648,246		743,317	(95,071)
Business District Fund		566,378		50,000	516,378
Capital Projects					
Capital Improvements Fund		1,240,153		1,517,764	(277,611)
Sidewalks/Pathway Fund		-		-	-
Equipment Replacement Fund		-		-	-
Storm Water Management Fund		107,000		95,072	11,928
Debt Service					
Debt Service Fund		-		-	-
Enterprise					
Water Fund		6,981,732		7,333,237	(351,505)
Sewer Fund		638,801		801,539	(162,738)
Internal Service					
Information Technology Fund		-		-	-
Fiduciary					
Police Pension Fund		1,391,101		1,568,447	(177,346)
TOTAL ALL FUNDS	\$	22,649,904	\$	22,719,592	\$ (69,688)

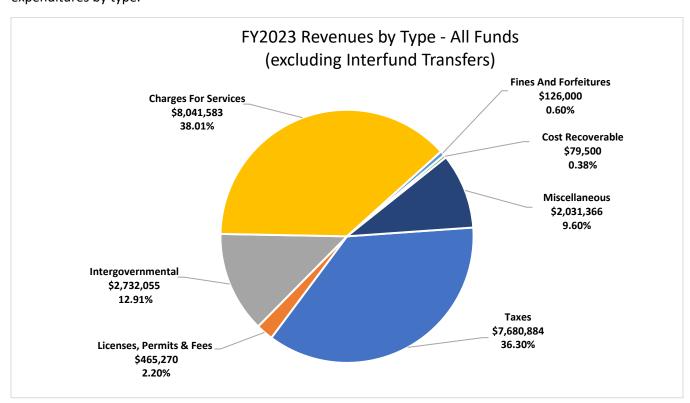


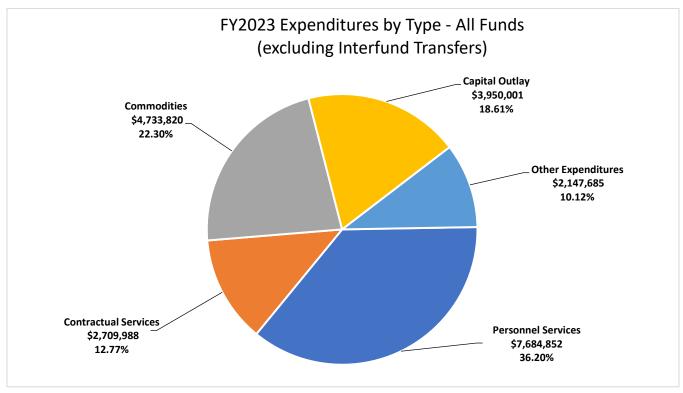
Summary of Revenues, Expenditures and Changes in Fund Balance - All Funds

	FY2022									
		FY2020		FY2021		Amended		FY2022		FY2023
		Actual		Actual		Budget		Projected		Budget
Revenues										
Taxes	\$	6,355,716	\$	5,932,526	\$	6,079,760	\$	7,094,456	\$	7,680,884
Licenses		52,204		51,252		77,785		20,975		86,270
Permits And Fees		413,316		402,832		376,875		372,811		379,000
Intergovernmental		1,584,471		2,436,222		1,947,523		2,146,046		2,827,055
Charges For Services		6,188,026		7,403,923		7,397,320		7,537,932		8,041,583
Fines And Forfeitures		121,292		92,053		130,000		123,000		126,000
Cost Recoverable		252,400		85,626		299,195		97,154		79,500
Miscellaneous Revenues		2,196,333		2,180,673		2,326,066		2,847,923		1,830,366
Other		6,040		39,025		110,000		77,000		106,000
Total Revenues	\$	17,169,798	\$	18,624,133	\$	18,744,524	\$	20,317,297	\$	21,156,658
Expenditures										
Personnel Services		7,371,168		7,059,898		7,631,560		7,536,577		7,684,852
Contractual Services		2,663,466		2,762,331		3,783,689		2,899,328		3,980,988
Commodities		3,702,788		4,754,096		4,411,120		4,637,490		4,733,820
Capital Outlay		2,628,075		1,351,259		1,754,020		1,615,212		2,679,001
Other Expenditures		2,045,685		1,821,478		2,393,149	_	8,133,736		2,147,685
Total Expenditures	Ş	18,411,183	Ş	17,749,061	Ş	19,973,538	Ş	24,822,342	Ş	21,226,346
Excess (Deficiency) of										
Revenues Over Expenses:		(1,241,385)		875,072		(1,229,014)		(4,505,045)		(69,688)
Other Financing Sources (Uses)										
Fund Balance Transfers In		1,004,560		1,048,135		1,195,270		2,981,185		1,493,246
Fund Balance Transfers (Out)		(1,004,560)		(1,048,135)		(1,195,270)		(2,981,185)		(1,493,246)
Gain/(Loss) on Sale of Assets		(97,492)		-		-		-		-
Adjustment to Basis of Presentation*		301,301		4,248,624		-		-		-
Total Other Financing Sources (Uses)	\$	203,809	\$	4,248,624	\$	-	\$	-	\$	-
Net Income (Loss)		(1,037,576)		5,123,696		(1,229,014)		(4,505,045)		(69,688)
Beginning Fund Balance		34,029,434		32,991,858		38,115,554		38,115,554		33,610,509
Ending Fund Balance	\$	32,991,858	\$	38,115,554	\$	36,886,540	\$	33,610,509	\$	33,540,821



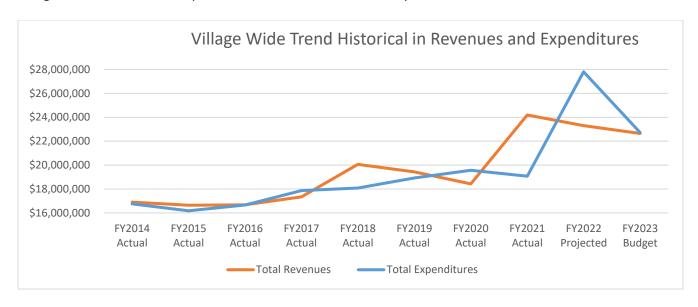
Total FY2023 revenues for all budgeted Village funds amount to \$22,649,904 and total FY2023 expenditures for all budgeted Village funds amount to \$22,719,592. Total revenues and total expenditures include interfund transfers between funds in the total amount of \$1,493,246. Below is a summary of FY2023 revenues and expenditures by type.



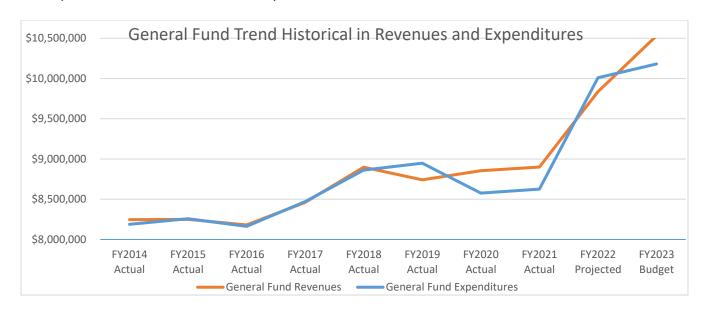




Total FY2023 revenues for all budgeted Village funds amount to \$22,649,904 and total FY2023 expenditures for all budgeted Village funds amount to \$22,719,592, including interfund transfers. Below is a historical trend of total Village-wide revenues and expenditures shown over the last ten years.



The increase in revenues when comparing FY2021 and FY2022 to prior years is the due to the receipt of COVID-19 related federal funding in the amount of \$1,184,334, the recovery of various revenue to pre-pandemic levels, as well as increased interfund transfers. FY2022 reflects an interfund transfer from the General Fund to the Debt Service Fund, in the amount of approximately \$1.2 million to provide partial funding for the early retirement of the Village's outstanding general obligation debt. The increase in expenditures when comparing FY2021 to FY2022 is due to the transfer of funds from General Fund to the Debt Service Fund mentioned above, as well as the payoff of approximately \$6.1 million of general obligation debt. Below is a historical trend of total General fund revenues and expenditures shown over the last ten years.

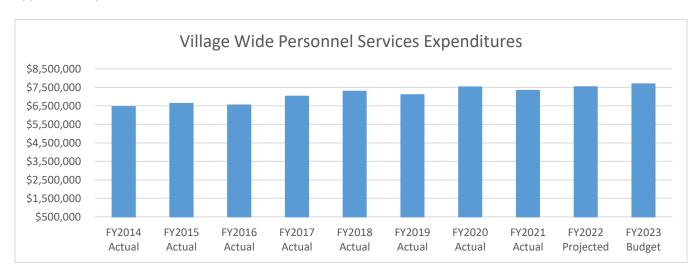




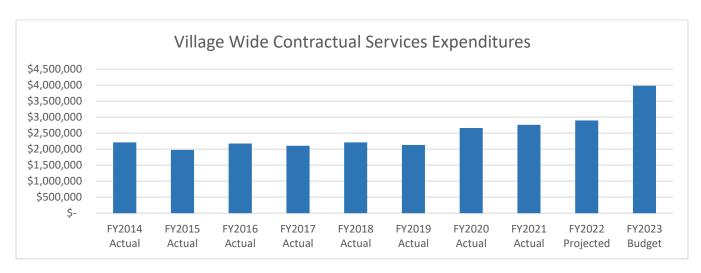
Per Village policy, which states that General Fund revenues generally must exceed budgeted expenditures during a given fiscal year, the General Fund has a history of revenues exceeding expenditures, thus maintaining a balanced budget and in compliance with the current Village fund balance policy.

Expenditures

Below is a history of the Village's Personnel expenditures for the last ten years. This expenditure has grown 18.5% since FY2014 and represents the largest portion of the Village's budget in the amount of \$7,684,852, or approximately 33.8%.



Below is a history of the Village's Contractual Services Expenditures for the last ten years. The FY2023 budget is \$3,980,988 and has grown approximately 80.1% when comparing FY2014 to FY2023. This expenditure fluctuates each year based on maintenance projects and consulting needs of the Village. The increase in FY2023 is largely due to \$1.2 million in capital projects budgeted in the Water Fund for water tower and distribution system maintenance.



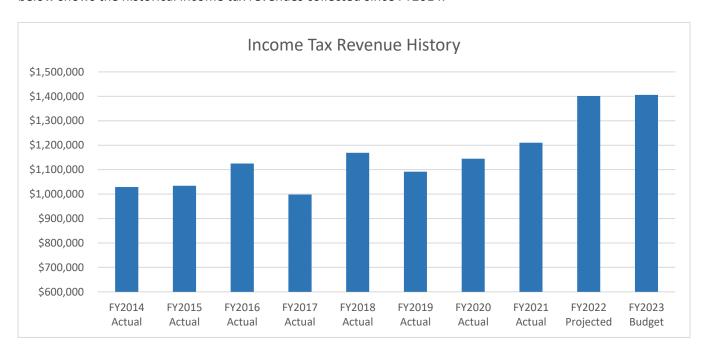


Revenues

Sales Tax Revenue, which is comprised of a 1% Municipal Tax and a 0.25% Non-Home Rule Sales Tax, represents the largest source of General Fund revenue. Below are the historical sales tax revenues since FY2014.



While State action could affect this revenue source, Income Tax revenue over the last ten years has shown to be a stable source of revenue for the Village. This revenue is distributed to the Village on a per capita basis. The chart below shows the historical income tax revenues collected since FY2014.

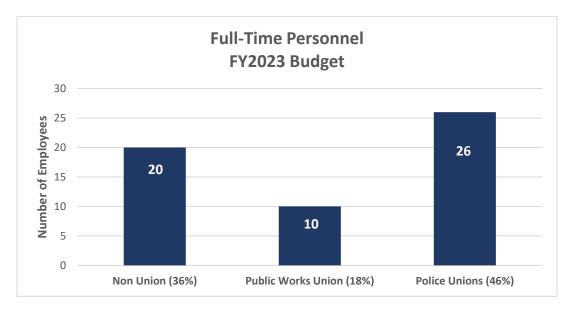




The total cost of compensation for the Village's personnel represents the largest component of the Village's overall expenditure budget. The FY2023 Budget reflects a total personnel count of 56 full-time and 16 part-time employees (positions).

The Village's full-time employee population consists of both union and non-union employees (positions), as shown below. The Village' union employees are members of one of three bargaining units, including the following:

- ✓ Metropolitan Alliance of Police (MAP) Police Sergeants
- ✓ Teamsters Local 700 Patrol Officers
- ✓ International Union of Operating Engineers (IUOE) Local 150 Public Works



- ✓ Police Union Personnel The current Police Patrol Officers contract, effective May 1, 2019, expires on April 30, 2022. This contract provided for a 2.75% COLA on May 1, 2020 and 3.00% COLA on May 1, 2021. Officers not at the top of their salary range are eligible for a merit increase on their anniversary dates that varies between 4.0% and 5.6%. The current Police Sergeants' contract, effective May 1, 2017, originally expired on May 1, 2020 but was extended through April 30, 2021 through a Memorandum of Understanding (MOU) granting this bargaining unit a 2.75% COLA during FY2021. Those Sergeants not at the top of their salary range are eligible for a merit increase on their anniversary dates that varies between 4.0% and 5.8%. Updated agreements had not been settled when compiling the FY2023 budget; therefore, a COLA increase of 2.75% was factored in to the FY2023 compensation budget for these employee groups. Subsequent to finalizing the FY2023 budget, the agreement was finalized providing for a 3.0% wage increase effective May 1st of each contract year.
- ✓ Public Works Union Personnel The current Public Works contract, effective on May 1, 2016, expired on April 30, 2020 but was extended through October 31, 2020 through an MOU granting this bargaining unit no base pay increases in exchange for a no layoff period through the end of the MOU. Public Works union members were eligible for step increases on their anniversary dates throughout the contract period that varied between 2.6% and 5%. An updated agreement had not been settled when compiling the FY2023 budget; therefore, a COLA increase of 2.75% was factored in to the FY2023 compensation budget for this employee groups. Subsequent to finalizing the FY2023 budget, the agreement was finalized providing for wage increases on November 1, 2020 and 2021 and May 1st of 2022, 2023 and 2024.
- ✓ Non-Union Personnel The FY2023 compensation budget reflects merit increases of 3.0% for all non-union



personnel who are not at the top of the salary range for their position and/or did not receive any other salary adjustment in FY2022 or FY2023. In addition, for full-time non-union personnel, the FY2023 compensation budget includes a one-time payment of 8% of annual salary, up to \$6,000, payable effective May 1, 2022.

Total full-time and part-time positions reflected in the FY2023 budget, as well full-time equivalent allocations, by department are reflected below, along with a comparison to FY2021 actual and FY2022 projected.

	١	FY2021 Actual			-Y2022 rojecte		FY2023 Budget			
DEPARTMENT	FT	PT	FTE	FT	PT	FTE	FT	PT	FTE	
Boards & Commissions	-	9.00	-	-	9.00	-	-	9.00		
Administration	7.00	3.00	8.50	4.00	3.00	5.50	4.00	3.00	5.50	
Finance	4.00	1.00	4.50	2.00	-	2.00	2.00	-	2.00	
Police	31.00	-	31.00	31.00	-	31.00	32.00	-	32.00	
Public Works	15.00	2.00	16.00	18.00	3.00	19.50	18.00	4.00	19.50	
Total Personnel	57.00	15.00	60.00	55.00	15.00	58.00	56.00	16.00	59.00	
Includes personnel charge to General Fund - Public Works Department, Water Fund and Sewer Fund										

Personnel Budget

The FY2022 Budget reflects total compensation costs in the amount of \$7,684,852. These compensation costs are reflected in the expenditure budget of the General, Water and Sewer Funds. Total compensation costs include salaries (including overtime and add pays), the Village's contribution to IMRF, Social Security, Medicare and the Police Pension Fund, the Village's share of health, dental, vision and life insurance premium costs and dues and subscriptions, recruitment costs and training and travel costs.

The Finance Department continues to use a streamlined total compensation model, developed during the FY2022 budget process, that serves as a strategic budgeting tool for salaries and benefits.

Personnel Changes

During FY222, the Village experienced a significant number of personnel changes across all departments, including the following.

- ✓ The Village's Interim Village Administrator, who had been serving in this role since the previous Village Administrator's retirement, was appointed as the Village Administrator.
- ✓ Upon retirement of the long-standing Finance Director, the positions of Finance Director and Assistant Finance Director positions were outsourced to an independent consulting firm.
- ✓ The Police Department welcomed three new Police Officers, filling positions open due to retirements.
- ✓ The Water & Wastewater Division Supervisor retired after 32 years of dedicated service; the Assistant Water Operator was promoted to this role while a General Utility Worker I from within the Water and Waste Water Division was promoted to fill this position, both fulfilling major succession planning goals.
- ✓ The Public Works Department Administrative Intern was promoted to Community Engagement Analyst in the Administration Department and a new Administrative Intern was hired to fill the vacated role.



- ✓ Three new employees were hired into the General Utility Worker I position that were created by resignations from the previous year.
- ✓ The Management Analyst from the Administration Department was reassigned to the Public Works Department under the title of Assistant to the Public Works Director.

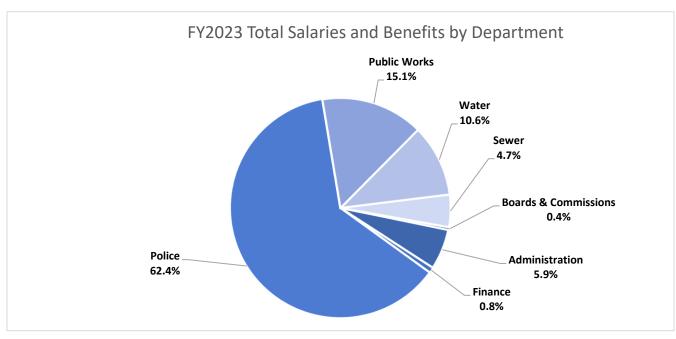
FY2023 personnel changes include the following:

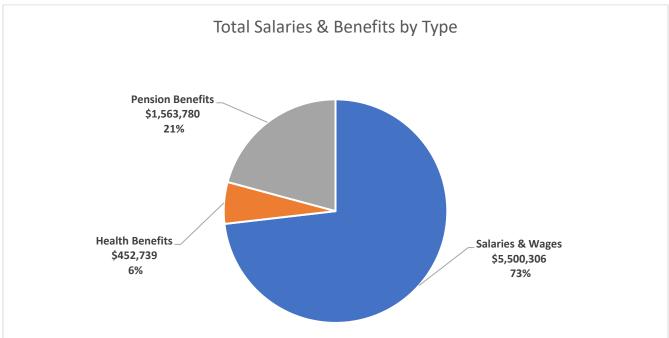
- ✓ In late FY2022, a plan was launched to incorporate the various facets of community development, including planning, building permits, development engineering, and records management into a new division within the Public Works Department called the Community Development Division. A Community Development Director position was created and later filled in January 2022. Beginning with the FY2023 budget, personnel expenditures for the positions of Community Development Director, Permit Technician, Records Assistant (PT) and Building Assistant (PT) were moved to the Public Works Department, and along with the existing Development Engineer position within the Public Works Department, complete this strategic restructuring under the overall supervision of the Public Works Director.
- ✓ The overall priority of the Chief of Police has always been to maintain efficiency, professionalism, and a high level of service to Village residents without increasing sworn or civilian personnel. Based upon significant changes and challenges related to legislative mandates involving training, technology, and police records management, as well as passage of the Safe-T Act, police administrative responsibilities and workload has increase significantly. In order to address the increased challenges and workload, a second Deputy Police Chief position was added to the FY2023 budget. This additional position will allow for a split of the general management duties between Patrol/Operations and Support Services/Administration.



Personnel Costs – Total Compensation

Total personnel cost of compensation, by department and by type, is reflected below.







In addition to the salary adjustment amounts noted above, the FY2023 Budget reflects the following personnel assumptions:

- √ 1.5% assumed decrease in health insurance premiums as of the Village's July 1, 2022 renewal date and a 5% increase in dental and vision insurance premiums as of the same date
- ✓ Illinois Municipal Retirement Fund (IMRF) contribution rate for non-public safety employees is 10.69 % as of January 1, 2022 and assumed at the same rate effective January 1, 2023
- ✓ Police Pension contributions assumed at \$923,961 based on results of the April 30, 2021 actuarial valuation, plus an additional approximate amount of \$24,000 above the State-required minimum contribution

HMO Medical benefits for employees and retirees are provided through the Village's participation in the Intergovernmental Personnel Benefit Cooperative (IPBC). The IPBC is a cooperative entity established to jointly administer some or all the personnel benefit programs offered by its members to their employees and retirees.

Schedules of total wages, including salaries, overtime and add pays by department, can be found below. Salaries by position for each department can be found in the Appendix section of this document.

VILLAGE OF BURR RIDGE TOTAL WAGES BY DEPARTMENT									
	FY2020 Actual	FY2021 Actual	FY2022 Budget	FY2022 Projected	FY2023 Budget				
1010 Boards & Commissions	\$ 28,800	\$ 26,479	\$ 30,400	\$ 30,400	\$ 30,446				
2010 Admistration	425,338	476,722	417,310	417,365	359,631				
4010 Finance	200,808	207,354	203,442	151,000	48,887				
4020 Central Services	-	-	-	-	-				
5010 Police	2,906,414	2,910,883	3,075,685	3,040,000	3,234,187				
6010 Public Works	581,829	551,772	541,590	581,990	911,764				
Total General Fund	4,143,189	4,173,210	4,268,427	4,220,755	4,584,915				
6030 Water Operations	714,192	638,989	667,375	656,675	642,408				
Total Water Fund	714,192	638,989	667,375	656,675	642,408				
6040 Sewer Operations	204,120	173,703	245,390	245,410	272,983				
Total Sewer Fund	204,120	173,703	245,390	245,410	272,983				
Total Salaries by Department	\$ 5,061,501	\$ 4,985,902	\$ 5,181,192	\$ 5,122,840	\$5,500,306				



The Village's five-year Capital Improvement Plan (CIP) identifies capital projects that support the Village's strategic goals and include projects such as the purchase, construction and/or improvement of land, buildings, streets, water and sewer infrastructure, vehicles, machinery, and equipment. To be included in the CIP, the project must have a monetary value of \$10,000 or more and have a useful life of at least one year.

The Village's Capital Asset Policy provides a framework for capital planning and financial reporting in conformance with best practices. The annual capital budget derived from the multi-year CIP authorizes and provides the basis for control of the expenditures related to the plan.

Each year, as part of the overall budget process, the department heads and Village Administrator review and update the multi-year plan. Capital projects are identified and presented to the various Village oversight committees, if applicable, to assist in the prioritization of future projects. Capital projects may be added, deleted, modified and/or moved to another budget year. As projects are being identified for the upcoming budget year, the Finance Director also identifies available internal and external funding sources.

Once the CIP has been updated, the department heads and Village Administrator meet to review and further evaluate the projects identified for the upcoming budget year, as well as future years. Projects for the upcoming budget year are prioritized based on the Village's overall goals, department priorities and anticipated funding. The final CIP, including requests and funding for the upcoming budget year, are presented to the Board of Trustees based on a consensus of staff.

Potential funding sources for the CIP include, but are not limited to, general obligation and alternative revenue bond proceeds, debt certificate and lease proceeds, federal and state grant funding, motor fuel tax proceeds, developer donations, water and sewer user fees, and pay-as-you-go contributions from the Village's operating funds. Operating funds that may contribute to the annual capital budget include the General, Motor Fuel Tax Fund, and Hotel/Motel Tax Fund.

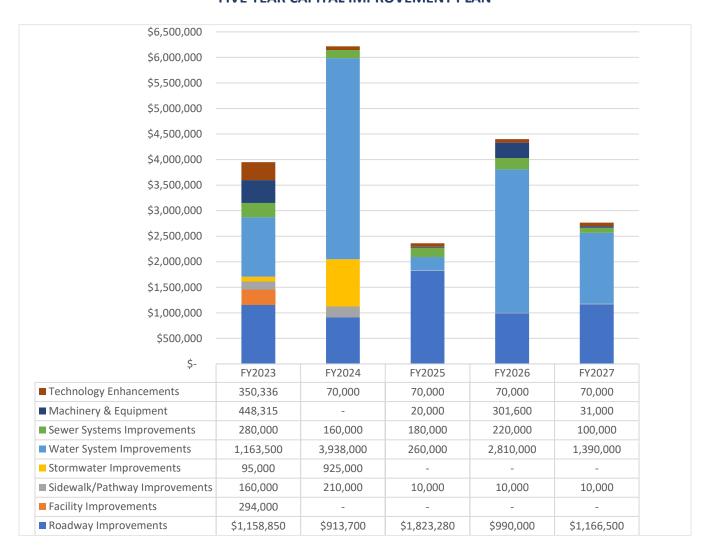
The Village's FY2023 capital improvement program amounts to \$3,950,001, reflecting projects budgeted in the General, Capital Improvement, Water and Sewer Funds. As of April 30, 2022, the Village collapsed the Sidewalk/Pathway Fund and the Equipment Replacement Fund into the Capital Improvement Fund. In addition, the Village collapsed the Information Technology Replacement Fund into the General Fund – Information Technology Department.

While the majority of capital projects are reflected in Capital Outlay line items within the FY2023 budget, two projects within the Water Fund and one project within the Sewer Fund are reflected in Contractual Service line items as these projects are considered as maintenance. The total reflected in Capital Outlay line items amounts \$2,679,001 and the total reflected in Contractual Service line items amounts to \$1,271,000, for a grand total of \$3,950,001.

A summary of the Village's CIP, funding sources for FY2023 projects, and a description of three (3) of the larger FY2023 projects, including the project's impact on future operating budgets, is provided below. Immediately following the summary information is the Village's detailed five (5) year CIP.

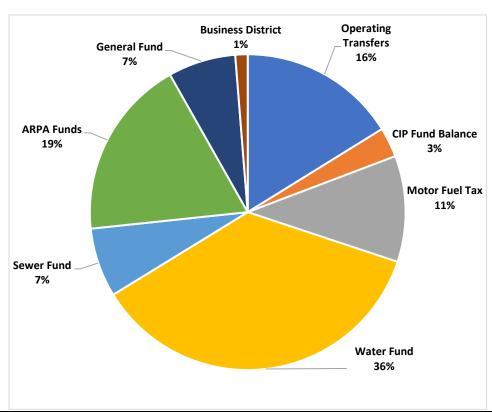


FIVE YEAR CAPITAL IMPROVEMENT PLAN





The chart below displays the funding sources for the Village's FY2023 capital improvement projects.



Motor Fuel Tax	Sewer Fund Revenues	General Fund Revenues	CIP Fund Balance
\$429,223	\$280,00	\$273,651	\$120,604
			Business District
Operating Transfers	ARPA Funds	Water Fund Revenues	Revenues
\$639,023	\$730,000	\$1,427,500	\$50,000

Below summarizes the major capital projects scheduled for FY2023 and the impact on future operating budgets.

2023 Road Program – Resurfacing of select roads including Cabernet Court, 60th Place, Woodcreek Drive, Grant Court, 82nd Street, 89th Street, Longwood Drive and Lee Court; additional projects include miscellaneous patching, crack sealing, and pavement marking on roads throughout the Village.

- ✓ FY2023 Budget \$768,300
- ✓ FY2023 Funding Sources:
 - Motor Fuel Tax Allotments \$429,223
 - o General Fund Transfer \$188,720
 - Hotel/Motel Tax Fund Transfers \$150,357
- ✓ 20 Year Lifespan
- ✓ Operating Expenses Over Lifespan: \$120,000 for pavement maintenance



South Water Tower Rehab – Rehabilitation of the South Water Tower at 16W050 83rd Street, including blast-cleaning, repainting with modern epoxy coating systems, and improvements to its appurtenances in accordance with best management practices and Illinois EPA requirements.

- ✓ FY2023 Budget: \$655,000
- ✓ FY2023 Funding Sources:
 - Water Fund User Fees \$655,000
- ✓ 20-55 Year Lifespan
- ✓ Operating Expenses Over Lifespan: \$7,000 for cathodic protection system maintenance

Transmission Main Connection w/Justice-Willow Springs – Provide resilient water supply in the event that mechanical failure, negligence, or criminal activity compromises the Village's transmission main or Bedford Park water supply.

- √ FY2023 Budget \$172,500
- ✓ FY2023 Funding Source
 - Water Fund User Fees \$172,500
- ✓ 50-75 Year Lifespan
- ✓ Operating Expenses Over Lifespan: \$25,000 35,000 to modernize communications equipment

Vehicle Leasing

In October 2020, the Village entered into a Master Equity Lease Agreement with a national fleet leasing company. (More information related to the Village's capital leases can be found in the Long Term and Other Debt section of this document. Lease payments for the following vehicle replacements are reflected in the FY2023 budget.

- ✓ Police four (4) patrol vehicles and one (1) vehicle for investigations
- ✓ Public Works three (3) mid-size SUVs utilized for Department Head, Development Engineer, and Administrative Staff, two (2) pickup trucks utilized for Division Supervisors, and two (2) large dump trucks with plow and spreader utilized for snow removal, hauling excavation spoil, repairing roadways and other operating purposes
- ✓ Water Fund one (1) mid-size SUV utilized for meter reading and customer service appointments, two (2) pickup trucks utilized for Division Supervisor and distribution system maintenance tasks, one (1) cargo transit van utilized for parts, tools and equipment required for distribution system emergency maintenance



	FY2023	FY2024	FY2025	FY2026	FY2027
General Fund					
Desktop Upgrades/Laptop Swaps	30,000	_	_	_	_
VMWare SAM Servers	40,000	_	_	_	_
Police Computers Mounts, Printers fro Fleet Replacements	80,336	_	_	_	_
Upfitting Leased Vehicles (1/2 Cost)	72,315	_	_	_	_
Compressor Replacemet for PW Garage	15,000	_	_	_	_
Floor Scrubber Replacement for PW Garage	35,000	_	_	_	_
Liquid Chloride Tank & Dispenser	16,000	_	_	_	_
Village Hall Access Control Systems	45,000	_	_	_	_
Public Safety Camera System	150,000	_	_	_	_
Police Station Access Controls	135,000	-	-	-	_
Police Body Cameras	-	70,000	70,000	70,000	70,000
Village Hall Copier	_	-	20,000	-	-
Village Hall Furniture	20,000	_	-	_	_
Total General Fund	638,651	70,000	90,000	70,000	70,000
Capital Improvement Fund					
Annual Road Program					
Resurfacing & Repairs	606,100	778,700	1,408,280	865,000	1,041,500
Pavement Maintenance	147,200	120,000	100,000	110,000	110,000
Materials Testing	15,000	15,000	15,000	15,000	15,000
Wolf Road Pedestrian Signal	25,000	-	-	-	-
91st Street Rehab	-	_	170,000	_	_
County Line Road Rehab	337,250	_	130,000	_	_
Village Share of IDOT Projects	337,230		130,000		
Garfiled Street LAAP	5,400	_	_	_	_
Burr Ridge Parkway LAAP	22,900	_	_	_	_
Facilities Improvements	22,300				
Architectural Assessments	30,000	_	_	_	_
Skidsteer (50%)	30,000	_	_	54,800	_
Scag Sabre Tooth Mower	_	_	_	J 4 ,800	15,000
Kubota Mower	_	_	_	_	16,000
79th Street Rehab					10,000
Design Engineering	35,000	25,000	_	_	_
Construction	33,000	175,000			
Kraml Drive Rehab	125,000	-	_		_
Miscellaneous Rehab	123,000	10,000	10,000	10 000	10,000
Total Capital Improvement Fund	1,348,850	1,123,700	1,833,280	10,000 1,054,800	1,207,500
, ,	1,340,630	1,123,700	1,033,200	1,034,800	1,207,300
Storm Water Management Fund					
Elm Street Culvert					
Engineering	95,000	<u>-</u>	-	-	-
Replacement	-	925,000	-	-	-
Total Storm Water Management Fund	95,000	925,000	-	-	-
Water Fund	176 000				
North & South Water Tower Rehab - Engineering	176,000	-	-	-	-
South Water Tower Rehab	655,000	-	-	-	-
Pipe Hunter, Jetter & Trailer	80,000	-	-	-	-
Transmission Main Connection w/ Justice-Willow Springs	172,500	-	-	-	-
Pump Center Security Upgrade	64,000	-	-	-	-
AMI Technology Enhancements	200,000	-	-	-	-
North Water Tower Rehab	-	1,468,000	-	-	-
Woodview Estates/KLM Park WM Connection	160,000	-	-	-	-
Woodview/South/Gregford WM Replacement	-	2,470,000	-	-	-
Hinsdale Interconnection	-	-	100,000	-	-
PC Pump 4 Replacement	-	-	160,000	-	-
Skidsteer (50%)	-	-	-	54,800	-





	FY2023	FY2024	FY2025	FY2026	FY2027
Case 590 Backhoe	-	-	-	192,000	-
Carriage Way PHII WM Replacement	-	-	-	2,810,000	-
73rd Place/74th Street WM Replacement	 -	-	-	=	1,390,000
Total Water Fund	1,507,500	3,938,000	260,000	3,056,800	1,390,000
Sewer Fund					
Pipe Hunter, Jetter & Trailer	80,000	-	-	-	-
IICP High Priority & Phase 2 Area Assessments	 280,000	160,000	180,000	220,000	100,000
Total Sewer Fund	360,000	160,000	180,000	220,000	100,000
Total Five Year Capital					
Improvement Plan	\$ 3,950,001	\$ 6,216,700	\$ 2,363,280	\$ 4,401,600	\$ 2,767,500



General obligation bonds are issued for general government activities, are direct obligations, and pledge the full faith and credit of the Village towards their repayment. Periodically, the Village may issue long-term general obligation debt to provide funds for the acquisition and construction of major capital improvements. Best practices indicate that long-term debt should only be issued to fund projects or improvements that have a useful life beyond the term of the applicable debt.

In addition to the issuance of general obligation bonds, the Village may, from time to time, take advantage of other legally available debt instruments to fund the purchase or construction of long-term capital assets or shorter-term vehicles and equipment.

General Obligation Bonds

As of May 1, 2021, the Village's long-term general obligation debt consisted of General Obligation Refunding Bonds, Series 2017 in the principal amount of \$5,970,000. The underlying bond issue originally occurred in 2009 to partially fund construction of a new police facility. The debt was set to mature on December 15, 2022, with a balloon principal payment of \$5,970,000 due on that date.

In the fall of 2021, the Village Board authorized the early retirement of the outstanding amount to realize interest savings. Utilizing reserves available in the Village's Debt Service Fund in the amount of approximately \$4.8 million, as well as a transfer of excess reserves available in the General Fund in the amount of approximately \$1.2 million, the bonds were retired in full on December 15, 2021. As of May 1, 2022, the Village does not have any outstanding general obligation debt.

Legal Debt Margin, Debt Per Capita and Bond Rating

Based on Illinois Compiled Statutes, as well as the Village's non-home rule status, the legal debt limit for the Village is 8.625% of Equalized Assessed Valuation (EAV). Based on the Village's 2020 EAV of \$1,266,997,946, the Village's legal debt limit is \$109,278,573. The Village's FY2023 Budget reflects no issuance of any general obligation debt.

The Village's bond rating, reaffirmed by Moody's in March 2020, is Aa1, stronger than the US cities median rating of Aa3. The report issued by Moody's stated that the Village has a "...robust financial position, a very strong wealth and income profile, a sizable tax base, an exceptionally light debt burden, offset by a highly elevated pension liability. The report also stated that "...fund balance as a percent of operating revenues far surpasses the US median and that the Village's cash balances as a percent of operating revenues is far superior to other Moody's-rated cities nationwide".

Capital Leases

In October 2020, the Village entered into a Master Equity Lease Agreement with Enterprise Fleet for the lease of twenty-three (23) total vehicles, ranging from vehicles for police personnel to large dump trucks for snow plowing and other uses related to the public works, water, and sewer functions. There were several benefits of leasing vs. purchasing, including a more predictable annual budget allocation allowing for flattened cash flow, as well as a more reliable fleet with lower maintenance costs as vehicles would be replaced on a regular basis.



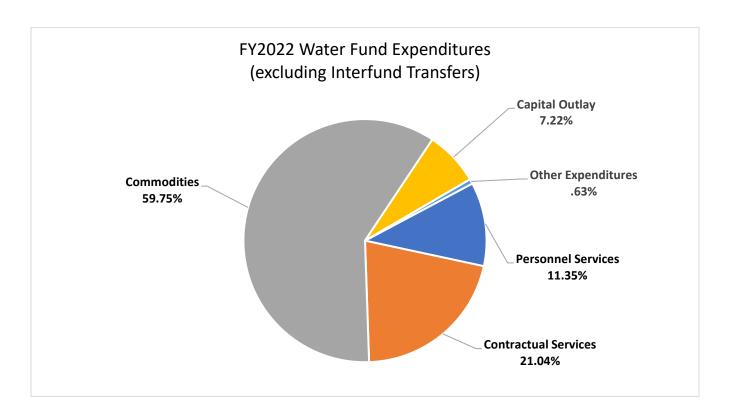
As of May 1, 2022, the Village has leased 16 vehicles including 5 public safety vehicles and 11 vehicles shared between the Village's public works administrative, water, and sewer functions. Below is a schedule of lease payments through FY2027, based on outstanding leases as of May 1, 2022.

						Total
	FY2023	FY2024	FY2025	FY2026	FY2027	All Years
Police	\$68,559	\$68,685	\$26,736	\$5,581	\$ -	\$169,302
Public Works	98,847	98,688	98,688	98,688	62,698	457,448
Water	38,384	38,289	38,289	38,289	17,070	170,320
_	\$205,790	\$205,661	\$163,712	\$142,257	\$79,769	\$797,070



FY2023 Water Fund revenues amount to \$6,981,732, or 33% of total FY2023 revenues. Revenue from the sale of water to users of the system account for approximately 96% of total Water Fund revenues. Other revenues of the Water Fund consist of penalties for late payment, tap on fees, water meter sales and other miscellaneous revenues.

FY2023 Water Fund expenses (excluding transfers) amount to \$7,158,237, or 33.7% of the Village's total FY2023 expenditures. FY2023 Water Fund expenses are categorized as follows.

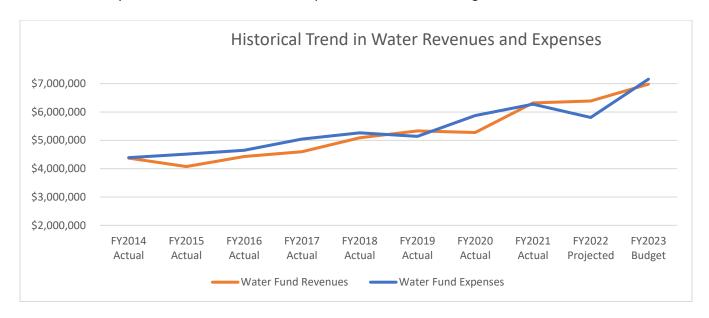


Commodities	Capital	Outlay	Other Expenditures			
\$4,277,300	\$516	,500	\$45,370			
Personnel Services		Contractual Services				
\$812,796			\$1,506,271			

Commodities include water purchases from the City of Chicago, via the Village of Bedford Park, in the amount of \$4,144,900.



Below is a history of Water Fund revenues and expenses from FY2014 through FY2023.



Water Rates

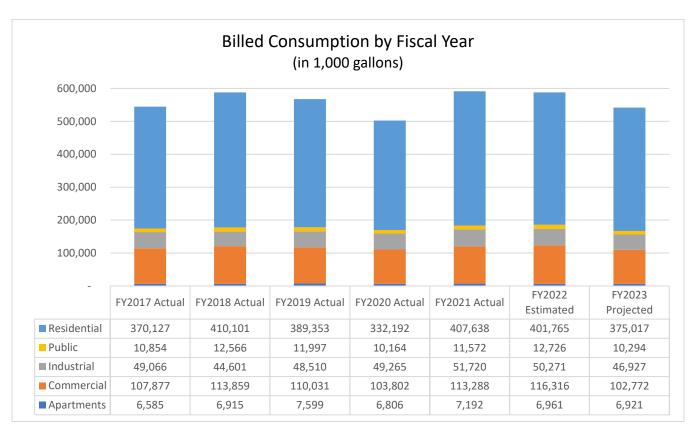
In 2017, the Village approved water rate increases in FY2018 – 2023 intended to provide sufficient revenues to cover current expenses and build necessary fund balance to accommodate capital costs and unanticipated needs. An 8% increase in water rates has been included in the FY2023 budget in accordance with this previous action.

While rates approved for FY2018 – FY2023 provide sufficient revenues to cover the operating costs of the fund, significant capital projects, as well as transfers to the Village's General Fund, have reduced the unreserved fund balance of the fund significantly. Unreserved fund balance at the end of FY2023 is projected at 19.3% of recurring operating expenditures; industry standard and best practices recommend a minimum unreserved fund balance of 25% of recurring operating expenditures.

In FY2021, the Village hired engineering and financial consultants to perform a comprehensive study of the Village's water distribution system with respect to operations, capital improvements, funding, and hazard vulnerability. The study includes hydraulic modeling of the distribution system, risk assessment, development of a 10-year capital plan, and a water rate study to determine water rates for future years. A draft of the study will be introduced to the Board upon recommendation of the Water Committee. Upon adoption of the study, the proposed rates will be approved by ordinance and factored future budget year revenue calculations.



The table below provides a history of actual gallons billed by customer type for FY2017 – FY2021, as well as an estimate of FY2022 gallons billed and projected gallons to be billed for FY2023.





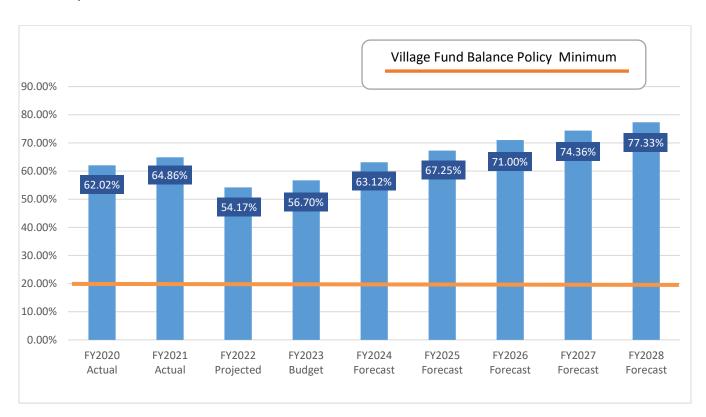


The Village's Board of Trustees and departmental staff recognize the significance that long-term financial forecasting has on the Village's ability to anticipate and respond to current and future financial challenges and opportunities. Based on public sector best practices, the Village maintains a long-term financial forecast for its General Fund. The forecast is updated throughout the year, as needed, and is utilized during the annual budget process to determine the effect of current year financial decisions and activities on the Village's ability to meet future expenditure requirements.

As with any forecast, various assumptions were made when preparing the Village's General Fund long-term financial forecast, including the following.

- ✓ No new revenue sources or debt proceeds are reflected in the forecast, with the exception of ARPA proceeds that have been allocated to specific FY2023 capital projects
- ✓ Existing revenues are forecasted to grow by 2.5% each year
- ✓ Operating expenditures are forecasted to grow by 3.0% each year
- ✓ Annual capital outlay is capped at \$400,000 beginning in FY2024
- ✓ Annual transfers to other funds are capped at \$400,000 beginning in FY2024

Based on the assumptions listed above, below is a snapshot of the Village's long-term financial forecast for the General Fund. The forecast reports on two years of audited results, the current year's preliminary results, the projected budget year, and projections for five additional years and includes a forecast of revenues, expenditures, and anticipated fund balance.





			FY2022			
	FY2020	FY2021	Amended		FY2022	FY2023
	Actual	Actual	Budget	F	Projected	Budget
Revenues						
Taxes	\$ 5,742,989	\$ 5,646,015	\$ 5,748,980	\$	6,318,221	\$ 6,495,932
Licenses	52,204	51,252	77,785		20,975	86,270
Permits And Fees	413,316	402,832	376,875		372,811	379,000
Intergovernmental	1,194,826	1,710,227	1,228,313		1,468,704	1,818,852
Charges For Services	662,631	726,840	667,170		690,120	699,210
Fines And Forfeitures	121,292	92,053	130,000		123,000	126,000
Cost Recoverable	252,400	85,626	275,575		97,154	79,500
Miscellaneous Revenues	224,389	225,112	448,890		389,647	339,472
Other	6,040	39,025	110,000		77,000	82,000
Total Revenues	\$ 8,670,086	\$ 8,978,983	\$ 9,063,588	\$	9,557,632	\$ 10,106,236
Expenditures						
Personnel Services	6,145,187	5,948,194	6,384,235		6,298,335	6,512,988
Contractual Services	1,685,209	1,774,358	1,909,221		1,737,725	2,020,405
Commodities	295,431	388,161	370,645		348,377	453,020
Capital Outlay	141,924	52,550	77,375		11,875	638,651
Other Expenditures	73,155	71,810	84,626		67,702	67,035
Total Expenditures	\$ 8,340,906	\$ 8,235,073	\$ 8,826,102	\$	8,464,014	\$ 9,692,099
Excess (Deficiency) of						
Revenues Over Expenditures	329,181	743,911	237,486		1,093,618	414,137
Other Financing Sources (Uses)						
Transfers (In)	-	-	-		279,638	425,000
Transfers (Out)	(235,655)	(390,000)	(1,775,818)		(1,545,818)	(488,666)
Adjustment to Basis of Presentation*	184,548	(78,320)	-		-	-
Total Other Financing Sources (Uses)	\$ (51,107)	\$ (468,320)	\$ (1,775,818)	\$	(1,266,180)	\$ (63,666)
Net Change in Fund Balance	278,074	275,590	(1,538,332)		(172,562)	350,471
Beginning Fund Balance	5,040,856	5,318,930	5,594,520		5,594,520	5,421,959
Ending Fund Balance	\$ 5,318,930	\$ 5,594,520	\$ 4,056,188	\$	5,421,959	\$ 5,772,430

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)

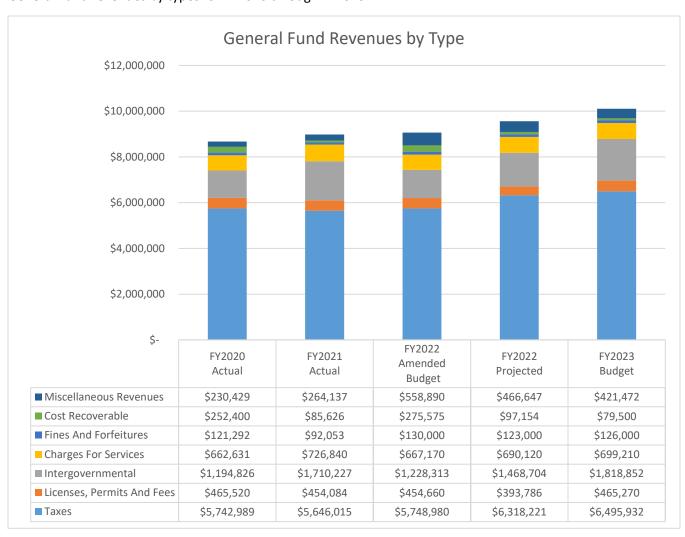
^{**}FY2020 Beginning Fund Balance as restated



The General Fund is the primary operating fund of the Village that accounts for all financial activity that is not required to be accounted for in a separate fund. The General Fund reflects the activity of the administrative and operating departments of the Village including Boards and Commissioners, Administration, Finance, Central Services, Information Technology, Police and Public Works.

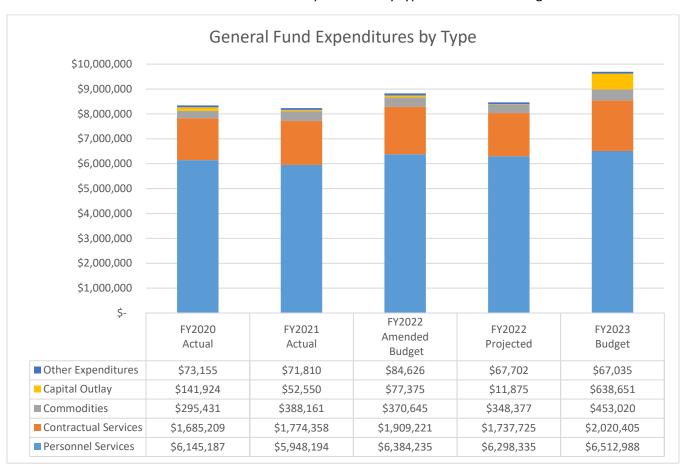
Village resources recorded in the General Fund are those that are defined as general purpose in nature, such as sales tax and other general revenues.

Total FY2023 General Fund revenues amount to \$10,106,236, net of interfund transfers. Below is a breakdown of General Fund revenues by types for FY2020 through FY2023.





Total FY2023 General Fund expenditures, net of transfers to other funds, amount to \$9,692,099, net of interfund transfers. Below is a breakdown of General Fund expenditures by types for FY2020 through FY2023.



Interfund transfers from the General Fund include transfers to the Village's capital project funds. The transfer amount depends on the availability of excess reserves within the General Fund, as well as the needs of the recipient funds. Actual transfers in FY2020 and FY2021 amounted to \$235,655 and \$390,000, respectively. Budgeted transfers for FY2022 amounted to \$497,000; projected transfers for FY2022 amount to \$1,545,818. The FY2022 transfer included a transfer to the Debt Service Fund of approximately \$1.2 million. This transfer provided funding for the early retirement of the Village's long-term general obligation debt which consisted of General Obligation Refunding Bonds, Series 2017 in the principal amount of \$5,970,000. The FY2023 General Fund budget reflects transfers to other funds in the amount of \$488,666.

A consolidated summary of General Fund revenues, expenditures, and changes in fund balance for FY2020 – FY2023 can be found on the following page.



	FY2022					FY2022				
		FY2020		FY2021		Amended		FY2022		FY2023
		Actual		Actual		Budget		Projected		Budget
Taxes										
General Property Tax	\$	271,480	\$	451,877	\$	233,280	\$	245,148	\$	248,825
Police Protection Property Tax		182,607		62,365		155,520		163,432		165,883
Police Pension Property Tax		758,505		778,098		910,306		910,306		923,961
Road & Bridge Tax		272,335		266,142		281,120		277,892		285,820
Municipal Sales Tax		2,362,165		2,329,373		1,602,050		2,015,000		2,070,000
Non-Home Rule Sales Tax		-		-		331,500		395,000		405,000
Auto Rental Tax		-		-		1,560		3,443		3,443
Use Tax		-		-		448,759		410,000		440,000
Cannabis Tax		-		-		8,975		16,000		18,000
Electric Utility Tax		845,529		844,882		835,650		852,000		865,000
Gas Utility Tax		222,309		265,862		258,730		290,000		270,000
Telecommunication Tax		467,285		385,495		358,300		360,000		322,000
Places of Eating Tax		360,774		261,922		323,230		380,000		478,000
Total Taxes	\$	5,742,989	\$	5,646,015	\$	5,748,980	\$	6,318,221	\$	6,495,932
Licenses										
Liquor Licenses		47,354		31,617		47,000		11,125		55,000
Other Licenses		4,850		10,135		5,785		1,500		6,270
Business Licenses		-		9,500		25,000		8,350		25,000
Total Licenses	\$	52,204	\$	51,252	\$	77,785	\$	20,975	\$	86,270
Permits & Fees										
Building Permits		386,605		396,832		350,625		335,000		350,000
Plat Fees		19,261		-		18,750		30,161		19,000
Public Hearing Fees		7,450		6,000		7,500		7,500		10,000
Annexation Fees		-		-		-		150		-
Total Permits & Fees	\$	413,316	\$	402,832	\$	376,875	\$	372,811	\$	379,000
Intergovernmental										
State Income Tax		1,144,430		1,210,455		1,161,200		1,401,499		1,405,603
Corporate Replacement Tax		50,396		47,436		35,910		66,000		58,813
Grants		-		16,518		1,203		1,205		39,100
Federal Grants Total Intergovernmental	Ś	1,194,826	Ś	435,817 1, 710,227	Ś	30,000 1,228,313	Ś	1,468,704	Ś	315,336 1,818,852
		1,134,020	Ţ	1,710,227	Ş	1,220,313	Ų	1,400,704	Ţ	1,010,032
Charges for Services Franchise Tax - Cable TV		275 501		271 071		263,560		202 000		280 000
Rent Revenue		275,591 387,041		271,971 454,870		403,610		283,000 407,120		280,000 419,210
Total Charges for Services	\$	662,631	\$	726,840	\$	667,170	\$	690,120	\$	699,210
			Υ.		Ť			-550,-10	Y	-555,225

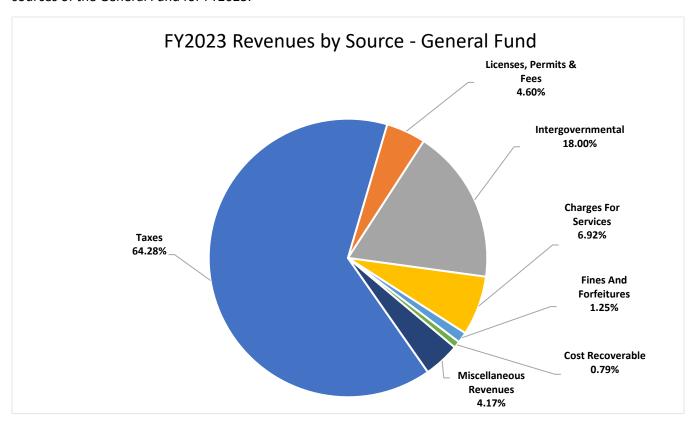


			FY2022			
	FY2020	FY2021	Amended		FY2022	FY2023
	Actual	Actual	Budget	١	Projected	Budget
Fines & Forfeitures					•	
Circuit Court Fines	101,987	70,860	95,000		78,000	80,000
Village Fines	19,305	21,193	35,000		45,000	46,000
Total Fines & Forfeitures	\$ 121,292	\$ 92,053	\$ 130,000	\$	123,000	\$ 126,000
Cost Recoverable						
Recoverable-Employee Share Insurance	119,470	(0)	105,910		-	-
Recoverable-Legal Fees	-	-	-		83	-
Recoverable-Tree Purchases	2,127	5,374	2,500		15,591	2,500
Recoverable-Inspection Fees	36,942	36,102	35,000		38,000	37,000
Recoverable-Special Detail	9,835	-	92,165		-	-
Recoverable-Miscellaneous	84,026	44,151	40,000		43,480	40,000
Total Cost Recoverable	\$ 252,400	\$ 85,626	\$ 275,575	\$	97,154	\$ 79,500
Miscellaneous Revenues						
Interest Income	148,641	151,708	151,390		151,934	83,398
Donations	9,000	(850)	7,000		8,500	8,500
Other Revenues	66,748	74,254	290,500		229,213	247,574
Total Miscellaneous Revenues	\$ 224,389	\$ 225,112	\$ 448,890	\$	389,647	\$ 339,472
Other						
Proceeds From Sale Of Assets	6,040	39,025	110,000		77,000	82,000
Transfer from Hotel/Motel Fund	-	-	-		100,430	160,000
Transfer from Business District Fund	-	-	-		25,201	50,000
Transfer from Water Fund	-	-	-		-	175,000
Transfer from Sewer Fund	-	-	-		-	40,000
Transfer from Information Technology Fund	-	=	=		154,007	-
Total Other	\$ 6,040	\$ 39,025	\$ 110,000	\$	356,638	\$ 507,000
Total General Fund Revenues	\$ 8,670,086	\$ 8,978,983	\$ 9,063,588	\$	9,837,270	\$ 10,531,236



Revenues by Source - General Fund

Total FY2023 revenues for the Village's General Fund amount to \$10,106,236, net of interfund transfers, or approximately 47.7% of the Village's total FY2023 revenues. The following is a summary of the major revenue sources of the General Fund for FY2023.



Taxes	Inte	ergovernmental	Charges for Services		Licenses, Permits & Fees		
\$6,495,932		\$1,818,852	\$699,210)	\$465,270		
Miscellaneous Revenu	Miscellaneous Revenues Fines and				Cost Recoverable		
\$421,472		\$126,	000		\$79,500		

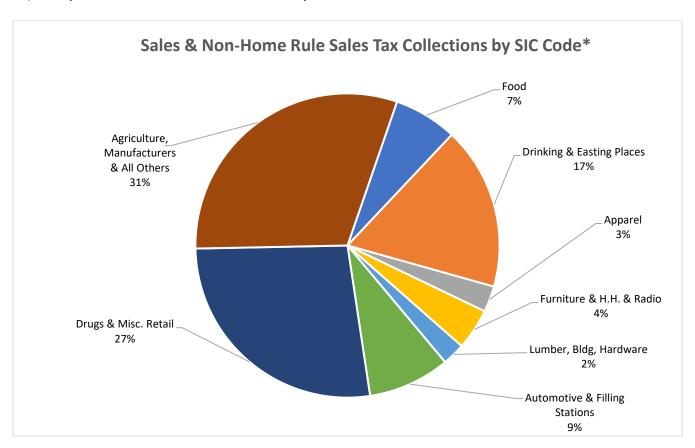
FY2023 General Fund revenues, by line item, can be found on the previous page, along with a comparison to FY2020 and FY2021 actuals and budget and projection amounts for FY2022.

Sales and Non-Home Rule Sales Tax

Sales tax is the largest revenue source for the Village, representing approximately 24.5% of total FY2023 General Fund revenues. The Village's sales tax revenue consists of a 1% sales tax received from the State of Illinois, as well as a .25% sales tax imposed through the Village's non-home rule status. Sales and non-home rule sales tax distributions are received each month, generally lagging two months behind the State's collection month.



Below is a snapshot of sales and non-home rule sales tax collections for the nine-month period ending September 30, 2021 (the most current information available).



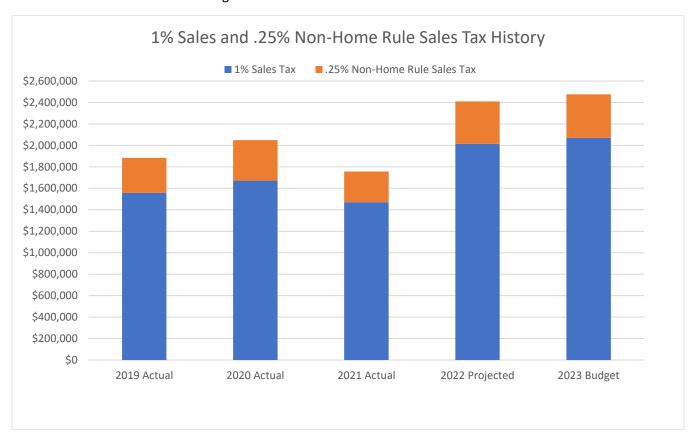
^{*}SIC Code- Standard Industrial Classification Code

Agriculture, Manufacturers & All Others	Food	Drinking & Eating Places	Apparel
\$533,006	\$117,531	\$301,917	\$48,155
Furniture & Household	Lumber, Building &	Automotive & Filling	Drugs & Miscellaneous
Materials	Hardware	Stations	Retail
\$76,199	\$41,994	\$151,792	\$471,428

Based on current trends, FY2022 sales tax is projected at \$2,015,000 and FY2022 non-home rule sales tax is projected at \$395,000, an increase of approximately \$431,375 and \$83,046, or 27%, when compared to FY2021 actuals. Fiscal Year 2023 sales tax is forecasted at \$2,070,000 and non-home rule sales tax is forecasted at \$405,000. This reflects a 3% increase in sales tax and non-home rule sales tax as compared to FY2022 projected actuals. Compared to pre-pandemic levels, the FY2023 budget reflects a 33% increase in sales tax with a 23% increase in non-home rule sales tax. The majority of sales tax, 58%, in Burr Ridge comes from agricultural, manufacturing, drugs, and miscellaneous retail sales in the Village.



The chart below illustrates the Village's sales tax and non-home rule sales tax collections since FY2019.



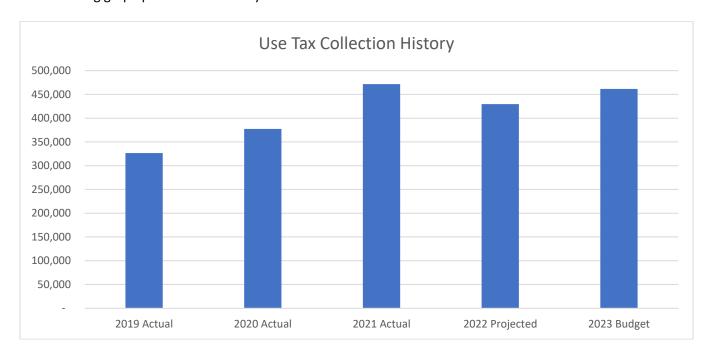
Use Tax

Prior to January 1, 2021, out-of-state purchases of tangible personal property were subject to a 6.25% Illinois Use Tax, which was allocated to the Village on a per capita basis. Beginning January 1, 2021, Illinois state statute provides that out-of-state purchases will be taxed at the destination sales tax rate as opposed to a use tax rate, in the same manner that in-state purchases are taxed. This change shifted a portion of the Village's revenue from Use Tax collections to Sales Tax collections. Total Use Tax for the Village includes Auto Rental Tax and Cannabis Use Tax as well.

For budgetary purposes, the Village projects Use Tax revenues utilizing assumptions provided by the Illinois Municipal League (IML). At the time the Village was compiling the FY2023 budget, estimated per capita rates issued by the IML equaled \$39.70 for MFY2022 and \$38.80 for CFY2023. The Village estimated its per capita revenues on the 2020 Certified Census population of 11,192. FY2022 Use Tax revenue is projected at \$429,443, a decrease of approximately \$42,000 or 8.9% as compared to FY2021 actual collections. FY2023 use tax collections, based on a population of 11,192 and an estimated per capita rate of \$39.25, are forecasted at \$461,443 a 7.5% increase over the FY2022 projection.



The following graph provides the history of Use Tax collections since FY2019.



Income Tax

The Village receives income tax from the State of Illinois on a per capita basis through the Local Government Distributive Fund (LGDF). For budgetary purposes, the Village projects income tax revenues utilizing assumptions provided by the Illinois Municipal League (IML). IML projects estimated income tax collections based on economic projections that historically have been consistent with actual receipts.

As previously mentioned, the Village estimates its per capita revenues on the 2020 Certified Census population of 11,192. The Village's FY2022 income tax revenue estimate is based on \$132.73 per capita and the FY2023 budget is based on \$133.12 per capita. These per capita amounts were then revised based on analysis of historical income tax receipts for the Village. The FY2022 income tax projection amounts to \$1,401,499; the FY2023 income tax forecast equals \$1,405,603, an increase of approximately \$4,104, or .29%, as compared to the FY2022 projection.

Grant Revenues – ARPA

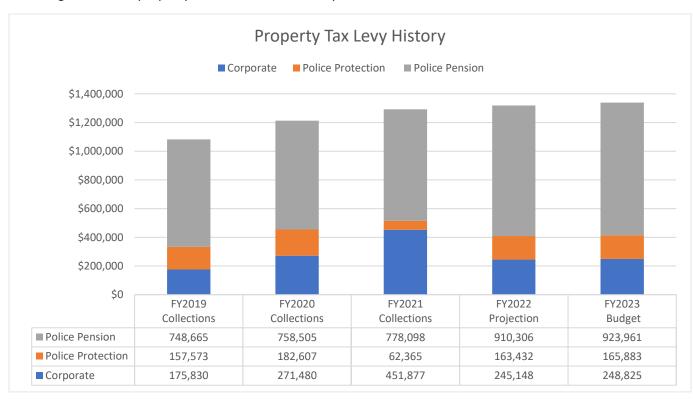
In September 2021, the Village received the first of two installments from the American Rescue Plan (ARPA) in the amount of \$731,999. The second installment is estimated to be received in September 2022. These amounts are recorded as deferred revenue until covered expenses are identified and incurred. In FY2023, \$315,336 of ARPA grant revenues are reflected in the General Fund. Projects funded with these grant revenues include Police Station Access Controls, Police Fleet Computer Replacements, and the Village's Public Safety Camera Program.



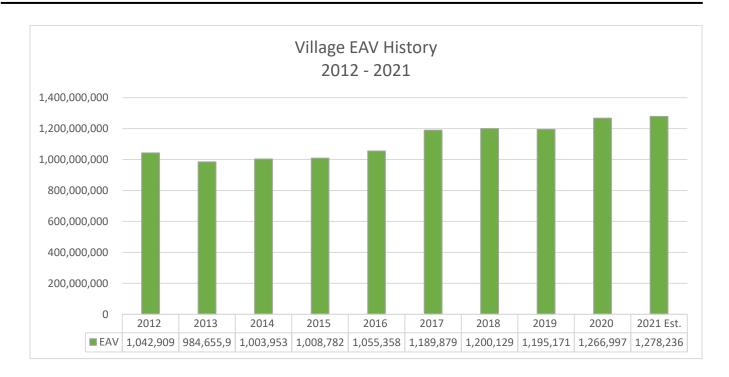
Property Tax

The Village resides in two counties, DuPage and Cook, and is a non-home rule municipality subject to the limitations imposed by the Illinois Property Tax Extension Law (PTELL). The Village levies property taxes for the purposes of general corporate, police protection and police pension. On average, the annual property tax levy has increased approximately 3% per year for the last ten years, within the allowable limits provided by PTELL. For tax levy year 2020, collected in FY2022, the Village's tax rate equals \$.0912; for tax levy year 2021 which will be collected by the Village in FY2023, the tax rate is estimated at \$.0918. On average, for every \$100 of assessed valuation, the Village receives approximately \$.108. With a total tax rate of \$4.9606, approximately 1.5% of the resident's total tax bill is allocated to the Village.

The total 2021 property tax levy is approximately \$19,000 higher than the 2020 property tax levy; the total tax levy for tax year 2021 (collected in FY2023) amounts to \$1,338,669. On an annual basis, actual collections may vary from the amount of the approved levy. Below is a history of the Village's actual property tax collections for FY2019 – FY2021, projected collections for FY2022 and the FY2023 property tax budget, as well as the history of the Village's EAV and property tax rate over five fiscal years.









Note: A two-year lag exists between levy year and collection fiscal year.



Places of Eating Tax

The Village assesses a 1% Places of Eating Tax at establishments where prepared food is sold at retail for immediate consumption and on premise where indoor or outdoor seating is provided. The 1% tax is assessed on gross receipts and is passed onto the consumer. There are currently 24 establishments within the Village that are assessed this tax with an additional five planned to open in FY2023. This revenue source was growing steadily since its inception on May 1, 2012; however, FY2020 and FY2021 revenues were impacted negatively by the pandemic and the Village experienced a revenue decrease. With the return of indoor dining, as well as the expansion of outdoor dining at some key restaurants, this revenue is projected to increase 45% for FY2022 and increase another 26% for FY2023 to \$478,000.

The chart below illustrates actual collections from FY2019 to FY2021, as well as projected FY2022 revenues and forecasted FY2023 revenues.

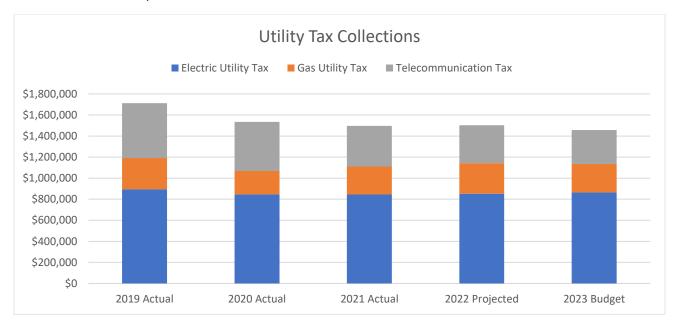
Places of Eating Tax Revenues \$500,000 \$450,000 29 \$400,000 25 \$350,000 24 25 \$300,000 \$250,000 23 \$200,000 \$150,000 \$100,000 \$50,000 \$0 2019 2020 2021 2022 2023 Actual Actual Actual Projected Budget

Note: Amount listed on each bar represents number of establishments collecting places of eating tax within applicable fiscal year.



Utility Taxes

Utility taxes, in the total amount of \$1,457,000, represent approximately 14% of total FY2023 General Fund revenues. The Village has three utility taxes, natural gas, electricity, and telecommunications. Natural Gas Tax is assessed at a rate of 5.0% of gross charges and Electricity Tax is assessed at a variable rate of 0.00307 – 0.00536 depending on the number of kWh used. As each of these taxes is based on usage, revenues will fluctuate with weather conditions and consumer demand. Telecommunication Tax is assessed at a rate of 6% of gross charges. The breakdown of Utility Tax revenues received since FY2019 is reflected below.



As shown above, utility tax revenues have been declining since Fiscal Year 2019, likely a result of energy efficiencies and changes in consumer behavior. Overall downward trends in utility tax revenue are common among nearby comparable communities. Fiscal year 2022 total utility taxes are projected at \$1,502,000, staying flat, as compared to Fiscal Year 2021. For Fiscal Year 2023, total utility taxes are forecasted to decrease by approximately \$45,000, or 3%, when compared to Fiscal Year 2022 projections.

Of the three utility taxes the Village collects, Telecommunication Tax represents the largest portion of the total decline in receipts. Changes in technology has consumers abandoning traditional landlines in favor of mobile devices and mobile data plans are not subject to the tax under current Federal law. Fiscal year 2022 Telecommunication Tax revenue is projected at \$360,000, a \$25,000 decline from Fiscal Year 2021 revenues. The Village anticipates that this trend will continue as new technologies overtake landlines.

Business Licenses

During the 2021 budget process, the Village enacted a business license program. This purpose of this program was to compile records on all businesses within the Village to better serve the community. As a result of the pandemic and to provide economic relief, the Village waived the requirement for paying business license fees in most cases for FY2021 and FY2022. In FY2023, the Village anticipates issuing 250 licenses at a value of \$100 each for a total forecasted revenue of \$25,000.



Permits and Fees

Building permits and other development related fees, in the amount of \$369,000, represent approximately 3.5% of total FY2023 General Fund revenues. Building permit fees included in the FY2023 budget amount to \$350,000; other development related fees reflected in the FY2023 budget include plat fees in the amount to \$19,000 and public hearing fees in the amount of \$10,000. FY2022 revenue is projected to decrease by approximately \$30,021 or 7.5% as compared to FY2021 actual revenues. The FY2023 budget reflects an increase in Building Permit and other development related fees of approximately 2% when compared to FY2022 projected revenue.

Charges for Services

Charges for services revenue is comprised of Cable TV Franchise Tax Fees and Rent Revenue. The Village receives cable franchise fees from Comcast and AT&T. Rent revenue is received from cell tower lease agreements that the Village has entered with various cellular and broadband wireless providers. The Village also realizes rent revenue from Nanophase for the rental of Village property.

Other Revenues

Other Revenues in the amount of \$247,574, represent approximately 2.4% of total FY2023 General Fund revenues.



	FY2022									
		FY2020		FY2021		Amended		FY2022		FY2023
		Actual		Actual		Budget		Projected		Budget
Boards & Commissions										
Personnel Services	\$	43,999	\$	37,046	\$	52,095	\$	50,020	\$	50,070
Contractual Services		197,375		253,696		181,440		177,312		160,448
Commodities		250		2,396		800		500		250
Capital Outlay		-		-		-		-		-
Other Expenditures		62,793		58,772		72,226		54,731		53,680
Transfers Out		8,405		-		-		-		-
Total Boards & Commissions	\$	312,822	\$	351,911	\$	306,561	\$	282,563	\$	264,448
Administration										
Personnel Services	\$	593,370	\$	641,518	\$	563,530	\$	563,775	\$	454,909
Contractual Services		243,343		150,363		138,179		180,001		5,241
Commodities		4,273		21,450		10,450		3,759		7,100
Other Expenditures		-		-		-		-		-
Transfers Out		24,080		-		-		-		-
Total Administration	\$	865,067	\$	813,331	\$	712,159	\$	747,535	\$	467,250
Finance										
Personnel Services	\$	271,371	\$	282,494	\$	267,659	\$	189,411	Ś	70,821
Contractual Services		70,092	•	59,498	•	206,564		145,671	•	163,785
Commodities		1,475		1,239		6,000		150		1,000
Capital Outlay		-,.,,		-,233		-		-		-
Other Expenditures		_		_		_		_		_
Transfers Out		16,770		_		_		_		_
Total Finance	\$	359,708	\$	343,231	\$	480,223	\$	335,232	\$	235,606
Central Services										
Personnel Services	\$	3,807	\$	3,468	ς	3,500	\$	3,387	\$	3,500
Contractual Services	Y	215,734	Y	317,624	7	245,750	7	181,270	Y	186,962
Commodities		9,029		8,585		8,200		8,000		8,000
Capital Outlay		-		-		-		-		20,000
Other Expenditures		10,362		13,038		12,400		12,971		13,355
Transfers Out		115,000		390,000		1,763,818		1,533,818		488,666
Total Central Services	\$	353,932	\$	732,715	\$	2,033,668	\$	1,739,446	\$	720,483
Police										
Personnel Services	\$	4,432,881	\$	4,235,905	\$	4,757,896	\$	4,701,506	\$	4,773,980
Contractual Services		465,974		356,658		467,564		447,225		463,638
Commodities		61,629		75,510		85,670		108,495		145,070
Capital Outlay Other Expenditures		125,765		8,677		32,375		3,875		152,651
Transfers Out		49,160		-		-		-		-
Total Police	\$	5,135,409	\$	4,676,750	\$	5,343,505	\$	5,261,101	\$_	5,535,339
		3,200,200	т.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	т.	, , , , , , ,	· ·	-,55,5-5



		FY2020		FY2021		FY2022 Amended		FY2022	FY2023
		Actual		Actual	,	Budget		Projected	Budget
Information Technology		7100001		71000.0		244624		,	8
Personnel Services		_		-		-		-	\$ 3,900
Contractual Services		_		-		-		-	336,244
Commodities		_		-		-		-	28,000
Capital Outlay		-		-		-		-	220,000
Other Expenditures		-		-		-		-	-
Transfers Out		-		-		-		-	-
Total Information Technology	\$	-	\$	-	\$	-	\$	-	\$ 588,144
Public Works									
Personnel Services	\$	799,759	\$	747,762	\$	739,555	\$	790,236	\$ 1,155,808
Contractual Services		349,967		458,654		669,724		606,246	704,087
Commodities		202,898		245,898		259,525		227,473	263,600
Capital Outlay		10,117		11,364		45,000		8,000	246,000
Other Expenditures		-		-		-		-	-
Transfers Out		22,240		-		12,000		12,000	-
Total Public Works	\$	1,384,981	\$	1,463,678	\$	1,725,804	\$	1,643,955	\$ 2,369,495
Building & Grounds									
Personnel Services	\$	-	\$	-	\$	-	\$	-	\$ -
Contractual Services		142,723		177,864		-		-	-
Commodities		15,876		33,083		-		-	-
Capital Outlay		6,042		32,509		-		-	-
Other Expenditures		-		-		-		-	-
Transfers Out		-		-		-		-	-
Total Buildings & Grounds	\$	164,641	\$	243,456	\$	-	\$	-	\$ -
Total Expenditures - All Departments	Ś	8,576,561	Ś	8,625,073	<u>,</u>	10,601,920	<u> </u>	10,009,832	10,180,765





Mission and Objectives

To expedite business, assist the Village Board in making its policy decisions, and meeting its legal obligations, several independent boards and commissions have been created and codified in the Municipal Code. In general, appointments are made by the Mayor with the advice and consent of the Village Board. These independent boards and commissions include the following:

- ✓ Plan Commission/Zoning Board of Appeals
- ✓ Board of Fire and Police Commissioners
- ✓ Police Pension Board

From time to time, the Village Board may also establish standing, ad hoc, or special committees. These include the following:

- ✓ Bicycle
- ✓ Economic Development
- ✓ Personnel
- ✓ Stormwater Management
- ✓ Street Policy
- ✓ Water

Below is a summary of Boards and Commissions expenditures by type.

	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget	
Personnel Services	\$43,999	\$37,046	\$52,095	\$50,020	\$50,070	
Contractual Services	197,375	253,696	181,440	177,312	160,448	
Commodities	250	2,396	800	500	250	
Other Expenditures	62,793	58,722	72,226	54,731	53,680	
Transfers	8,405	-	-	-	-	
Total – Board & Commissions	\$312,822	\$ 351,911	\$ 306,561	\$ 282,563	\$ 264,448	



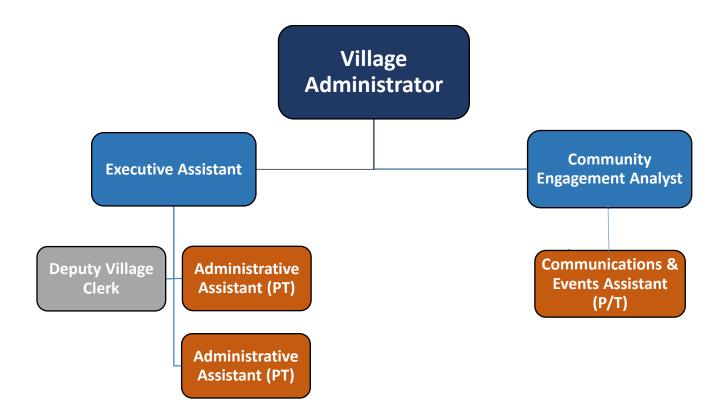
			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Personnel Services					
Salaries Part-Time	\$ 28,800	\$ 26,479	\$ 30,400	\$ 30,400	\$ 30,446
IMRF Contribution	523	56	190	190	176
FICA/Medicare Taxes	2,199	2,025	2,330	2,330	2,333
Dues & Subscriptions	10,485	7,273	15,300	15,300	15,115
Training & Travel Expense	1,992	1,213	3,875	1,800	2,000
Contractual Services	•	,	,	,	,
Legal Services	116,971	209,179	141,500	145,000	127,500
Prosecution Services	22,013	21,030	30,000	25,000	20,000
Other Professional Services	47,859	16,088	5,000	4,000	-
Postage	5,341	6,327	3,340	2,006	2,098
Telephone	1,771	917	600	1,306	600
Printing	3,420	155	1,000	-	250
Other Contractual Services					10,000
Commodities					
Operating Supplies	250	2,396	800	500	250
Other Expenditures					
Public/Employee Relations	29,609	22,096	38,800	25,000	32,800
Village Clerk	515	642	2,200	2,200	2,500
Fire & Police Commission	20,389	18,497	15,755	15,000	18,380
Cable TV	9,800	, -	-	-	-
Economic Development Commission	2,480	17,538	15,471	12,531	-
Transfers	•	•	•	•	
Transfer to Info Technology Fund	8,405	-	-	_	-
Total Expenditures -					
General Fund - Boards & Commissions	\$ 312,822	\$ 351,911	\$ 306,561	\$ 282,563	\$ 264,448



Mission and Objectives

The Administration Department supports the activities and priorities of the Mayor and Board of Trustees (the "Village Board") by serving as a bridge between the Board and the operational departments. The Administration Department ensures that operating departments have the direction, coordination, and resources necessary to carry out the Village Board's policy decisions, and provides oversight and leadership regarding Village communications, human resources, information technology, risk management, labor relations, and special events. Most inbound communications and constituent service is handled by the "Front Office" of the Administration Department.







FY2022 Highlights and Accomplishments

- ✓ **COVID-19 Response:** Managed continued operational oversight of the Village's ongoing COVID-19 pandemic response and risk management.
- ✓ New Community Events: In partnership with the Village Center, staff created and executed a new combined Car Show / Taste of Burr Ridge as well as a reimagined holiday event called Deck the Green, with both attracting thousands of residents and visitors.

✓ **New Village Website:** A new Village website will go live in FY2022, migrating many Village services to this modern platform and providing a clear and effective communications tools and options for both the Village

and community members.

- ✓ Established the Innovation Committee: Established a new staff working group to design and implement new Village technologies and other concepts which will ultimately deliver both external and internal business process benefits.
- ✓ **Downtown Economic Development:**Staff assisted in the creation of the Downtown Business Development District, a first-of-its-kind Village tool which will spur new development and redevelopment in the community's core.
- ✓ Created New Communications
 Portfolio: A new partnership was
 established with Kaleidoscope



Marketing Group leading to the establishment of a twice-monthly Village e-newsletter called The Oak Leaf, a significantly increased social media presence, as well as new internal communications such as Inner Workings.

Below are Administration goals and objectives that are reflected in the FY2023 Budget.

Strategic Priorities								
FY2023 Department Goals	Deliver High Quality Village Services	Prudent Financial Management	Contribute to Prosperous Economic Development	Promote Public Health & Safety				
Expand Village special event offerings	√		√					
Create long-term Village facilities plan	✓	✓						
Implement Downtown Business Development District		✓	✓	✓				
Oversee expansion of the Village's CIP documentation and planning	✓	√	√	✓				
Revise the Village's communications policy	√		√					



Below are Administration's performance measures reflecting the attainment of the department's prior year goals.

	Perf	ormance Me	asures			
	Village Strategic Go	al: Prudent F	inancial Mai	nagement		
		FY2017	FY2018	FY2019	FY2020	FY2021
Input	Department Expenditures	\$1,029,060	\$1,008,300	\$864,325	\$865,067	\$813,331
	Village Strategic Goal:	Deliver High	n Quality Vill	age Services		
		FY2017	FY2018	FY2019	FY2020	FY2021
Output	FOIA Requests	131	105	112	119	151
Output	FOIA Extensions	0	3	7	0	23
Output	Citizens Request for Service	113	176	81	381	285
Output	Agendas	86	85	95	77	91
	Village Board Strategic Goal: Co	ntribute to P	rosperous Ed	conomic Dev	velopment	
		FY2017	FY2018	FY2019	FY2020	FY2021
Output	Liquor Licenses	24	28	29	29	30
Output	# of Building Permit Applications	340	299	313	279	450
Output	New Housing Starts	14	40	22	18	25
Output	Additions/Alterations (Res.)	50	42	44	65	91
Output	Additions/Alterations (Non-Res.)	21	11	21	38	44

Note: All building permitting will be moved to the Public Works Department under the Community Development Division in FY2023. Conversely, the Information Technology Fund will be collapsed in the General Fund at the end of FY2022 and the remaining fund balance will be transferred to the General Fund. All future Information Technology costs will be recorded in the General Fund under the Information Technology Department. This fund falls under the management of the Administration department.

Below is a summary of Administration expenditures by type.

		FY2020			F	Y2022				
				Y2021	Ar	nended		FY2022		FY2023
		Actual	ļ	Actual	В	Budget	Pi	rojected		Budget
Personnel Services	\$	593,370	\$	641,518	\$	563,530	\$	563,775	\$	454,909
Contractual Services		243,343		150,363		138,179		180,001		5,241
Commodities		4,273		21,450		10,450		3,759		7,100
Transfers		24,080				-		-		
Total - Administration	\$	865,067	\$	813,331	\$	712,159	\$	747,535	\$	467,250





			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Personnel Services					
Salaries Full-Time	\$ 392,920	\$ 418,631	\$ 365,670	\$ 365,670	\$ 298,151
Salaries Part-Time	32,418	57,535	51,640	51,640	61,480
Salaries Overtime	-	556	-	55	-
IMRF Contribution	49,202	60,511	43,370	43,370	28,364
FICA/Medicare Taxes	35,493	38,422	30,970	30,970	26,494
Health/Life Insurance	62,631	69,574	66,520	66,520	31,050
Dues & Subscriptions	1,537	1,293	1,610	1,735	2,520
Employee Recruitment Expense	18	280	-	815	-
Training & Travel Expense	10,313	4,162	3,750	3,000	6,850
IPBC Terminal Reserve	8,839	(9,446)	-	, -	-
Contractual Services	·				
Other Professional Services	19,208	9,946	13,000	10,000	-
Postage	3,109	2,212	3,110	1,721	1,637
Telephone	22,633	7,825	3,000	2,905	2,729
Publishing	2,450	1,587	3,044	5,000	500
Printing	1,878	32	375	375	375
Maintenance - Vehicles	-	-	-	-	-
Building/Zoning Enforcement	194,066	128,760	115,650	160,000	-
Commodities					
Office Supplies	36	671	300	150	300
Operating Supplies	4,055	20,634	5,000	3,000	6,500
Gasoline & Oil	182	145	150	609	300
Supplies - Equipment	-	-	5,000	-	-
Transfers					
Transfer to Info Technology Fund	24,080	<u>-</u>	_	-	-
Total Expenditures -					
General Fund - Administration	\$ 865,067	\$ 813,331	\$ 712,159	\$ 747,535	\$ 467,250



General Fund - Information Technology - Expenditures

	FY20 Act		FY2021 Actua	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget *
Personnel Services						
Dues & Subscriptions		-	-	-	-	\$ 3,900
Contractual Services						
Other Professional Services		-	-	-	-	115,000
Telephone		-	-	-	-	435
Printing		-	-	-	-	5,000
Data Processing Services		-	-	-	-	215,809
Commodities						
Operating Supplies		-	-	-	_	13,000
Supplies - Equipment						15,000
Capital Outlay						
Equipment						180,000
Technology Improvements						40,000
Total Expenditures -						
General Fund - Information Technology	\$	-	\$ -	\$ -	\$ -	\$ 588,144

^{*} The Information Technology Fund was collapsed at the end of FY2022, Information Technology expenditures for prior years are reflected in the Information Technology Fund.



Mission and Objectives

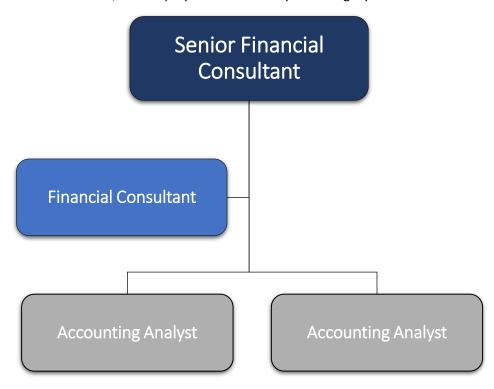
The mission of the Village of Burr Ridge Finance Department is to manage and deliver financial and analytical services to Village residents, as well as other Village operating departments professionally and responsibly. The department strives to provide timely and accurate information to the Village Board for decision-making and commits to anticipating and exceeding the services needs of all Village employees.

The department accomplishes its mission by providing the planning, organizing, and directing of the financial activities for the Village. These activities include accounting, payroll, payables, receivables, utility billing, cash management, investments, debt management, tax levy, auditing, and budgeting. Finance



provides these services in accordance with generally accepted accounting principles, best practices, and high Village standards.

As members of the government finance profession, the department follows the high standards and ethics required by the municipal finance profession and is committed to providing quality service to the Village of Burr Ridge residents, the Board of Trustees, and employees with honesty and integrity.





FY2021 Highlights and Accomplishments

- ✓ **COVID-19 Response:** Applied for and were awarded \$1,462,888 in ARPA (American Rescue Plan Act) funding in response to the Covid-19 pandemic. Received \$731,999 of this total award, the 2nd installment will be received in FY2023. The grant funding will be used for major infrastructure improvements as allowed for by the Act.
- ✓ Awarded the Certificate of Achievement for Excellence in Finance Reporting: Received the GFOA Certificate of Achievement for Excellence in Financial Reporting Award for the FY2021 comprehensive annual financial report. This is the 2nd consecutive award attempted and received.
- ✓ **Awarded the Distinguished Budget Presentation Award:** In the Village's second attempt, received the GFOA Distinguished Budget Presentation Award, the highest form of recognition in governmental budgeting.
- ✓ Reviewed and updated Village Code related to purchasing policies and procedures: Upon Board approval, implemented applicable changes to the purchasing process within the Village's financial management system, as well as within the departments.
- ✓ **Reorganized the Finance Department:** Replaced a full time Finance Director and Assistant Finance Director with two part time Financial Consultants which will result in annual cost savings.
- ✓ Retired Long Term Debt: Retired the Village's outstanding General Obligation Refunding Bonds, Series 2017 a year prior to maturity.

Below are Finance goals and objectives that are reflected in the F2023 budget.

	Strategic Pri	orities		
FY2022 Department Goals	Contribute to Prosperous Economic Development	Deliver High Quality Village Services	Prudent Financial Management	Effective Communication
Revise & Implement a new Capital Plan & Long-Term Financial Forecast	√	√	√	
Review and update Village financial Polices	√	✓	√	✓
Submit Annual Budget and Audit for GFOA Award Programs		✓	✓	✓
Police Pension Long Term Funding Policy and Analysis			✓	✓
Enhance Revenue Collection Processes	√		✓	✓
Review accounting processes and implement changes for better efficiency and accountability		√	√	✓



Below are Finance performance measures that reflect the attainment of the department's prior year goals.

	Performance Measures								
	Village Strategic Goal: Prudent Financial Management								
		FY2017	FY2018	FY2019	FY2020	FY2021			
Input	Department Expenditures	\$325,174	\$326,967	\$345,117	\$359,708	\$343,231			
Output	Receive GFOA's Certificate of Achievement for Excellence in Financial Reporting	*	*	*	✓	√			
Output	Receive GFOA's Distinguished Budget Presentation Award	*	*	*	√	√			
	Village Str	ategic Goal:	Deliver High	Quality Villago	e Services				
		FY2017	FY2018	FY2019	FY2020	FY2021			
Output	Auto Pay Sign Ups	117	120	129	126	259			
	Village B	oard Strate	gic Goal: Effe	ctive Commun	ications				
		FY2017	FY2018	FY2019	FY2020	FY2021			
Output	Utility Bills Mailed	24,759	24,399	24,292	24,010	23,228			
Output	Utility Bills E-Billed	*	*	1,474	1,556	2,713			
Output	Reminder Noticed Mailed	2,617	2,877	2,433	2,015	2,261			

^{*}not yet implemented

Below is a summary of Finance expenditures by type.

	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Personnel Services	\$271,371	\$282,494	\$267,559	\$189,411	\$70,821
Contractual Services	70,092	59,498	205,564	145,671	163,785
Commodities	1,475	1,239	6,000	150	1,000
Transfers	16,770	-	-	-	-
Total - Finance	\$359,708	\$343,231	\$480,223	\$335,232	\$235,606



			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Personnel Services					
Salaries Full-Time	\$ 183,815	\$ 191,345	\$ 203,442	\$ 151,000	\$ 48,887
Salaries Part-Time	16,994	16,009	-	-	-
Salaries Overtime	_	-	-	-	-
IMRF Contribution	20,122	28,878	23,965	16,800	5,226
FICA/Medicare Taxes	14,923	15,340	14,366	10,169	3,708
Health/Life Insurance	29,478	32,992	21,716	7,897	3,835
Dues & Subscriptions	290	1,869	1,545	1,545	1,665
Employee Recruitment Expense	342	-	-	-	-
Training & Travel Expense	1,247	540	2,625	2,000	7,500
IPBC Terminal Reserve	4,160	(4,479)	-	-	-
Contractual Services					
Other Professional Services	6,886	23,692	172,224	113,750	130,000
Postage	1,249	504	500	285	285
Telephone	6,601	2,143	600	1,003	-
Publishing	1,117	630	690	1,323	1,500
Printing	1,413	1,139	950	950	-
Auditing Services	52,825	31,390	31,600	28,360	32,000
Commodities					
Office Supplies	833	474	500	50	500
Operating Supplies	642	765	500	100	500
Supplies - Equipment	-	-	5,000	-	-
Transfers					
Transfer to Info Technology Fund	16,770	-	-	-	-
Total Expenditures - General Fund - Finance	\$ 359,708	\$ 343,231	\$ 480,223	\$ 335,232	\$ 235,606



Mission and Objectives

The Central Services department in the General Fund includes activities and programs related equally to all departments within the General Fund. The primary expenditure in this fund represents Village insurance premiums and transfers out to various funds such as the Capital Projects Funds depending on current year needs and excess reserves in the General Fund.

Below is a summary of Central Services expenditures by type.

	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Personnel Services	\$3,807	\$3,468	\$3,500	\$3,387	\$3,500
Contractual Services	215,734	317,624	245,750	181,270	186,962
Commodities	9,029	8,585	8,200	8,000	8,000
Capital Outlay	-	-	-	1	20,000
Other Expenditures	10,362	13,038	12,400	12,971	13,355
Transfers	115,000	390,000	1,763,818	1,533,818	488,666
Total - Central Services	\$353,932	\$732,715	\$2,033,668	\$1,739,446	\$720,483



			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Personnel Services					
IMRF Contribution	\$ 222	\$ 221	\$ -	\$ 193	\$ -
FICA/Medicare Taxes	236	196	-	193	-
Other Personnel Services	3,349	3,051	3,500	3,000	3,500
Contractual Services					
Telephone	-	-	20,880	19,561	19,800
Printing	-	4,317	3,000	2,000	1,000
Maintenance - Equipment	3,878	3,142	2,360	2,000	1,000
Insurance	208,644	32,092	217,670	155,869	163,662
Rentals	3,212	278,073	1,840	1,840	1,500
Other Contractual Services	-	-	-	-	-
Commodities					
Office Supplies	2,121	1,676	2,200	2,000	2,000
Operating Supplies	6,908	6,909	6,000	6,000	6,000
Capital Outlay					
Equipment	-	-	-	-	20,000
Other Expenditures					
Bank/Investment Fees	10,362	13,038	12,400	12,971	13,355
Other Expenses	-	-	-	-	-
Transfers					
Transfer to Capital Improvement Fund	100,000	200,000	160,000	160,000	488,666
Transfer to Sidewalks/Pathway Fund	-	-	-	-	-
Transfer to Equip Replacement Fund	-	-	270,000	100,000	-
Transfer to SW Management Fund	15,000	45,000	-	-	-
Transfer to Debt Service Fund	-	-	1,218,818	1,218,818	-
Transfer to Info Technology Fund	-	145,000	115,000	55,000	-
Total Expenditures - General Fund - Central Services	\$ 353,932	¢ 722 715	\$ 2.033.668	\$ 1,739,446	\$ 720,483
General Fullu - Cellulai Services	ə əəə,əə2	7 /32,/13	عام,2,055,008	٦-1,/35,44 0	7 /20,465



Mission and Objectives

The men and women of the Burr Ridge Police Department will perform in such a manner that protects and promotes the public's trust, confidence, and sense of safety and security.

The Department is structured on a team concept with an emphasis on residential patrol, balanced with traffic enforcement to provide for safety throughout the Village. The Department provides numerous outreach programs, including Neighborhood Watch, Citizens Police Academy, DARE, and other crime prevention programs. Officers are committed to a community-oriented approach to police services.

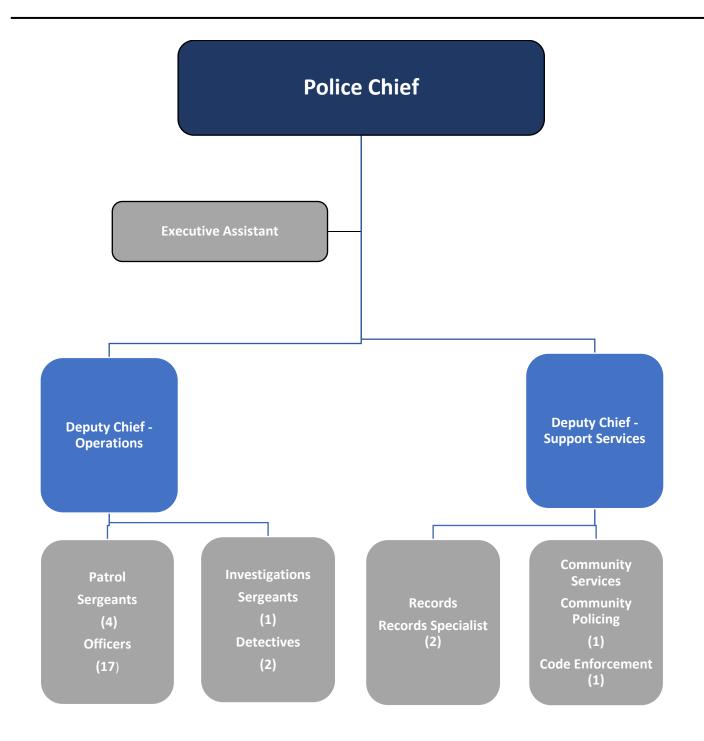


The Police Department is structured under four divisions:

- ✓ Patrol: Patrol is responsible for providing continuous protection and service to the entire Village. Many officers have additional specialties including Field Training Officer, Evidence Technician, Drug Recognition Expert, Truck Enforcement Officer, Juvenile Officer, SWAT Team Member, and Digital Forensics Examiner.
- ✓ Investigations: This division is responsible for the investigation of criminal cases and significant incidents. The unit collects information and intelligence about criminal matters to use in preventing and solving crimes. Officers are assigned to Investigations from the Patrol Division for a minimum of two years. Every investigator receives training in evidence collection, interview and interrogation, juvenile law, and numerous other specialty areas. They are members of the Metropolitan Emergency Response and Investigations Team (MERIT) Major Crimes Task Force.
- ✓ Records: This division is responsible for processing and organizing a variety of police reports and radio messages to maintain accurate, current files of all incidents, traffic enforcement, traffic accidents, and other related reports, as well as Administrative Adjudication management Officer.
- ✓ Community Policing: The department's Community Policing Officer teaches the Drug Abuse Resistance Education (DARE) program at local schools. This division organizes the Citizen's Police Academy and is a liaison with local businesses, community groups and residents to provide crime prevention education.

The Police Department is nationally accredited through the Commission on Accreditation of Law Enforcement Agencies (CALEA). Police Dispatching, E-9-1-1 services, and a Computer Aided Records System for Burr Ridge is provided through the DuPage Public Safety Communications (DUCOMM). The Village enjoys membership in the DuPage County Metropolitan Emergency Response and Investigative Team (MERIT), the Northern Illinois Police Alarm System (NIPAS), as well as a partnership in the Cook County LiveScan Computerized Booking System (CABS).







Police FY2022 Highlights and Accomplishments

- ✓ Axon Body-worn Cameras, Taser Upgrade, and Fleet Mobile Video: In anticipation of a state mandate taking effect in 2025, the Department entered into an agreement with Axon to provide body-worn cameras for every sworn member of the Department, along with individual Taser 7 Conducted Energy Weapons (CEW). The agreement provides for the upgrade of the in-car fleet camera system, integrating with the body-worn cameras and makes every fleet camera a License Plate Reader (LPR) Camera system through Flock Safety. Implementation is scheduled for late Q1 2022.
- ✓ Northwestern University School of Police Staff and Command Program:

 The Department hosted the 500th Session of this 10-week program. Sergeant Ryan Husarik successfully completed the program, along with over 30 other police executives from the region.
- ✓ New Recruits: A Patrol Officer graduated from the Suburban Law Enforcement Academy and began Field Training in September 2021. In addition, two new officers were hired and started at the Suburban Law



Enforcement Academy in January 2022, with an expected graduation date of April 2022. In September 2021, the Village hired a new Records Specialist for the Police Department.

- ✓ Community Service Officer (CSO) Program: In October 2021, the first Village CSO was hired. CSOs perform tasks that don't require a sworn officer (vehicle lockouts, animal complaints, vacation watches, private property accidents, etc.), as well as Village Code Enforcement, to ensure sworn officers remain dedicated to crime prevention and enforcement.
- ✓ **Installation of Ballistic Shields**: The Department was able to purchase ballistic shields to be deployed in every squad car through the use of asset forfeiture funds. Previously, the Department had three shields kept in supervisor vehicles.
- ✓ Key Inventory System: The Department was able to purchase a key inventory system that stores and tracks keys for department vehicles, Village buildings, and other internal lockers and cabinets. The purchase was possible through generous donations to the Department from Private Individuals and Charitable Foundations.
- ✓ **Charitable Contributions:** In November and December 2021, Department personnel participated in "No Shave November" and "Double-Down December". Participants donated \$100 each to be able to grow beards during the two months. Department participants donated \$1,900 to the National Kidney Foundation of Illinois in honor of Willowbrook Mayor Frank Trilla.



Below are Police goals and objectives that are reflected in the F2023 budget.

	Strategic	Priorities		
FY2022 Department Goals	Protect Public Health and Safety	Deliver High Quality Village Services	Prudent Financial Management	Effective Communications
Implement Body Worn Cameras in Compliance w/ State Mandate	✓	✓		✓
Further Develop Administrative Adjudication Program	✓	✓	√	✓
Implement AXON Mobile Cameras and TASER Program	✓	√		✓
Maintain CALEA Gold Standard Level Accreditation	√	√	√	√
Continue Fleet Leasing Transition w/ Chevy Tahoe Model	√	✓	✓	√

Below are Police performance measures that reflect the attainment of the department's prior year goals.

	Performance Measures								
	Village Strategic Goal: Prudent Financial Management								
		FY2017	FY2018	FY2019	FY2020	FY2021			
Input	Department Expenditures	\$4,801,839	\$4,932,458	\$4,955,557	\$5,135,409	\$4,676,750			
	Village Strategic Goal: Deliver High Quality Village Services								
		FY2017	FY2018	FY2019	FY2020	FY2021			
Output	Average Response Time (minutes)	2	2	2	2	2			
	Village Board Strat	egic Goal: E	ffective Com	munications					
		FY2017	FY2018	FY2019	FY2020	FY2021			
Output	Public Complaints per capita	1.37	1.26	1.41	1.03	1.64			
	Village Board Strategio	Goal: Prom	ote Public H	ealth and Sa	fety				
		FY2017	FY2018	FY2019	FY2020	FY2021			
Output	Part I Crime Offense	100	110	95	111	53			
Output	Part II Crime Offense	754	637	500	376	343			
Output	Citations Issued	1,844	1,626	1,730	1,399	906			
Output	Felony & Misdemeanor Arrests	211	138	119	95	105			



Below is a summary of Police expenditures by type.

	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget		
Personnel Services	\$ 4,432,881	\$4,235,905	\$4,757,896	\$4,701,506	\$4,773,980		
Contractual Services	465,974	356,658	467,564	447,225	463,638		
Commodities	61,629	75,510	85,670	108,495	145,070		
Capital Outlay	125,765	8,677	32,375	3,875	152,651		
Transfers	49,160						
Total - Police	\$5,135,409	\$4,676,750	\$5,343,505	\$5,261,101	\$5,535,339		



	FY2020	FY2021	FY2022 Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Personnel Services					
Salaries Full-Time	\$ 2,697,412	\$ 2,695,942	\$ 2,844,235	\$ 2,830,000	\$ 3,028,687
Salaries Part-Time	17,697	-	-	-	-
Salaries Overtime	191,305	214,891	231,450	210,000	205,500
IMRF Contribution	17,928	23,338	24,370	24,370	23,031
FICA/Medicare Taxes	212,713	212,820	229,850	228,000	244,103
Health/Life Insurance	425,576	298,533	436,580	430,000	266,353
Pension Contributions	758,505	778,098	910,306	910,306	923,961
Uniform Allowance	30,279	40,580	31,200	32,955	35,100
Dues & Subscriptions	3,809	3,820	4,700	4,660	5,670
Employment Recruitment	1,479	2,666	2,200	2,315	350
Training & Travel Expense	12,265	21,515	39,005	28,900	41,225
Tuition Reimbursement	3,855	1,260	4,000	-	-
IPBC Terminal Reserve	60,059	(57,556)	-	-	-
Contractual Services					
Other Professional Services	42,458	35,553	46,120	42,919	44,970
Postage	1,172	1,087	1,300	2,207	2,268
Telephone	44,938	22,347	12,000	17,331	18,894
Printing	2,025	1,299	2,500	2,500	2,500
Dispatching	324,382	246,011	337,799	337,796	341,571
Maintenance - Equipment	14,707	18,806	31,550	14,202	16,750
Maintenance - Vehicles	32,725	28,713	31,760	25,350	32,350
Other Contractual Services	3,568	2,843	4,535	4,920	4,335
Commodities					
Office Supplies	796	835	1,000	1,000	1,000
Operating Supplies	22,403	15,676	32,970	27,200	35,970
Gasoline & Oil	38,431	36,429	47,825	53,850	55,050
Supplies - Equipment	-	22,570	3,875	26,445	53,050
Capital Outlay					
Equipment	26,426	8,677	32,375	3,875	80,336
Vehicles	99,340	-	-	-	72,315
Transfers					
Transfer to Equip Replacement Fund	=	-	-	-	-
Transfer to Info Technology Fund	49,160	<u>-</u>	<u>-</u>	<u>-</u>	-
Total Expenditures -			A = 0.00		
General Fund - Police	\$ 5,135,409	\$ 4,676,750	\$ 5,343,505	\$ 5,261,101	\$ 5,535,339



Mission and Objectives

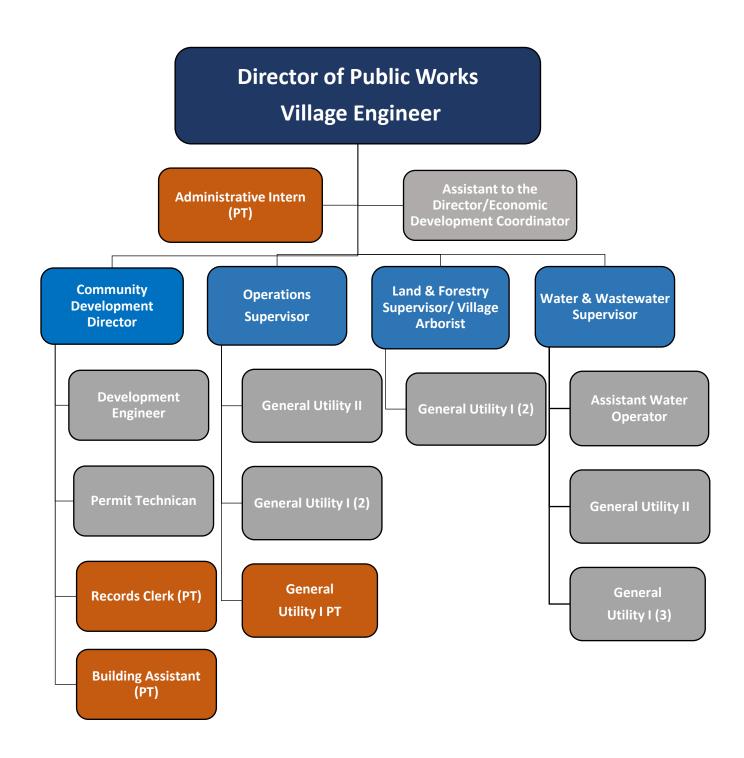
The Department of Public Works is responsible for the planning, construction, management, repair and maintenance of the infrastructure, right-of-way, buildings, land, and other assets of the Village of Burr Ridge. Our mission is to provide prompt, reliable service to the residents and businesses of the community that is delivered in a professional, customer-friendly, attentive, and efficient manner. We are committed to protecting the health, safety, and general well-being of all Village residents.

The department accomplishes its mission with four divisions that manage the community development, forestry, grounds, operations, and water/wastewater functions of the Village:



- ✓ **Community Development Division:** Responsible for overseeing planning, zoning, permitting, economic development, code enforcement, and engineering in the Village. This includes staffing the Plan Commission, interpreting, and applying Zoning Ordinance regulations, working with the Community Service Officer to resolve code complaints, assisting developers with new projects, coordinating the review and issuance of building permits, overseeing improvements to the Village's infrastructure, including streets, sidewalks, sewer and water mains, stormwater management and capital improvement projects.
- ✓ Operations Division: Responsible for approximately 65 miles of streets, 162 cul-de-sacs, eyebrows, and dead ends, including the maintenance of street signs, streetlights, storm sewers, street sweeping and snow removal. The Operations Division maintains three Village owned buildings and oversees the Village mosquito abatement program. In addition, the division is also responsible for routine, preventative and emergency maintenance of Village owned buildings, removal of snow and ice, and maintenance of streets and sidewalks.
- ✓ **Forestry/Grounds Division:** Responsible for the planting and maintenance of trees on Village right-of-ways as well as the trees, plants and turf on all Village owned properties. Also responsible for annual brush-chipping program, maintaining approximately 30 acres of Village owned open space and lakes, removal of diseased trees, storm damage clean up and monitoring public and private trees for infestations.
- ✓ Water/Wastewater Division: Responsible for the pumping, storage, and distribution of Lake Michigan drinking water to the Village. The Village water distribution system includes a pumping station, a 3-million-gallon underground reservoir, 2 million- and 300,000-gallon elevated storage tanks, approximately 103 miles of water mains, over 1,500 hydrants, approximately 960 water main valves and a system of 3 standby wells. Lake Michigan water is rechlorinated at the Burr Ridge pumping station. The Water/Wastewater Division also maintains three sanitary sewer lift stations and 47 miles of sewer mains in the Cook County area of the Village. Wastewater from the Village's collection system is then sent to the Metropolitan Water Reclamation District for treatment. In addition, the division is also responsible for water quality assurance and compliance testing and reporting, routine and emergency water distribution system repairs and water meter reading and meter replacement, and underground utility locating.







Public Works FY2022 Highlights and Accomplishments

- ✓ 2021 Father's Day Tornado Response: An EF3 Tornado passed through the southern portion of DuPage County, including Burr Ridge, resulting in significant tree damage, electric service disruptions, destruction of Village communications equipment, and damage to private buildings. Public Works crews worked for several weeks to remove hazardous and fallen trees, culminating in 1500 cubic yards of tree debris. Mutual aid was essential among neighboring communities to mitigate the storm damage and debris disposal.
- ✓ **Integrate Community Development Division:** The Community Development Division was created and integrated into the Public Works Department to improve efficiency and effectiveness of development within the Village. Previously Community Development functions were part of the Administration Department.
- ✓ Purchase Radios for the Fleet: Public Works purchased 15 radios for frontline staff and supervisors. These radios allow staff to communicate reliably across the Village and especially in areas with low cell service. They also will allow staff to coordinate with outside agency first responders if needed.
- ✓ Implementation of Succession Planning: Water & Wastewater Division Supervisor retired after 33 years with the Village, and the Assistant Water Operator ascended to this replacement. The Assistant Water Operator position was filled by a General Utility Worker 1 from within the Water & Wastewater Division. Finally, a Part-Time General Utility Worker 1 filled a full-time vacancy created by a resignation.
- ✓ Fleet Trade In and Upgrades: Public Works continued the fleet replacement through leasing of vehicle from Enterprise. Three Ford F-150s (Supervisors), one Ford F-250, 1 Transit Van (Water Division), and two Peterbilts were received by the Village this year to replace older vehicles that were traded in.
- ✓ Police Department Rooftop HVAC Motor Replacement: A large motor was replaced in one of the rooftop HVAC units on the Police Department. This replacement was critical due to the Police Department being a cooling center as well as regulations on accommodations for detained persons.
- ✓ Rehabilitated Chasemoor Lift Station. The Chasemoor Lift Station was the oldest and most critical sewage pumping facility in the Village and needed replacement due to a catastrophic pump failure. The lift station was reconfigured and rebuilt with new equipment to be energy efficient and easier to maintain.
- ✓ Modernized Pump Center Controls. Several components of the Pump Center control system reached the end of their useful lives and were replaced, including programmable logic controllers, secure SCADA software, and the main fill valve.
- ✓ 36" Water Transmission Main Replaced for I-294
 Expansion. The Village worked with Tollway engineers
 and contractors to protect the existing transmission
 main from Bedford Park during bridge construction and
 demolition, as well as during relocation of 1100 feet of 36"
 transmission main.



✓ 12" Water Main Replacement for the Plainfield Road Bridge Expansion. The Village coordinated with adjacent property owners during the replacement of 50-year-old 12" water main that was in conflict with the replacement and widening of the Plainfield Road bridge. The water main replacement improves distribution system control in both the Heatherfields and Burr Ridge Meadows neighborhoods.



✓ **Public Works Building Lighting Upgrades:** Over 40 large fluorescent fixtures in the Public Works garage and office area were replaced utilizing funds received through ComEd's Public Sector Small Facilities Program and the Village received reimbursement for over 75% of the project cost. As a result, the Village will experience several years with no maintenance expenditures and annual energy savings of approximately 72%.

Below are Public Works goals and objectives that are reflected in the FY2023 budget

S	Strategic Priorities												
FY2023 Department Goals	Prudent Financial Management	Deliver High Quality Village Service	Promote Public Health & Safety	Contribute to Prosperous Economic Development									
Pursue Automated Meter Infrastructure	√	√											
Pursue Stormwater Facility Financing Options	✓	✓		✓									
Complete 2023 Road Program	√	✓	✓	√									
Rehabilitate South Water Tower	√		√										
Purchase a Chloride Tank and Dispenser	√	√	✓										

Below are Public Works performance measures that reflect the attainment of the department's prior year goals.

	Per	formance M	easures							
	Village Strategic Go	oal: Prudent	Financial M	anagement						
		FY2017	FY2018	FY2019	FY2020	FY2021				
Input	Department Expenditures	\$1,634,623	1,465,645	1,544,236	1,384,981	1,463,678				
Village Strategic Goal: Deliver High Quality Village Service										
		FY2017	FY2018	FY2019	FY2020	FY2021				
Output	Parkway trees trimmed	2,000	1,657	610	50	1298				
Output	Snow Plowing Events	34	36	16	17	22				
Output	Response Time % (48 hours)	100%	100%	100%	100%	100%				
Output	JULIE locate requests	5,830	5,195	5,804	6006	7191				
Output	Citizen Requests for Service	256	411	271	368	199				
	Village Board Strategio	Goal: Prom	ote Public I	Health & Saf	fety					
		FY2017	FY2018	FY2019	FY2020	FY2021				
Output	Parkway trees removed	382	204	140	115	150				
Output	Water main breaks repaired	28	33	22	17	23				



Village Board Strategic Goal: Contribute to Prosperous Economic Development											
FY2017 FY2018 FY2019 FY2020 FY202											
Output	Number of parkway trees planted	141	92	104	93	50					

Below is a summary of Public Works expenditures by type.

	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Personnel Services	\$799,759	\$747,762	\$739,555	\$790,236	\$1,155,808
Contractual Services	349,967	458,654	669,724	606,246	704,087
Commodities	202,898	245,898	259,525	227,473	263,600
Capital Outlay	10,117	11,364	45,000	8,000	246,000
Transfers	22,240	-	12,000	12,000	-
Total – Public Works	\$1,384,981	\$1,463,678	\$1,725,804	\$1,653,955	\$2,369,495



	FY2022								
		FY2020		FY2021		Amended		FY2022	FY2023
		Actual		Actual		Budget	P	rojected	Budget
Personnel Services									
Salaries Full-Time	\$	498,286	\$	498,518	\$	472,490	\$	502,490	\$ 779,313
Salaries Part-Time		48,756		16,488		27,100		28,500	87,451
Salaries Overtime		34,788		36,766		42,000		51,000	45,000
IMRF Contribution		58,336		63,202		60,980		64,187	82,589
FICA/Medicare Taxes		43,065		40,370		40,545		42,840	68,494
Health/Life Insurance		86,556		93,984		76,625		79,439	69,831
Uniform Allowance		6,312		7,143		8,150		7,910	8,150
Dues & Subscriptions		1,648		1,570		1,895		1,990	2,380
Employee Recruitment Expense		1,096		980		500		810	1,000
Training & Travel Expense		8,703		1,500		9,270		11,070	11,600
IPBC Terminal Reserve		12,215		(12,760)		-		-	-
Contractual Services									
Other Professional Services		-		-		-		4,450	15,950
Postage		269		630		600		265	265
Telephone		18,300		10,939		12,300		5,031	5,022
Publishing		247		426		-		-	1,500
Printing		-		-		-		600	150
Maintenance - Equipment		11,357		10,285		11,200		9,740	12,500
Maintenance - Vehicles		30,143		32,868		35,700		32,200	35,700
Maintenance - Buildings		-		3,107		68,440		85,870	77,400
Maintenance - Streets		52,560		36,950		111,966		92,375	36,000
Maintenance - Lighting		43,595		51,975		37,600		25,300	30,000
Maintenance - Signals		8,964		15,430		11,070		11,225	13,000
Maintenance - Trees		627		153,377		86,450		78,110	118,000
Maintenance - Grounds		-		-		16,745		13,770	16,000
Janitorial Services		-		-		36,850		42,180	63,000
Street Lighting - Electric		34,215		27,979		34,600		35,700	35,000
Garbage Hauling		7,350		10,850		15,000		21,800	19,000
Building/Zoning Enforcement		-		-		-		-	115,000
Utilities		-		-		21,000		19,550	21,000
Rentals		8,234		239		9,700		3,400	1,000
Other Contractual Services		74,922		75,793		104,703		101,680	83,600
Reimburseable Contractor Services		3,888		2,762		5,000		1,100	5,000
Maintenance - EAB		55,295		25,045		50,800		21,900	-



			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Commodities					
Office Supplies	283	708	700	700	700
Operating Supplies	4,854	6,997	32,600	19,200	25,000
Gasoline & Oil	18,773	18,368	27,000	24,600	28,000
Supplies - Equipment	8,383	11,709	13,000	11,400	22,500
Supplies - Vehicles	9,524	6,506	12,000	6,700	10,000
Supplies - Streets	21,586	14,564	18,000	18,000	18,000
Supplies - Trees	9,092	22,494	19,000	13,108	19,000
Small Tools	1,393	1,487	1,500	1,465	1,500
Salts & Chemicals	129,010	163,065	135,725	132,300	138,900
Capital Outlay					
Equipment	10,117	11,364	-	-	66,000
Improvements	-	-	45,000	8,000	180,000
Transfers					
Transfer to Equip Replacement Fund	-	-	-	-	-
Transfer to Info Technology Fund	22,240	-	12,000	12,000	-
Total Expenditures -					
General Fund - Public Works	\$ 1,384,981	\$ 1,463,678	\$ 1,725,804	\$ 1,643,955	\$ 2,369,495



General Fund - Buildings & Grounds - Expenditures

	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Contractual Services				.,	
Maintenance - Buildings	74,407	104,029	_	_	_
Maintenance - Grounds	10,261	3,254	_	_	_
Janitorial Services	38,029	47,139	_	_	_
Utilities	16,390	18,225	_	_	_
Other Contractual Services	3,635	5,217	_	_	_
Commodities	3,033	3,217			
Operating Supplies	15,876	33,083	_	_	_
Capital Outlay	15,670	33,003			
Improvements	6,042	32,509			
Total Expenditures -	0,042	32,309	_		_
General Fund - Buildings & Grounds	\$ 164,641	\$ 243,456	\$ -	\$ -	Ş -
		FY2020	FY2021	FY2021	FY2022
		Actual	Budget	Projection	Budget
Contractual Services	142,723	177,864	-	=	-
Commodities	15,876	33,083	=	-	-
Capital Outlay	6,042	32,509	-	=	
Total Expenditures -					
General Fund - Buildings & Grounds	\$ 164,641	\$ 243,456	\$ -	\$ -	\$ -



The Motor Fuel Tax (MFT) Fund accounts for the Village's share of the State imposed tax on gasoline. In July 2019, the State increased the MFT rate from \$0.19 per gallon, \$0.38 per gallon. In July 2020 and July 2021, the rate was increased to \$.387 per gallon and \$.92 per gallon. This rate may be adjusted annually based on changes in the Consumer Price Index. The original per gallon amount of \$0.19 will continue to be distributed to units of local government based on the existing per capita formula. Receipts from the additional \$0.19 per gallon are deposited into the State's Transportation Renewal Fund (TRF), with the additional diesel fuel rate completely dedicated to the State of Illinois. In total, units of local government will receive approximately 15.7% of the revenue generated from the additional \$0.19 per gallon.

MFT revenues are restricted for use in road maintenance and improvement programs authorized by the State and the Illinois Department of Transportation (IDOT). The Village generally transfers MFT funds to the Capital Improvements Fund to provide a recurring funding source for the annual Road Program.

For budgetary purposes, the Village uses MFT revenue estimates provided by the Illinois Municipal League (IML). IML's current revenue estimates are prepared based on three factors, including pre-pandemic motor fuel consumption trends, any enduring effects of the pandemic on 2022 fuel consumption and the overall economic forecast. The FY2023 budget for motor fuel tax amounts to \$429,333. This is an increase of approximately \$5,256, or 1.2%, when compared to FY2022 projections.

Rebuild Illinois Funds

In 2019, the Illinois Department of Transportation (IDOT) was authorized to implement a \$1.5 billion grant program using proceeds from general obligation bonds authorized in the Rebuild Illinois Capital Program to provide municipalities with funds for infrastructure improvements. Funding will be allotted to municipalities based on the regular per capita MFT formula. IDOT intends to award and disburse funds twice each year over a three-year period, with exact dates varying depending on the timing of bond sales. The use of these funds is restricted to bondable capital improvements and are generally limited to new construction, although major reconstruction projects may be considered. The Village's total allocation is expected to be \$695,880. The first three installments of \$115,980 were received by the Village by end of FY2021. An additional installment of the same amount was received in May 2021 and March 2022 (FY2022). The Village anticipates receiving the final installment in FY2024. During FY2023, the Village will focus on identifying future capital projects for which these funds can be utilized.

The FY2023 Motor Fuel Tax Fund budget can be found on the following page.



				FY2022			
	FY2020	FY2021		mended		FY2022	FY2023
	Actual	Actual	,	Budget		rojected	Budget
	riotuai	71010101		Dauget	•	·ojecteu	Dauget
Revenues							
Intergovernmental							
State Grants	\$ -	\$ 347,940	\$	231,960	\$	115,980	\$ 115,980
State Allotments	389,645	378,055		387,250		423,967	429,223
Miscellaneous Revenues							
Interest Income	5,597	5,989		5,390		111	54
Total Revenues	\$ 395,241	\$ 731,984	\$	624,600	\$	540,058	\$ 545,257
Expenditures							
Other Expenditures							
Bank/Investment Fees	316	529		3,779		2,206	228
Total Expenditures	\$ 316	\$ 529	\$	3,779	\$	2,206	\$ 228
Funcion / Definition on A of							
Excess (Deficiency) of							
Revenues Over Expenditures	394,925	731,454		620,821		537,852	545,029
Other Financing Sources (Uses)							
Transfers In	-	-		=		-	-
Transfers Out	(401,560)	(351,115)		(419,520)		(423,967)	(429,223)
Adjustment to Basis of Presentation*	6,152	(3,431)		-		-	-
Total Other Financing Sources (Uses)	\$ (395,408)	\$ (354,546)	\$	(419,520)	\$	(423,967)	\$ (429,223)
Net Income (Loss)	(483)	376,908		201,301		113,885	115,806
Beginning Fund Balance	10,769	10,286		387,194		387,194	501,079
Ending Fund Balance	\$ 10,286	\$ 387,194	\$	588,495	\$	501,079	\$ 616,885

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Village of Burr Ridge, pursuant to State statute, has in place a 4.0% tax imposed upon the use and privilege of engaging in the business of renting, leasing, or letting of room(s) in a hotel or motel within Village boundaries. This tax is the primary revenue source of the Hotel/Motel Tax Fund.

Burr Ridge is the closest and most upscale suburban hotel district to downtown Chicago in the south and west suburbs. Hotels currently located within the Village include:

- ✓ Crowne Plaza
- ✓ Extended Stay America
- ✓ Hampton Inn & Suites
- ✓ Marriott
- ✓ Spring Hill Suites by Marriott

The Village's current hotel tax rate of 4.0% has not changed since November 1, 2010 when it was increased from 3.5%. Upon implementation of the tax, funds were permitted to be dedicated solely to the purpose of attracting and promoting tourism and conventions to the Village. In FY2021, per revised State statute, the Village has the option of using up to 25% of Hotel/Motel Tax revenues and fund balance for capital or economic development projects.

Hotel/motel tax collections had been steadily increasing each year until late FY2020/early FY2021 when the Village experienced a significant decline in collections due to the COVID-19 pandemic. Based upon the continuing effects of the pandemic, the Village has taken a conservative approach in projecting total collections for FY2022 and forecasting collections for FY2023.

The FY2023 Hotel/Motel Tax Fund budget can be found on the following page.



	FY2020 Actual		FY2021 Actual	FY2022 Amended Budget		FY2022 Projected			FY2023 Budget
Revenues									
Taxes									
Hotel/Motel Taxes	\$ 612,728	\$	286,511	\$	330,780	\$	589,491	\$	621,854
Miscellaneous Revenues									
Interest Income	4,774		3,490		3,980		3,834		2,392
Donations	15,550		-		15,000		-		-
Other Revenue	-		-		-		-		24,000
Total Revenues	\$ 633,052	\$	290,001	\$	349,760	\$	593,325	\$	648,246
Expenditures									
Contractual Services									
Maintenance - Gateway Landscape	117,152		88,818		117,350		120,000		100,000
Gateway Projects	41,438		49,935		-		742		30,000
Other Expenditures									
Public/Employee Relations	-		-		49,000		49,000		55,000
Special Events	103,743		99,850		160,385		150,000		160,250
Bank/Investment Fees	316		298		400		340		910
Programs/Tourism Promotions	276,465		48,926		46,565		90,080		46,800
Hotel/Motel Marketing	206,478		-		-		-		15,000
Other Expenditures	-		-		-		-		25,000
Total Expenditures	\$ 745,592	\$	287,828	\$	373,700	\$	410,162	\$	432,960
Excess (Deficiency) of									
Revenues Over Expenditures	(112,540)		2,173		(23,940)		183,163		215,286
Other Financing Sources (Uses)									
Transfers In	-		-		-		_		_
Transfers Out	(164,885)		(60,000)		(102,200)		(202,630)		(310,357)
Adjustment to Basis of Presentation*	6,152		323		-		-		-
Total Other Financing Sources (Uses)	(158,733)		(59,677)	_	(102,200)	_	(202,630)	_	(310,357)
Net Income (Loss)	(271,274)		(57,504)		(126,140)		(19,467)		(95,071)
Beginning Fund Balance	509,516		238,242		180,738		180,738		161,271
Ending Fund Balance	\$ 238,242	\$	180,738	\$	54,598	\$	161,271	\$	66,200

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



In September 2021, the Village of Burr Ridge approved a plan to designate a Business District and to impose a Business District tax pursuant to the Illinois Business District Development and Redevelopment Law. The purpose of the Business District is to strengthen the tax base, assure opportunities for development or redevelopment, and to attract sound and stable commercial growth. The Business District area consists of approximately 130 acres of retail, office and mixed uses including (but not limited to):

- √ Village Center
- ✓ County Line Square
- ✓ TCF National Bank
- ✓ Marriot
- ✓ Lifetime
- ✓ Burr Ridge Office Park
- ✓ TCF Property



The revenue generated by the District includes a Business District Retailer Occupation Tax of 1% of the selling price of tangible personal property and a Business District Hotel Operators' Occupation Tax of 1% of gross rental receipts from hotel rooms with the Business District. The Revenues generated by the Business District Tax can only be used within the Business District in support of redevelopment goals and the District expires in 23 years. Eligible projects for the Business District Fund include:

- ✓ Creation of studies or plans
- ✓ Acquisition of property
- ✓ Clearing and grading of land
- ✓ Demolition of existing buildings
- ✓ Installation or repair of infrastructure
- ✓ Renovation of existing buildings or construction of new buildings
- ✓ The ability to borrow money against revenue from the district
- ✓ Reimbursement of cost related to the implementation of the Plan

The FY2023 Business District Fund budget can be found on the following page.



	2020 ctual	/2021 ctual	Am	/2022 iended udget	FY2022 rojected	FY2023 Budget
Revenues						
Taxes						
Sales Tax	\$ -	\$ -	\$	-	\$ 177,190	\$ 531,571
Hotel/Motel Taxes	-	-		-	9,554	31,527
Miscellaneous Revenues						
Interest Income	-	-		-	-	3,280
Total Revenues	\$ -	\$ -	\$	-	\$ 186,744	\$ 566,378
Expenditures						
Total Expenditures	\$ -	\$ -	\$	-	\$ -	\$ -
Excess (Deficiency) of						
Revenues Over Expenditures	-	-		-	186,744	566,378
Other Financing Sources (Uses)						
Transfers In	-	-		-	-	-
Transfers Out	-	-		-	(25,201)	(50,000)
Total Other Financing Sources (Uses)	-	-		-	(25,201)	(50,000)
Net Income (Loss)	-	-		-	161,543	516,378
Beginning Fund Balance	-	-		-	-	161,543
Ending Fund Balance	\$ -	\$ -	\$	-	\$ 161,543	\$ 677,921



The Capital Improvements Fund accounts for revenue and expenditures related to the Village's annual road improvement program, as well as other right of way, street, sidewalk/pathway and facility improvements and the purchase (or lease) of machinery and equipment. The main revenue sources of this fund include federal and state funding, transfers from the Motor Fuel Tax, Hotel Motel Tax, and General Funds, as well as developer donations.

At the end of FY2022 the Sidewalks/Pathways and the Equipment Replacement Funds were collapsed and remaining fund balance was transferred to the Capital Improvements Fund.

The FY2023 Capital Improvements Fund budget can be found on the following page.



		FY2020	rvanan		FY2022 Amended	FY2022		FY2023
		Actual		FY2021 Actual	Budget	Projected		Budget
						,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Revenues								
Intergovernmental			_					160.000
Federal Grants	\$	-	\$	-	\$ -	\$ -	\$	160,000
Miscellaneous Revenues								
Interest Income		9,548		5,406	5,120	7,21	.0	11,907
Developer Donations		-		130,000	-	-		-
Other Revenue	ć	0.540	č	125 400	- Ć F 120	- . 24.40	,	- 171 007
Total Revenues	\$	9,548	\$	135,406	\$ 5,120	\$ 34,40	0 \$	171,907
Expenditures								
Capital Improvements								
Capital Outlay								
Improvements		194,564		7,425	28,390	-		28,300
Village Facility Improvements		50,609		33,467	-	-		30,000
Annual Road Program		-		-	-	-		768,300
2018 Road Program		12,209		-	-	-		-
2019 Road Program		736,843		-	-	-		-
2020 Road Program		-		623,003	-	-		-
2021 Road Program		-		-	882,620	857,39	7	-
Sidewalks/Pathway								
Capital Outlay								
Sidewalk/Pathway Projects		-		-	-	-		522,250
Equipment Replacement								
Contractual Services								
Lease Maintenance		-		-	-	-		2,208
Capital Outlay								
Equipment		-		-	-	-		-
Other Expenditures								
Lease Principal		-		-	-	-		136,987
Lease Interest		-		-	-	-		28,211
Bank/Investment Fees		633		537	3,744	2,39	6	1,508
Total Expenditures	\$	994,858	\$	664,432	\$ 914,754	\$ 859,79	3 \$	1,517,764
Excess (Deficiency) of								
Revenues Over Expenditures		(985,310)		(529,026)	(909,634)	(825,39	4)	(1,345,857)
Other Financing Sources (Uses)								
Transfers In		666,445		611,115	681,720	1,106,90	9	1,068,246
Transfers Out		-			-	-		-



	FY2020 Actual		FY2021 Actual		FY2022 Amended Budget	FY2022 Projected			FY2023 Budget
Adjustment to Basis of Presentation*	<u> </u>	12,303	ć	399	- - C01 730	Č 1	-	٠ خ	-
Total Other Financing Sources (Uses) Net Income (Loss)	\$	678,748 (306,562)	\$	611,514 82.488	\$ 681,720		281,515	\$:	1,068,246 (277,611)
Beginning Fund Balance		521,302		214,740	297,228		297,228		578,743
Ending Fund Balance	\$	214,740	\$	297,228	\$ 69,314		578,743	\$	301,132

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Sidewalk Pathway Fund was originally established based on the goal of constructing a network of sidewalks and pathways within the Village. The Burr Ridge Subdivision Ordinance requires that developers construct sidewalks on both sides of all new streets and on any contiguous sides of existing streets within a subdivision. In lieu of installing sidewalks, developers may also request to contribute comparable funds to the Sidewalk Pathway Fund provided the Board grants this request. In addition, donations could be made to this fund from homeowner's associations or individuals within existing subdivisions requesting sidewalk and/or pathway improvements within that subdivision. These contributions have been the sole external revenue source for this fund since its inception.

As development within the Village has slowed over time, developer contributions to this fund have decreased significantly. Fund balance within this fund at the end of FY2022 is projected at \$133,522. Due to this decreased activity, the Sidewalks Pathway Fund was collapsed at the end of FY2022, and the remaining fund balance was transferred to the Capital Improvements Fund. All future capital projects for construction of pathways and sidewalks will be recorded in the Capital Improvements Fund within the Sidewalks Pathway Department.

The FY2023 budget schedule for this fund can be found on the following page, showing an ending fund balance of -0- based upon a transfer of the remaining fund balance to the Capital Improvements Fund in FY2022.



	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Revenues					
Intergovernmental					
State Grants	\$ -	\$ -	\$ 100,000	\$ -	\$ -
Miscellaneous Revenues					
Interest Income	9,548	9,227	9,500	3,823	-
Donations	28,500	-	-	4,354	-
Total Revenues	\$ 38,048	\$ 9,227	\$ 109,500	\$ 8,177	\$ -
Expenditures					
Capital Outlay					
Sidewalk/Pathway Projects	114,026	194,241	244,250	17,731	-
Sidewalk/Pathway Maint. Projects	-	39,679	18,500	18,500	-
Other Expenditures					
Bank/Investment Fees	633	770	800	132	-
Total Expenditures	\$ 114,659	\$ 234,691	\$ 263,550	\$ 36,363	\$ -
Excess (Deficiency) of					
Revenues Over Expenditures	(76,611)	(225,463)	(154,050)	(28,186)	-
Other Financing Sources (Uses)					
Transfers In	-	-	-	-	-
Transfers Out	-	-	-	(133,522)	-
Adjustment to Basis of Presentation*	12,303	2,674	-	-	-
Total Other Financing Sources (Uses)	\$ 12,303	\$ 2,674	\$ -	\$ (133,522)	\$ -
Net Income (Loss)	(64,308)	(222,790)	(154,050)	(161,708)	-
Beginning Fund Balance	448,806	384,498	161,708	161,708	
Ending Fund Balance	\$ 384,498	\$ 161,708	\$ 7,658	\$ -	\$ -

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Equipment Replacement Fund accounted for revenues and expenditures related to the purchase of vehicles and equipment for the Village's Police and Public Works department. Historically, revenue sources of this fund consisted of transfers from the General Fund and interest earned on available cash balances. Beginning in FY2021, the Village implemented a vehicle-leasing program for specific Police and Public Works fleet needs. A transfer of funds from the General Fund occurred to cover annual leasing charges.

The Equipment Replacement Fund was collapsed at the end of FY2022 and the projected remaining fund balance of \$287,220 was transferred to the Capital Improvements Fund. All future vehicle, machinery, and equipment expenditures, including annual leasing payments, will be recorded in the Capital Improvements fund.

The FY2023 budget schedule for this fund can be found on the following page, showing an ending fund balance of -0- based upon a transfer of the remaining fund balance to the Capital Improvements Fund in FY2022.



			FY2021	FY2022 Amended	FY2022			Y2023	
		Actual		Actual	Budget	ŀ	Projected	Ė	udget
Revenues									
Intergovernmental									
Federal Grants		-		-	-		137,395		-
Miscellaneous Revenues									
Interest Income		9,548		7,991	8,380		7,967		-
Total Revenues	\$	9,548	\$	7,991	\$ 8,380	\$	145,362	\$	-
Expenditures									
Contractual Services									
Lease Maintenance		-		40	1,975		1,908		-
Commodities									
Supplies - Vehicles		-		-	-		2,088		-
Capital Outlay									
Equipment		-		-	-		137,395		-
Vehicles		60,519		46,264	-		-		-
Other Expenditures									
Bank/Investment Fees		633		676	700		222		-
Lease Principal		-		432	319,025		94,294		-
Lease Interest		-		101	22,805		10,416		-
Total Expenditures	\$	61,152	\$	47,513	\$ 344,505	\$	246,323	\$	-
Excess (Deficiency) of									
Revenues Over Expenditures		(51,605)		(39,522)	(336,125)		(100,961)		-
Other Financing Sources (Uses)									
Transfers In		-		-	270,000		100,000		-
Transfers Out		-		-	-		(287,220)		-
Adjustment to Basis of Presentation*	\$	12,303	\$	(2,747)	\$ -	\$	-	\$	-
Total Other Financing Sources (Uses)	\$	12,303	\$	(2,747)	\$ 270,000	\$	(187,220)	\$	-
Net Income (Loss)		(39,301)		(42,270)	(66,125)		(288,181)		-
Beginning Fund Balance		369,752		330,451	288,181		288,181		_
Ending Fund Balance	\$	330,451	\$	288,181	\$ 222,056	\$		\$	-

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Storm Water Management Fund's purposes is to separately account for storm water related revenues and expenditures. The Village's goal is to provide adequate funds that will maintain and enhance the Village's overall stormwater management system. The main revenue source of this fund is proceeds from the storm water permit fees collected from new developments within the Village that have an impact on the Village's stormwater management system. Permit fees are prescribed in Schedule A of the Burr Ridge Municipal Code Chapter 8 "Stormwater Run-Off".

As development within the Village has slowed over time, collection of storm water permit fees has decreased. Fund balance within this fund at the end of FY2023 is projected at \$30,099.

The FY2023 Storm Water Management Fund budget can be found on the following page.



					FY2022			
		Y2020	FY2021	A	mended		FY2022	FY2023
	ı	Actual	Actual		Budget	F	Projected	Budget
Revenues								
Miscellaneous Revenues								
Federal Grants								\$ 95,000
Interest Income	\$	4,774	\$ 3,146	\$	2,370	\$	-	\$ -
Other Revenue		14,481	12,420		12,000		12,000	12,000
Total Revenues	\$	19,255	\$ 15,566	\$	14,370	\$	12,000	\$ 107,000
Expenditures								
Contractual Services								
Maintenance - Utility System		-	-		10,600		5,793	-
Capital Outlay								
Storm Water Management		88,744	41,797		16,900		11,160	95,000
Other Expenditures								
Bank/Investment Fees		316	155		400		193	72
Total Expenditures	\$	89,060	\$ 41,951	\$	27,900	\$	17,146	\$ 95,072
Excess (Deficiency) of								
Revenues Over Expenditures		(69,806)	(26,385)		(13,530)		(5,146)	11,928
Other Financing Sources (Uses)								
Transfers In		15,000	45,000		-		-	-
Transfers Out		-	-		-		-	-
Adjustment to Basis Presentation*		6,152	1,097		-		-	-
Total Other Financing Sources (Uses)	\$	21,152	\$ 46,097	\$	-	\$	-	\$ -
Net Income (Loss)		(48,654)	19,712		(13,530)		(5,146)	11,928
Beginning Fund Balance		52,259	3,605		23,317		23,317	18,171
Ending Fund Balance	\$	3,605	\$ 23,317	\$	9,787	\$	18,171	\$ 30,099

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Debt Service Fund accounts for the revenue and expenditures related to the payment of principal and interest on the Village's long-term general obligation debt. FY2022 revenue source consists of interest earned on available cash balances within the fund, as well as a transfer from the General Fund to pay the outstanding GO Bonds, Series 2017 in full in December 2021. As of May 1, 2022, the Village does not have any outstanding general obligation debt.

The FY2023 Debt Service Fund budget can be found on the following page.



	FY2020 Actual		FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Revenues						
Miscellaneous Revenues						
Interest Income	100,250		113,104	109,010	70,686	-
Total Revenues	\$ 100,250	\$	113,104	\$ 109,010	\$ 70,686	\$ -
Expenditures						
Other Expenditures						
Bank/Investment Fees	7,916		10,101	9,800	5,019	-
Principal - Hotel/Motel Installment Loan	-		-	-	-	-
Interest - Hotel/Motel Installment Loan	-		-	-	-	-
Principal	_		-	5,970,000	5,970,000	_
Interest	119,400		119,400	119,400	119,400	_
Total Expenditures	\$ 127,316	\$	129,501	\$ 6,099,200	\$ 6,094,419	\$ -
Excess (Deficiency) of						
Revenues Over Expenditures	(27,066)		(16,396)	(5,990,190)	(6,023,733)	-
Other Financing Sources (Uses)						
Transfers In	-		-	-	1,218,818	-
Transfers Out	-		-	-	-	-
Adjustment to Basis of Presentation*	129,184		(62,894)	-	-	-
Total Other Financing Sources (Uses)	\$ 129,184	\$	(62,894)	\$ -	\$ 1,218,818	\$ -
Net Income (Loss)	102,118		(79,290)	(5,990,190)	(4,804,915)	-
Beginning Fund Balance	4,782,087		4,884,205	4,804,915	4,804,915	_
Ending Fund Balance	\$ 4,884,205	\$ 4	4,804,915	\$ (1,185,275)	\$ 	\$ -

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Water Fund is accounted for and reported as an enterprise fund of the Village. Enterprise funds are self-contained funds wherein all expenses are intended to be paid for by revenues generated by the fund.

The Water Fund accounts for all financial activities associated with municipal water service. User charges from the consumption of water, as well as tap on fees from building activities, provide the primary sources of revenue for this fund. Revenues are used to purchase water and to improve and maintain the water system.

The Water Division within the Department of Public Works is responsible for the pumping, storage, quality assurance testing, and maintenance of the distribution system, which provides treated Lake Michigan water to the population of Burr Ridge. The Village purchases water from the City of Chicago, via the Village of Bedford Park. Water travels through approximately 103 miles of water main to more than 4,260 water service accounts. To meet the needs of the community, the Village's water system includes a pumping station, a three-million-gallon underground reservoir, two elevated storage tanks, and three standby wells.

The FY2023 Water Fund budget can be found on the following page.



					FY2022			
		FY2020		FY2021	Amended		FY2022	FY2023
		Actual		Actual	Budget	١	Projected	Budget
Revenues								
Intergovernmental State Grants	\$		\$		\$ -	\$		\$ 48,000
Federal Grants	Ş	-	Ą	-	-	Ş	-	\$ 48,000 80,000
		-		-	-		-	80,000
Charges for Services Water Sales		E 024 026		6 000 764	6 1 17 150		6 226 110	6 705 276
		5,024,926		6,099,764	6,147,450		6,226,110	6,705,376
Tap-Ons		37,482		49,708	37,200		37,941	37,200
Water Meter Sales		12,131		19,309	21,260		18,310	21,260
Water Penalties		28,796		40,331	33,600		40,184	33,600
Water Use		14,765		21,903	17,580		8,757	17,580
Cost Recoverable					47.470			
Recoverable-Employee Share Insurance		-		-	17,170		-	-
Miscellaneous Revenues								
Interest Income		138,441		70,233	87,560		30,039	18,716
Donations		-		-	-		8,000	-
Other Revenues	<u> </u>	21,263	,	21,367	21,500		18,000	20,000
Total Revenues	\$	5,277,803	\$	6,322,615	\$ 6,383,320	Ş	6,387,342	\$ 6,981,732
Expenses								
Personnel Services								
Salaries Full-Time	\$	657,451	\$	596,026	\$ 606,380	\$	606,380	\$ 578,414
Salaries Part-Time		17,968		3,080	5,995		5,995	8,994
Salaries Overtime		38,774		39,883	55,000		44,300	55,000
IMRF Contribution		74,901		76,286	71,910		71,910	60,464
FICA/Medicare Taxes		52,178		47,575	49,740		49,740	47,514
Health/Life Insurance		84,256		96,824	100,570		100,570	46,835
Uniform Allowance		5,621		6,761	9,100		8,870	9,100
Dues & Subscriptions		2,284		2,395	2,975		2,512	2,625
Employee Recruitment Expense		-		-	500		-	500
Training & Travel Expense		2,768		1,056	3,370		2,400	3,350
Contractual Services								
Professional Services		23,809		18,535	23,000		70,970	82,400
Postage		11,779		10,297	9,585		13,983	13,983
Telephone		25,058		14,227	15,060		11,702	12,260
Printing		122		-	-		_	-
Maintenance - Equipment		3,511		3,010	9,100		5,560	9,000
Maintenance - Vehicles		2,411		2,157	3,300		2,610	3,500
Maintenance - Buildings		5,881		4,505	6,650		5,860	6,650
Maintenance - Distribution System		98,181		166,154	870,000		275,055	830,000
Engineering Services		195,699		149,230	225,000		107,110	375,000
Lease Maintenance		-		-	1,350		735	1,487
		111			1,550		, 55	1, .07



			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Utilities	61,830	74,727	80,000	75,000	80,000
Insurance	47,741	49,021	55,220	66,801	70,141
Rentals	-	-	500	-	500
Other Contractual Services	15,924	19,869	24,000	20,947	21,350
Commodities					
Office Supplies	89	247	600	540	600
Operating Supplies	19,841	41,419	37,800	23,660	37,500
Gasoline & Oil	9,220	10,545	10,050	12,250	12,500
Supplies - Equipment	24,711	37,381	81,500	45,570	81,000
Supplies - Vehicles	408	-	800	310	800
Water Purchases	3,327,206	4,252,857	3,860,960	4,144,400	4,144,900
Capital Outlay					
Equipment	24,005	39,262	-	-	80,000
Improvements	1,029,251	2,500	-	-	236,500
Vehicles	50,926	103,834	-	-	-
Technology Improvements	-	-	-	-	200,000
Other Expenses					
Bank/Investment Fees	9,181	5,783	6,500	3,583	8,473
Lease Principal	-	-	41,935	23,127	30,494
Lease Interest	-	-	5,425	2,927	6,403
Total Expenses	\$ 5,922,984	5,875,446	\$ 6,273,875	\$ 5,805,377	\$ 7,158,237
Operating Income (Loss)	(645,181)	447,170	109,445	581,965	(176,505)
Other Financing Sources (Uses)					
Transfers In	-	-	-	-	-
Transfers Out	(165,650)	(202,110)	(170,850)	(170,850)	(175,000)
Gain/(Loss) on Sale of Assets	(97,492)	-	-	-	-
Adjustment to Basis of Presentation*	166,501	(224,575)	-	_	-
Total Other Financing Sources (Uses)	\$ (96,641)		\$ (170,850)	\$ (170,850)	\$ (175,000)
Changes in Net Position	(741,822)	20,485	(61,405)	411,115	(351,505)
Beginning Net Position**	1,431,888	690,066	710,551	710,551	1,121,665
Ending Net Position	\$ 690,066		\$ 649,146		\$ 770,160

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)

^{**}FY2020 Beginning Net Position as restated per the audit OPEB adjustment



The Sewer Fund is accounted for and reported as an enterprise fund of the Village. Enterprise funds are self-contained funds wherein all expenses are intended to be paid for by revenues generated by the fund.

The Sewer Fund accounts for all financial activities associated with municipal sewer service to residents located in the Cook County areas of the Village served by Village-maintained sanitary sewer collection pipes. The Flagg Creek Water Reclamation District, as well as DuPage County Public Works Department, provide sanitary sewer service to residents located in the DuPage County areas of the Village. Flat rate user charges provide the main source of revenue for this fund and are intended to provide sufficient revenues to cover expenses of the fund, as well as to provide reserves intended to cover unanticipated maintenance and capital costs.

The Village's oldest and most vital sanitary sewage lift station behind the Chasemoor townhomes failed catastrophically in FY2021 and was subsequently redesigned and renovated to include new pumps for energy efficiency, accessible appurtenances for easier maintenance, and landscaping to conceal its above-ground elements in FY2022.

In FY2023, the Village will continue toward completion of the Inflow and Infiltration Control Program (IICP) requirements for the Metropolitan Water Reclamation District (MWRD). This field testing and data collection, which had been deferred since Spring 2020 due to the pandemic, will enlist the equipment and services of a contractor for sewer televising and manhole inspections in order to develop a system-wide program of sanitary sewer pipe rehabilitation for upcoming fiscal years.

Sewer rates for FY2023 are budgeted to remain flat in accordance with current approved rates.

The FY2023 Sewer Fund budget can be found on the following page.



		FY2020 Actual		FY2021 Actual	A	FY2022 Amended Budget		FY2022 rojected		FY2023 Budget
Revenues								•		J
Intergovernmental										
Federal Grants									\$	80,000
Charges for Services									•	,
Sewer Sales	\$	395,289	\$	432,100	\$	461,260	\$	506,723	\$	516,857
Tap-Ons	•	10,000	·	11,000		10,000	•	7,308	•	8,000
Sewer Penalties		2,006		2,967		1,800		2,479		2,500
Cost Recoverable		,		,		,		, -		,
Recoverable-Employee Share Insurance		_		_		6,450		_		_
Miscellaneous Revenues						-,				
Interest Income		42,964		45,760		44,850		50,413		31,444
Total Revenues	\$	450,259	\$	491,828	\$	524,360	\$	566,923	\$	638,801
-										
Expenses										
Personnel Services		407.675		160.060		242 222		242 222		266 404
Salaries Full-Time		197,675		168,063		240,390		240,390		266,484
Salaries Part-Time		4,492		770		1,500		1,500		2,499
Salaries Overtime		1,953		4,871		3,500		3,520		4,000
IMRF Contribution		21,767		20,786		28,510		28,510		27,687
FICA/Medicare Taxes		15,160		13,019		18,280		18,280		20,018
Health/Life Insurance		27,157		25,737		40,460		40,460		34,835
Uniform Allowance		1,477		1,934		2,760		2,110		2,750
Contractual Services										
Professional Services		-		-		62,030		23,750		290,000
Telephone		1,327		631		780		547		577
Maintenance - Utility System		39,144		22,189		17,000		2,500		17,000
Utilities		6,174		4,239		6,200		7,690		8,000
Insurance		-		-		13,800		-		-
Commodities										
Operating Supplies		1,487		602		1,500		1,045		1,500
Supplies - Equipment		150		-		2,500		250		2,000
Capital Outlay										
Equipment		794		17,423		-		8,353		80,000
Improvements		65,822		118,853		487,885		492,800		-
Other Expenditures		,		, -		,		,		
Bank/Investment Fees		2,848		3,900		3,800		4,923		4,189
Total Expenses	\$	387,426	\$	403,015	\$	930,895	\$	876,628	\$	761,539



	FY2020 Actual	FY2021 Actual	FY2022 Amended Budget	FY2022 Projected	FY2023 Budget
Operating Income (Loss)	62,833	88,812	(406,535)	(309,705)	(122,738)
Other Financing Sources (Uses)					
Transfers In	-	-	-	-	-
Transfers Out	(36,810)	(44,910)	(37,970)	(37,970)	(40,000)
Adjustment to Basis of Presentation*	11,122	(57,334)	-	-	-
Total Other Financing Sources (Uses)	\$ (25,688)	\$ (102,244)	\$ (37,970)	\$ (37,970)	\$ (40,000)
Changes in Net Position	37,145	(13,432)	(444,505)	(347,675)	(162,738)
Beginning Net Position**	1,672,924	1,710,069	1,696,637	1,696,637	1,348,962
Ending Net Position	\$ 1,710,069	\$ 1,696,637	\$ 1,252,132	\$ 1,348,962	\$ 1,186,224

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)

^{**}FY2020 Beginning Net Position as restated



The Information Technology Fund accounted for the costs associated with technology and telecommunications hardware, software, and services. The main revenue sources of this fund consisted of transfers from the Village's General, Water and Sewer Funds. Expenditures of this fund included costs for the ongoing technology operations of the Village, as well as the future replacement and/or enhancement of the Village's technology. The Village outsources its ongoing IT support and technology needs, with general oversight provided by the Village Administrator.

The Information Technology Fund was collapsed in the General Fund at the end of FY2022 and the remaining fund balance was be transferred to the General Fund. All future Information Technology costs will be recorded in the General Fund under the Information Technology Department.

The FY2023 budget schedule for this fund can be found on the following page, showing an ending fund balance of -0- based upon a transfer of the remaining fund balance to the General Fund in FY2022.



			FY2022		
	FY2020 Actual	FY2021 Actual	Amended Budget	FY2022 Projected	FY2023 Budget
Revenues			J	·	
Miscellaneous Revenues					
Interest Income	9,548	7,483	8,270	7,774	_
Total Revenues	\$ 9,548	\$ 7,483	\$ 8,270	\$ 7,774	\$ -
Expenses					
Personnel Services					
Salaries Part-Time	5,082	-	-	-	-
FICA/Medicare Taxes	389	-	-	-	-
Dues & Subscriptions	1,100	1,426	1,940	9,000	-
Training & Travel Expense	10,103	4,016	1,000	1,000	-
Contractual Services					
Other Professional Services	99,979	127,024	111,800	110,000	-
Telephone	404	432	435	435	-
Maintenance - Equipment	10,608	2,780	18,511	16,500	-
Data Processing Services	162,974	154,612	206,145	200,000	-
Commodities					
Operating Supplies	24,245	22,755	18,000	14,000	-
Supplies - Equipment	-	130	70,427	45,000	-
Capital Outlay					
Equipment	57,838	30,960	75,000	60,000	-
Other Expenditures					
Bank/Investment Fees	633	618	700	730	-
Other Expenses				17,618	
Total Expenses	\$ 373,355	\$ 344,754	\$ 503,958	\$ 474,283	\$ -
Operating Income (Loss)	(363,807)	(337,271)	(495,688)	(466,509)	-
Other Financing Sources (Uses)					
Transfers In	323,115	392,020	335,820	275,820	-
Transfers Out	-	-	-	(154,007)	-
Adjustment to Basis of Presentation*	12,303	(1,919)	-	-	-
Total Other Financing Sources (Uses)	335,418	390,101	335,820	121,813	\$ -
Change in Net Position	(28,389)	52,831	(159,868)	(344,696)	-
Beginning Net Position	320,255	291,866	\$ 344,697	\$ 344,697	\$ -
Ending Net Positon	\$ 291,866	\$ 344,697	\$ 184,829	\$ -	\$ -

^{*}Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)



The Village's sworn Police personnel participate in a single employer-defined benefit plan. The defined benefits and employee and minimum employer contribution levels are governed by Illinois Compiled Statutes (40 ILCS 5/3-1) and may only be amended by the Illinois legislature.

The Village accounts for the Police Pension Fund as a pension trust (fiduciary) fund in its annual audited financial statements. The fund is governed by a five-member Police Pension Board. Two members of the Board are appointed by the Mayor upon advice and consent by the Board of Trustees, one retired member is elected by pension beneficiaries, and two active members are elected by active Police union members.

The Police Pension Fund has three funding mechanisms: (1) participating employee contributions of 9.91% of total annual salary (excluding overtime); (2) investment earnings; and (3) a Village contribution based on the results of an independent, annual actuarial valuation.

At the conclusion of FY2022, Police Pension Fund participants were categorized as follows.

	Police Pension Plan Membership											
	FY2018	FY2019	FY2020	FY2021	FY2022							
Retirees and Beneficiaries	18	20	20	23	23							
Inactive, Non-Retired Members	-	-	-	-	-							
Active Members	27	26	26	26	27							
Total	45	45	46	46	50							

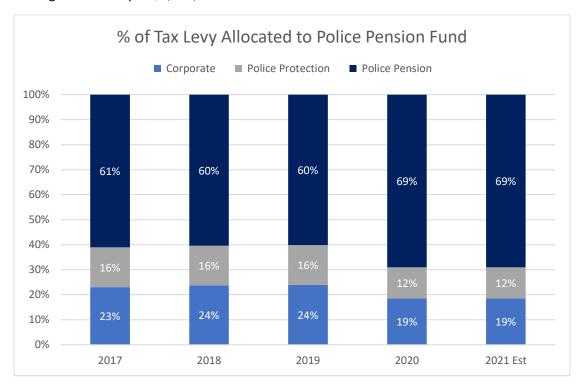
The Village's annual property tax levy provides the funding for the Village's contribution of the Police Pension Fund. The formal funding policy that currently exists between the Police Pension Fund and the Village states that the Village will annually contribute 100% of the Illinois statutory minimum requirement as calculated by an independent actuary. While the pension portion of the Village's levy is not tax capped, a growing contribution to the Police Pension Fund encumbers the overall amount of the Village's annual levy. Below is a summary of Village contributions from FY2018 – FY2023.

	Village Annual Contribution											
Fiscal Year	Amount	Increase/(Decrease)	% Change									
FY2023	\$923,961	\$13,655	1.50%									
FY2022	\$910,306	\$132,909	17.0%									
FY2021	\$778,097	\$19,592	2.6%									
FY2020	\$758,505	\$9,840	1.3%									
FY2019	\$748,665	(\$32,048)	-4.1%									
FY2018	\$780,713	\$82,929	11.9%									

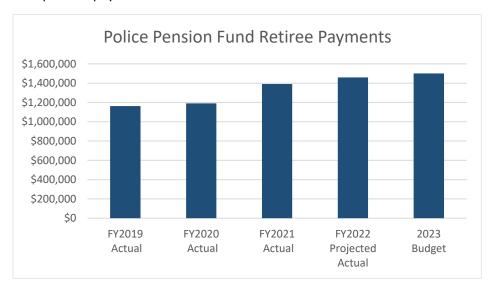
While current policy requires that the Village contribute the statutory minimum to the Police Pension Fund, the FY2023 contribution of \$923,961 reflects a contribution approximately \$24,000 greater than the statutory minimum requirement.



Below is a summary of the last five levy years. The Police Pension Levy for the 2021 Tax Levy is estimated to be 69% of the Village's total Levy of \$1,340,690.



Pension payments to retirees have grown approximately 19.1% when comparing FY2019 to FY2023, as shown below. This increase in payments is a result of four additional retirees since FY2018, as well as the 3.0% annual statutory increase in pension payments.



FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Projected	FY2023 Budget
\$1,162,398	\$1,190,726	\$1,391,152	\$1,459,927	\$1,501,125

The FY2022 Police Pension Fund budget can be found on the following page.



			FY2022		
	FY2020	FY2021	Amended	FY2022	FY2023
	Actual	Actual	Budget	Projected	Budget
Revenues					
Miscellaneous Revenues					
Interest Income	\$ 549,986	\$ 497,279	\$ 370,000	\$ 1,037,358	\$ 194,397
Employee Contributions	248,670	244,568	263,940	259,211	272,743
Employer Contributions	758,505	778,098	910,306	910,306	923,961
Total Revenues	\$ 1,557,161	\$ 1,519,945	\$ 1,544,246	\$ 2,206,875	\$ 1,391,101
Expenditures					
Personnel Services					
Dues & Subscriptions	795	795	795	795	795
Training & Travel Expense	2,632	400	2,650	-	-
Contractual Services					
Legal Services	-	11,788	2,900	2,650	2,500
Postage	5	125	100	31	27
Actuarial Services	3,497	9,102	4,000	8,940	-
Annual Filing Fee	3,612	4,529	3,900	3,783	4,000
Other Expenditures					
Bank/Investment Fees	47,247	53,522	55,080	59,500	60,000
Pension/Disability Payments	1,190,726	1,391,152	1,458,280	1,459,927	1,501,125
Pension Refunds	5,044	4,616	-	-	-
Other Expenses	-	8,300	-	-	-
Total Expenditures	\$ 1,253,557	\$ 1,484,328	\$ 1,527,705	\$ 1,535,626	\$ 1,568,447
Excess (Deficiency) of					
Revenues Over Expenses:	\$ 303,603	\$ 35,616	\$ 16,541	\$ 671,249	\$ (177,346)
Other Financing Sources (Uses):					
Fund Balance Transfers In	-	-	-	-	-
Fund Balance Transfers (Out)	-	-	-	-	-
Adjustment to Basis of Presentation*	(257,722)	4,675,351	-	-	-
Total Other Financing Sources (Uses):	\$ (257,722)	\$ 4,675,351	\$ -	\$ -	\$ -
Change in Fiduciary Net Position	45,881	4,710,967	16,541	671,249	(177,346)
Beginning Net Position	18,869,020	18,914,901	23,625,869	23,625,869	24,297,117
Ending Net Position	\$ 18,914,901	\$ 23,625,869	\$ 23,642,410	\$ 24,297,117	24,119,771
	<u> </u>				· · · · · ·

 $^{{\}it *Represents the difference in basis of presentation between the audited financial statements and the budget (see Basis of Presentation)}$



Village of Burr Ridge, Illinois Fiscal Year 2023 Budget Employee Salary Schedule by Department

	FY2022	FY2022	FY2023
	Amended	Projected	Proposed
Title	Budget	Activity	Budget
	and Commissions		
Village Mayor	12,000	6,000	6,000
Village Trustee (6)	18,000	18,000	18,000
Village Clerk	4,800	4,800	4,800
Fire/Police Commission Clerk	1,614	1,614	1,646
Administ	tration Department		
Village Administrator	125,000	160,000	160,000
Executive Assistant	70,779	76,128	58,000
Deputy Village Clerk	49,178	48,690	55,000
Management Analyst	58,898	-	-
Community Engagement Analyst	64,257	58,300	64,276
Administrative Assistant	14,985	15,600	20,000
Administrative Assistant	15,461	-	21,500
Communications & Event Assistant	-	-	19,980
Planner	2,917	-	-
Finar	nce Department		
Finance Director	139,927	-	-
Assistant Finance Director	94,625	-	-
Accounting Analyst	60,318	69,000	73,795
Accounting Specialist	46,202	60,000	60,390
Accounting Specialist	18,327	-	-
Poli	ce Department		
Police Chief	146,927	147,651	153,651
Deputy Chief	128,413	129,045	135,045
Deputy Chief	-	-	131,833
Police Sergeant	121,898	118,348	125,555
Police Sergeant	116,919	113,174	118,969
Police Sergeant	116,919	113,174	118,969
Police Sergeant	121,898	118,348	110,937
Police Sergeant	112,344	108,943	114,311
Executive Assistant	55,958	55,677	61,244
Records Specialist II	66,921	-	-
Police Data Clerk I	-	41,281	45,513
Records Specialist I	41,079	42,210	46,114
Records Specialist I	41,079	-	-
Police Officer	101,779	101,779	104,578
Police Officer	101,779	101,779	104,578



Village of Burr Ridge, Illinois Fiscal Year 2023 Budget Employee Salary Schedule by Department

	FY2022	FY2022	FY2023
	Amended	Projected	Proposed
Title	Budget	Activity	Budget
Police Officer	101,779	101,779	104,578
Police Officer	101,779	101,779	104,578
Police Officer	101,779	101,779	72,124
Police Officer	101,779	101,779	104,578
Police Officer	101,779	101,779	104,578
Police Officer	101,779	101,779	104,578
Police Officer	101,779	89,935	95,113
Police Officer	88,619	93,884	97,142
Police Officer	88,619	89,935	91,056
Police Officer	97,174	70,194	72,227
Police Officer	94,542	97,832	103,902
Police Officer	72,497	74,142	76,181
Police Officer	78,091	-	72,124
Police Officer	73,813	74,142	79,901
Police Officer	70,194	70,194	72,124
Police Officer	70,194	70,194	72,124
Police Officer	72,826	74,142	74,491
Police Officer	73,813	74,142	79,901
Community Service Officer	-	57,013	62,572
Public Works De	partment		
Public Works Director	146,927	147,651	153,151
Community Development Director	-	120,016	120,016
Assistant to the Public Works Director	-	58,675	64,396
Project Engineer/Development	101,249	101,748	107,248
Permit Technician	55,067	57,247	63,544
Crew Leader/Supervisor	92,213	-	-
Public Works Operations Supervisor	91,251	90,456	98,133
Land & Forestry Supervisor	76,633	76,343	85,000
Water & Wastewater Supervisor	82,968	89,981	95,481
Assistant Water Operator	54,085	57,262	55,572
General Utility Worker II	73,067	69,888	75,076
General Utility Worker II	65,803	62,629	68,029
General Utility Worker II	68,027	-	-
General Utility Worker I	64,846	62,026	66,629
General Utility Worker I	49,909	46,010	48,854
General Utility Worker I	53,886	50,586	55,368
General Utility Worker I	54,482	50,586	55,980



Village of Burr Ridge, Illinois Fiscal Year 2023 Budget Employee Salary Schedule by Department

Title	FY2022 Amended Budget	FY2022 Projected Activity	FY2023 Proposed Budget
General Utility Worker I	49,764	46,010	51,611
General Utility Worker I	-	46,010	50,414
General Utility Worker I	-	46,010	52,702
General Utility Worker I	-	-	50,983
Records Specialist	18,437	38,337	21,978
Intern	7,493	31,200	14,985
Building Assistant	-	-	20,000
General Utility I (PT)	19,065	39,104	22,098
Seasonal	-	-	22,000



		Percentage of Total		
	Taxable		Village Taxable	
Tax Payer	Assessed Value	Rank	Assessed Value	
HTA Burr Ridge	\$17,211,212	1	1.36%	
BRVC Owner LLC	\$11,112,568	2	0.88%	
Burr Ridge Parkeay	\$11,073,224	3	0.87%	
Sidra Burr Ridge LLC	\$9,476,126	4	0.75%	
Life Time Fitness 130	\$7,578,162	5	0.60%	
Case Corp	\$7,466,890	6	0.59%	
S-K Burr Ridge Res LLC	\$7,449,480	7	0.59%	
Reegs Prps LB CBRE	\$7,263,058	8	0.57%	
BJF Estancia LLC	\$6,947,440	9	0.55%	
King Bruwaert Woods	\$6,520,038	10	0.51%	
	\$92,098,198		7.27%	

Data Source: Village of Burr Ridge 2021 Disclosure - GO Refunding Bonds, Series 2017

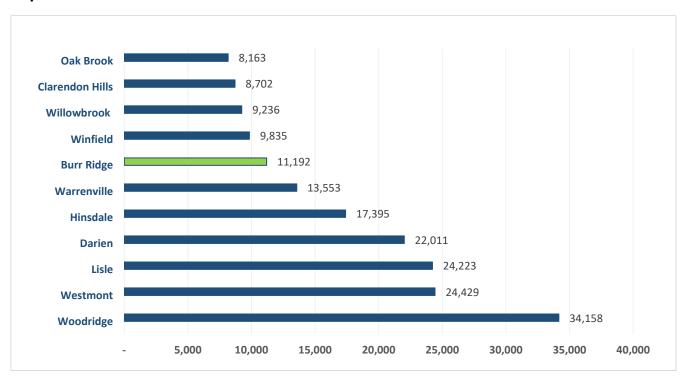


Employer	Number of Employees	Rank	Percentage of Total Village Employment
CNH Industrial America LLC (Case)	800	1	12.74%
TCF National Bank	300	2	4.78%
Mars Chocolate North America	250	3	3.98%
CPC Logistics, Inc.	237	4	3.77%
Linde, Inc.	200	5	3.19%
Loomis Armored US, Inc.	150	6	2.39%
BankFinancial Corporation	120	7	1.91%
BGRS, LLC	120	8	1.91%
The Mx Group	115	9	1.83%
Bronson & Bratton	110	10	1.75%
	6,279		38.25%

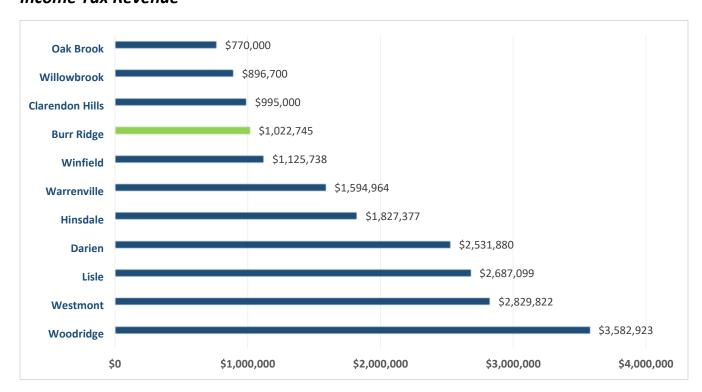
Data Source: 2021 Illinois Services Directory & 2021 Manaufacuters Directory



Population

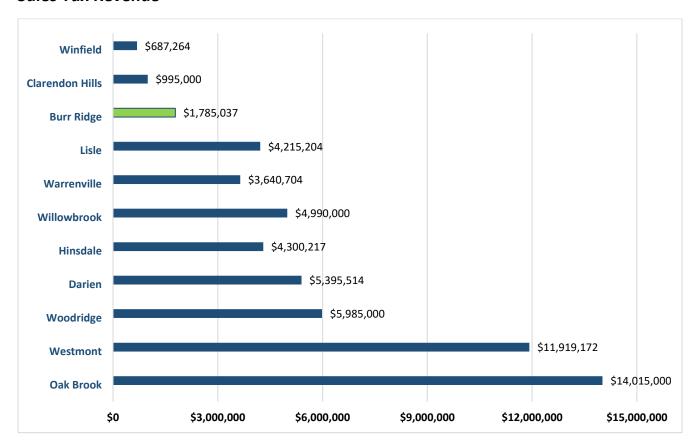


Income Tax Revenue

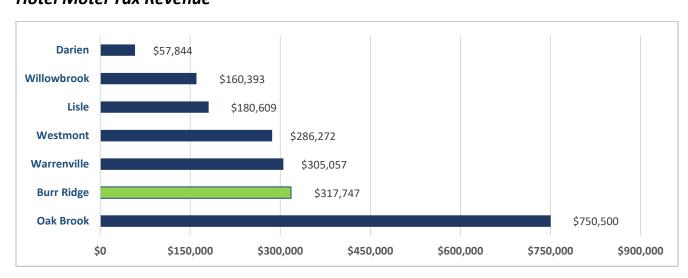




Sales Tax Revenue

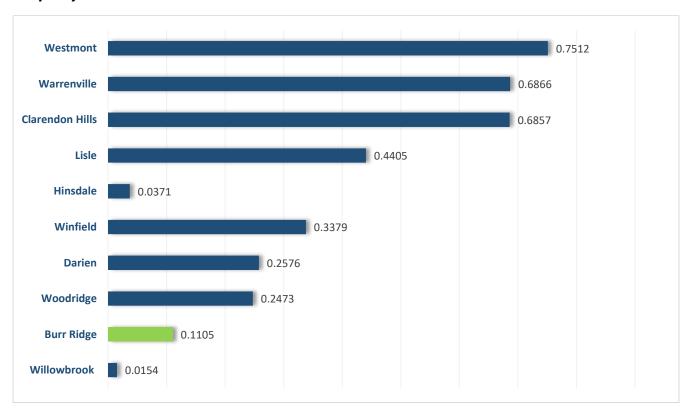


Hotel Motel Tax Revenue





Property Tax Rates





ARPA: American Rescue Plan Act. This act was signed into law to provide for COVID-19 related relief, as well as economic stimulus.

CALEA: The Commission on Accreditation for Law Enforcement Officers. Credentialing authority through the joint efforts of law enforcement's major executive associations. The CALEA Accreditation program seals are reserved for use by those public safety agencies that have demonstrated compliance with CALEA Standards and have been awarded CALEA Accreditation by the Commission.

CARES Act: Coronavirus Aid, Relief, and Economic Security Act. This act was created by the Treasury Department to provide payments to State and Local governments navigating the impact of the COVID-19 pandemic.

CIP: Capital Improvement Plan. A five-year plan that projects proposed capital expenditures.

CPI: Consumer Price Index

EAV: Equalized assessed valuation. The equalized assessed value, or EAV, is the result of applying the state equalization factor to the assessed value of a parcel of property. Tax bills are calculated by multiplying the EAV (after any deductions for homesteads) by the tax rate.

FEMA: Federal Emergency Management Agency

FICA: Federal Insurance Contribution Act. FICA tax is a tax levied in equal amounts on employees and employers to fund old-age, survivors, and disability claims. This tax is composed of two elements: 6.2% Social Security tax and 1.45% Medicare tax.

FY: Fiscal Year. Declared twelve-month accounting period designated May 1 – April 30.

GAAP: Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and reporting. The primary authoritative body on the application of G.A.A.P. to state and local governments is the Governmental Accounting Standards Board.

GFOA: Government Finance Officers' Association. An organization representing municipal finance officers and other individuals and organizations associated with public finance.

GASB: Governmental Accounting Standards Board. The oversight board responsible for establishing financial reporting requirements for governmental and public agencies.

IDOT: Illinois Department of Transportation. The Department responsible for planning, construction, and maintenance of Illinois' transportation network which encompasses, highways and bridges, airports, public transit, rail freight and rail passenger systems.

IML: Illinois Municipal League. Established in 1914, the League offers membership to any city, village, or incorporated town in the state of Illinois and provides a common meeting ground, provides a formal voice for municipalities, promotes competence and integrity in government, and offers programs that provide knowledge, experience, and assistance for municipal officials.



IMRF: Illinois Municipal Retirement Fund. Established in 1941, a program that provides employees of local governments and school districts in Illinois with a sound an efficient system for payment of retirement disability, and death benefits.

IPBC: Intergovernmental Personnel Benefit Cooperative. IPBC is a cooperative entity established to jointly administer some or all the personnel benefit programs offered by its members to their employees and retirees. The Village's HMO Medical benefits for employees and retirees are provided through this entity.

IRMA: Intergovernmental Risk Management Agency. A member-owned self-governed risk pool providing insurance coverage, claims administration, litigation management, and risk management services to assist members in preventing losses and reducing their overall cost of risk, at substantial savings to public entities.

LGDF: Local Government Distributive Fund. Illinois municipalities and counties receive a percentage of total state income tax revenues through this fund on a per capita basis.

LPR: License Plate Recognition. A system which provides real time alerts to patrol officers.

MFT: Motor Fuel Tax; a revenue collected on a per capita basis. Since October 1, 1977, Illinois has imposed a motor fuel use tax on fuel used by interstate commercial motor vehicles. The Illinois Department of Revenue collects funds annually to help, in part, build and maintain roads and highways. Programs such as railroad crossing protection, boating safety, and vehicle emission testing also benefit from motor fuel taxes.

OPEB: Other Post-Employment Benefits. The Village's defined benefit OPEB plan, provides for all permanent full-time general and public safety employees of the Village. The plan provides eligible retirees coverage; however, they pay 100% of the premium cost. Coverage ends when the retiree stops paying for it.

PT: Part Time. An employee who is employed in a position that requires the performance of duty for less than one thousand hours per year. An employee who is hired for a specific position with no specific date upon which employment ends.

PPE: Personal Protective Equipment

RMS: Records Management System





Α

Abatement: A complete or partial cancellation of a levy imposed by a government. Abatements usually apply to tax levies, special assessments, and service charges.

Accrual Basis of Accounting: Revenues are recognized in the accounting period they are earned and become measurable. Expenses are recognized in the accounting period in which the liability is incurred.

Appropriation: An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited to the time it may be expended. The appropriation provides the legal authorization for corporate authorities (municipalities) to expend funds.

Assets: Property that has a monetary value.

Assessed Valuation: A judgment of the worth of real estate or other property by the County Assessor as a basis for levying taxes.

Audit: An examination that reports on the accuracy of the annual financial report prepared by the Village; usually prepared by a private firm retained by the Village.

В

Bond: A written promise to pay a specified sum of money at a fixed time in the future, carrying interest at a fixed rate, usually payable periodically.

Bonded Debt: A portion of money owed (indebtedness) represented by outstanding bonds.

Budget: A one-year financial document embodying an estimate of proposed expenditures for a given period and the proposed means of financing them with available revenues and resources. This is the actual working document for Village operations.

Budget Adjustment/Amendment: A procedure for the Village Board to revise the budget after it has been approved.

Budget Document: The instrument used to present a comprehensive financial plan of operations of the Village.

C

Capital Assets: Assets of significant value with a useful life of several years. Capital assets are also known as fixed assets. Tangible or intangible assets such as land, easements, buildings, vehicles, equipment, machinery, infrastructure, and improvements to any of these items used in the operation of the Village.

Capital Budget: A plan of proposed capital outlays and the means of financing them for the current fiscal period.

Capital Outlay/Expenditure: Expenditures that result in the acquisition of or addition to fixed assets such as the purchase of equipment, machinery, land, and buildings.





Capital Projects: A specific identifiable improvement or purpose for which expenditures are proposed within the capital budget or capital improvement program. Examples include new roads, watermain improvements, buildings, and large-scale remodeling projects.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds to achieve the highest interest and return available for temporary cash balances.

Chart of Accounts: The classification system used by the Village to organize the accounting for various funds.

Commodities: Budgetary class of consumable items used by Village departments such as office supplies, replacement parts for equipment, and gasoline.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted for.

Contractual Services: Services rendered to Village departments and agencies by private firms, individuals, or other government agencies.

D

Debt: An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, and notes.

Debt Service Fund: A fund established to account for the accumulation of resources for, and the payment of, bonds and general long-term debt principal and interest according to a predetermined schedule.

Deficit: The excess of expenditures over revenues during an accounting period.

Depreciation: The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost of the fixed asset's lost usefulness is the depreciation or the cost to reserve in order to replace the item at the end of its useful life.

Department: A major administrative organizational unit of the Village, which indicates overall management responsibility for one or more activities, for example, the Public Works or Police Department. Also, a budgetary unit of division used to separate expenditures by Village operating departments.

Ε

Encumbrance: The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for future expenditures.





Enterprise Fund: A separate fund used to account for services supported primarily by service charges, for example, water and sewer funds. Enterprise funds are used to account for operations that are financed and operated in a manner like private business enterprises, where the intent of the governing body is that the costs of providing goods or services to the public on a continuing basis are finances or recovered through user fees. Enterprise funds are also used to account for operations where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Equalized Assessed Valuation: The Board of Review, on a county basis, reviews the assessed valuation of all townships and may assign multipliers to make assessed valuations from township to township equal. If necessary, the State will then assign multipliers for counties in order that all property will be assessed at 33 1/3 % of market value.

Estimated Actual: The amount projected to be spent or collected during the current Fiscal Year.

Estimated Revenue: The amount projected to be collected during the Fiscal Year.

Expenditures: The outflow of funds paid or to be paid for an asset obtained or goods and services obtained, regardless of when the expense is actually paid. An encumbrance is not an expenditure, rather, it reserves funds to be expended.

F

Fiscal Year: A designated twelve-month period designated by the calendar year in which it ends for budgeting and record keeping purposes. The Village's Fiscal Year begins May 1st and ends April 30th.

Fixed Assets: Assets of a long-term character (held more than one year) which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment. See also *Capital Assets*.

Full Accrual Accounting: A method of accounting that requires income and expenditures to be accounted for as and when they are earned or incurred, not when the money is received or paid.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligation (typically used in reference to bonds).

Fund: A budgetary and accounting entity that is segregated from other funds for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. A fund is the largest budgetary unit and is used to account for significant projects

Fund Accounting: The organization of Village accounts on the basis of funds and account groups, each of which are considered a separate accounting entity. Government resources are allocated to and accounted for in individual funds based on the purpose for which they are to be spent and the means by which spending activities are controlled.





Fund Balance: The excess of a fund's assets over its liabilities and reserves, which is held in reserve for future emergency spending.

Fund Type: In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Special Assessment, Enterprise, Internal Service, and Trust and Agency.

G

General Fund: The fund that is available for any legal authorized purposes and which is typically used to account for all revenue and all activities except those required to be in accounted for in another fund.

General Obligation Bonds: Bonds that finance a variety of public projects such as streets, buildings, and improvements. Repayment of the bonds is typically from property taxes. The Village pledges to repay this municipal bond and the bond is backed with the full faith and credit of the Village.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from the state and federal governments. Grants are usually made for specified purposes.

IMRF Pension Fund: The Illinois Municipal Retirement Fund provides retirement benefits for all retired non-sworn City employees and their beneficiaries.

Intergovernmental Revenues: Revenues from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

Internal Service Fund: A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government on a cost reimbursement basis.

Investment: Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals, or base payments.

L

Levy: (Verb) To impose taxes, special assessments, or service charges for the support of government activities. (Noun) The total amount of taxes, special assessments or services charges imposed by a government.

Line-Item Budget: A budget format that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately, along with the dollar amount budgeted for each specified category.

Long-Term Debt: Bonded debt and other long-term debt obligations, such as benefit accruals, due beyond one year.





M

Modified Accrual Accounting: A method of accounting that requires income and expenditures to be accounted for when available and measurable and expenditures are recorded when the liability is incurred.

0

Operating Budget: The portion of the budget that pertains to daily operations that provide basic government services; presents proposed expenditures for the fiscal year and the revenues to fund them. See also *General Fund*.

Ordinance: A formal legislative enactment by the governing board of a municipality.

Outlays: Checks issued, interest accrued on the public debt, or other payments made, offset by refunds and reimbursements.

Ρ

Pension Trust Fund: A trust fund used to account for public employee retirement systems.

Performance Measures: Objective and/or quantitative indicators used to show the amount of work accomplished, the efficiency with which tasks are completed and the effectiveness of a department or program.

Property Tax: Taxes levied on real property according to the property's valuation and the tax rate.

R

Rating: The credit worthiness of a municipality as evaluated by independent agencies.

Retained Earnings: An equity account reflecting the accumulated earnings of the Village's enterprise funds.

Reserve: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and, is, therefore, not available for general appropriation.

Revenues: Funds that the Village receives as income from an outside source. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Risk Management: An organized attempt to protect a government's assets against accidental loss in the most economical method.

S

Special Assessment Funds: A fund used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

Special Revenue Fund: A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.





Surplus: An excess of the assets of a fund over its liabilities and reserves.

Т

Tax Levy: The total amount to be raised by general property taxes for operating and debt service purposes specified in the Tax Levy Ordinance.

Tax Levy Ordinance: The annual ordinance that identifies the amount of property taxes to be levied.

Tax Rate: The amount of tax levied for each \$100 of equalized assessed valuations. The tax rate multiplied by the equalized assessed valuation equals the tax levy.

Transfers In/Out: A legally authorized funding transfer between funds in which one fund is responsible for the initial receipt and the other fund is responsible for the actual disbursement.

U

User Fees: Fees that are levied by the municipality on users of a service. User fees are designed to place the cost of a municipal service or program on the beneficiaries (users) of that service. For example, water rates are user fees charged to users of Lake Michigan Water.