by Tom Henderson and John Sellen
Brown County
Hennepin County



- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

1. Welcome,Overview, &Basic Concepts

Human Service Finance Changes

- As we go through this, it's important to note how much human service finance changes over the years.
- We'll try to cover points that aren't changing or aren't expected to change.
- However, at the state level or federal level, something is always changing.
- Be sure you get up-to-date information as you proceed.

5 Basic Concepts

There are 5 basic concepts that we will use throughout these 5 videos.



- Capped grants
- Uncapped federal and/or state revenue
- Cost share
- Match
- Maintenance of Effort (MOE)

Capped Grants versus Uncapped Revenue

Capped Grant

- A grant with a specific ceiling.
- The ceiling is often based on a formula allocation.
- The county usually has to earn the grant by spending up to the ceiling in accordance with its governing law or grant award letter.
- Grant dollars that have not been earned by the end of the year (or other period) are usually lost.

Capped Grants versus Uncapped Revenue

Uncapped Federal and/or State Revenue

- These involve revenue that a county can earn by spending in specific ways, often directed toward specific people and activities.
- There is no ceiling to how much a county can earn, but it has to be only for the qualified expenditures.
- There is nearly always a required Cost Share or Match.
- The county receives only a specific percentage (fraction) of what it spends.

Cost Shares, Matches and Maintenance of Effort (MOE)

- Cost Share = a mandated service or set of services for which the county pays a specific percentage (fraction) of the cost.
- Match = a discretionary service or set of services for which the county pays a specific percentage (fraction) of the cost in order to draw down state or federal funds.
- Maintenance of Effort (MOE) = a mandated service or set of services for which some minimum amount of county spending is required relative to a base year or formula.

2 Resources

There are 2 resources that you may want to study and refer to:

- Acronym List
- County Human Service Cost Report



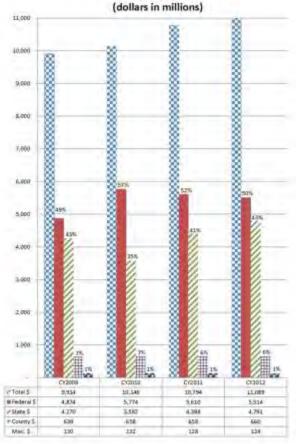
County Human Service Cost Report

- The County Human
 Service Cost Report
- Compiled annually by DHS.
- Published on the web.



County Human Service Cost Report

Human Services Costs & Revenue Shares 2009-2012



		TOTAL HUMAN S	SERVICE COSTS		TOTAL HUMAN SERVICE REVENUE SHARES				
COUNTY	SUPPORT	HEALTH	SOCIAL SERVICES	TOTAL	FEDERAL	STATE	COUNTY	MISC	TOTAL
Allkin	4 386 366	24.661.987	9.402.294	38,450,647	19.336.487	16,438,013	2.017.661	658 486	38 450.64
Anoka	67.012.344	324 221 942	163.874.529	555.108.815	281.636.994	240.801.845	27.816.207	4.793.768	555.108.81
Becker	10 529 302	60 426 180	21 249 849	92.207.330	46,645,481	38.845.574	5.502.733	1.213.542	92.207.33
Beltrami	23.954 102	99.971.803	35,434,247	159,360,152	83.007.905	66.823.654	8 260 075	1.268.518	159.360.13
Benton	10.026 102	44.296.053	23.943.078	78.265,234	38.130.640	35,155,692	3.858,786	1.120.115	78 265 23
Big Stone	949.862	8.917.541	4,468,015	14.335.417	6.969.765	6.215.933	787,841	361.878	14.335.4
Blue Earth	12,677,173	60.866.689	38,895,429	112,439,291	54,109,403	50,982,362	5.712.040	1.635,486	112,439,25
Brown	3.806.086	26.566.009	17,191,417	47,563,512	23.161.035	20.883.092	2.357.993	1.161.392	47.563.5
Carlton	8.495.179	48.684.790	27,956,554	85.136.523	41,599,906	36.637.214	6 002 161	897.243	85.136.53
Carver	8.466.154	46.882.957	37,352,640	92.701.752	43,878,620	38.549.602	6.937.182	3.336.348	92.701.71
Cass	10,574,885	52 047,923	17,902,033	80.524.841	41,939,904	34.544.469	3 462 412	57B,057	80,524,84
Chippewa	2,562,010	17.356.841	8,588,240	28.507.091	13,678 181	12,135,071	2.315.719	37B.121	28.507.09
Chisago	7 174 426	40.824.787	23.202.295	71,201,507	35,596,540	31.099.538	3.358.674	1.146,755	71,201.5
Clay	14,597,304	69,416,677	45,945,524	129,959,504	64.831.952	56,665,150	6.832.069	1.630.344	129,959.5
Clearwater	3,019,581	17,120,902	4,202,620	24,343,103	12 046,634	10,483,980	1,452,771	359,717	24,343,1
Cook	807.477	4.796.542	3.036.575	8.640.595	3.922.979	3.392.007	968.850	356,759	8,640.5
Cottonwood	2.483.490	16.751.496	11.048.157	30.283.143	12.825.113	14,771,389	2.133.470	553,170	30.283.1
Crow Wing	14,620,292	79.219.577	36,684,951	130,524,819	64,657,836	56.936.553	6.220.325	2.710.106	130,524.8
Dakota	63,519,805	299.003.051	208,103,062	570.625.918	286,558,436	248,581,194	28,422,190	7,064,099	570,625,9
Dodge	3,409,456	17,212,694	9,609,791	30,231,942	15,195,589	12.772.184	1,970,606	293,563	30,231,9
Douglas	6,645,021	39,737,611	18,460,345	64.842,976	31,945,206	28.506.583	3,395,550	995,627	64,842.9
Fillmare	3.375.452	22.210,607	9.172.455	34.758.514	17,637,871	15,403.716	1.388.575	328.352	34.758.5
Freeborn	6.765.113	36.590.595	19.459.247	62.814.955	30.343.506	27.028.375	4.388.137	1.054.937	62,814.9
Goodhue	7,191,481	40.870.433	26,925 147	74.987.061	36.780.214	31.786.752	4 174.458	2.245 637	74,987.0
Grant	1,319,326	7.664.708	4.519.140	13.503.174	6.206.830	6.358.466	615,550	322.328	13,503,1
Hennepin	433,184,990	1,746,629,890	829,603,128	3.009,418,008	1,488,193,068	1,301,038,479	205.290.718	14,895,744	3,009,418,0
Houston	2.846.285	16.538.326	10.784.575	30,169,187	15,113,904	13.638.646	1.052.471	364, 165	30,169,1
Hubbard	5.142.659	25.505.436	10.765.748	41,413,843	20,638,746	17.345.021	2.665.438	764.638	41,413,8
Isanti	8.031,019	37.325.797	19.197.962	64.554.778	31.818.363	28.163.715	3.574.240	998.461	64.554.7
Itasca	14.672.099	66,971,300	33.136.326	114.779.725	55.008.086	48.292.195	10.364.035	1.115.409	114,779.7
Jackson	1 668 152	11 454 203	7.014.468	20, 136, 823	9.264.518	8 179 490	2.296.989	395.825	20 136.8
Kanabec	4.580.251	22.255.447	9.964.675	36.800.373	18.440.109	15.888.944	1.996.418	474.903	36.800.3
Kandiyohi	11,760,889	53,055,131	27,470,749	92,286,769	46.304.858	38,605,151	5,996,464	1,380,296	92,286,7
Kittson	538.627	6.293 093	2.801.588	9.633,308	4.496.505	4 123,511	865.848	147:445	9.633.3
Koochiching	3,454,164	19 187 359	10.203,645	32.845,188	16,424,741	14.527.018	1.317.759	575.670	32.845.1
Lac Qui Parle	1.061.605	13,461,960	5.305.222	19.828.787	9.778.145	8,964,112	731.973	354.557	19.828.7
Lake	1 803 239	11.769,931	10,098.292	23.671.463	10,382,788	11.778.512	1.168.673	341.491	23,671.4
Lake of the Woods	662,532	4.415.825	2.522.864	7.601.220	3.672.768	3.314.995	487,178	126.279	7.601.2
La Sueur	4.304.661	22,940,094	16,626,309	43.871.065	21.142.742	19.291.879	3.018.897	417,547	43,871.0
SWHHS	8.840.779	57.074.117	34.312.940	100.227.837	49,009,061	44.220.083	5 613,657	1,385,035	100.227.8
McLeod	5.588.883	37.081.421	18,653,290	61.553.594	29.988.069	27.071.437	3.301.246	1,192,842	61.553.5
Mahnomen	4.479.521	19 197 640	4.157.712	27.834.873	14.797.860	12 065 117	702.933	268.963	27.834.8
Marshall	1 434 543	11 288 765	6.496.136	19.219.445	9 094 298	8.491.768	1.028.730	604.648	19.219.4

Minnesota County Human Service Cost Report for Calendar Year 2012 - Page 16

MINNESOTA COUNTY HUMAN SERVICE COSTS FOR CALENDAR YEAR 2012 - PAGE 27

It's chock full of useful data, graphs, and basic fiscal information.

TOTAL HUMAN SERVICE COSTS AND REVENUE SHARES

TABLE 1

	TOTAL HUMAN SERVICE COSTS				TOTAL HUMAN SERVICE REVENUE SHARES				
COUNTY	SUPPORT	HEALTH	SOCIAL	TOTAL	FEDERAL	STATE	COUNTY	MISC	ТОТА
Aitkin	4,386,366	24,661,987	9,402,294	38,450,647	19,336,487	16,438,013	2,017,661	658,486	38,450,64
Anoka	67,012,344	324,221,942	163,874,529	555, 108, 815	281.696.994	240,801,845	27,816,207	4,793.768	555.108.81
Becker	10,529,302	60,428,180	21,249,849	92,207,330	46,645,481	38,845,574	5,502,733	1,213,542	92,207,33
Beltrami	23,954,102	99,971.803	35,434,247	159,360,152	83.007.905	66,823,654	8,260,075	1,268,518	159.360.15
Benton	10,026,102	44,296,053	23,943,078	78,265,234	38,130,640	35,155,692	3,858,786	1.120.115	78,265,23
Big Stone	949,862	8,917,541	4,468,015	14.335,417	6,969,765	6,215,933	787,841	361.878	14,335,4
Blue Earth	12,677,173	60,866,689	38,895,429	112.439,291	54,109,403	50.982,362	5,712,040	1,635,486	112,439,2
Brown	3 806 086	26 566 009	17 191 417	47.563.512	23,161,035	20,883,092	2,357,993	1,161,392	47,563,5
Carlton	8,495,179	48,684,790	27,956,554	85, 136,523	41,599,906	36.637.214	6,002,161	897,243	85, 136, 5
Ca	2,755,752	10,000,000	27,033,000	20,70,020	43.878.620	38.549.602	6.937,182	3,336,348	92.701.7
Ca					41.939.904	34.544.469	3,462,412	578,057	80.524.8
Ch		!			13.678.181	12,135,071	2,315,719	378.121	28.507.0
Ch	c	\mathbf{n}	ın nı	ere	35.596.540	31.099.538	3,358,674	1,146,755	71.201.5
Cla	3 40				64.831.952	56,665,150	6.832,059	1,630,344	129,959,5
Cle					12.046.634	10.483,980	1.452.771	359.717	24.343.1
Cook	807,477	4,796,542	3,036,575	8,640,595	3,922,979	3,392,007	968,850	356,759	8,640.5
Cottonwood	2,483,490	16,751,496	11,048,157	30.283,143	12,825,113	14,771,389	2,133,470	553,170	30.283.1
Crow Wing	14,620,292	79,219,577	36,684,951	130,524,819	64,657,836	56,936,553	6,220,325	2,710,106	130,524.8
		299.003.051	208.103.062	570,625,918	286,558,436	248,581,194	28,422,190	7.064.099	570,625,9
Dakota	63,519,805								
Dodge	3,409,456	17,212,694	9,609,791	30.231.942	15,195,589	12,772,184	1,970,606	293,563	30.231.9
Douglas	6,645,021	39,737,611	18,460,345	64.842,976	31,945,206	28,506,583	3,395,560	995.627	64,842,9
Fillmore	3,375,452	22,210,607	9,172,455	34.758,514	17,637.871	15,403,716	1,388,575	328,352	34.758.5
Freeborn	6,765,113	36,590,595	19,459,247	62,814,955	30,343,506	27.028,375	4,388,137	1,054,937	62.814.9
Goodhue	7.191.481	40.870.433	26,925,147	74.987.061	36.780.214	31.786.752	4.174.458	2,245,637	74.987.0
Grant	1,319,326	7,664,708	4,519,140	13,503,174	6,206,830	6,358,466	615,550	322.328	13,503.1
Hennepin	433,184,990	1,746,629,890	829,603,128	3,009.418,008	1,488,193,068	1,301,038,479	205,290,718	14,895,744	3,009,418,0
Houston	2,846,285	16,538,326	10,784,575	30, 169, 187	15,113,904	13,638,646	1,052,471	364, 165	30,169,1
Hubbard	5,142,659	25,505,436	10,765,748	41,413,843	20,638,746	17,345,021	2,665,438	764,638	41,413,8
Isanti	8,031,019	37,325,797	19, 197, 962	64.554,778	31,818,363	28.163,715	3,574,240	998.461	64,554.7
Itasca	14,672,099	66,971,300	33, 136, 326	114,779,725	55,008,086	48,292,195	10,364,035	1,115,409	114.779,7
Jackson	1,668,152	11,454,203	7.014,468	20.136,823	9,264,518	8,179,490	2,296,989	395.825	20, 136,8
Kanabec	4,580,251	22,255,447	9.964.675	36,800,373	18,440,109	15,888,944	1,996,418	474.903	36,800,3
Kandiyohi	11,760,889	53,055,131	27,470,749	92,286,769	46,304,858	38,605,151	5,996,464	1,380,296	92.286.7
Kittson	538,627	6.293,093	2.801.588	9.633.308	4.496.505	4.123.511	865,848	147.445	9.633.3
Koochiching	3,454,184	19,187,359	10.203.645	32.845.188	16,424,741	14.527.018	1,317,759	575.670	32.845.1
Lac Qui Parle	1,061,605	13,461,960	5,305,222	19.828,787	9,778,145	8,964,112	731,973	354,557	19,828,7
Lake	1.803,239	11,769,931	10,098,292	23.671,463	10,382,788	11,778,512	1.168,673	341.491	23.671.4
Lake of the Woods	662,532	4,415,825	2,522.864	7.601.220	3,672,768	3,314,995	487.178	126,279	7.601.2
Le Sueur	4.304.661	22.940.094	16,626,309	43.871.065	21,142,742	19.291.879	3.018.897	417.547	43.871.0
SWHHS	8,840,779	57,074,117	34,312,940	100.227.837	49,009,061	44.220,083	5,613,657	1,385,035	100.227.8
McLeod	5,588,883	37,081,421	18,883,290	61,553,594	29,988.069	27,071,437	3,301,246	1,192,842	61,553.5
McLeod Mahnomen	4,479,521	19, 197,640	4,157,712	27.834.873	14,797.860	12,065,117	702,933	268.963	27,834.8
Control of the Contro	1.434.543	11,288,765	6.496.136	19,219,445	9.094.298	8.491.768	1.028.730	604.648	
Marshall	1,454,543	11,200,700	0,490,136	19,219,440	9,094,298	0,491,768	1,026,730	004,048	19,219,4

TOTAL HUMAN SERVICE COSTS

COUNTY	SUPPORT	HEALTH	SOCIAL SERVICES	TOTAL
1 Aitkin	4,386,366	24,661,987	9,402,294	38,450,647
2 Anoka	67,012,344	324,221,942	163,874,529	555, 108, 815
3 Becker	10,529,302	60,428,180	21,249,849	92,207,330
4 Beltrami	23,954,102	99,971,803	35,434,247	159,360,152
5 Benton	10,026,102	44,296,053	23,943,078	78,265,234
6 Big Stone	949,862	8,917,541	4,468,015	14,335,417
7 Blue Earth	12,677,173	60,866,689	38,895,429	112,439,291
8 Brown	3,806,086	26,566,009	17, 191, 417	47,563,512

- Zooming in on the COST portion of Table 1, we see that Health Care is the big ticket in expenditures, Social Services second, and the "welfare programs" of Cash Assistance or Support have the smallest expenditures.
- Payments for Cash Assistance and Health Care are issued centrally by state DHS, but county staff are instrumental in them.
- Social Services tend to involve payments made by the county, so Social Services tend to loom larger in county budgets than the other two.

13

TOTAL HUMAN SERVICE COSTS AND REVENUE SHARES

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		TOTAL HUMAN	SERVICE COSTS			TOTAL HUMAN SERVICE REVENUE SHARES					
COUNTY	SUPPORT	HEALTH	SOCIAL SERVICES	TOTAL	FEDERAL	STATE	COUNTY	MISC	TOTAL		
Aitkin	4,386,366	24,661,987	9,402,294	38.450,647	19,336,487	16,438,013	2,017,661	658,486	38,450,647		
Anoka	67,012,344	324,221,942	163,874,529	555, 108,815	281.696.994	240,801,845	27,816,207	4,793.768	555.108.815		
Becker	10,529,302	60,428,180	21,249,849	92,207,330	46,645,481	38,845,574	5,502,733	1,213,542	92,207,330		
Beltrami	23,954,102	99,971.803	35,434,247	159,360,152	83.007.905	66,823,654	8.260.075	1,268,518	159.360.152		
Benton	10,026,102	44,296,053	23.943.078	78,265,234	38,130,640	35,155,692	3,858,786	1.120.115	78,265,234		
Big Stone	949,862	8.917.541	4,468,015	14.335,417	6.969.765	6,215,933	787,841	361.878	14,335,417		
Blue Earth	12,677,173	60,866,689	38,895,429	112.439,291	54,109,403	50,982,362	5,712,040	1,635,486	112,439,291		
Brown	3.806.086	26,566,009	17, 191, 417	47,563,512	23 161 035	20.883.092	2 357 993	1 161 392	47.563.512		
Carlton	8,495,179	48,684,790	27,956,554	85, 136,523	41,599,906	36,637,214	6,002,161	897.243	85,136,523		
Carver	8,466,154	46.882.957	37,352,640	92.701,752	7118441449	2010411211	2,000,101	3211213	24,123,222		
Cass	10,574,885	52,047,923	17.902.033	80.524,841							
Chippewa	2,562,010	17.356,841	8,588,240	28.507,091					040		
Chisago	7,174,426	40.824.787	23,202,295	71.201.507	T C		om		HTH		
Clay	14,597,304	69,416,677	45,945,524	129.959.504		. 5 - 6		•••			
Clearwater	3.019.581	17,120,902	4.202,620	24.343.103							
Cook	807,477	4,796,542	3,036,575	8,640,595	3,922,979	3,392,007	968,850	356,759	8,640,595		
Cottonwood	2,483,490	16,751,496	11,048,157	30.283,143	12,825,113	14,771,389	2,133,470	553,170	30.283.143		
Crow Wing	14,620,292	79,219,577	36,684,951	130.524.819	64,657,836	56,936,553	6,220,325	2,710,106	130,524,819		
	63,519,805	299.003.051	208,103,062	570.625.918	286.558.436	248.581.194	28,422,190	7.064.099	570,625,918		
Dakota Dodge	3,409,456	17,212,694	9,609,791	30.231.942	15,195,589	12,772,184	1,970,606	293.563	30.231.942		
	The second secon	and the same and t	18,460,345	Control Statement and Control of the			3,395,560	995.627	64.842.976		
Douglas	6,645,021	39,737,611		64.842,976	31,945,206	28,506,583					
Fillmore	3,375,452	22,210,607	9,172,455	34.758,514	17,637.871	15,403,716	1,388,575	328,352	34.758.514		
Freeborn	6,765,113	36,590,595	19,459,247	62,814,955	30,343,506	27.028,375	4,388,137	1,054,937	62.814.955		
Goodhue	7.191.481	40.870.433	26,925,147	74.987.061	36.780.214	31.786.752	4.174.458	2,245,637	74.987.061		
Grant	1,319,326	7,664,708	4,519,140	13,503,174	6.206,830	6,358,466	615,550	322.328	13.503.174		
Hennepin	433,184,990	1,746,629,890	829,603,128	3,009.418,008	1,488,193,068	1,301,038,479	205,290,718	14,895,744	3,009,418,008		
Houston	2,846,285	16,538,326	10,784,575	30.169.187	15,113,904	13,638,646	1,052,471	364, 165	30, 169, 187		
Hubbard	5.142,659	25,505,436	10,765,748	41,413,843	20,638,746	17.345,021	2,665,438	764,638	41,413,843		
Isanti	8,031,019	37,325,797	19,197,962	64,554,778	31,818,363	28.163,715	3,574,240	998.461	64,554,778		
Itasca	14,672,099	66,971,300	33,136,326	114,779,725	55,008,086	48,292,195	10,364,035	1,115,409	114.779,725		
Jackson	1,668,152	11,454,203	7,014,468	20.136,823	9,264,518	8,179,490	2,296,989	395 825	20,136,823		
Kanabec	4,580,251	22,255,447	9.964.675	36,800,373	18.440.109	15,888,944	1,996,418	474.903	36,800,373		
Kandiyohi	11.760.889	53,055,131	27,470,749	92,286,769	46,304,858	38,605,151	5,996,464	1,380,296	92,286,769		
Kittson	538,627	6,293,093	2.801,588	9,633,308	4.496.505	4,123,511	865,848	147.445	9,633,308		
Koochiching	3,454,184	19,187,359	10,203,645	32,845,188	16,424.741	14.527.018	1,317,759	575.670	32.845.188		
Lac Qui Parle	1,061,605	13,461,960	5,305,222	19,828,787	9,778,145	8,964,112	731,973	354,557	19,828,787		
Lake	1.803,239	11,769,931	10,098,292	23,671,463	10.382.788	11.778,512	1.168,673	341.491	23,671,463		
Lake of the Woods	662,532	4,415,825	2,522,864	7.601.220	3,672,768	3,314,995	487,178	126,279	7,601,220		
Le Sueur	4,304,661	22,940,094	16,626,309	43.871.065	21,142,742	19.291,879	3,018,897	417.547	43.871.065		
SWHHS	8,840,779	57,074,117	34,312,940	100.227,837	49,009.061	44.220,083	5,613,657	1,385,035	100.227.837		
McLeod	5,588,883	37,081,421	18,883,290	61,553,594	29,988,069	27,071,437	3,301,246	1,192,842	61,553,594		
Mahnomen	4,479,521	19,197,640	4,157,712	27.834.873	14,797.860	12,065,117	702,933	268,963	27,834,873		
Marshall	1,434,543	11,288,765	6,496,136	19.219.445	9,094,298	8,491,768	1.028.730	604,648	19:219.445		

TOTAL HUMAN SERVICE REVENUE SHARES

COUNT	Y FEDERAL	STATE	COUNTY	MISC	TOTAL
1 Aitkin	19,336,487	16,438,013	2,017,661	658,486	38,450,647
2 Anoka	281,696,994	240,801,845	27,816,207	4,793,768	555, 108,815
3 Becker	46,645,481	38,845,574	5,502,733	1,213,542	92,207,330
4 Beltrami	83,007,905	66,823,654	8,260,075	1,268,518	159,360,152
5 Benton	38,130,640	35,155,692	3,858,786	1,120,115	78,265,234
6 Big Stone	6,969,765	6,215,933	787,841	361,878	14,335,417
7 Blue Earth	54,109,403	50,982,362	5,712,040	1,635,486	112,439,291
8 Brown	23,161,035	20,883,092	2,357,993	1,161,392	47,563,512

- Zooming in on the REVENUE SHARES portion of Table 1, we see that the COUNTY actually pays for less than 10% of the TOTAL costs of Human Services.
- Social Services tend to involve larger county shares than Case Assistance (Support) or Health Care, so once again Social Services tend to loom larger in county budgets than the others.

			HUMAN SERVICE	ES AID, PURCHASI	ED SERVICES AND	ADMINISTRATIVE	COST TRENDS			TABLE 20
		HUMAN SERVICE	S AID AND PURCI	HASED SERVICES			HUMAN S	SERVICES ADMIN	COSTS	
COUNTY	2009	2010	2011	2012	% CHANGE 2009 TO 2012	2009	2010	2011	2012	% CHANGE 2009 TO 2012
1 Aitkin	32,371,605	32,968,934	35,353,949	35,111,275	8%	3,493,881	3,441,205	3,382,994	3,339,372	-4%
2 Anoka	443,807,464	460,936,047	505,252,068	516.453,206	16%	39,481,104	40,922.232	40,244,786	38,655,609	-2%
3 Becker	76.730.363	78.272.903	84,401,331	85,850,902	12%	5.819,686	6,012,355	6,032,296	6,356,428	9%
4 Beltrami	145,268,029	143,954,789	148,268,172	152,234,918	5%	7.353,271	7,337,332	6,970,106	7,125,234	-3%
5 Benton	62,863,780	63.999,246	69,365,869	72.221,153	15%	5.737,924	5,728,212	5,828,907	6,044.080	5%
6 Big Stone	13,087,503	12,546,690	12,852,750	12,926,823	-1%	1,512,591	1,512,120	1,501,333	1,408,594	-7%
7 Blue Earth	87,737,005	90.115,348	96,495,380	102,862,928	17%	9,742,441	9,696,366	9,392,969	9,576,363	-2%
8 Brown	43,155,629	43,680,207	43,908,608	43,351,342	0%	4,452,564	4,348,022	4,270,462	4,212,170	-5%
o Canton	12,040,410	11,000,400	/ 0,000,000	77,700,001	1 70	7,371,829	7,250,019	7,528,230	7,376,592	0%
10 Car	00 000 000	70 470 000	77 500 000	70 744 047	14%	12,668,059	12,971,747	12,950,013	12,960,705	2%
11 Cas					12%	4.747,953	4,809.646	4,951,790	4,807.854	1%
12 Chi					0%	2,531,745	2,787,983	2,843,787	3,377,431	33%
13 Chi	'C 7 <i>C</i>	nom	in n	ere.	7%	6.548.073	6.297,742	6,109,684	5,935,835	-9%
14 Clay	JL	JUIII		CIC.	9%	8,516,212	8,418,952	8,155,483	8,126,821	-5%
15 Clea		_			6%	1.817,448	1.727.587	2.031,656	2,044.347	12%
16 Cook	0.040.247	7,000,004	1,304,004	1,400,230	9%	1.092.036	1.125.509	1.115.072	1.172.359	7%
17 Cottonwood	25,956,790	26.137,222	27,257,755	28.035.090	8%	2,336,301	2,345,862	2,271,799	2,248,053	-4%
18 Crow Wing	102,994,664	106.039,977	114,886,133	120.096,646	17%	10,065,849	10,744,543	10,892,727	10,428,173	4%
19 Dakota	469,841,258	475,589,197	504,593,026	523,420,064	11%	48,982,119	48,054,134	48,203,214	47,205,854	-4%
20 Dodge	22,479,238	24.434.025	25,440,983	27.621.317	23%	2.079.965	2,136,901	2,348,505	2,610,625	26%
21 Douglas	56.773,352	57.398.801	60.550,247	60.098,530	6%	4.449.512	4,595,968	4,688,997	4.744.446	7%
23 Fillmore	33,386,824	33,050,902	34,159,350	32,777,005	-2%	1.931.396	1,929,964	2,032,471	1.981.509	3%
24 Freeborn	53,668,331	54,352,517	57,684,870	58.034,581	8%	5,034,709	5,191,299	5,035,626	4,780,374	-5%
25 Goodhue	61.920.750	62.926.205	67,575,430	67.656,892	9%	5.153,589	5.498.912	7,840,860	7,330 169	42%
26 Grant	11.958,565	12.174,625	12,510,441	12.277.337	3%	1.176,341	1,045.927	1,314,598	1,225,837	4%
27 Hennepin	2,402,790,156	2,436,983,035	2,656,627,680	2,772,870,332	15%	240.719.140	259.781.958	235,944,942	236,547,676	-2%
28 Houston	28,365,908	28.468.007	28,167,593	28.216,992	-1%	1.896.781	1,939,043	1,844,978	1,952,195	3%
29 Hubbard	33,434,289	35.068,372	38,974,356	38.249,311	14%	2.918.823	3,010.320	3,125,419	3,164,532	8%
30 Isanti	55,553,696	55.914,444	59.025.591	59.345,255	7%	4.903,106	5.007.135	5,257,430	5,209,523	6%
31 Itasca	96,087,590	98.652.314	105,132,593	105,768,549	10%	7.774.385	8,159,222	8,496,105	9.011.176	16%
32 Jackson	17.104.866	17.884.973	18,273,274	17.913.153	5%	2.157.577	2.019.758	2,107,805	2.223.670	3%
33 Kanabec	31,655,849	31,409,488	33,946,759	33,952,110	7%	2,769,128	2,919,451	2,909,253	2,848,263	3%
34 Kandiyohi	79.060.148	79.124.470	84.373,718	85.064.902	8%	7.240.054	7.096.427	7,445,814	7.221.867	0%
35 Kittson	8.198.503	8.017.994	9.043.707	8.991.970	10%	608,998	599.986	608,506	641.338	5%
36 Koochiching	28,081,821	29.094.107	30,546,726	30,504,196	9%	2,396,192	2,430,494	2.485,736	2,340,992	-2%
37 Lac Qui Parle	15,394,510	15,601,147	16,918,817	18,599,043	21%	1.180.765	1,226,757	1,232,518	1,229,745	4%
38 Lake	22,879,852	22,077,549	22,144,901	21.727.953	-5%	2.051,977	2,141,453	1,955,483	1,943,509	-5%
39 Lake of the Woods	7.137.849	7.803.804	6,975,254	6,771,018	-5%	894,596	907.043	876,228	830.202	-7%
40 Le Sueur	39,796,686	39,446,677	39,840,840	40.682,166	2%	3.163.193	3,304,239	3,254,466	3,188,898	1%
42 SWHHS	86,187,391	89,852,923	93,421,010	92,567,089	7%	7,391,789	7,773,993	7,944,950	7,660,747	4%
43 McLeod	50,756,130	52,553,698	54,870,269	56.267,271	11%	5,001,189	5,371,778	5,699,623	5,286,323	6%
44 Mahnomen	22,278,928	23,699,852	25.364,212	26.348.734	18%	1326,007	1.380.398	1.354.426	1,486,139	12%
										12%
45 Marshall	16,801,635	17.112,847	17,921,379	17.082,825	2%	2.107,928	2,173,373	2,254,681	2,136,619	1%

HUMAN SERVICES AID AND PURCHASED SERVICES

	COUNTY	2009	2010	2011	2012	% CHANGE 2009 TO 2012
1	Aitkin	32,371,605	32,968,934	35,353,949	35,111,275	8%
2	Anoka	443,807,464	460,936,047	505,252,068	516,453,206	16%
3	Becker	76,730,363	78,272,903	84,401,331	85,850,902	12%
4	Beltrami	145,268,029	143,954,789	148,268,172	152,234,918	5%
5	Benton	62,863,780	63,999,246	69,365,869	72,221,153	15%
6	Big Stone	13,087,503	12,546,690	12,852,750	12,926,823	-1%
7	Blue Earth	87,737,005	90,115,348	96,495,380	102,862,928	17%
8	Brown	43,155,629	43,680,207	43,908,608	43,351,342	0%

- Zooming in on the human services aid and purchased services for clients, we see that costs went up quite a bit from 2009 to 2012.
- Statewide the costs went up about 13%.
- However, notice that Big Stone and Brown Counties stayed about the same.
- Each county's experience is different.

	HUMAN SERVICES AID, PURCHASED SERVICES AND ADMINISTRATIVE COST TRENDS TAB								TABLE 20	
		HUMAN SERVICE	S AID AND PURCE	HASED SERVICES			HUMAN S	SERVICES ADMIN	COSTS	
COUNTY	2009	2010	2011	2012	% CHANGE 2009 TO 2012	2009	2010	2011	2012	% CHANGE 2009 TO 2012
1 Aitkin	32,371,605	32,968,934	35,353,949	35,111,275	8%	3,493,881	3,441,205	3,382,994	3,339,372	-4%
2 Anoka	443,807,464	460,936,047	505,252,068	516.453,206	16%	39.481,104	40,922,232	40,244,786	38,655,609	-2%
3 Becker	76.730,363	78.272,903	84,401,331	85,850,902	12%	5.819,686	6,012,355	6,032,296	6,356,428	9%
4 Beltrami	145,268,029	143,954,789	148,268,172	152,234,918	5%	7.353,271	7,337,332	6,970,106	7,125,234	-3%
5 Benton	62,863,780	63.999,246	69,365,869	72.221,153	15%	5.737,924	5,728,212	5,828,907	6,044.080	5%
6 Big Stone	13,087,503	12.546,690	12,852,750	12,926,823	-1%	1.512,591	1,512,120	1,501,333	1,408,594	-7%
7 Blue Earth	87,737,005	90.115,348	96,495,380	102,862,928	17%	9.742,441	9,696,366	9,392,969	9,576,363	-2%
8 Brown	43,155,629	43,680,207	43,908,608	43,351,342	0%	4.452.564	4.348.022	4.270.462	4.212.170	-5%
9 Carlton	72,340,415	71,686,453	76,305,860	77,759,931	7%	7.371.829	7.250.019	7.528.230	7 376 592	0%
10 Carver	69,939,368	73,173,069	77,560,026	79.741,047	14%					
11 Cass	67.804.239	69.947,455	75,301,810	75,716,987	12%	l			•	
12 Chippewa	25,060,487	25,538,178	25,984,313	25,129,660	0%				in h	ere.
13 Chisago	60,731,339	63,228,576	65,432,898	65,265,673	7%	LEL	\mathbf{S} / \mathbf{U}			iere.
14 Clay	111,314,615	115.419,583	117,509,373	121.832,684	9%				•••	
15 Clearwater	20.948,006	21.436,884	22,824,002	22.298.756	6%	l				
16 Cook	6.846,247	7.035,584	7,354,654	7,468,236	9%	1.092,036	1,125,509	1,115,072	1,172,359	7%
17 Cottonwood	25,956,790	26.137,222	27,257,755	28,035,090	8%	2,336,301	2,345,862	2,271,799	2,248,053	-4%
18 Crow Wing	102,994,664	106.039,977	114,886,133	120.096,646	17%	10.065,849	10,744,543	10,892,727	10,428,173	4%
19 Dakota	469,841,258	475,589,197	504,593,026	523,420,064	11%	48,982,119	48,054,134	48,203,214	47,205,854	-4%
20 Dodge	22,479,238	24,434,025	25,440,983	27.621,317	23%	2.079,955	2,136.901	2,348,505	2,610,625	26%
	56.773,352	57.398.801	60,550,247	60,098,530	6%	4.449.512	4,595,968	4,688,997	4.744.446	7%
21 Douglas									1,981,509	170
23 Fillmore	33,386,824	33,050,902	34,159,350	32,777,005	-2%	1.931,396	1,929,964	2,032,471		3%
24 Freeborn	53,668,331	54,352,517	57,684,870	58.034,581	8%	5,034,709	5,191,299	5,035,626	4,780,374	-5%
25 Goodhue	61,920,750	62.926,205	67,575,430	67.656,892	9%	5,153,589	5,498,912	7,840,860	7,330,169	42%
26 Grant	11.958,565	12.174,625	12,510,441	12.277,337	3%	1.176,341	1,045.927	1,314,598	1,225.837	4%
27 Hennepin	2,402,790,156	2,436,983,035	2,656,627,680	2,772,870,332	15%	240,719,140	259.781.958	235,944,942	236,547,676	-2%
28 Houston	28,365,908	28,468,007	28,167,593	28,216,992	-1%	1,896,781	1,939,043	1,844,978	1,952,195	3%
29 Hubbard	33,434,289	35.068,372	38,974,356	38.249,311	14%	2,918,823	3,010,320	3,125,419	3,164,532	8%
30 Isanti	55,553,696	55,914,444	59,025,591	59.345,255	7%	4.903, 106	5,007.135	5,257,430	5,209.523	6%
31 Itasca	96,087,590	98.652,314	105,132,593	105,768,549	10%	7.774,385	8,159,222	8,496,105	9,011,176	16%
32 Jackson	17.104,866	17,884,973	18,273,274	17.913.153	5%	2,157,577	2,019.758	2,107,805	2,223,670	3%
33 Kanabec	31,655,849	31,409,488	33,946,759	33,952,110	7%	2,769,128	2,919,451	2,909,253	2,848,263	3%
34 Kandiyohi	79.060.148	79.124,470	84,373,718	85,064,902	8%	7.240,054	7,096,427	7,445,814	7,221.867	0%
35 Kittson	8.198,503	8.017.994	9,043,707	8.991,970	10%	608,998	599.986	608,506	641,338	5%
36 Koochiching	28,081,821	29.094.107	30,546,726	30,504,196	9%	2,396,192	2,430,494	2,485,736	2,340,992	-2%
37 Lac Qui Parle	15,394,510	15,601,147	16,918,817	18,599,043	21%	1.180,765	1,226,757	1,232,518	1,229,745	4%
38 Lake	22,879,852	22,077,549	22,144,901	21,727,953	-5%	2,051,977	2,141,453	1,955,483	1,943,509	-5%
39 Lake of the Woods	7.137,849	7.803,804	6,975,254	6,771,018	-5%	894,596	907.043	876,228	830,202	-7%
40 Le Sueur	39,796,686	39.446,677	39,840,840	40.682,166	2%	3,163,193	3,304,239	3,254,466	3,188,898	1%
42 SWHHS	86,187,391	89,852,923	93,421,010	92,567,089	7%	7.391.789	7,773,993	7,944,950	7,660,747	4%
43 McLeod	50,756,130	52,553,698	54,870,269	56.267,271	11%	5,001,189	5,371,778	5,699,623	5,286,323	6%
44 Mahnomen	22,278,928	23,699,852	25,364,212	26.348,734	18%	1 326,007	1,380,398	1,354,426	1,486,139	12%
45 Marshall	16,801,635	17.112.847	17,921,379	17.082,825	2%	2.107.928	2,173,373	2,254,681	2,136,619	1%

HUMAN SERVICES ADMIN COSTS

	COUNTY	2009	2010	2011	2012	% CHANGE 2009 TO 2012
1	Aitkin	3,493,881	3,441,205	3,382,994	3,339,372	-4%
2	Anoka	39,481,104	40,922,232	40,244,786	38,655,609	-2%
3	Becker	5,819,686	6,012,355	6,032,296	6,356,428	9%
4	Beltrami	7,353,271	7,337,332	6,970,106	7,125,234	-3%
5	Benton	5,737,924	5,728,212	5,828,907	6,044,080	5%
6	Big Stone	1,512,591	1,512,120	1,501,333	1,408,594	-7%
7	Blue Earth	9,742,441	9,696,366	9,392,969	9,576,363	-2%
8	Brown	4,452,564	4,348,022	4,270,462	4,212,170	-5%

- Zooming in on the costs of administering those same programs, notice that county costs stayed about the same.
- Statewide costs went up only about 2%, and for some counties the costs actually went down.
- Putting the two together, counties were administering more for about the same cost.

SOCIAL SERVICE PROGRAMS COMPARATIVE DATA - PER CAPITA PER CAPITA RANKING BY TOTAL COST

TABLE 27

1 Aifkin	PER CAPITA RANKING
2 Anoka 336,748 487 427 60 60 3 Becker 32,973 644 534 111 128 4 Betrami 45,325 782 706 76 139 5 Benton 38,861 616 534 82 65 6 Big Stone 5,164 865 681 185 105 7 Blue Earth 65,089 598 501 96 65 8 Brown 25,559 673 566 107 66 9 Cartton 35,404 790 671 119 10 Carver 93,584 399 295 11 Cass 28,350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53,576 433 366 14 Clay 60,118 764 685 15 Clearwater 8,713 482 391	35
3 Becker 32.973 644 534 111 128 4 Beltrami 45.325 782 706 76 139 5 Benton 38.861 616 534 82 65 6 Big Stone 5.164 865 681 185 105 7 Blue Earth 65.089 598 501 96 65 8 Brown 25.559 673 566 107 666 9 Cartton 35.404 790 671 119 10 Carver 93.584 399 295 11 Cass 28.350 631 542 12 Chippewa 12.181 705 560 13 Chisago 53.576 433 366 14 Clay 60.118 764 685 15 Clearwater 8.713 482 391	13
4 Beltrami 45,325 782 706 76 139 5 Benton 38,851 616 534 82 65 6 Big Stone 5,164 865 681 185 105 7 Blue Earth 65,089 598 501 96 65 8 Brown 25,559 673 566 107 66 9 Cartton 35,404 790 671 119 10 Carver 93,584 399 295 11 Cass 28,350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53,576 433 366 14 Clay 60,118 764 685 15 Clearwater 8,713 482 391	48
5 Benton 38.851 616 534 82 65 6 66 66 67 66 67 67 66 67 67 66 67 67 6	73
6 Big Stone 5.164 865 681 185 105 7 Blue Earth 65.089 598 501 96 65 8 Brown 25.559 673 566 107 66 9 Cartton 35,404 790 671 10 Carver 93.584 399 295 11 Cass 28.350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53.576 433 366 14 Clay 60.118 764 685 15 Clearwater 8,713 482 391	40
7 Blue Earth 65,089 598 501 96 65 8 Brown 25,559 673 566 107 66 9 Carlton 35,404 790 671 10 Carver 93,584 399 295 11 Cass 28,350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53,576 433 366 14 Clay 60,118 764 685 15 Clearwater 8,713 482 391	80
8 Brown 25,559 673 566 107 66 9 Carlton 35,404 790 671 119 100 Carver 93,584 399 295 11 Cass 28,350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53,576 433 366 14 Clay 60,118 764 685 15 Clearwater 8,713 482 391	38
9 Cartton 35,404 790 671 10 Carver 93,584 399 295 11 Cass 28,350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53,576 433 366 14 Clay 60,118 764 685 15 Clearwater 8,713 482 391	53
10 Carver 93.584 399 295 11 Cass 28.350 631 542 12 Chippewa 12.181 705 560 13 Chisago 53.576 433 366 14 Clay 60.118 764 685 15 Clearwater 8.713 482 391	30
11 Cass 28,350 631 542 12 Chippewa 12,181 705 560 13 Chisago 53,576 433 366 14 Clay 60,118 764 685 15 Clearwater 8,713 482 391	
12 Chippewa 12.181 705 560 13 Chisago 53.576 433 366 14 Clay 60.118 764 685 15 Clearwater 8.713 482 391	
15 Cleanwater 8,713 482 391	•
15 Cleanwater 8,713 482 391	in horo
15 Cleanwater 8,713 482 391	
15 Clearwater 5,715 462 591	
16 Cook 5.190 585 436 149 148	
	83
	03
18 Crow Wing 62,876 583 482 101 70	33
19 Dakota 404,493 514 447 67 49	18
20 Dodge 20,237 475 405 70 71	11
21 Douglas 36.412 507 438 69 65	16
23 Fillmore 20:837 440 391 49 44	7
24 Freeborn 31.027 627 526 101 111	45
25 Goodhue 46,331 581 479 102 66	32
26 Grant 5,950 760 647 112 59	68
27 Hennepin 1,180.138 703 584 119 135	59
28 Houston 18.839 572 515 58 33	28
29 Hubbard 20,359 529 438 91 96	23
30 Isanti 38,235 502 423 79 70	15
31 Itasca 45,199 733 652 81 151	64
32 Jackson 10,279 682 541 141 187	55
33 Kanabec 16,011 622 521 101 88	43
34 Kandiyohi 42,315 649 540 109 113	50
35 Kittson 4.496 623 544 79 157	44
36 Koochiching 13,208 773 687 86 58	71
37 Lac Qui Parle 7.109 746 636 110 59	66
38 Lake 10.815 934 815 119 77	82
39 Lake of the Woods 3.976 635 496 138 87	47
40 Le Sueur 27,673 601 528 73 90	39
42 SWHHS 49,623 691 596 95 84	57
43 McLeod 36 104 523 421 102 71	20
44 Mahnomen 5.504 755 613 142 59	67
45 Marshall 9,445 688 541 147 70	56

	COUNTY	OF TOTAL COST	PER CAPITA RANKING	
_1	Aitkin	87	35	
2	Anoka	60	13	
3	Becker	128	48	
4	Beltrami	139	73	
5	Benton	65	40	
6	Big Stone	105	80	
7	Blue Earth	65	38	
8	Brown	66	53	

- Zooming in select columns from Table 27, we see the county share of total Social Service expenditures and per capita ranking of total Social Service expenditures.
- Blue Earth is 38th and Brown is 53rd in per capita ranking.
- This table in the County Human Service Cost Report begins a story, and you will want to understand this story.
- Why is your county where it is in these columns?

6 Videos

- 1. Welcome, Overview, & Basic Concepts
- Cash Assistance & Healthcare (including Child Support & Child Care)
- Social Services Fiscal Elements
 (a series of topics common to Children's & Adults)
- Children's Social Services

 (including Children's Mental Health and
 Vulnerable Children and Adults Act)
- Adult Social Services (including Developmental Disabilities)
- 6. Budgeting & Conclusion



- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

End of Video 1

by Tom Henderson and John Sellen
Brown County
Hennepin County



- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

Cash Assistance & Healthcare

Cash Assistance

- Cash Assistance includes programs designed to address poverty, people who have temporarily hit hard times or are unable to work, and to move people toward self-sufficiency.
- Generally involves cash benefits or equivalents as well as self-sufficiency, but sometimes involves paying for specific items, services, or activities.
- They are also known as Support Programs, Economic Assistance Programs, and by other names.
- The county role is generally to determine and maintain eligibility and administer.
- Typically the actual cash assistance is issued centrally by DHS.

Health Care

- Health Care consists of programs designed to provide health care, or more usually health insurance coverage, for specific categories of people.
- These categories include people who are poor, people with disabilities, and a few others.
- The county role is generally to determine and maintain eligibility.
- Administration is typically through a health plan, but sometimes the health care is purchased on a fee for service basis by DHS.

Income Maintenance

Cash Assistance + Health Care = Income Maintenance

 The term Income Maintenance shows up in a number of the places around the financing.

Cousins – Child Support and Child Care

- **Child Support** is typically with Cash Assistance and Health Care.
- Child Support tries to ensure that noncustodial parents contribute to raising their children, including when the family is using public assistance.
- Child Care is also usually with these programs.
- Child Care tries to help families stay off or get off Cash Assistance, and tries to assist the next generation get a good start.

Finance Components

Cash Assistance & Health Care

Expenditures

- Administrative Cost (County and Federal 50/50)
- Fraud/Home Call Costs
- Medical Assistance Access Costs
- Taxi, bus, volunteer driver, mileage reimb
- Cost Effective Health Insurance
- Employment Services Contracts (MFIP & FSET)
- Burial Costs

Finance Components

Cash Assistance & Health Care

Revenue

- EGA and EMSA Allocations
- MA Access and Cost Effective Health Insurance
- Overpayments, etc./Recoveries/Collections
- County Property Tax
- Employment Services Dollars MFIP and FSET
- Uncapped Federal Administrative Revenue (MA & FS) *
- Random Moments (IM-RMS) *
- MFIP Consolidated Grant *
- Child Care Administrative Dollars *



IM-RMS Random Moments

All Purchased IM Services

IM Cost Pool (DHS 2550 Quarterly Cost Report)					
GA Services	MFIP Services	MA Services			
Child Support Services (Direct Charged & Admin %'s)	Food Support Services (SNAP)	Other IM Services			

IMRS
%'s

MFIP
MA
FS(SNAP) X FFP Rate = IM Reimbursement \$
GA (Most are 50%)
C/S
Etc.

(Costs include FW Salary, Benfits, and other administrative costs - No POS)

<u>Formula</u>

ETC ...

Program Percentage Reimbursement

COUN	TY: 7 BLUE EA	RTH	QUARTE	R ENDED:	6/30/2012		TODAY: 8/7	/2012	B:35:40AM	PAGE	6
FINA	L REPORT		COUNTY	AGENCY QUAR	TERLY COST	REPORT					
(CAC	R.1)			ROUTE TO ACCOUNTING OFFICER:				MSON			
PROGR NO	AM PROGRAM	TOTAL ELIG	PED 9	FED SHARE	ADVANCE	*P.Q. ADJ	NET ADJ	INVOICE	RMS%	A	ADMS
3	MA GENERAL	196,184	0.50	0 98,092	39,000		59,092		D.37352		0.25714
7	MA PMAP	63,522	0.50	0 31,761			31,761		0.12094		0.0832
6	MA FPI	5,584	0.50	0 2,792			2,792				
17	MA MNCARE	12,039	0.50				6,020		0.02292		0.01578
25	MA FRAUD	157	0.50				79				
52	MA INN STATUS	1,596	1.00	the second secon			1,596	0.0000	0.00304		0.00209
-	Contract Con	5 3 700	The second secon	and the state of t			and the same of th	101,340			La Santa
9 10	TANE FRAU	38,424 74	0.50	2,00000			19,212 37		0.07316		0.0503
11	MPIP ADMIN	11,438	8.50	0 5,719	4,200		1,519		0.02179		0,01499
10 120			19,936		The Cale			70,768			1- 9
34	TANE FFI	1,953	0.50	0 977			977				
3.00			1,953			100		915		- 314	- 1011
12 32	CHILD SUPPORT CS PATERNITY	241,436 956	0.66		99,000	-73,010	-12,662				0.31156
Undow	Ca PAISSMITT	806	0.66	-	A Second Control		631		1-11		
13	SNAP ISSUANCE	5,919	242,392	All Control of the Co		To the same	2.000	-32,631			
14	SNAF CERT						2,960		0.01127		0.00776
19	SNAP FRAUD	94,940 196	0.50	f			32,470 98		0.18076		0.12444
35	SNAP FPI	5,218	0.50								
15	SNAP MEIP ADMIN	11,435	0.50		1,200		Z, 609 4, 518		0.02177		0.01499
111990		STATE OF STREET	1174788	11 1 3 2 A				42,655	CHENCH LEGA		
18	REFUGEE	205	1.00	0 203			205	The state	0.00039		0.00027
C COM	With the State of the	and the state of	205	ALCOHOLD STATE	, 11 to 12 to 12	0-1-1		205		15 150	CHELL
24	FOSTCARE ELIG	5,426	0.50	0 2,713			2,713		0.01033		0.00711
20		100000	5,425	The State of the S	- W	and the state of the state of	The state of the s	2,713	15.37 16.	Stand -	1000
20	GENERAL ASSIST	10,996							0.02094		0,01441
46	GP RESI HOUSING	10,300							0.01961		0.01350
11 7		1000	21,296	The State of	- 11 Page 11 2	Harry Control		111 - 118	200		FEAR
22	MN SUPP ASSIST	5,914	Lucia de la companya						0.01126		0.00775
Ne P	7 35 St. 2	The second of	5,911			Carlot .	and thin		F-19-1 E	1000	Z A
29	ALL OTHER	26,696							0.05083		0.03499
44	EBT FEES	110									11

Over-all Percentage Reimbursement

COUNTY: 7 BLUE EARTH QUARTER ENDED: 6/30/2012 8/7/2012 FINAL REPORT COUNTY AGENCY QUARTERLY COST REPORT (CACR.1) TO ACCOUNTING OFFICER: PROGRAM PROGRAM TOTAL ADVANCE *P.Q. INVOICE NET ADJ RMS% ELIG SHARE ADJ ANOUNT METP CHILD CARE 9,718 0.01650 0.01274 BSF CHILD CARE 15,915 0.03030 0.02086 CHILD CARE FPI 508 STATE FPI 7.38 COUNTY PRAUD 20 C C FRAUD ALLOC 26/019 31 NON MA MNCARE 4,560 D.00866 0.00598 47,500. 782,237 TOTAL 308,037 158,400 -73,010 156,627 1.000000 1,00000 4000/IV-D TOTAL BELGIBLE AMOUNT 782, 237 = (=) 1000/P.O. ADJ. ** COMBINE WITH COUNTY-WIDE INDIRECT INTO ONE HARRENT + (-) NON PEP 819,762 REASON FOR PRIOR OTR. ADJ 7,116 A) Use to allogate page 1 on DHS 2550.

B) Use to allocate page 7 on DHS 2550

MFIP Consolidated Grant – Brown County Example

			50%	of year				
	EA MAXIS Refunds		TANF	Contracted with MVAC & MRCI Admin-MFIP MFIP DWP			Total Quar	
1012	5,332	0	11,193	3,857	18,137	9,544	48	
2Q12 3Q12 4Q12		0		3,951	28,325	9,890	42	
Jan-June Tota	5,332	0	11,193	7,808	46,462	19,434	90	
Budget	45,000		32,000	158,301			235	
%of budget	11.85%		34.98%	46.56%			38,3	
	INNOVATIONS	GRANT	\$3,914		WORK PROJECT			
	1Q12	1767			Allocation 3Q11	\$18,669		
	2Q12	1272			4Q11		1	
	3Q12				1Q12		2	
	4Q12 Total	3,039			2Q12 Total	1	10,	

¹³

Finance Components

Child Support

Expenditures

- Staffing
- Administrative Overhead
- County Attorney/Sheriff
- Contracts

Revenue

- Uncapped Federal Revenue 66% (formula)
- Paternity (66%)
- Incentives (State and Federal)
- Changes coming



DHS Child Support Report – Net County Administrative Costs & Reinvestment Summary

Direct Posts

Physics of Minnelson

County Direct Expenditures	Quarter End	Quarter End	Quarter End	Quarter End	Total
Expenditure Description	5/30/2011	12/31/2011	3/31/2012	6/30/2012	
Percomet Services	\$175,221	\$155,789	\$175,613	\$153,516	\$660,139
Legal Cooperative Agreement	28,136	29,706	28.540	33,452	\$119,834
Sheriff Conperative Agreement	295	98	380	30-	5803
Clerk/Court Cooperative Agreement	0	0	Ü.	a	50.
Paternity Expenditures (before paternity fees)	1,803	1.370	2,055	956	36,786
Other Expenditures	80,379	57,752	3.559	7,130	5) 45,020
Materials/Supplies	235	402	440	426	31.503
Capital Ontlay	0	9	O O	0	50
Other Experises	O.	0	0,	.0	507
Depreciation	0	-0	0	0	30
Fees (other)	Ø.	0	0	0	50
Revenue (other)	(2.023)	(1.7125	(986)	-(2,425)	(58,126)
Fees (paternity)	0	0	0.	0	50
Total Direct Expenditures	5283,04%	\$239,405	5209.621	\$193,285	5925,359
Federal Incentive Payment	(34,800)	(34,500)	(41,1(54))	(33,100)	- (145,754)
Direct expenditures not of incentive payment	\$248,248	\$204,605	\$168,567	\$158,185	779,605
Less: I'FP on direct expired of inocutive pmt	₹147.2121	(156.444)	(0.3.334)	143,4231	(Anti-414)
Net Direct Expenditures	\$85,836	582,961	5146,287	5149.862	464.945
County Indirect Expenditures	1				
Human Services Allocated Admin.	514.062	\$14.585	590,857	\$84,207	\$203,711
Human Survices Countywide Admin	11,141	11.141	7.732	7,732	\$37,740
Total Indirect Expenditures	\$25,203	\$25,726	598,589	\$91,939	\$241,457
Less, FFP on Indirect Expenditures	116.6341	110,9791	185 0691	(80.550)	(159,361)
Net Indirect Expenditures	58,569	58,747	5.83,520	531,259	82,096
Total County Expenditures	5308,251	\$265,131	5308,210	\$285,224	\$1,166,816
Net Expenditure Before Incentives.	394,405	591,708	5179,807	5181,121	3547,041
Child Support Enforcement Incentive Revenue					
Federal Incentive	\$34,300	\$41,054	\$35,100	\$35,100	\$146,054
State Public Assistance Incentive	0	0	- 0	0	\$0
State Establishment Incontive	D	- 0	0.	0.	50
State Modification Incentive	-0	0	0	0.	50
State Paternity Incentive	D	0	0	0	30
Sinic Medical Incentive	0	0.	0	- 0-	30
State Incentive (as of 7/1/11)	2.886	6,345	3,767	3,419	\$16,417
Total Child Support Enforcement Incentive Revenue	\$37,686	\$47,399	538,867	\$38,519	\$162,471
Net County Expenditure	556,719	\$44,309	5140,940	\$142,602	\$384,570

DHS Child Support Report – Net County Administrative Costs & Reinvestment Summary

County Names

Rrown

Current Period Expenditures

Prepared By: DHS, Child Support Enforcement Division

Estimated Federal Year 2012 Reinvestment Amount

Estimated Federal Year 2012 Reinvestment Shortfall Amount

County Direct Expenditures	Quarter End	Quarter End	Quarter End	Quarter End	Total
Expenditure Description	3/31/2011	6/30/2011	9/30/2011	12/31/2011	
Personnel Services	\$89,879	\$99,947	\$102,629	\$86,564	\$379,019
Legal Cooperative Agreement	6,805	8,721	5,932	7,616	29,074
Sheriff Cooperative Agreement	525	603	503	362	1,993
Clerk/Court Cooperative Agreement	0	0	0	0	0
Paternity Expenditures (before paternity fees)	385	770	350	490	1,995
Other Expenditures	1,912	3,715	4,071	3,307	13,005
Materials/Supplies	558	271	539	209	1,577
Capital Outlay	0	0	0	0	0
Other Expenses	12,493	0	0	0	12,493
Depreciation	0	0	0	0	0
Fees (other)	0	(60)	(25)	(40)	(125
Revenue (other)	(777)	(1,191)	(574)	(1,152)	(3,694
Fees (paternity)	(309)	(226)	(11)	(219)	(765
Total Direct Expenditures	\$111,471	\$112,550	\$113,414	\$97,137	\$434,572
Federal Incentive Payment	(23,643)	(21,300)	(21,300)	(21,300)	(87,543
Direct expenditures net of incentive payment	\$87,828	\$91,250	\$92,114	\$75,837	\$347,029
Less: FFP on direct exp net of incentive pmt	(57,967)	(60,225)	(60,796)	(50,052)	(229,040)
Net Direct Expenditures	\$53,504	\$52,325	\$52,618	\$47,085	\$205,532
County Indirect Expenditures				311,000	02004002
Human Services Allocated Admin.	\$44,837	\$53,010	\$48,690	\$40,751	\$187,288
Human Services Countywide Admin.	13,971	13,971	13,971	13,971	55,884
Total Indirect Expenditures	\$58,808	\$66,981	\$62,661	\$54,722	\$243,172
Less: FFP on Indirect Expenditures	(38,813)	(44,208)	(41,356)	(36,117)	(160,494)
Net Indirect Expenditures	\$19,995	\$22,773	\$21,305	\$18,605	\$82,678
Total County Expenditures	\$170,279	\$179,531	\$176,075	\$151.859	\$677,744
			22.00	JIVI,005	5077,744
Net Expenditure Before Incentives	\$73,499	\$75,098	\$73,923	\$65,690	\$288,210
Child Support Enforcement Incentive Revenue					
Federal Incentive	\$21,300	\$21,300	\$21,300	\$23,206	\$87,106
State Public Assistance Incentive	412	108	0	0	520
State Establishment Incentive	1,500	2,500	0	0	4,000
State Modification Incentive	4,900	4,600	0	0	9,500
State Paternity Incentive	300	500	0	0	800
State Medical Incentive	0	0	0	0	0.00
State Incentive (as of 7/1/11)	0	0	1,766	3,850	5,616
Total Child Support Enforcement Incentive Revenue	\$28,412	\$29,008	\$23,066	\$27,056	\$107,542
Net County Expenditure	\$45,087	\$46,090	\$50,857	\$38,634	\$180,668

\$170,279

\$179,531

\$176,075

\$151,859

\$331,750

DHS Child Support Incentive Report

	2 Federal	Foderal State Performance Incentives									
County	Federal Incentive SFY2012	PA State Incentive SFY2012	Paternity Incentive SFY2012	Establishment Incentive SFY2012	Modification Incentive SFY2012	Medical Support Incentive SFY2012	Total State Incentives SFY2012	Total Federal & State Incentives SFY2012			
Aitkin	\$ 34,198	\$ 0	\$ 0	S 0	\$ 0	\$ 0	\$ 4,100	\$ 38,298			
Anoka	931,479	0	0	0	0	0	108,617	1,040,096			
Becker	72,577	0	0	0	0	0	8,613	81,190			
Beltrami	87,436	0	0	0	0	0	10,283	97,719			
Benton	107,085	0	0	- 0	0	0	12,275	119,360			
Big Stone	12,109	- 0	.0	0	0	0	1,546	13,655			
Blue Earth	146,054	0	.0	0	0	0	16,417	162,471			
Brown	87,106	0	0	0	0	0	9,977	97,083			
0.16	101 106		0	0	0	0	11 979	174 210			
Carvet Cass Chippewa Chisago Clay	Le	ť	S Z	ZOC	m	in	h	ere			
Clearwater											
Cook	A*30A	v	U	- 0	- 0	0	3,488	34,626			
Contenwood	31,138	0	D	0				195,091			
Crow Wing	174,212	0	0	0		.0	20,879 99,439	959,062			
Dakota	859,623	0	0	0		0	7,934	77,171			
Dodge	69,237	0		0		0	77.77	103,870			
Douglas	93,446			0		0	10,424 5,017	58.935			
Fillmore	52,918	0	0	0		0	11,622	110.877			
Freeborn	99,255	_	0			D	13.234	123,679			
Coodhue	110,445	_		-0		0	2,132	22,991			
Grant	20,859	-	0	0		0	221,099	2.092,458			
Hennepin	1,871,359		0	0	_	0	5,456	49,934			
Houston	44,478 55,338		0			0	6,299	61,637			
Hubbard	123.075		0	0		0	14,350	137,425			
Isanti Itasca	127,365	_	0			0	14.920	142,285			
Jackson	32,369	7			-	0	3,910	36,279			
Kanabec	44,778			0	_	0	5,339	50,117			
Kandiyohi	122,775	-	- 0			0	14,003	136,778			
Kittson	9,000	-	0	_	1	0	1,009	10,009			
Koochiching	51,438		0			0	6,415	57,853			
bac Qui Parle	16,929	_			-	0	1,827	18,756			
Lake	26,029	-	-			0	3,001	29,030			
Lake of the Woods	9,989					0	1,150	11,139			
Le Sucur	82,246	_	_			0	9,597	91,843			
	128,465	_	-	-		0	14,743	143,208			
SWHHS*					1	1.	2.725.740				
SWHHS*		_	n	-0	-0	0	12,085	119,741			
McLeod	107,656	0	_	-	-	0	12,085 842	119,741			
- V-33-1		0	0	-0	ű.	-					

DHS Child Support Incentive Report

Federal and State Payments to Counties SFY 2012

	Federal								
County	Federal Incentive SFY2012	Incentive	Paternity Incentive SFY2012	Establishment Incentive SFY2012	Modification Incentive SFY2012	Medical Support Incentive SFY2012	Total State Incentives SFY2012	Total Federal & State Incentives SFY2012	
Aitkin	\$ 34,198	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,100	\$ 38,298	
Anoka	931,479	0	0	0	0	0	108,617	1,040,096	
Becker	72,577	0	0	0	0	0	8,613	81,190	
Beltrami	87,436	0	0	0	0	0	10,283	97,719	
Benton	107,085	0	0	0	0	0	12,275	119,360	
Big Stone	12,109	0	0	0	0	0	1,546	13,655	
Blue Earth	146,054	0	0	0	0	0	16,417	162,471	
Brown	87,106	0	0	0	0	0	9,977	97,083	

- Zooming in, we see that the kinds of incentives that were available in SFY 20112 were substantially reduced.
- In general, the exact incentive mix available for Child Support tends to change over time.

Child Care Assistance Program

- The Child Care Assistance Program (CCAP) consists of two major parts:
 - MFIP Child Care (clients on MFIP or just exited)
 - Basic Sliding Fee Child Care
 (clients who have exited MFIP or working poor who qualify)

• The challenging one to manage is the Basic Sliding Fee (**BSF**).

Basic Sliding Fee Child Care

- Each county gets a capped BSF allocation.
- Lots of state requirements and lots of client choice that the county can't control.
- Clients come up in a specific order.
- The county gets to decide whether to add the next client or not.
- The county has to guess how much that client will cost each month and whether there will be enough allocation left to add the next client beyond that one or not.
- Many counties routinely manage long waiting lists.

Finance Components

Child Care

Expenditures

- Staffing
- Administrative Overhead
- CCAP Provider Payments as reported by MEC²
 - o MFIP Child Care
 - Basic Sliding Fee Child Care (BSF)

Revenue

- Administrative Reimbursement from BSF, etc.
- IM vs. SS Random Moments
- BSF Allocation (Allocation Management)
- 90% spending requirement
- Reallocation of unspent funds (statewide)



- Small counties and large counties manage the BSF in very different ways.
- Small counties tend to know each family and use that information to predict their expected costs as closely as possible.
- Large counties tend to manage using the statistics of large numbers – on average how many clients respond, on average how much does a family costs per month, etc.
- Both ways work well, and both face serious problems that are built into the BSF.

County	CY12 Projected Earnings (Based on 8 months	CY12 Allocation (carryover to	CY12 County Required	Year to Date	Counties where CY12 spending is projected to be LOWER than	% spent for Counties where CY12 spending is projected to be LOWER than	Countries where CY12 spending th projected to be HIGHER man	Country where CY12 appropriate projected to be MIGHER than
No. Name	of CY12 Exp)	mclaged)	Match	(Innough August 2012)	CY12 affocation	CY12 allocation	CY12 allocation	CIVIZ allocation
Aitkin	178,001	215,086	4,337	118,667	37,086	82.76%	and the survey survey.	Service discountry
Anoka	5 146 332	5,521,910	113,100	3,430,888	375,578	93,20%		
Becker	349,448	438,190	25,590	232.965	88,743	79.75%		
Belltami	847,128	889,952	46,251	584,752	42.824	95.19%	200	-
Benton	501,683	521,228	22.097	334,455	19,548	96.25%		
Bin String	86.416	47 473	9 979	88 977	1010 10	00.2075	45 049	470.000
Blue Earth.	999,593	1,159,584	36.601	666,395	159,992	86.20%	100,010	- 20 (21 4)
Brown	394,532	355,155	14,188	263,021	(opjobil	55.257	39.377	111,099
Caditon	355,700	500,485	7 407	207,100	150,007	09.03%	300,011	1111991
Carver	581,099	778,932	068.8	387,399	197 834	74.60%		
Cass	384,944	645,138	25,718	256,629	260,195	59.67%		
Chippewa	90,935	80,900	9,740	60,623	200,100	- U.S. C.F. 10	1.635	101,621
Chisago	216,507	355,979	25,634	144,338	139,472	60.82%	1,000	THE PERSON NAMED IN
Clay	1,079,711	1,195,155	55,840	719,807	115,445	90.34%	7	
Clearwater	126,122	147.965	10,234	84,081	21,844	85.24%		
Gook	29,358	23,410	392	19,572	3 4 5		5,948	125 41%
Cottonwood	61,809	118,912	6,036	41,206	57,103	51.98%		125 117
Grow Wing	1,142,481	1,335,108	38,398	761,654	192,627	85.57%	100000000000000000000000000000000000000	
Dakota	5,663,286	6,095,146	341,021	3,775,524	431,860	92.91%		
Dodge	296,816	231,849	10,109	197,877	Part of the Part of	-	54,967	123,029
Douglas	456,203	488,144	39,834	304,135	31,942	93.46%	- 1	- Indiana
Fillmore	169,553	243,252	9,773	113,035	73,700	69.70%		
Freebom	244,419	311,545	29,825	162,946	67,126	78.45%		
Goodhue	338,622	451,231	23,802	225,748	112,609	75.04%		
Grant	49,092	55,550	4,249	32,728	6,458	68.37%		
Hennepin	22,391,777	22,619,015	886,179	14,927,851	227,239	99.00%		
Houston	162,995	178.442	16,221	108,863	15,448	21.34%	1	
Hubbard	355,271	436,279	10,850	236,847	81,009	81.43%		
Isanti	263,453	410,580	4,917	175,635	147,126	B4.17%		
Itasca	353,541	582,893	35,812	235,694	229,352	60.65%		
Jackson	164.301	158,636	2,666	109,534	7.1	-	5,665	103.57%
Kanabec	150,596	188,380	1,182	100,397	37,785	79.94%		
Kandiyohi	374.072	430,959	22,677	249,381	56,888	86,80%		A CONTRACTOR OF THE PARTY OF TH
Kittson	12,068	33,132	758	8,045	21,065	36.42%		
Koochiching	270,738	351,483	6 185	180,492	80,745	77.02%		
Lac Qui Parle	39,024	44,459	2,553	26,016	5,435	87.78%		
Lake	84,405	102,979	14,116	56,270	18.574	81.96%		The second second
Lake of Woods	40,071	39,116	1,247	26,714	340		955	102.44%
Le Sueur	231,929	256,607	7,191	154,610	24,679	90.38%		-
Southwest HHS	380,348	60B,372	27,878	253.565	228,025	62.52%		
McLeod	383,474	384,376	14,873	255,649	903	99.77%		
Mahnomen	59,469	86,310	3,345	39,646	26,841	W06.99		-
Marshall	23,165	70,271	7,190	15,443	47,107	32.96%		
Faribault/Martin	478,920	557,769	9,752	319,280	75,649	85.8814		
Meeker	123,474	181,791	14,631	82,316	58,317	67.92%		
Mille Lacs	278.201	279,503	13,244	185,467	1,303	39.53%	-	
Morrison	193,262	223,203	9,893	128,841	29,942	86.59%		
Mower	513,263	755,815	49,127	342,175	242,553	87.91%	-	

Child Care Assistance Program Basic Sliding Fee Program Direct Service CY12 Analysis Detail Through August 31, 2012

Through August 31, 2012 Eoumy	CY12 Projected Earnings (Based on 6 months	CY42 Alineation (carryover in	CVI2 County Required	Veer so Doin Earnings	Counties where CY12 spending is projected to be LOWER than	% spent for Counties where CY12 spending is projected to be LOWER than	Counties errors CY12 spending is projected to be MIGHER than	CY12 spending a projected to be HIGHER trans
No Name	of CY12 Exp)	(resouter)	Ministr	(Hermann Aragount 2012)	CY12 allocation	CY12 allocation	CY12 allocation	CY12 a location
	241000	-55.192	400	APRIANC	2.00	TOP TOWN		
Nicoliet	534,090	536,191	402	356,060	2,101	99.61% 63.25%		
Nobles	126,027	199,246	6,284	84,018	73,219	7 0 0 0 0 0	-	
Noman	73,715	131,656	9,168	49,143	57,942	55.99%		
Olmsted	3,660,105	3,931,749	80,700	2,440,070	271,644	93.09%		
Otter Tail	313,844	490,558	38,945	209.098	176,914	63,94%	Marine 19	
Pennington	99,200	152,148	5,419	66,133	52,949	65.20%		
Pine	330.770	422,610	22,768	220,513	91,641	76.27%		
Pipestone	123,642	137,281	1,758	82,428	13,639	90.08%		
Palk	348,944	418,090	30,654	232,629	BW,147	83.46%	5-00,479	
Pope	90,923	76,294	4,542	60,615			14,629	119.17%
Ramsey	10,740,653	11,403,850	52,774	7,160,455	863,188	94,18%		
Red Lake	31,811	63,490	763	21,207	31,680	50.10%		
Redwood	147,920	187,223	8,474	98,613	39,304	79.01%		
Renville	61,554	96,508	3,239	41,038	36,954	62.49%		
Rice	507.024	546,365	18,382	338,016	39,341	92.80%		
Rock.			5,455					
Roseeu	101,168	1.68,135	4,965	87,445	86,968	60.17%	1	
St. Louis	3,013,299	3,729,070	294,157	2.008.866	715,771	80.81%		
Scott	1,377,936	1,560,488	1	918,624	182,552	88.30%	A CONTRACT OF	
Sherburne	1,003,160	832,234	10,182	688,773	A 10		170,926	120.54%
Sibley	104,898	285,594	9,940	69,932	160,696	36.73%		
Steams	928,164	1,064,404	63,761	618,776	136,240	87.20%		
Stante	571.158	799,876	16,900	380,772	225,718	71.41%		
Stevens	143,172	139,896	6,637	95,448	-		3,276	102.34%
Swift	60.557	74,464	4,445	40.371	13,908	81.32%	1	
Todd	102,582	165,020	12,493	68.388	62,438	62.16%		
Traverse	15,621	42,306	5,983	10.414	26,685	36.92%		
Wabasha	152,060	130,112	6,274	101,373	E-0/8/0H	44.04.1	21,948	116.87%
Wadena	144 356	163,158	7,402	96,237	18,804	88.48%	21,040	110.0110
Waseca	373,941	387,952	7,453	249,294	14,011	96,39%		
Washington	2,752,499	2,848,530	39,972	1,834,999	96,032	96,63%		
	83,011	102,015	1,312	42.007	39,005	61.77%		
Watonwan		11,905	4,802	43,888	6,073	91.55%		
Wilkin	65,632					50.59%		
Winona	509,262	1,006,568	25,737	339,508	497,306		-	
Wright	635,063	758,081	39,595	423,375	123,019	33.77%	2.000	103.90%
Yellow Medicine	82,247	79,161	9,549	54,831	0.000.000		3,086	103.30%
STATEWIDE TOTALS	76,487,721	R4,409,278	2,941,235	50,991,814	8,272,908		351,351	
# of Counties	5				71		12	



Minnesota Department of Human Services



Transition Support Systems Division Child Care Assistance Program

Version: FN126.00

User Name: PAULINE L. HOLZ

Report Date: 09/04/2012 Time: 02:29:24PM

FN126 CCAP BSF Encumbrance Report

Year: 2012 Page 1 of 1

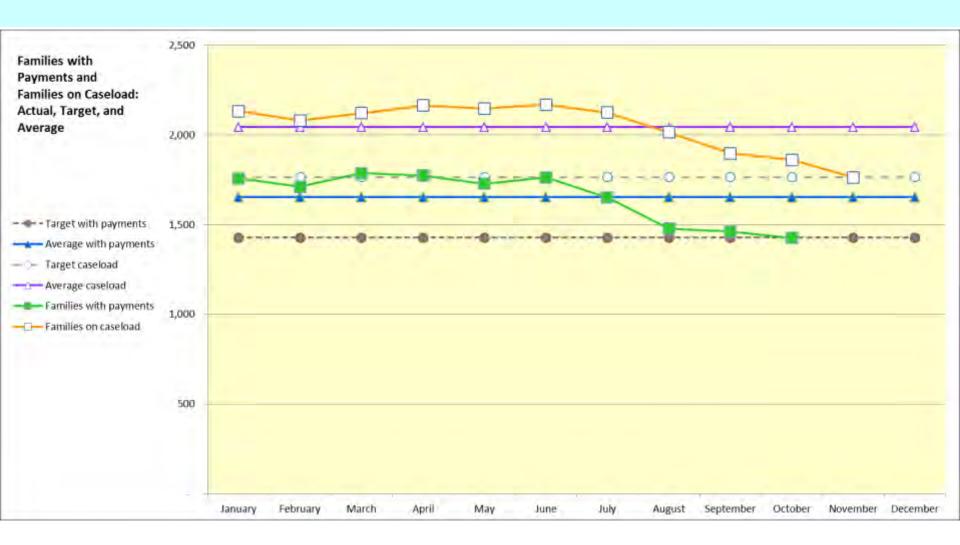
Period	Monthly Number of Eligible Families	Projected Monthly Average of Families	Monthly Actual Expenditure	Projected Average of Monthly Expenditure	Monthly Average Cost per Family	Projected Monthly Average Cost per Family
January	64		\$23,832.66		\$372.39	
February	57		\$21,549.99		\$378.07	
March	66		\$25,402.82		\$384.89	
April	69	14	\$28,188 55		\$408.53	
May		17 71	\$37,894.55		\$533.73	
June	71		\$38,636,98		\$544.18	
July	77		\$43,356.90		\$563.08	
August	76		\$41,759.40		\$549.47	
September		69		\$32,190.79		\$466.53
October		69		\$32,190.79		\$466.53
November		69		\$32,190.79		\$466,53
December		69		\$32,190.79		\$466.53

Totals For: Brown County					
Direct Services Allocation:	\$355,155.24				
YTD Actual Expenditure:	\$260,621.85				
Annual Projection:	\$389,385.01				
Projected Variance:	b(34,229.77)				
Projected % Used at the End of the Year:	109.64%				



Basic Slidin	g Fee	Child	Care -	Henne	epin H	SPHD	Manag	gemer	nt Too	l - 2013	3	Hennepin		11
VERSION:	October 31,	2013	Target:	105%	Data from I	FN124 "CCAF	Case Payme	ents and Cour	nts by Paymer	nt Date Report	" from MEC-2		HSPHD	/
Allocation incl HC 110%:	26,023,040			105%:	24,840,174			100%:	23,657,309				Pa	age 1
Assume Monthly Attritic	on Rate:	High:	3.42%	/month	Medium:	2.28%	/month	Low:	0.57%	/month				
Expenditures	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL	%
1 Expenditures (cash)	2,585,378	2,070,272	2,316,759	2,527,413	2,288,020	2,568,771	2,433,812	2,327,631	1,982,857	2,030,190			23,131,103	97.8%
2 Expenditures YTD	2,248,777	4,482,926	6,727,532	9,499,822	11,787,842	14,356,613	16,790,425	19,118,056	21,100,913	23,131,103			23,131,103	97.8%
3 Unexpended Allocation	21,071,931	19,001,659	16,684,900	14,157,487	11,869,467	9,300,696	6,866,884	4,539,253	2,556,396	526,206			526,206	2.2%
4 Mo Annualzd - No Attrn	31,024,536	24,843,264	27,801,108	30,328,953	27,456,244	30,825,252	29,205,744	27,931,572	23.794.284	24,362,275			24,362,275	103.0%
5 Mo Annualzd - No At %	131.1%	105.0%	117.5%	128.2%	116.1%	130.3%	123.5%	118.1%	100.6%	103.0%			103.0%	100.070
6 YTD Annualzd - No Attrr	26,985,327	26,897,556	26,910,126	28,499,465	28,290,821	28,713,226	28,783,586	28,677,084	28,134,551	27,757,323			27,757,323	117.3%
7 YTD Annualzd - No At %	114.1%	113.7%	113.7%	120.5%	119.6%	121.4%	121.7%	121.2%	118.9%	117.3%			117.3%	
	January-Ma	rch YTD incl	data fr 3 prid	or months										
Pacing figures assume no at	trition		,											
Pacing \$	January	February	March	April	May	June	July	August	September	October	November	December	TOTAL	%
11 Pace to Spend 110%											1,445,969	1,445,969	26,023,040	110.0%
12 Pace to Spend 105%											854,536	854,536	24,840,174	105.0%
13 Pace to Spend 100%											263,103	263,103	23,657,309	100.0%
14 YTD Average Monthly	2.248.777	2.241.463	2.242.511	2.374.955	2.357.568	2.392.769	2.398.632	2.389.757	2.344.546	2.313.110				
15 % of Monthly Allocation	114.1%	113.7%	113.7%	120.5%	119.6%	121.4%	121.7%	121.2%	118.9%	117.3%				
15 % of Worldly Allocation	114.1%	113.7%	113.776	120.5%	119.6%	121.4%	121.770	121.270	110.9%	117.3%				
16 % of Pace 110%	155.5%	155.0%	155.1%	164.2%	163.0%	165.5%	165.9%	165.3%	162.1%	160.0%				
17 % of Pace 105%	263.2%	262.3%	262.4%	277.9%	275.9%	280.0%	280.7%	279.7%	274.4%	270.7%				
18 % of Pace 100%	854.7%	851.9%	852.3%	902.7%	896.1%	909.4%	911.7%	908.3%	891.1%	879.2%				
Project \$ YTD	January	February	March	April	May	June	July	August	September	October	November	December	CURRENT	%
6 YTD Annizd - No Attrn	26.985.327	26.897.556	26.910.126	28.499.465	28.290.821	28.713.226	28.783.586	28,677,084	28.134.551	27.757.323	November	December	27.757.323	
7 YTD Annizd - No Attm	114.1%	113.7%	113.7%	120.5%	119.6%	121.4%	121.7%	121.2%	118.9%	117.3%			117.3%	117.3%
23 YTD Annizd - LOW At	26,139,077	26.130.740	26,219,669	27,849,477	27.726.245	28,222,079	28,373,293	28.350.065	27,893,926	27,599,058			27,599,058	116.7%
24 YTD Annizd - LOW %	110.5%	110.5%	110.8%	117.7%	117.2%	119.3%	119.9%	119.8%	117.9%	116.7%			116.7%	110.770
25 YTD Annizd - MED At	23,600,325	23,830,291	24,148,297	25,899,514	26,032,519	26,748,637	27,142,416	27,369,007	27,172,053	27,124,261			27,124,261	114.7%
26 YTD Annizd - MED %	99.8%	100.7%	102.1%	109.5%	110.0%	113.1%	114.7%	115.7%	114.9%	114.7%			114.7%	
27 YTD Annizd - HIGH At	21,907,825	22,296,658	22,767,383	24,599,538	04 000 007		00 004 000						26,807,731	113.3%
28 YTD Annizd - HIGH %			22,707,303	24,399,330	24,903,367	25,766,342	26,321,832	26,714,968	26,690,804	26,807,731			20,007,731	
	92.6%	94.2%	96.2%	104.0%	105.3%	25,766,342 108.9%	26,321,832 111.3%	26,714,968 112.9%	26,690,804 112.8%	26,807,731 113.3%			113.3%	
	92.6%	94.2%		104.0%									113.3%	
Slot Equivalent 110%:	92.6%	94.2% Est Cases:	96.2%				111.3%				et \$/Family:	\$1,450	113.3%	
-	1,496	Est Cases:	96.2% 1847.8	105%	1,428	108.9% Est Cases:	111.3% 1763.8	112.9%	1,359.6	113.3% Current Targ		\$1,450 \$1,421	113.3%	age 2
Slot Equivalent 110%: Assume Monthly Attrition	1,496	1	96.2% 1847.8	104.0%	105.3%	108.9% Est Cases:	111.3%	112.9%	1,359.6	113.3%	et \$/Family: Calculated:		113.3%	
-	1,496	Est Cases:	96.2% 1847.8	105%	1,428	108.9% Est Cases:	111.3% 1763.8	112.9%	1,359.6	113.3% Current Targ			113.3%	
Assume Monthly Attrition	1,496 on Rate:	Est Cases: High:	96.2% 1847.8 3.42%	104.0% 105%: /month	1,428 Medium:	108.9% Est Cases: 2.28%	111.3% 1763.8 /month	112.9% 100%: Low:	1,359.6 0.57%	113.3% Current Targ /month	Calculated:	\$1,421	113.3% P a	
Assume Monthly Attrition Families 31 Families with payments 32 Children with payments	1,496 on Rate: January 1,757 3,423	Est Cases: High:	96.2% 1847.8 3.42% March 1,787 3,483	104.0% 105% /month April 1,773 3,493	1,428 Medium:	108.9% Est Cases: 2.28% June 1,763 3,506	111.3% 1763.8 /month July 1,651 3,336	112.9% 100%: Low: August	1,359.6 0.57% September 1,460 3,025	Current Targ /month October 1,425 2,818	Calculated:	\$1,421	Pa	
Assume Monthly Attrition Families 31 Families with payments	1,496 on Rate: January	Est Cases: High: February	96.2% 1847.8 3.42% March 1,787	104.0% 105%: /month April 1,773	1,428 Medium: May	108.9% Est Cases: 2.28% June 1,763	111.3% 1763.8 /month July 1,651	112.9% 100%: Low: August 1,477	1,359.6 0.57% September 1,460	Current Targ /month October 1,425	Calculated:	\$1,421	113.3% Pa AVERAGE 1,653	
Families 31 Families with payments 32 Children with payments 33 Average Children/Family	1,496 on Rate: January 1,757 3,423 1.95	Est Cases: High: February 1,710 3,338 1.95	96.2% 1847.8 3.42% March 1,787 3,483 1.95	104.0% 105%: /month April 1,773 3,493 1.97	1,428 Medium: May 1,727 3,407 1.97	108.9% Est Cases: 2.28% June 1,763 3,506 1.99	111.3% 1763.8 /month July 1,651 3,336 2.02	112.9% 100%: Low: August 1,477 3,081 2.09	112.8% 1,359.6 0.57% September 1,460 3,025 2.07	113.3% Current Targ /month October 1,425 2,818 1.98	Calculated:	\$1,421	113.3% Pa AVERAGE 1,653 3,291 1.99	
Families 31 Families with payments 32 Children with payments 33 Average Children/Family 34 This month's \$/Family	1,496 on Rate: January 1,757 3,423 1.95 \$1,471	Est Cases:	96.2% 1847.8 3.42% March 1,787 3,483 1.95 \$1,296	104.0% 105% /month April 1,773 3,493 1.97 \$1,426	1,428 Medium: May 1,727 3,407 1.97 \$1,325	108.9% Est Cases: 2.28% June 1,763 3,506 1.99 \$1,457	111.3% 1763.8 /month July 1,651 3,336 2.02 \$1,474	112.9% 100%: Low: August 1,477 3,081 2.09 \$1,576	1,359.6 0.57% September 1,460 3,025 2.07 \$1,358	113.3% Current Targ /month October 1,425 2,818 1.98 \$1,425	Calculated:	\$1,421	AVERAGE 1,653 3,291 1.99 \$1,402	
Families 31 Families with payments 32 Children with payments 33 Average Children/Family 34 This month's \$/Family 35 This month's \$/Child	1,496 on Rate: January 1,757 3,423 1,95 \$1,471 \$755	Est Cases:	96.2% 1847.8 3.42% March 1,787 3,483 1.95 \$1,296 \$665	104.0% 105% /month April 1,773 3,493 1.97 \$1,426 \$724	1,428 Medium: May 1,727 3,407 1.97 \$1,325 \$672	108.9% Est Cases: 2.28% June 1,763 3,506 1.99 \$1,457 \$733	111.3% 1763.8 /month July 1,651 3,336 2.02 \$1,474 \$730	112.9% 100%: Low: August 1,477 3,081 2.09 \$1,576 \$755	1,359.6 0.57% September 1,460 3,025 2.07 \$1,358 \$655	113.3% Current Targ /month October 1,425 2,818 1.98 \$1,425 \$720	Calculated:	\$1,421	113.3% Pa AVERAGE 1,653 3,291 1.99 \$1,402 \$703	
Families 31 Families with payments 32 Children with payments 33 Average Children/Family 34 This month's \$/Family 55 This month's \$/Child 36 YTD \$/Family	1,496 on Rate: January 1,757 3,423 1,95 \$1,471 \$755 \$1,280	Est Cases:	96.2% 1847.8 3.42% March 1,787 3,483 1.95 \$1,296 \$665 \$1,255	104.0% 105%: /month April 1,773 3,493 1.97 \$1,426 \$724 \$1,340	1,428 Medium: May 1,727 1,97 \$1,325 \$672 \$1,365	108.9% Est Cases: 2.28% June 1,763 3,506 1.99 \$1,457 \$733 \$1,357	111.3% 1763.8 /month July 1,651 2.02 \$1,474 \$730 \$1,453	112.9% 100%: Low: August 1,477 3,081 2.09 \$1,576 \$755 \$1,618	112.8% 1,359.6 0.57% September 1,460 3,025 2.07 \$1,358 \$655 \$1,606	113.3% Current Targ /month October	Calculated:	\$1,421	AVERAGE 1,653 3,291 1,99 \$1,402 \$703 \$1,421	
Families 31 Families with payments 32 Children with payments 33 Average Children/Family 34 This month's \$/Family 35 This month's \$/Child 36 YTD \$/Family 37 YTD \$/Child	1,496 on Rate: January 1,757 3,423 1.95 \$1,471 \$755 \$1,280 \$657	Est Cases: High: February 1,710 3,338 1.95 \$1,211 \$620 \$1,311 \$671	96.2% 1847.8 3.42% March 1,787 3,483 1.95 \$1,296 \$665 \$1,255 \$644	104.0% 105%: /month April 1,773 3,493 1.97 \$1,426 \$724 \$1,340 \$680	1,428 Medium: May 1,727 3,407 1.97 \$1,325 \$672 \$1,365 \$692	June 1,763 3,506 1,99 \$1,457 \$733 \$1,357 \$682	111.3% 1763.8 /month July 1,651 3,336 2.02 \$1,474 \$730 \$1,453 \$719	112.9% 100%: Low: 1,477 3,081 2.09 \$1,576 \$755 \$1,618 \$776	112.8% 1,359.6 0.57% September 1,460 3,025 2.07 \$1,358 \$655 \$1,606 \$775	Current Targ /month October 1,425 2,818 1.98 \$1,425 \$720 \$1,623 \$821	Calculated:	\$1,421	AVERAGE 1,653 3,291 1,99 \$1,402 \$703 \$1,421 \$712	
Families 31 Families with payments 32 Children with payments 33 Average Children/Family 34 This month's \$/Family 35 This month's \$/Child 36 YTD \$/Family	1,496 on Rate: January 1,757 3,423 1,95 \$1,471 \$755 \$1,280	Est Cases:	96.2% 1847.8 3.42% March 1,787 3,483 1.95 \$1,296 \$665 \$1,255	104.0% 105%: /month April 1,773 3,493 1.97 \$1,426 \$724 \$1,340	1,428 Medium: May 1,727 1,97 \$1,325 \$672 \$1,365	108.9% Est Cases: 2.28% June 1,763 3,506 1.99 \$1,457 \$733 \$1,357	111.3% 1763.8 /month July 1,651 2.02 \$1,474 \$730 \$1,453	112.9% 100%: Low: August 1,477 3,081 2.09 \$1,576 \$755 \$1,618	112.8% 1,359.6 0.57% September 1,460 3,025 2.07 \$1,358 \$655 \$1,606	113.3% Current Targ /month October	Calculated:	\$1,421	AVERAGE 1,653 3,291 1,99 \$1,402 \$703 \$1,421	

An excerpt from the Hennepin County BSF Management Tool



This Hennepin graph shows that when spending went above target it took 5 months to move it back to target levels. 27

- There have been extensive discussions of changing the BSF program so that it is less difficult to manage.
- Stay up to date on developments and manage it in the meantime.



- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

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Brown County
Hennepin County



A 6-Video Series

- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

A 6-Video Series

3. Social Services Fiscal Elements

7 Shared Topics – Children's and Adults

This video covers seven topics or fiscal elements that apply to both Children's and Adult Social Services:

- Contracts
- BRASS
- Time Reporting
- Social Service Time Study (SSTS) Random Moments
- Targeted Case Management (TCM)
- Waiver Case Management
- Tracking Social Worker Fiscal Performance

Contracts: Make or Buy

- In social services, your staff do much of the work directly.
- When should you buy the service for the client rather than staff providing it themselves?
- This is a basic "make or buy" decision that every county wrestles with.
- You or someone you trust needs to define and oversee the work either way.

Contracts: Make or Buy

- Which kinds of work do you trust only to your staff?
 - o Assessments?
 - o Authorizations?
 - o Legal findings?
 - o What?
- When might a provider be more effective?
- What providers are actually available locally?
- What funding can only the county access?
- What funding might a provider be more effective at billing and collecting?

Contracts: Paying for What?

- When you are paying a contracted provider, what are you paying for?
- Paying because your board wants them funded?
- Paying for a "fire department" that might do little or nothing some of the time but can swing into operation at a moment's notice?
- Paying for units of service that meet your specs?
- Paying for specific outcomes?
- Paying for performance that meets your standards?
- Each is legitimate in its own context.

Contracts: Process

- Tracking/Monitoring
- Negotiating



- Financial Statements from Vendors
- MCIT boilerplate and training available
- Insurance requirements
- Changes coming state may take over many contracts
- Blue Earth checklist as a resource



BRASS

- BRASS (Budgeting, Reporting and Accounting for Social Services)
- BRASS categorizes all social services into major program areas and down to specific services.
- Social services lend themselves being broken down into categories by service
- They work well with BRASS and vice versa good for budgeting, accounting, and reporting.
- Common vocabulary for talking with DHS.

BRASS

- When a county purchases a service from a provider, then the contract generally specifies which BRASS service or services are being purchased.
- If more than one service, then the vendor usually has to break down their invoices by how many units for each kind of BRASS service.
- When county staff are providing social services directly to clients, then these get divided up into BRASS services when staff do time reporting.

Time Reporting

- Time reporting is something that social service staff do, usually in SSIS.
- For most social workers, it's not their favorite thing, although most do it conscientiously.
- Time reporting is how SSIS knows that this social worker performed this BRASS service with this particular client at this time on this date.

Time Reporting

- Time reporting is a big part of how counties get paid for social services.
- Time reporting is used to generate reports through which counties earn their capped grant allocations.
- Time reporting is used to document trigger events so that Targeted Case Management is billed (to DHS or Managed Care Organizations).
- Time reporting is used to document other services so that they can be billed.

- Social Service Time Study, or SSTS Random
 Moments, is another of the four big time studies that DHS conducts.
- SSTS Random Moments are designed to perform three important functions:
 - 1. Bring uncapped Federal Revenue to counties for activities that social service staff perform.
 - 2. Bring uncapped MnCHOICES State Revenue as well.
 - 3. Set rates for targeted case management services that many of the same social service staff provide.

- Very similar to the IM-RMS we discussed under Cash Assistance and Health Care.
- Several times each quarter, every front line social service staffer gets a Random Moment via e-mail.
- It asks what the staffer is doing right then.
- The staffer chooses from a menu of choices.
- It's completely inaccurate for that staffer, but with a lot of random moments, it builds up a statistically valid picture.

- The uncapped Federal Revenue from SSTS includes:
 - o Title IV-E administrative revenue
 - MA administrative revenue
 - Rule 25 Chemical Dependency Assessments
 - MnCHOICES assessment and administrative (including an uncapped state share)

- The SSTS is also used as a basis for calculating rates for uncapped Federal Targeted Case Management (TCM) in its four main flavors:
 - Child Welfare (CW-TCM)
 - Children's Mental Health (CMH-TCM)
 - Adult Mental Health (AMH-TCM)
 - Vulnerable Adult & Developmental Disabilities (VADD-TCM)
- We'll get back to TCM shortly.

- The SSTS is a big deal with lots of money attached.
- Staff don't need to cheat or play games, but they do need to code the Moments accurately.
- Random Moments tend to irritate social workers who are busy trying to "get their work done".
- They need to be helped to understand (or sometimes simply instructed) that Moments are important to attend to, that they are in fact part of the work that needs to get done.

Bulletin

December 6, 2012

Minnesota Department of Human Services - P.O. Box 84841 - St. Paul, MN 65164-0941

OF INTEREST TO

- County Directors
- SSTS Coordinators
- Social Services
 Supervisors
- Fiscal Supervisors

Social Service Time Study (SSTS) Codes, Activities and Definitions

TOPIC

Categories, activity codes and definitions for county Social Service Time Study (SSTS) participants.

PURPOSE

Reissus bulletin containing current SSTS codes and definitions. Replaces bulletin #10-32-12 dated 11-1-10.

CONTACT

Heide Moris, Federal Time Studies Program Accountant, DHS Financial Operations Division (651) 431-3774 or heide moris@istate.mm us or fax (651) 431-7480.

ACTION/DUE DATE

Effective December 6, 2012

EXPIRATION DATE

December 6, 2014

SIGNED

CHARLES E. JOHNSON Chief Financial Officer Department of Human Services

- Find and review the most recent DHS bulletin on the SSTS.
- Staff need to understand when to use which code.
- It's not just fiscal, it's not just social service staff, it requires work from both.
- It crosses lines, so usually the Director needs to lead this or designate someone else with authority and tact to do so.

- One problem is that in recent years DHS changed the way they do the SSTS.
- One result of this change is that the amount of feedback that counties get from the SSTS is drastically smaller.
- This needs to be corrected by DHS.
- At times, DHS has said they will provide more feedback.
- Otherwise counties are driving very fast down a highway with most of the windshield covered with mud.

All Purchased Social Services

(DI	HS 255	SS Cos 6 Quart		st Repo	ort)
Children's Services	Child Care Services	Chemical Dependency	Mental Health Services	Developmental Disabilities	Adult Services

(Costs include staff and administrative costs only - No POS)

	SSTS %'s		
	Admin %'s		i
X	MA Rule 25 IV-E	Х	FFP = Admin Reimbursement \$ (50%)
	TCM %'s CW MH VA/DD	÷	Client Counts X FFP = TCM Rate (50%) (See attached Formula)

Administrative Reimbursement Formula

Total Cost Pool X MA SSTS % = MA Cost X FFP (50%) = MA Administrative Reimbursement

Targeted Case Management (TCM)

- Targeted Case Management (TCM) is part of Medicaid (aka Medical Assistance or MA).
- It's an uncapped federal revenue.
- In Minnesota, it's primarily used for case management to specific populations and comes in four main flavors:
 - 1. Child Welfare (CW-TCM)
 - 2. Children's Mental Health (CMH-TCM)
 - 3. Adult Mental Health (AMH-TCM)
 - 4. Vulnerable Adult or Developmental Disabilities (VADD-TCM)

Targeted Case Management (TCM)

- The rates are set through the SSTS Random Moments and some statistics.
- The rates are monthly
- But you have to bill to actually get the money.
- Need to bill that a specific worker provided TCM to a specific client.

Targeted Case Management (TCM)

- Bill based on a trigger event, usually a face-toface contact by that worker with that client.
- The trigger event indicates an entire month's work of case management was provided.
- The Random Moments ensure that a county doesn't just do trigger events and ignore the rest of the work – or your rate plummets.

Brown County TCM Report

CWTCM

		A	ve monthly	Client	
	Net Rate	Rate	Cost Pool	Count Ave mo	SSTS %
FY 2008	\$195	\$410	\$197,024	163	34%
FY 2009	\$205 \$252	\$431	\$206,363	142	30%
FY 2010	\$270	\$462	\$230,329	145	29%
FY 2011	\$170 \$138	\$291	\$230,465	127	16%
FY 2012	\$153	\$322	\$222,980	147	21%
FY 2013	\$136	\$272	\$219,735	154	19%
FY 2014	\$141	\$282	\$218,129	129	17%
			CHILD		
			MHTCM	Client	
		Rale	Cost Pool	Count	SSTS %
			Ave monthly	Ave mo	4-16-14
FY 2008	\$199	\$418	\$197,024	69	15%
FY 2009	\$282	\$593	\$206,363	56	16%
FY 2010	\$452	\$774	\$230,329	55	18%
FY 2011	\$474 \$384	\$810	\$230,465	60	21%
FY 2012	\$340	\$716	\$222,980	58	19%
FY 2013	\$400	\$799	\$219,735	57	21%
FY 2014	\$442	\$883	\$218,129	58	23%

Let's zoom in here...

			MH VADD		
		Rate	Cost Pool Ave monthly	Client Count Ave mo	SSTS %
FY 2008	\$150	\$316	\$197,024	137	22%
FY 2009	\$160	\$337	\$206,363	145	24%
FY 2010	\$240	\$411	\$230,329	143	26%
FY 2011	\$258 \$209	\$441	\$230,465	159	30%
FY 2012	\$192	\$405	\$222,980	153	28%
FY 2013	\$180	\$359	\$219,735	157	26%
FY 2014	\$212	\$424	\$218,129	154	30%
	A: C backed into lient counts used for	ost Pool x	SSTS % / numbers	er of clients =	rate

Brown County TCM Report

Adult MHTCM MH VADD

		Rate	Cost Pool Ave monthly	Client Count Ave mo	SSTS %
FY 2008	\$150	\$316	\$197,024	137	22%
FY 2009	\$160	\$337	\$206,363	145	24%
FY 2010	\$240	\$411	\$230,329	143	26%
FY 2011	\$258 \$209	\$441	\$230,465	159	30%
FY 2012	\$192	\$405	\$222,980	153	28%
FY 2013	\$180	\$359	\$219,735	157	26%
FY 2014	\$212	\$424	\$218,129	154	30%

FORMULA:

Cost Pool x SSTS % / number of clients = rate

SSTS % is backed into 2009 CY Client counts used for FY2011 rates

cost pool (CY09 data for SFY11 rates) does include state employee RHG sal/ben & exp however DHS adds on their end.

Tracking CW-TCM Claims on SSIS

	_							CW-T	CM (CLAIMS 1	RAC	CKING FO	OR:	2013								
	#																					
	Claims	\$							·												SW	TOTALS
January		0.00	5	680.00	1	136.00	14	1,904.00	11	1,496,00	2	272,00	_ 1	136.00	1	136.00	0	0.00	0	0.00	35	4,760.00
February		0.00	3	408.00	1	136.00	16	2,176.00	8	1,088.00	3	408.00	1	136.00	2	272.00	0	0.00	0	0.00	34:	4,624.00
March		272.00	3	408.00	1	136,00	19	2,584.00	12	1,632.00	1	136.00	1	136.00	1	136.00	0	0.00	1	136.00	41	5,576.00
	2	272.00	11	1,496.00	3	408.00	49	6,664.00	31	4,216,00	6	816.00	3	408.00	4	544.00	0	0.00	1	136.00	110	
April	2	272.00	3	408.00	1	136.00	17	2,312.00	9	1,224.00	0	0.00	0	0.00	1	136.00	0	0.00	0	0.00	33	4,488.00
May	3	408.00	5	680.00	1	136.00	17	2,312.00	8	1,088.00	1	136.00	0	0.00	1	136.00	1	136.00	0	0.00	37	5,032,00
June	3	408.00	3	408.00	1	136.00	18	2,448.00	7	952.00	. 2	272.00	0	0.00	0	0.00	1	136.00		0.00	35	4,760.00
	10	1,360.00	22	2,992.00	6	816.00	101	13,736.00	55	7,480.00	9	1,224.00	3	408.00	6	816.00	2	272.00		136.00	215	
July	2	282.00	4	564.00	_ 0	0.00	15	2,115.00	10	1,410.00	2	282.00	0	0.00	4	554.00	1	141.00	0	0.00	38	5,348.00
August	_2	282.00	3	423.00	0	0.00	15	2,115.00	6	846.00:	3	423.00	2	282.00	2	282.00	0	0.00	01	"	33	4,653.00
September	3	423.00	3	423.00	0	0.00	10	1,410.00	8	1,128.00		987.00	2	282.00	2	282.00	oi	0.00	0		35	4,935.00
	17	2,347.00	32	4,402.00	6	816.00	141	19,376.00	79	10,864.00	21	2,916.00	7	972.00	14	1,934.00	3	413.00	1	136.00	321	44,176.00
October	<u> </u>								,												0	0.00
November		0.00		0.00		0.00		0.00		0.00		0.00		0.00		0.00		0.00		0.00	0.	0.00
December	$\perp \perp$	0.00		0.00		0.00		0.00		0.00		0.00		0.00		0.00		0.00		0.00	0	
TOTALS	17	2,347.00	32	4,402.00	6	816.00	141	19,376.00	79	10,864.00	21	2,916.00	7	972.00	14	1,934.00	3	413.00	1	136.00	321	44,176.00

	ļ.,								Fam	Fac Totals
January	9	1,224.00	4	544.00	8	1,088.00	6	816.00	27	3,672.00
February	9	1,224.00	0	0.00	10	1,360.00	9	1,224.00	28	3,808.00
March	9	1,224.00	5	680.00	11	1,496.00	9	1,224.00	34	4,624.00
	27	3,672,00	9	1,224.00	29	3,944.00	24	3,264.00	89	12,104.00
April	- 6	816.00	. 6	816.00	. 12	1,632.00	9	1,224.00	33	4,488.00
May	6	816.00	6	816.00	11	1,496.00	7	952.00	30	4,080.00
June	2	272.00	6	816.00	10	1,360.00	7	952.00	25	3,400.00
	41	5,576.00	27	3,672.00	62	8,432.00	47	6,392.00	177	24,072.00
July	2	282.00	6	846.00	13	1.833.00	6	846.00	27	3,807.00
August	2	282.00	6	846.00	13	1,833.00	5	705.00	26	3,666.00
September	2	282.00	6	846.00	7	987.00	4	564.00	19	2,679.00
	47	6,422.00	45	6,210.00	95	13,085.00	62	8,507.00	249	34,224.00
October									0	0.00
November		0.00		0.00		0.00		0.00	0	0.00
December		0.00		0.00		0.00		0.00	0	0.00
TOTALS	47	6,422.00	45	6,210.00	95	13,085.00	62	8,507.00	249	34,224.00

GRAI	ND TO	TALS
January	62	8,432.00
February	62	8,432,00
March	75	10,200.00
	199	27,064.00
April	66	8,976.00
May	67	9,112.00
June	60	8,160.00
	392	53,312.00
yاران	65	9,155.00
August	59	8,319.00
September	54	7,614.00
· · · · · · · · · · · · · · · · · ·	570	78,400.00
October	0	0.00
November	0	0.00
December	0	0.00
TOTALS	570	78,400.00

GRAI	ND TO	TALS	CW-TCM Claims Reimbursement	
anuary	62	8,432.00	Jan-June '13	136
ebruary	62	8,432.00	July-Dec '13 \$282 Rate =	141
arch	75	10,200.00		
	199	27,064.00	- -	
pril	66	8,976.00		
ay	67	9,112.00		
iņe	60	8,160.00		
	392	53,312.00		
ıly	65	9,155.00		
ugust	59	8,319.00		
eptember	54	7,614.00		
	570	78,400.00		
tober	0	0.00		
ovember	0	0.00		
ecember .	0	0.00		

MA Waiver Case Management

- MA Waiver Case Management is much like Targeted Case Management.
- Some staff do both TCM and MA Waiver Case Management, depending on what that client is eligible for this month.
- For instance, is a Waiver slot available?
 - If yes, Waiver Case Management
 - If no, VADD-TCM
- But instead of a trigger event for an entire month's worth of case management like TCM, the billing for Waiver CM is in 15-minute units.
- It's good to track them at the same time.

Tracking Social Worker Fiscal Performance

- Social service staff have many responsibilities.
- One is to earn some of the funding that pays for them and the services they provide to clients.
- It's possible to become pre-occupied with social worker fiscal performance, but we think that to ignore it is a mistake.

Tracking Social Worker Fiscal Performance

- Workers with different assignments have access to different uncapped federal and state revenue.
- Remember that as you compare them against each other.
- Better to consider what that worker can realistically earn.

Looking at MA Waiver Case Management

						VAIVERED (CASE MAI	NAGEMENT	TIME T	RACKING	2013							
	5W	Name	SW	Name	SW	Name	sw	Name	sw	Name	SW	Name	sw	Name	5W	Name	SW	Name
	Hes	Dollars	Hrs	Dollars	Hrs	Dollars	Hes	Dollare	Hes	Dollars	Hrs	Dollars	Hrz	Dollars	Hrs	Dollars	Hes	Dollars
Jan.	72.50	6,868.50	94.50	8,934.50	113.00	10,275,83	2.00	181.92	66.75	5,778.53	89.50	7,776.92	76.25	6,489.45	2.50	224.75		
Feb.	41,50	3,923.25	88.75	8,365.75	86,50	7,885.39	3.00	272.08	72.75	6.302.94	80.75	7,041.98			0.75	68.22		
March.	77.50	7,328.85	71.25	6,737.60	80.50	7,319,63	4.25	386.58							0.75			
	191.50	18,110.60				25,440.85	9.25			19,278.32		22,221.70				68.22		
April	79.75	7,544.35													4.00	361.19	0.00	0.00
					91,25		3.75	341.10	76.25	6,641.70	92.50	6,183.40	63.00	8,026.06	7.75	704,94		
May	60,00	5,676.00	85,50	8,088.30	82.25	7,480.63	4.75	432.06	59.50	5,159.43	87.75	7,732.00	104.25	8,992.05	2:00	181.92	1,00	99.76
June	61.50	5,817.90	56.50	5,342.25	76.25	6,933.05	11.75	1,068.78	76.00	6,577.59	73.00	6,467.03	74.75	6,461.57	1.25	115.62	0.50	43.08
	392.75	37,148.85	501.25	47,407.75	529.75	48,171.98	29.50	2,483.32	434.25	37,657.04	508.50	44,604.13	\$13.00	44,315.57	15.00	1,363.57	1.50	132.84
My	46.00	4,373.88	84.50	8,034.26	90,25	8,248.30	11.75	1,073.95	74.00	6,478.81	77.25	6,859.66	119.50	10,349,50	1.50	138.02		
August	71.50	6,766.22	82.76	7,885.22	112.50	10,282.50	8.60	776.90	68.00	5,948.40	60.75	5,372.90	82.75	7,196.10	2.75	261.35		
Supt.	41.50	3,943,17	102.25	9.716.63	119.00	10,876,60	2.75	251.35	87.50	-	85.00	7,543.56			1.50			
	551.75	52,263,92		73,023.86						57,703.90				69,126.82		138.02		
O±.				13,023.00	021130	***************************************	32.50	4,703.32	003.73	37,703.70	731.39	07,380.23	/70./5	67,126.02	20.75	1,890.96	1.50	132.84
Nov			-		-													
Dec.																		
TOTALS	551.75	52,263.92	770.75	73,023.84	851.50	77,579.38	52.50	4,785.52	663.75	57,703.90	731.50	64,380.25	798.75	69,126.82	20.75	1,890.94	1.50	132.84

	SW	Name	sw	Name	sw	Name	sw	Name	SW	Name	sw	Name	SW	Name	sv	V Name	51	V Name	Month	ly Totals	7
	Hrs	Dollars	Hra	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollare	Hrs	Dollare	Hrs	Dollars	Hes	Dollare	Hrs	Dollars	Hrs	Dollara	_
Jan.	3.25	295.62	4.25	306.58	7.75	704,04	1.00	80.86	48.00	4,532.86	1.50	138.44	26.25	2.387.70	5.25	477.54			613.25		J.
Feb.	19.00	1,709.04	6.00	545.76	15.25	1,387,14	0.00	0.00	48.25	4,581.80	1.75	159.18	29.25	2,680.58	8.00	727.88			576.50		٦
Merch	36.75	3,286.36	3.00	272.98	22.75	2.086.69		318.36			6.25	558.50				130.44					٦
	59.00	5,291.04	13.25	1,205.22			4.50	409.32		13,628.25	9.50	864.12			14.75	1,341.66			628.00		٦
April	50.75	4,534.62	7.00		11.50	1,046.04		181.92		2.622.50	0.75	68.22					0.00	0.00			
May	61.75		19.75	1,796.46		1,523,58							-	218.38	0.00	0.00			682,25		7
June	66.50		7.25				-	0,00			0.00	0,00			0.75	68.22			687.25	60,286.9	4
200					19.50			0.00		-	0,00	0.00		3,934.02	9.00	0.00	8.75	795.90	597.50	53,684.0	바
		21,244.48	47.25	4,297.86	93.50		6.50	591,24	239.75	22,657.25	10.25	932.14	147.75	13,439.34	15.50	1,409.88	8,75	795.90	3,732.75	337,375.4	5
Jely	68.25	6,133.65	11.50	1,051.10	21.50	1,962.68	2.50	228.50	42.75	4,064.67	0.00	0.00	3.00	272.68	1.75	169,73	6.00	548.40	665,00	69,977.7	23
August	55.25	4,945.45	17.25	1,576,54	7.25	662.65	1.25	114.25	32.26	3,063.68	0.00	0.00	12.75	1,154.91	2,50	228.50	2.00	182.80	820.00	56,430.3	4~
Sept.	50.25	4,465.68	4.50	411,30	10.00	914.00	0.00	0.00	28.75	2,728.14	0.00	0,00	41.50	3,770,25	2.00	162,80	3.25	297.05	063.25	60,123.6	2 54
	411.75	36,809.23	80.50	7,336.80	132.25	12,041.44	10.25	933.99	343.50	32,513.74	10.25	932,34	205.00	18,647.38	21.75	1,980.91	20.00	1,824.15	5,478.00	513,907.43	3
Ost	-																		0.00	0.00	00
Nov																			0.00	0.00	o N
Des.																			0.00	0.00	
TOTALS	411.75	36,809.23	89.50	7,336.80	132.25	12,041.44	10.25	933.99	343.50	32,513.74	10.25	932.34	205.00	18,647.38	21.75	1,980.91	20.00	1.824.15		513,907.43	7

Looking at TCM and MA Waiver CM

Claim Tracking 2013	3								
1/1/13-9/30/13									
200									
Adult Mental Health									
	CW-TCM	-	-		-		-		
	MH-TCM	39,929.42	15,790.72	88,759,94	28,601.53	62,992.47	27,091.92	23,429.76	
	Waiver and AC	933.99	932.34	12,041,44	18,647.38	1,890.96	4,785.52	1,824.15	
	Ability Care		170.00	4,398.75	4,802.50	1,062.50	361.25	637.50	
	LTCC under 65		531.18	2,798.91	5,006.35	1,103.22	3,595.68	2,124,72	
	RSC				-	1,100.22	3,080.00	310.60	
	VA/DD-TCM	-		-				310.60	
	Total	40,863.41	17,424.24	107,999.04	57,056.76	67,049.15	35.834.37	28,326,73	
						-	00,004.07	20,020.73	
Children's Mental H									
	CW-TCM	19,376.00	2,916.00	972.00	2,347.00	413.00	1,934.00	10,864.00	4,402.0
	MH-TCM	-		-	-	14,486.50	44,852.00		41,651.5
	Waiver and AC			-	36,809.23	132.84	7,336.80	- 1	1,980.9
	Ability Care	•	-	-		-	-	-	.1000.0
	LTCC under 65	-		-	674.19	-	2,267.73	-	
	RSC	-	-	_	-			-	
	VA/DD-TCM	-		-	-	-			
	Total	19,376.00	2,916.00	972.00	39,830.42	15,032.34	56,390.53	10,864.00	48,034,4
Adult Services									
Adult Services	CW-TCM								
	MH-TCM				·				
	Waiver and AC		70.000.00	*	·				
	Ability Care	77,579.38	73,023.86	32,513.74	52,263.92				
	LTCC under 65	4,930.00					· · · · · · · · · · · · · · · · · · ·		
	RSC under 65	10,396.87							
	VA/DD-TCM	807.56	1,537.47	1,211.34	745.44				
				599.54					
	Total	93,715.81	74,561.33	34,324.62	53,009.36				
DD									
, , , , , , , , , , , , , , , , , , ,	CW-TCM								
	MH-TCM	·	136.00	816.00					
	Waiver and AC	60 400 00							
	Ability Care	69,126.82	57,703.90	64,380.25					
	LTCC under 65	1,083.75	1,402.50	1,381.25					
	RSC	1,184.94	1,389.24	1,859.13					
	VA/DD-TCM		3,665.08						
	Total	5,213.08	.2,757.50	11,548.36					
	Total	76,608.59	67,054.22	79,984.99					
amily Facilitators							Totals		
	CW-TCM	6,422.00	6,210.00	13,085.00	8,507.00		78,400.00		
	MH-TCM	39,012.50	36,689.50	31,264.50	36,542.00		531,094.26		
	Waiver and AC	-			-		513,907.43		
	Ability Care LTCC under 65	-	-				20,230.00		
	RSC						32,933.16		
	VA/DD-TCM						8,277.49		
	Total	45,434.50	42,899.50	44,349.50	45,049.00		20,118.48		

	2013	PROGR/	AM - NON P	ROGRAM	SSI	S TIME	<u> </u>	
		Janua	ry 1, 2013 - Sep	tember 30, 20	13	T 1		 T
Social Worker	Non Prog	VSC	Net Non	Program		% Non	% Prog	 Total
	Hours	Hours	Prog Hours	Hours		Prog	-	
	200	(07.4)						
	290	(271)		1,268		1%	99%	 1,287
	460	(332)	128	1,163		10%	90%	 1,291
	495	(356)	139	1,112	<u></u>	11%	89%	 1,250
	589	(463)	126	1,015		11%	89%	 1,141
·	498	(360)	138	1,102		11%	89%	1,240
	458	(306)	152	1,152		12%	88%	 1,304
	458	(294)	164	1,174		12%	88%	1,338
	446	(257)	189	1,299		13%	87%	 1,488
	176	(109)	68	437		13%	87%	 505
	513	(337)	176	1,079		14%	86%	 1,255
	514	(334)	180	1,088		14%	86%	 1,268
	531	(335)	196	1,117		15%	85%	 1,313
· · · · · · · · · · · · · · · · · · ·	436	(204)	233	1,105		17%	83%	 1,338
	553	(330)	224	1,059		17%	83%	 1,283
	573	(360)	214	995		18%	82%	 1,209
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	580	(354)	226	1,046		18%	82%	 1,272
	589	(366)	223	1,010		18%	82%	 1,232
	617	(341)	276	1,008		21%	79%	 1,284
	580	(302)	278	1,008		22%	78%	 1,286
	225	(54)	171	612		22%	78%	 783
	777	(534)	243	863		22%	78%	 1,106
	664	(384)	280	951		23%	77%	1,231
	625	(314)	312	1,024		23%	77%	 1,336
, , , , , , , , , , , , , , , , , , , ,	555	(249)	306	984		24%	76%	1,290
	601	(299)	303	962	,	24%	76%	 1,265
	704	(395)	309	948		25%	75%	 1,256
	508	(189)	319	930		26%	74%	 1,249
	702	(375)	327	869		27%	73%	 1,195
	521	(172)	350	910		28%	72%	1,260
	35	(12)	24	52		31%	69%	75

- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion



End of Video 3

by Tom Henderson and John Sellen
Brown County
Hennepin County



A 6-Video Series

- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

A 6-Video Series

4. Children's Social Services

Children's Social Services

- This video is about social services dealing with children, including Children's Mental Health.
- Children's Services always include Child Welfare, including Child Protection and Family Assessments.
- Sometimes Children's Mental Health is with the Adult Mental Health programs, but we will cover Children's Mental Health here.
- Some counties have MA Waivers and other programs for children with disabilities with Children's Services, but we are covering them in the segment on Adult Social Services, since that's more common.

Finance Components

Children's Services

Expenditures

- Direct Staff Cost
- Administrative Overhead
- Out-of-Home Placement Cost
- Contracts for Family-Based, Court-Related Services, etc.

Revenue

- Federal Uncapped Revenue Title IV-E (Placement and Administrative Dollars) *
- Federal Uncapped Revenue CW-TCM *
- VCA (Vulnerable Children and Adults Act including Title XX) *
- Out-of-Home fees
- Fees for Services
- Juvenile Placement Funding
- SELF Funds
- Family Assessment
- Parent Support Outreach Program (PSOP)

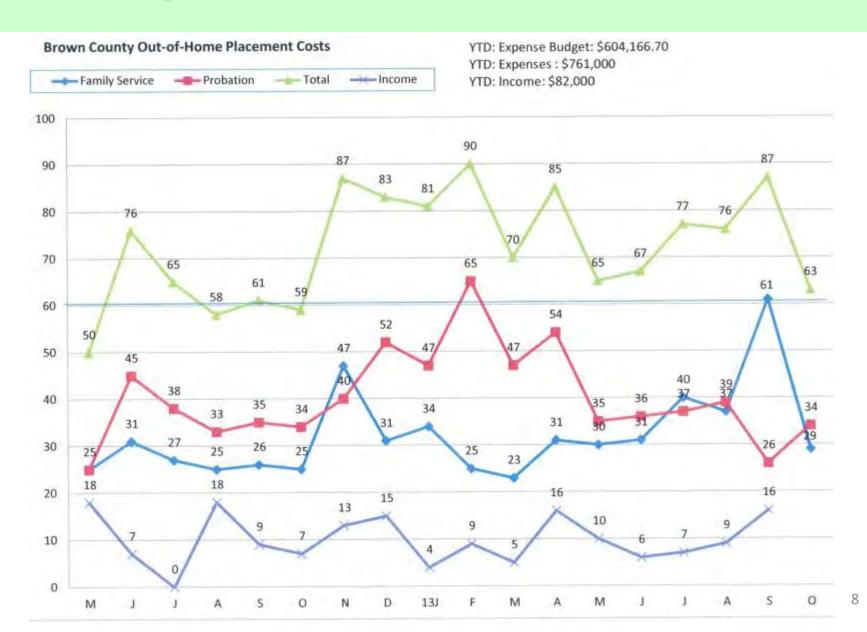
Out-of-Home Placement Costs

- The big ticket item in Children's Services is the cost of placing a child out of the home when they can no longer stay with their family.
- Tracking these costs and figuring out how to get them down or keep them down are key tasks.
- Uncapped Federal Title IV-E or MA Revenue are sometimes available for qualified expenditures.
- For children in residential facilities and group homes, the non-federal share is completely county funds.

Out-of-Home Placement Costs

- For children in family settings, Northstar Care for Children introduced a state share to reduce the county costs.
- Northstar also made it easier to move children into permanent homes through Northstar Kinship Assistance and Adoption Assistance.
- Northstar Care also introduced some complicated finances through its fiscal reconciliation process, with a county share for children in Northstar Kinship Assistance and Adoption Assistance as well as old legacy costs.

Tracking Out-of-Home Placement Costs



				FAN	ILY S	ERVICES (OUT OF HOME	PLACE	MENT DETAI			
							Paid 7/24/2012					
		N-E		IV-I	6			Fund		Date First	Date of	
Wkr.	Client Name	ELIG	Facility or Vendor Name	FA	c	Dates o	Service	Code	Amount	Placed Here	Discharge	Notes
		N		e Y		06/01/2012	06/30/2012	6022	6,429.00	05/02/2012		
		N		Y		06/01/2012	06/30/2012	6022	240.00	04/27/2009		DD Placement
		N		Y		06/20/2012	06/30/2012	6022	1,960.35	06/20/2012		
		Y		Y		06/01/2012	06/02/2012	6077	46.52	04/16/2012	6/3/2012	Went to respite at I
		Y		Y		06/08/2012	06/30/2012	6077	534.98	06/08/2012		
		γ		Y		06/01/2012	06/02/2012	6077	57.96	04/16/2012	6/3/2012	Went to respite at I
		Ÿ		Y		05/08/2012	06/30/2012	6077	668.54	06/08/2012		
		γ		Y	4	06/01/2012	06/01/2012	6077	36.68	04/16/2012	6/2/2012	Went to ded's then
		γ	Names	Y		06/08/2012	06/30/2012	6077	843.64	06/08/2012		
_		N	Redacted for	Y		06/01/2012	06/14/2012	6022	724.36	11/08/2011	6/15/12	Went to
		N	Privacy	Y		06/15/2012	06/18/2012	6022	840.72	08/15/2012	6/19/12	Rule 5; Entered hospital 6/19/12
		N		Y	1	05/28/2012	06/30/2012	6022	1,057,44	05/28/2012		Rule 5
		٧		Y	1	06/01/2012	06/30/2012	6077	2,123.10	07/21/2003	N/A	Permanent Foster Care
_		N		Y	1	06/01/2012	06/30/2012	6022	1,452.30	06/23/2011		On CADI Waiver 12/22/11
		N		Y	-	06/01/2012	06/30/2012	6022	1,452.30	04/25/2012		On CADI Waiver 5/9/12
_		N		Y		06/01/2012	06/28/2012	6022	4,845.12	04/20/2012	06/29/2012	Returned home
_		N		Y		06/25/2012	06/28/2012	6022	560.00	08/25/2012	06/29/2012	Behavior consequence - Returned home
_		N		N		06/01/2012	06/30/2012	6022	240.00	01/03/2012		DO Placement
		N		Y	-	16/01/2012	06/30/2012	6022	862.80	06/26/2006		ICWA
-	Total No. of Kids: 14			_	1		TOTAL S		24,973.81			Grand Total Paid out \$84,887.50
1	SPECIAL COSTS COMMENTS			-								
,	NAME:		DESCRIPTION:	-	1	PAID	TO:		AMOUNT:			
4			Respite	1	\perp				120.00			7/8/12-7/11/12 Service Dates
			Child Care	_	Ш	Na	mes		296,67			6/5/12/6/29/12 Service Dates
_			Respite		\perp		acted		120.00			7/8/12-7/11/12 Service Dates
_		Child Gare			\perp		rivacy		311,67			8/5/12-6/29/12 Service Dates
_			Respite	_	\perp	101 1	iivacy		120.00			7/8/12-7/11/12 Service Dates
			Child Care	_					296.67			65/12-6/29/12 Service Dates
6	Relative Custody Assistance	7 Clients						935.28				

Out-of-Home Placement Net Costs

Out of Home Placement Net Costs-Cash Basis

January 1, 2013 through September 30, 2013 75% of the year

	2013 ACTUAL	2013 BUDGET	%
	Jan-Sept		
EXPENSE			
FAMILY SERVICES			
Year to Date Expense	278,110	435,000	63.93%
PROBATION			
Year to Date Expense	395,483	290,000	136.37%
	673,593	725,000	92.91%
REVENUE			
FAMILY SERVICES			
Relative Custody Assistance	5,959	11,650	51.15%
Rule 5 Residential Treatmt	11,596	10,000	115.96%
IVE Program Reimbursement	8,802	45,000	19.56%
Out of Home Parental fees	31,126	58,000	53.67%
IVE Out of Home Parental fees	6,045	25,000	24.18%
PROBATION			
Rule 5 Residential Treatmt	13,883	0	NA
Out of Home Parental fees	12,996	10,000	129.96%
Year to Date Revenue	90,407	159,650	56.63%
Net County Cost	583,186	565,350	103.15%

Title IV-E Ratio

- The main Uncapped Federal Revenue available for out-of-home placement is **Title IV-E**.
- It's complicated but worth attending to.
- Staff need to cross the t's and dot the i's.
- Your county's **Title IV-E Ratio** is the percentage of your children in out-of-home placement who are on Title IV-E.
- It's hard to get it higher, but even tenths of a percent pay off big in extra maintenance revenue and administrative revenue through SSTS Random Moments.

Title IV-E Ratio

Minnesota Department of Human Services
Title IV-E Child Count Ratios

FOSTER CARE RATIOS	Quarter	Quarter	Quarter	Querier	Quarter	Quarter	Cumrler	Cuarter	Quarter	Quarter	Quarter	Quarte
Updated 7/24/2012	anded	onded	brided	anded	anded	enoud	andard	hindnit	tistre	anded	ended	ended
COUNTY	6/30/12	3/31/12	12/31/11	9/30/11	6/30/11	3/34/44	12/30/10	9/30/10	6/30/10	3/31/10	12/31/09	9/30/0
1 Altkin	26.98%	37.70%	39.66%	38.92%	19.05%	18.85%	20.95%	23.40%	25.58%	25.32%	25.84%	28.075
2 Anoka	38.21%	38.00%	39,34%	36 22%	35 25%	37.01%	35.88%	34.74%	31.15%	30.92%	32.89%	35.251
3 Backer	56.41%	60.25%	66.61%	89.76%	80,53%	56 25%	49.49%	48.85%	50.87%	51 52%	56.21%	49.48
4 Baltrami	54.55%	59.38%	80.71%	56:33%	56,32%	61.24%	57.88%	86.87%	70.75W	58.49%	69.72%	63.40
5 Benton	25.45%	26.73%	28.97%	32.63%	32.29%	32 22%	18.46%	11,11%	26.14%	28.58%	26.63%	22.64
6 Big Stone	81.76%	52.D0%	70.83%	84.00%	60.00%	75.00%	47.06%	75 00%	57 14½	37.50%	33.33%	13 04
7 Blue Earth	42.53%	53.50%	52.00%	44.50%	41.15%	49.13%	51.80%	55.80%	56.25%	57.92%	47.87%	37.89
8 Brown	15.78%	27.50%	48.21%	44.82%	42.11%	30.56%	31.51%	25,00%	31.58%	27.27%	27.71%	29.21
a Brown	10.78%	£7-30/10	40.2170	31.97%	31.85%	35.10%	36.92%	28.87%	34,47%	36.68%	35.82%	43.89
de seguinos	22/20/2	2000		-21 any ye	-11-150F/6	24.32%	23,49%	23.40%	24.37%	17.1454	23.20%	27.13
10 C					-	27.10%	28.43%	29.49%	52.87%	43.84%	48.60%	48.72
10.5		_				27.77%	50.00%	100.00%	0.00%	0.00%	0.00%	0.005
Let's zo		i		N M CO		12 82%	13.33%	5.41%	0.00%	0.00%	0.00%	0.005
13/9) () [[3140%		44.28%	50.41%	48.51%	46.80%	48.53
10.9		• • • •			• • • •		30.59%	100000000000000000000000000000000000000	37.93%	40.00%	55.56%	46.07
15. C					1	21.43%	18.75%	38.46%				
18 Cour	Drives No.	E 1760-36		000 0000	200000	32.14%	25.00%	13.64%	15.57%	25 00%	42.86%	40 91
17 Cottonwood	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	5.26%	10,34%	10.34%	20.51%	28 26
18 Crow Wing	本生779%	44,39%	38,87%	37 57%	34 78%	32 97%	32 58%	35 33%	44 19%	46.61%	52.66%	49 70
19 Dakota	14,98%	22,33%	35,95%	40,23%	61.42%	38,44%	33 83%	38.95%	45.43%	50 17%	51.37%	54.37
20 Dadge	8.87%	36.00%	47,37%	23,08%	26,09%	57.69%	48 39%	29,47%	17 14%	3,33%	6.05%	7.145
21 Douglas	36.89%	42.27%	47.25%	36,67%	42.65%	38,16%	38 89%	38 52%	41.58%	44.53%	35.21%	29.57
22 (Faribault)		A 100 PM	4.00	100		Toronto Miles	F-100	Toronto California	0.000		- 100	10.0
23 Fillmore	85.71%	84.38%	77 14%	B4 D0%	63.33%	55.56%	51.72%	66,67%	64.29%	58,62%	42.86%	40.815
24 Freeborn	13.13%	18.51%	33.33%	42.34%	35.33%	16.45%	17.82%	19.78%	25 68%	16.90%	12.99%	23,47
25 Goodhue	62.50%	82.50%	53.25%	51.22%	50.00%	44.93%	34.67%	47.77%	48.42%	31.91%	35.71%	25,745
28 Grant	30.00%	48 15%	50 00%	50.00%	68.75%	35.35%	37.50%	25.00%	23.05%	25.00%	37.50%	37.50
27 Hennepin	34,37%	34,18%	44.68%	43.89%	43.09%	44.31%	46.75%	48.21%	47 23%	49.36%	51.46%	50.29
28 Houston	69.44%	65,79%	77.59%	27 27%	70.00%	61.45%	66.27%	80.26%	刊2.2016	55 95%	53.75%	37.50
29 Hubbard	20,59%	18.18%	49 12%	42.37%	50 94%	59 52%	48.84%	45 28%	58.70%	62.22%	43.64%	49.02
30 Isanti	16,09%	20.21%	24 77%	24 18%	13 88%	20.58%	19 39%	20.73%	22 39%	28 58%	22.00%	13.98
31 Italica	1.79%	B 00%	0.00%	2.82%	13.44%	20.09%	19.19%	14.02%	12.14%	8.19%	7.82%	12.44
32 Jackson	18.18%	22.22%	26,32%	26.79%	36.73%	37.04%	4D.00%	39.13%	30.00%	33 90%	39.34%	32.14
33 Kanabac	61.90%	47.83%	37.50%	47.83%	32.35%	22.45%	17.24%	8.00%	0.00%	0.00%	0.00%	8.065
34 Kandiyohi	40.79%	40.43%	32.09%	20,23%	24,67%	24.58%	22 84%	23.78%	23 03%	23.68%	30.77%	35.03
35 Klitson	3.70%	20.69%	20.68%	36,70%	18,18%	16.57%	30.77%	33.33%	25 00%	40.60%	0.00%	0.00%
36 Koochiching	29.03%	30.56%	43.14%	44,28%	31.25%	29.51%	21.74%	7,14%	2 63%	15.56%	13.56%	25 88
37 Lec Qui Parle	0.00%	0.00%	0.00%	0.00%	D-00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.009
38 Lake	11.78%	10.71%	22.22%	12.50%	15.79%	11.54%	0.00%	U:00%	8.33%	28.47%	27.27%	7.945
39 Lake of the Woods	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0,00%	0.00%	0.005
40 Le Sueur	0.00%	10.00%	18.75%	9.63%	9.38%	2.38%	4.17%	5 28%	6.67%	15.79%	9,84%	10.94
41 (Lincoln)	W. A. A. A.	0.00%		2,34,10	2,2010							
42 Bouthwest Health & Human Srvs	7.84%	B.93%	23.60%	25,52%	25,30%	18.90%	19.65%	13.01%	18.57%	20.44%	15.20%	18.04
43 Mclegii	39,73%	35.00%	47.06%	38,89%	33,33%	36.92%	40.68%	53.57%	50.91%	40.43%	59.26%	35.85
10.70	35.29%	44,00%	88,42%	78.57%	37.50%	86.67%	80.00%	81.25%	78.95%	68.67%	54,17%	65.00
44 Maknomen	0.00%	16.87%	17.85%	11.76%	0.00%	22,22%	0.00%	0.00%	15.38%	27.27%	31.25%	18.75
45 Mershall			35.26%	41.46%	42.47%	30.66%	34.68%	34.62%	28.33%	31.10%	33.96%	27:19
46 FM (Martin)	38.93%	38.93%	5,74177,00	100000	1.000	100-100-116	15.38%	8.14%	0.00%	3.03%	8.25%	5.715
47 Mueker	30.54%	31.63%	13.75%	11.76%	14,51%	10,23%	15.00%	0.14%	0.00%	3,4376	0.40%	16.6.15

Title IV-E Ratio

	FOSTER CARE RATIOS Updated 7/24/2012 COUNTY	Courter ended 6/36/12	Quarter ended 3/31/12	Quarter ended 12/31/11
1	Altkin	26,98%	37,70%	39.06%
2	Anaka	38.21%	38,00%	39,34%
3	Becker	58.41%	60.25%	66.81%
d.	Beltrami	54.55%	59.38%	60.71%
5	Bertinn	25.45%	26.73%	28.97%
6	Big Stone	61.76%	52.00%	70.83%
7	Blue Earth	42.63%	53.50%	52:00%
8	Brown	15.79%	27.80%	.46.21%

- Zooming in, notice that different counties' Title IV-E ratios can be quite different.
- They vary from quarter to quarter, but usually not as much as from county to county.
- Know why your county's Title IV-E Ratio is the way it is.
- See if you can move your Title IV-E Ratio higher.

Vulnerable Children & Adults Act

- Passed in 2011, the Vulnerable Children & Adults Act provides for a capped grant known as the VCA Grant.
- It's the successor to the old CSSA or CCSA Grants.
- The VCA Grant is awarded to counties based on an allocation formula.
- It includes federal Title XX funds as well as state funds.

Vulnerable Children & Adults Act

- The VCA Grant is earned by spending it on eligible BRASS services specified by DHS.
- Available for children and adults, statewide it's used primarily for children's services.
- The VCA Grant can be used for a wide variety of services when they are provided to vulnerable children (including adolescents) and adults.
- The key is to match up your expenditures by BRASS Service to those permitted by DHS.

Children's Mental Health

- Since it involves out-of-home placements, Title IV-E, and children, most counties put Children's Mental Health with Children's Services.
- Since it involves mental health, Mental Health
 Targeted Case Management (CMH-TCM),
 working with health plans, and so on, some
 counties organize Children's Mental Health with
 Adult Mental Health instead.
- Either way, we're going to talk about it right now.

Finance Components

Children's Mental Health

Expenditures

- Case Management (Direct/Contract)
- Out-of-Home Placements (Rule 5 & RTC's)
- Contracts for Family Based Services/Therapy/Evaluations
- Children's Day Treatment
- Respite Care

Revenue

- Rule 78 Combined Children's Mental Health
- Federal Uncapped Revenue Children's Mental Health CMH-TCM
- MA SSTS (i.e. Random Moments)
- Rule 5 Reimbursement (MA, Insurance)
- Title IV-E
- Out-of-Home Placement Fees
- CMH Screening Grant
- VCAA (Including Title XX)
- CADI Waiver



Collaboratives and LCTS

- There are two kinds of local children's collaboratives – family services and children's mental health – with complex legal frameworks around each kind.
- Both kinds involve counties teaming up with one or more school districts and other local agencies to improve services to children and their families.
- Through the county, the collaborative can access uncapped Federal Revenue via the Local Collaborative Time Study (LCTS).

Collaboratives and LCTS

- The Local Collaborative Time Study (LCTS) requires some work for it to perform well.
- That often means a county staffer putting some effort into coordinating it.
- The revenue comes back to the collaborative, which then needs to jointly work out what to do with the funds.
- Done well, this can be an important source of funding for services for children.
- It can also be a lot of work with little to show.

LCTS and MnCHOICES

- The LCTS may also be the vehicle of choice for earning the MnCHOICES reimbursements for assessments and administrative.
- That's true when the MnCHOICES agency **isn't** county social services (which uses the SSTS), but instead is the local public health agency (which uses or can use LCTS).
- Under this situation, some special rules apply so that these MnCHOICES funds don't go back to the local collaborative.

- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion



by Tom Henderson and John Sellen
Brown County
Hennepin County



A 6-Video Series

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5. Adult Social Services

Adult Social Services

- Adult Social Services include Adult Protection,
 Elderly Services, and Adult Mental Health.
- We cover Chemical Dependency and Developmental Disabilities here, even though a portion of the clients are children.
- We cover Children's Mental Health in segment 3 on Children's Social Services, even though some counties organize it with Adult Mental Health.

Finance Components

Chemical Dependency

Expenditures

- Staff
- Administration
- Detoxification
- CCDTF (Consolidated Chemical Dependency Treatment Fund)
 Treatment Costs

Revenue

- CCDTF Treatment Allocation
- CCDTF Administrative Dollars
- CCDTF County Match (22.95%)
- Detoxification Fees and Insurance
- MA and MCO reimbursement for Rule 25 Assessments
- VCA (Vulnerable Children and Adults Act including Title XX) *

Consolidated Chemical Dependency Treatment Fund (CCDTF)

ROUTE: PWMW2245 PROC: PWMW4PA3

REPT: PWMW4A45-R2245

MINNESOTA DEPARTMENT OF HUMAN SERVICES MEDICAID MANAGEMENT INFORMATION SYSTEM (MMIS)

COUNTY/TRIBE FINANCIAL SUMMARY REPORT AS OF WARRANT 10/22/2013

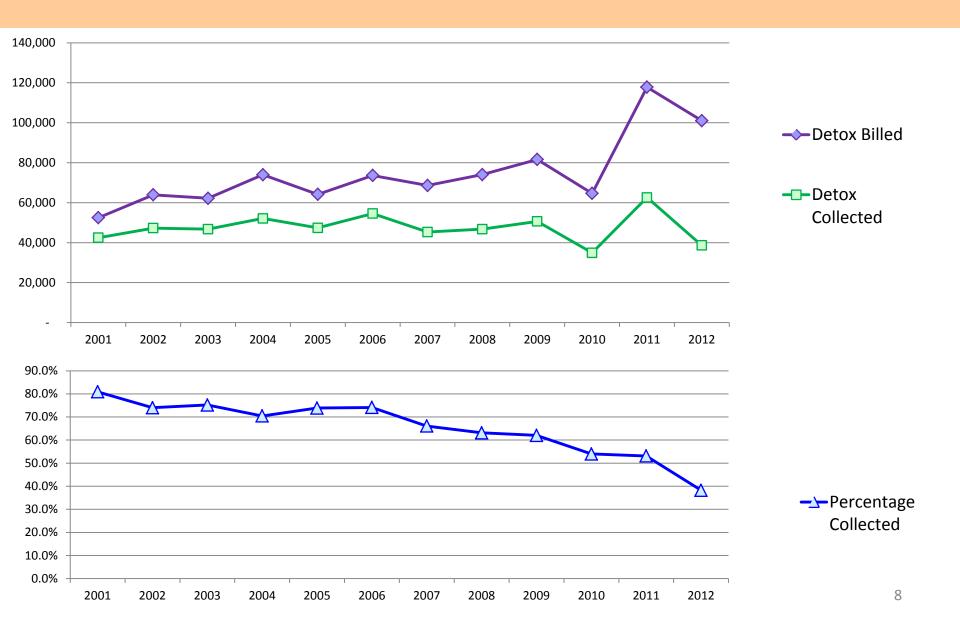
PAGE:

COUNTY/TRIBE: 008 - BROWN SERVICES	ALLOCATED	SPENT YTD	COLLECTED	AVAILABLE
ALLOCATIONS: CURRENT YEAR: NET PRIOR YEAR: TOTAL ALLOCATIONS:	0.00 0.00 0.00	0.00 0.00 0.00	0.00	0.00 0.00 0.00
CNTY MAINTENANCE OF EFFORT: LESS 100% OUTSIDE SPENDING: NET MOE:	0.00 0.00 0.00	42,935.79	0.00	42,935.79-
ADMINISTRATIVE ALLOWANCE	ALLOCATED	SPENT YTD	AVAILABLE	Portion of CCDTF
ALLOCATIONS: CURRENT YEAR: NET PRIOR YEAR: TOTAL ALLOCATIONS: CLAIMS EXPENDITURES COUNTY CLAIMS: AT 15% COUNTY PAY: AT 100% COUNTY PAY: TOTAL:	18,858.64 0.00 18,858.64 WARRANT 37,636.44 0.00 37,636.44	6,486.63 0.00 6,486.63 YTD 209,158.03 0.00 209,158.03	12,372.01 0.00 12,372.01	Treatment funds paid out so far year-to-date (in this case, in 4 months)
TRIBAL CLAIMS:	0.00	0.00		
OTHER	WARRANT	YTD		CCDTF County
NON-RESERVATION: GENERAL RESERVE: TRIBAL RESERVE: COUNTY RESPONSIBILITY:	0.00 29,768.13 0.00 7,868.31	0.00 166,222.24 0.00 42,935.79	1	Share so far year- to-date (4 months)

Detox Collections – Brown County Example

	Billed	Collected	% Recovered
2001	\$52,490.00	\$42,464.43	80.9%
2002	\$63,910.50	\$47,290.75	74.0%
2003	\$62,214.75	\$46,771.75	75.2%
2004	\$73,971.27	\$52,101.42	70.4%
2005	\$64,181.40	\$47,400.93	73.9%
2006	\$73,626.32	\$54,569.23	74.1%
2007	\$68,596.39	\$45,317.89	66.1%
2008	\$74,054.00	\$46,752.95	63.1%
2009	\$81,605.00	\$50,624.42	62.0%
2010	\$64,666.00	\$34,916.41	54.0%
2011	\$117,812.00	\$62,588.30	53.1%
2012	\$101,049.28	\$38,645.24	38.2%

Detox Collections – Graph of Previous Slide



Finance Components

Adult Mental Health

Expenditures

- Case Management Social Work
- Pre-commitment Costs
- Counseling/Assessment/Testing
- Acute Care Costs
- Community Support Program
- ARMHS
- Sex offender holds and commitments

Revenue

- Adult Mental Health AMH-TCM both DHS fee for service and PMAP
- Client Fees (MA, Insurance and Client pay)
- VCA (Vulnerable Children and Adults Act including Title XX) *
- Adult Initiative Funds
- MA-SSTS
- Community Support Block Grant

State Facility MH Treatment Costs

- At Anoka RTC counties pay:
 - 1. No fee for the 1st 30 days of a placement.
 - 2. From 30 to 60 days, counties are charged 20%.
 - 3. After 60 days, counties pay 50% of the charges (if client is ready for discharge).

Anoka RTC's per diem is currently \$1,020 so charges range from \$204/day or \$510/day depending on how long a client has been there.

 For persons committed to the Minnesota Security Hospital (MSH) and MN Sex Offender Program (MSOP) counties pay 10% of the cost of care for any individual civilly committed prior to July 31, 2011. Starting August 1, 2011 counties pay 25% of the cost of care for any individual civilly committed.

The per diem cost of these programs are MSH \$553 and MSOP \$326. Our cost for these programs are MSH \$55.3/day and MSOP \$81.50/day (25% rate).

- Counties do not pay for persons committed to CBHH's.
- For persons on a <u>hold order</u> the funding structure is different but simpler. Counties pay 100% of the cost of care regardless of the placement facility. In the case of holds, counties do pay for the cost of care at a CBHH.

The CBHH per diem is currently \$1,153.

Finance Components

Developmental Disabilities

Expenditures

- Case Management
- MnCHOICES Assessments
- Administration
- SILS (Semi-Independent Living Services)
- DD Waiver (MR-RC)
- Day Habilitation
- Extended Employment
- Respite Costs
- Legal Services (Guardianship)

Revenue

- MA Waiver Case Management Dollars
- Vulnerable Adult & Developmental Disability VADD-TCM
- MnCHOICES Revenue (through the SSTS Random Moments)
- SILS (Semi-Independent Living Services) Grant
- Family Support Grant
- Consumer Support Grant
- Waiver Pool Management



DD Waiver – Summary

DD Wo	iver Ma	nager	nent /y	item 3.					Brown County
Recipients	Simulations	Pending	Allocations	References	Summary	Reports	Help	Contact Us	Home Page
Last MMIS L	pdate 10/1/20	13							

/ummary

Authorized, Allowable & Paid Summary - CYs According to MMIS Beginning With CY 2008

(Figures INCLUDE Crisis Services)

Budget Detail Corp AFC Summary Budget Allocation Management

CV		Waiver		Total \$		\$ Differ	D	aily Averag	es	% Differ	0/ 0-:-	
CY	# Rec	Days	Auth	Allow	Paid	Allow - Paid	Auth	Allow	Paid	Allow - Paid	% Paid	
2013	111	37712	\$8,187,708	\$8,592,616	\$5,244,746	\$3,347,870	\$217.11	\$227.85	\$139.07	39%	64%	
2012	112	38602	\$7,521,086	\$7,443,770	\$7,096,269	\$347,501	\$194.84	\$192.83	\$183.83	5%	94%	
2011	112	38988	\$7,455,245	\$7,516,136	\$6,968,154	\$547,982	\$191.22	\$192.78	\$178,73	7%	93%	
2010	108	37596	\$7,175,991	\$7,304,444	\$6,645,147	\$659,297	\$190.87	\$194.29	\$176.75	9%	93%	
2009	105	37037	\$7,053,585	\$7,334,502	\$6,547,357	\$787,145	\$190.45	\$198.03	\$176.78	11%	93%	
2008	-99	19408	\$3,768,532	\$7,095,976	\$6,230,226	\$865,750	\$194.17	\$365.62	\$321.01	12%	165%	

		Projected, Pen	ding & Simulated Sun (Figures INCLUDE C		Future CYs	Summary Detail
CY	# Rec	Waiver Days	Tota Auth	al \$	Daily A Auth	verages
Total Pr	ojected & Pe	nding				
2013	111	38390	\$8,384,357	\$8,592,616	\$218.40	\$226,36
2014	104	37960	\$8,208,321	\$8,592,616	\$216.24	\$223.82
2015	104	37960	\$8,208,321	\$8,592,616	\$216.24	\$226.36
Total Pr	ojected, Pend	ding & Simulated				
2013	111	38390	\$8,384,357	\$8,592,616	\$218.40	\$226.36
2014	104	37960	\$8,208,321	\$8,592,616	\$216.24	\$223.82
2015	104	37960	\$8,208,321	\$8,592,616	\$216.24	\$226.36

DD Waiver – Budget Allocation

DD Wo	iver Ma	nager	nent /y	item 3.	0				Brown County
Recipients	Simulations	Pending	Allocations	References	Summary	Reports	Help	Contact Us	Home Page
3 (S-9) (S-10)	pdate 10/1/20		Allocations	References	Summary	Reports	Help	Contact Us	Home Page

Budget Allocation Management

Allocation To Paid Calculation

Age and Residential Grid Allocation To Paid Calculation Allocation Tracking Enrollment Tracking Glossary Of Terms

Please Note: The content of the BAM pages are being verified with each update from MMIS to ensure accuracy. To assist with this process, please <u>click here</u> to report an issue for the BAM management to research. Thank you.

		Allocati	on To Paid Cal	culation		
Category	Type		CY	During Allocation C	ycle	
Category	Type	2009	2010	2011	2012	2013
Total Allocation	Actual	\$7,334,502	\$7,304,444	\$7,516,136	\$7,443,770	\$8,592,616
	Projected					
	Simulated					
	Projected + Simulated					
Paid ~ Funded	Actual	\$6,531,971	\$6,524,807	\$6,927,643	\$6,947,970	\$4,444,279
	Projected					\$6,720,010
	Simulated					
	Projected + Simulated					
Available	Actual	\$802,531	\$779,637	\$588,492	\$495,800	\$4,148,337
	Projected					\$1,872,606
	Simulated					
	Projected + Simulated					
Paid - Service Opt	Actual	\$15,386	\$120,340	\$40,511	\$118,833	\$800,467
	Projected					\$1,296,986
	Simulated					\$60,012
	Projected + Simulated					\$1,356,997
Unspent	Actual	\$787,145	\$659,297	\$547,982	\$376,966	\$3,347,870
	Projected					\$575,620
	Simulated					(\$60,012)
	Projected + Simulated					\$515,609
Ratio	Actual	11%	9%	7%	5%	39%
	Projected					7%
	Simulated					
	Projected + Simulated					6%

		TRACKING 2012	

	sw	Name	sw	Name	sw	Name	swi	Name	sv	/ Name	sw	Name	sw	Name	sw	Name	swi	Name
	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hirs	Dollars	Hrs	Dollars	Hirs	Dollars
Jan.	61.50	5,403.80	88.25	8,226.99	87.00	7,865.07	4.75	429.51	79.75	6,856.71	98.00	8,517.32	48,25	4,144.29	2.50	224.85	0.00	0.00
Feb.	50.00	4,719.80	70.75	6,681.48	82.00	7,448.52	10.50	952.53	84.50	7,310.37	93.25	8,109.59	70.00	6,052,80	5.75	523.02	0.00	0.00
March	56.50	5,339.80	89.25	8,416.65	88.00	7,999.38	11.75	1,066.23	92.25	7,990.07	122.50	10,637.09	60.00	5,194.72	1.50	133.89	0.00	0.00
	168.00	15,463.40	248.25	23,325.12	257.00	23,312.97	27.00	2,448.27	256.50	22,157.15	313.75	27,264.00	178.25	15,391.81	9.75	881.76	0.00	0.00
April	50.25	4,753.65	75.25	7,113.55	71.25	6,480.90	12.75	1,159.74	82.50	7,203.00	99.00	8,647.29	49.00	4,249.44	0.75	68.22	0.00	0.00
May	50.75	4,798.40	66.75	6,297.62	96.50	8,772.54	6.75	613.98	90.50	7,906.77	108.00	9,403.38	87.00	7,514.57	3.25	295.62	0.00	0.00
June	29.50	2,788.15	76.75	7,238.34	73.75	6,705.75	16,50	1,500.84	87.50	7,657.65	113.75	9,913.35	77,75	6,723.84	5.25	474,99	0.00	0.00
	298.50	27,803.60	467.00	43,974.63	498.50	45,272.16	63.00	5,722.83	517.00	44,924.57	634.50	55,228.02	392.00	33,879.66	19.00	1,720.59	0.00	0.00
July																		
August																		
Sept.																		
	298.50	27,803.60	467.00	43,974.63	498.50	45,272.16	63.00	5,722.83	517.00	44,924.57	634.50	55,228.02	392.00	33,879.66	19.00	1,720.59	0.00	0.00
Oct																		
Nov																		
Dec.																		
TOTALS	298.50	27,803.60	467.00	43,974.63	498.50	45,272.16	63.00	5,722.83	517.00	44,924.57	634.50	55,228.02	392.00	33,879.66	19.00	1,720.59	0.00	0.00

	sw	Name	sw	Name	sw	Name	sw	Name	SW	V Name	SW	Name	sw	Name	SM	Name	Monthly Totals		
	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars	Hrs	Dollars		-	
Jan.	2.00	181.92	7.25	659.46	6.50	591.24	0.00	0.00	27.25	2,552.72	0.00	0.00	15.50	1,402.23	13.75	1,250.70	542.25	48,306.81	Jan
eb.	11.50	1,046.04	5.75	523.02	7.50	682.20	0.00	0.00	34.50	3,256.05	1.50	133.89	3.50	318.36	8.75	795.90	539.75	48,553.57	7 Feb
March	12.50	1,137,00	10.50	955.08	3.00	272.88	0.00	0.00	40.75	3,839.65	0.25	22.74	32.50	2,956.20	10.75	977.82	632.00	56,939.20	Ma
	26.00	2,364.96	23.50	2,137.56	17.00	1,546.32	0.00	0.00	102.50	9,648.42	1.75	156.63	51.50	4,676.79	33.25	3,024.42	1,714.00	153,799.58	ā
April	11.50	1,046.04	4.50	409.32	9.25	841.38	0.00	0.00	38.00	3,589.70	0.00	0.00	25.25	2,291.64	19.50	1,774.07	548.75	49,627.94	Apr
May	10.75	977.82	3.50	318.36	4.00	363.84	0.00	0.00	40.75	3,847.30	3.50	318.36	4.25	386.58	20.00	1,819,20	596.25	53,634,34	4 Ma
lune	38.00	3,456.48	8.75	795.90	9.75	886.86	2.00	181.92	32.25	3,045.75	0.50	45.48	40.75	3,704.07	5.50	500.28	618.25	55,619.68	Jur
	86.25	7,845.30	40.25	3,661.14	40.00	3,638.40	2.00	181.92	213.50	20,131.17	5.75	520.47	121.75	11,059.08	78.25	7,117.97	3,477.25	312,681.51	4
luly																	0.00	0.00	July
August																(×)	0.00	0.00	Aug
Sept.																	0.00	0.00	Sep
	86.25	7,845.30	40.25	3,661.14	40.00	3,638.40	2.00	181.92	213.50	20,131.17	5.75	520.47	121.75	11,059.08	78.25	7,117.97	3,477.25	312,681.51	4
Oct.																	0.00	0.00	Oct
Nov																	0.00	0.00	Nov
Dec.																	0.00	0.00	Dec
OTALS	86.25	7,845.30	40.25	3,661.14	40.00	3,638,40	2.00	181.92	213.50	20,131.17	5.75	520.47	121.75	11,059.08	78.25	7,117.97	3,477.25	312,681.51	

Finance Components

Adult Services (including Elderly)

Expenditures

- Case Management
- Administration
- MA Waivers (Elderly, CADI and Brain Injury)
- MnCHOICES Assessments
- Extended Employment
- Legal Services (Guardianship)
- Adult Foster Care

Revenue

- Vulnerable Adult & Developmental Disability VADD-TCM *
- VCA (Vulnerable Children and Adults Act including Title XX) *
- MA Waivers (Elderly, CADI and Brain Injury) *
- MnCHOICES Revenue (through the SSTS Random Moments)
- RSC (Relocation Service Coordination)

- 1. Welcome, Overview, & Basic Concepts
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End of Video 5

End of Video 5

by Tom Henderson and John Sellen
Brown County
Hennepin County



A 6-Video Series

- 1. Welcome, Overview, & Basic Concepts
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A 6-Video Series

6. Budgeting& Conclusion

Budgeting & Conclusion

- Introduce basic budgeting concepts.
- Examine budget presentation.
- Look at two resources.
- Consider three different budget environments.
- The central role of the director and what a director should watch for.

Budget is a Plan

- A budget is a plan to accomplish or pursue your mission for one year.
- A budget represents:
 - o a financial plan
 - o an expression of priorities
 - o a tool for accountability
 - o a communication device



Operating Budget

- Operating Budget versus Capital Budget.
- Cash basis or Accrual or Modified Accrual.
- We focus here on your Operating Budget (because there's little unique about human services Capital Budget).
- At its simplest, the Operating Budget includes Projected Expenditures and Anticipated Revenue.

Operating Budget – Revenue

Anticipated Revenue

- Property tax
- Capped federal, state, and other grants
- Uncapped federal and state revenue
- Fees and recoveries

 Typically organized by major program area or by federal, state, other revenue (or both).



Operating Budget – Expenditures

Projected Expenditures

- Services purchased for clients
- Cash or other assistance directed to clients
- Direct staff costs
- Indirect overhead costs (not useless very important - but indirect)
- Typically organized by major program area or by object categories such as those above (or both).

Operating Budget – Process

- Your Board will be interested in everything, but they will particularly care about the county property tax funds in your budget.
- Most of us have to project expenditures and revenue separately, then go back and adjust expenditures down (or more rarely revenue up) to meet the revenue that can be realistically expected.
- The difference is your change in fund balance – up, down, or neutral.

Budget Presentation

- Budget presentations vary.
- Depends on the size of the county.
- Depends on whether you are presenting directly to the Board, to an Administrator, or first one and then the other.
- What are you trying to accomplish with the Board or Administrator?
- How to communicate effectively?
- What level of detail?



Brown County Budget Summary

2014 FAMILY SERVICES BUDGET

EXPENDIT	URES				
SOCIAL SERVICES	POS	DIRECT	TOTAL	LEVY	Prev Yr levy
CHILDREN	962,755	948,579	1,911,334	1,079,007	A take and/or appropriately
MFIP/Other child car	158,288	0	158,288	4,174	The Partie's The Partie of the Control of the Contr
CHEM DEP	187,120	111,313	298,433	134,790	District of the state of the st
MENTAL HEALTH	719,017	1,140,486	1,859,503	417,898	ment of the state of the Property of
DEV DISABLED	342,134	356,435	698,569	132,779	Coffice will are well than a comment of the con-
ADULT	142,760	539,604	682,364	173,430	and a second second
TOTAL	2,512,074	3,096,417	5,608,491	1,942,077	CONTRACTOR STREET
INCOME MAINT	PROGRAM	ADMIN	TOTAL	CO LEVY	
MISC PROGRAM	0	4,400	4,400	0	
BURIALS	26,500	0	26,500	26,500	26,500
GENERAL ASSIST	1,500	300	1,800	Ó	
MA/Co Based Purch	316,320	197,800	514,120	32,300	28,645
ADMIN	0	1,742,052	1,742,052	572,972	679,250
EAP	28,000	77,199	105,199	0	0.55
TOTAL	372,320	2,021,751	2,394,071	631,772	734,395
BUS TRANSIT-BROWN	0	696,958	696,958	0	0
TOTALS	2,884,394	5,815,126	8,699,520	2,573,849	2,542,992

REVENUE	
FAMILY SERVICES	
STATE INCOME	1,674,945
FEDERAL INCOME	2,852,122
FEES	1,083,251
MISC	19,950
REC & CONTRIB	449,266
INTEREST	46,137
Family Services levy	2,573,849
Human Services Reserves	0
TOTAL REVENUE	8,699,520

Levy	increase from	2013 to 2014	30,857
Levy '	% Incr from 20	1.21%	
	LEVY	BUDGET	%of BUDGET
2014	2,573,849	8,699,520	29.59%
2013	2,542,992	8,453,504	30.08%
2012	2,568,224	8,375,212	30.66%
2011	2,514,016	8,777,419	28.64%

Brown County Budget – Major Items

FAMILY SERVICES

2014 Budget Explanation-Major Items

REVENUE	2013	2014	Variance
1. Admin Reimbursement-Time Study(Financial Wrke	761,193	900,020	138,827
MA Estate Recoveries	125,000	250,000	125,000
Child Support State & Federal Incentive	136,750	119,400	-17,350
Total Revenue	1,022,943	1,269,420	246,477
EXPENSE			
1: Copier	0	-22,000	22,000
MA Estate Recoveries 75% to DHS	99,150	190,800	91,650
Total Expenes	99,150	212,800	113,650
NET			132,827

Brown County Budget – Major Items

REVENUE	2013	2014	Variance
Mental Health Case Mgmt	641,828	801,156	159,328
Children Mental Health Comb Alocation	38,380	0	-38,380
Title IVE revenue	91,000	75,400	-15,600
Medical Assistance Admin SSTS	194,800	170,000	-24,800
5. Title XX Allocation	174,575	165,807	-8,768
Total Revenue	1,140,583	1,212,363	71,780
EXPENSE			
Salary & Benefits & 2 new employees	1,504,850	1,602,523	97,673
2. Child Day Treatment	113,300	67,000	-46,300
County Vehicle	0	22,000	22,000
Out of Home Placement	725,000	850,000	125,000
Total Expenes	2,343,150	2,541,523	198,373
NET			-126,593

Brown County Budget – Out-of-Home Placement

BUDGET INFORMATION 2014 Budget

	OUT OF HOME PLACE	MENT B	UDGET	
		2013 BUDGET	2014 BUDGET	Difference Increase (Decrease)
Expense		1		
	Placements Expense	725,000	850,000	125,000
	Total Increase in Expense	*		
Revenue				
	Out of Home Parental fees	58,000	37,000	(21,000)
	Out of Home Parental fees-Prob placements	10,000	20,000	10,000
	Rule 5 Residential Treatmt	10,000	35,700	25,700
	IVE Out of Home Parental fees	25,000	11,160	(13,840)
	Relative Custody Assistance	11,650	9,480	(2,170)
	IVE Program Reimbursement	45,000	30,000	(15,000)
	Total Revenue	159,650	143,340	(16,310)
	Net County Cost	565,350	706,660	

Brown County Budget – Capital & Conferences

JIP/CAPITAL IMPROVEMENT			Net County
	Cost	Reimbursement	Cost
One Automobile	\$22,000	1,980	20,020
Color Copier	\$15,500		7,750
2 EAP Computers	\$1,940		0
5 Financial Workers computers	\$4,850		2,425
2 Overhead computers (TH & OSS)	\$1,940		1,384
1 AMHI Social Worker computers	\$970	970	0
2 Social Worker computers	\$1,940	175	1,765
One laptop	1250	113	1,138
		1	0
			0
			0
Totals	50,390	15,908	34,482

Location	Attendees
0	C
J	0

Brown County Budget – Positions

	Child Protection		
Office Support Staff 25%	BA Social Worker 62%	Family Based 62%	Transit Driver 30%
6,664	26,242	17,700	8,561
12,659	3,765	2,539	1,228
19,323	30,008	20,240	9,789
0	800	700	0
100	2,000	2,000	0
0	1,000	500	0
0	1,000	1,000	0
0	600	600	200
100	5,400	4,800	200
19,423	35,408	25,040	9,989
50%/9%	9%	9%	100%
5,510	3,187	2,254	9,989
0	0	1,000	0
0	6,770	0	0
5,510	9,957	3,254	9,989
13,913	25,451	21,786	0
	25% 6,664 12,659 19,323 0 100 0 100 100 19,423 50%/9% 5,510 0 0 5,510	Office Support Staff 25% BA Social Worker 62% 6,664 26,242 12,659 3,765 19,323 30,008 0 800 100 2,000 0 1,000 0 1,000 0 600 100 5,400 19,423 35,408 50%/9% 9% 5,510 3,187 0 0 5,510 9,957	Office Support Staff 25% BA Social Worker 62% Family Based 62% 6,664 26,242 17,700 12,659 3,765 2,539 19,323 30,008 20,240 0 800 700 100 2,000 2,000 0 1,000 500 0 1,000 500 0 600 600 100 5,400 4,800 19,423 35,408 25,040 50%/9% 9% 9% 5,510 3,187 2,254 0 0 1,000 0 6,770 0 5,510 9,957 3,254

Office Support Staff is currently a 75% employee

Brown County Budget – New Positions

Budget Year New Positions

	Adult Menta Health	Office Support	Eligibility Worker	Child Support
	Supervisor	Full Time	Full Time	Officer Full Time
Salary	65,390	32,950	46,400	47,400
Benefits	9,424	11,176	13,105	13,249
Total Salary & Benefits	74,814	44,126	59,505	60,649
Related Expense:				
conference costs	1,320	325	500	420
mileage	1,350	0	250	500
training costs	625	100	250	150
computer/desk/chair	2,040	2,040	2,040	2,040
other	200	200	200	200
Total related expenses	5,535	2,665	3,240	3,310
Total Expense	80,349	46,791	62,745	63,959
Reimbursement rate	9%	Overhead reimb formula	50%	66%
Reimbursement amount	7,231	12,269	31,373	42,213
Grants	0	0	0	0
Case Mgmt reimb	0	0	0	0
Total Revenue	7,231	12,269	31,373	42,213
Estimated Net Co Cost	73,118	34,522	31,373	21,746

Annual DHS Allocations Bulletin

#13-32-07

Bulletin

October 14, 2013

Minnesota Department of Human Services - P.O. Box 64941 - St. Paul, MN 55164-0941

OF INTEREST TO

- · County Directors
- Social Services
 Supervisors and Staff
- County Fiscal Supervisors and Staff
- County MFIP Employment Service Providers
- County Child Care
 Assistance Program
 Supervisors and Staff
- Tribal Human Service Directors

Human Service 2014 Allocations

TOPIC

Calendar year 2014 human service formula allocations for county and tribal human service agencies.

PURPOSE

To help county social service agencies plan and budget for 2014.

CONTACT

David Hanson, DHS Financial Operations Division 651-431-3737 or david in hansom@state.com.us

SIGNED

ACTION/DUE DATE

Please review.

EXPIRATION DATE

The policies in this bulletin are ineffective as of January 1, 2014.

CHARLES II. JOHNSON

Chief Financial Officer

Department of Human Services

Terminology Disclaimer

The terminology used to describe people we serve has changed over time. The Minnesota Department of Human Services (DHS) supports the use of "People First" language. Although outmoded and offensive terms might be found within this document. DHS does not endorse these terms.

Annual DHS Budget Prep Bulletin

#13-32-09

Bulletin

June 24, 2013

Minnesota Department of Human Services - P.O. Box 64941 - St. Paul, MN 55164-0941

OF INTEREST TO

- County Directors
- Fiscal Supervisors

Financial Information to Assist Counties with Preparation of Calendar Year 2014 Human Services Budgets

TOPIC

Information for county human service agencies to assist them in preparing county calendar year (CY) 2014 budgets.

PURPOSE

- ACTION/DUE DATE
 Please review and use in
- preparing your 2014 county budget.

EXPIRATION DATE

October 14, 2014

 Provide county agencies with information on federal, state and county program participation rates and other expected revenues for use in preparation of county CY 2014 budgets.

CONTACT

See list on page 11

SIGNED

CHARLES E. JOHNSON

Chief Financial Officer

Department of Human Services

Budget Reserves

Fund location

- Human Services Fund
- Handled centrally at the countywide level

Level of granularity

- General reserves
- Specific set-asides

Take-away

- Every county handles reserves differently.
- Know how your county addresses them.

Budget Environment

 The current budget environment makes a big difference.





- Your approach will be quite different depending on the fiscal context.
- No budget environment stays forever.
- We look in general at three budget environments: Cutting, Steady, and Growth.
- Much in common, but they each have unique challenges.

Budget Cutting Environment

- It intuitively seems as though budget cutting would be the hardest, and no doubt it is.
- It offers special challenges but also special opportunities.
- We each draw on the last big round of major reductions in 2003 for lessons to remember for another time.



by Tom Henderson – May 2005

- 1. Be a county team member As a Human Services director, be a county team member in any way possible. Join in any early attempts county administrators or board members have to use a committee process to determine how budget cutting is going to be done. Get in on the early deliberations, try to be appointed to any positions that give you strength in the county budget process. Let the board, county administrator and others know that you understand what the county is up against, that you've studied the whole picture, and that you're ready to be a part of the solution, whatever that may mean for your department.
- 2. Emphasize revenue received in Human Service budgets as much as possible Board members and administrators frequently think about cutting expenditures, which often means staff and contracts. Help them understand that the Human Services budget is a lot about raising revenues. Those revenues are lost and gained by earnings formulas that are affected by cuts that are made. Give them some scenarios that make it real for them.

by Tom Henderson – May 2005

- **3. Take your share of county goals for staff cuts –** You also need to put together clearly for the board members and administrator both the implications for lost revenues for positions dropped and lost services and what could happen to other non-staff costs when those services are no longer performed by county staff. An example might be dropping a county CD case manager only to have more clients languish and return to detox and treatment resources, which could have contracted county cost implications. These costs may go beyond what you have saved by eliminating the position, at least in county dollars.
- Contract cutting You need to get "inside" the contracted 4. organization and have discussions about exactly what services are going to be reduced or changed and exactly how the cost reductions are going to be achieved in an agreeable fashion. If you just do acrossthe-board cuts and don't go further to decide exactly how those cost reductions are going to be achieved, you may end up with cost overruns the next year and/or delayed and temporary fixes in budgets that only-come back to haunt the contractor and the county as deficits and other problems show up in future Years. (STMHC Example)

24

by Tom Henderson – May 2005

- 5. Out-of-home placement cost cutting You have to get buy-in from all players in this area if you want long term success. That means buy-in from the county judicial branch, corrections and your social service children's unit. They must all adopt philosophies of out-of-home-placement that result in reductions in this area. Short-term quotas and crisis management sometimes only put off placements, or when the staff realize the pressure is off, the placements come back, sometimes at a higher rate than ever before.
- 6. Revenue/fees increases These can become real political "hot potatoes" with community and certain client groups when they are introduced without proper community preparation. Also, it takes staff to collect fees and that costs money too. Detoxification fees, out-of-home placement fees, and licensing child care fees have been a real asset in our budget, along with Medical Assistance collections.

by Tom Henderson – May 2005

7. Expense reduction – For the most part, this is an area that has political muscle but not any real long lasting cash value. It's a feel good part of the budget to reduce conference attendance, mileage, pens and pencils and paper, but it has no long-term measurable-benefit. Eventually you still need to train your staff and you need to replace things that wear out and have supplies to get your work done. The one thing we did that really did have some long term reduction was to start using an agencyowned vehicle for long trips instead of paying staff the federal reimbursement rate. Otherwise, of all the things we did (and there were many) to save money here and there, none have had a major long-term effect. We were a low-cost/low-maintenance operation before and reducing it only forced all maintenance and reduced supplies to be put on hold and kept needed training from happening.

Ten Things I Learned from the 2003 Budget Cuts by John Sellen – February 2005

- 1. Be as clear and open as possible about your criteria for cuts. Focus on what the county will continue paying for rather than what you don't get to pay for any more.
- 2. Lots of little cuts help, but to save a lot you also have to cut something deeply, and/or stop doing some things altogether.
- 3. Sound public investments in people or programs don't always pay off with savings in a short enough time frame, and the savings don't always show up in *your* budget.
- 4. It's good to have fund balance to even out the roller coaster, but you can't live on it.

Ten Things I Learned from the 2003 Budget Cuts by John Sellen – February 2005

- 5. Start shutting off the obligation spigot early on.
- 6. Give staff positive things to do with their frustrations and worries.
- 7. Laying people off is hard:
 - Have solid position control in place before eliminating positions.
 - Stop hiring early on, even though the vacancies are random.
 - Don't hand out pink slips until you're sure.
 - Pay as much attention to those left behind as those sent away.

Ten Things I Learned from the 2003 Budget Cuts by John Sellen – February 2005

- 8. Tackle performance issues (staff or providers) before there's a budget cutting problem. You don't want to tackle these together.

- 9. Re-engineering processes to save money is great, but it rarely works well when the cuts are really deep.
- 10. The Board doesn't like to be the "bad guys". Try to help them not be.

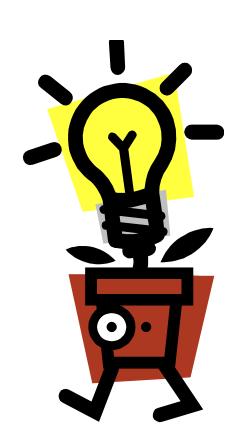
Steady Budget Environment

- It seems as though a Steady Budget Environment might be the easiest, but that can be deceiving.
- It's simpler than budget cuts!
- When everything stays steady, there are special challenges that require us to create opportunities.
- With no new money, you need to carve funds for innovation out of what you're already spending, and it's already "spoken for.



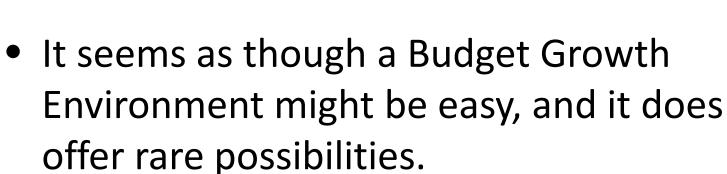
Steady Budget Environment

- Need to sell Board on the need for innovation.
- In this environment, innovation proposals work best when they save money.
- But typically need short-term money to save money long-term.
- Then you need to deliver on your sales pitch.
- It's a gamble, and can be tough for a new director to pull off.



Budget Growth Environment

- A Budget Growth
 Environment is not common, but it happens.
- More often in one program area rather than across the board.



It also offers special challenges and hazards.



Budget Growth Environment

- Budget Growth requires
 discipline so that new funds
 actually result in lasting changes.
- Focus the growth on a few key areas or innovations.
- Avoid the hazard of spreading it around too much, diluting it so that nothing changes.
- Another hazard is that inexperience with growth can mean that you don't get your money's worth.

Collections

 Collections involve the county efforts to collect every revenue, including those covered elsewhere in these videos.



- For some revenue, the county keeps all of it.
- For other revenue, the county keeps only a percentage of whatever's collected.
- Revenue recapture can make even old bills a source of revenue.

Collections – Brown County Example

Page

1

BROWN COUNTY COLLECTIONS PROGRAM 2012

	PROGRAM	% CO RECOV	TOTAL RECOV	CO SHARE
	MA ESTATE	25.000%	\$228,543.51	\$57,135.88
	MA ASSET	25.000%	\$55,277.58	\$13,819.40
	GAMC	50.000%	\$2,906.20	\$1,453.10
	MN CARE	10.00%	\$0.00	\$0.00
	PLACEMENT	100.000%	\$7,501.00	\$7,501.00
	AFDC	50.000%	\$400.00	\$200.00
	BURIAL RECOV	100.000%	\$7,931.59	\$7,931.59
	FS			
	FRAUD	35.000%	\$3,087.07	\$1,080.47
	CLIENT ERROR 20.000%		\$4,148.29	\$829.66
AGENCY ERRC 0.000%			\$1,407.00	\$0.00

Collections – Brown County Example

Page	GA	50.000%	\$601.00	\$300.50
2	FGA	50.000%	\$0.00	\$0.00
	MFIP	50.000%	\$2,319.16	\$1,159.58
	SUP VISITS	100.000%	\$0.00	\$0.00
	MSA	50.000%	\$1,010.80	\$505.40
	ADMIN FEE	100.000%	\$0.00	\$0.00
	DAYCARE	50.000%	\$9,126.21	\$4,563.11
	DETOX	100.00%	\$47,580.38	\$47,580.38
	ALT CARE	10.00%	\$8,650.72	\$865.07
	DWP	50.00%	\$470.00	\$235.00
	EA	50.00%	\$0.00	\$0.00
	TOTAL		\$380,960.51	\$145,160.14

The Role of the Director

- Central role of the director in fiscal and budgetary matters.
- Need to rely on others.
- Yet some things that no one else is well positioned to keep the agency focused on.
- Since you have limited time and attention, here are some expenditures and some revenue to concentrate on.



"What Directors Should Watch For"

By Tom Henderson updated 2014

EXPENDITURES

- 1. Out of Home Placement
- 2. Administrative Structure Costs
- 3. SS/IM Ratio
- 4. Staff Transportation
- 5. State Hospital Costs
- 6. Caseloads



"What Directors Should Watch For"

By Tom Henderson updated 2014

REVENUE

- 1. TCM
- 2. Waiver CM Hours
- SSTS and IM-RMS Random Moments
- Detox Fees and Insurance
- 5. MA Asset Recovery
- MFIP State Grant
- 7. CMH Screening
- Relocation Service Coordination

- MN Choices Random Moments
- 10. Family Assessment Grant
- 11. Out of Home Parental Fees
- 12. Redirects (CS/SS)
- 13. Rule 5 Residential Treatment
- 14. Title IV-E
- 15. Managed Care
- 16. Insurance

Introduction to Human Service Finance for Minnesota County Directors

- 1. Welcome, Overview, & Basic Concepts
- 2. Cash Assistance & Health Care
- 3. Social Services Fiscal Elements
- 4. Children's Social Services
- 5. Adult Social Services
- 6. Budgeting & Conclusion

End of Video 6

End of Video 6