

## MACSSA Systemic Priority: Fiscal Framework

<b>Name of Project</b>	Fiscal Framework – Phase 1 (2017)
<b>Date</b>	January 2017
<b>Sponsor(s)</b>	MACSSA Executive Committee
<b>Project Manager</b>	
<b>Business Context/Background:</b> Can be used to describe the problem or current state in a paragraph. In this space provide a description of the history or background leading to the need for this effort.	The current health and human services financing model in Minnesota lacks transparency, is not equitable and is on an unsustainable trajectory. This is resulting in an inequitable access to services. Moreover, unresourced mandates and budget practices, such as cost-sharing, are placing a tremendous strain on local property tax payers and counties' ability to provide core services.
<b>Intentions:</b> The purposes or reasons that the effort is undertaken; the results that are expected from the effort. "Defined as the expected end results of the project, intentions are ideally expressed in business terms and the reasons the enterprise is expending resources. For example, a company may want to define intentions as increase sales, improve customer service, or reduce operating costs."	
<b>Expected End Result of the Effort-How Will The World Be Different?</b> "The anticipated final impacts or benefits the effort is expected to have." In this space you will create a bulleted list of ways in which the world will be a better place as a result of you doing this work - deliverables. This is a bulleted list of the outcomes you intend to achieve.	<ul style="list-style-type: none"> <li>• Build/create awareness around <b>the current fiscal</b> architecture to help influence policy makers for the need for change</li> <li>• Facilitate better decision making around funding across the state of Minnesota</li> </ul>
<b>Effort Contribution-What Will the Project Do to Achieve the End Results?</b> The portion of the Expected End Result that falls within the province and responsibility of the project. The remaining effort would, by implication, be the responsibility of someone other than the project team. The two efforts together would be expected to yield the expected end results. This is a bulleted list of activities you will embark on to achieve the outcomes – verb/noun sentences.	<ul style="list-style-type: none"> <li>• Create a "simplified" way to describe the current fiscal model</li> <li>• Develop principles for an improved health and human services fiscal framework for the state and counties</li> <li>• Create a framework to aid in the development of an improved fiscal model</li> <li>• Utilize messaging based on the principles when lobbying on funding issues</li> <li>• Create opportunities to be a proactive partner (relational architecture)</li> <li>• Pursue legislation to create a task force to make recommendations on a sustainable fiscal model</li> <li>• Provide outreach and education to policy makers, stakeholders, etc.</li> </ul>
<b>Values:</b> Values are the set of beliefs, trade-offs and judgment-guidelines that govern the project results and how they are obtained. For example, speed of delivery may be more important than slick design. Or, it might be worth it to extend a project if team members receive valuable training along the way. System quality may be so important that a company will spend more time and other resources on a project to get it right the first time and avoid costly repair or retrofit later. Whatever values exist, all interested parties must understand and agree to abide by the same set in order for the project to succeed. At the root of most conflicts are the differences in values or unarticulated values.	
<b>Values</b>	<ul style="list-style-type: none"> <li>• Simple vs complex</li> <li>• Shared understanding</li> <li>• Flexibility in a new model</li> <li>• Balanced model between County, State and Federal funding</li> <li>• Work toward a common vision</li> <li>• Transparency among partners</li> <li>• Outcomes oriented</li> <li>• Promotes equity</li> </ul>
<b>Stakeholders:</b> Anyone who might be impacted by or who can impact the success of the project.	
<b>Direct Stakeholders:</b> Someone directly impacting or impacted by this effort	<ul style="list-style-type: none"> <li>• 87 Minnesota Counties</li> <li>• DHS</li> </ul>
<b>Indirect Stakeholders:</b> Someone impacting or impacted by the effort by virtue of his/her connection to a direct stakeholder	<ul style="list-style-type: none"> <li>• Individuals receiving services from the counties and the state</li> <li>• Providers</li> </ul>

<p><b>Focus:</b> Focus is the domain of the effort/solution: what is in scope and out of scope; what people, systems and initiatives the solution must integrate with. Basically, what portion of the business can be examined and ultimately included in the development of the solution. Focus is the primary tool for controlling “runaway” expansions of the effort.</p>	
<p><b>Breadth (In Scope):</b> The portion of the business processes, activities, functions and/or organizational units covered by the effort.”</p>	<p>State and County funding partnership and commitments.</p>
<p><b>Breadth (Out of Scope):</b> The portion of business processes, activities, functions, and/or organization units <b>NOT</b> covered by the effort.</p>	<p>Proportion of federal funding. Other closely related county administered functions (e.g. corrections funding, public health funding, etc.)</p>
<p><b>Context:</b> ...other parameters that should be commonly established, agreed upon and monitored during the project. Elements of context include issues, uncertainties, understandings (e.g., mutually agreed-upon assumptions) and latitudes (e.g., leeway granted to, or limitations placed upon a project). All involved parties need to be aware of these so as to avoid unpleasant surprises. This is all pretty important stuff – anything that shows up as a constraint, barrier, risk, must have an activity associated with it in your plan. In other words, you have to have an action to address each of them.</p>	
<p><b>General Context Statements:</b></p>	
<p><b>Constraints:</b> Limitations on the solution and the conducting of the effort.</p>	<p>Level of commitment and effort the state is willing to put toward this.</p>
<p><b>Risks:</b> Unfavorable potential occurrences or circumstances, i.e., things that could go wrong, for which the project must have a mitigating strategy.</p>	<p>Magnitude of the issue. MACSSA must be diligent in keeping the scope of this priority manageable and setting realistic goals. If scope and phasing is not managed, inaction will likely result due to the magnitude of the issue. Additionally, pursuing this topic will provide a forum for agendas that will likely be adverse to counties and the resident’s counties serve. This topic is highly charged. While this is a risk, those dynamics exist whether this is pursued or not. However, this will provide an additional forum.</p>